NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the Central Arizona Fire and Medical Authority will hold a meeting open to the public on Tuesday, June 21, 2016 at 3:30 p.m. The meeting will be held at Chino Valley Fire District, Administration Classroom, 1133 W. Road 3 North, Chino Valley, Arizona. The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with the District's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

- 1. CALL TO ORDER / ROLL CALL OF BOARDMEMBERS
- 2. PLEDGE OF ALLEGIANCE
- 3. PRESENTATIONS
 - A. Swear in Senior Staff of the Central Arizona Fire and Medical Authority
 - B. Swear in Public Safety Personnel Retirement System (PSPRS) Local Board Member
- 4. PUBLIC HEARING FISCAL YEAR 2016-2017 BUDGET
- PUBLIC HEARING 2012 INTERNATIONAL FIRE CODE ACCEPTANCE

6. CALL TO THE PUBLIC

Those wishing to address the Central Yavapai Fire District Board need not request permission in advance. The Fire District Board is not permitted to discuss or take action on any item raised in the Call to the Public due to restrictions of the Open Meeting Law; however, individual Board members may be permitted to respond to criticism directed to them. Otherwise, the Board may direct the staff to review the matter or the matter may be placed on a future agenda.

7. CONSENT AGENDA

All matters listed under Consent Agenda are considered to be routine by the Central Yavapai Fire District Board and will be enacted by one motion. There will be no separate discussion on these items. If discussion is desired, that item will be removed from the Consent Agenda and will be considered separately for discussion and possible action.

- A. Approve Regular Session Minutes of May 17, 2016
- B. Approve Executive Session Minutes of May 17, 2016
- C. Approve Mutual Aid Intergovernmental Agreement with Willilamson Valley Fire District
- D. Approve Intergovernmental Agreement for Apparatus Maintenance with Williamson Valley Fire District

8. NEW BUSINESS

- A. Approve Resolution 2016-12 and Fiscal Year 2016-2017 Final Budget
- B. Approve Fiscal Certification Fiscal Year 2016-2017 Budget
- C. Discussion and Possible Approval of the Strategic Plan for Fiscal Year 2016-2017
- D. Discussion and Possible Approval of the Annual Goals and Objectives for Fiscal Year 2016-2017
- E. Approve Sick Leave / Vacation Buyback Fixed Amount and/or Percentage for Post-Employment Health Plan (PEHP) for Fiscal Year 2016-2017
- F. Approve Resolution 2016-11 Accepting the International Fire Code as adopted by Central Yavapai Fire District and Chino Valley Fire District
- G. Discussion and Possible Action Regarding RFQ for Architectural Services Related to 8603 E Eastridge
- H. Discussion and Possible Action Regarding Direction to Staff to Swear in All Employees of CYFD and CVFD to CAFMA
- I. Discussion and Possible Approval to Open Escrow for the Purchase of 54,750 square feet, a Portion of APN 103-60-001A, as described in the attached Preliminary Site Plan, in the Amount of \$98,812.50
- 9. ADJOURNMENT



OATH OF OFFICE

STATE OF ARIZONA)	
) ss. County of Yavapai)	
I,, do solemnly swear (or affirm United States and the Constitution and laws of faith and allegiance to the same and defend domestic; and I pledge to uphold the missifaithfully and impartially discharge the duties or	f the State of Arizona; that I will bear true d them against all enemies, foreign and on and policies of the District, and will
(Name of P	osition)
of the Central Yavapai Fire District, according to (or, so I do affirm).	to the best of my ability, so help me God
	(Member)
Subscribed and sworn to (or affirmed) before n	ne on this,
	Notary Public
	My commission expires:

Arizona Revised Statute § 38-231.

Officers and employees required to take loyalty oath; form; classification; definition

A. In order to ensure the statewide application of this section on a uniform basis, each board, commission, agency and independent office of this state, and of any of its political subdivisions, and of any county, city, town, municipal corporation, school district and public educational institution, shall completely reproduce this section so that the form of written oath or affirmation required in this section contains all of the provisions of this section for use by all officers and employees of all boards, commissions, agencies and independent offices.

- B. Any officer or employee who fails to take and subscribe to the oath or affirmation provided by this section within the time limits prescribed by this section is not entitled to any compensation until the officer or employee does so take and subscribe to the form of oath or affirmation prescribed by this section.
- C. Any officer or employee having taken the form of oath or affirmation prescribed by this section, and knowingly at the time of subscribing to the oath or affirmation, or at any time thereafter during the officer's or employee's term of office or employment, does commit or aid in the commission of any act to overthrow by force, violence or terrorism as defined in section 13-2301 the government of this state or of any of its political subdivisions, or advocates the overthrow by force, violence or terrorism as defined in section 13-2301 of the government of this state or of any of its political subdivisions, is guilty of a class 4 felony and, on conviction under this section, the officer or employee is deemed discharged from the office or employment and is not entitled to any additional compensation or any other emoluments or benefits which may have been incident or appurtenant to the office or employment.
- D. Any of the persons referred to in article XVIII, section 10, Constitution of Arizona, as amended, relating to the employment of aliens, are exempted from any compliance with this section.
- E. In addition to any other form of oath or affirmation specifically provided by law for an officer or employee, before any officer or employee enters upon the duties of the office or employment, the officer or employee shall take and subscribe the following oath or affirmation: (See reverse).
- F. For the purposes of this section, "officer or employee" means any person elected, appointed or employed, either on a part-time or full-time basis, by this state or any of its political subdivisions or any county, city, town, municipal corporation, school district, public educational institution or any board, commission or agency of any county, city, town, municipal corporation, school district or public educational institution.

Initial:	Date:

TO: Fire Board Chief Freitag DATE: June 8, 2016

SUBJECT: CONSENT AGENDA

Suggested Motion:

Approve Consent Agenda

If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY FIRE BOARD REGULAR SESSION

May 17, 2016

MINUTES

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Board Clerk Pettit called the Central Arizona Fire and Medical Authority (CAFMA) Board of Directors' meeting to order on Tuesday, May 17, 2016, at 4:00 p.m. at the Town of Prescott Valley, Library Auditorium, 7401 E. Civic Circle, Prescott Valley, Arizona.

Members Present: Board Clerk Julie Pettit, Board Members Dave Dobbs,

Darlene Packard, and Bob Page

Members Absent: Board Chairman Steve Rutherford

Staff: Fire Chief Scott Freitag, Assistant Chief of Administration

Dave Tharp, Administrative Assistant III Laura Mowrer

Others in Attendance: Attorney Nick Cornelius

Board Clerk Julie Pettit resided over the Board meeting due to Chairman Rutherford's absence.

2. PLEDGE OF ALLEGIANCE

Board Chair Pettit led the recitation of the Pledge of Allegiance.

3. PRESENTATIONS

A. Swear In Two CAFMA PSPRS Local Board Members into Respective 2 and 4 Year Terms

Board Chair Pettit swore in Ron Litchfield to a two-year term and Mike Kontz to a four-year term of the Local Public Safety Personnel Retirement System (PSPRS) Board.

Chief Tharp mentioned that Board Chair Pettit is the Local PSPRS Board Chair and these two members were elected by their peers. There will also be two members elected from the public that will complete the five-member board.

Board Chair Pettit confirmed that a notice will be published to solicit applicants.

4. CALL TO THE PUBLIC

Chair Pettit opened the meeting for public comments.

There were no comments from the public.

5. CONSENT AGENDA

All matters listed under Consent Agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. If discussion is desired, that item will be removed from the Consent Agenda and will be considered separately for discussion and possible action.

- A. Approve April 6, 2016 Special Session Minutes of Central Yavapai Fire District, Chino Valley Fire District, and Central Arizona Fire and Medical Authority Board Meeting
- B. Approve Regular Session Minutes of April 19, 2016
- C. Approve Executive Session Minutes of April 19, 2016
- D. <u>Discussion and Approve Cooperative Intergovernmental Agreement with Arizona State Forestry Division</u>

Board Member Page made a motion to accept the consent agenda. Board Member Dobbs seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

6. OLD BUSINESS

A. <u>Discussion and Possible Approval of Chief Freitag's Employment Contract</u>

Chief Freitag stated that this will be handled in Executive Session and then public session following.

7. NEW BUSINESS

A. <u>Approve PSPRS Agreement to Participate in Supplemental Defined</u> <u>Contribution Plan (401a)</u>

Chief Tharp stated that the Board approved the PSPRS participation agreement last month. Due to time constraints and Chief Tharp being an authorized signer on the account, he signed the document. He is asking for

Board approval to participate in the 401a Plan and will present the Board meeting minutes with this document to complete the process.

Board Member Packard made a motion to approve the PSPRS Agreement to Participate in Supplemental Defined Contribution Plan (401a). Board Member Dobbs seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

B. <u>Approve Resolution 2016-05 for Purchase of Real Estate at 8603 Eastridge</u> Drive, Prescott Valley, Parcel 103-05-009P

Chief Freitag stated that the Central Yavapai Fire District (CYFD) and CAFMA Boards approved the purchase of the real property (8603 Eastridge Drive) last month; however, the title company requires a formal resolution. The CYFD Board approved their resolution so we can close this week. The initial purchase price is divided into two payments with one being due now and the second payment due next fiscal year from CAFMA. We had a civil engineer, an asphalt contractor, and two roofing companies inspect the property. We were able to obtain at \$30,000 credit for concerns that were noted. Minor roof repairs will be completed in July to avoid leaks. General roof maintenance will be performed after all construction work is complete.

Attorney Cornelius stated that it is not necessary to read the resolution as long as the Board has reviewed it and understands its content.

Attorney Cornelius read a portion of Resolution 2016-05 into record.

Board Member Packard made a motion to accept the resolution as read. Board Member Dobbs seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

C. <u>Discussion Regarding Purchase of Portable Radios for Chino Valley Fire</u> District Using Bond Funds

Chief Freitag asked that this item be removed from the agenda as legal counsel and Motorola are working on the documents.

D. <u>Discussion and Possible Action Regarding Lease Purchase Agreement and Professional Services Addendum with Motorola for Portable Radios for Central Yavapai Fire District</u>

Chief Freitag asked that this item be removed from the agenda as legal counsel and Motorola are working on the documents.

E. Discussion and Approval of Fire Protection Agreement

Chief Freitag explained the differences in the fee structures between CYFD and Chino Valley Fire District. Currently, Chino Valley residents pay a \$50 administrative fee and CYFD residents pay an administrative fee of 25% of their base contract. Chino Valley used to pay the 25% fee; however, that was changed to \$50 to encourage annexing into the District. Chief Freitag mentioned that property owner's such as Drake would pay a significant fee using the 25% calculation.

Chief Tharp explained the potential impact to Chino Valley residents if the administrative fee is set to 25% versus the \$50 flat fee.

One hundred contracts or 63% would have a reduced fee.
Forty-one contracts or 26% would pay \$.01 - \$99.99 more.
Twelve contracts or 8% would pay \$100 - \$199.99 more.
Three contracts or 2% would pay \$200 - \$299.99 more.
Two contracts would have a significant increase over \$300 including Drake Cement which would have about a \$7,200 increase.

Chief Tharp stated that is counterproductive to what we were trying to accomplish; we are not trying to cause a burden. He emphasized that CYFD went to the 25% fee to provide an incentive to members to join the District. He mentioned that Chino Valley residents may have personal property such as a manufactured home, but they may not own the physical land. The property owner may not want to annex.

Chief Freitag explained that Drake is unable to annex because of their location, and he does not support increasing their rate by \$7,000.

Board Chair Pettit asked why there has not been a cap for members that cannot annex. Chief Tharp stated he did not believe that was ever considered.

Chief Tharp mentioned that if we go to a flat fee of \$50 we may lose \$8,800; the budget will need to be adjusted.

Chief Freitag stated that if the fee is changed and Drake has a significant increase, they may cancel their contract causing a potential \$25,000 loss.

Board Member Packard asked if the fees could remain the same; Chino \$50 and Central 25%.

Chief Tharp voiced concern related to charging different fees for Battalion 3 and Battalion 6 residents and/or commercial properties.

Board Member Dobbs asked if the fee could remain the same due to two different taxing entities.

Attorney Cornelius stated that the best scenario is to have one fee across the entire Fire Authority.

Board Chair Pettit asked the Board if they would table the item to allow for further research.

Chief Tharp stated that the contracts are effective July 1; therefore, time is limited.

There was an extensive discussion and staff was directed to schedule a special work study session on June 6 or 7 to review the administrative fee options.

F. <u>Discussion and Approval of Resolution 2016-06 and Fee Schedule</u>

This item will be discussed at the special work study session.

G. <u>Discussion and Possible Action for Membership into Arizona State</u> <u>Retirement System (ASRS) and Social Security 218 Paperwork</u>

Chief Freitag explained that Chief Tharp had spoken with Arizona State Retirement System (ASRS) in January regarding moving Chino Valley and Central Yavapai members to CAFMA and was informed that it was a straight forward process. When he contacted them for clarification and to move forward with CAFMA, he was informed that it would take 12 to 14 months to obtain the 218 Agreement allowing members to continue to contribute to Social Security. Under ASRS the 218 Agreement is owned by the individual agency. Whereas for PSPRS, the 218 Agreement is owned by the State, and therefore already in place for operations' members.

Two options were developed to resolve this situation. Option A included entering ASRS on July 1, 2016 with no interruption of service; however, we could not enter into a 218 Agreement. Therefore, the employees would no longer pay into Social Security. The District would implement 401a plan with matching up to 6.2% (current Social Security percentage) of employees' wages. If the employee only paid 3%, the agency would only match 3%. Option B would be to continue paying into Social Security and withhold a reduced amount post tax to be placed into a savings account for ASRS until

the 218 Agreement could be finalized. The amount withheld post tax would be used to buy back the service once the 218 Agreement was in place. Even though we would buy back the service time, this would still impact member's retirement. He also explained that there is an ASRS long-term disability policy that would cost \$8,500 and the buyback would require additional funds. There were two employee meetings; one to ask questions and the second meeting for employees to discuss issues and present their request to senior staff.

Chief Freitag stated that based on ASRS employees' input staff is requesting Option A with entering into ASRS on July 1, 2016 and the District matching employee contributions up to 6.2% into a 401a account. Employees are not impacted related to ASRS and their pension and there are no additional costs to the Authority.

Chief Freitag explained that a resolution was created as this is a significant change and to provide documentation for future Boards.

Chair Pettit asked if Labor had any concerns. Union Representative Beard stated that members were affected with both options; however, they came to a consensus.

Chief Freitag read a portion of the Arizona State Retirement System, Political Subdivision Supplemental Retirement Plan, Resolution 2016-07 (For Agreement with the Arizona State Retirement System) into the record.

Board Member Packard made a motion to accept the resolution as read. Board Member Page seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

Chief Freitag read a portion of the Arizona State Retirement System, Social Security Coverage, Resolution 2016-08 (For Agreement with the Arizona State Retirement System) into the record.

Attorney Cornelius instructed the Board to include the remainder of the paragraphs in their motion which have not been read but have been reviewed by the Board.

Chief Tharp explained that this resolution authorizes the Fire Chief to complete the documents, and we are not participating in the 218 Agreement.

Board Member Page made a motion to accept the resolution as read. Board Member Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

H. <u>Discussion and Approval of Resolution 2016-09 and Nationwide 401a Plan</u> Documents

Chief Freitag explained that this relates to the previous item. Resolution 2016-09 states that in lieu of contributions into Social Security, the Authority will create an employer sponsored 401a plan with a match up to 6.2% (current Social Security rate). Resolution 2016-10 is the adoption of the Nationwide 401a plan.

Chief Freitag read a portion of Central Arizona Fire and Medical Authority Resolution 2016-09, Adoption of Arizona State Retirement System Provisions for Public Employees of the Central Arizona Fire and Medical Authority.

Board Member Dobbs made a motion to accept the resolution as read. Board Member Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

Chief Freitag read a portion of Central Arizona Fire and Medical Authority Resolution 2016-10, Adoption of Nationwide Retirement Solutions 401(A) for Public Employees of the Central Arizona Fire and Medical Authority into record.

Board Member Page made a motion to accept the resolution as read. Board Member Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

I. <u>Discussion and Approval of Tentative Fiscal Year 2016-2017 Budget</u>

Chief Freitag explained a few changes to the budget and stated that the tentative Central Yavapai supporting budget was approved. Chino Valley's tentative budget will be presented at the following meeting.

Due to the purchase of the administrative building, the budget has increased; however, the tax rate has not changed. The funds will be disbursed from capital reserve, and we will need to determine a solution for continued funding of the capital reserve account.

The proposed change for the Fire Chief's salary is included and the Prescott Regional Communications Center (PRCC) fees increased by \$23,000 due to internal changes. Central Yavapai's and Chino's budgets have increased slightly due to election costs. The County lost State election funding so the fees are being assessed to the Districts. Central's election costs went from \$25,000 to \$75,000 and Chino's increased from \$5,000 to \$21,000.

Board Chair Pettit asked for clarification of the PRCC fee increase. Chief Freitag explained that there was a police lieutenant that was the police liaison for the police agencies. The partners were sharing in the cost of 50% of his salary. We provide a fire liaison, and they have agreed to add some of those salary costs. We need to track the amount of time spent before submitting a cost estimate. The bill we received outlined that there is a deputy chief position which significantly increased personnel related expenses. The deputy chief is over PRCC as a director. Other costs came from an updated contract for the maintenance and updates for the dispatch console. We were unaware of these items and were not given an explanation until after the fact. We are thankful to Prescott Valley Police as they made the call for clarification and then contacted us. Chief Freitag stated that he expressed concern to Chief Light that this is the second time in a short period that we had received a bill with significant increases and a budget changes without prior notification.

Board Chair Pettit confirmed that the PRCC increases total about \$50,000 and asked if the fees are capped.

Chief Freitag stated that based on the contract our only recourse is to speak to the City Manager or Prescott City Council. He explained that we have to be 365 days out of the contract renewal to negotiate and all partners must be in agreement.

Board Chair Pettit asked for a copy of the contract. Chief Freitag stated that a copy will be distributed to all Board Members.

Chief Tharp confirmed that once the tentative budget is approved it cannot be increased; it can only be decreased.

Board Member Page made a motion to approve the Tentative Fiscal Year 2016-2017 Budget of \$23,979,347 as presented contingent upon the Chino Valley Fire District Board's approval of their budget at the subsequent meeting. Board Member Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

J. <u>Update / Discussion Regarding Joint Powers Authority, Property, and Personnel</u>

Chief Freitag asked if the CAFMA June Board meeting could be moved to 3:30 p.m. As of July the Central Yavapai and Chino Valley Board meetings should be shorter. Chino Valley Chair Ducote has a conflict with meeting prior to 6:00 p.m. on Tuesdays. Central Yavapai's Board recommendation is to start Central Yavapai's meeting at 4:00 pm on Tuesday, CAFMA at 4:30 p.m., and Chino Valley's meeting at 6:00 pm.

The CAFMA Board is in agreement with adjusting meeting times. CAFMA's June meeting will begin at 3:30 p.m.

Chief Freitag mentioned that everything is on track for July 1 including personnel benefits, operation changes, etc. As of July 1 all members will be wearing CAFMA uniforms.

8. VOTE TO GO INTO EXECUTIVE SESSION

- A. <u>Personnel Issue Pursuant to A.R.S. §38-431.03(A)(1) Regarding Contract Negotiations Between Fire Chief Scott Freitag and Central Arizona Fire and Medical Authority</u>
- B. <u>Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Resolution</u> 2016- 05 for Purchase of Real Estate at 8603 Eastridge Drive, Prescott Valley, Parcel 103-05-009P
- C. <u>Benefit Issue Pursuant to A.R.S. §38-431.03(A)(5) Regarding Pension Option for Arizona State Retirement System (ASRS) Members</u>
- D. <u>Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Fire Protection Agreements</u>

Board Member Packard made a motion to go into Executive Session. Board Member Page seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

Board Chair Pettit recessed to go into Executive Session at 5:24 p.m.

Board Member Dobbs made a motion to return to Open Session. Board Member Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

Board Chair Pettit reconvened into Public Session at 5:40 p.m.

9. OLD BUSINESS CONTINUED

A. <u>Discussion and Possible Action Related to Chief Freitag's Employment</u>
Contract as Discussed in Executive Session

Board Member Page made a motion to accept the contract as written and discussed with the addendum. Board Member Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

10. NEW BUSINESS CONTINUED

A. <u>Discussion and Possible Action Related to Resolution 2016-05 for the Purchase of Real Property Located at 8603 Eastridge Drive, Prescott Valley, Parcel 103-05-009P as Discussed in Executive Session</u>

No further discussion required.

B. <u>Discussion and Possible Action Related to Pension Option for Arizona State</u>
Retirement System (ASRS) Members as Discussed in Executive Session

No further discussion required.

C. <u>Discuss and Possible Action Regarding Fire Protection Agreements as</u>
Discussed in Executive Session

No further discussion required.

11.ADJOURNMENT

Board Member Page made a motion to adjourn. Board Member Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Page, Pettit

NAYS: None

Chair Pettit adjourned the meeting at 5:43 p.m.

Clerk	Date

TO: Fire Board FROM: Chief Freitag DATE: June 8, 2016

SUBJECT: APPROVE RESOLUTION 2016-12 AND FISCAL YEAR 2016-2017 FINAL

BUDGET

Suggested Motion:

Approve Resolution 2016-12 and Fiscal Year 2016-2017 Final Budget in the amount of \$ 23,979,750.

If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.



Draft Budget (June 2016) Fiscal Year 2017 Table of Contents

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Draft Budget FY 2017 All Departments

Maintenance &	Operation	Budget
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FY 17(CV+CY)	FY 17 (CAFMA)	Variance	Variance (%)
1,235,822	1,289,313		4.33%
		• • • •	-1.99%
			-1.14%
15,864,997	15,738,508	(126,489)	-0.80%
		• • • • • • • • • • • • • • • • • • • •	-28.87%
		• • • •	-2.11%
			-3.36%
1,654,164	1,604,610	(49,554)	-3.00%
535,606	370,731	(164,875)	-30.78%
317,047	258,260	(58,787)	-18.54%
970,965	908,582	(62,383)	-6.42%
1,823,618	1,537,573	(286,045)	-15.69%
19,342,779	18,880,691	(462,088)	-2.39%
		-	
		(8,500)	-3.05%
		-	0.00%
4,163,527	4,155,027	(8,500)	-0.20%
			-6.71%
		• • • • • • • • • • • • • • • • • • • •	-3.74%
			-1.56%
967,136	944,034	(23,102)	-2.39%
5,130,663	5,099,061	(31,602)	-0.62%
24,473,442	23,979,752	(493,690)	-2.02%
FY 17(CV+CY)	FY 17 (CAFMA)	Variance	Variance (%)
3,595,498	3,468,298	(127,200)	-3.54%
			-3.68%
17,365,126	17,128,043	(237,083)	-1.37%
24,473,440	23,979,750	(493,690)	-2.02%
	1,235,822 1,591,038 13,038,137 15,864,997 33,809 1,172,218 448,137 1,654,164 535,606 317,047 970,965 1,823,618 19,342,779 1,700,000 278,500 2,185,027 4,163,527 4,163,527 90,262 154,014 722,860 967,136 5,130,663 24,473,442 FY 17(CV+CY) 3,595,498 3,512,817 17,365,126	1,235,822 1,289,313 1,591,038 1,559,428 13,038,137 12,889,767 15,864,997 15,738,508 33,809 24,049 1,172,218 1,147,464 448,137 433,097 1,654,164 1,604,610 535,606 370,731 317,047 258,260 970,965 908,582 1,823,618 1,537,573 19,342,779 18,880,691 1,700,000 1,700,000 278,500 270,000 2,185,027 2,185,027 4,163,527 4,155,027 90,262 84,206 154,014 148,258 722,860 711,570 967,136 944,034 5,130,663 5,099,061 24,473,442 23,979,752 FY 17(CV+CY) FY 17 (CAFMA) 3,595,498 3,468,298 3,512,817 3,383,410 17,365,126 17,128,043	1,235,822 1,289,313 53,491 1,591,038 1,559,428 (31,610) 13,038,137 12,889,767 (148,370) 15,864,997 15,738,508 (126,489) 33,809 24,049 (9,760) 1,172,218 1,147,464 (24,754) 448,137 433,097 (15,040) 1,654,164 1,604,610 (49,554) 535,606 370,731 (164,875) 317,047 258,260 (58,787) 970,965 908,582 (62,383) 1,823,618 1,537,573 (286,045) 19,342,779 18,880,691 (462,088) 1,700,000 1,700,000 - 278,500 270,000 (8,500) 2,185,027 2,185,027 - 4,163,527 4,155,027 (8,500) 90,262 84,206 (6,056) 154,014 148,258 (5,756) 722,860 711,570 (11,290) 967,136 944,034 (23,102) 5,130,663 5,099,061 (31,602) 1,71(CV+CY) FY 17 (CAFMA) Variance 3,595,498 3,468,298 (127,200) 3,512,817 3,383,410 (129,407) 17,365,126 17,128,043 (237,083)

The Central Arizona Fire and Medical Authority Board of Directors has approved the posting and publication of the Fire District's Tentative Budget for Fiscal Year 2016-2017 and will hold a Public Hearing to adopt said budget on June 21, 2016 at the Station 61 meeting room, Rd. 3 North, Chino Valley, at 4:00 p.m.

