

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Tuesday, January 17, 2017 at 4:30 p.m.** The meeting will be held at the **Town of Prescott Valley, Library Auditorium, 7401 E. Civic Circle, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

1. CALL TO ORDER/ ROLL CALL OF BOARD MEMBERS

2. PLEDGE OF ALLEGIANCE

3. PRESENTATIONS

A. Prescott Valley Town Council Report

4. CALL TO THE PUBLIC

Those wishing to address the Central Arizona Fire and Medical Authority Board need not request permission in advance. However, we ask that you complete a Call To Public Form for the record. The Board is not permitted to discuss or take action on any item raised in the Call to the Public due to restrictions of the Open Meeting Law; however, individual Board members may be permitted to respond to criticism directed to them. Otherwise, the Board may direct the staff to review the matter or the matter may be placed on a future agenda. Individuals may be limited to speak for three (3) minutes with a total of 30 minutes allotted for Call to the Public per meeting.

5. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. If discussion is desired, that item will be removed from the consent agenda and will be considered separately for discussion and possible action.

A. Approve Regular Session Minutes - December 20, 2016

B. Approve Executive Session Minutes - December 20, 2016

C. Approve General Fund Financial Statements

D. Approve Gases 101 Device Supply and Maintenance Agreement

E. Approve Mutual Aid Intergovernmental Agreement with Williamson Valley Fire District

F. Approve Fire Apparatus Maintenance and Repairs Intergovernmental Agreement with Williamson Valley Fire District

6. CORRESPONDENCE

A. Letters from the Public

B. Monthly Division Reports from the Fire Chief and staff in regard to current activities of the Fire Authority and the status and progress relating thereto

7. NEW BUSINESS

A. Strategic Plan Update

B. Discussion and Approval of FY 2017-2018 Budget Development Schedule

C. Discussion and Possible Approval of Capital Replacement Schedule for FY 2017-2018

D. Discussion and Possible Approval of Request for Proposal (RFP) for Contractor for Administration Building Remodel

E. Discuss and Approve Purchase of Thermal Imager Cameras

F. Approve Policy Amendment 730 Procurement and Bidding

G. Discussion and Possible Direction of Request for Proposal (RFP) for Records Management System (RMS) to Replace Firehouse Software

8. ADJOURNMENT

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Disabled persons needing reasonable accommodations should call Central Arizona Fire and Medical Authority at (928) 772-7711 prior to the scheduled meeting.



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS  
REGULAR SESSION

DECEMBER 20, 2016

MINUTES

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Board Chairman Rutherford called the Central Arizona Fire and Medical Authority (CAFMA) Board of Director's meeting to order on Tuesday, December 20, 2016 at 6:00 p.m. at the Central Arizona Fire and Medical Authority Station 61, 1133 W. Road 3 North, Chino Valley, Arizona.

Members Present: Board Chairman Steve Rutherford, Board Clerk Julie Pettit, Board Members Darlene Packard, Dave Dobbs, Jeff Wasowicz, and Matt Zurcher

Members Absent: Bob Page

Staff: Assistant Chief of Planning and Logistics Scott Bliss, Assistant Chief of Administration Dave Tharp, Administrative Manager Susanne Dixon, Administrative Assistant Kylee Burch

Others in Attendance: Attorney Nick Cornelius

2. PLEDGE OF ALLEGIANCE

Chairman Rutherford led the recitation of the Pledge of Allegiance

3. PRESENTATIONS

a. Prescott Valley Town Council Report

No presentation from the Town

b. Exiting Board Member Appreciation – Steve Rutherford, Bob Page

Chief Tharp thanked Chairman Rutherford for his dedication and service to the District and the community and presented him with a plaque.

4. SWEAR IN AND SEAT BOARD MEMBERS

Board Chairman Rutherford swore in and seated new Board Members Darlene Packard, Dave Dobbs, Julie Pettit, and Jeff Wasowicz.

Board Chairman Rutherford congratulated the new members and excused himself from the meeting.

5. NEW BUSINESS

a. Discuss Appointment and Approve Fifth Board Member

Attorney Cornelius addressed the Board, stating their first responsibility will be to select a fifth member; he then explained the nomination process.

Director Packard nominated Director Matt Zurcher of the Central Yavapai Fire District to serve on the CAFMA Board; Director Dobbs seconded the motion.  
MOTION CARRIED

AYES: Dobbs, Packard, Pettit, Wasowicz  
NAYS: None

b. Swear In and Seat Fifth Board Member

Attorney Cornelius swore in Director Zurcher.

c. Appoint Fire Board Chairperson and Clerk

Attorney Cornelius instructed the Board to select a Chairperson and Clerk.

Director Dobbs nominated Director Pettit for the position of Chairperson; Director Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher  
NAYS: None

Chairwoman Pettit nominated Director Packard for the position of Clerk; Director Dobbs seconded the motion. MOTION CARRIED.

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher  
NAYS: None

6. CALL TO THE PUBLIC

There were no public comments

7. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. If discussion is desired, that item will be removed from the consent agenda and will be considered separately for discussion and possible action.

- a. Approve Regular Session Minutes - November 15, 2016
- b. Approve Executive Session Minutes - November 15, 2016

- c. Approve General Fund Financial Statements
- d. Approve Fire Protection Agreement - Hanby
- e. Approve Amendment to Fire Board Policy 3.5 Board Officer Duties

Executive Session minutes were passed out and Board members took a moment to read them. Attorney Cornelius advised the Board that new members could abstain from voting if they were not comfortable approving the executive minutes.

Clerk Packard made a motion to approve the executive minutes; Director Dobbs seconded the motion. MOTION CARRIED.

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher

NAYS: None

Chairwoman Pettit noted that she incorrectly stated the motion; she restated the motion to approve the consent agenda. Clerk Packard made the motion; Director Zurcher seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher

NAYS: None

## 8. CORRESPONDENCE

- a. Letters from the public

It was noted we receive many letters of appreciation from the community.

- b. Monthly Division Reports from the Fire Chief and staff in regard to current activities of the Fire Authority and the status and progress relating thereto

Chief Bliss advised the Board of an item not in the report. He explained that PRCC had experienced a complete failure in their ability to dispatch last Friday. The incident started with an APS power failure. The generator failed to engage, and the battery backup system kicked in. Once the issue was discovered, the infrastructure and processes were not very organized. Chief Polacek added that the mitigation efforts worked well for the PD side, but not for Fire. He also stated that he attended an AAR today; they are working to determine what happened and why, and discussing procedures to fix the problem. As soon as there is an update, they will let the Board know.

Chief Tharp commented that his report contains a lot of information regarding PSPRS and some of the issues coming forward. One of the biggest things to remember is this isn't just affecting us, it is affecting organizations statewide and there are some organizations that may go out of business because of this. He

noted that we are looking at a 44% employer contribution rate for our FY 2018 budget, and there are some organizations seeing employer contribution rates at 90-130%. There will be a meeting with the Director of PSPRS in January; he hopes to get answers and clarification, and to address some issues. Chief Bliss added that both the CVFD and CYFD will be impacted by the increase; however it looks like we will be able to weather these changes better than most agencies.

Fire Marshal Chase advised the Board that CAFMA will be involved with delivering meals on Christmas with St. Luke's, and reminded everyone that the Annual Polar Bear Splash will be on January 7<sup>th</sup> at 10:00 a.m.

Chief Polacek informed the Board that he had attended the Prescott City Council meeting; they approved the Tri-Tech Cad system unanimously.

Director Wasowicz asked for clarification on "service calls" listed in the Response Report. Chief Bliss explained those are calls that don't fit into our standard response categories, i.e. HAZMAT, Fire, EMS.

#### 9. NEW BUSINESS CONTINUED

a. Discussion and Approval of YRMC Client Services Agreement with Associated Fee Schedule

Chief Polacek explained that we used to do annual physicals and pre-employment screenings through Chino Valley Medical, however they sold to NextCare. We met with NextCare first and had some concerns, specifically about them not providing cardiac stress tests. We checked into doing our physicals through YRMC; their overall cost came in lower than CVMC.

Attorney Cornelius informed the Board that the version before them had not been formally approved by YRMC. The changes made were related to statutory requirements according to Arizona law. He advised the Board that they could provisionally accept the agreement pending acceptance from YRMC, or they could not act and wait for formal acceptance from YRMC.

Director Wasowicz made a motion to approve the agreement as presented, subject to possible amendment; Director Dobbs seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher

NAYS: None

Attorney Cornelius confirmed if there are changes, the agreement will come back before the Board.

b. Discuss and Approve Purchase of Turn Outs

Chief Bliss explained that we budget every year to replace turn-outs, this is a regularly scheduled purchase; however this purchase is above the threshold (\$25,000) and requires Board approval.

Clerk Packard made a motion to approve the purchase of ten (10) sets of turnouts, Director Zurcher seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher

NAYS: None

c. Approve Policy Amendments 203 Drug Policy, 401 Work Schedule, 402 Compensation, 403 Leave Benefits

Chief Tharp stated the changes made were to bring the policies inline with what we actually do. He noted the change to 403 Leave Benefits was to clarify items such as following the federal holiday schedule.

Director Dobbs made a motion to approve policy amendments 203 Drug Policy, 401 Work Schedule, 402 Compensation, 403 Leave Benefits; Clerk Packard seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher

NAYS: None

d. Update and Discussion Regarding Interior Design of New Administration Building

Chief Bliss explained that Senior Staff and Managers have met with the architect regarding the floor plan. We were presented the initial plan; we provided feedback on how the space will be used, and then met to review the second draft. The architect is making a few more changes before we review again. Once the plans are finalized we will begin looking for contractors.

e. Discussion Regarding Public Records Requests

Chief Tharp reminded the Board that at the last meeting they had requested to see the Public Records Requests we process. He explained that we will create a spreadsheet detailing requests received with related costs and time spent; this information will be included in the monthly division reports. He asked if the Board wants to see requests for organ donations; Attorney Cornelius suggested the list should be comprehensive and include all requests.

10. VOTE TO GO INTO EXECUTIVE SESSION

- a. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) and Discussion and Instruction to Representatives Regarding Negotiations for the Sale of Real Property Pursuant to A.R.S. §38-431.03(A)(7) Re: Real Property Located at 238 N. Highway 89, Chino Valley, Arizona (Parcel 306-23-058)

Director Zurcher made a motion to go into Executive Session; Clerk Packard seconded the motion. MOTION CARRIED.

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher

NAYS: None

Chairwoman Pettit recessed the public meeting to go into Executive Session at 6:44 p.m.

Director Dobbs made a motion to reconvene in open session; Director Zurcher seconded the motion. MOTION CARRIED.

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher

NAYS: None

Chairwoman Pettit reconvened the public session at 6:56 p.m.

11. OLD BUSINESS

- a. Discussion and Possible Acceptance of a Sales Contract for Station 64 Located at 238 N. Highway 89, Chino Valley, Arizona (Parcel 306-23-058)

Attorney Cornelius explained the appraisal and first offer came in at \$80,000. It was noted that repairs are required to the roof and garage doors which resulted in a counter-offer of \$77,000. Due to the needed repairs, a \$3,000 reduction is appropriate as an addendum for "as-is condition" is included in the contract. We are not utilizing a real estate agent and therefore are not paying any commission.

Director Zurcher made a motion to approve the sales contract as written with the addendum; Director Dobbs seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher

NAYS: None

Attorney Cornelius read the preamble to Resolution 2016-16 into the record.

Clerk Packard made a motion to approve Resolution 2016-16; Director Dobbs seconded the motion. MOTION CARRIED

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher  
NAYS: None

## 12. ADJOURNMENT

Director Dobbs made a motion to adjourn; Director Zurcher seconded the motion.  
MOTION CARRIED.

AYES: Dobbs, Packard, Pettit, Wasowicz, Zurcher  
NAYS: None

Chairwoman Pettit adjourned the meeting at 7:00 p.m.