Central Arizona Fire and Medical Revenue Budget FY 2017

		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17		CAFMA Budget FY 17	Variance	Variance (%)
	Total Budget	5,420,437	19,053,008	24,473,445		23,979,750	(493,695)	-2.02%
	Carryover	(110,819)	(1,232,540)	(1,343,359)		(1,343,359)	-	0.00%
	Revenue:							
	Vehicle Maintenance:							
4315	Walker Fire		(8,000)	(8,000)		(8,000)	-	0.00%
4325	Mayer Fire		(5,000)	(5,000)		(5,000)	(24.206)	0.00%
4350 4352	Chino Valley Fire Clarkdale		(21,306) (3,000)	(21,306) (3,000)		(3,000)	(21,306)	-100.00% 0.00%
4360	Camp Verde Fire		(1,000)	(1,000)		(1,000)	-	0.00%
4365	Montezuma Rimrock		(1,000)	(1,000)		(1,000)	-	0.00%
4375 4385	Forest Service Rosenbauer/Central States		(1,000) (3,000)	(1,000)		(1,000) (3,000)	-	0.00% 0.00%
4395	Crown King Fire		(5,000)	(3,000) (500)		(500)	-	0.00%
4600	Groom Creek Fire		(500)	(500)		(500)	-	0.00%
4640	Williamson Valley Fire		(750)	(750)		(750)	-	0.00%
4700	Other/Warranty Total Vehicle Maintenance	-	(1,000) (46,056)	(1,000) (46,056)	-	(1,000) (24,750)	(21,306)	0.00% -46.26%
	Prevention:							-
4400	Plan Review Fees Care Home Inspection Fees		(4,500)	(4,500)		(4,500)	-	0.00%
4415 4420	Special Events Fees		(500) (17,500)	(500) (17,500)		(500) (17,500)	-	0.00%
4425	Prevention Permits		(200)	(200)		(200)	-	0.00%
4430	Inspection Fees		(1,000)	(1,000)		(1,000)	-	0.00%
5105 5125.31	CPR Class Income PAWUIC / Def. Space		(6,000) (24,000)	(6,000) (24,000)		(24,000)	(6,000)	-100.00% 0.00%
5150	Risk Management Grants		(24,000)	(24,000)		(24,000)	-	0.00%
5600	Babysitting Class Chino Valley Fire Contract		(600) (45,000)	(600) (45,000)		(600)	(45.000)	0.00% -100.00%
	Total Prevention	=	(99,300)	(99,300)	-	(48,300)	(6,000)	-6.04%
	Communications:							
4775	CVFD Connectivity		(5,000)	(5,000)		-	(5,000)	-100.00%
4775 5140.41	Cell Tower Lease Agreements Tech Services Contracting		(38,000) (125,000)	(38,000) (125,000)		(125,000)	(38,000)	-100.00% 0.00%
5141.41	Supplies for Outside Agency Work		(10,000)	(10,000)		(10,000)	-	0.00%
	Total Communications	=	(178,000)	(178,000)	-	(135,000)	(43,000)	-24.16%
5430	Grants: Grant - FEMA - SAFER	_	(65,000)	(65,000)		_	(65,000)	-100.00%
0.00	Total Grants	-	(65,000)	(65,000)	-	-	(65,000)	-100.00%
5700	Warehouse: Warehouse Purchasing Group	-	(50,000)	(50,000)		(50,000)	-	0.00%
5900 5905	CARTA Classes CPR / EMS Classes	(18,000)	(15,000)	(15,000) (18,000)		(15,000) (24,000)	6,000	0.00% 33.33%
4200	FDAT	(313,900)	(313,900)	(627,800)		-	(627,800)	-100.00%
	Other:	, , ,	, ,	, , ,			, , ,	
4001	Fire Protection Contracts	(59,000)	(65,000)	(124,000)		(124,000)	-	0.00%
1200	Capital Reserve Account	(16,800)	(2,646,509)	(2,663,309)		(2,646,509)	(16,800)	-0.63%
4800	Chino Bond Off-District Fires	(1,155,000) (150,000)	(50,000)	(1,155,000) (200,000)		(1,155,000) (50,000)	(150,000)	0.00% -75.00%
4900	Interest Income	(6,000)	(15,000)	(21,000)		(21,000)	(130,000)	0.00%
5100	Miscellaneous Revenue	, ,	(10,900)	(10,900)		(10,900)	-	0.00%
5200 5400	Surplus Equipment Sales		(500)	(500)		(500)	-	0.00%
5855	Donations 64 Lease	(7,200)	(300)	(7,200)		(7,200)	-	0.00%
5855	Admin 61 Lease	(24,000)	-	(24,000)		(24,000)	-	0.00%
5350 5700	Rebates Refunds CYFD JMA Expense Reimbursment	(2,000) (10,000)	-	(2,000) (10,000)		-	(2,000) (10,000)	-100.00% -100.00%
3700	Total Other	(1,430,000)	(2,787,909)	(4,174,709)	-	(4,039,109)	(178,800)	-4.28%
	Total Non-Levy Revenues	(1,558,819)	(4,473,805)	(6,032,624)	-	(5,679,518)	(353,106)	-5.85%
	Tax Levy Requirement Additional Funding Requirement	3,547,718	14,265,303	17,813,021		- 18,300,232	(17,813,021) 18,300,232	100.00%
	Net A.V.(3.0% increase)	109,186,841	560,250,069	109,186,841 560,250,069	CVFD CYFD	109,186,841 560,250,069	- -	0.00% 0.00%
	Funding Requirement by District							
) CVFD) CYFD				CVFD CYFD	3,850,599 14,449,633		
	Actual/Estimated Tax Rate	\$3.2492	\$2.5462		CVFD	\$3.2492	\$0.0000	0.00%
					CYFD	\$2.5196	(\$0.0266)	-1.04%

Central Arizona Fire and Medical Draft Budget FY 2017 Departmental Comparison

	CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	В	AFMA udget Y 17	Budget Variance \$\$	Budget Variance %	% of Total
Administration Fire Prevention Operations Training Center Technical Services Facilities Maintenance	429,309 51,909 4,342,123 27,800 198,735 45,530	3,075,928 514,628 11,755,325 517,018 984,265 300,009	3,505,237 566,537 16,097,448 544,818 1,183,000 345,539	18	3,384,093 506,236 5,904,667 511,806 1,166,904 344,185	(121,144) (60,301) (192,781) (33,012) (16,096) (1,354)	-3.46% -10.64% -1.20% -6.06% -1.36% -0.39%	14.69 2.20 69.04 2.22 5.07 1.49
Fleet Maintenance Warehouse	115,627 6,000	880,126 261,974	995,753 267,974		949,477 268,350	(46,276) 376	-4.65% 0.14%	4.12 1.16
Budget Subtotal	5,217,033	18,289,273	23,506,306	23	3,035,718	(470,588)	-2.00%	99.99
Contingency (5%)	207,952	848,738	967,139		944,035	(23,104)	-2.39%	
Total District Budget	5,424,985	19,138,011	24,473,445	23	3,979,751	(493,694)	-2.02%	
Total Non-Levy Resources			(6,032,624)	(5	5,679,518)	353,106	-5.85%	
FDAT			(627,800)		0	(627,800)		
Tax Levy Requirement Additional Funding Requirement			17,813,021	18	8,300,233	487,212		
Estimated Assessed Valuations	109,186,841	560,250,069	669,436,910	669	9,436,910	-		
Estimated Tax Rate	\$3.2492	\$2.5462	N/A	CVFD CYFD	\$3.2492 \$2.5196	\$0.0000 (\$0.0266)	0.00% -1.04%	

General F		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
	I Services							
6100.1	Salaries Total Salaries	71,403	737,773	809,176		808,867	(309)	-0.04%
6101.1	CEO Fire Chief (70-13.7)	121,795	-	121,795		148,915	27,120	22.27%
6110.1	Overtime		6,500	6,500		6,500	-	0.00%
6130.1 6129.1	PSPRS Retirement ASRS Retirement	8,190	41,029 48,674	41,029 56,864		36,820 64,405	(4,209) 7,541	-10.26% 13.26%
6133.1	401A - Fire Chief	21,984	-	21,984		26,879	4,895	22.27%
6132.1	401A (Employees participating in DROP) Tier 2A		14,134	14,134		14,134	-	0.00%
6150.1	Workers Compensation Insurance Chief	5,359	-	5,359		7,282	1,923	35.88%
	Admin at FF State Comp rate Office (Sal + OT+ Assign)	114	12,414 1,628	12,414 1,742		12,414 1,348	(394)	0.00% -22.62%
	Total State Compensation Insurance	5,473	14,042	19,515		21,044	1,529	7.83%
6151.1	Workers Comp Ins. / Volunteers		101	101		101	-	0.00%
6170.1	Unemployment Insurance	112 11,978	673	785		972	187	23.82%
6180.1 6181.1	401A-ASRS Medicare Tax	2,801	26,310 9,834	38,288 12,635		44,046 13,982	5,758 1,347	15.04% 10.66%
6190.1	Dental and Vision Insurance	1,999	-	1,999		-	(1,999)	-100.00%
6190.1 6190.1	Life Insurance Health Insurance	515 15,982	74,520	515 90,502		102,648	(515) 12,146	-100.00% 13.42%
Total Pers	sonnel Services	262,232	973,590	1,235,822		1,289,313	53,491	4.33%
Supplies	0" 0 "							
6200.1	Office Supplies Routine Supplies (moved to warehouse)	8,000	-	8,000	_	_	(8,000)	-100.00%
	Office Small Equipment Replacement		500	500	-	500	-	0.00%
	Total Office Supplies	8,000	500	8,500	-	500	(8,000)	-94.12%
6205.1	In-House Duplication & Printing Copy paper (moved to warehouse)	-	_	_	_	_	-	_
	Monthly Copier Charge (Lease, Maint, Supplies)	2,500	15,000	17,500	-	17,500	-	0.00%
	Station Printer Supplies (moved to warehouse) Total In-house Dupl & Printing	1,000 3,500	15,000	1,000 18,500		17,500	(1,000) (1,000)	-100.00% -5.41%
6210.1	Fire Corp Program	3,300	13,000	10,500		17,500	(1,000)	-3.4170
0210.1	Recruitment / Retention	-	260	260		260	-	0.00%
	Uniforms	-	200	200		200	-	0.00%
	Routine Supplies Training		40	40		40	-	0.00%
	Total Fire Corp Program	-	500	500		500	-	0.00%
6230.1	Uniforms	1,360	2,000	3,360		2,600	(760)	-22.62%
6240.1	Library Reference ADA Compliance Handbook							
	ADA Compilance Handbook AFDA Handbook Insert Update	-	- 75	- 75		- 75	-	0.00%
	ATRA Tax Summary	-	60	60		60	-	0.00%
	Books/CDs Capitol Times	-	300	300		300	-	0.00%
	Capitol Times EMS Best Practices	-	270	270		- 270	-	0.00%
	FLSA Handbook	-	475	475		475	-	0.00%

Administra	ind ation	CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
	FMLA Handbook	-	475	475		475		0.00%
	IFS Journal	-	50	50		50	-	0.00%
	Legal Briefings for Fire Chiefs	-	99	99		99	-	0.00%
	Personnel Law Update Public Employment Law	-	200 295	200 295		200 295	-	0.00% 0.00%
	Routine Subscriptions	-	650	650		650	-	0.00%
	Total Library Supplies	-	2,949	2,949	-	2,949	-	0.00%
Total Supp	lies	12,860	20,949	33,809	-	24,049	(9,760)	-28.87%
Services a 6400.1	nd Charges Audit & Accounting	15,000	14,000	29,000		20,000	(9,000)	-31.03%
6405.1	Other Professional Services US Bank GADA Admin Fees		425	425		1,000	575	- 135.29%
	Bank Fees	1,800	425	1,800		1,000	5/5	135.29%
	Board Member Elections	21,000	75,500	96,500		_	(96,500)	-100.00%
	Yavapai County MIS Maps	· -	50	50		50	-	0.00%
	Annexations - Legal Descriptions/Surveys	100	1,400	1,500		1,500	-	0.00%
	County Charges	500	1,100	1,600		1,500	(100)	-6.25%
	Bond Fees	420	-	420		800	380	90.48%
	Arbitrage Fees Fingerprint Charges	-	350 1,200	350 1,200		1,200	(350)	-100.00% 0.00%
	Universal Background services	-	1,520	1,520		1,520	-	0.00%
	Chino Valley Fire Chief (JMA)	-	10,000	10,000		1,520	(10,000)	-100.00%
	PIO and Advertising	300	-	300			(,)	
	Routine Other Professional Services		500	500			(500)	-100.00%
	Total Other Professional Services	24,120	92,045	116,165		7,570	(108,595)	-93.48%
6410.1 .600	Legal Services Legal Services - Non - Routine	30,000	65,500 7,500	95,500 7,500		70,000 7,500	(25,500)	-26.70% 0.00%
.000	Total Legal Services	30,000	73,000	103,000	-	77,500	(25,500)	-24.76%
6420.1	Employee Assistance Program							
	Routine	1,700	3,000	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	-	2,000	2,000		2,000	-	0.00%
	CISD Total Employee Assistance Program	1 700	2,500	2,500		2,500	-	0.00%
	Total Employee Assistance Program	1,700	7,500	9,200		9,200	-	0.00%
6430.1	Communications previously allocated, now all to Admin Monthly (CenturyLink, Long Distance)	8,110	17,023	25,133		25,133	_	0.00%
	Phone Line	900	-	900		900		
	Cell Phones	3,800	30,000	33,800		33,800	-	0.00%
	Cable One Internet	500	4,800	5,300		5,300	-	0.00%
	Global Star - Satellite Phones	0.500	972	972		972	-	0.00%
	Mobile Data Phone Repair/Rplce/Upgrade/Equip	2,500	15,000 2,500	17,500 2,500		17,500 2,500	-	0.00% 0.00%
	Total Communications	15,810	70,295	86,105		86,105	-	0.00%
6435.1	Postage							
	Postage Meter		550	550		550	-	0.00%
	Misc Postage Supplies (ink, labels, etc.)	-	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	2,000	300	300		300	-	0.00%
	Postage Total Postage	2,000	2,900 4,000	4,900 6,000		4,900 6,000		0.00%
6441.1	Fire Board Expenses							
	AFDA Travel	-	750	750		-	(750)	-100.00%
	Misc. (Shirts, Business Cards, Name Tags, Good Will) Total Fire Board Expenses	1,000 1,000	200 950	1,200 1,950		250 250	(950) (1,700)	-79.17% -87.18%
6470.1	,						,	
6470.1	Newspaper Advertising Routine	2,000	100	2,100		2,100	_	0.00%
	Legal notices - Budget	-,	350	350		350	-	0.00%
	Bids @ \$35	-	250	250		250	-	0.00%
	Elections	-	450	450		-	(450)	-100.00%
	Annexations	-	200	200		200	-	0.00%
	Public Hearings @ \$25	-	100	100		100	-	0.00%
	Job or Position Openings Total Newspaper Advertising	2,000	2,000 3,450	2,000 5,450		2,000 5,000	(450)	0.00% -8.26%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery		350	350		350	-	0.00%
			750	750		750	-	0.00%
	Forms & Reports			050				0.0001
	Forms & Reports Finance Total Outside Dupl & Printing		650 1,750	650 1,750		650 1,750	-	0.00%

General F Administr		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
6500.1	Insurance	38,557	-	38,557		-	(38,557)	-100.00%
	Umbrella Policy	· -	99,579	99,579		122,951	23,372	23.47%
	Reserve Insurance Total Insurance	38,557	99,579	138,136		122,951	(15,185)	-10.99%
			99,519				(13,163)	
6510.1	Electric (station 61 admin)	4,800	-	4,800		4,800	-	0.00%
6520.1	Natural Gas (station 61 admin)	800	-	800		-	(800)	-100.00%
6580.1	Repairs & Maintenance - Equipment Typewriter & Fax	_	100	100		100	_	0.00%
	Routine	-	150	150		150	-	0.00%
	Total Repair & Maintenance - Equipment	-	250	250	-	250	-	0.00%
6590.1	Training & Travel							
	IAFC Conference (1 Attendees)	1.000	1 000	2 000		4.000	(4.000)	FO 000/
	Fire Chief Classes/Conferences Administrative Chief Classes/Conferences	1,000	1,000 1,000	2,000 1,000		1,000 1,000	(1,000)	-50.00% 0.00%
	Support Services Chief Classes/Conferences		1,000	1,000		1,000	_	0.00%
	AFCA / AFDA Conferences	4,000	1,000	5,000		4,000	(1,000)	-20.00%
	Finance - GFOA Classes (2 Attendees)		500	500		500	-	0.00%
	CYMA Conference (2 Attendees) Yavapai College Classes	-	1,000	1,000		1,000	-	0.00%
	National Fire Academy (3)	1,500	285	1,785		1,000	(785)	-43.98%
	SHRM/HR Conferences (2 attendees)	-	800	800	-	800	(103)	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	1,000	4,000		4,000	-	0.00%
	Total Training & Travel	9,500	7,585	17,085		14,300	(2,785)	-16.30%
6595.1	Awards	5,000	-	5,000		5,000	-	0.00%
6600.1	Dues							
	AFDA-CYFD	1,300	990	2,290		2,000	(290)	-12.66%
	Arizona Fire Chief Assn	200	1,000	1,200		1,200	-	0.00%
	CV Chamber of Commerce PV Chamber of Commerce	100	150	100 150		100 150	_	0.00%
	IAFC ()	240	550	790		800	10	1.27%
	IPMA-HR (1)		200	200		200	-	0.00%
	ICC	150		150		150	-	0.00%
	CLIA	150		150		150	-	0.00%
	Rotary Club CV	1,050		1,050		1,050	-	0.00%
	Chase VISA	-	195	195		195	-	0.00%
	Society for Human Resource (2) PV Econ. Dev. Foundation	-	360 500	360 500		360 500	-	0.00% 500.00%
	GFOA (2)	-	840	840		840	-	0.00%
	Prsct Area Human Resource Assoc. (2)	-	200	200		200	-	0.00%
	Prescott Newspapers	160		160		160	-	0.00%
	Firehouse	180		180		-	(180)	-100.00%
	Active 911	400		400		-	(400)	-100.00%
	Routine (AZ Ambulance to 6600.3) Total Dues	3,930	4,985	- 8,915		8,055	(860)	-9.65%
6610.1	Miscellaneous	-	2,000	2,000		2,000	(000)	0.00%
001011	ccc.		2,000	2,000		2,000		
Total Ser	vices & Charges	154,217	381,389	535,606		370,731	(164,875)	-30.78%
Capital O	utlay Capital Outlay - Building							
7720.1	Capital Outlay - Building Admin building	-	1,700,000	1,700,000	-	1,700,000	-	0.00%
7740.1	Capital Outlay - Equipment	-	-	-	-	-	-	-
Total Cap	ital Outlay		1,700,000	1,700,000	-	1,700,000	-	0.00%
Total Adn	ninistration Budget	429,309	3,075,928	3,505,237		3,384,093	(121,144)	-3.46%
Continge	псу	21,465	68,796	90,261		84,205		
Total Bud	lget with Contingency	450,774	3,144,724	3,595,498	-	3,468,298		

General Fund Fire Prevention	CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
Personnel Services							
6100.2 Salaries Total Salaries		279,600	279,600		279,600		0.00%
		213,000	273,000		213,000		0.0070
6103.2 Special Detail .400 8 Fire Pals (\$25 / hour - 6 hrs./day)	_	9,600	9,600		12,600	3,000	31.25%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	-	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty) .404 Fire Investigator Trainees	1,000	6,500 1,000	7,500 1,000		6,500 1,000	(1,000)	-13.33% 0.00%
Total Special Detail	1,000	17,350	18,350	-	20,350	2,000	10.90%
6104.2 Supervisory Assignment (20 Days & \$25)	-	500	500		500	-	0.00%
6110.2 Overtime Salaries (Includes event center)	-	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	-	24,067	24,067		20,602	(3,465)	-14.40%
6130.2 PSPRS Retirement 6132.2 401A (Employees participating in DROP) Tier 2	-	40,202	40,202		36,089	(4,113)	-10.23%
6150.2 Workers Compensation Insurance Fire Marshal & Inspectors	44	15,279	15,323		15,426	103	0.67%
Admininistrative		73	73	-	-	(73)	-100.00%
Total State Compensation Insurance	44	15,352	15,396	-	15,426	30	0.19%
6170.2 Unemployment Insurance	-	374	374		374	-	0.00%
6180.2 401A-ASRS 6181.2 Medicare Tax	- 15	12,389 4,969	12,389 4,984		10,516 4,574	(1,873) (410)	-15.12% -8.23%
6190.2 Health Insurance	-	41,400	41,400		39,480	(1,920)	-4.64%
Total Personnel Services	1,059	451,203	452,262	-	442,511	(9,751)	-2.16%
Supplies	500		500			(500)	100.000/
6200.2 Office Supplies (moved to warehouse)	500	-	500		-	(500)	-100.00%
6205.2 In-House Duplication & Printing		2,300	2 200		2 200		0.00%
Monthly copy charges (Lease, Maint, Supplies) Total In-house Duplication & Printing	-	2,300	2,300 2,300		2,300 2,300	-	0.00%
6230.2 Uniforms	500	2,250	2,750		1,800	(950)	-34.55%
6242.2 Supplies - Prevention							
Investigations	-	1,350	1,350		1,350	-	0.00%
Code Enforcement Routine Supplies	1,350	300 190	1,650 190		300 190	(1,350)	-81.82% 0.00%
Total Risk Management Supplies	1,350	1,840	3,190		1,840	(1,350)	-42.32%
6243.2 Library Reference Materials							
NFPA Subscription	1,400	1,300	2,700		1,300	(1,400)	-51.85%
Reference Books Routine Reference Materials	-	500 110	500 110		500 110	-	0.00% 0.00%
Total Library Supplies	1,400	1,910	3,310		1,910	(1,400)	-42.30%
6245.2 Public Ed / School Ed							
Audio Visual - DVD discs/Polaroid film	-	-	-		-	-	-
Programs (clown program, pre-schl, etc) Urban Survival - Videos & Other Resources	-	-	-		-	-	-
Carseat program		500	500		500	-	0.00%
Urban Survivial - Handouts Urban Survival - Props	-	8,500 500	8,500 500		8,500 500	-	0.00% 0.00%
Senior Program & Neighbor to Neighbor	-	200	200		200	-	0.00%
Printed Materials (Brochures) Smoke Detectors	-	315 350	315 350		315 350	-	0.00% 0.00%
Public Education	1,250	400	1,650		1,650	-	0.00%
Total Public Ed / School Ed	1,250	10,765	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant Grant Total Urban Interface / Brush Removal		30,000	30,000 30,000		30,000	-	0.00%
Total Supplies	5,000	49,065	54,065	_	49,865	(4,200)	-7.77%
	- 5,000	-3,003	04,000		-10,000	(4,200)	/0

General Fire Pre		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
Service	s and Charges							
6405.2	Other Professional Services Fire Marshal Services from CYFD	45,000		45,000		-	(45,000)	-100.00%
6490.2	Outside Duplication & Printing							
	Print Media Risk Management Forms	300	- 850	300 850		300 850	-	0.00% 0.00%
	Business Cards	-	300	300		300	-	0.00%
	Routine Forms	-	250	250		250	-	0.00%
	Total Outside Duplication & Printing	-	1,400	1,400		1,400	-	0.00%
6580.2	Prevention Equipment							
	Routine Maintenance	-	200	200		200	-	0.00%
	Repairs Total Risk Management Equipment	-	300 500	300 500		300 500	<u> </u>	0.00%
			000	000		000		0.0070
6590.2	Training & Travel AFDA (1)		200	200		200	_	0.00%
	National Fire Academy (2)	-	500	500		200	(500)	-100.00%
	Fire Investigator	600	4,000	4,600		4,000	(600)	-13.04%
	Routine	-	3,000	3,000		3,000	` -	0.00%
	Fire Marshal Education	250	1,000	1,250		1,000	(250)	-20.00%
	Fire Code Board of Appeals		155	155		155	-	0.00%
	Fire ops State Fire School		1,250	1,250		1,250	-	0.00%
	Total Training & Travel	850	10,105	10,955		9,605	(1,350)	-12.32%
6600.2	Dues							
	PV EDF		60	60		60	-	0.00%
	Natl Fire Prot Assoc - Fire Marshall	-	165	165		165	-	0.00%
	National Fire Sprinkler Assn AZ State Fire Marshall	-	85 30	85 30		85 30	-	0.00% 0.00%
	International Code Council - Fire Marshall	-	135	135		135	-	0.00%
	Intl Assoc of Arson Investigators	-	810	810		810	-	0.00%
	Intl Assoc of Fire Chiefs /WFCA - Fire Marshall	-	300	300		300	-	0.00%
	Az Fire & Burn Educators	-	105	105		105	-	0.00%
	AZ Fire Code Committee/Fire Marshal's Assoc.		1,690	1,690		1,690	<u> </u>	0.00%
	Total Dues	-	1,690	1,690		1,090	-	0.00%
6610.2	Miscellaneous Host Meetings (AFBEA)	_	100	100		100	_	0.00%
	PV Chamber Quarterly Meetings	-	60	60		60	-	0.00%
	Chamber Mixer	-	400	400		400	-	0.00%
	PVEDF Quarterly Meetings	-	-	-		-	-	-
	Routine		105	105		105	-	0.00%
	Total Miscellaneous	-	665	665		665	-	0.00%
Total Se	ervices and Charges	45,850	14,360	60,210	-	13,860	(46,350)	-76.98%
7740.2	Capital Outlay - Equipment Total Capital Outlay - Equipment		-	-	-		-	
Total Fi	re Prevention	51,909	514,628	566,537	-	506,236	(60,301)	-10.64%
Conting	ency	2,595	25,731	28,326		25,312		
Total Bu	udget with Contingency	54,504	540,359	594,863		531,548		