\_\_\_\_\_  
Date

\_\_\_\_\_  
Board Clerk



**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                         | Account     | Actual                | Current Period<br>Budget | Variance              | %            | Actual                 | Year To Date<br>Budget | Variance                | %              |
|-----------------------------------------|-------------|-----------------------|--------------------------|-----------------------|--------------|------------------------|------------------------|-------------------------|----------------|
| <b><u>Revenues</u></b>                  |             |                       |                          |                       |              |                        |                        |                         |                |
| CVFD Funding Requirement                | 10310000000 | \$942,057.03          | \$0.00                   | \$942,057.03          | 0.0 %        | \$2,115,223.18         | \$3,850,599.00         | \$(1,735,375.82)        | (45.1)%        |
| CYFD Funding Requirement                | 10320000000 | 3,230,456.14          | 0.00                     | 3,230,456.14          | 0.0          | 7,876,519.89           | 14,449,633.00          | (6,573,113.11)          | (45.5)         |
| Fire Protection Contracts               | 10400100000 | 712.43                | 0.00                     | 712.43                | 0.0          | 103,187.74             | 124,000.00             | (20,812.26)             | (16.8)         |
| Walker VFD Maintenance                  | 10431500000 | 1,700.00              | 0.00                     | 1,700.00              | 0.0          | 5,382.88               | 8,000.00               | (2,617.12)              | (32.7)         |
| Mayer Maintenance                       | 10432500000 | 320.25                | 0.00                     | 320.25                | 0.0          | 14,985.52              | 5,000.00               | 9,985.52                | 199.7          |
| Clarkdale Maintenance                   | 10435200000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 3,000.00               | (3,000.00)              | (100.0)        |
| Camp Verde Maintenance                  | 10436000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 3,255.88               | 1,000.00               | 2,255.88                | 225.6          |
| Montezuma Rimrock Maintenance           | 10436500000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 1,000.00               | (1,000.00)              | (100.0)        |
| US Forest Service Maintenance           | 10437500000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 213.50                 | 1,000.00               | (786.50)                | (78.7)         |
| Rosenbauer/Central States Maintenance   | 10438500000 | 106.75                | 0.00                     | 106.75                | 0.0          | 4,013.79               | 3,000.00               | 1,013.79                | 33.8           |
| Crown King Maintenance                  | 10439500000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 500.00                 | (500.00)                | (100.0)        |
| Plan Review Fees                        | 10440000000 | 1,000.00              | 0.00                     | 1,000.00              | 0.0          | 5,330.00               | 4,500.00               | 830.00                  | 18.4           |
| Care Home Inspection Fees               | 10441500000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 500.00                 | (500.00)                | (100.0)        |
| Special Events Fees                     | 10442000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 600.00                 | 17,500.00              | (16,900.00)             | (96.6)         |
| Prevention Permits                      | 10442500000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 200.00                 | (200.00)                | (100.0)        |
| Inspection Fees                         | 10443000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 1,000.00               | (1,000.00)              | (100.0)        |
| Groom Creek Maintenance                 | 10460000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 500.00                 | (500.00)                | (100.0)        |
| Williamson Valley Maintenance           | 10464000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 750.00                 | (750.00)                | (100.0)        |
| Other Warranty Work                     | 10470000000 | 2,508.63              | 0.00                     | 2,508.63              | 0.0          | 5,390.89               | 1,000.00               | 4,390.89                | 439.1          |
| Cell Tower Lease Revenue                | 10477500000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 9,457.54               | 0.00                   | 9,457.54                | 0.0            |
| State of AZ/Off-District Fires          | 10480000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 472,542.33             | 50,000.00              | 422,542.33              | 845.1          |
| Interest Income-General Fund            | 10490000000 | 1,849.23              | 0.00                     | 1,849.23              | 0.0          | 3,321.67               | 21,000.00              | (17,678.33)             | (84.2)         |
| Misc. Revenues                          | 10510000000 | 224.84                | 0.00                     | 224.84                | 0.0          | 58,009.34              | 10,900.00              | 47,109.34               | 432.2          |
| CPR/EMS Class Income                    | 10510500000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 300.00                 | 0.00                   | 300.00                  | 0.0            |
| PAWUIC/ Defensible Space Reimbursements | 10512531000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 5,039.15               | 24,000.00              | (18,960.85)             | (79.0)         |
| Tech Services Contracting Revenue       | 10514041000 | 10,557.31             | 0.00                     | 10,557.31             | 0.0          | 39,340.18              | 125,000.00             | (85,659.82)             | (68.5)         |
| Supplies for Outside Agency Work        | 10514141000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 10,000.00              | (10,000.00)             | (100.0)        |
| Rebates/Refunds                         | 10535000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 2,803.20               | 0.00                   | 2,803.20                | 0.0            |
| Donations                               | 10540000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 1,509.75               | 500.00                 | 1,009.75                | 202.0          |
| Babysitting Classes                     | 10560000000 | 0.00                  | 0.00                     | 0.00                  | 0.0          | 0.00                   | 600.00                 | (600.00)                | (100.0)        |
| Warehouse Purchasing Group              | 10570000000 | 11,752.57             | 0.00                     | 11,752.57             | 0.0          | 149,009.45             | 50,000.00              | 99,009.45               | 198.0          |
| Station 64 and 61 Lease Revenue         | 10585500000 | 4,495.68              | 0.00                     | 4,495.68              | 0.0          | 39,005.52              | 31,200.00              | 7,805.52                | 25.0           |
| CARTA Classes                           | 10590000000 | 50.00                 | 0.00                     | 50.00                 | 0.0          | 1,405.00               | 15,000.00              | (13,595.00)             | (90.6)         |
| CPR/EMS classes                         | 10590500000 | 125.00                | 0.00                     | 125.00                | 0.0          | 6,425.00               | 24,000.00              | (17,575.00)             | (73.2)         |
| <b>Net Revenues</b>                     |             | <b>\$4,207,915.86</b> | <b>\$0.00</b>            | <b>\$4,207,915.86</b> | <b>0.0 %</b> | <b>\$10,922,271.40</b> | <b>\$18,834,882.00</b> | <b>\$(7,912,610.60)</b> | <b>(42.0)%</b> |
| <b><u>Personnel Expenses</u></b>        |             |                       |                          |                       |              |                        |                        |                         |                |
| Salaries/Admin                          | 10610010000 | \$62,628.74           | \$0.00                   | \$(62,628.74)         | 0.0 %        | \$398,697.84           | \$808,867.00           | \$410,169.16            | 50.7 %         |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                           | Account     | Actual     | Current Period<br>Budget | Variance     | %   | Actual       | Year To Date<br>Budget | Variance     | %       |
|-------------------------------------------|-------------|------------|--------------------------|--------------|-----|--------------|------------------------|--------------|---------|
| Salaries/Prevention                       | 10610020000 | 21,752.84  | 0.00                     | (21,752.84)  | 0.0 | 139,337.06   | 279,600.00             | 140,262.94   | 50.2    |
| Salaries/Operations                       | 10610030000 | 536,000.12 | 0.00                     | (536,000.12) | 0.0 | 3,479,882.77 | 6,977,333.00           | 3,497,450.23 | 50.1    |
| Salaries/Training                         | 10610035000 | 13,865.63  | 0.00                     | (13,865.63)  | 0.0 | 102,103.67   | 211,269.00             | 109,165.33   | 51.7    |
| Salaries/Communications                   | 10610041000 | 22,742.40  | 0.00                     | (22,742.40)  | 0.0 | 148,369.28   | 296,549.00             | 148,179.72   | 50.0    |
| Salaries/Facilities Maintenance           | 10610043000 | 5,793.60   | 0.00                     | (5,793.60)   | 0.0 | 37,516.00    | 75,386.00              | 37,870.00    | 50.2    |
| Salaries/Fleet Maint                      | 10610048000 | 26,425.44  | 0.00                     | (26,425.44)  | 0.0 | 163,571.04   | 323,869.00             | 160,297.96   | 49.5    |
| Salaries/Warehouse                        | 10610049000 | 5,000.00   | 0.00                     | (5,000.00)   | 0.0 | 32,500.00    | 76,371.00              | 43,871.00    | 57.4    |
| CEO/ Fire Chief                           | 10610110000 | 11,301.16  | 0.00                     | (11,301.16)  | 0.0 | 73,457.54    | 148,915.00             | 75,457.46    | 50.7    |
| Salaries/Reserve                          | 10610132000 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 5,000.00               | 5,000.00     | 100.0   |
| Special Detail/Fire Pals                  | 10610320400 | 1,100.00   | 0.00                     | (1,100.00)   | 0.0 | 3,754.25     | 12,600.00              | 8,845.75     | 70.2    |
| Special Detail/ Babysitting Classes       | 10610320402 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 250.00                 | 250.00       | 100.0   |
| Special Detail/CRMD/Spec Ev Assign Pay    | 10610320403 | 550.00     | 0.00                     | (550.00)     | 0.0 | 3,637.50     | 6,500.00               | 2,862.50     | 44.0    |
| Special Detail/ Fire Investigator Trainee | 10610320404 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 1,000.00               | 1,000.00     | 100.0   |
| Spec Det/Ops CPR Prgm Int/Ext             | 10610330425 | 725.00     | 0.00                     | (725.00)     | 0.0 | 4,443.36     | 5,000.00               | 556.64       | 11.1    |
| Telestaff Maintenance                     | 10610330426 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 2,000.00               | 2,000.00     | 100.0   |
| Spec Det/Ops Employee Hlth Immuniz Prgm   | 10610330431 | 0.00       | 0.00                     | 0.00         | 0.0 | 300.00       | 1,400.00               | 1,100.00     | 78.6    |
| Spec Det/Ops CISD Program Shift Peers     | 10610330435 | 62.50      | 0.00                     | (62.50)      | 0.0 | 62.50        | 500.00                 | 437.50       | 87.5    |
| Spec Det/Ops/Tower Work                   | 10610330439 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 6,500.00               | 6,500.00     | 100.0   |
| Spec Det/Ops Haz Mat Program              | 10610330440 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 625.00                 | 625.00       | 100.0   |
| Spec Det/Ops Hose Program                 | 10610330441 | 0.00       | 0.00                     | 0.00         | 0.0 | 150.00       | 500.00                 | 350.00       | 70.0    |
| Spec Det/Ops SCBA Program                 | 10610330442 | 350.00     | 0.00                     | (350.00)     | 0.0 | 818.75       | 6,500.00               | 5,681.25     | 87.4    |
| Spec Det/Ops Recruit Academy              | 10610330447 | 0.00       | 0.00                     | 0.00         | 0.0 | 5,918.75     | 8,700.00               | 2,781.25     | 32.0    |
| Spec Det/Ops Promo Testing                | 10610330449 | 1,462.50   | 0.00                     | (1,462.50)   | 0.0 | 6,055.93     | 8,250.00               | 2,194.07     | 26.6    |
| Spec Det/ Ops Misc.                       | 10610330452 | 25.00      | 0.00                     | (25.00)      | 0.0 | 3,193.75     | 8,000.00               | 4,806.25     | 60.1    |
| Spec Duty Training                        | 10610335476 | 0.00       | 0.00                     | 0.00         | 0.0 | 350.00       | 2,600.00               | 2,250.00     | 86.5    |
| Spec Det/Tmg Instr CARTA                  | 10610335479 | 87.50      | 0.00                     | (87.50)      | 0.0 | 3,381.92     | 5,000.00               | 1,618.08     | 32.4    |
| Spec Det/ In House EMS Training           | 10610335482 | 425.00     | 0.00                     | (425.00)     | 0.0 | 5,387.50     | 30,400.00              | 25,012.50    | 82.3    |
| Spec Det/Tower Rescue/Instructor          | 10610335483 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 1,000.00               | 1,000.00     | 100.0   |
| Spec Det/ Warehouse                       | 10610349451 | 0.00       | 0.00                     | 0.00         | 0.0 | 512.50       | 11,500.00              | 10,987.50    | 95.5    |
| Acting Pay - Prevention                   | 10610420000 | 0.00       | 0.00                     | 0.00         | 0.0 | 57.00        | 500.00                 | 443.00       | 88.6    |
| Acting Pay - Ops                          | 10610430000 | 4,112.75   | 0.00                     | (4,112.75)   | 0.0 | 21,032.38    | 26,000.00              | 4,967.62     | 19.1    |
| Acting Pay - Fleet Maintenance            | 10610448000 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 400.00                 | 400.00       | 100.0   |
| Vacation/ Sick Leave Buy Back             | 10610530000 | 1,818.14   | 0.00                     | (1,818.14)   | 0.0 | 1,818.14     | 300,000.00             | 298,181.86   | 99.4    |
| O.T. Salaries/Admin                       | 10611010000 | 551.37     | 0.00                     | (551.37)     | 0.0 | 7,365.58     | 6,500.00               | (865.58)     | (13.3)  |
| O.T. Salaries/ Prevention                 | 10611020000 | 264.51     | 0.00                     | (264.51)     | 0.0 | 4,104.50     | 15,000.00              | 10,895.50    | 72.6    |
| Recall O.T./Operations                    | 10611030000 | 556.19     | 0.00                     | (556.19)     | 0.0 | 19,377.59    | 45,000.00              | 25,622.41    | 56.9    |
| SWAT Response / Coverage                  | 10611030250 | 342.60     | 0.00                     | (342.60)     | 0.0 | (17.20)      | 9,000.00               | 9,017.20     | 100.2   |
| O.T. Salaries/CARTA                       | 10611035000 | 0.00       | 0.00                     | 0.00         | 0.0 | 1,248.94     | 2,828.00               | 1,579.06     | 55.8    |
| O.T. Salaries/Tech Seives                 | 10611041000 | 2,947.79   | 0.00                     | (2,947.79)   | 0.0 | 30,558.41    | 15,000.00              | (15,558.41)  | (103.7) |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                           | Account     | Actual     | Current Period<br>Budget | Variance     | %   | Actual       | Year To Date<br>Budget | Variance     | %        |
|-------------------------------------------|-------------|------------|--------------------------|--------------|-----|--------------|------------------------|--------------|----------|
| O.T. Salaries/Communications-YCSO         | 10611041561 | (147.78)   | 0.00                     | 147.78       | 0.0 | (1,367.18)   | 0.00                   | 1,367.18     | 0.0      |
| O.T. Salaries/Facilities Maintenance      | 10611043000 | 0.00       | 0.00                     | 0.00         | 0.0 | 217.26       | 3,240.00               | 3,022.74     | 93.3     |
| O.T. Salaries/ Fleet Maintenance          | 10611048000 | 514.30     | 0.00                     | (514.30)     | 0.0 | 2,526.01     | 0.00                   | (2,526.01)   | 0.0      |
| O.T. Salaries/Warehouse                   | 10611049000 | 937.50     | 0.00                     | (937.50)     | 0.0 | 4,328.31     | 15,000.00              | 10,671.69    | 71.1     |
| FLSA Pay                                  | 10611130000 | 36,639.77  | 0.00                     | (36,639.77)  | 0.0 | 242,333.11   | 521,650.00             | 279,316.89   | 53.5     |
| Shift OT Sal/Ops/Rte Shift Cov(AD,SL,FMLA | 10611230200 | 45,553.58  | 0.00                     | (45,553.58)  | 0.0 | 307,324.18   | 371,000.00             | 63,675.82    | 17.2     |