Draft Budget FY 2017 (6-2016) CAFMA General Fund Budget Budget CVFD CYFD CVFD +CYFD Operations Actual Budget Variance Variance \$\$ **FY 17** FY 17 FY 17 Personnel Services 6100.3 Salaries / Operations Total Salaries 1,890,283 5,066,496 6,956,779 6,977,333 0.30% 6100.3 20,554 0.00% 6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory physicals) 45.000 45.000 45.000 .250 Recall OT SWAT Response 9.000 9.000 9.000 0.00% 6111.3 FLSA pay (range 30, 35 & 40) 43,034 384,176 427,210 521,650 94,440 22.11% 61123 Shift Overtime 62.000 321.970 383.970 .200 Routine shift coverage (ad, sick leave, fmla) Total Shift Overtime 371,000 (12.970)-3.38% 62.000 321.970 383.970 6114.31 Off-District Wildland Fires (shift cover & wildland pay - FT & Reserve 120,000 20,000 140,000 20,000 (120,000)-85.71% 6115.35 Training Captain Overtime .300 0.00% Training Captains Special Duty Pay 29.200 29.200 29.200 .304 4.950 4.950 4.950 0.00% **EVOC Driver Training Instructor Pay** 0.00% .307 2,500 2,500 2,500 .380 Swift Water Training Officers 2,500 2,500 2,500 0.00% Total Training Captain Overtime 39,150 39,150 39,150 0.00% 6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 Shifts) Blik 12,600 12,600 12,600 0.00% .330 Training Coverage 26,577 26,577 26,500 (77)-0.29% Coverage - Special Operations Training Carothers 3,000 3,000 3,000 0.00% .336 .337 Coverage - Paramedic Upgrade Training (3 Attending) 10,000 10,000 10,000 0.00% .338 Coverage - TRT / Hazmat 12,000 12,000 12.000 0.00% (77)Total Training Coverage Overtime 64.177 64.177 64.100 -0.12%6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) Pacheco 5,000 0.00% 5,000 5,000 .426 Telestaff Maintenance (80) 2,000 2,000 2,000 0.00% .431 Employee Health/Immunization Program Mgr (20 Hours) Smith 1.400 1,400 1,400 0.00% CISD Program Shift Peers (30 Hours) 0.00% .435 500 500 500 Communications / Tower Work 0.00% .439 6,500 6,500 6,500 .440 Haz Mat Program (25 Hours) Polacek 625 625 0.00% 625 .441 0.00% Hose Program (40 Hours) Merril 500 500 500 442 1,850 1,850 6,500 4,650 251.35% .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) 8.700 8,700 8.700 0.00% Promotional Testing (Evaluators & Helpers) Polacek .449 8.250 8.250 8.250 0.00% .452 Misc. (425)-5.04% 8,425 8,425 8,000 Total Special Detail Programs 43,750 43,750 9.66% 47,975 4,225 Special Detail / Training Instructors 6103.35 .476 Special Ops Annual Eng Co. Training Instructor 2,600 2,600 2.600 0.00% .479 **CARTA Class Instructors** 5,000 5,000 5,000 0.00% 14.700 4.050 11.650 .482 In-house EMS Training (Niemynski) 18.750 30.400 62.13% Tower Resue / Instructor .483 1,000 1,000 1,000 0.00% TC - CPAT Qrly tests (600 Hours) 15,000 (15,000) 15,000 39,000 Total Special Detail / Training Instructors 14,700 27,650 42.350 (3,350) -7 91% 6104.3 Supervisor Assignment Pay Capt 90.25 shifts / Batt. (6500/24/3) 10,500 10,500 10,500 0.00% Eng 90.25 shifts/ Batt. (6500/24/3) 12,000 12,000 12,000 0.00% Battalion Chiefs 27.75 shifts/ Batt. (2000/24/3) 3,500 3,500 3.500 0.00% Total Suprv Assignment Pay 26,000 26,000 26.000 0.00% Vacation/Sick Leave Buy-Back 6105.3 25 000 300 000 325 000 300,000 (25,000) -7 69% 6101.32 Salaries / Reserves Routine Calls & Drills 15,000 15,000 (15,000)-100.00% Reserve Salaries / Aux Staffing 10,000 10,000 (10,000) -100.00% Support Reserves 5,000 5,000 5,000 0.00% Total Salaries / Reserves 30.000 30.000 5.000 (25,000)-83.33% **PSPRS** Retirement 2,438,281 -2 44% 6130.3 505.010 1.994.146 2.499.156 (60,875)6132.3 401A (Employees participating in DROP) 82,293 82,293 82,293 0.00% 20,245 13,503 401A (Employees participating in DROP) Tier 2A 20.245 33,748 66.70% 6140.32 Reserve Pension 3,000 3,000 (2,500)-83.33% 500 6150.3 Workers Compensation Insurance 93.721 294,249 387.970 398,790 10.820 2 79% 6150 32 Workers Compensation Insurance / Reserves 1 467 1 467 245 (1,222)-83 30% 710 1.233 7.774 10.05% 6170.3 Unemployment Insurance 5.831 7.064 6170.32 Unemployment Insurance/Reserves 827 0.00% 827 827 31,248 6181.3 Medicare Tax 92,037 123,285 122,673 (612)-0.50% PSPRS Cancer Insurance 1,900 (1,900)-100.00% 1,900 Dental and Vision Insurance 23,703 23,703 (23,703)-100 00% Life Insurance 5.834 5.834 (5,834)-100 00% 6185.3 69.933 Post Employment Health Plan (1%) 20.449 90.382 90.942 560 0.62% 645,840 181.185 827.025 6190.3 821.184 (5.841)Health Insurance 6191.3 Health Insurance Assistance 80,000 117,821 117,821 0.00% 37,821 **Total Personnel Services** 3,057,121 9,667,237 12,724,358 12,580,286 (144,072) -1.13%

Central Arizona Fire and Medical

General F Operation		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
Supplies	Faralous Harlib & Wallacas Guralina							
6212.3	Employee Health & Wellness Supplies ECG Stickers, Alcohol Preps, Electrode Gel	_	157	157		157	_	0.00%
	Total Employee Health & Wellness Supplies	-	157	157		157	-	0.00%
6215.3	Medical Supplies - Disposable (tape, 4x4's, ekg							
	electrodes, monitor paper, gloves, etc.)	17,000	60,000	77,000		77,000	-	0.00%
	YRMC Drug Box Charges Total Medical Supplies	2,000 19,000	7,000 67,000	9,000 86,000		7,500 84,500	(1,500) (1,500)	-16.67% -1.74%
		19,000	67,000	86,000		64,300	(1,500)	-1.74%
6216.3	CPR Supplies & Books (Pacheco) CPR Supplies	_	5,000	5,000		5,000	_	0.00%
	New Manikins and AED Trainer	-	-	-	-		-	-
	New Instructor Supplies (2)		600	600		600	-	0.000/
	First Aid Supplies Total CPR Supplies & Books		2,500 8,100	2,500 8,100		2,500 8,100		0.00%
6217.3	Medical Equipment Replacement (Niemynski)							
	Routine	1,600	10,000	11,600		11,000	(600)	-5.17%
	Total Medical Equipment Replacement	1,600	10,000	11,600		11,000	(600)	-5.17%
6230.3	Uniforms Full-time Employees (104 * 450)	20.000	22.050	E2 0E0		46 000	(e 0E0)	-11.45%
	Full-time Employees (104 * 450) Promotion/New Hire Costs	20,000	32,850 9,390	52,850 9,390		46,800 9,000	(6,050) (390)	-11.45% -4.15%
	Dress Uniforms	2,650	-	2,650		5,000	2,350	88.68%
	BC's Uniforms (6)	-	1,350	1,350		2,700	1,350	100.00%
	Assistant Chief Uniforms Replacement / Retirement Costs	-	450 1,239	450 1,239		450 1,000	(239)	0.00% -19.29%
	Boot Oil Supplies	-	100	100		200	100	100.00%
	Repair/Damaged Uniforms Safety Glasses	-	500	500		500	-	0.00%
	.540 Honor Guard / Pipes & Drums Uniforms	1,000	630 3,236	630 4,236		630 4,000	(236)	0.00% -5.57%
	Total Uniforms	23,650	49,745	73,395		70,280	(3,115)	-4.24%
6230.32	Uniforms / Reserves							
	Reserve Uniforms (15) Total Uniforms / Reserves		2,276 2,276	2,276 2,276			(2,276) (2,276)	-100.00% -100.00%
			2,210	2,270			(2,270)	-100.0070
6231.3	Protective Clothing (114 full-time) Full-time Employees	20,000	-	20,000		_	(20,000)	-100.00%
	Turnouts (10 year rotation)		52,000	52,000		72,600	20,600	39.62%
	Helmets (10 year rotation) Turnout boots (10 year rotation)		4,350 3,480	4,350 3,480		5,700 4,560	1,350 1,080	31.03% 31.03%
	Station boots (4 year rotation)		10,875	10,875		14,250	3,375	31.03%
	Other (Gloves, wildland, helmet name shields)		10,000	10,000		10,000	-	0.00%
	Reserve Employees PPE Washing Supplies/Service	-	10,000 400	10,000 400		600	(10,000) 200	-100.00% 50.00%
	Reserve Recruit Firefighters (24)	-	400	400		-	200	50.00%
	Repairs	-	7,500	7,500		7,500	-	0.00%
	Total Protective Clothing	20,000	98,605	118,605		115,210	(3,395)	-2.86%
6240.3	Operations Supplies / Routine Accreditation Supplies (Accreditation Manager)		500	500		500		0.00%
	Routine Supplies	-	1,200	1,200		1,200	-	0.00%
	Honor Guard Equipment	850	500	1,350		1,350		0.00%
	Total Operations Supplies/Routine	850	2,200	3,050		3,050	-	0.00%
6245.3	Public Education / EMS (Niemynski)	-	2,500	2,500		2,500	-	0.00%
6289.3	Firefighting Equipment (Polacek)							
	Routine replacement (salvage covers, etc.) Polacek Foam (Class A) Polacek	1,000 4,500	5,600 11,000	6,600 15,500		6,600 15,500	-	0.00% 0.00%
	Foam (Class B) Polacek	4,300	1,650	1,650		1,650	-	0.00%
	Nozzle Replacement	-	1,800	1,800		1,800	-	0.00%
	Ladders (Domenic) Routine Hose Replacement	2,000	2,500 8,354	2,500 10,354		2,500 9,500	(854)	0.00% -8.25%
	Total Firefighting Equipment	7,500	30,904	38,404		37,550	(854)	-2.22%
6290.3	Firefighting Equipment New Purchases	-	10,000	10,000		10,000	-	0.00%
6291.3	Haz-Mat Equipment Polacek		7,500	7,500		7,500	-	0.00%
- -	Total Haz-Mat Equipment	-	7,500	7,500		7,500	-	0.00%
6293.3	Technical Rescue Equipment	1,500		1,500		-		
	Drake - Equip/Tools	3,000	- 0.000	3,000		3,000	700	0.00%
	Technical Rescue new equipment		6,300	6,300		7,000	700	11.11%
	Technical Rescue routine replacement		3,200	3,200		4,000	800	25.00%

	get FY 2017 (6-2016)					04544	Decident	Desilerat
General F Operation		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
6295.3	Wildland Equipment (Reyes, Abel)							
	Misc. Wildland Equip., tools, fittings Misc. Wildland Hose	1,700	3,700	5,400	-	5,000	(400)	-7.41% -
	Total Wildland Equipment	1,700	3,700	5,400		5,000	(400)	-7.41%
6297.3	Exercise Equipment - Ops Weight Equipment	1,750	5,000	6,750		6,500	(250)	-3.70%
	Total Exercise Equipment - Ops	1,750	5,000	6,750		6,500	(250)	-3.70%
Total Sup	plies	80,550	307,187	387,737		375,347	(12,390)	-3.20%
Services a	and Charges Other Professional Services							
0405.5	Accreditation Annual Fee	-	1,330	1,330		_	(1,330)	-100.00%
	Backboard Retrieval Service (Niemynski)	1,000	1,200	2,200		2,200	-	0.00%
	Oxygen Refilling Svcs./hydrotesting (Niemynski)	500	2,500	3,000		3,000	-	0.00%
	Accreditation Peer Review Site Visit Fingerprint fees \$24 each	-	240	240		240	-	0.00%
	TIP	-	24,675	24,675		28,711	4,036	16.36%
	Opticom Repairs	3,000	-	3,000		3,000	-	0.00%
	Alarm Monitoring Total Other Professional Services	800 5,300	29,945	800 35,245		800 37,951	2,706	0.00% 7.68%
	Total Other Professional Services	5,300	29,945	35,245		37,951	2,700	7.00%
6415.3	Employee Health	18,100		18,100		-	(18,100)	-100.00%
	Routine Physical Exam (59 Personnel * \$190)		11,210	11,210		11,210	-	0.00%
	Audiogram (59@ \$30) Lab Work (59* \$80)		1,770 4,720	1,770 4,720		1,770 4,720	-	0.00% 0.00%
	NMR Lab (35 x \$70)		2,450	2,450		2,450	-	0.00%
	HS - CRP Lab (35 x \$47)		1,645	1,645		1,645	-	0.00%
	12 Lead EKG (50 x \$50)		2,500	2,500		2,500	-	0.00%
	Pulmonary Function Test (59* \$35)		2,065	2,065		2,065	-	0.00%
	Occult Blood Testing (35* \$10) Stress Tests (9 * \$140)		350 1,260	350 1,260		350 1,260	-	0.00% 0.00%
	Physical Exams Tier 4 Employees (2 * \$610)		1,220	1,220		1,220	-	0.00%
	2 ft entry-level physicals @ \$365.		730	730		730	-	0.00%
	HazMat Tech Exposures (Polacek)		4,750	4,750		4,750	-	0.00%
	Heavy Metals Screening (1 * \$120)		120	120		120	-	0.00%
	Max HR Testing for Tier 4 (8*\$140) Hep. B Vaccine/Boosters/Titers (10 x \$360)		1,120 3,600	1,120 3,600		1,120 3,600	-	0.00% 0.00%
	HIV/Hep-B/TB Post Exposure Lab Work		500	500		500	-	0.00%
	TB Skin Tests (16@\$60)		960	960		960	-	0.00%
	Flu Vaccines		-	-		-	-	-
	Supplies for TB/Flu Shots		75	75		75 4.575	-	0.00%
	PSA Lab (35 * \$45) Cardiologist Referral (5 x \$550)		1,575 2,750	1,575 2,750		1,575 2,750	-	0.00% 0.00%
	Health & OSHA Questionaire Physician Review (130*10)		1,300	1,300		1,300	-	0.00%
	Other Employee Health Issues		-	-		-	-	-
	Total Employee Health	18,100	46,670	64,770		46,670	(18,100)	-27.95%
6425.3	Dispatch Services Routine	109,074	325,432	434,506		434,506	_	_
	5% increase call volume buffer Total Dispatch Services	109,074	325,432	434,506	-	434,506	-	0.00%
6442.31	Wildland Expenses	30,000	20,000	50,000		20,000	(30,000)	-60.00%
6490.3	Outside Duplication & Printing	,					(55,555)	
,	EMS Report Forms	-	-	-		-	-	-
	Business Cards	-	175	175		350	175	100.00%
	Suppression Forms	-	400	400		400	-	0.00%
	Survey Cards (+EMS Survey) Shift Calendars	-	500 500	500 500		750 750	250 250	50.00% 50.00%
	Routine Forms	-	200	200		300	100	50.00%
	Total Outside Duplication & Printing	-	1,775	1,775		2,550	775	43.66%
6508.3	Cable TV	-	1,575	1,575		1,575	-	0.00%
6510.3	Electric							
	.050 Station 50	-	12,500	12,500		12,500	-	0.00%
	.051 Station 51	-	4,935	4,935		4,935	-	0.00%
	.052 Station 52 .053 Station 53	-	525 20,000	525 20,000		525 20,000	-	0.00% 0.00%
	.533 Station 53	-	20,000	20,000		20,000	-	0.00%
	.054 Station 54	-	10,000	10,000		10,000	-	0.00%
	.055 Station 55	-	788	788		788	-	0.00%
						505		0.000/
	.056 Station 56	-	525	525		525	-	0.00%
	.056 Station 56 .057 Station 57	-	9,450	9,450		9,450	-	0.00%
	.056 Station 56	- - -						

General Operation		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
	.061 Station 61 .062 Statio 62 .063 Station 63 .061B Apparatus Building "B" Total Electric	8,000 8,000 6,500 2,000 24,500	77,173	8,000 8,000 6,500 2,000 101,673	-	8,000 8,000 6,500 2,000 101,673	-	0.00%
6512.3	Sanitation Health/Medical Waste Services .051 City of Prescott - Station 72/51 .053 Best Pick Disposal (Muniz) .057 Best Pick Disposal (Muniz) .058 Best Pick Disposal (Muniz) .059 Best Pick Disposal (Muniz) .059 Best Pick Disposal (Muniz) .050 Best Pick Disposal (Muniz) .051 Best Pick Disposal (Muniz) .052 Best Pick Disposal (Muniz) .053 Best Pick Disposal (Muniz) .054 Best Pick Disposal (Muniz) .055 Best Pick Disposal (Muniz) .056 Station 61 .062 Station 62	720 720	1,000 500 850 450 450 450 450 450	1,000 500 850 450 450 450 450 450 720		1,000 500 850 450 450 450 450 720	- - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
	.063 Station 63 Total Sanitation Charges	720 2,160	4,600	720 6,760	-	720 6,760	-	0.00%
6520.3	Natural Gas .051 Station 51 .053 Station 53 .050 Station 50 .058 Station 58 .059 Station 69 .061 Station 61 .062 Station 62 .061B Apparatus Building "B" Total Natural Gas	2,000 2,300 950 5,250	3,000 2,150 2,250 2,250 2,000	3,000 2,150 2,250 2,250 2,000 2,000 2,300 950		3,000 2,150 2,250 2,250 2,000 2,000 2,300 950 16,900	- - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6530.3	LPG .052 Station 52 .054 Station 54 .056 Station 56 .057 Station 57 .063 Station 63	8,500 8,500	350 1,250 125 500 2,225	350 1,250 125 500 8,500 10,725	- - -	350 1,250 125 500 8,500	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6540.3	Water/Sewer .051 Station 51 .052 Station 52 .053 Station 53 .050 Station 50 .058 Station 58 .059 Station 59 .062 Station 62 Total Water		1,300 1,890 4,000 1,400 1,250 1,250	1,300 1,890 4,000 1,400 1,250 1,250 1,600		1,300 1,890 4,000 1,400 1,250 1,250 1,600	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6551.3	Hydrants Hydrant Maintenance	-	3,000	3,000		3,000	-	0.00%
6580.3	Outside Repair & Maintenace - Equipment EMS Equip Repair-Medtronic Contract (Bushman) Other EMS Equip Repair Total Outside Repair & Maintenance - Equipment	2,000	18,177 1,000 19,177	20,177 1,000 21,177		20,177 1,000 21,177	- - -	0.00% 0.00% 0.00%
6590.3	Training & Travel / Conferences Assistant Chief Classes/Conferences (Polacek) Accreditation Training NIMS ICS 300/400 BC Training & Travel (\$1000/BC*6) EMS Captain Training & Travel National Fire Academy (9 Attendees) Haz-Mat Technician training (2) (Polacek) Peer Fitness Training tuition(2 new) Paramedic Class Per Diem (Clinicals) 3 Telestaff Training/Continuing Education Suppression Training & Travel (5700 from CVFD training acct) CPR (2 new instructors Training & Materials) Pacheco CISM Conference (2) EMS training instructors Honor Guard 541 Pipes & Drums Drake - Training PPE Care & Inspection Class (2) Total Training & Travel / Conferences	- - 1,000 - - 400 - - - 500 - 1,000	1,000 4,350 3,640 3,000 1,430 1,755 - 2,800 4,800 2,500 6,000 6,000 6,000 6,230 1,000	1,000 4,350 3,640 4,000 1,430 1,755 - 3,200 4,800 2,500 6,000 600 3,900 6,230 1,500 - 1,000 -		1,000 4,350 3,640 6,000 1,430 1,755 3,200 4,800 2,500 11,700 600 3,900 6,230 1,500	2,000 - - - - - 5,700 - - - - - - - - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6595.3	Awards Employee Plaques Longevity Pins (+ certificates) Employee Award Civilian Plaques	- - 500 -	400 700 4,200 75	400 700 4,700 75		400 700 4,700 75	- - - -	0.00% 0.00% 0.00% 0.00%

Salesy Awards	General F		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
Total Awards		Safety Awards	_	500	500		500	-	0.00%
Assistant Chief Polacek South Section S			500					-	
NAEMS	6600.3	Dues							
AFCA - Afficing Ambilance Assin 1,000 1,000 1,000 0,000% 1,000 0,000% 1,000 1,000 0,000% 1,000			-					-	
AZAA - Attorios Ambulance Assa			-					-	
MFC FMS			-					-	
MFC (8)			-					-	
Safety Officer Certification 830 83			-					825	
PV Chamber Capital Custos Capital Custos PV Chamber Capital Custos PV Chamber PV		CISM	-				100	-	0.00%
Total Duss								-	
Miscellaneous								-	
490 Routine + fire ope 101 750 1,500 2,250 2,250 2,250 2,000% 4,944 1,940 1,94		i otai Dues	-	3,575	3,575		4,400	825	23.08%
Fire Rehab	6610.3		750	1 500	2.250		2.250		0.009/
Age									
494								(223)	
Fire Figure Recruitment Supplies Quarter				-				-	
Total Affiscellaneous 4,050 4,625 8,675 8,450 (225) 2,59%			-					-	
Total Service								- (205)	
Capital Outlay - Vehicles Truck Company (1/2) 500,000 500		l otal Miscellaneous	4,050	4,625	8,675	-	8,450	(225)	-2.59%
Truck Company (1/2) Truck Company (1/2)	Total Serv	ices and Charges	213,934	611,392	825,326		789,007	(36,319)	-4.40%
Truck Company (1/2)	Capital Ou	itlay							
Type 1 Engine (E-51) 562,247 562,247 562,247 - 0.00%	7730.3	Capital Outlay - Vehicles							
Bond Type 3 Engine (E-675) 413,271 - 413,271 562,247 562,247 - 0.00% Type 1 Engine (E-63) 562,247 - 562,247 562,247 - 0.00% Total Cap Outlay - Vehicles 975,518 1,062,247 2,037,765 - 2,037,765 - 0.00% Total Capital Outlay - Vehicles Open Annual Capital New Type 1 (2), Type 3, Truck company (comm, hose, etc) 30,000 30,000 30,000 30,000 - 0.00% Total Capital Outlay - Equipment and Facilities								-	
Type 1 Engine (E-63) 562,247 - 562,247 562,247 - 0.00% Total Cap Outlay - Vehicles 975,518 1,062,247 2,037,765 - 2,037,765 - 0.00% Total Cap Outlay - Vehicles 705,518 1,062,247 2,037,765 - 2,037,765 - 0.00% Total Capital Outlay - Vehicles 705,518 1,062,247 2,037,765 - 2,037,765 - 0.00% Total Capital Outlay - Vehicles 705,518 1,062,247 2,037,765 - 2,037,765 - 0.00% Total Capital Outlay - Vehicles 705,518 1,062,247 2,037,765 - 2,037,765 - 0.00% Total Capital Outlay - Equipment and Facilities 705,000 1,000 1,000 1,000 1,000 1,000 Total Capital Outlay - Equipment 15,000		Type 1 Engine (E-51)		562,247	562,247		562,247	-	0.00%
Total Cap Outlay - Vehicles 975,518 1,062,247 2,037,765 - 2,037,765 - 0.00%	Bond	Type 3 Engine (E-675)	413,271	-	413,271		413,271	-	0.00%
7731.3 Capital Outlay - Vehicles/Ops - Non-Capital New Type 1 (2), Type 3, Truck company (comm, hose, etc) 30,000 30,000 30,000 30,000 - 0.00% 7740.3 Capital Outlay - Equipment and Facilities Heart Monitor - Capital Repl. Schedule - 38,110 38,110 38,110 - 0.00% TNT Vehicle Extrication Tool Set - 24,152 24,152 - 24,152 - 24,152 - 0.00% TIC 15,000 15,000 30,000 - 30,000 - 0.00% 0.00% 7745.5 Fire Act Grant Fire Act Grant Eackup Generator / TIC's Total Fire Act Grant -				-				-	
New Type 1 (2), Type 3, Truck company (comm, hose, etc) 30,000 30,000 30,000 - 0.00%		Total Cap Outlay - Vehicles	975,518	1,062,247	2,037,765	-	2,037,765	-	0.00%
T740.3 Capital Outlay - Equipment and Facilities Heart Monitor - Capital Repl. Schedule - 38,110 38,110 38,110 - 0.00% TNT Vehicle Extrication Tool Set - 24,152 24,152 - 24,152 - 0.00% TIC 15,000 15,000 30,000 - 30,000 - 30,000 - 0.00% Total Capital Outlay - Equipment 15,000 15,000 77,262 92,262 92,262 92,262 - 0.00% - 0.00% 15,000 15,000 - 0.00% 15,000 15,	7731.3								
Heart Monitor - Capital Repl. Schedule - 38,110 38,110 38,110 - 0.00% TNT Vehicle Extrication Tool Set - 24,152 24,152 - 24,152 - 24,152 - 0.00% TIC 15,000 15,000 30,000 - 30,000 - 30,000 - 0.00% Total Capital Outlay - Equipment 15,000 77,262 92,262 92,262 92,262 92,262 - 0.00% - 0.00% Total Capital Outlay - Equipment		New Type 1 (2), Type 3, Truck company (comm, hose, etc)		30,000	30,000		30,000	-	0.00%
TNT Vehicle Extrication Tool Set 24,152 24,152 24,152 24,152 0.00% 15,000 15,000 30,000 - 30,000 - 0.00% 15,000 15,000 15,000 - 30,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% 15,000 - 0.00% - 0.0	7740.3								
TIC 15,000 15,000 30,000 - 30,000 - 0.00% Total Capital Outlay - Equipment 15,000 15,000 77,262 92,262 92,262 92,262 - 0.00% Total Capital Outlay - Equipment 15,000 15,000 77,262 92,262 92,262 92,262 - 0.00% Total Grant Backup Generator / TIC's			-					-	
Total Capital Outlay - Equipment 15,000 77,262 92,262 92,262 - 0.00% 7745.5 Fire Act Grant Fire Act Grant Backup Generator / TIC's Total Fire Act Grant			45.000			-		-	
Fire Act Grant Backup Generator / TIC's						-		-	
Fire Act Grant Backup Generator / TIC's	7745.5	Fire Act Grant							-
Total Capital Outlay 990,518 1,169,509 2,160,027 - 2,160,027 - 0.00% Total Operations Budget 4,342,123 11,755,325 16,097,448 - 15,904,667 (192,781) -1.20% Contingency 167,580 529,291 696,871 687,232 - 687,232			-	-	-	-	-	-	-
Total Operations Budget		Total Fire Act Grant	-	-	-	-	-	-	-
Contingency 167,580 529,291 696,871 687,232	Total Capi	tal Outlay	990,518	1,169,509	2,160,027	-	2,160,027	-	0.00%
	Total Ope	rations Budget	4,342,123	11,755,325	16,097,448		15,904,667	(192,781)	-1.20%
Total Budget with Contingency 4,509,703 12,284,616 16,794,319 16,591,899	Continger	су	167,580	529,291	696,871		687,232		
	Total Bud	get with Contingency	4,509,703	12,284,616	16,794,319		16,591,899		

Central Arizona Fire and Medical Draft Budget FY 2017 (6-2016) CAFMA Budget General Fund Budget CVFD CYFD CVFD +CYFD **Training Center** Actual Budget Variance Variance **FY 17 FY 17** FY 17 FY 17 \$\$ % Personnel Services 6100.35 Salaries 211,269 211,269 211,269 0.00% **Total Salaries** 6110.35 Overtime (100 hours) 2,828 2,828 2,828 0.00% 6129.35 ASRS Retirement 3,777 3,777 3,777 0.00% 6130.35 30,723 (3,146)**PSPRS** Retirement 30,723 27,577 10.24% 6132.35 401A (Employees participating in DROP) 24,328 24,328 24,328 0.00% 6150.35 Workers Compensation Insurance 10,469 10,469 10,469 0.00% 6170.35 Unemployment Insurance 224 224 224 0.00% 6180.35 2,217 2,217 2,217 0.00% Medicare Tax 0.00% 6181.35 3,104 3,104 3,104 6190.35 Health Insurance 24,840 24,840 23,688 (1,152)-4.64% **Total Personnel Services** 313,779 309,481 -1.37% 313,779 (4,298)Supplies 6201.35 Computer Supplies & Software Computer Lab Supplies 0 1,500 1,500 1,500 Handheld & Lapel Mics-2nd Set for CPAT Room 0 Powerpoint Projector (backup projector for CYRTA) 0 TargetSafety Software 3,700 12,000 15,700 15,700 0.00% Total Computer Supplies & Software 3.700 13.500 17,200 17.200 6230.35 Uniforms 1,500 1,500 1,500 0.00% Training Officers (10) 600 600 600 0.00% Total Uniforms 2,100 2,100 2,100 0.00% 6240.35 Library Reference 1.000 2.750 3.750 2.750 (1.000)-26.67% NFPA Standards 1.200 1.200 1.200 Probationary Packet Materials 2.500 0 2.500 2.500 Total Library Reference (1,000) -13.42% 1.000 6.450 7.450 6.450 Training Center Equipment & Prop Supplies 6296.35 Routine Training Supplies 33,650 32,000 1.500 32,150 Total Training Center Equipment / Supplies 32,150 (1,650) 33,650 32,000 -4.90% 1,500 60,400 **Total Supplies** 6,200 54,200 57,750 (2,650)-4.39% Services and Charges 6510.35 Electric 20,000 20,000 20,000 0.00% 6512.35 Sanitation 1,500 1,500 1,500 0.00% 6530.35 Training Center 1 4,500 4,500 4,500 0.00% Training Center 2 2,500 2,500 2,500 0.00% Total LPG 7,000 7,000 7,000 0.00% Water/Sewer 6540.35 Water / Training Useage 3,500 3,500 3,500 Water 2,750 2,750 2,750 Total Water 6,250 6,250 6,250 0.00% 6580.35 Outside Repair CARTA 2,000 2,000 2,000 0.00% 6587.35 **EMS** Training Monthly Run Review (12) Supplies 480 480 480 0.00% EMS Training Routine Supplies 1,000 714 1,714 1,750 36 2.10% Training Texts at Stations & CYRTA (ACLS, PALS, PH 880 880 880 0.00% 1,000 36 Total EMS Training 2.074 3.074 3.110 1.17% 6588.35 **CARTA Classes** Leadership Training w/Outside Instructors 4.000 4.000 4.000 0.00% Certification Fees for State Cert's 1.200 1.200 1.200 0.00% Supplies Safety Officer Training Fire Simulator Train the Trainer 1,500 1,500 1,500 0.00% Ladder Class Advanced Extrication Classes (Regional Class) Drivers Trng EVOC Course 1,000 1,000 1,000 0.00% Total CARTA Classes 7.700 0.00% 7.700 7.700

General Fun Training Cen		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences		5,000	5,000		5,000	-	0.00%
	State Fire School (3 Attendees)	-	3,000	3,000		3,000	-	0.00%
	Peer Fitness	1,400	6,300	7,700		7,700	-	0.00%
	Haz-Mat	-	2,500	2,500		2,500	-	0.00%
	Wildland	500	9,000	9,500		9,000	(500)	-5.26%
	Special Operations - Swift Water		3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	1,500	2,000	3,500		3,500	-	0.00%
	Total Training & Travel	3,400	31,000	34,400		33,900	(500)	-1.45%
6591.35.035	Books & Subscriptions / Ops							
	EVT Subscription	-	75	75		75	-	0.00%
	FCC Subscription	-	300	300		300	-	0.00%
	ICS 300/400 Class Material	-	500	500		500	-	0.00%
	Wildland Firefighter Subscription	-	30	30		30	-	0.00%
	Firehouse Subscription	-	30	30		30	-	0.00%
	Fire Engineering Subscription	-	30	30		30	-	0.00%
	Books & Subscriptions / Training Center							
	Fire Engineering	-	40	40		40	-	0.00%
	EMS Responder		45	45		45	-	0.00%
	Total Books & Subscriptions	-	1,050	1,050		1,050	-	0.00%
6592.35	ACLS Recert / ALS CEU's (\$300*36)	-	10,800	10,800		-	(10,800)	-100.00%
6593.35	ACLS Upgrade (\$7310*3)	6,500	21,930	28,430		21,930	(6,500)	-22.86%
6594.35	EMT Refresher Course (20*\$130)	-	2,600	2,600		-	(2,600)	-100.00%
6595.35	College - Upper & Lower Division	5,000	8,500	13,500		13,500	-	0.00%
6596.35	Training & Ttavel / Ops / Conferences	5,700	-	5,700	-	-	(5,700)	-100.00%
6600.35	Dues							
	Dues - AFTA	-	150	150		150	-	0.00%
	Dues - IAWF	-	60	60		60	-	0.00%
	Dues - FESHE	-	25	25		25	-	0.00%
	Dues - ISFSI (10 @\$125)	-	1,250	1,250		1,250	-	0.00%
	Dues - NFPA		150	150		150	-	0.00%
	Total Dues	-	1,635	1,635		1,635	-	0.00%
Total Service	es and Charges	21,600	124,039	145,639	-	119,575	(26,064)	-17.90%
Capital Outla	ау							
7730.35	Electric Fork Lift	_	25,000	25,000	_	25,000	-	0.00%
	Total Cap Outlay - Training Center Phase 3	-	25,000	25,000	-	25,000	-	0.00%
Total Capital	Outlay		25,000	25,000		25,000	-	0.00%
Total Trainin	g Center Budget	27,800	517,018	544,818	-	511,806	(33,012)	-6.06%
Contingency	,	1,390	24,601	25,991		24,340		
	t with Contingency	29,190	541,619	570,809		536,146		

	t FY 2017 (6-2016)							
General Fun Technical Se		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
Personnel Se	ervices							
6100.41	Salaries							
0100.41	Total Salaries	_	296,549	296,549		296,549	-	0.00%
6110.41	Overtime VCSO	-	15,000	15,000		15,000	-	0.00%
6110.41.561 6129.41	Overtime - YCSO ASRS Retirement	-	35,735	- 35,735		35,735	-	0.00%
6150.41	State Compensation Insurance	-	15,235	15,235		15,235	-	0.00%
6170.41	Unemployment Insurance	-	299	299		299	-	0.00%
6180.41	401A-ASRS	-	19,616	19,616		19,616	-	0.00%
6181.41	Medicare Tax	-	4,617	4,617		4,617		0.00%
6190.41	Health Insurance	-	33,120	33,120		31,584	(1,536)	-4.64%
Total Person	nnel Services		420,171	420,171	-	418,635	(1,536)	-0.37%
Supplies								
6200.41	Office Supplies	-	500	500		500	-	0.00%
6201.41	Computer Supplies & Software							
0201.41	5 Alive Software Support	-	374	374		374	_	0.00%
	Access Control Lock System (Hardware) -maintenant	-	5,000	5,000		5,000	-	0.00%
	Adobe Acrobat License/Upgrades	-	1,500	1,500		1,500	-	0.00%
	ADSI Software Maintenance	2,500	1,000	3,500		2,000	(1,500)	-42.86%
	Antivirus License	-	250	250		250	-	0.00%
	Ruckus (formerly Aruba) Wireless License Ogden ASAP Inventory Software Maintenance	-	3,000 2,400	3,000 2,400		3,000 2,400	-	0.00% 0.00%
	Barracuda SPAM Updates Ogden	-	1,700	1,700		1,700	-	0.00%
	Century Link / Cisco (SmartNet Contract VoIP)	_	11.000	11,000		11,000	_	0.00%
	Cisco Routers Ogden	-	1,500	1,500		1,500	-	0.00%
	Replacement Computers - Routine (moved from capital	10,000	10,000	20,000		18,000	(2,000)	0.00%
	CYMA Payroll Tax Forms	-	200	200		200	-	0.00%
	CYMA software maintenance	-	3,500	3,500		3,500	-	0.00%
	CYMA support	-	1,500	1,500		1,500	-	0.00%
	EPCR - Misc. Hardware Batteries / Chargers EPCR - Imagetrend CAD integration annual	-	2,500 2,500	2,500 2,500		2,500 2,500	-	0.00% 0.00%
	EPCR - Tablet Replacement / Server Maint.	_	12,000	12,000		12,000	_	0.00%
	Firehouse Maintenance & Upgrades	3,135	5,385	8,520		7,500	(1,020)	-11.97%
	FireView Annual Software Maintenance	· -	2,885	2,885		2,885	-	0.00%
	FortiGate Firewall (formerly SonicWall Base & Content) Ogde	-	3,100	3,100		3,100	-	0.00%
	MDT/Mobile Computing Software - maintenance (initial pu	-	4,000	4,000		4,000	-	0.00%
	Microsoft Licenses/upgrades	-	10,000	10,000		10,000	-	0.00%
	Mitchell Software Maintenance Contract MTP Threat Denial (replaces ESET, Antivirus, AntiSpa	-	3,700 10,000	3,700 10,000		3,700 10,000	-	0.00% 0.00%
	Net Motion VPN Software	-	3,000	3,000		3,000	-	0.00%
	Network Solutions SSL License Ogden	_	700	700		700	_	0.00%
	People-Trak Maintenance Software	-	-	-		-	-	-
	Printers, hardware, Server, UPS, Battery Equip	-	11,500	11,500		11,500	-	0.00%
	Pro-Series Fixed Assets	-	300	300		300	-	0.00%
	QQEST - Facility Maintenance Software Updates	-	100	100		100	-	0.00%
	Routine Computer Supplies Ogden Routine Software/Supplies	-	4,000	4,000 2,500		4,000	-	0.00%
	Routine Software/Supplies RS2 - Software Maintenance (door locks)	-	2,500 2,800	2,500 2,800		2,500 2,800	-	0.00% 0.00%
	Software Upgrades (General)	3,000	1,500	4,500		4,500	-	0.00%
	Telestaff Maintenance/ Licensing	2,500	6,300	8,800		8,800	-	0.00%
	Training Center - IT	-	6,000	6,000		6,000	-	0.00%
	Website Supplies / Charges	-	2,000	2,000		2,000	-	0.00%
	Active 911	-	1,200	1,200		1,400	200	16.67%
	Air Advantage		500	500		500	-	0.00%
	Written Test Bank Software Update Board Pag	1,200	1,000 1,200	1,000 2,400		1,000 1,560	(840)	0.00% -35.00%
	Google Aps	1,200	1,200	1,300		1,300	(1,300)	-35.00%
	IT Pr-Active Monitoring	4,000	-	4,000		-	(4,000)	-100.00%
	Total Computer Supplies & Software	27,635	143,594	171,229		160,769	(10,460)	-6.11%
6211.41	District Mapping Program		4.500	4.500		4.500		0.000/
	Software Updates (Visio, TOPO, ArcGis, AVALabel) ESRI Maintenance Agreement	-	1,500 3,200	1,500 3,200	-	1,500 3,200	-	0.00% 0.00%
	Supplies	-	1,500	1,500	-	1,500	-	0.00%
	Total District Mapping Program	-	6,200	6,200		6,200	-	0.00%
6240.41	Communication Supplies	-	1,000	1,000		1,000	-	0.00%
6274.41	Site / Equipment Maintenance Supplies (formerly 6270)							
	Communication Tower Sites Routine	-	10,000	10,000		10,000	-	0.00%
	Glassford site road maintenance		5,000	5,000		5,000	-	0.00%

General Fund Technical Se		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
	Microwave Trupoint	-	1,000	1,000		1,000	_	0.00%
	Microwave Equip	-	7,000	7,000		7,000	-	0.00%
	New Communications Building	-	1,000	1,000		1,000	-	0.00%
	Total Building Maintenance Supplies - Communications	-	24,000	24,000		24,000	-	0.00%
6280.41	Radio / Pager Maintenance							
	Routine 1 Mobile Radios (Non-Repairable Replacement Only)	3,000	7,500	10,500		10,500	-	0.00%
	Radio Battery Replacement	-	4,500	4,500		4,500	-	0.00%
	Regular radio replacement	3,000	57,000	60,000		57,000	(3,000)	-5.00%
	Replacement Radios/Narrowbanding issues/Station &	-	-	-		07,000	(0,000)	0.0070
	Pagers (15) Replace / Repair	_	3,500	3,500		3,500	_	0.00%
	New Pagers - Reserves (10)	_	-	-,		-	-	-
	Station Alerting Equipment	-	5,000	5,000		5,000	-	0.00%
	Wildland replacement radios & equipment	-	7,500	7,500		7,500	-	0.00%
	Headsets Parts / Supplies & Maintenance	-	2,000	2,000		2,000	-	0.00%
6280.41.561	YCSO	_	2,000	2,000		2,000	_	0.00%
0200.41.001	<u> </u>			·				
	Total Radio / Pager Maintenance	6,000	89,000	95,000		92,000	(3,000)	-3.16%
6281.41	Supplies for Oustside Agency Work	-	10,000	10,000		10,000	-	0.00%
6288.41	Batteries		150	150		150	-	0.00%
6292.41	Communications / Technician Tools & Equipment							
	Routine Tools & Equipment	-	6,750	6,750	-	6,750	-	0.00%
	Total Communications/Radio Technician Equipment	-	6,750	6,750		6,750	-	0.00%
Total Supplie	es	33,635	281,194	314,829	-	301,369	(13,460)	-4.28%
Services and	d Charges							
6405.41	Other Professional Services		=					
	FCC Licensing (New Paths Microwave / VHF / UHF)	0	7,500	7,500		7,500		-
	IT Outsourced Support - Labor	1,600	75,000	76,600		75,000	(1,600)	-2.09%
	Special Projects	0	30,000	30,000		44,000	14,000	46.67%
	EPCR Support (6201) Routine	0	3,000	3,000		3,000	-	_
	Total Other Professional Services	1,600	115,500	117,100	-	129,500	12,400	10.59%
6510.41	Electric							
00.0	Communications Towers	0	10,000	10,000		10,000	-	-
	Technical Service Building	0	15,000	15,000		15,000	-	
	Total Electric	-	25,000	25,000	-	25,000	-	0.00%
6530.41	LPG			-				
	Communications Building	0	6,000	6,000		6,000	-	-
	Tower - Frances	0	750	750		750	-	-
	Tower - Spruce Mountain Total LPG	0	750 7,500	750 7,500		750 7,500		0.00%
			.,	,,,,,,		,,,,,,,,		
6590.41	Training & Travel All Tech Services personnel	0	6 500	6,500		6,500		
	Total Training & Travel	-	6,500 6,500	6,500	-	6,500	-	0.00%
6630.41	Contract Services / Communications & IT							
2300.71	Conectivity (CYFD)	5,000	-	5,000		-	(5,000)	-100.00%
	Glassford State Land Lease / Right-of-way	0	3,500	3,500		3,500	(-,5)	-
	Mt. Francis Improvement District	0	500	500		500	-	-
		0 0	500 4,400	500 4,400		500 4,400		
	Mt. Francis Improvement District				-		(5,000)	-37.31%

General Fu Technical		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
Capital Ou	tlay							
7730.3	Capital Outlay - Vehicles Radio Tech vehiicle			-		-	-	-
7741.41	Capital Outlay - Replacement Computers	8,500	-	8,500		-	(8,500)	-100.00%
7750.41	Capital Outlay - Communication/IT Comm and Network Upgrades Door Lock Replacement RMS Battailion 6 Radio Replacement	10,000 0 50,000 90,000	20,000 100,000	10,000 20,000 150,000 90,000		10,000 20,000 150,000 90,000	- - - -	0.00% 0.00% 0.00% 0.00%
Total Capit	tal Outlay	158,500	120,000	278,500	-	270,000	(8,500)	-3.05%
Total Tech	nical Services Budget	198,735	984,265	1,183,000	-	1,166,904	(16,096)	-1.36%
Contingen	су	2,012	43,213	45,225		44,845	(380)	-0.84%
Total Budg	get with Contingency	200,747	1,027,478	1,228,225		1,211,749	(16,476)	-1.34%

Central Arizona Fire and Medical Draft Budget FY 2017 (6-2016) Budget CAFMA General Fund Budget **CVFD** CYFD CVFD +CYFD **Facilities Maintenance** Actual Budget Variance Variance FY 17 **FY 17** FY 17 FY 17 \$\$ % Personnel Services 6100.43 Salaries Total Salaries 75,386 75,386 75,386 0.00% 6110.43 Overtime 3,240 3,240 3,240 0.00% 6129.43 **ASRS** Retirement 9,018 9,018 9,018 0.00% 6150.43 State Compensation Insurance 3,845 3,845 3,845 0.00% 6170.43 Unemployment Insurance 75 75 75 0.00% 6180.43 4,875 4,875 4,875 0.00% 6181.43 Medicare Tax 1,140 1,140 1,140 0.00% 6190.43 Health Insurance 8,280 8,280 7,896 (384)-4.64% 105,859 105,859 105,475 (384)**Total Personnel Services** -0.36% Supplies 6230.43 Uniforms 450 450 450 0.00% 6240.43 Facilities Maintenace Supplies 0.00% 530 530 530 6270.4.3.001 Building Maintenance Supplies (Maint Acct for Stns) 20.000 20.000 20.000 0.00% 6270.4.3.002 Building Maintenance Supplies - Fire Prevention 2.000 2.000 0.00% 2.000 6270.4.3.035 Building Maintenance Supplies - Training Center 13,520 13,520 (20) 13.500 -0.15% 6270.4.3.041 Building Maintenance Supplies - Technical Services 4,214 -5.08% 4,214 4,000 (214)6270.4.3.048 Building Maintenance Supplies - Fleet Maintenance 4,000 4,000 0.00% 4.000 6270.4.3.049 Building Maintenance Supplies - Warehouse 5,000 5,000 5,000 0.00% 6270.4.3.050 Building Maintenacne Supplies - Station 50 3,600 3,600 3,600 0.00% 6270.4.3.051 Building Maintenance Supplies - Station 51 5,600 5,600 0.00% 5,600 6270.4.3.052 Building Maintenance Supplies - Station 52 2,000 2,000 2,000 0.00% 6270.4.3.053 Building Maintenance Supplies - Station 53 3,600 3,600 3,600 0.00% 6270.4.3.533 Building Maintenance Supplies - Station 533 6270.4.3.054 Building Maintenance Supplies - Station 54 3,000 3,000 3,000 0.00% 6270.4.3.056 Building Maintenance Supplies - Station 56 2,000 2,000 2,000 0.00% 6270.4.3.057 Building Maintenance Supplies - Station 57 3,500 3,500 3,500 0.00% 6270.4.3.058 Building Maintenance Supplies - Station 58 3,000 3,000 3,000 0.00% 6270.4.3.059 Building Maintenance Supplies - Station 59 3.000 3,000 3,000 0.00% 6270.4.3.061 Building Maintenance Supplies - Station 61 7,000 7,000 7,000 0.00% 6270.4.3.062 Building Maintenance Supplies - Station 62 5,000 5,000 5,000 0.00% 6270.4.3.063 Building Maintenance Supplies - Station 63 4,000 4,000 4,000 0.00% 6270.4.3.064 Building Maintenance Supplies - Station 64 2,000 2,000 2,000 0.00% 6270.4.3.003 Building Maintenance Supplies - 61 Administration 2,000 2,000 2,000 0.00% Total Building Maintenance - Routine 20,000 78.034 98.034 97.800 0.00% 6270.4.3.100 Large Projects Routine work 25,000 25,000 25.000 0.00% Asphalt replacement 30,000 30.000 30.000 0.00% Large Project - changes annualy 35,000 35,000 35.000 0.00% Landscaping equipment 1.350 1.350 1.000 (350)-25.93% Grease Trap Pump 2.230 2.230 2.500 270 12.11% Airmation Filters 1,000 1,000 1,000 0.00% Total Building Maintenance 4,580 90,000 94,580 94,500 (80) -0.08% 6271.4.3 Furniture & Fixture Replacement CARTA Furniture & Fixtures 1.700 1.700 1.700 1,750 Technical Services 1.750 1.750 Routine Furniture Replacement 10,000 2,500 12,500 12.500 Routine Fixture/Appliance Replacement (125)8,000 5,375 13,375 13,250 Total Furniture & Fixture Replacement 11,325 29,325 -0.43% 18.000 29.200 (125)6296.43 Rentals 500 500 500 0.00% 6300.43 Small Tools 530 530 530 0.00% **Total Supplies** 42,580 181,369 223,949 223,510 (439)-0.20% Services and Charges 1,600 -100.00% Other Professional Services 1,600 (1,600)6405.43 Alarm / Sprinkler Annual Maintenance 3,100 3,100 4,700 1,600 51.61% Fire and security alarm monitoring (moved from Training) 3,400 3,400 3,400 0.00% Backflow Test @ St. 59, 57, 533, 53, & Maint. 0.00% Total Other Professional Services 1.600 7,150 8.750 8.750 0.00%

600

3.829

4.429

3.750

(679)