| Off District Wildland Fires               | 10611431000 | 20,042.96  | 0.00                     | (20,042.96)  | 0.0 | 452,738.45   | 20,000.00              | (432,738.45) | (2163.7) |
| Training Captain OT                       | 10611535300 | 2,918.94   | 0.00                     | (2,918.94)   | 0.0 | 13,368.65    | 29,200.00              | 15,831.35    | 54.2     |
| Trng Cov/Special Duty Pay                 | 10611535304 | 0.00       | 0.00                     | 0.00         | 0.0 | 857.26       | 4,950.00               | 4,092.74     | 82.7     |
| Trng Cov/EVOC Driver Training Inst Pay    | 10611535307 | 0.00       | 0.00                     | 0.00         | 0.0 | 150.00       | 2,500.00               | 2,350.00     | 94.0     |
| Trng Cov/Swift Water Training Officers    | 10611535380 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 2,500.00               | 2,500.00     | 100.0    |
| Trng Cov/Engine Co Training Coverage      | 10611835326 | 305.24     | 0.00                     | (305.24)     | 0.0 | 305.24       | 12,600.00              | 12,294.76    | 97.6     |
| Trng Cov/OT Eng Co Trng Coverage          | 10611835330 | 56.85      | 0.00                     | (56.85)      | 0.0 | 56.85        | 26,500.00              | 26,443.15    | 99.8     |
| Trng Cov/ OT Special Ops Training         | 10611835336 | 0.00       | 0.00                     | 0.00         | 0.0 | 82.74        | 3,000.00               | 2,917.26     | 97.2     |
| Trng Cov/Paramedic Upgrade Training       | 10611835337 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 10,000.00              | 10,000.00    | 100.0    |
| Trng Cov/ OT TRT/ HAZ MAT Training        | 10611835338 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 12,000.00              | 12,000.00    | 100.0    |
| ASRS Retirement/Admin                     | 10612910000 | 5,040.87   | 0.00                     | (5,040.87)   | 0.0 | 30,083.27    | 64,405.00              | 34,321.73    | 53.3     |
| ASRS Retirement/Prevention                | 10612920000 | 1,562.00   | 0.00                     | (1,562.00)   | 0.0 | 9,413.08     | 20,602.00              | 11,188.92    | 54.3     |
| ASRS Retirement/Training                  | 10612935000 | 0.00       | 0.00                     | 0.00         | 0.0 | 1,792.10     | 3,777.00               | 1,984.90     | 52.6     |
| ASRS Retirement/Tech Services             | 10612941000 | 2,949.26   | 0.00                     | (2,949.26)   | 0.0 | 19,783.02    | 35,735.00              | 15,951.98    | 44.6     |
| ASRS Retirement/Facilities Maintenance    | 10612943000 | 665.12     | 0.00                     | (665.12)     | 0.0 | 3,163.08     | 9,018.00               | 5,854.92     | 64.9     |
| ASRS Retirement/Fleet Maint               | 10612948000 | 1,599.56   | 0.00                     | (1,599.56)   | 0.0 | 9,379.13     | 18,656.00              | 9,276.87     | 49.7     |
| ASRS Retirement/Warehouse                 | 10612949000 | 688.80     | 0.00                     | (688.80)     | 0.0 | 3,978.21     | 10,480.00              | 6,501.79     | 62.0     |
| PSPRS/Admin                               | 10613010000 | 2,562.72   | 0.00                     | (2,562.72)   | 0.0 | 17,345.37    | 36,820.00              | 19,474.63    | 52.9     |
| PSPRS/Prevention                          | 10613020000 | 2,539.84   | 0.00                     | (2,539.84)   | 0.0 | 17,412.47    | 36,089.00              | 18,676.53    | 51.8     |
| PSPRS Operations                          | 10613030000 | 172,527.82 | 0.00                     | (172,527.82) | 0.0 | 1,268,078.20 | 2,438,281.00           | 1,170,202.80 | 48.0     |
| PSPRS/ CARTA                              | 10613035000 | 1,954.00   | 0.00                     | (1,954.00)   | 0.0 | 13,064.69    | 27,577.00              | 14,512.31    | 52.6     |
| PSPRS/ Fleet Maint                        | 10613048000 | 2,073.68   | 0.00                     | (2,073.68)   | 0.0 | 14,091.70    | 38,137.00              | 24,045.30    | 63.0     |
| 401A/Admin                                | 10613210000 | 1,078.34   | 0.00                     | (1,078.34)   | 0.0 | 9,659.95     | 14,134.00              | 4,474.05     | 31.7     |
| 401A Retirement / Ops                     | 10613230000 | 11,341.31  | 0.00                     | (11,341.31)  | 0.0 | 73,887.12    | 116,041.00             | 42,153.88    | 36.3     |
| 401A / Training                           | 10613235000 | 1,209.18   | 0.00                     | (1,209.18)   | 0.0 | 8,216.18     | 24,328.00              | 16,111.82    | 66.2     |
| 401A/ Fire Chief                          | 10613310000 | 2,039.86   | 0.00                     | (2,039.86)   | 0.0 | 13,259.09    | 26,879.00              | 13,619.91    | 50.7     |
| Reserve Pension                           | 10614032000 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 500.00                 | 500.00       | 100.0    |
| Worker's Comp Insurance/Admin             | 10615010000 | 0.00       | 0.00                     | 0.00         | 0.0 | 17,486.57    | 21,044.00              | 3,557.43     | 16.9     |
| Worker's Comp/Prevention                  | 10615020000 | 0.00       | 0.00                     | 0.00         | 0.0 | 5,128.30     | 15,426.00              | 10,297.70    | 66.8     |
| Worker's Comp / Ops                       | 10615030000 | 0.00       | 0.00                     | 0.00         | 0.0 | 255,414.08   | 397,812.00             | 142,397.92   | 35.8     |
| Worker's Comp/Reserves                    | 10615032000 | 0.00       | 0.00                     | 0.00         | 0.0 | 0.00         | 1,223.00               | 1,223.00     | 100.0    |
| Worker's Comp/Training                    | 10615035000 | 0.00       | 0.00                     | 0.00         | 0.0 | 8,075.96     | 10,469.00              | 2,393.04     | 22.9     |
| Worker's Comp/Comm                        | 10615041000 | 0.00       | 0.00                     | 0.00         | 0.0 | 7,798.59     | 15,235.00              | 7,436.41     | 48.8     |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                     | Account     | Actual                | Current Period<br>Budget | Variance                | %            | Actual                | Year To Date<br>Budget | Variance              | %             |
|-------------------------------------|-------------|-----------------------|--------------------------|-------------------------|--------------|-----------------------|------------------------|-----------------------|---------------|
| Worker's Comp/Facilities            | 10615043000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 1,717.52              | 3,845.00               | 2,127.48              | 55.3          |
| Worker's Comp/Maint                 | 10615048000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 4,935.32              | 16,138.00              | 11,202.68             | 69.4          |
| Worker's Comp/Warehouse             | 10615049000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 1,540.60              | 4,468.00               | 2,927.40              | 65.5          |
| Worker's Comp/Volunteers            | 10615110000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 102.65                | 101.00                 | (1.65)                | (1.6)         |
| Unemployment Insurance/Admin        | 10617010000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 847.00                | 972.00                 | 125.00                | 12.9          |
| Unemployment/Prevention             | 10617020000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 184.80                | 374.00                 | 189.20                | 50.6          |
| Unemployment Insurance/Ops          | 10617030000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 7,624.43              | 7,774.00               | 149.57                | 1.9           |
| Unemployment/Reserves               | 10617032000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                  | 827.00                 | 827.00                | 100.0         |
| Unemployment / Training             | 10617035000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 138.61                | 224.00                 | 85.39                 | 38.1          |
| Unemployment/Communications         | 10617041000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 184.81                | 299.00                 | 114.19                | 38.2          |
| Unemployment/Facilities             | 10617043000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 46.20                 | 75.00                  | 28.80                 | 38.4          |
| Unemployment/Maint                  | 10617048000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 91.05                 | 449.00                 | 357.95                | 79.7          |
| Unemployment/Warehouse              | 10617049000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 46.20                 | 75.00                  | 28.80                 | 38.4          |
| 401A-ASRS/Admin                     | 10618010000 | 3,081.60              | 0.00                     | (3,081.60)              | 0.0          | 19,799.85             | 44,046.00              | 24,246.15             | 55.0          |
| 401A-ASRS/Prevention                | 10618020000 | 843.58                | 0.00                     | (843.58)                | 0.0          | 5,501.53              | 10,516.00              | 5,014.47              | 47.7          |
| 401A-ASRS/Training                  | 10618035000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 1,044.23              | 2,217.00               | 1,172.77              | 52.9          |
| 401A-ASRS/Communication             | 10618041000 | 1,592.80              | 0.00                     | (1,592.80)              | 0.0          | 11,562.85             | 19,616.00              | 8,053.15              | 41.1          |
| 401A-ASRS/Facilities Maint          | 10618043000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                  | 4,875.00               | 4,875.00              | 100.0         |
| 401A-ASRS/ Maint                    | 10618048000 | 863.89                | 0.00                     | (863.89)                | 0.0          | 5,065.47              | 10,217.00              | 5,151.53              | 50.4          |
| 401A-ASRS/ Warehouse                | 10618049000 | 372.00                | 0.00                     | (372.00)                | 0.0          | 2,303.51              | 5,665.00               | 3,361.49              | 59.3          |
| Medicare / Admin                    | 10618110000 | 1,048.69              | 0.00                     | (1,048.69)              | 0.0          | 7,135.70              | 13,982.00              | 6,846.30              | 49.0          |
| Medicare Exp/Prevention             | 10618120000 | 309.07                | 0.00                     | (309.07)                | 0.0          | 1,993.24              | 4,574.00               | 2,580.76              | 56.4          |
| Medicare / OPS                      | 10618130000 | 9,130.57              | 0.00                     | (9,130.57)              | 0.0          | 63,308.20             | 122,673.00             | 59,364.80             | 48.4          |
| Medicare Exp/CARTA                  | 10618135000 | 192.62                | 0.00                     | (192.62)                | 0.0          | 1,653.63              | 3,104.00               | 1,450.37              | 46.7          |
| Medicare Exp/Communications         | 10618141000 | 348.77                | 0.00                     | (348.77)                | 0.0          | 2,589.96              | 4,617.00               | 2,027.04              | 43.9          |
| Medicare Exp/Facilities Maintenance | 10618143000 | 84.00                 | 0.00                     | (84.00)                 | 0.0          | 547.10                | 1,140.00               | 592.90                | 52.0          |
| Medicare Exp/Maint                  | 10618148000 | 371.97                | 0.00                     | (371.97)                | 0.0          | 2,388.63              | 4,785.00               | 2,396.37              | 50.1          |
| Medicare Exp/Warehouse              | 10618149000 | 87.00                 | 0.00                     | (87.00)                 | 0.0          | 538.73                | 1,325.00               | 786.27                | 59.3          |
| Post Employment Health Plan         | 10618530000 | 27,983.80             | 0.00                     | (27,983.80)             | 0.0          | 76,926.16             | 90,942.00              | 14,015.84             | 15.4          |
| Medical Insurance./Admin            | 10619010000 | 9,044.24              | 0.00                     | (9,044.24)              | 0.0          | (182.44)              | 102,648.00             | 102,830.44            | 100.2         |
| Medical Insurance/Prevention        | 10619020000 | 2,452.45              | 0.00                     | (2,452.45)              | 0.0          | 14,786.55             | 39,480.00              | 24,693.45             | 62.5          |
| Medical Insurance/OPS               | 10619030000 | 66,147.96             | 0.00                     | (66,147.96)             | 0.0          | 391,324.29            | 821,184.00             | 429,859.71            | 52.3          |
| Medical Insurance/Training          | 10619035000 | 1,642.31              | 0.00                     | (1,642.31)              | 0.0          | 10,786.28             | 23,688.00              | 12,901.72             | 54.5          |
| Medical Insurance/Comm              | 10619041000 | 2,436.39              | 0.00                     | (2,436.39)              | 0.0          | 14,844.57             | 31,584.00              | 16,739.43             | 53.0          |
| Medical Insurance/Facilities        | 10619043000 | 627.38                | 0.00                     | (627.38)                | 0.0          | 3,706.40              | 7,896.00               | 4,189.60              | 53.1          |
| Medical Insurance/Maint             | 10619048000 | 3,038.02              | 0.00                     | (3,038.02)              | 0.0          | 18,942.94             | 47,376.00              | 28,433.06             | 60.0          |
| Medical Insurance/Warehouse         | 10619049000 | 612.30                | 0.00                     | (612.30)                | 0.0          | 3,710.38              | 7,896.00               | 4,185.62              | 53.0          |
| Medical Insurance Assistance/OPS    | 10619130000 | 7,232.02              | 0.00                     | (7,232.02)              | 0.0          | 47,681.98             | 117,821.00             | 70,139.02             | 59.5          |
| <b>Total Personnel Expenses</b>     |             | <b>\$1,177,087.93</b> | <b>\$0.00</b>            | <b>\$(1,177,087.93)</b> | <b>0.0 %</b> | <b>\$8,253,797.22</b> | <b>\$15,738,508.00</b> | <b>\$7,484,710.78</b> | <b>47.6 %</b> |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                          | Account     | Actual     | Current Period<br>Budget | Variance    | %     | Actual    | Year To Date<br>Budget | Variance   | %       |
|------------------------------------------|-------------|------------|--------------------------|-------------|-------|-----------|------------------------|------------|---------|
| <u><b>Supply Expenses</b></u>            |             |            |                          |             |       |           |                        |            |         |
| Office Supplies / Admin                  | 10620010000 | \$0.00     | \$0.00                   | \$0.00      | 0.0 % | \$(20.00) | \$500.00               | \$520.00   | 104.0 % |
| Office Supplies / Tech Services          | 10620041000 | 84.36      | 0.00                     | (84.36)     | 0.0   | 155.85    | 500.00                 | 344.15     | 68.8    |
| Office Supplies                          | 10620049000 | 464.07     | 0.00                     | (464.07)    | 0.0   | 2,841.15  | 12,500.00              | 9,658.85   | 77.3    |
| Computer Supplies & Software / Training  | 10620135000 | 0.00       | 0.00                     | 0.00        | 0.0   | 11,475.00 | 17,200.00              | 5,725.00   | 33.3    |
| Computer Supplies & Equipment / Communic | 10620141000 | 4,279.41   | 0.00                     | (4,279.41)  | 0.0   | 74,459.47 | 160,769.00             | 86,309.53  | 53.7    |
| In House Dupl & Prtg                     | 10620510000 | 670.72     | 0.00                     | (670.72)    | 0.0   | 3,938.77  | 17,500.00              | 13,561.23  | 77.5    |
| In-House Dupl & Prtg/ CRMD               | 10620520000 | 241.31     | 0.00                     | (241.31)    | 0.0   | 1,820.38  | 2,300.00               | 479.62     | 20.9    |
| In House Dupl & Prtg/ Warehouse          | 10620549000 | 627.22     | 0.00                     | (627.22)    | 0.0   | 8,782.47  | 9,250.00               | 467.53     | 5.1     |
| District Fire Corps Program              | 10621010000 | 0.00       | 0.00                     | 0.00        | 0.0   | 40.00     | 500.00                 | 460.00     | 92.0    |
| District Mapping Program                 | 10621141000 | 0.00       | 0.00                     | 0.00        | 0.0   | 700.00    | 6,200.00               | 5,500.00   | 88.7    |
| Employee Health & Wellness Supplies      | 10621230000 | 0.00       | 0.00                     | 0.00        | 0.0   | 0.00      | 157.00                 | 157.00     | 100.0   |
| Medical Supplies                         | 10621530000 | 10,314.79  | 0.00                     | (10,314.79) | 0.0   | 38,163.70 | 84,500.00              | 46,336.30  | 54.8    |
| CPR Supplies & Books                     | 10621630000 | 0.00       | 0.00                     | 0.00        | 0.0   | 3,721.29  | 8,100.00               | 4,378.71   | 54.1    |
| Medical Equipment Replacement            | 10621730000 | 1,373.46   | 0.00                     | (1,373.46)  | 0.0   | 9,048.02  | 11,000.00              | 1,951.98   | 17.7    |
| Fuel (Diesel & Gas)                      | 10622048000 | 20,637.22  | 0.00                     | (20,637.22) | 0.0   | 81,965.40 | 235,000.00             | 153,034.60 | 65.1    |
| Oil & Lubr. (Routine)                    | 10622148000 | 21.36      | 0.00                     | (21.36)     | 0.0   | 5,018.49  | 16,000.00              | 10,981.51  | 68.6    |
| Uniforms/Admin                           | 10623010000 | 0.00       | 0.00                     | 0.00        | 0.0   | 10.12     | 0.00                   | (10.12)    | 0.0     |
| Uniforms-Freitag, Scott                  | 10623010100 | 71.51      | 0.00                     | (71.51)     | 0.0   | 296.89    | 450.00                 | 153.11     | 34.0    |
| Uniforms-Tharp, Dave                     | 10623010101 | 0.00       | 0.00                     | 0.00        | 0.0   | 0.00      | 450.00                 | 450.00     | 100.0   |
| Uniforms - Mowrer, Laura                 | 10623010102 | 0.00       | 0.00                     | 0.00        | 0.0   | 38.98     | 125.00                 | 86.02      | 68.8    |
| Uniforms - Frawley, Teresa               | 10623010103 | 0.00       | 0.00                     | 0.00        | 0.0   | 97.41     | 125.00                 | 27.59      | 22.1    |
| Uniforms - Butler, Karen                 | 10623010104 | 0.00       | 0.00                     | 0.00        | 0.0   | 0.00      | 125.00                 | 125.00     | 100.0   |
| Uniforms-Brookins, Patty                 | 10623010105 | 0.00       | 0.00                     | 0.00        | 0.0   | 0.00      | 125.00                 | 125.00     | 100.0   |
| Uniforms - DeJoria, Dana                 | 10623010106 | 35.23      | 0.00                     | (35.23)     | 0.0   | 35.23     | 125.00                 | 89.77      | 71.8    |
| Uniforms - Spingola, Debbie              | 10623010107 | 0.00       | 0.00                     | 0.00        | 0.0   | 0.00      | 125.00                 | 125.00     | 100.0   |
| Uniforms - Dixon, Susanne                | 10623010109 | 29.99      | 0.00                     | (29.99)     | 0.0   | 85.86     | 125.00                 | 39.14      | 31.3    |
| Uniforms - Skinner, Rhonda               | 10623010110 | 56.30      | 0.00                     | (56.30)     | 0.0   | 73.19     | 125.00                 | 51.81      | 41.4    |
| Uniforms - Bliss, Scott                  | 10623010111 | 413.82     | 0.00                     | (413.82)    | 0.0   | 479.31    | 450.00                 | (29.31)    | (6.5)   |
| Uniforms - Viscardi, Karen               | 10623010112 | 0.00       | 0.00                     | 0.00        | 0.0   | 81.97     | 125.00                 | 43.03      | 34.4    |
| Uniforms - Carter, Jasmine               | 10623010113 | 0.00       | 0.00                     | 0.00        | 0.0   | 0.00      | 125.00                 | 125.00     | 100.0   |
| Uniforms - Burch, Kylee                  | 10623010114 | 0.00       | 0.00                     | 0.00        | 0.0   | 109.96    | 0.00                   | (109.96)   | 0.0     |
| Uniforms/Prevention                      | 10623020000 | 6.25       | 0.00                     | (6.25)      | 0.0   | 12.00     | 0.00                   | (12.00)    | 0.0     |
| Uniforms-Chase, Rick                     | 10623020100 | 258.24     | 0.00                     | (258.24)    | 0.0   | 388.35    | 450.00                 | 61.65      | 13.7    |
| Uniforms-Smith, Andie                    | 10623020101 | 244.95     | 0.00                     | (244.95)    | 0.0   | 320.84    | 450.00                 | 129.16     | 28.7    |
| Uniforms-Ayars, Mandy                    | 10623020103 | 157.41     | 0.00                     | (157.41)    | 0.0   | 357.74    | 450.00                 | 92.26      | 20.5    |
| Uniforms - Dowdy, Chuck                  | 10623020106 | 124.08     | 0.00                     | (124.08)    | 0.0   | 426.44    | 450.00                 | 23.56      | 5.2     |
| Uniforms/Operations                      | 10623030000 | (6,860.60) | 0.00                     | 6,860.60    | 0.0   | 22,273.34 | 14,780.00              | (7,493.34) | (50.7)  |
| Uniforms-Polacek, Jeff                   | 10623030100 | 0.00       | 0.00                     | 0.00        | 0.0   | 37.90     | 450.00                 | 412.10     | 91.6    |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                              | Account     | Actual | Current Period<br>Budget | Variance | %   | Actual | Year To Date<br>Budget | Variance | %      |
|------------------------------|-------------|--------|--------------------------|----------|-----|--------|------------------------|----------|--------|
| Uniforms-Davis, Brad         | 10623030102 | 107.40 | 0.00                     | (107.40) | 0.0 | 371.86 | 450.00                 | 78.14    | 17.4   |
| Uniforms-Carothers, Cougan   | 10623030103 | 93.16  | 0.00                     | (93.16)  | 0.0 | 272.89 | 450.00                 | 177.11   | 39.4   |
| Uniforms-Abel, Todd          | 10623030104 | 144.47 | 0.00                     | (144.47) | 0.0 | 238.32 | 450.00                 | 211.68   | 47.0   |
| Uniforms-Burch, Brian        | 10623030105 | 145.49 | 0.00                     | (145.49) | 0.0 | 314.27 | 450.00                 | 135.73   | 30.2   |
| Uniforms-Cole, Brian         | 10623030106 | 258.25 | 0.00                     | (258.25) | 0.0 | 364.67 | 450.00                 | 85.33    | 19.0   |
| Uniforms-Duplessis, Rob      | 10623030107 | 161.81 | 0.00                     | (161.81) | 0.0 | 466.68 | 450.00                 | (16.68)  | (3.7)  |
| Uniforms-Fields, Brody       | 10623030108 | 301.30 | 0.00                     | (301.30) | 0.0 | 301.30 | 450.00                 | 148.70   | 33.0   |
| Uniforms-Lys, Damian         | 10623030110 | 201.13 | 0.00                     | (201.13) | 0.0 | 387.84 | 450.00                 | 62.16    | 13.8   |
| Uniforms-Mauldin, Mark       | 10623030111 | 263.73 | 0.00                     | (263.73) | 0.0 | 552.67 | 450.00                 | (102.67) | (22.8) |
| Uniforms-McConnell, Dave     | 10623030112 | 225.34 | 0.00                     | (225.34) | 0.0 | 433.36 | 450.00                 | 16.64    | 3.7    |
| Uniforms-McKinnon, Alex      | 10623030113 | 10.00  | 0.00                     | (10.00)  | 0.0 | 10.00  | 450.00                 | 440.00   | 97.8   |
| Uniforms-Niemynsi, Doug      | 10623030115 | 115.81 | 0.00                     | (115.81) | 0.0 | 207.96 | 450.00                 | 242.04   | 53.8   |
| Uniforms-Olson, Rick         | 10623030116 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00   | 450.00                 | 450.00   | 100.0  |
| Uniforms-Pederson, Zach      | 10623030117 | 151.44 | 0.00                     | (151.44) | 0.0 | 261.57 | 450.00                 | 188.43   | 41.9   |
| Uniforms-Prange, Ross        | 10623030118 | 102.78 | 0.00                     | (102.78) | 0.0 | 210.66 | 450.00                 | 239.34   | 53.2   |
| Uniforms-Smith, Travis       | 10623030119 | 103.97 | 0.00                     | (103.97) | 0.0 | 273.38 | 450.00                 | 176.62   | 39.2   |
| Uniforms-Stooks, Craig       | 10623030120 | 21.67  | 0.00                     | (21.67)  | 0.0 | 151.78 | 450.00                 | 298.22   | 66.3   |
| Uniforms-Valadez, Armando    | 10623030121 | 101.11 | 0.00                     | (101.11) | 0.0 | 383.06 | 450.00                 | 66.94    | 14.9   |
| Uniforms-Baker, Mark         | 10623030123 | 150.94 | 0.00                     | (150.94) | 0.0 | 309.96 | 450.00                 | 140.04   | 31.1   |
| Uniforms-Beaudette, Lee      | 10623030124 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00   | 450.00                 | 450.00   | 100.0  |
| Uniforms-Brown, Dennis       | 10623030125 | 198.36 | 0.00                     | (198.36) | 0.0 | 439.50 | 450.00                 | 10.50    | 2.3    |
| Uniforms-Bushman, James      | 10623030126 | 235.60 | 0.00                     | (235.60) | 0.0 | 323.18 | 450.00                 | 126.82   | 28.2   |
| Uniforms-Curry, Robert       | 10623030127 | 231.27 | 0.00                     | (231.27) | 0.0 | 480.28 | 450.00                 | (30.28)  | (6.7)  |
| Uniforms-Dale, Jack          | 10623030128 | 79.01  | 0.00                     | (79.01)  | 0.0 | 163.46 | 450.00                 | 286.54   | 63.7   |
| Uniforms-Edwards, David      | 10623030129 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00   | 450.00                 | 450.00   | 100.0  |
| Uniforms-Fields, Zach        | 10623030130 | 162.39 | 0.00                     | (162.39) | 0.0 | 271.35 | 450.00                 | 178.65   | 39.7   |
| Uniforms-Fournier, Nick      | 10623030131 | 82.65  | 0.00                     | (82.65)  | 0.0 | 139.12 | 450.00                 | 310.88   | 69.1   |
| Uniforms-Hlavack, Evan       | 10623030132 | 77.05  | 0.00                     | (77.05)  | 0.0 | 200.36 | 450.00                 | 249.64   | 55.5   |
| Uniforms-Huddleston, Michael | 10623030133 | 134.73 | 0.00                     | (134.73) | 0.0 | 257.66 | 450.00                 | 192.34   | 42.7   |
| Uniforms-Horstman, Stephen   | 10623030134 | 116.88 | 0.00                     | (116.88) | 0.0 | 225.84 | 450.00                 | 224.16   | 49.8   |
| Uniforms-King, Jeremiah      | 10623030135 | 124.19 | 0.00                     | (124.19) | 0.0 | 384.90 | 450.00                 | 65.10    | 14.5   |
| Uniforms-Kuykendall, Jeff    | 10623030136 | 141.96 | 0.00                     | (141.96) | 0.0 | 304.13 | 450.00                 | 145.87   | 32.4   |
| Uniforms-Litchfield, Ron     | 10623030137 | 106.03 | 0.00                     | (106.03) | 0.0 | 489.60 | 450.00                 | (39.60)  | (8.8)  |
| Uniforms-McFadden, Mike      | 10623030138 | 137.95 | 0.00                     | (137.95) | 0.0 | 245.83 | 450.00                 | 204.17   | 45.4   |
| Uniforms-Nolan, Jason        | 10623030139 | 255.88 | 0.00                     | (255.88) | 0.0 | 407.84 | 450.00                 | 42.16    | 9.4    |
| Uniforms-Parra, Dustin       | 10623030140 | 191.38 | 0.00                     | (191.38) | 0.0 | 495.68 | 450.00                 | (45.68)  | (10.2) |
| Uniforms-Pruitt, Rob         | 10623030142 | 166.27 | 0.00                     | (166.27) | 0.0 | 279.30 | 450.00                 | 170.70   | 37.9   |
| Uniforms-Seets, JW           | 10623030143 | 158.63 | 0.00                     | (158.63) | 0.0 | 377.26 | 450.00                 | 72.74    | 16.2   |
| Uniforms-Tucker, Mike        | 10623030144 | 107.94 | 0.00                     | (107.94) | 0.0 | 192.39 | 450.00                 | 257.61   | 57.2   |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                | Account     | Actual | Current Period<br>Budget | Variance | %   | Actual | Year To Date<br>Budget | Variance | %     |
|--------------------------------|-------------|--------|--------------------------|----------|-----|--------|------------------------|----------|-------|
| Uniforms-Aspa, Ryan            | 10623030145 | 66.71  | 0.00                     | (66.71)  | 0.0 | 283.33 | 450.00                 | 166.67   | 37.0  |
| Uniforms-Barnum, Josh          | 10623030146 | 205.05 | 0.00                     | (205.05) | 0.0 | 371.12 | 450.00                 | 78.88    | 17.5  |
| Uniforms-Beard, Jared          | 10623030147 | 82.56  | 0.00                     | (82.56)  | 0.0 | 177.52 | 450.00                 | 272.48   | 60.6  |
| Uniforms-Blum, Rodney          | 10623030148 | 45.43  | 0.00                     | (45.43)  | 0.0 | 167.46 | 450.00                 | 282.54   | 62.8  |
| Uniforms-Corbiere, Aaron       | 10623030149 | 167.59 | 0.00                     | (167.59) | 0.0 | 380.43 | 450.00                 | 69.57    | 15.5  |
| Uniforms-Cruz, Steve           | 10623030150 | 218.26 | 0.00                     | (218.26) | 0.0 | 311.04 | 450.00                 | 138.96   | 30.9  |
| Uniforms-Cunningham, Cody      | 10623030151 | 335.74 | 0.00                     | (335.74) | 0.0 | 352.63 | 450.00                 | 97.37    | 21.6  |
| Uniforms-Dibble, Gordon        | 10623030152 | 130.06 | 0.00                     | (130.06) | 0.0 | 390.81 | 450.00                 | 59.19    | 13.2  |
| Uniforms-Eckle, Kellan         | 10623030153 | 126.44 | 0.00                     | (126.44) | 0.0 | 303.04 | 450.00                 | 146.96   | 32.7  |
| Uniforms-Ferris, Ryan          | 10623030154 | 215.43 | 0.00                     | (215.43) | 0.0 | 292.50 | 450.00                 | 157.50   | 35.0  |
| Uniforms-Kirk, Jason           | 10623030155 | 156.60 | 0.00                     | (156.60) | 0.0 | 305.50 | 450.00                 | 144.50   | 32.1  |
| Uniforms-Kontz, Mike           | 10623030156 | 155.92 | 0.00                     | (155.92) | 0.0 | 263.80 | 450.00                 | 186.20   | 41.4  |
| Uniforms-Loperman, Keith       | 10623030157 | 159.29 | 0.00                     | (159.29) | 0.0 | 260.63 | 450.00                 | 189.37   | 42.1  |
| Uniforms-Mazon, Josh           | 10623030158 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00   | 450.00                 | 450.00   | 100.0 |
| Uniforms-Mazzella, Marc        | 10623030159 | 187.15 | 0.00                     | (187.15) | 0.0 | 330.69 | 450.00                 | 119.31   | 26.5  |
| Uniforms-McFadden, Matt        | 10623030160 | 94.01  | 0.00                     | (94.01)  | 0.0 | 197.76 | 450.00                 | 252.24   | 56.1  |
| Uniforms-Croft, Adam           | 10623030161 | 177.79 | 0.00                     | (177.79) | 0.0 | 254.77 | 450.00                 | 195.23   | 43.4  |
| Uniforms-Pacheco, Michael      | 10623030163 | 60.76  | 0.00                     | (60.76)  | 0.0 | 368.68 | 450.00                 | 81.32    | 18.1  |
| Uniforms-Parra, Payton         | 10623030164 | 197.56 | 0.00                     | (197.56) | 0.0 | 296.23 | 450.00                 | 153.77   | 34.2  |
| Uniforms-Pena, Chris           | 10623030165 | 241.83 | 0.00                     | (241.83) | 0.0 | 371.02 | 450.00                 | 78.98    | 17.6  |
| Uniforms-Poliakon, Brett       | 10623030166 | 136.15 | 0.00                     | (136.15) | 0.0 | 297.09 | 450.00                 | 152.91   | 34.0  |
| Uniforms-Postula, Justin       | 10623030167 | 105.08 | 0.00                     | (105.08) | 0.0 | 212.96 | 450.00                 | 237.04   | 52.7  |
| Uniforms-Postula, Karl         | 10623030168 | 143.86 | 0.00                     | (143.86) | 0.0 | 338.23 | 450.00                 | 111.77   | 24.8  |
| Uniforms-Reyes, Adam           | 10623030169 | 79.96  | 0.00                     | (79.96)  | 0.0 | 267.35 | 450.00                 | 182.65   | 40.6  |
| Uniforms-Russell, Dillion      | 10623030170 | 113.10 | 0.00                     | (113.10) | 0.0 | 300.49 | 450.00                 | 149.51   | 33.2  |
| Uniforms-Ryan, Keith           | 10623030171 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00   | 450.00                 | 450.00   | 100.0 |
| Uniforms-Sheldon, Wes          | 10623030172 | 51.70  | 0.00                     | (51.70)  | 0.0 | 128.68 | 450.00                 | 321.32   | 71.4  |
| Uniforms-Sims, Mike            | 10623030173 | 105.05 | 0.00                     | (105.05) | 0.0 | 350.77 | 450.00                 | 99.23    | 22.1  |
| Uniforms-Wittenberg, Dave      | 10623030174 | 152.99 | 0.00                     | (152.99) | 0.0 | 301.89 | 450.00                 | 148.11   | 32.9  |
| Uniforms-Jones, Shaun          | 10623030175 | 107.66 | 0.00                     | (107.66) | 0.0 | 286.72 | 450.00                 | 163.28   | 36.3  |
| Uniforms-Ducote-Perkins, Shane | 10623030176 | 103.23 | 0.00                     | (103.23) | 0.0 | 316.10 | 450.00                 | 133.90   | 29.8  |
| Uniforms-Wagner, Adam          | 10623030177 | 150.69 | 0.00                     | (150.69) | 0.0 | 310.19 | 450.00                 | 139.81   | 31.1  |
| Uniforms-Butler, Jason         | 10623030179 | 114.14 | 0.00                     | (114.14) | 0.0 | 332.94 | 450.00                 | 117.06   | 26.0  |
| Uniforms-Turner, Kenny         | 10623030181 | 122.08 | 0.00                     | (122.08) | 0.0 | 276.04 | 450.00                 | 173.96   | 38.7  |
| Uniforms-Trask, Ryan           | 10623030182 | 78.78  | 0.00                     | (78.78)  | 0.0 | 230.21 | 450.00                 | 219.79   | 48.8  |
| Uniforms-Runo, Kyle            | 10623030183 | 270.55 | 0.00                     | (270.55) | 0.0 | 386.02 | 450.00                 | 63.98    | 14.2  |
| Uniforms-Brunk, Jake           | 10623030184 | 184.27 | 0.00                     | (184.27) | 0.0 | 349.78 | 450.00                 | 100.22   | 22.3  |
| Uniforms-Mayhall, Matt         | 10623030186 | 116.72 | 0.00                     | (116.72) | 0.0 | 260.21 | 450.00                 | 189.79   | 42.2  |
| Uniforms-Cox, Phillip          | 10623030187 | 352.86 | 0.00                     | (352.86) | 0.0 | 383.97 | 450.00                 | 66.03    | 14.7  |