6535.43

Pest Control

	Facilities Maintenance 6580.43 Outside Repair & Maintenance - Equipment Fire Exting Svc		CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
6580.43		400	802	1,202		1,200	(2)	_
6580.43 Total Services Capital Outlay Total Capital (PT Equipment Repair	350	1,000	1,350		1,500	150	-
	Total Outside Repair & Maintenance - Equipment	750	1,802	2,552		2,700	148	5.80%
Total Services and Charges		2,950	12,781	15,731	-	15,200	(531)	-3.38%
Capital Outla	у							
Total Capital	Outlay	-	-	-	-	-	-	-
Total Facilitie	es Maintenance Budget	45,530	300,009	345,539	-	344,185	(1,354)	-0.39%
Contingency		2,277	15,000	17,277		17,209	(68)	-0.39%
Total Budget	otal Capital Outlay otal Facilities Maintenance Budget ontingency otal Budget with Contingency		315,009	362,816		361,394	(1,422)	-0.39%

	-
Personnel S 6100.48	ervices Salaries Total Salaries

General Fu Fleet Maint		CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
Personnel :	Services							
6100.48	Salaries							
	Total Salaries	-	323,869	323,869		323,869	-	0.00%
6104.48	Supervisory Assignment	-	400	400		400	-	0.00%
6129.48	ASRS Retirement	-	22,767	22,767		18,656	(4,111)	-18.06%
6130.48	PSPRS Retirement	-	33,638	33,638		30,198	(3,440)	-10.23%
6150.48	401A (Employees participating in DROP) new Workers Compensation Insurance	- 44	7,939 16,138	7,939 16,182		7,939 16,138	(44)	0.00% -0.27%
0130.40	Workers Compensation Insurance - Administrative	44	86	86		-	(86)	-100.00%
6170.48	Unemployment Insurance	-	449	449		449	-	0.00%
6180.48	401A-ASRS Medicare Tax	62	12,440	12,502		10,217	(2,285)	-18.28%
6181.48 6190.48	Health Insurance	15 -	5,305 49,680	5,320 49,680		4,785 47,376	(535) (2,304)	-10.06% -4.64%
	onnel Services	1,121	478,461	479,582		460,027	(19,555)	-4.08%
Supplies	-						, , ,	
6220.48	Fuel / Diesel & Gas	50,000	192,000	242,000		235,000	(7,000)	-2.89%
6221.48	Oil & Lubrication Supplies	4,000	12,600	16,600		16,000	(600)	-3.61%
6230.48	Uniforms	-	2,250	2,250		2,250	-	0.00%
6242.48	Maintenance Supplies	1,000	6,400	7,400		7,400	-	0.00%
6250.48	Vehicle Maintenance	,	2,	,		,		
	Routine	21,000	73,315	94,315	-	95,000	685	0.73%
	Fork Lift Maintenance Total Vehicle Maintenance	21,000	5,000 78,315	5,000 99,315		5,000 100,000	685	0.00%
6251.48	Vehicle Mainteance / Special Projects	-	6,500	6,500		6,500	-	0.00%
6260.48	Firefighting Equipment Maintenance							
	Routine	-	4,000	4,000		4,000	-	0.00%
	Saw parts & repairs (chain saws and circular saws) Ground & Aerial Ladder Maintenance/Testing	1,800	4,600 4,250	4,600 6,050		4,600 6,050	-	0.00% 0.00%
	TIC Maintenance	1,600	2,500	2,500		2,500	-	0.00%
	Extrication Equipment Maintenace	-	2,000	2,000		2,000	-	0.00%
	Total Firefighting Equipment Maintenance	1,800	17,350	19,150		19,150	-	0.00%
6263.48	SCBA Supplies & Maintenance (Domenic) Testing Unit Calibration		1,500	1,500		2,500	1,000	66.67%
	SCBA Repair Parts	2,900	6,000	8,900		8,900	-	0.00%
	SCBA Compressors	0	3,500	3,500		4,500	1,000	28.57%
	Hydro Testing (130 Bottles) Mask Fit Testing Supplies	0	2,000 1,500	2,000 1,500		2,000 1,500	-	0.00% 0.00%
	Masks	5,000	1,500	5,000		-	(5,000)	-100.00%
	SCBA Batteries	1,500		1,500		-	(1,500)	-100.00%
	Calibration gas	2,000		2,000		-	(2,000)	-100.00%
	Replacement parts for TC SCBA's Total SCBA Supplies & Maintenance	0 11,400	3,000 17,500	3,000 28,900		3,000 22,400	(6,500)	0.00% -22.49%
6265.48	Tire Replacement	4,000	30,000	34,000		40,000	6,000	22.40%
6266.48	Tire Repair	4,000	1,500	1,500		1,500	0,000	-
6300.48	Small Tools	0	5,000	5,000		5,000	- -	_
Total Suppl	-	93,200	369,415	462,615	_	455,200	(7,415)	-1.60%
	nd Charges	33,200	303,413	402,013		433,200	(1,410)	-1.0076
6510.48	Electric	-	12,500	12,500		12,500	-	0.00%
6512.48	Sanitation	-	1,000	1,000		1,000	-	0.00%
6520.48	Natural Gas	-	3,250	3,250		3,250	-	0.00%
6540.48	Water/Sewer	-	2,000	2,000		2,000	-	0.00%
6580.48	Outside Repair / Vehicle Maintenance Equipment							
	Outside Vehicle Repairs Sefac Vehicle Lift Maintenance	21,306	6,000 3,500	27,306 3,500		8,000 3,500	(19,306)	-70.70% 0.00%
	Total Outside Repair / Veh Maint Equip	21,306	3,500 9,500	3,500 30,806		3,500 11,500	(19,306)	-62.67%
	rotar outside Repair / von Maint Equip	21,000	3,300	30,000		11,500	(13,300)	-02.07

Central Arizona Fire and Medical Draft Budget FY 2017 (6-2016)

General Fund Fleet Maintenance	CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
6590.48 Training & Travel Spartan Conference (1 Attending) Routine EVT testing in state Carquest (CTI class) / NAPA Training (Whole shop) Total Training & Travel	- - - -	1,800 - 1,000 1,200 4,000	1,800 - 1,000 1,200 4,000		1,800 - 1,000 1,200 4,000		0.00% - 0.00% 0.00% 0.00%
Total Services and Charges	21,306	32,250	53,556	-	34,250	(19,306)	-36.05%
Capital Outlay	-	-	-		-	-	-
Total Capital Outlay	-	-	-	-	-		
Total Fleet Maintenance Budget	115,627	880,126	995,753	-	949,477	(46,276)	-4.65%
Contingency	5,781	44,006	49,787		47,474	(2,313)	-4.65%
Total Budget with Contingency	121,408	924,132	1,045,540		996,951	(48,589)	-4.65%

Central Arizona Fire and Medical Draft Budget FY 2017 (6-2016) General Fund Warehouse

	et FY 2017 (6-2016)							
General Fun Warehouse	nd	CVFD FY 17	CYFD FY 17	CVFD +CYFD FY 17	Actual -	CAFMA Budget FY 17	Budget Variance \$\$	Budget Variance %
Personnel S 6100.49	Services Salaries							
	Total Salaries	-	76,371	76,371		76,371	-	0.00%
6103.49.451	Special Detail (520 hrs @ \$25)	_	11,500	11,500	-	11,500	-	0.00%
6110.49	Overtime	-	15,000	15,000		15,000	-	0.00%
6129.49	ASRS Retirement	-	10,480	10,480		10,480	-	0.00%
6150.49	State Compensation Insurance	-	4,468	4,468		4,468	-	0.00%
6170.49 6180.49	Unemployment Insurance 401A-ASRS	-	75 5,665	75 5,665		75 5,665	_	0.00% 0.00%
6181.49	Medicare Tax	-	1,325	1,325		1,325	_	0.00%
6190.49	Health Insurance	-	8,280	8,280		7,896	(384)	-4.64%
Total Persor	nnel Services		133,164	133,164	-	132,780	(384)	-0.29%
Supplies 6200.49	Office Supplies (all divisions)	_	11,540	11,540		12,500	960	8.32%
6205.49	In-House Duplication & Printing		9,350	9,350		9,250	(100)	-1.07%
		-					(100)	
6230.49	Uniforms	-	450	450		450	-	0.00%
6242.49	Supplies / Bottled Water	-	6,000	6,000		6,000	-	0.00%
6245.49	Supplies - Warehouse Purchasing Group	-	50,000	50,000		50,000	-	0.00%
6271.49	Furniture & Fixtures		. =	4.500		. =		
	Furniture Total Furniture & Fixtures	-	1,500 1,500	1,500 1,500	-	1,500 1,500	-	0.00%
6272.49	Janitorial Supplies (all stations)	4,500	23,000	27,500		27,500	_	0.00%
	Total Janitorial	4,500	23,000	27,500		27,500	-	0.00%
6273.49	Station Supplies/Flags (all stations)	600	5,000	5,600		5,500	(100)	-1.79%
6288.49	Batteries (all divisions except Tech Services) Saws All Batteries	-	2,400 770	2,400 770		2,400 770	-	0.00% 0.00%
6300.49	Small Tools	900	-	900		900	-	0.00%
6310.49	Safety Equipment & Supplies		750	750		750	-	0.00%
Total Suppli	ies	6,000	110,760	116,760		117,520	760	0.65%
Services and	d Charges							
6405.49	Other Professional Services	-	3,000	3,000		3,000	-	0.00%
6435.49	Shipping	-	1,750	1,750		1,750	-	0.00%
6510.49	Electric	-	5,000	5,000		5,000	-	0.00%
6530.49	LPG	-	7,500	7,500		7,500	-	0.00%
6590.49	Training & Travel	-	750	750		750	-	0.00%
6600.49	Dues (government purchasing)		50	50		50	-	
Total Service	es and Charges	-	18,050	18,050	-	18,050	-	0.00%
Capital Outle	ay		-	-		-	-	-
Total Capita	al Outlay			-	-	-	-	-
Total Wareh	ouse Budget	6,000	261,974	267,974	-	268,350	376	0.14%
Contingency	у	300	13,099	13,399		13,418	19	0.14%
Total Budge	et with Contingency	6,300	275,073	281,373		281,768	395	0.14%

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

RESOLUTION 16-12

A FORMAL RESOLUTION OF THE ELECTED BOARD OF THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY TO ADOPT THE FISCAL YEAR 2017 BUDGET OF \$23,979,750 TO ENCUMBER SUFFICIENT FUNDS TO COVER OUTSTANDING WARRANTS FROM THE PREVIOUS FISCAL YEAR, AND TO ENCUMBER ANY CARRYOVER AMOUNT EXCEEDING \$1,343,359 TO BE TRANSFERRED TO THE AUTHORITY'S CAPITAL RESERVE FUND FOR FUTURE CAPITAL EXPENDITURES.

WHEREAS, Arizona Revised Statutes Title 48 requires the Central Arizona Fire and Medical Authority to adopt an annual budget, and;

WHEREAS, the Central Arizona Fire and Medical Authority has posted and published its proposed annual budget in compliance with State Law, and;

WHEREAS, a Public Hearing was held on the proposed Fiscal Year 2017 Budget in compliance with State Law, and:

WHEREAS, it is necessary to encumber sufficient funds to cover outstanding warrants from the previous fiscal year, and;

WHEREAS, the Central Arizona Fire and Medical Authority wishes to encumber any carryover amount exceeding \$1,343,359 to transfer to the District's Capital Reserve Fund for future capital expenditures;

THEREFORE, IT IS HEREBY RESOLVED THAT THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS ADOPTS THE FISCAL YEAR 2017 BUDGET OF \$23,979,750 (ATTACHED) AND ENCUMBERS SUFFICIENT FUNDS TO COVER OUTSTANDING WARRANTS FROM THE PREVIOUS FISCAL YEAR, AND ENCUMBERS ANY CARRYOVER AMOUNT EXCEEDING \$1,343,359 TO TRANSFER TO THE AUTHORITY'S CAPITAL RESERVE FUND FOR FUTURE CAPITAL EXPENDITURES.

RESOLVED and ADOPTED this 21st day of June, 2016.

	Board Chairman	
ATTEST:		
Board Clerk		

TO: Fire Board FROM: Chief Freitag DATE: June 8, 2016

SUBJECT: APPROVE FISCAL CERTIFICATION FOR FISCAL YEAR 2016-2017

BUDGET

Suggested Motion:

Approve certification for Fiscal Year 2016-2017

If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.

CERTIFICATION PURSUANT TO A.R.S. §48-805.02.D

In accordance with the requirements of Arizona Revised Statutes §48-805.02.D, the Chairman and the Clerk of the Central Arizona Fire and Medical Authority Board of Directors hereby certify as follows:

- (a) That the Agency has not incurred any debt or liability in excess of taxes levied and to be collected and the money actually available and unencumbered at that time in the Agency's general fund, except for those liabilities as described in A.R.S. § 48-805, subsection B, paragraph 2, A.R.S. § 48-806, and A.R.S. § 48-807.
- (b) That the Central Arizona Fire and Medical Authority complies with subsection E of A.R.S. § 48-805.02.

CERTIFIED THIS 21ST DAY OF JUNE, 2016

By:	
•	Chairman
	Central Arizona Fire and Medical Authority Board of Directors
By:	
	Clerk Central Arizona Fire and Medical Authority Board of Directors

TO: Fire Board Chief Freitag DATE: June 8, 2016

SUBJECT: DISCUSSION AND POSSIBLE APPROVAL OF THE STRATEGIC PLAN

FOR FISCAL YEAR 2016-2017

Suggested Motion:

Approve the Strategic Plan for Fiscal Year 2016-2017

If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.



STRATEGIC PLAN

2016-2021



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Welcome

The personnel and staff of the Central Arizona Fire and Medical Authority are proud to present our new organization's first strategic plan. This plan adheres to our core values and reinforces our commitment to ongoing development as well our commitment to sound fiscal principals.

Developing our strategic plan took months of planning and meetings with both internal and external stake holders. Our goal was to avoid making decisions in the typical fire service silo. Rather, we felt it imperative that the plan reflect the communities we serve and that we provide for our employees.

Contained within this document are our newly developed mission, vision and core values. As a new organization developed from the blending of two separate organizations, it was important that we drilled down and identified ourselves as we merge the two cultures into one.

This strategic plan along with our Central Arizona Fire and Medical Compass, a document that outlines our overall philosophy, serve as our guide as we work towards a sustainable, progressive and proactive emergency services organization.

We are committed to reviewing the plan on an annual basis, and refining as necessary. The appendices of the document contain our Capital Replacement plan as well as our Annual Goals and Objectives – these will be updated annually.

Sincerely,

Scott A. Freitag
Fire Chief

Organizational Background

The Central Arizona Fire and Medical Authority was formed by contractual agreement between the Central Yavapai Fire District and the Chino Valley Fire District under ASR 48.805.01. The Boards signed the contract on October 15, 2015 with a full integration date of July 1, 2016. Both organizations recognized that recovery from the economic downturn, especially with the passage of legislation that significantly impacted our ability to recover, dictated that we look for an alternate way to operate. The goal was to establish something that provided efficiency, sustainability, and stayed true to our core fiscal principals.

Our process began in 2013 when staff of both agencies discussed ways that the two organizations could work more closely together. After months of research, a Joint Management Agreement (JMA) was signed in June of 2014 with a start date of July 18, 2014. Under the JMA the organizations shared one Fire Chief and utilized all staff above Battalion Chief to operate both organizations. While this system provided efficiencies and saved money, staff felt we could accomplish more if we were to become one organization.

In the State of Arizona, there are three ways to combine fire service agencies. They include merger, consolidation and the formation of a Joint Powers Authority/Fire Authority. The first two require the organizations to have the same mill rate. Unfortunately, the difference in rate between the two was simply too big a gap to bridge. This left only one option — a Fire Authority.

A Fire Authority is formed via a contractual relationship between two existing entities under Arizona State Statute. The individual entities continue to exist, however they no longer employ anyone. All employees, real properties and monies are transferred to the newly formed "Authority." In the State of Arizona, Fire Authorities do not have taxing authority, election authority or bonding authority. Those items remain with the individual entities. The residents of the original Districts still elect Board members as they have in the past. Those Board members set the tax rate and make any decisions related to bonding.

The Fire Authority Board is formed by dually elected members of the two individual agencies. Under our contract, Central Yavapai's Board appoints two members from their elected body to the Fire Authority Board, and Chino's does the same. The four appointed members then select the fifth member from the remaining elected officials from either Chino or Central.

The formation of the Fire Authority has accomplished our original goals. We have saved money for our tax payers, helped to contain/control future costs and provided operational efficiencies.

Organizational Overview

The Central Arizona Fire and Medical Authority (CAFMA) formed as the first Fire Authority in the State of Arizona through an Intergovernmental Agency Agreement between the Central Yavapai and Chino Valley Fire Districts on October 15, 2015 with the effective date of full integration scheduled for July 1, 2016. For a complete history of the Central Yavapai or Chino Valley Fire Districts, please see the links below.

CAFMA staffs ten full-time and two reserve stations covering 248 square miles of Yavapai County. We are nestled between the Bradshaw and Mingus Mountain ranges with elevations that range from 4300ft near the head of the Verde River to 6500ft in Highland Pines. Our coverage area encompasses approximately 90,000 residents between the communities of Chino Valley, Prescott Valley, Dewey-Humboldt and unincorporated Yavapai County.

The organization is divided into four sections with a total of 136 personnel:

- Operations

Structure Fire Suppression

EMS

Training

Public Service

Wildland Fire Suppression

Special Operations

- Administration

Human Resources

Finance

General Administration

- Planning & Logistics

Fleet Maintenance

Technical Services (Network, Radio Communications, GIS)

Facilities Maintenance

- Fire Prevention

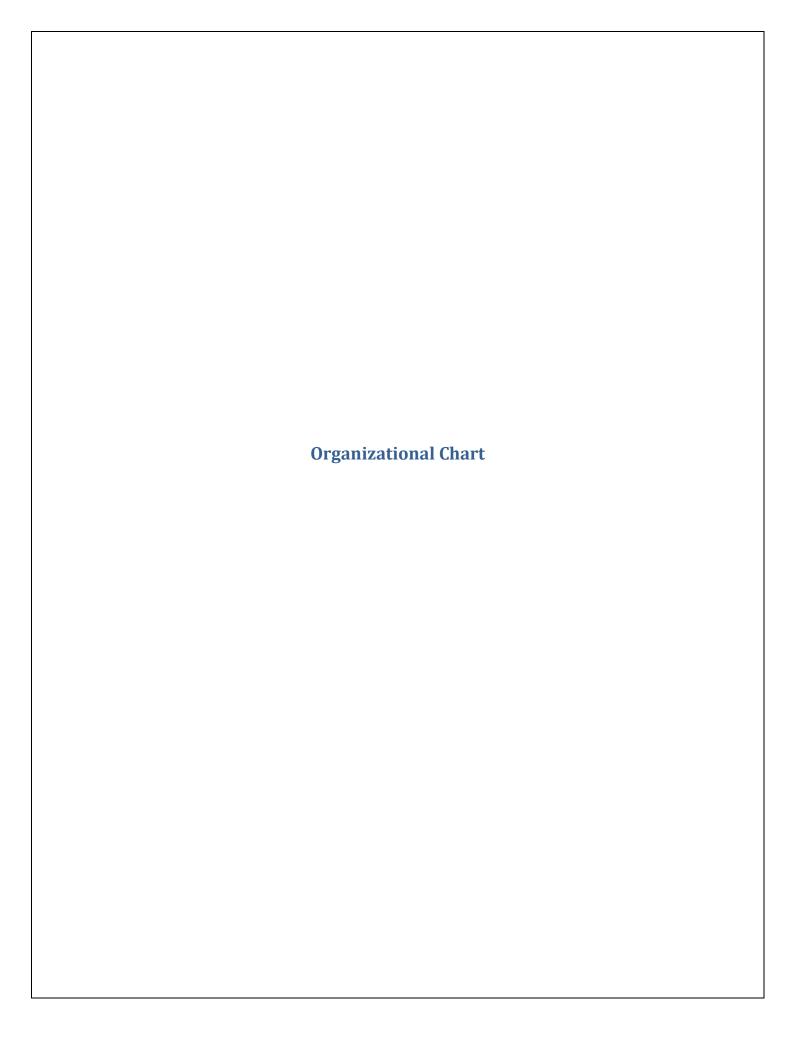
Public Education

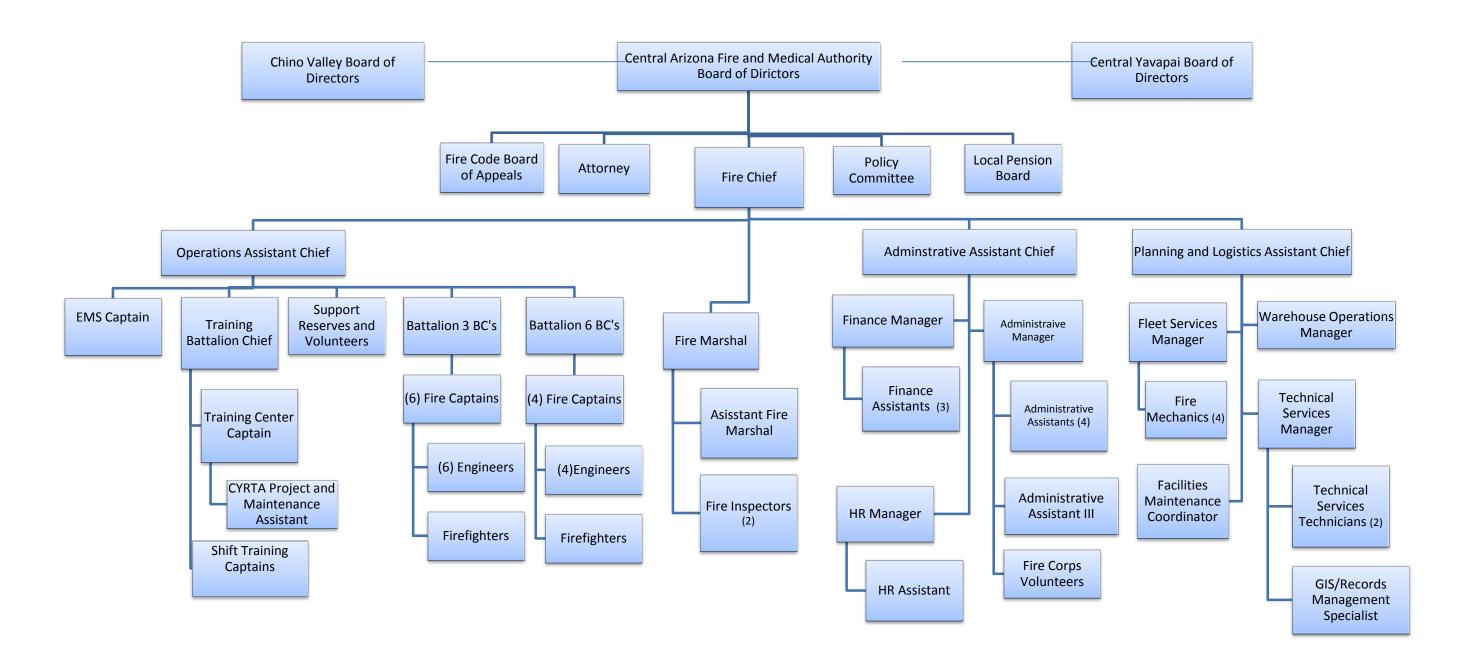
Inspection

Plan Review

Code Enforcement

Investigation





Strategic Planning Process

The strategic planning process commenced on January 22, 2016 and was facilitated by Fire Chief Scott Ferguson, Murrieta FD, California. Participants included community leaders, elected officials, agency administrative staff, as well as labor representatives. Not all external invitees participated in the kick-off session, and others did not participate as the process progressed due to scheduling conflicts. However, we feel that the process captured the external inputs in the most critical areas i.e. SWOC-T analysis, and the establishment of priorities.

Our planning process spanned six months with one meeting scheduled per month and homework assignments established in between. Communication among members of the committee was largely via email; however one on one interaction during the development of our supporting objectives was common.

The committee chose to adjust the standard Strengths, Weaknesses, Opportunity and Threats (SWOT) analysis by exchanging the word Challenge for Threat. We did use Threat as part of the final analysis, but only for those items identified as "wicked problems." These are problems that the organization faces yet has no ability to control or correct. For the SWOC-T analysis, members of the committee visited with employees throughout the agency to obtain input. External stakeholders offered their insight as well.

The committee relied heavily on the work of our Mission, Vision and Values committee as they determined organizational Goals as well as supporting objectives.

The final document was presented to the Central Arizona Fire and Medical Authority Board of Directors at their June 2016 meeting.

Mission Vision Values Development

The successful blending of two organizations into one requires a common mission, vision and set of core values. The importance of this step in the process cannot be understated, so it was very important that the committee consist of a cross section of personnel from both organizations as well as the newly formed Central Arizona Fire and Medical Authority Board of Directors. The first meeting of the group was held on November 10, 2014.

At the first meeting, it was decided that we would divide into three separate groups. The first group would work on a mission, the second a vision, and the third a core set of values. Our intent was to create something that captured who we are as an organization, but is short and memorable. Each sub-group was directed to meet and report back at the November 23, 2014 meeting. On the 23rd, the Mission and Values committee presented their drafts to the group. The group unanimously agreed to the Mission Statement and the Pneumonic for the values. The Values group was then tasked with clarifying the definition for each of the values and present what they developed at the next scheduled meeting.