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For the period of 12/1/2016 Through 12/31/2016

|                                   | Account     | Actual | Current Period<br>Budget | Variance | %   | Actual   | Year To Date<br>Budget | Variance | %      |
|-----------------------------------|-------------|--------|--------------------------|----------|-----|----------|------------------------|----------|--------|
| Uniforms- Apolinar, Jon           | 10623030188 | 62.44  | 0.00                     | (62.44)  | 0.0 | 238.83   | 450.00                 | 211.17   | 46.9   |
| Uniforms-Buchanan, Ben            | 10623030189 | 79.01  | 0.00                     | (79.01)  | 0.0 | 441.34   | 450.00                 | 8.66     | 1.9    |
| Uniforms-Bulter, Scott            | 10623030190 | 155.15 | 0.00                     | (155.15) | 0.0 | 448.20   | 450.00                 | 1.80     | 0.4    |
| Uniforms-Buntin, Darrell          | 10623030191 | 218.14 | 0.00                     | (218.14) | 0.0 | 278.56   | 450.00                 | 171.44   | 38.1   |
| Uniforms-Copenhaver, Doug         | 10623030192 | 228.94 | 0.00                     | (228.94) | 0.0 | 246.92   | 450.00                 | 203.08   | 45.1   |
| Uniforms-Dalton, Bryan            | 10623030193 | 93.43  | 0.00                     | (93.43)  | 0.0 | 397.59   | 450.00                 | 52.41    | 11.6   |
| Uniforms-Davidson, Glenn          | 10623030194 | 0.00   | 0.00                     | 0.00     | 0.0 | 61.53    | 450.00                 | 388.47   | 86.3   |
| Uniforms-Douglas, Ren             | 10623030195 | 21.67  | 0.00                     | (21.67)  | 0.0 | 402.39   | 450.00                 | 47.61    | 10.6   |
| Uniforms-Gallman, Timothy         | 10623030196 | 89.69  | 0.00                     | (89.69)  | 0.0 | 261.81   | 450.00                 | 188.19   | 41.8   |
| Uniforms-Ginn, Eric               | 10623030197 | 184.56 | 0.00                     | (184.56) | 0.0 | 507.60   | 450.00                 | (57.60)  | (12.8) |
| Uniforms-Gnagey, Dan              | 10623030198 | 101.36 | 0.00                     | (101.36) | 0.0 | 352.31   | 450.00                 | 97.69    | 21.7   |
| Uniforms-Green, Nathan            | 10623030199 | 138.80 | 0.00                     | (138.80) | 0.0 | 411.91   | 450.00                 | 38.09    | 8.5    |
| Uniforms-Guzzo, Nick              | 10623030200 | 139.34 | 0.00                     | (139.34) | 0.0 | 296.30   | 450.00                 | 153.70   | 34.2   |
| Uniforms-Ingrao, Jory             | 10623030201 | 77.84  | 0.00                     | (77.84)  | 0.0 | 210.87   | 450.00                 | 239.13   | 53.1   |
| Uniforms-Jacobson, Terry          | 10623030202 | 94.39  | 0.00                     | (94.39)  | 0.0 | 265.16   | 450.00                 | 184.84   | 41.1   |
| Uniforms-Johnson, David           | 10623030203 | 163.90 | 0.00                     | (163.90) | 0.0 | 484.63   | 450.00                 | (34.63)  | (7.7)  |
| Uniforms-Lynch, Peter             | 10623030204 | 190.04 | 0.00                     | (190.04) | 0.0 | 360.80   | 450.00                 | 89.20    | 19.8   |
| Uniforms-Merrill, Eric            | 10623030205 | 315.15 | 0.00                     | (315.15) | 0.0 | 436.16   | 450.00                 | 13.84    | 3.1    |
| Uniforms-Muniz, Tom Jr.           | 10623030206 | 173.90 | 0.00                     | (173.90) | 0.0 | 420.98   | 450.00                 | 29.02    | 6.4    |
| Uniforms-Nelson, Mike             | 10623030207 | 84.97  | 0.00                     | (84.97)  | 0.0 | 186.31   | 450.00                 | 263.69   | 58.6   |
| Uniforms-Ramirez, Sam             | 10623030208 | 54.99  | 0.00                     | (54.99)  | 0.0 | 161.41   | 450.00                 | 288.59   | 64.1   |
| Uniforms-Rendl, Bob               | 10623030209 | 167.37 | 0.00                     | (167.37) | 0.0 | 247.93   | 450.00                 | 202.07   | 44.9   |
| Uniforms-Roberts, Jerry           | 10623030210 | 120.32 | 0.00                     | (120.32) | 0.0 | 403.71   | 450.00                 | 46.29    | 10.3   |
| Uniforms-Roche, Ben               | 10623030211 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 450.00                 | 450.00   | 100.0  |
| Uniforms-Rose, Cody               | 10623030212 | 151.92 | 0.00                     | (151.92) | 0.0 | 442.92   | 450.00                 | 7.08     | 1.6    |
| Uniforms-Schuster, Alan           | 10623030213 | 196.53 | 0.00                     | (196.53) | 0.0 | 291.49   | 450.00                 | 158.51   | 35.2   |
| Uniforms-Snyder, Tim              | 10623030214 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 450.00                 | 450.00   | 100.0  |
| Uniforms-Stewart, Jeff            | 10623030215 | 142.19 | 0.00                     | (142.19) | 0.0 | 324.50   | 450.00                 | 125.50   | 27.9   |
| Uniforms-Tarver, Shawn            | 10623030216 | 141.98 | 0.00                     | (141.98) | 0.0 | 489.41   | 450.00                 | (39.41)  | (8.8)  |
| Uniforms- Zazueta, Rob            | 10623030217 | 141.15 | 0.00                     | (141.15) | 0.0 | 371.25   | 450.00                 | 78.75    | 17.5   |
| Uniforms-McCarty Dan              | 10623030218 | 153.37 | 0.00                     | (153.37) | 0.0 | 280.02   | 450.00                 | 169.98   | 37.8   |
| Uniforms-Rafters, Cody            | 10623030221 | 44.99  | 0.00                     | (44.99)  | 0.0 | 44.99    | 0.00                   | (44.99)  | 0.0    |
| Uniforms-Weiland, Kayleen         | 10623030222 | 95.35  | 0.00                     | (95.35)  | 0.0 | 95.35    | 0.00                   | (95.35)  | 0.0    |
| Uniforms/Operations - Honor Guard | 10623030540 | 0.00   | 0.00                     | 0.00     | 0.0 | 2,076.78 | 4,000.00               | 1,923.22 | 48.1   |
| Uniforms / Reserves               | 10623032000 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 2,000.00               | 2,000.00 | 100.0  |
| Uniforms-Trujillo, Erik           | 10623032118 | 0.00   | 0.00                     | 0.00     | 0.0 | 135.12   | 0.00                   | (135.12) | 0.0    |
| Uniforms - Training               | 10623035000 | 0.00   | 0.00                     | 0.00     | 0.0 | 1,080.18 | 750.00                 | (330.18) | (44.0) |
| Uniforms-Kelley, Joe              | 10623035101 | 198.54 | 0.00                     | (198.54) | 0.0 | 336.68   | 450.00                 | 113.32   | 25.2   |
| Uniforms - Feddema, John          | 10623035103 | 194.39 | 0.00                     | (194.39) | 0.0 | 318.52   | 450.00                 | 131.48   | 29.2   |



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|                                        | Account     | Actual    | Current Period<br>Budget | Variance    | %   | Actual     | Year To Date<br>Budget | Variance    | %       |
|----------------------------------------|-------------|-----------|--------------------------|-------------|-----|------------|------------------------|-------------|---------|
| Uniforms - Rocha, Edgar                | 10623035104 | 146.80    | 0.00                     | (146.80)    | 0.0 | 408.10     | 450.00                 | 41.90       | 9.3     |
| Uniforms-Ogden, James                  | 10623041100 | 0.00      | 0.00                     | 0.00        | 0.0 | 143.98     | 0.00                   | (143.98)    | 0.0     |
| Uniforms-Frazier, Tony                 | 10623041101 | 141.55    | 0.00                     | (141.55)    | 0.0 | 538.96     | 0.00                   | (538.96)    | 0.0     |
| Uniforms-Legge, David                  | 10623041102 | 210.21    | 0.00                     | (210.21)    | 0.0 | 369.84     | 0.00                   | (369.84)    | 0.0     |
| Uniforms-Freeman, Michael              | 10623041103 | 31.72     | 0.00                     | (31.72)     | 0.0 | 250.37     | 0.00                   | (250.37)    | 0.0     |
| Uniforms-Muniz, Tom                    | 10623043100 | 75.71     | 0.00                     | (75.71)     | 0.0 | 347.92     | 450.00                 | 102.08      | 22.7    |
| Uniforms-Scaife, Domenic               | 10623048100 | 58.72     | 0.00                     | (58.72)     | 0.0 | 244.10     | 450.00                 | 205.90      | 45.8    |
| Uniforms-Reyes, Charlie                | 10623048101 | 131.26    | 0.00                     | (131.26)    | 0.0 | 345.82     | 450.00                 | 104.18      | 23.2    |
| Uniforms-Beck, David                   | 10623048102 | 0.00      | 0.00                     | 0.00        | 0.0 | 46.05      | 450.00                 | 403.95      | 89.8    |
| Uniforms-Mason, Belinda                | 10623048104 | 35.23     | 0.00                     | (35.23)     | 0.0 | 74.21      | 0.00                   | (74.21)     | 0.0     |
| Uniforms-Kohler, Travis                | 10623048105 | 21.67     | 0.00                     | (21.67)     | 0.0 | 407.33     | 450.00                 | 42.67       | 9.5     |
| Uniforms-Hatcher, Perry                | 10623048106 | 28.76     | 0.00                     | (28.76)     | 0.0 | 321.15     | 450.00                 | 128.85      | 28.6    |
| Uniforms - Trujillo, Erik              | 10623049101 | 10.83     | 0.00                     | (10.83)     | 0.0 | 10.83      | 450.00                 | 439.17      | 97.6    |
| Protective Clothing                    | 10623130000 | 27,623.15 | 0.00                     | (27,623.15) | 0.0 | 56,628.30  | 115,210.00             | 58,581.70   | 50.8    |
| Library Reference Materials / Admin    | 10624010000 | 0.00      | 0.00                     | 0.00        | 0.0 | 0.00       | 2,949.00               | 2,949.00    | 100.0   |
| Operations Supplies/Routine            | 10624030000 | 0.00      | 0.00                     | 0.00        | 0.0 | 252.87     | 3,050.00               | 2,797.13    | 91.7    |
| Library Reference Materials/Tr Ctr     | 10624035000 | 66.89     | 0.00                     | (66.89)     | 0.0 | 399.80     | 6,450.00               | 6,050.20    | 93.8    |
| Communications Supplies / Routine      | 10624041000 | 0.00      | 0.00                     | 0.00        | 0.0 | 137.91     | 1,000.00               | 862.09      | 86.2    |
| Facilities Maint Supplies/Routine      | 10624043000 | 0.00      | 0.00                     | 0.00        | 0.0 | 23.67      | 530.00                 | 506.33      | 95.5    |
| Supplies/Prevention                    | 10624220000 | 6.28      | 0.00                     | (6.28)      | 0.0 | 85.84      | 1,840.00               | 1,754.16    | 95.3    |
| Supplies / Fleet Maintenance           | 10624248000 | 250.08    | 0.00                     | (250.08)    | 0.0 | 2,734.86   | 7,400.00               | 4,665.14    | 63.0    |
| Supplies / Warehouse                   | 10624249000 | 0.00      | 0.00                     | 0.00        | 0.0 | 0.00       | 6,000.00               | 6,000.00    | 100.0   |
| Library Reference Materials/Prevention | 10624320000 | 0.00      | 0.00                     | 0.00        | 0.0 | 684.56     | 1,910.00               | 1,225.44    | 64.2    |
| Pub Ed/School Ed/Prevention            | 10624520000 | 290.00    | 0.00                     | (290.00)    | 0.0 | 9,262.96   | 12,015.00              | 2,752.04    | 22.9    |
| Public Education/EMS                   | 10624530000 | 0.00      | 0.00                     | 0.00        | 0.0 | 0.00       | 2,500.00               | 2,500.00    | 100.0   |
| Supplies-Warehouse Purchasing Group    | 10624549000 | 23,672.03 | 0.00                     | (23,672.03) | 0.0 | 126,718.70 | 50,000.00              | (76,718.70) | (153.4) |
| Urban Interface/Brush Removal          | 10624920000 | 0.00      | 0.00                     | 0.00        | 0.0 | 450.00     | 0.00                   | (450.00)    | 0.0     |
| Chipper Grant                          | 10624920010 | 450.00    | 0.00                     | (450.00)    | 0.0 | 4,064.15   | 30,000.00              | 25,935.85   | 86.5    |
| Vehicle Maint (Routine)                | 10625048000 | 9,801.98  | 0.00                     | (9,801.98)  | 0.0 | 38,014.16  | 100,000.00             | 61,985.84   | 62.0    |
| Vehicle Maint (Special Prjcts)         | 10625148000 | 1,361.49  | 0.00                     | (1,361.49)  | 0.0 | 2,957.04   | 6,500.00               | 3,542.96    | 54.5    |
| FF Equipment Maintenance               | 10626048000 | 209.32    | 0.00                     | (209.32)    | 0.0 | 3,744.41   | 19,150.00              | 15,405.59   | 80.4    |
| SCBA Supplies & Maint                  | 10626348000 | 0.00      | 0.00                     | 0.00        | 0.0 | 4,603.94   | 22,400.00              | 17,796.06   | 79.4    |
| Tire Replacement                       | 10626548000 | 481.76    | 0.00                     | (481.76)    | 0.0 | 17,718.69  | 40,000.00              | 22,281.31   | 55.7    |
| Tire Repair                            | 10626648000 | 63.54     | 0.00                     | (63.54)     | 0.0 | 220.16     | 1,500.00               | 1,279.84    | 85.3    |
| Building Mtnc Supples - All Stations   | 10627043000 | 4,626.00  | 0.00                     | (4,626.00)  | 0.0 | 4,666.45   | 0.00                   | (4,666.45)  | 0.0     |
| Building Maint Supplies                | 10627043001 | 1,031.39  | 0.00                     | (1,031.39)  | 0.0 | 8,356.53   | 20,000.00              | 11,643.47   | 58.2    |
| Building Maint Supplies/Prevention     | 10627043002 | 0.00      | 0.00                     | 0.00        | 0.0 | 575.00     | 2,000.00               | 1,425.00    | 71.3    |
| Building Maint Supplies/ Sta 61 Admin  | 10627043003 | 0.00      | 0.00                     | 0.00        | 0.0 | 0.00       | 2,000.00               | 2,000.00    | 100.0   |
| Building Maint Supplies/CARTA          | 10627043035 | 10,268.12 | 0.00                     | (10,268.12) | 0.0 | 13,909.06  | 13,500.00              | (409.06)    | (3.0)   |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                         | Account     | Actual   | Current Period<br>Budget | Variance   | %   | Actual     | Year To Date<br>Budget | Variance   | %      |
|-----------------------------------------|-------------|----------|--------------------------|------------|-----|------------|------------------------|------------|--------|
| Building Maint Supplies/Comm Building   | 10627043041 | 4,230.00 | 0.00                     | (4,230.00) | 0.0 | 4,230.00   | 4,000.00               | (230.00)   | (5.8)  |
| Building Maint Supplies/Maint Facility  | 10627043048 | 210.98   | 0.00                     | (210.98)   | 0.0 | 2,796.35   | 4,000.00               | 1,203.65   | 30.1   |
| Building Maint Supplies/Warehouse       | 10627043049 | 288.19   | 0.00                     | (288.19)   | 0.0 | 851.99     | 5,000.00               | 4,148.01   | 83.0   |
| Building Maint Supplies/Sta 50          | 10627043050 | 68.11    | 0.00                     | (68.11)    | 0.0 | 760.04     | 3,600.00               | 2,839.96   | 78.9   |
| Building Maint Supplies/Sta 51          | 10627043051 | 985.62   | 0.00                     | (985.62)   | 0.0 | 3,543.33   | 5,600.00               | 2,056.67   | 36.7   |
| Building Maint Supplies/Sta 52          | 10627043052 | 0.00     | 0.00                     | 0.00       | 0.0 | 0.00       | 2,000.00               | 2,000.00   | 100.0  |
| Building Maint Supplies/Sta 53          | 10627043053 | 61.78    | 0.00                     | (61.78)    | 0.0 | 5,766.52   | 3,600.00               | (2,166.52) | (60.2) |
| Building Maint Supplies/Sta 54          | 10627043054 | 580.00   | 0.00                     | (580.00)   | 0.0 | 2,152.48   | 3,000.00               | 847.52     | 28.3   |
| Building Maint Supplies/Sta 56          | 10627043056 | 0.00     | 0.00                     | 0.00       | 0.0 | 22.11      | 2,000.00               | 1,977.89   | 98.9   |
| Building Maint Supplies/Sta 57          | 10627043057 | 0.00     | 0.00                     | 0.00       | 0.0 | 1,704.38   | 3,500.00               | 1,795.62   | 51.3   |
| Building Maint Supplies/Sta 58          | 10627043058 | 17.28    | 0.00                     | (17.28)    | 0.0 | 1,657.02   | 3,000.00               | 1,342.98   | 44.8   |
| Building Maint Supplies/Sta 59          | 10627043059 | 656.12   | 0.00                     | (656.12)   | 0.0 | 1,300.50   | 3,000.00               | 1,699.50   | 56.7   |
| Building Maint Supplies - Station 61    | 10627043061 | 121.90   | 0.00                     | (121.90)   | 0.0 | 1,876.98   | 7,000.00               | 5,123.02   | 73.2   |
| Building Maint Supplies - Station 62    | 10627043062 | 1,441.06 | 0.00                     | (1,441.06) | 0.0 | 3,541.27   | 5,000.00               | 1,458.73   | 29.2   |
| Building Maint Supplies - Station 63    | 10627043063 | 36.94    | 0.00                     | (36.94)    | 0.0 | 1,252.81   | 4,000.00               | 2,747.19   | 68.7   |
| Building Maint Supplies - Station 64    | 10627043064 | 0.00     | 0.00                     | 0.00       | 0.0 | 0.00       | 2,000.00               | 2,000.00   | 100.0  |
| Building Maint Supplies- Large Projects | 10627043100 | 4,772.00 | 0.00                     | (4,772.00) | 0.0 | 11,989.80  | 94,500.00              | 82,510.20  | 87.3   |
| Furniture & Fixture Replacement         | 10627143000 | 738.01   | 0.00                     | (738.01)   | 0.0 | 3,214.89   | 29,200.00              | 25,985.11  | 89.0   |
| Furniture & Fixtures / Warehouse        | 10627149000 | 0.00     | 0.00                     | 0.00       | 0.0 | 315.49     | 1,500.00               | 1,184.51   | 79.0   |
| Janitorial / All Stations               | 10627249000 | 2,256.13 | 0.00                     | (2,256.13) | 0.0 | 14,589.48  | 27,500.00              | 12,910.52  | 46.9   |
| Station Supplies-All Stations           | 10627349000 | 45.96    | 0.00                     | (45.96)    | 0.0 | 2,030.06   | 5,500.00               | 3,469.94   | 63.1   |
| Site / Equip Maint Supplies / Comm      | 10627441000 | 0.00     | 0.00                     | 0.00       | 0.0 | 5,892.62   | 24,000.00              | 18,107.38  | 75.4   |
| Radio/Pager Maintenance                 | 10628041000 | 626.16   | 0.00                     | (626.16)   | 0.0 | 3,964.82   | 90,000.00              | 86,035.18  | 95.6   |
| Radio/Pager Maint - Radio Sup - YCSO    | 10628041561 | 0.00     | 0.00                     | 0.00       | 0.0 | (1,370.70) | 2,000.00               | 3,370.70   | 168.5  |
| Supplies for Outside Agency Work        | 10628141000 | 79.43    | 0.00                     | (79.43)    | 0.0 | 1,769.48   | 10,000.00              | 8,230.52   | 82.3   |
| Batteries / Communications              | 10628841000 | 0.00     | 0.00                     | 0.00       | 0.0 | 0.00       | 150.00                 | 150.00     | 100.0  |
| Batteries/ All Stations                 | 10628849000 | 620.71   | 0.00                     | (620.71)   | 0.0 | 950.78     | 3,170.00               | 2,219.22   | 70.0   |
| Firefighter Equipment Replacement       | 10628930000 | 359.73   | 0.00                     | (359.73)   | 0.0 | 16,312.92  | 37,550.00              | 21,237.08  | 56.6   |
| Firefighting Equipment New Purchases    | 10629030000 | 0.00     | 0.00                     | 0.00       | 0.0 | 1,094.35   | 10,000.00              | 8,905.65   | 89.1   |
| Haz-Mat Equipment                       | 10629130000 | 309.40   | 0.00                     | (309.40)   | 0.0 | 513.33     | 7,500.00               | 6,986.67   | 93.2   |
| Comm/Radio Technician Equipment         | 10629241000 | 0.00     | 0.00                     | 0.00       | 0.0 | 261.85     | 6,750.00               | 6,488.15   | 96.1   |
| Technical Rescue Equipment              | 10629330000 | 0.00     | 0.00                     | 0.00       | 0.0 | 0.00       | 14,000.00              | 14,000.00  | 100.0  |
| Wildland Equipment Replacement          | 10629530000 | 14.58    | 0.00                     | (14.58)    | 0.0 | 201.60     | 5,000.00               | 4,798.40   | 96.0   |
| CARTA Equipment/ Prop Supplies          | 10629635000 | 1,709.87 | 0.00                     | (1,709.87) | 0.0 | 10,175.05  | 32,000.00              | 21,824.95  | 68.2   |
| Rentals                                 | 10629643000 | 0.00     | 0.00                     | 0.00       | 0.0 | 0.00       | 500.00                 | 500.00     | 100.0  |
| Exercise Equipment - Ops                | 10629730000 | 0.00     | 0.00                     | 0.00       | 0.0 | 6,187.23   | 6,500.00               | 312.77     | 4.8    |
| Small Tools/Facilities Maintenance      | 10630043000 | 20.48    | 0.00                     | (20.48)    | 0.0 | 441.55     | 530.00                 | 88.45      | 16.7   |
| Small Tools / Maintenance               | 10630048000 | 1,065.91 | 0.00                     | (1,065.91) | 0.0 | 2,501.16   | 5,000.00               | 2,498.84   | 50.0   |
| Small Tools / Warehouse                 | 10630049000 | 0.00     | 0.00                     | 0.00       | 0.0 | 192.46     | 900.00                 | 707.54     | 78.6   |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                          | Account     | Actual              | Current Period<br>Budget | Variance              | %            | Actual              | Year To Date<br>Budget | Variance            | %             |
|------------------------------------------|-------------|---------------------|--------------------------|-----------------------|--------------|---------------------|------------------------|---------------------|---------------|
| Safety Equip & Supplies/Warehouse        | 10631049000 | 0.00                | 0.00                     | 0.00                  | 0.0          | 72.06               | 750.00                 | 677.94              | 90.4          |
| <b>Total Supply Expenses</b>             |             | <b>\$150,958.77</b> | <b>\$0.00</b>            | <b>\$(150,958.77)</b> | <b>0.0 %</b> | <b>\$715,718.27</b> | <b>\$1,604,610.00</b>  | <b>\$888,891.73</b> | <b>55.4 %</b> |
| <b><u>Service Expenses</u></b>           |             |                     |                          |                       |              |                     |                        |                     |               |
| Audit & Accounting                       | 10640010000 | \$(1,720.00)        | \$0.00                   | \$1,720.00            | 0.0 %        | \$6,260.00          | \$20,000.00            | \$13,740.00         | 68.7 %        |
| Other Prof Services/Admin                | 10640510000 | 16.00               | 0.00                     | (16.00)               | 0.0          | 2,641.50            | 7,570.00               | 4,928.50            | 65.1          |
| Other Prof Services/Ops                  | 10640530000 | 7,884.83            | 0.00                     | (7,884.83)            | 0.0          | 23,464.66           | 37,951.00              | 14,486.34           | 38.2          |
| Other Prof Services/Comm                 | 10640541000 | 5,000.00            | 0.00                     | (5,000.00)            | 0.0          | 25,582.23           | 129,500.00             | 103,917.77          | 80.2          |
| Other Prof Services/Facilities           | 10640543000 | 899.50              | 0.00                     | (899.50)              | 0.0          | 8,153.70            | 8,750.00               | 596.30              | 6.8           |
| Other Prof Services/ Warehouse           | 10640549000 | 0.00                | 0.00                     | 0.00                  | 0.0          | 0.00                | 3,000.00               | 3,000.00            | 100.0         |
| Legal Services - Routine                 | 10641010000 | 5,996.56            | 0.00                     | (5,996.56)            | 0.0          | 23,373.93           | 70,000.00              | 46,626.07           | 66.6          |
| Legal Services-Non Routine               | 10641010600 | 0.00                | 0.00                     | 0.00                  | 0.0          | 9,176.81            | 7,500.00               | (1,676.81)          | (22.4)        |
| Employee Health / Exams/Ops              | 10641530000 | 1,579.00            | 0.00                     | (1,579.00)            | 0.0          | 7,327.88            | 46,670.00              | 39,342.12           | 84.3          |
| Employee Assistance Program              | 10642010000 | 0.00                | 0.00                     | 0.00                  | 0.0          | 208.80              | 9,200.00               | 8,991.20            | 97.7          |
| Dispatch Services/Ops                    | 10642530000 | 30,594.85           | 0.00                     | (30,594.85)           | 0.0          | 196,219.45          | 434,506.00             | 238,286.55          | 54.8          |
| Communications/Admin                     | 10643010000 | 9,269.76            | 0.00                     | (9,269.76)            | 0.0          | 47,112.94           | 86,105.00              | 38,992.06           | 45.3          |
| Postage/Admin                            | 10643510000 | 137.57              | 0.00                     | (137.57)              | 0.0          | 437.89              | 6,000.00               | 5,562.11            | 92.7          |
| Shipping / Warehouse                     | 10643549000 | 50.91               | 0.00                     | (50.91)               | 0.0          | 574.49              | 1,750.00               | 1,175.51            | 67.2          |
| Fire Board Expenses                      | 10644110000 | 87.82               | 0.00                     | (87.82)               | 0.0          | 87.82               | 250.00                 | 162.18              | 64.9          |
| Off District Expenses                    | 10644231000 | 4,007.61            | 0.00                     | (4,007.61)            | 0.0          | 49,402.86           | 20,000.00              | (29,402.86)         | (147.0)       |