On December 14, 2014 the committee met again and agreed to the completed values. The Vision committee then presented what they had developed. After additional discussion and revision by the group as a whole, our new Vision was approved. An email was sent District wide the afternoon of the 14th containing our newly developed and approved Mission, Vision and Values.

The committee discussed the development of a document that is now known as the Central Arizona Fire and Medical Compass. The purpose of the Compass is to more thoroughly define our organizational philosophy as summarized in our Mission, Vision and Values (MVV's). Once completed, the Compass along with the MVV's was approved through the agency's policy committee and subsequently approved by the Board of Directors.

In May of 2016, a copy of the Compass was distributed District wide to all employees.

Mission Vision and Values

Mission:

Protecting life and property through prevention and response

Vision:

To be a progressive Fire Service leader in Arizona through leadership, cooperation and innovation

Values:

We strive to serve our internal and external customers with **PRIDE**

Professional – We will adhere to the highest standards of our profession and adopt best practices

Respect – We believe in the basic dignity of every individual and all members of the community and organization

Integrity – We are honest and accountable

Dedication – We are committed to quality, reliable and respectful service delivery

Excellence – We will demonstrate high level of knowledge and skill in all aspects of our profession



Strengths Weakness Opportunities Challenges - Threats

Strengths:

- The blending of Central Yavapai and Chino Valley to form the Fire Authority
- Sound fiscal foundation
- Community support for our organization and personnel
- Internal support for the organizational mission and direction
- Transparency both internal and external through open dialogue
- Internal fleet maintenance
- Operations training
- Operations and administrative succession plans
- A well balanced upper management
- Involvement at State level
- Partnerships with local, regional, State, and Federal resources

Weaknesses:

- Health insurance usage and costs
- Lack of involvement on committees same people generally involved
- Lack of mentoring SOG
- Overcrowded administrative facility
- Three person engine companies as opposed to four (NFPA 1710)
- Tax rates → information/education to public
- Offline EMS protocols behind the times
- Out dated technology i.e. software programs
- Administrative training opportunities

Opportunities:

- New internal EMS training programs
- Cultural/Generational Differences
- · Planning and Logistics Training
- Fire Ops 101
- Promotional opportunities
- Expansion of the training center into a more regional as well as State resource.
- SWAT medics → potential cost savings & cross training partnerships with PD
- Development of additional partnerships
- Grant Funding

Challenges:

- Revenues/assessment process
- Hiring
- Capital replacement
- Internal communications within an expanding agency
- Data collection and analysis
- The future of Prescott Fire station brown/blackouts
- Blending personnel between battalion 3 and battalion 6
- Legislative efforts by special interest groups
- Geographic footprint
- Revenues not keeping based with increased demand for services

Threats:

- PSPRS
- Prop 117

Goals and Objectives Development

Our Goals and Objectives development started with an educational process that defined the difference between a Goal and an Objective. A goal represents our end result, something that is observable and measurable. An objective represents those steps necessary to achieve the goal. It was important that we identified the differences to ensure we developed a workable platform for the next fiscal cycle.

We started the process with eight goals from the last planning year. Through extensive dialogue, drilling down to what was really important to the organization, we were able to narrow those to four inclusive goals that allowed us to better define our objectives.

Each objective for the purpose of this document is assigned to a specific person, or division, has a measurable time frame, and a definitive end point.

During the first year of our strategic plan and existence as an organization we felt it imperative that we develop objectives that dealt with the foundational needs of the organization.

Analysis

Future Expansion:

We are seeing some growth in our area along with a corresponding increase in call volume of approximately 5%-9% per year. A majority of the growth is residential and expansion of retail businesses. Our rental market is 98% leased. In an effort to address the lack of rental real estate there are two additional apartment complexes planned in Prescott Valley within the next 12-18 months, and at least one being discussed in Chino Valley. There are four significant neighborhoods expanding and one that plans to begin infrastructure improvements in the latter part of 2016. The four community expansions include Viewpoint and Pronghorn on the North/East side of 89A, Granville along Glassford Hill Road, and Stoneridge Golf Community located at Hwy 69 and Stoneridge Dr. Glassford Heights is projected to be a 3000 unit community located at Glassford Hill Road and 89A adjacent to Granville. Both Bright Star and Highlands Ranch, in Chino Valley, are seeing some increased building, but not significant expansion.

While we are seeing growth in retail development and fast food restaurants, we are not seeing significant growth in industry. We visited with Prescott Valley Economic Development Foundation (PVEDF) Director Mike Parades to seek further information. Growth in the State of Arizona is slow in part due to our K-12 educational system - the State ranks 49th out of 50. This has created a challenge for some corporations that considered Arizona as an option. However, Phoenix is ranked on the high end of tech industry growth. This is good for the Phoenix area, but to date has had no impact on the Prescott Basin.

Industry growth in our area is slowed by the lack of vertical space. According to Mr. Parades, companies are not moving to the Prescott Basin because we do not have buildings - office, factory or warehouse already out of the ground and available. Further, investors are not investing in the development of spec buildings as they had in the past.

The Town of Chino Valley appears poised for development. They will begin installing the necessary infrastructure at the Old Home Manor site in the latter part of 2016. Old Home Manor is a 200 acre industrial park that is owned by the Town of Chino Valley between Perkinsville Road and Road 4 North. In addition to the industrial park, there is the prospect of additional development in the center of town in the area of Road 2 North and Hwy 89 as well as near Perkinsville Road and Hwy 89. The Road 2 North area already has water and sewer unlike most other areas in town.

During construction of the new roundabout at Perkinsville Road and Hwy 89, ADOT installed sleeves under the HWY for future infrastructure expansion from east to west. This would allow expansion of water and sewer on the West side of town between Road 1 and Road 3 North. Construction is underway as of spring of 2016 to develop a new shopping center and multi-family housing at Road 4 South and Highway 89. However, the Town lacks water on the south end of town, as well as sewer, to support the

development. The Town of Chino Valley and the City of Prescott remain at odds over the sale of the Prescott water system located in Chino Valley to the town.

Emergency Response/Call Volume:

We recognize that it is unlikely we will see a significant enough increase in call volume in Battalion 6's area (Chino, Paulden, and unincorporated County) to warrant an additional fire station in the next 5-8 years. However, we do believe the call volume will continue to increase requiring us to consider an option in lieu of a new station.

In Battalion 3 (Prescott Valley, Dewey/Humboldt, unincorporated County), it is very possible in the next 5 years that we may see significant enough growth in the Prescott Valley area to warrant an additional station. The agency owns property on the East side of Fain Road at Sara Jane Lane. Additionally, we are purchasing property on the back side of Stoneridge Golf Community along old Black Canyon Highway where the black top currently ends; property is expected to close in July of 2016. Continued development in that area will yield additional calls for service. Once the dirt road is paved between Stoneridge and the back of Prescott Country club, the location will give us good access through both neighborhoods, as well as improved access to Hwy 69 near Station 54's area. Eventually, this would decrease the need for an engine to move-up every time Engine 54 responds on a call. There is not currently a set time frame for development of the area.

Increases in call volume around Glassford Hill and Hwy 69, the heart of Prescott Valley, will likely not warrant a new station as it is well covered by Engines 50, 53, 58 and 59. Like Battalion 6, we would need to consider an alternate response model should call volume out pace our resources.

We are seeing development North of Hwy 89A towards the back side of Chino Valley and along the back of Prescott. This development is slow and is not projected to have an appreciable impact on our response in the next 5 years. However, we must monitor the growth as well as any increase in demand. At this point, Engine 59 located at Hwy 89A and Viewpoint is the closest unit to the Northern developments. Engine 59 is approximately 12 miles from the back of the furthest development to the north. Future growth may necessitate the need for a station on the North side. The lack of east/west roads connecting the major north/south roads — Viewpoint, Pronghorn and Coyote Springs - will create future challenges as the area grows.

In order to determine need, future analysis will be completed utilizing the CFAI model – time, distance, and critical tasks. This will be outlined in our Standard of Cover as developed for Accreditation. The agency will consider the use of Quick Response units rather than additional stations and engines in areas seeing an increase in call volume and response times for low acuity calls.

As of the development of this Strategic Planning document, we do not project the need to build a new fire station in the next five years. However, we will need to hire three additional firefighters to replace those positions lost due to a hiring freeze in the former Chino Valley Fire District. We hope to apply for a Safer Grant in fiscal 2018 to replace the positions.

Emergency Medical Response:

Central Arizona Fire and Medical provides Emergency Medical Services via Advanced Life Support fire engines. We staff a minimum of one paramedic and two emergency medical technicians (EMT) per unit. Transport EMS services are provided by Lifeline (AMR) ambulance. Emergency medical calls as of 2015 account for 68% of our total call volume.

We are experiencing significant challenges with the transport service in our area. Response times for transport are regularly extended, and at times are longer than 30 minutes. In addition, the ambulance crews do not uniformly work within the ICS system on incident scenes which has led to safety concerns.

As call volume related to EMS continues to increase, response times for transport continue to worsen. The State of Arizona Department of Health Services has told us that when they consider allowing another ambulance service to obtain a Certificate of Need (CON) for an area, the applicant must show that the additional ambulance service will not negatively impact the revenues of the existing service. Unfortunately, that particular consideration does not take into account the patient, or patient outcome. It does however preclude other private services from moving into our area which would likely alleviate our response time concerns.

Lifeline could add additional units in the area, and provide enhanced ICS training to their personnel. They have stated that due to turnover, it is very difficult to keep current on incident command training. Central Arizona Fire and Medical has offered instructors for ICS as well as ride-a-long opportunities for new ambulance employees.

Regarding the addition of ambulances, the company's estimate is \$700,000 per additional unit. Their profit is largely generated through inter-facility transport. Inter-facility transports are prescheduled, non-911 transports usually between medical facilities, or long term care facilities. The inter-facility transport market in the Prescott Basin is relatively fixed given our limited medical facilities and nursing homes. Conversely, our 911 transports continue to increase, however they generally provide little return on investment i.e. limited to no profit. A private company must show a return on investment to their shareholders. Therefore, with the profit side of the business, inter-facility transports, limited and understanding that the 911 transport serves as a drain on profits, a private company reaches a tipping point, one in which adding additional ambulances is not profitable.

We have a couple options available to deal with response times and incident command system concerns. First, the agency could apply for a CON. This option is expensive as we would need to purchase ambulances, equipment, and hire the requisite personnel. Second, our agency could obtain a CON and contract for the ambulance service. We have both fiscal challenges and political challenges with the first option. The prevailing belief in our area is that a Fire Department that obtains a CON amounts to public vs. private business. As explained above, the private company has to balance profit and loss which is not necessarily related to customer service or patient outcome. Option two is the most feasible both fiscally and politically, should there be a service willing to expand into our area for 911 transport only. Either way, the goal should be to supplement the 911 system, not take it over. The interdependent relationship between the Fire District and Lifeline must be maintained.

Funding:

Funding will continue to be a challenge as we look to the future. The passage and implementation of Prop 117 limiting Fire District NAV increases to 5% a year based on the limited value of a property will continue to hamper our ability to recover from the loss of nearly 50% of our Net Assessed Valuation (NAV). Because assessments are completed on a 2 year cycle, we are faced with a flat year and a growth year. In fiscal 2016 B3's increase was 2.53%, which was below the 3.5% projection. For Fiscal 2017, B3's NAV is 4.86% which is above the 3% projection. According to the County Assessor's office our average growth rate is between the two, or 3.6%. We only have two years' worth of data at this point and project that it will take 3-4 additional years to collect enough data to develop a good projection model. We are fortunate that B3 and B6 are on an alternating cycle of flat and growth i.e. B3 was flat in fiscal 16 while B6 was in a growth year.

Additionally, the rising costs for the Public Service Personnel Retirement System (PSPRS), health care, and workers comp will continue to be a challenge.

The State passed PSPRS reform in the spring of 2016. While this is a good step towards controlling skyrocketing costs, recovery will be slow. Estimates are that under the new legislation it will take up to 18 years to see system wide recovery. The legislation does establish a Tier 3 system for employees hired as of July 1, 2017. This system gives the employee an option between a defined benefit and a defined contribution retirement system. Both options contain a 9% employee/employer split. In addition, they have mandated a 3% employer/employee split for non-social security participants. Employees who choose the defined benefit option face the potential that the 9% could increase without limit, while the defined contribution amount is fixed. The potential for unlimited increases related to the defined benefit system creates the same concern for the employer, i.e. no limit to increases should they be necessary. The new Tier 3 system should aid in controlling future retirement costs.

PSPRS expenses related to Tier 1, Tier 2A and Tier 2B employees will continue to increase. The Hall Case was heard on appeal in the Spring of 2016. This case relates to the employee contribution rates of the Tier 1 and 2A employees. In January, 2012 Senate Bill 1609 was enacted allowing the employee contribution rates to rise from 7.65% to 11.65% over a period of several years. This was challenged in court as unconstitutional. If the appeals court upholds the original judgement in favor of the plaintiffs, employee contribution rates for Tier 1 and 2A will be reduced to 7.65%. The additional costs related to those employees will be passed on to the employer. In addition, the courts may hold that the individual agencies will be responsible for reimbursing the employees for all amounts paid over 7.65% since January, 2012. Tier 2B employees will continue to pay 11.65%. However, the new legislations does mandate that 2B employees and employers pay a 3% split for non-social security participants which will increase the employer's financial burden. Our agency has no option to leave the PSPRS system as it is a State mandate.

As described earlier, we need to see growth in our area. Housing and retail are not enough to sustain a community and provide for a robust economy. We need to realize growth in industry to provide for jobs that allow people to shop, rent and/or purchase homes.

There are efforts planned for the 2017 legislative session to address revenue challenges for the Fire Districts within the State. It will be vitally important for us to be part of the process as those efforts proceed.

Additionally, we are seeing smaller agencies in Yavapai County struggling to maintain services. Some of the organizations are in close proximity to CAFMA. It will be imperative that staff monitors the situation, and develops contingency plans to address any potential impact to our operations.

It will be important for the agency to remain conservative in our approach to budgeting and creative in our approach to alternative means of revenue. We will need to continue our efforts in seeking grants, and ensure we maintain an up to date listing of fees for service.

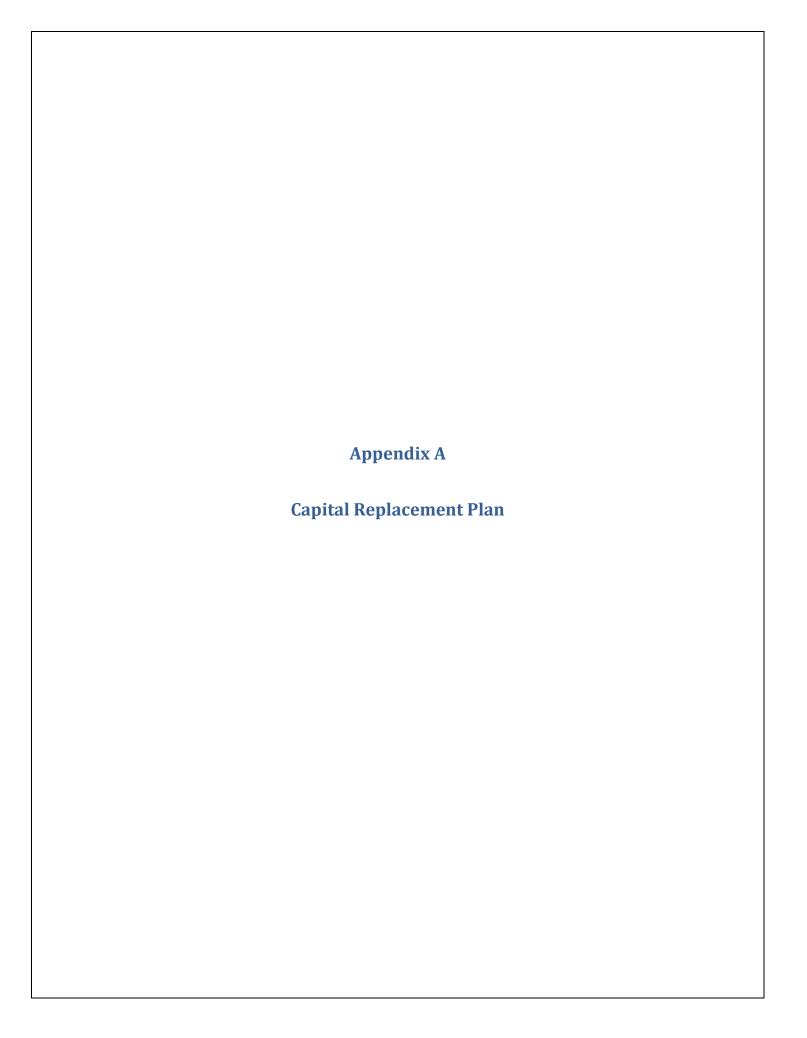
We will need to be especially cognizant of revenues in Battalion 6 as the Chino Valley Fire District remains at the \$3.25 mill rate cap. Refinancing current bond debt and the placement of \$1.5 million of new bond dollars in calendar 2016 will reduce the bond debt service rate for the tax payers and will allow us to replace outdated rolling stock in fiscal 2017. Additionally, we will be able to address some infrastructure needs at Stations 61 and 63.

Succession Planning:

Central Arizona Fire and Medical holds our personnel in the highest regard, and understands that they are the future. In an effort to ensure a sustainable organization that provides opportunity for our employees, we invest heavily in their development. We have in place succession plans for all positions within the organization, with the exception of Senior Staff. It remains our commitment to review and revise these plans on a regular basis, and it is our intent to develop a succession guide for the senior staff positions within the 2017 fiscal year.

In conversations with chiefs from around the State of Arizona, as well as the nation, we have identified that the fire service is lacking when it comes to developing our personnel administratively, i.e. understanding finance, human resources, or the political side of our business. As a result, when administrative chief level positions open we either have difficulty finding qualified candidates or we find few that are interested in the positions. Our training staff is working with our operations chief to develop a formalized mentoring program that addresses these issues to ensure a deep bench for future openings. Ideally we will have three highly qualified candidates for each opening, however we understand this may not always be possible. While we strive to promote from within, we understand that there may be times we must recruit from outside to ensure the best qualified candidate for an opening. It is our intention to minimize the need for outside testing through the professional development of our personnel.

We have two of our senior staff that will retire in the next 4-4.5 years – Assistant Chief of Operations and Assistant Chief of Planning and Logistics. This means that we must work to ensure we have candidates prepared to successfully test for these positions as well as those positions that will be vacated through the promotional process.



CENTRAL YAVAPAI FIRE DISTRICT and CHINO VALLEY FIRE DISTRICT MAJOR CAPITAL ACQUISITION / REPLACEMENT SCHEDULE UPDATED MARCH 2016

Fiscal Year: 15-16 16-17 **17-18** 18-19 19-20 20-21 21-22 22-23 23-24 24-25 25-26 **Totals** APPARATUS-Engines **TYPE** 1982 VanPelt E-56 $1000\,\mathrm{GPM}$ (523)Reserve 1993 Central States White **SURPLUS** $1500~\mathrm{GPM}$ SURPLUS (661)Whale SURPLUS 1994 Central States E-TC 1500 GPM Training SURPLUS (509)1999 Central States E-553 **SURPLUS** Type 3 SURPLUS (512)Reserve 1999 Central States E-552 TRAINING **SURPLUS** 1500 GPM SURPLUS Reserve CYRTA 2002 HME SURPLUS E-551 TRAINING 1500 GPM (504)Reserve CYRTA **SURPLUS** TRAINING 2003 HME E- 57 RESERVE **SURPLUS** 1500 GPM SURPLUS (538)Front Line CYRTA 2003 HME E-611 SURPLUS 1500 GPM SURPLUS (671)Reserve 2004 HME 4x4 SURPLUS E-63 1500 GPM (676)Front Line \$562,247 SURPLUS 2006 Rosenbauer w/ CAFS RESERVE TRAINING E-51 1500 GPM (547)Front Line \$562,247 CYRTA 2006 Rosenbauer w/ CAFS RESERVE E-54 **SURPLUS** 1500 GPM (546)**SURPLUS** Front Line \$579,115 2007 Rosenbauer w/ CAFS E-58 RESERVE 1500 GPM (551)Front Line \$596,488 RESERVE 2008 Rosenbauer E-62 SURPLUS 1500 GPM (677)Front Line \$596,488 **SURPLUS** 2009 Rosenbauer E-53 RESERVE **SURPLUS** 1500 GPM \$614,383 SURPLUS (556)Front Line 2010 Rosenbauer E-61 RESERVE 1500 GPM Front Line \$645,102 RESERVE 2013 Rosenbauer E - 50 1500 GPM (573)\$691,492 Front Line 2013 Rosenbauer E - 59 RESERVE 1500 GPM (574)\$691,492 Front Line NEW 2015 Rosenbauer 1500 GPM (580)Front Line \$534,135 \$712,237 2000 Central States Γ-50 SURPLUS 105' Platform (510) \$750,000 \$500,000 SURPLUS \$712,237 Front Line Fiscal Year: **15-16** 16-17 17-18 18-19 19-20 20-21 21-22 22-23 23-24 24-25 25-26 **Totals** 2004 HME SURPLUS E-612 Type 3 4x4, 500 G (675) \$413,271 SURPLUS Front Line 2013 Rosenbauer - Wildland E-55 RESERVE Type 3 4x4, 750 G (570) Front Line \$470,640 New Type 1 - St. 55 Projected 1500 GPM Front Line TBD New Type 1 - Stoneridge Projected 1500 GPM Front Line TBD APPARATUS-Water Tende TYPE 1980 AutoCar WT-57 REPLACE 3600 Gal. (506)\$427,367 Front Line 1980 AutoCar WT-54 REPLACE 3600 Gal. (507)Front Line \$448,735 1994 Ford L9000 WT-63 REPLACE 4000 Gal. (403)Front Line \$414,919 REPLACE 1999 Central States WT-53 3500 Gal. (500)Front Line \$471,172 2002 Central States WT-51 REPLACE 3600 Gal. Front Line \$494,730 2008 Rosenbauer WT-62 REPLACE 3400 Gal. (404)Front Line \$535,051 2008 Rosenbauer WT-61 REPLACE 3400 Gal. Front Line \$535,051 (405)2011 Rosenbauer WT-59 3500 Gal. (564)Front Line 2013 Rosenbauer WT-52 1800 Gal. (568)Front Line 2013 Rosenbauer WT-56 1800 Gal. (569)Front Line New Water Tender Projected STA 55 3500 Gal. TBD APPARATUS-Other **TYPE** 1980 GMC CYRTA 1 Ton 4x4 (511)Fuel 1996 Dodge REPLACE Warehouse 1 Ton 4x4 (508)Delivery` \$57,433 2000 Ford F-350 P-63 REPLACE (202)4x4 Front Line \$144,814

2000 Ford 550	P-52		Ī	l	I	REPLACE	I	l I		1 1	I		1
4x4 (535)	Front Line					\$137,918							
2000 Ford 550	P-57							REPLACE					
4x4 (536)	Front Line	15 16	10.17	17.10	10 10	10.20	20.21	\$152,054	22, 22	22.24	24.25	25.26	T (1
Fiscal Year:	P-59	15-16	16-17	17-18	18-19	19-20	20-21	21-22	22-23	23-24 REPLACE	24-25	25-26	Totals
4x4 (548)	Front Line									\$167,641			
2007 Ford F-550	P-62									REPLACE			
4x4 (203)	Front Line									\$167,641			
2008 Dodge 5500 4x4 (204)	P-61 Front Line										REPLACE \$172,670		
2012 Dodge RAM 5500	P-54										ψ172,070		
4x4 (567)	Front Line												
2014 Ford 550	P-53												
4x4 (575) 1985 Ford	Front Line		SURPLUS										
1 Ton 4x4 (526)	Support 50 Front Line		SURFLUS										
1991 Ford Utility	TRT-58			REPLACE									
Vehicle (543)	Front Line			\$417,918									
HAZ MAT Response	HAZ MAT												-
Joint PFD Funding 1999 Freightliner	U-61			SURPLUS									
Utility Vehicle (663)	Front Line			SURPLUS									
2012 International	U-53							REPLACE					
Utility Vehicle (566) 2010 Diesel Forklift	Front Line							\$453,394					-
Gradall - Extended	CYRTA							REPLACE \$50,000					
2004 Electric Forklift	CYRTA		REPLACE					,					1
Crown - Standing			\$25,000										
2010 Electric Forklift Nauman Hobbs	Warehouse				REPLACE								
Nauman Hobbs Sissor Lift and Trailer	Facilities				\$27,562					REPLACE			-
Facilities Maintenance	- uciniucs									\$30,000			
2012 John Deer	CYRTA							REPLACE					
Gator - ATV								\$16,081					
2009 Polaris ATV Ranger w/ Mattracks	Tech Serv				REPLACE \$13,892								
STAFF VEHICLES					ψ13,072		<u> </u>						
1998 Chevy Tahoe	Prevention	SURPLUS											
4 x 4 (515)	Front Line	\$41,154											
2000 Ford F-150							SURPLUS						
4 2 4							A 4 7 7 1 0						
4 x 4 (528) 2003 Dodge	Maint Supv						\$47,710						
2003 Dodge 4 x 4 (544)	Maint. Supv. Front Line			\$43,661			\$47,710						
2003 Dodge 4 x 4 (544) 2003 Ford F-250	Front Line Batt Chief			\$43,661			\$47,710			SURPLUS			
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537)	Front Line Batt Chief Reserve			\$43,661			\$47,710			SURPLUS SURPLUS			
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250	Front Line Batt Chief Reserve ST 61						\$47,710			I I			
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103)	Front Line Batt Chief Reserve	15-16	16-17	\$43,661 \$43,661 17-18	18-19	19-20		21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250	Front Line Batt Chief Reserve ST 61	15-16	16-17	\$43,661	18-19	19-20	20-21	21-22	22-23	I I	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line	15-16	16-17	\$43,661	18-19 \$44,970	19-20		21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt	15-16	16-17	\$43,661				21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line	15-16	16-17	\$43,661	\$44,970	19-20 \$46,320		21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out	15-16	16-17	\$43,661				21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief	15-16	16-17	\$43,661	\$44,970 SURPLUS	\$46,320		21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS			21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief	15-16	16-17	\$43,661	\$44,970 SURPLUS	\$46,320		21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief	15-16	16-17	\$43,661	\$44,970 SURPLUS	\$46,320	20-21	21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS	\$46,320	20-21	21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320	20-21 \$47,710	21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (549)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS	\$46,320	20-21 \$47,710	21-22	22-23	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320	20-21 \$47,710	21-22	\$50,615	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Adm Office Front Line Prev. 55	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320	20-21 \$47,710	21-22		SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Prev. 53 Front Line Prev. 55 Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320	20-21 \$47,710	21-22		SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 Ford F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Prev. 53 Front Line Prev. 55 Front Line Supp. Chief	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	20-21 \$47,710	21-22		SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Prev. 53 Front Line Prev. 55 Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320	20-21 \$47,710	21-22		SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (557) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552) 2007 Chevy Tahoe 4 x 4 (550) 2007 Dodge 2500 4 x 4 Truck (555)	Prev. 52 Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Adm Office Front Line Prev. 53 Front Line Prev. 53 Front Line Prev. 54 Front Line Prev. 55 Front Line Adm Office Front Line Prev. 55 Front Line Prev. 5 Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	20-21 \$47,710	21-22		SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 Ford F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (542) 2005 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552) 2007 Chevy Tahoe 4 x 4 (550) 2007 Dodge 2500 4 x 4 Truck (555) 2008 GMC Yukon	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Prev. 53 Front Line Supp. Chief Front Line Prev. 5 Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710	21-22	\$50,615	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (542) 2005 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552) 2007 Chevy Tahoe 4 x 4 (555) 2007 Dodge 2500 4 x 4 Truck (555) 2008 GMC Yukon 4 x 4 (5537)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Adm Office Front Line Prev. 5 Front Line Front Line Supp. Chief Front Line Mech. 52 Front Line Fire Chief Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	20-21 \$47,710	21-22	\$50,615	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 Ford F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552) 2007 Chevy Tahoe 4 x 4 (550) 2007 Dodge 2500 4 x 4 Truck (555) 2008 GMC Yukon	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Prev. 53 Front Line Supp. Chief Front Line Prev. 5 Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710	21-22	\$50,615	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (555) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (550) 2007 Chevy Tahoe 4 x 4 (550) 2007 Dodge 2500 4 x 4 Truck (555) 2008 GMC Yukon 4 x 4 (553) 2008 Toy Highlander (105) 2009 Dodge Ram 2500	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Adm Office Front Line Prev. 55 Front Line Prev. 5 Front Line Supp. Chief Front Line Supp. Chief Front Line Mech. 52 Front Line Front Line Supp. Chief Front Line Supp. Chief Front Line Supp. Chief Front Line Mech. 52 Front Line Supp. Supp. Chief Front Line Fire Chief Front Line ST 61 Admin Wildland	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710		\$50,615	23-24	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (555) 2006 Geep Cherokee 4 x 4 (5557) 2007 Chevy Tahoe 4 x 4 (550) 2007 Chevy Tahoe 4 x 4 (550) 2007 Dodge 2500 4 x 4 Truck (555) 2008 GMC Yukon 4 x 4 (553) 2008 Toy Highlander (105) 2009 Dodge Ram 2500 4 x 4 (558)	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Adm Office Front Line Prev. 5 Front Line Supp. Chief Front Line Mech. 52 Front Line Sipp. Chief Front Line	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710		\$50,615	SURPLUS	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (557) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552) 2007 Chevy Tahoe 4 x 4 (555) 2007 Chevy Tahoe 4 x 4 (555) 2007 Dodge 2500 4 x 4 Truck (555) 2008 GMC Yukon 4 x 4 (553) 2008 Toy Highlander (105) 2009 Dodge Ram 2500 4 x 4 (558) 2010 Chevy Tahoe	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Prev. 53 Front Line Adm Office Front Line Prev. 5 Front Line Supp. Chief Front Line Supp. Chief Front Line Supp. Chief Front Line Mech. 52 Front Line Supp. Chief Front Line Mech. 52 Front Line Mildland ST 61 Admin Wildland Ist Out Ops	15-16	16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710	\$49,141	\$50,615	23-24	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (557) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552) 2007 Chevy Tahoe 4 x 4 (555) 2007 Chevy Tahoe 4 x 4 (555) 2007 Chevy Tahoe 4 x 4 (555) 2007 Dodge 2500 4 x 4 Truck (555) 2008 GMC Yukon 4 x 4 (558) 2009 Dodge Ram 2500 4 x 4 (558) 2009 Dodge Ram 2500 4 x 4 (558) 2010 Chevy Tahoe	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Adm Office Front Line Prev. 5 Front Line Supp. Chief Front Line Mech. 52 Front Line Sipp. Chief Front Line		16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710		\$50,615	23-24	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (549) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (555) 2007 Chevy Tahoe 4 x 4 (555) 2007 Chevy Tahoe 4 x 4 (555) 2007 Dodge 2500 4 x 4 Truck (555) 2008 GMC Yukon 4 x 4 (553) 2008 Toy Highlander (105) 2009 Dodge Ram 2500 4 x 4 (558) 2010 Chevy Tahoe 4 x 4 (559) 2010 Chevy Tahoe 4 x 4 (559) 2010 Chevy Tahoe	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Adm Office Front Line Prev. 5 Front Line Supp. Chief Front Line Supp. Chief Front Line Supp. Chief Front Line Supp. Chief Front Line Mech. 52 Front Line Supp. Chief Front Line Mech. 52 Front Line Mech. 52 Front Line Mech. 52 Front Line Supp. Chief Front Line Mech. 52 Front Line Supp. Chief Front Line ST 61 Admin Wildland 1st Out Ops Reserve Admin Chief Front Line		16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710	\$49,141	\$50,615	23-24	24-25	25-26	Totals
2003 Dodge 4 x 4 (544) 2003 Ford F-250 4 x 4 (537) 2004 Ford F-250 4x4 (103) Fiscal Year: 2004 Ford F-150 4x4 (541) 2004 Ford F-250 4x4 (104) 2004 F-250 Truck 4 x 4 (539) 2004 Chevy Tahoe 4 x 4 (540) 2004 Ford F-350 Truck (542) 2005 Ford F-150 4 x 4 (545) 2006 Ford F-150 4 x 4 (557) 2006 Jeep Cherokee 4 x 4 (557) 2007 Chevy Tahoe 4 x 4 (552) 2007 Chevy Tahoe 4 x 4 (555) 2007 Chevy Tahoe 4 x 4 (555) 2008 GMC Yukon 4 x 4 (553) 2008 GMC Yukon 4 x 4 (558) 2009 Dodge Ram 2500 4 x 4 Truck (558) 2009 Dodge Ram 2500 4 x 4 (559) 2010 Chevy Tahoe 4 x 4 (559) 2010 Chevy Tahoe 4 x 4 (559) 2010 Chevy Tahoe 5 (560) 2010 Chevy Tahoe 6 (560) 2010 Chevy Tahoe	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Prev. 53 Front Line Adm Office Front Line Prev. 5 Front Line Supp. Chief Front Line Supp. Chief Front Line Mech. 52 Front Line Supp. Chief Front Line Mech. 52 Front Line Mech. 52 Front Line Supp. Chief Front Line Mech. 52 Front Line Mech. 52 Front Line Supp. Chief Front Line Mech. 52 Front Line Fire Chief Front Line ST 61 Admin Wildland 1st Out Ops Reserve Admin Chief Front Line Mech. 51		16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710	\$49,141	\$50,615 \$50,615	23-24	24-25	25-26	Totals
2003 Dodge 4 x 4	Front Line Batt Chief Reserve ST 61 Ops Prev. 52 Front Line Trng Capt Front Line Wildland 2nd out OPS Chief Front Line Mech. 53 Front Line Trng Chief Front Line Prev. 53 Front Line Adm Office Front Line Prev. 5 Front Line Supp. Chief Front Line Supp. Chief Front Line Supp. Chief Front Line Supp. Chief Front Line Mech. 52 Front Line Supp. Chief Front Line Mech. 52 Front Line Mech. 52 Front Line Mech. 52 Front Line Supp. Chief Front Line Mech. 52 Front Line Supp. Chief Front Line ST 61 Admin Wildland 1st Out Ops Reserve Admin Chief Front Line		16-17	\$43,661	\$44,970 SURPLUS \$44,971	\$46,320 \$46,320	\$47,710	\$49,141	\$50,615 \$50,615	23-24	24-25	25-26	Totals

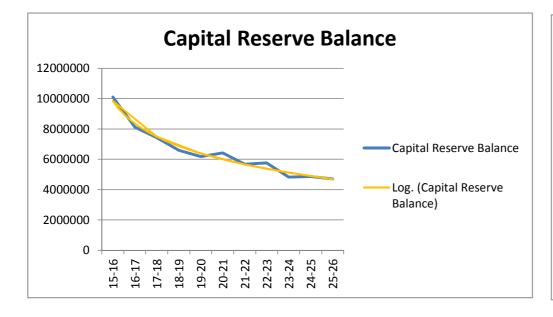
4 x 4 (562)	Front Line				\$44,971	1							
2012 Dodge	Facility												
4 x 4 (565)	Manager							\$49,141					
2013 Chevy 2500	Batt 3									RESERVE			
4 x 4 (571)	Front Line									\$80,635			
2013 Chevy Tahoe	Batt 6									RESERVE			
4x4 (106)	Front Line									\$80,635			
Fiscal Year:		15-16	16-17	17-18	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	Totals
2013 Chevy Tahoe	EMS Cptn.												
4x4 (572)	Front Line										\$53,697		
2015 Dodge Ram 2500	Radio Tech	\$41,154											
4x4 (579)	Front Line	(V533)										\$55,308	
STATIONS / FACILITIE	S												
Station 53 Remodel	St. 53		I			I							\$65,000
New Station (Santa Fe)	St. 55				\$364,286	\$364,286	\$364,286	\$364,286	\$364,286	\$364,286			\$1,821,430
New Station (Stoneridge)	St.	\$180,000			. ,			. ,	FINANCE	TBD			\$180,000
Training Campus	T.C.												\$0
CYRTA / Adm Building	TC/Adm		\$1,600,000										\$1,600,000
EMS/FIREFIGHTING/N	IISC. EQUIPA	MENT	•	•	<u> </u>								
Heart Monitors		\$70,000	\$38,110	\$39,253	\$40,430	\$41,644	\$42,893	\$44,180	\$45,505	\$46,870	\$48,276	\$49,724	\$448,876
Extrication Tools			\$24,152		\$25,628		\$27,188		\$28,845				\$175,216
SCBA Compressor - Stn. 53	1					\$90,000				\$90,000			\$90,000
SCBA Replacement Plan				\$200,000	\$200,000								\$450,000
TIC replacement Plan			\$30,000	\$30,000	\$30,000	\$30,000	\$30,000						\$200,000
Communications/IT				\$450,000	\$150,000					\$150,000			\$969,000
Records Management Syst	em		\$150,000										
Station Generators													\$0
Operating Budget Exper	nditures	\$122,308	\$350,000	\$500,000	\$550,000	\$600,000	\$650,000	\$700,000	\$750,000	\$800,000	\$850,000	\$850,000	\$5,847,202
Capital Res. Acct. Exper	ditures	\$1,494,135	\$2,529,509	\$1,206,608	\$1,355,342	\$937,705	\$282,180	\$1,279,406	\$441,565	\$1,448,539	\$494,745	\$679,506	\$14,545,490
Bond Expenditures		\$0	\$1,025,518	\$511,919	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,537,437
EXPENDITURE TOTAL		\$1,616,443	\$3,905,027	\$2,218,527	\$1,905,342	\$1,537,705	\$932,180	\$1,979,406	\$1,191,565	\$2,248,539	\$1,344,745	\$1,529,506	\$20,755,878
Capital Reserve l	Balance	\$11,083,689	\$10,114,554	\$8,110,045	\$7,428,437	\$6,598,095	\$6,185,390	\$6,428,210	\$5,673,804	\$5,757,239	\$4,833,700	\$4,863,955	
Projected Contibutio	n/Distrib.*	(\$969,135)	(\$2,004,509)	(\$681,608)	(\$830,342)	(\$412,705)	\$242,820	(\$754,406)	\$83,435	(\$923,539)	\$30,255	(\$154,506)	
CAPITAL RESERVE TO	TAL	\$10,114,554	\$8,110,045	\$7,428,437	\$6,598,095	\$6,185,390	\$6,428,210	\$5,673,804	\$5,757,239	\$4,833,700	\$4,863,955	\$4,709,449	

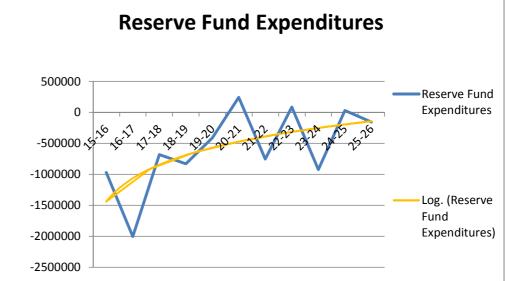
Replacement Guidelines:

The fleet is evaluated on an annual basis to determine which vehicles, due to their current usage and condition and projected future use, need to be replaced. (Minimum 10 years of front line) Staff vehicles are expected to serve in front line capacity for 160,000 miles.

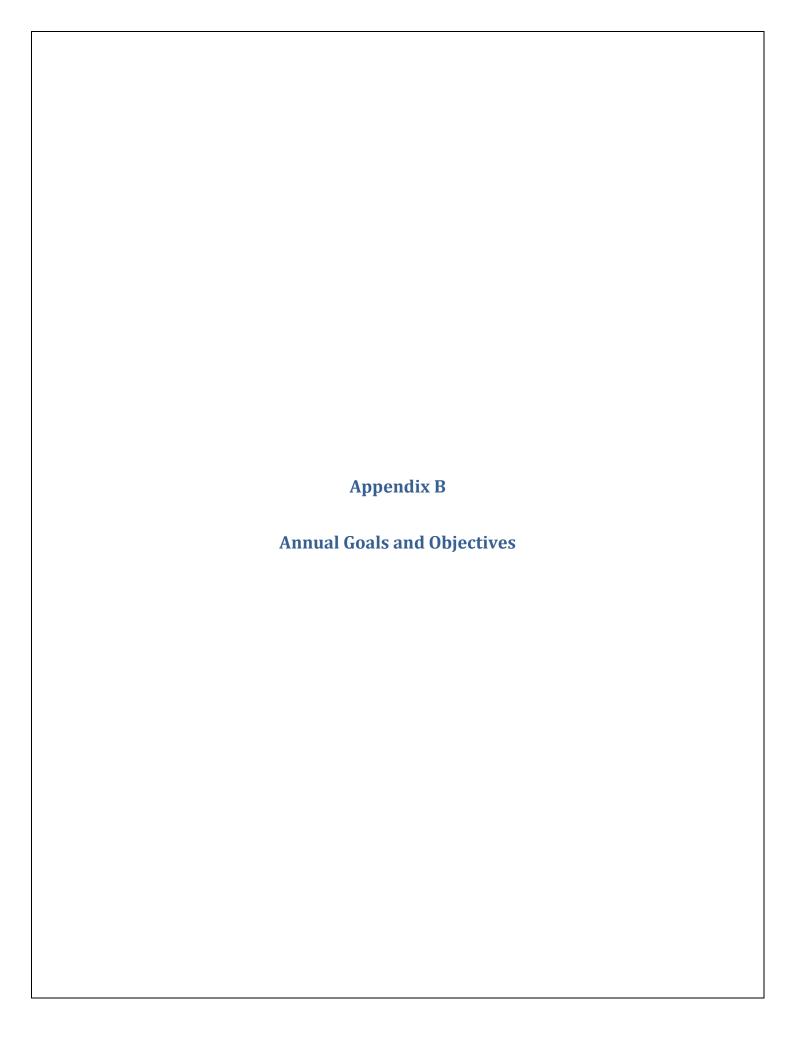
The figures in maroon are items to be purchased with the bond funds.

The figures in orange are items that are not included in the Operating or Reserve account expenditures. They will be considered for addition to the Operating expenditures if NAV increase exceed the estimates used in the 5 year budget plan.





^{*}Assumes a \$500,000 per year contribution and \$25,000 per year interest earning minus the projected



2016-2017 District Goals & Objectives

GOAL 1: Continue to provide long term organizational and financial stability.

itiated	Actions	Assigned To	Projected Cost	Percent Complete	Target Completion Date	Notes
	Objective 1: Develop a new long term forcasting	process based on Net Assessed Valuation	on limitations			
	Run various data points based on the 2 year assessment process from the county	Senior Staff			Feb-17	
	Use data points to develop the new system	Senior Staff				It may take an additional 3 years to collect enough data to make an appropriate determination
	Objective 2: Review and update current capital p	lan				
	Develop a recommendation for the board as to how to fund the plan long term	Senior Staff			Dec-17	
	Determine what type of vehicle, or vehicles are best to purchase for staff needs	Senior Staff/Fleet Manager			Oct-17	This will require an evaluation of upfront cost, long term maintenance costs, and fuel economy.
	Objective 3: Submit a SAFER Act Grant to repla	ce the three positions lost in B6				
	Determine if the budget will support the three positions 2 years from grant acceptance	Chief Bliss/Chief Tharp/Chief Freitag			Apr-17	
	Application to be completed and submitted by June 2017	Chief Bliss/Chief Tharp/Chief Freitag			Jun-17	
	Objective 4: Develop an internal training program	n on how to be a good consumer of hea	lth care			
		Human Resources			Dec-17	The intent of this program is to provide training to new and current employees of the use of their health care in an effort to control future costs
	Objective 5: Educate all employees about the role	e of finance within the organizaiton				
	Create a new employee orientation	Finance Staff			Feb-17	
	Utilize orientation program and visit with all existing employee	Finance Staff			Jun-17	
	Objective 6: Develop efficiencies in finance throu	ugh cross training, software, and outsid	e training			
	Cross train all finance personnel in accounts receivable, accounts payable and payroll	Spingola			Jun-17	
	Review current accounting software, determine if it remains the best fit for CAFMA	Finance Staff			Mar-17	

to Develop a new long term Chief Bliss 1-Jul-16 30-Jun-17 0.00%	Objective 1	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
		to																
on Net Assessed Valuation limitations	forcasting process based on Net Assessed	Chief Bliss		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 2	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Review and update current capital plan	Senior Staff and Fleet Manager		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Grant to replace the three	Bliss, Tharp, Freitag		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 4	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Develop an internal	Human		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
training program on how	Resources																
to be a good consumer of																	
health care																	

Objective 5	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
' '	Finance Staff		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 6	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop efficiencies in finance through cross training, software, and outside training	Finance Staff		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

2016-2017 District Goals & Objectives

	GOAL 2: Protect and educate our internal and e	xternal customers though preventi	on, enforcement	, and public e	aucation pr	ograms.	
Initiated	Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
	Objective 1: Develop an annual evaluation of our	business inspection program					
	Develop a database to track common violations so we can target our educational programs	Chase/Smith/Frawley				Jun-17	
	Develop a system for tracking the education deliverd to ensure program effectiveness	Chase/Smith/Frawley				Jul-17	
	Objective 2: Develop a business inspection training	g program to be delivered to all eng	ine companies				
	Identify areas of weakness related to engine company inspections through review of current forms utilized by the engine companies	Fire Prevention Staff				Feb-17	
	Develop a training manual to be provided to all engine companies	Fire Prevention Staff				Jun-17	
	Develop accompanying SOG for training	Fire Prevention Staff				Jun-17	
	Objective 3: Develop a policy and training progra	m to measure our public education	activities and int	eractions			
	Review our current reporting software's capabilities	Chase/Smith/Frawley				Jul-17	
	Develop a policy for reporting based on system ability	Chase/Smith/Frawley				Aug-17	
	Educate the employees and implement the system	Chase/Smith/Frawley				Aug-17	
	Develop a process for tracking public education requests that will track if we did or did not attend. If we were unable, the process should account for why we could not attend	Chase/Smith/Frawley				Jul-17	
	Objective 4: Complete policies and SOG's in Previ	ention needed for accreditation					
	Fire Investigation SOG	Fire Prevention Staff				Mar-17	
	SOG for use of special and/or light duty personnel	Fire Prevention Staff				Mar-17	

Objective 1	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop an annual evaluation of our business inspection program	Chase/Smith		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<u> </u>	•	<u>I</u>			<u>l</u>			<u>l</u>									

Objective 2	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop a business inspection training program to be delivered to all engine companies			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop a policy and raining program to neasure our public education activities and netractions	Chase/Smith		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
nteractions																	

Objective 4	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Complete policies and	Chase/Smith		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
SOG's in Prevention																	
needed for																	
accreditation																	
accreatation	L			J.												•	

2016-2017 District Goals & Objectives

nitiated	Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
	Objective 1: Develop and Host an Engineer's Acc	ademy at CARTA					
	Coordinate with the VFIS Committee to establish the curriculum and a Schedule	Feddema/Kelley				Nov-16	
	Secure Instructors and Open Registration	Feddema/Kelley				Mar-17	
	Objective 2: Identify Four Key Wildland Courses	to be Hosted at CARTA in fiscal.	16-17				
	Coordinate with the wildland committee to review the needs as they apply to the agencies succession plan	Feddema/Kelley				Aug-16	
	Establish course dates and coordinate with Arizona State Land to secure the course materials	Feddema/Kelley				Sep-16	
	Objective 3: Establish a yearly drop-in training s	chedule for all operations personn	el				
	Review the previous years schedule to establish training priorities	Feddema/Kelley				Aug-16	
	Develop topics that can be hosted in Battalion 3 and 6	Feddema/Kelley				Sep-16	
	Host 3 of 6 drop in trainings in Battalion 3 and 6	Feddema/Kelley				Jan-17	
	Organize the lesson plans and disseminate the information to all operations personnel	Feddema/Kelley				Jul-17	
	Objective 4: Enhance employee orientation progr	ram by adding an education sectio	n related to r	etirement			
		Human Resources				Dec-16	We have realized through the formation of CAFMA that a number of employees do not understand all of the retirement plan options available to them, nor do they understand the importance of planning early. It is important that we begin to educate the employees upon hire.
	Objective 5: Document processes (create a desk	manual) for the Administrative As	sistant I duti	es in the front	office and I	leet Maintena	
	, , , , , , , , , , , , , , , , , , ,	Admin Manager		,		Dec-16	Documentation will include detailed instructions, timelines, and any other information significant to the completion of the essential duties and responsibilities.
	Objective 6: Develop or update SOG's for admin	istrative areas of responsibility					
	Policy Manual	Admin Manager and staff				Jun-17	Documentation will include detailed instructions, timelines, and any other information
	Board Packets	Admin Manager and staff					
	Annexations	Admin Manager and staff					
	Fire Protection Agreements	Admin Manager and staff					
	Objective 7: Cross train administrative staff in F	ire Protection Agreements, Policy	Manual and	Board Meetin	gs		
	Ensure we have at least one member of Administration who will act as a backup should the Administrative Assistant III be absent or need assistance due to workload	Admin Manager and staff				Aug-16	
	Cross-train at least one member in the essential duties and responsibilities at Fleet Maintenance.	Admin Manager and staff				Sep-16	
	Objective 8: Extend information to employee par	tners and dependents related to en	ıployee work	activities, risk	ks associatied	d with the work	k environment and EAP
	Develop one day partners academy	Human Resources				17-Dec	2-3 mini fire ops - risks and hazards associated with operations - employee benefit

	GOAL 3: Ensure long term organizational stabil	ity by providing education, tra	ining and mer	ntoring progra	ams for all er	ployees.	
Initiated	Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Notes Date	
		Human Resources					
	1 day program to include 2 hour blocks in HR,					Mar-17	
	Finance, Prevention, Fleet and Tech services						
	Objective 10: Develop succession plans for senior	staff positions					
	Chief, Assistant Chief Operations, Planning and Logistics, Administration	Senior Staff				17-Jun	

Objective 1	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop and Host an Engineer's Academy at CARTA	Feddema/ Kelley		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Identify Four Key Wildland Courses to be Hosted at CARTA in fiscal 16-17 CARTA in fiscal 16-17	Objective 2	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	Identify Four Key Wildland Courses to be Hosted at	Feddema/		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Establish a yearly drop-in training schedule for all Superpressure as presented as a second of the s	•	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
operations personner				1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

	•	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Fleet Maintenance	Document processes (create a desk manual) for the Administrative Assistant I duties in the front office and	Admin Manager/		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 6	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Develop or update SOG's for	Admin		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
administrative areas of	Manager/																
responsibility	Staff																
						•						•	•	•			

Objective 7	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Cross train administrative staff in Fire Protection Agreements, Policy Manual and Board Meetings	Admin Manager/ Staff		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 8	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
xtend information to	Human		1-Jul-16	30-Dec-16	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
mployee partners and	Resources																
lependents related to																	
mployee work activities,																	
isks associatied with the																	
vork environment and																	
AP																	

Objective 9	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Develop a job-shadow program for leadership development			1-Jul-16	30-Mar-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

•	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop succession plans for senior staff positions			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

GOAL 4: Provide for the proper design, development and maintenance of organizational IT and communications infrastructure.