| Newspaper Advertising                    | 10647010000 | 0.00                | 0.00                     | 0.00                  | 0.0          | 494.83              | 5,000.00               | 4,505.17            | 90.1          |
| Outside Duplication & Printing / Admin   | 10649010000 | 1,054.04            | 0.00                     | (1,054.04)            | 0.0          | 2,010.83            | 1,750.00               | (260.83)            | (14.9)        |
| Outside Dupl & Printing/Prevention       | 10649020000 | 93.77               | 0.00                     | (93.77)               | 0.0          | 695.37              | 1,400.00               | 704.63              | 50.3          |
| Outside Dupl & Printing/Ops              | 10649030000 | 0.00                | 0.00                     | 0.00                  | 0.0          | 986.23              | 2,550.00               | 1,563.77            | 61.3          |
| Insurance                                | 10650010000 | 33,633.50           | 0.00                     | (33,633.50)           | 0.0          | 113,241.00          | 122,951.00             | 9,710.00            | 7.9           |
| Cable TV                                 | 10650830000 | 193.04              | 0.00                     | (193.04)              | 0.0          | 1,237.22            | 1,575.00               | 337.78              | 21.4          |
| Electricity - Admin                      | 10651010000 | 291.15              | 0.00                     | (291.15)              | 0.0          | 3,484.07            | 4,800.00               | 1,315.93            | 27.4          |
| Electric/Prevention                      | 10651020000 | 0.00                | 0.00                     | 0.00                  | 0.0          | 498.05              | 0.00                   | (498.05)            | 0.0           |
| Electricity - OPS                        | 10651030000 | 8,510.69            | 0.00                     | (8,510.69)            | 0.0          | 54,617.36           | 101,673.00             | 47,055.64           | 46.3          |
| Electric/CARTA                           | 10651035000 | 2,329.74            | 0.00                     | (2,329.74)            | 0.0          | 13,214.82           | 20,000.00              | 6,785.18            | 33.9          |
| Electric/Communications                  | 10651041000 | 2,401.27            | 0.00                     | (2,401.27)            | 0.0          | 13,987.64           | 25,000.00              | 11,012.36           | 44.0          |
| Electric/Maintenance                     | 10651048000 | 893.27              | 0.00                     | (893.27)              | 0.0          | 7,463.98            | 12,500.00              | 5,036.02            | 40.3          |
| Electric/Warehouse                       | 10651049000 | 245.52              | 0.00                     | (245.52)              | 0.0          | 916.10              | 5,000.00               | 4,083.90            | 81.7          |
| Sanitation Charges- Admin Building       | 10651210000 | 141.22              | 0.00                     | (141.22)              | 0.0          | 571.31              | 0.00                   | (571.31)            | 0.0           |
| Sanitation Charge - Health/Medical Waste | 10651230000 | 0.00                | 0.00                     | 0.00                  | 0.0          | 107.82              | 1,000.00               | 892.18              | 89.2          |
| Sanitation Charges - Station 50          | 10651230050 | 70.60               | 0.00                     | (70.60)               | 0.0          | 247.10              | 450.00                 | 202.90              | 45.1          |
| Sanitation Charges - Station 51          | 10651230051 | 0.00                | 0.00                     | 0.00                  | 0.0          | 0.00                | 500.00                 | 500.00              | 100.0         |
| Sanitation Charges - Station 53          | 10651230053 | 141.22              | 0.00                     | (141.22)              | 0.0          | 476.62              | 850.00                 | 373.38              | 43.9          |
| Sanitation Charges - Station 54          | 10651230054 | 70.60               | 0.00                     | (70.60)               | 0.0          | 247.10              | 450.00                 | 202.90              | 45.1          |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                  | Account     | Actual | Current Period<br>Budget | Variance | %   | Actual   | Year To Date<br>Budget | Variance | %     |
|----------------------------------|-------------|--------|--------------------------|----------|-----|----------|------------------------|----------|-------|
| Sanitation Charges - Station 57  | 10651230057 | 70.60  | 0.00                     | (70.60)  | 0.0 | 247.10   | 450.00                 | 202.90   | 45.1  |
| Sanitation Charges - Station 58  | 10651230058 | 100.60 | 0.00                     | (100.60) | 0.0 | 327.10   | 450.00                 | 122.90   | 27.3  |
| Sanitation Charges - Station 59  | 10651230059 | 31.95  | 0.00                     | (31.95)  | 0.0 | 95.85    | 450.00                 | 354.15   | 78.7  |
| Sanitation Charges - Station 61  | 10651230061 | 120.00 | 0.00                     | (120.00) | 0.0 | 420.00   | 720.00                 | 300.00   | 41.7  |
| Sanitation Charges - Station 62  | 10651230062 | 120.00 | 0.00                     | (120.00) | 0.0 | 420.00   | 720.00                 | 300.00   | 41.7  |
| Sanitation Charges - Station 63  | 10651230063 | 120.00 | 0.00                     | (120.00) | 0.0 | 420.00   | 720.00                 | 300.00   | 41.7  |
| Sanitation/CARTA                 | 10651235000 | 241.22 | 0.00                     | (241.22) | 0.0 | 844.27   | 1,500.00               | 655.73   | 43.7  |
| Sanitation/ Fleet Maintenance    | 10651248000 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 1,000.00               | 1,000.00 | 100.0 |
| Natural Gas - Admin Building     | 10652010000 | 74.30  | 0.00                     | (74.30)  | 0.0 | 427.13   | 0.00                   | (427.13) | 0.0   |
| Natural Gas - Station 50         | 10652030050 | 0.00   | 0.00                     | 0.00     | 0.0 | 483.23   | 2,250.00               | 1,766.77 | 78.5  |
| Natural Gas - Station 51         | 10652030051 | 0.00   | 0.00                     | 0.00     | 0.0 | 1,181.38 | 3,000.00               | 1,818.62 | 60.6  |
| Natural Gas - Station 53         | 10652030053 | 191.11 | 0.00                     | (191.11) | 0.0 | 568.43   | 2,150.00               | 1,581.57 | 73.6  |
| Natural Gas - Station 58         | 10652030058 | 4.16   | 0.00                     | (4.16)   | 0.0 | 480.40   | 2,250.00               | 1,769.60 | 78.6  |
| Natural Gas - Station 59         | 10652030059 | 0.00   | 0.00                     | 0.00     | 0.0 | 540.88   | 2,000.00               | 1,459.12 | 73.0  |
| Natural Gas - Station 61         | 10652030061 | 135.27 | 0.00                     | (135.27) | 0.0 | 645.24   | 2,950.00               | 2,304.76 | 78.1  |
| Natural Gas - Station 62         | 10652030062 | 0.00   | 0.00                     | 0.00     | 0.0 | 368.68   | 2,300.00               | 1,931.32 | 84.0  |
| Natural Gas/Fleet Maintenance    | 10652048000 | 0.00   | 0.00                     | 0.00     | 0.0 | 1,133.50 | 3,250.00               | 2,116.50 | 65.1  |
| Propane - Station 52             | 10653030052 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 350.00                 | 350.00   | 100.0 |
| Propane - Stations 54            | 10653030054 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 1,250.00               | 1,250.00 | 100.0 |
| Propane - Station 56             | 10653030056 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 125.00                 | 125.00   | 100.0 |
| Propane - Station 57             | 10653030057 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 500.00                 | 500.00   | 100.0 |
| Propane - Station 63             | 10653030063 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 8,500.00               | 8,500.00 | 100.0 |
| Propane - CARTA                  | 10653035000 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 7,000.00               | 7,000.00 | 100.0 |
| Propane - Communications         | 10653041000 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 7,500.00               | 7,500.00 | 100.0 |
| Propane - Warehouse              | 10653049000 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 7,500.00               | 7,500.00 | 100.0 |
| Pest Control                     | 10653543000 | 945.00 | 0.00                     | (945.00) | 0.0 | 2,137.00 | 3,750.00               | 1,613.00 | 43.0  |
| Water / Admin                    | 10654010000 | 61.68  | 0.00                     | (61.68)  | 0.0 | 387.05   | 0.00                   | (387.05) | 0.0   |
| Water - Station 50               | 10654030050 | 134.02 | 0.00                     | (134.02) | 0.0 | 796.09   | 1,400.00               | 603.91   | 43.1  |
| Water - Station 51               | 10654030051 | 143.64 | 0.00                     | (143.64) | 0.0 | 844.56   | 1,300.00               | 455.44   | 35.0  |
| Water - Station 52               | 10654030052 | 150.00 | 0.00                     | (150.00) | 0.0 | 850.00   | 1,890.00               | 1,040.00 | 55.0  |
| Water - Station 53               | 10654030053 | 264.08 | 0.00                     | (264.08) | 0.0 | 1,536.20 | 4,000.00               | 2,463.80 | 61.6  |
| Water - Station 58               | 10654030058 | 84.30  | 0.00                     | (84.30)  | 0.0 | 634.45   | 1,250.00               | 615.55   | 49.2  |
| Water - Station 59               | 10654030059 | 85.75  | 0.00                     | (85.75)  | 0.0 | 578.84   | 1,250.00               | 671.16   | 53.7  |
| Water - Station 62               | 10654030062 | 143.63 | 0.00                     | (143.63) | 0.0 | 615.86   | 1,600.00               | 984.14   | 61.5  |
| Water/CARTA                      | 10654035000 | 372.65 | 0.00                     | (372.65) | 0.0 | 3,510.73 | 6,250.00               | 2,739.27 | 43.8  |
| Water/Fleet Maintenance          | 10654048000 | 379.81 | 0.00                     | (379.81) | 0.0 | 1,509.49 | 2,000.00               | 490.51   | 24.5  |
| Hydrant Maintenance              | 10655130000 | 0.00   | 0.00                     | 0.00     | 0.0 | 841.30   | 3,000.00               | 2,158.70 | 72.0  |
| Repair & Maint Equip/Admin       | 10658010000 | 0.00   | 0.00                     | 0.00     | 0.0 | 0.00     | 250.00                 | 250.00   | 100.0 |
| Outside Repair Equip/ Prevention | 10658020000 | 274.00 | 0.00                     | (274.00) | 0.0 | 499.41   | 500.00                 | 0.59     | 0.1   |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                          | Account     | Actual                | Current Period<br>Budget | Variance            | %            | Actual              | Year To Date<br>Budget | Variance            | %             |
|------------------------------------------|-------------|-----------------------|--------------------------|---------------------|--------------|---------------------|------------------------|---------------------|---------------|
| Outside Repair Equip/Ops                 | 10658030000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 6,753.27            | 21,177.00              | 14,423.73           | 68.1          |
| Outside Repair Equip/ CARTA              | 10658035000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 0.00                | 2,000.00               | 2,000.00            | 100.0         |
| Outside Repair Equip/Fac Maint           | 10658043000 | 7.59                  | 0.00                     | (7.59)              | 0.0          | 257.89              | 2,700.00               | 2,442.11            | 90.4          |
| Outside Repair/Veh Maint Equip           | 10658048000 | 1,872.25              | 0.00                     | (1,872.25)          | 0.0          | 29,729.63           | 11,500.00              | (18,229.63)         | (158.5)       |
| EMS Training                             | 10658735000 | 146.85                | 0.00                     | (146.85)            | 0.0          | 4,118.27            | 3,110.00               | (1,008.27)          | (32.4)        |
| CYFD Training Center Classes             | 10658835000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 1,210.26            | 7,700.00               | 6,489.74            | 84.3          |
| Training & Travel/Admin                  | 10659010000 | 665.88                | 0.00                     | (665.88)            | 0.0          | 6,985.56            | 14,300.00              | 7,314.44            | 51.1          |
| Training & Travel/Prevention             | 10659020000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 3,485.71            | 9,605.00               | 6,119.29            | 63.7          |
| Training & Travel/OPS                    | 10659030000 | 534.86                | 0.00                     | (534.86)            | 0.0          | 9,208.14            | 53,605.00              | 44,396.86           | 82.8          |
| Training & Travel/CARTA                  | 10659035000 | 1,049.00              | 0.00                     | (1,049.00)          | 0.0          | 8,859.28            | 33,900.00              | 25,040.72           | 73.9          |
| Training & Travel/Communications         | 10659041000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 175.00              | 6,500.00               | 6,325.00            | 97.3          |
| Travel & Training / Fleet Maintenance    | 10659048000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 559.19              | 4,000.00               | 3,440.81            | 86.0          |
| Travel & Training / Warehouse            | 10659049000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 0.00                | 750.00                 | 750.00              | 100.0         |
| Books & Subscriptions / Training Center/ | 10659135035 | 50.00                 | 0.00                     | (50.00)             | 0.0          | 50.00               | 1,050.00               | 1,000.00            | 95.2          |
| ACLS Upgrade                             | 10659335000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 1,290.00            | 21,930.00              | 20,640.00           | 94.1          |
| Awards / Admin                           | 10659510000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 0.00                | 5,000.00               | 5,000.00            | 100.0         |
| Awards / Ops                             | 10659530000 | 7,732.73              | 0.00                     | (7,732.73)          | 0.0          | 8,644.11            | 6,375.00               | (2,269.11)          | (35.6)        |
| College - Upper & Lower Division         | 10659535000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 307.20              | 13,500.00              | 13,192.80           | 97.7          |
| Dues / Admin                             | 10660010000 | 3,374.00              | 0.00                     | (3,374.00)          | 0.0          | 4,446.81            | 8,055.00               | 3,608.19            | 44.8          |
| Dues/Prevention                          | 10660020000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 2,404.00            | 1,690.00               | (714.00)            | (42.2)        |
| Dues/Operations                          | 10660030000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 200.00              | 4,400.00               | 4,200.00            | 95.5          |
| Dues/CARTA                               | 10660035000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 1,145.00            | 1,635.00               | 490.00              | 30.0          |
| Dues/Warehouse                           | 10660049000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 0.00                | 50.00                  | 50.00               | 100.0         |
| Misc/Admin                               | 10661010000 | (252,815.20)          | 0.00                     | 252,815.20          | 0.0          | 4,349.16            | 2,000.00               | (2,349.16)          | (117.5)       |
| Misc/Prevention                          | 10661020000 | 45.00                 | 0.00                     | (45.00)             | 0.0          | 135.00              | 665.00                 | 530.00              | 79.7          |
| Misc/Operations                          | 10661030000 | 246.66                | 0.00                     | (246.66)            | 0.0          | 2,263.15            | 0.00                   | (2,263.15)          | 0.0           |
| Misc/Operations - Routine                | 10661030490 | 0.00                  | 0.00                     | 0.00                | 0.0          | 0.00                | 2,250.00               | 2,250.00            | 100.0         |
| Misc/Operations - Fire Rehab             | 10661030491 | 68.96                 | 0.00                     | (68.96)             | 0.0          | 746.05              | 2,250.00               | 1,503.95            | 66.8          |
| Misc/Operations                          | 10661030492 | 0.00                  | 0.00                     | 0.00                | 0.0          | 61.00               | 550.00                 | 489.00              | 88.9          |
| Misc/Promotional Testing                 | 10661030494 | 0.00                  | 0.00                     | 0.00                | 0.0          | 301.12              | 2,000.00               | 1,698.88            | 84.9          |
| Misc/Captain Promotional Testing         | 10661030496 | 1,452.82              | 0.00                     | (1,452.82)          | 0.0          | 1,452.82            | 1,200.00               | (252.82)            | (21.1)        |
| Misc/Firefighter Recruitment Supplies    | 10661030498 | 0.00                  | 0.00                     | 0.00                | 0.0          | 0.00                | 200.00                 | 200.00              | 100.0         |
| Contract Services / Comm & IT            | 10663041000 | 4,508.62              | 0.00                     | (4,508.62)          | 0.0          | 4,508.62            | 8,400.00               | 3,891.38            | 46.3          |
| <b>Total Service Expenses</b>            |             | <b>\$(112,938.17)</b> | <b>\$0.00</b>            | <b>\$112,938.17</b> | <b>0.0 %</b> | <b>\$741,512.82</b> | <b>\$1,537,573.00</b>  | <b>\$796,060.18</b> | <b>51.8 %</b> |
| <b>Capital Expenses</b>                  |             |                       |                          |                     |              |                     |                        |                     |               |
| Capital Outlay/ Admin.                   | 10772010000 | \$24,191.02           | \$0.00                   | \$(24,191.02)       | 0.0 %        | \$288,042.57        | \$1,700,000.00         | \$1,411,957.43      | 83.1 %        |
| Capital Outlay/Vehicles/OPS              | 10773030000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 5,303.07            | 2,037,765.00           | 2,032,461.93        | 99.7          |
| Capital Outlay/ Vehicles/ CARTA          | 10773035000 | 0.00                  | 0.00                     | 0.00                | 0.0          | 0.00                | 25,000.00              | 25,000.00           | 100.0         |