Initiated	Actions	Assigned To	Projected Cost	Percent Complete	Target Completion Date	Notes
	Objective 1: Complete Installation of Station Aler	ting in All Stations				
	Install quite alerting boxes	Tech Services			Nov-16	
	Objective 2: Replace all portable radios					
	Approve lease purchase agreement B3	Tech Services			May-16	
	Approve bond purchase B6				May-16	
	Obtain and program radios					
	Provide necessary training					
	Objective 3: Develop an infrastructure needs plan	for the new administrative buildi	ng			
	Determine scope to be handled internally	Tech Services/Senior Staff			Aug-16	
	Set a time line for completion based on construction time line				TBD	
	Objective 4: Implement new RMS system					
	Arrange vendor demonstrations	Tech Services/Ops Chief			Oct-16	This project is in part dependent on the new CAD system purchase at our regional dispatch center. Our intent is to make a decision prior to the end of the fiscal year, but expect implementation will not occur until fiscal 2018.
	Determine best vendor for agency needs				Feb-17	
	Recommend to the board for approval				Jun-17	
	Purchase and begin implementation				Jun-17	
	Objective 5: Implement video conferencing system					
		Tech Services/Chief				
	Test GoToMeeting to detemine viability	Feddema/Chief Tharp			Sep-16	
	If GoToMeeting does not meet needs, research a					
	new program and associated costs				Dec-16	
	Determine budget impact and make					
	recommendation				Jan-17	

Objective 1	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Complete Installation of Station Alerting in All Stations			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

•	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Replace all portable radios			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop an infrastructure needs plan for the new administrative building			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Implement new RMS system 1-Jul-16 30-Jun-17 0.00% 0.00	Objective 4	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	Implement new RMS system			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Implement video conferencing 1-Jul-16 30-Jun-17 0.00%	0.00%	0.00%

Objective 6	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Complete installation of new			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
VHF systemand test status on																	
3 channels																	

SUBJECT: DISCUSSION AND POSSIBLE APPROVAL OF THE ANNUAL GOALS

AND OBJECTIVES FOR FISCAL YEAR 2016-2017

Suggested Motion:

Approve the Annual Goals and Objectives for Fiscal Year 2016-2017

GOAL 1: Continue to provide long term organizational and financial stability.

tiated	Actions	Assigned To	Projected Cost	Percent Complete	Target Completion Date	Notes
	Objective 1: Develop a new long term forcasting	process based on Net Assessed Valuati	on limitations			
	Run various data points based on the 2 year assessment process from the county	Senior Staff			Feb-17	
	Use data points to develop the new system	Senior Staff				It may take an additional 3 years to collect enough data to make an appropriate determination
	Objective 2: Review and update current capital p	olan				
	Develop a recommendation for the board as to how to fund the plan long term	Senior Staff			Dec-17	
	Determine what type of vehicle, or vehicles are best to purchase for staff needs	Senior Staff/Fleet Manager			Oct-17	This will require an evaluation of upfront cost, long term maintenance costs, and fuel economy.
	Objective 3: Submit a SAFER Act Grant to repla	ace the three positions lost in B6				
	Determine if the budget will support the three positions 2 years from grant acceptance	Chief Bliss/Chief Tharp/Chief Freitag			Apr-17	
	Application to be completed and submitted by June 2017	Chief Bliss/Chief Tharp/Chief Freitag			Jun-17	
	Objective 4: Develop an internal training program	m on how to be a good consumer of hed	ılth care			
		Human Resources			Dec-17	The intent of this program is to provide training to new and current employees of the use of their health care in an effort to control future costs
	Objective 5: Educate all employees about the rol	e of finance within the organizaiton				
	Create a new employee orientation	Finance Staff			Feb-17	
	Utilize orientation program and visit with all existing employee	Finance Staff			Jun-17	
	Objective 6: Develop efficiencies in finance thro	ugh cross training, software, and outsid	de training			
	Cross train all finance personnel in accounts receivable, accounts payable and payroll	Spingola			Jun-17	
	Review current accounting software, determine if it remains the best fit for CAFMA	Finance Staff			Mar-17	

Objective 1	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
t	to																
Develop a new long term of forcasting process based on Net Assessed Valuation limitations	Chief Bliss		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 2	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Review and update current capital plan	Senior Staff and Fleet Manager		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

•	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Grant to replace the three	Bliss, Tharp, Freitag		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 4	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Develop an internal	Human		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
training program on how	Resources																
to be a good consumer of	f																
health care																	

Objective 5	1.	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Educate all employees about the role of finance within the organizaiton	Finance Staff		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 6	4.	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop efficiencies in finance through cross training, software, and outside training	Finance Staff		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

SOAL 2:	Protect and ed	lucate our int	ernal and exter	nal customers	though prev	vention, enfo	rcement, and	public educa	tion programs.

Initiated	Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
	Objective 1: Develop an annual evaluation of ou	r business inspection program					
	Develop a database to track common violations so we can target our educational programs	Chase/Smith				Jun-17	
	Develop a system for tracking the education deliverd to ensure program effectiveness	Chase/Smith				Jul-17	
	Objective 2: Develop a business inspection trains	ing program to be delivered to all engind	e companie	s			
	Identify areas of weakness related to engine company inspections through review of current forms utilized by the engine companies	Fire Prevention Staff				Feb-17	
	Develop a training manual to be provided to all engine companies	Fire Prevention Staff				Jun-17	
	Develop accompanying SOG for training	Fire Prevention Staff				Jun-17	
	Objective 3: Develop a policy and training progr	am to measure our public education ac	tivities and	interactions			
	Review our current reporting software's capabilities	Chase/Smith				Jul-17	
	Develop a policy for reporting based on system ability	Chase/Smith				Aug-17	
	ability Educate the employees and implement the system	Chase/Smith				Aug-17	
	Develop a process for tracking public education requests that will track if we did or did not attend. If we were unable, the process should account for why we could not attend	Chase/Smith				Jul-17	
	Objective 4: Complete policies and SOG's in Pre	vention needed for accreditation					
	Fire Investigation SOG	Fire Prevention Staff				Mar-17	
	SOG for use of special and/or light duty personnel	Fire Prevention Staff				Mar-17	

Objective 1	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
· ·	Chase/Smith		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
evaluation of our																	
business inspection																	
program																	
Diodiam																	
ĺ																	

Objective 2	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop a business inspection training program to be delivered to all engine companies			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop a policy and training program to measure our public education activities and interactions	Chase/Smith		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 4	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Complete policies and	Chase/Smith		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
SOG's in Prevention																	
needed for																	
accreditation																	

GOAL 3: Ensure long term organizational stability by providing education, training and mentoring programs for all employees.

d	Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
	Objective 1: Develop and Host an Engineer's Acc	ademy at CARTA					
	Coordinate with the VFIS Committee to	Feddema/Kelley				Nov-16	
	establish the curriculum and a Schedule Secure Instructors and Open Registration	Feddema/Kelley				Mon 17	
	Objective 2: Identify Four Key Wildland Courses		J 16-17			Mar-17	
	Coordinate with the wildland committee to	to be Hosica at CHRIM in Jisca	10-17				
	review the needs as they apply to the agencies succession plan	Feddema/Kelley				Aug-16	
	Establish course dates and coordinate with Arizona State Land to secure the course materials	Feddema/Kelley				Sep-16	
	Objective 3: Establish a yearly drop-in training s	chedule for all operations person	nnel				
	Review the previous years schedule to establish training priorities	Feddema/Kelley				Aug-16	
	Develop topics that can be hosted in Battalion 3 and 6	Feddema/Kelley				Sep-16	
	Host 3 of 6 drop in trainings in Battalion 3 and 6	Feddema/Kelley				Jan-17	
	Organize the lesson plans and disseminate the information to all operations personnel	Feddema/Kelley				Jul-17	
	Objective 4: Enhance employee orientation progr	ram by adding an education sect	ion related to	retirement			W. I. I. I. I. I. G. C. COATRALIA
		Human Resources				Dec-16	We have realized through the formation of CAFMA that a number of employed not understand all of the retirement plan options available to them, nor do the understand the importance of planning early. It is important that we begin to eather employees upon hire.
	Objective 5: Document processes (create a desk	manual) for the Administrative	Assistant I du	ties in the froi	nt office and	Fleet Mainten	
	•	Admin Manager		J		Dec-16	Documentation will include detailed instructions, timelines, and any other information significant to the completion of the essential duties and responsib
	Objective 6: Develop or update SOG's for admin	istrative areas of responsibility					
	Policy Manual	Admin Manager and staff				Jun-17	Documentation will include detailed instructions, timelines, and any other
	Board Packets	Admin Manager and staff					
	Annexations	Admin Manager and staff					
	Fire Protection Agreements	Admin Manager and staff		10 116			
	Objective 7: Cross train administrative staff in F	re Protection Agreements, Police	y Manual and	d Board Meeti	ngs		
	Ensure we have at least one member of						
	Administration who will act as a backup should the Administrative Assistant III be absent or need assistance due to workload	Admin Manager and staff				Aug-16	
	Cross-train at least one member in the essential duties and responsibilities at Fleet Maintenance.	Admin Manager and staff		·		Sep-16	
	Objective 8: Extend information to employee par	tners and dependents related to	employee wor	k activities, ri	sks associati	ed with the wo	rk environment and EAP
	Develop one day partners academy	Human Resources				17-Dec	2-3 mini fire ops - risks and hazards associated with operations - employee be

GOAL 3: Ensure long term organizational stability by providing education, training and mentoring programs for all employees. Target Target **Projected Percent** Initiated Actions Assigned To Start **Completion Notes** Complete Cost Date Human Resources 1 day program to include 2 hour blocks in HR, Mar-17 Finance, Prevention, Fleet and Tech services Objective 10: Develop succession plans for senior staff positions Chief, Assistant Chief Operations, Planning and Senior Staff 17-Jun Logistics, Administration

Objective 1	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop and Host an Engineer's Academy at CARTA	Feddema/ Kelley		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 2	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Identify Four Key Wildland Courses to be Hosted at CARTA in fiscal 16-17	Feddema/ Kelley		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

	3	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
to																	
, , ,	eddema/ elley		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

•	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Enhance employee orientation program by adding an education section related to retirement	HR		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 5	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Document processes (create a desk manual) for the Administrative Assistant I duties in the front office and Fleet Maintenance	Admin Manager/ Staff		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	•													'			

Objective 6	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Develop or update SOG's	Admin		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
for administrative areas of	Manager/																
responsibility	Staff																
responsibility	Otan																

Objective 7	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Cross train administrative staff in Fire Protection Agreements, Policy Manual and Board Meetings	Admin Manager/ Staff		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 8	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Extend information to	Human		1-Jul-16	30-Dec-16	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
employee partners and	Resource																
dependents related to	s																
employee work activities,																	
risks associatied with the																	
work environment and																	
EAP																	

Objective 9	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Develop a job-shadow			1-Jul-16	30-Mar-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
program for leadership																	
development																	
development																	

Objective 10	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop succession plans for senior staff positions	to		1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Complete Installation of Station Alerting in All Stations 1-Jul-16 30-Jun-17 0.00% 0	Complete Installation of 1-Jul-16 30-Jun-17 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	
		-
Station Alerting in All Stations	Station Alerting in All Stations	0.00%

Objective 2	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Replace all portable radios			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Develop an infrastructure			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
needs plan for the new																	
administrative building																	

Objective 4 As	ssigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
Implement new RMS system			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Objective 5	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Implement video			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
conferencing system																	

Objective 6	Assigned	Duration	Start	End	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
	to																
Complete installation of new			1-Jul-16	30-Jun-17	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
VHF systemand test status																	
on 3 channels																	

SUBJECT: APPROVE SICK LEAVE/VACATION BUYBACK FIXED AMOUNT

AND/OR PERCENTAGE FOR POST-EMPLOYMENT HEALTH PLAN

(PEHP) FOR FISCAL YEAR 2016-2017

The employees that are due to retire (or are eligible to retire) in FY 2017 were contacted and have requested the Board of Directors consider that any Vacation and Sick Leave payouts for voluntary separation (greater than 17 years of service) or retirement be allocated as a fixed dollar amount of \$5,000 to the PEHP – flexible account and any additional balance to the PEHP – Premium only account.

Suggested Motion:

To approve that for Fiscal Year 2017, PEHP contributions for Sick Leave and Vacation Payouts will be \$5,000 to PEHP -05 account and any additional balance to the PEHP -06 account.

SUBJECT: APPROVE RESOLUTION 2016-11 ACCEPTING THE 2012

INTERNATIONAL FIRE CODE AS ADOPTED BY THE CENTRAL

YAVAPAI AND CHINO VALLEY FIRE DISTRICTS

Suggested Motion:

Approve Resolution 2016-11 Accepting the 2012 International Fire Code as Adopted by the Central Yavapai Fire District and the Chino Valley Fire District

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Resolution No. 2016-11

REGARDING THE 2012 INTERNATIONAL FIRE CODE, AS AMENDED

A FORMAL RESOLUTION OF THE GOVERNING BOARD OF THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY (THE "AUTHORITY") TO ACCEPT THE 2012 INTERNATIONAL FIRE CODE, AS AMENDED AND PURSUANT TO FORMAL RESOLUTION ADOPTED BY THE CENTRAL YAVAPAI FIRE DISTRICT AND THE CHINO VALLEY FIRE DISTRICT, FOR FIRE PROTECTION STANDARDS WITHIN ITS JURISDICTION.

WHEREAS, the Central Yavapai Fire District has adopted the 2012 International Fire Code, as amended, pursuant to its Fire Board's formal Resolution number 2016-05; and

WHEREAS, the Chino Valley Fire District has adopted the 2012 International Fire Code, as amended, pursuant to its Fire Board's formal Resolution number 2016-02; and

WHEREAS, under the Joint Powers Agreement between the Central Yavapai Fire District and the Chino Valley Fire District (together "the Districts") that created this Authority, this authority is authorized to implement such programs and procedures as are necessary to provide the services authorized to a fire protection district organized and operated pursuant to Article 5 of Title 48, and specifically the Arizona Revised Statutes §48-805 and 48-805.01;

NOW, THEREFORE, IT IS HEREBY RESOLVED, APPROVED, ADOPTED, AND DIRECTED AS FOLLOWS:

RESOLVED, that the Governing Board of the Central Arizona Fire and Medical Authority, meeting in regularly scheduled session this 21st day of June, 2016, hereby accepts the 2012 International Fire Code, as amended, and approved by each of the Fire Boards of the Districts, which adopted same within their respective jurisdictional boundaries pursuant to formal Resolution of the Fire Board of each; and

FURTHER RESOLVED, that the Governing Board of the Central Arizona Fire and Medical Authority hereby instructs Authority Fire Chief Scott Freitag to undertake all such legal and necessary acts to implement the 2012 International Fire Code, as amended, within the jurisdictional boundaries of the Authority as they may exist, and to undertake other such agreements and contracts as are necessary to implement the 2012 International Fire Code, as amended.

APPROVED AND ADOPTED this 21st day of June, 2016.

Board Chairman Central Arizona Fire and Medical Authority

ATTEST:	
Board Clerk	
Central Arizona Fire and Medical Authority	

SUBJECT: DISCUSSION AND POSSIBLE ACTION REGARDING RFQ FOR

ARCHITECTURAL SERVICES RELATED TO 8603 E EASTRIDGE

Discussion regarding going out to an Request for Quote for Architectural and design services for the remodeling at 8603 E. Eastridge. This is in anticipation of future construction and eventual vacating of the property by the current tenants.

Suggested Motion:

Approve the proposed RFQ to be used in obtaining qualified quotes for the advertising period of 41 days, with results and presentations to be reviewed by the CAFMA board at a date to be determined."

REQUEST FOR QUALIFICATIONS For Administration Building Design and Architectural Services for the Central Arizona Fire and Medical Authority Prescott Valley, Arizona

Approved for distribution on this 21st day of June, 2016

Scott Freitag Fire Chief

REQUEST FOR QUALIFICATIONS

I. INVITATION

The Central Arizona Fire and Medical Authority (The Authority or CAFMA), Prescott Valley, AZ is seeking Statements of Qualifications from qualified Architectural and Engineering (the "Consultant") firms or individuals interested in providing architectural, engineering, programming and design services as well as future construction administration in connection with the Authority's remodel and build out of an existing commercial structure of approximately 14, 000 sq. ft. as the Authority's new administration headquarters building. The building is located at 8603 East Eastridge, Prescott Valley, AZ, 86314. Approximately 4000 sq. ft. of existing office space will require remodeling and approximately 6000 sq. ft. will require complete design and build services. The remaining approximately 4,000 square feet will remain unused at this time. The purpose of this RFQ is to identify the most qualified candidates to provide the design and build services required.

At this time, the Authority anticipates using a standard design-bid process, comprised of the following two phases: 1) Phase I – conceptual design, develop construction documents and provide cost estimation forecasts; and 2) Phase II – Bidding and construction administration. The Authority reserves the right to select a different or alternative method of construction at any time in its sole discretion, including but not limited to design-build.

II. PROJECT DESCRIPTION

This project involves design and remodeling/interior construction of approximately 10,000 sq. ft. of office space located in an existing structure at 8603 East Eastridge in Prescott Valley, Arizona, 86314. The structure is currently divided into four spaces of varying size – Suites A, B, C, and D. Suite A has 4000 sq. ft. of existing office space that will require remodeling to suit the Authority's requirements. Additionally, Suite A consists of additional square footage behind the existing office space that is currently open warehouse. This space, combined with Suite B, totals approximately 6000 sq. ft., which shall be combined for additional office, meeting and storage space. Suites C and D are gray shell occupancies totaling approximately 4000 sq. ft. that will remain gray shell.

The Authority has developed a rough sketch of a proposed layout of the space. In addition, a full set of plans for the building and current layout is available through A & E Reprographics in Prescott Valley.

III. QUALIFICATIONS

All individual Consultants and firms submitting proposals must be currently properly licensed and registered with the Arizona Board of Technical Registration and in good standing. A Consultant submitting a proposal must have demonstrable prior experience in designing and

building out commercial office space for administrative office purposes. The following information must be provided in the proposal in the order stated:

- A. Consultant/ Firm Information. Provide the individual Consultant or firm name, address, telephone numbers and E-mail addresses of the contact person.
- B. Basic Qualifications. Provide basic information on the individual Consultant or firm's size, history, personnel, special expertise and portfolio. Individual resumes, awards, and associations may be included.
- C. Special Qualifications. List each individual who is expected to provide services to the Authority on the project. Describe who will perform the various tasks, the amount of their involvement and responsibilities, and give their qualifications, including number of years experience, registrations, education, the skills they bring to the project, and a list of the individual's project experience. Briefly describe each individual's involvement with other similar projects, if any.
- D. Consultant must have worked on L.E.E.D. accredited projects in the past, and provide examples of accredited L.E.E.D. projects that have been constructed.
- E. Provide a short discussion of why individual Consultant or the firm is the best qualified to perform the project. Discuss how the individual Consultant or firm will approach the various aspects of this project.
- F. Provide a list of similar projects individual Consultant or firm has designed and built to completion during the past three years. Specifically list all projects successfully completed in the Western United States. For each of the projects listed, provide projected and actual completion dates, and individual Consultant or firm's estimated construction cost and the final construction cost for each project. Provide details regarding individual Consultant or firm's experience with cost estimating, and include examples of same. Provide references for each project.
- G. Examples of Work. Pictures, design examples or other materials of similar projects performed by individual Consultant or the firm within the last three years should be included. Individual Consultant or the firm should identify the individuals that worked on each project, and the responsibilities of each.
- H. References. Provide three references from recent projects designed and built to completion. Include name, project name, phone and/or email contact information.
- I. The Consultant shall provide, in a separate sealed envelope, the estimated costs associated with Phase I and Phase II requirements of the proposal.

IV. SELECTION PROCESS

Central Arizona Fire and Medical Authority is the Owner. The owner's Project Manager is Fire Chief Scott Freitag, or his designee. The Owner reserves the right to reject or accept any or all proposals or waive any formalities, informalities, or information therein. Selection of the Consultant will be based upon a number of factors, included but not limited to:

- A. The proposed design team's proven experience in designing and building/remodeling commercial office space for administrative office use;
- B. Presentation of the Consultant or firm's proposal;

- C. Proposed cost of services and ability to work within the budgeted amount;
- D. Proven ability to work within a prescribed time frame and to meet deadlines;
- E. Proven capability to provide construction site supervision of design requirements and compliance;
- F. Proven availability to attend meetings with staff and to make presentations at monthly open meetings before the Fiore Board of the Authority or as required;
- G. Prior proven experience of and ability to work in the public sector;
- H. Proven ability to work well with the general contractor and the Authority agency;
- I. The consultant firm's business history and references;
- J. The proposed design team's education, certifications, licenses, experience and qualifications;
- K. The consultant firm's approach to the project; and,
- L. The consultant firm's reputation and standing in the community, quality of work product, and financial and staffing capabilities.

The Authority reserves the absolute right to narrow the pool of candidates for the project, and remove firms from consideration, at any time during the selection process. A firm submitting a proposal will be notified in writing if it is removed from the candidate pool during the selection process. Finalists may be required to make a formal presentation to the Authority's Fire Board. The Authority is under no obligation to select any of the candidates, and may choose to begin a new consultant selection process at any time. Additionally, the Authority shall retain the absolute right to delay, modify, or abandon the project at any time in its sole discretion and n accordance with law.

V. OWNER-CONSULTANT AGREEMENT

Final award of the project is contingent upon the Authority and the selected individual Consultant or firm entering into an Owner-Consultant Agreement and General Conditions, as modified by the Authority. CAFMA intends to use AIA Document A105-2007; Standard Form of Agreement between Owner and Contractor with supplements and amendments to this form, as modified by the Authority. Examples of these contract documents are available from CAFMA upon request.

VI. PROJECT PROCESS AND SCHEDULE

A. RFQ issued	June 22, 2016
B. RFQ proposals due at CAFMA HQ by 4:00pm	August 1, 2016
C. Review and Selection	August 16, 2016
D. Contingent Award by Fire Board (tentative)	August 17, 2016
E. Execution of Contract Documents	August 17, 2016

VII. SUBMITTAL REQUIREMENTS

All proposals shall be submitted in bound form, five (5) identical copies each. The proposals and all copies shall be submitted in a sealed envelope marked "Confidential-Do Not Open" on the front to:

Fire Chief Scott Freitag Central Arizona Fire and Medical Authority 8555 E. Yavapai Road Prescott Valley, AZ 86314

RE: Fire Administration Design Qualifications

Submittals must be received before 4:00 pm Arizona time on August 1, 2016. Proposals received after that time and date will not be considered unless the Authority determines that ALL other timely-received proposals are insufficient. In that case, all late proposals shall be opened and considered. It is the responsibility of the Consultant to ensure the proposal arrives before the time and date stated above. The Authority reserves the absolute right to reject any and all submissions deemed to be incomplete, non-responsive or not meeting CAFMA's standards for the project, to waive any deficiencies, and to accept the proposal deemed most advantageous and in the best interest of the Authority and the taxpayers.

All costs incurred in any way whatsoever in the preparation and presentation of a proposal shall be wholly the responsibility of the Consultant submitting the proposal. The proposal and all supporting documentation shall become the property of CAFMA and will constitute a public record. Questions regarding the above request for qualifications may be directed to: **Fire Chief Scott Freitag at** sfreitag@cazfire.org or 928-772-7711. The Authority shall determine in its own sole discretion whether or how to respond to any query received.

SUBJECT: DISCUSSION AND POSSIBLE APPROVAL TO OPEN ESCROW FOR

THE PURCHASE OF 54,750 SQUARE FEET, A PORTION OF APN 103-60-001A, AS DESCRIBED IN THE ATTACHED PRELIMINARY SITE

PLAN, IN THE AMOUNT OF \$98,812.50.

This property is located in back of Stoneridge at the end of Old Black Canyon Highway. The CYFD Board approved the purchase of this property as part of this fiscal year's budget for the purpose of a future fire station. If approved, CYFD will open escrow and CAFMA will close escrow.

Suggested Motion:

Approve the Opening of Escrow for the Purchase of 54,750 square feet of Property Described as a Portion of APN 103-60-001A, in the Amount of \$98,812.50.