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2016 Through 12/31/2016

|                                         | Account     | Actual                | Current Period<br>Budget | Variance                | %            | Actual                 | Year To Date<br>Budget  | Variance               | %              |
|-----------------------------------------|-------------|-----------------------|--------------------------|-------------------------|--------------|------------------------|-------------------------|------------------------|----------------|
| Capital Outlay - Vehicles/OPS - Non Cap | 10773130000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | (131.95)               | 30,000.00               | 30,131.95              | 100.4          |
| Capital Outlay/ Equip/ OPS              | 10774030000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 36,515.69              | 92,262.00               | 55,746.31              | 60.4           |
| Capital Outlay - Comm/IT                | 10775041000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 18,858.27              | 270,000.00              | 251,141.73             | 93.0           |
| <b>Total Capital Expenses</b>           |             | <b>\$24,191.02</b>    | <b>\$0.00</b>            | <b>\$(24,191.02)</b>    | <b>0.0 %</b> | <b>\$348,587.65</b>    | <b>\$4,155,027.00</b>   | <b>\$3,806,439.35</b>  | <b>91.6 %</b>  |
| <b>Total Expenses</b>                   |             | <b>\$1,239,299.55</b> |                          | <b>\$(1,239,299.55)</b> |              | <b>\$10,059,615.96</b> | <b>\$23,035,718.00</b>  | <b>\$12,976,102.04</b> | <b>56.3 %</b>  |
| <b>Income (Loss) from Operations</b>    |             | <b>\$2,968,616.31</b> | <b>\$0.00</b>            | <b>\$2,968,616.31</b>   | <b>0.0 %</b> | <b>\$862,655.44</b>    | <b>\$(4,200,836.00)</b> | <b>\$5,063,491.44</b>  | <b>120.5 %</b> |
| <b>Contingency</b>                      |             |                       |                          |                         |              |                        |                         |                        |                |
| Interest Income-Cap Rsv Fund            | 10490100000 | \$2,269.34            | \$0.00                   | \$2,269.34              | 0.0 %        | \$5,090.03             | \$0.00                  | \$5,090.03             | 0.0 %          |
| Funded Contingency/Admin                | 10780010000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                   | (84,205.00)             | 84,205.00              | 100.0          |
| Funded Contingency/Prevention           | 10780020000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                   | (25,312.00)             | 25,312.00              | 100.0          |
| Funded Contingency/OPS                  | 10780030000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                   | (687,232.00)            | 687,232.00             | 100.0          |
| Funded Contingency/Training             | 10780035000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                   | (24,340.00)             | 24,340.00              | 100.0          |
| Funded Contingency/Tech Serv            | 10780041000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                   | (44,845.00)             | 44,845.00              | 100.0          |
| Funded Contingency/Facilities           | 10780043000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                   | (17,209.00)             | 17,209.00              | 100.0          |
| Funded Contingency/Fleet Main           | 10780048000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                   | (47,474.00)             | 47,474.00              | 100.0          |
| Funded Contingency/Warehouse            | 10780049000 | 0.00                  | 0.00                     | 0.00                    | 0.0          | 0.00                   | (13,418.00)             | 13,418.00              | 100.0          |
| <b>Total Contingency</b>                |             | <b>\$2,269.34</b>     | <b>\$0.00</b>            | <b>\$2,269.34</b>       | <b>0.0 %</b> | <b>\$5,090.03</b>      | <b>\$(944,035.00)</b>   | <b>\$949,125.03</b>    | <b>100.5 %</b> |
| <b>Net Income (Loss)</b>                |             | <b>\$2,970,885.65</b> | <b>\$0.00</b>            | <b>\$2,970,885.65</b>   | <b>0.0 %</b> | <b>\$867,745.47</b>    | <b>\$(5,144,871.00)</b> | <b>\$6,012,616.47</b>  | <b>116.9 %</b> |

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**CAFMA-Central Arizona Fire and Medical**  
**Balance Sheet**  
**As of 12/31/2016**

**Assets**

**Current Assets**

|                              |                |                       |
|------------------------------|----------------|-----------------------|
| Cash with Yavapai County     | \$7,872,850.89 |                       |
| Capital Reserve Fund         | 2,090,305.16   |                       |
| Accounts Receivable          | (327,333.61)   |                       |
| Misc. Receivables            | (7,311.75)     |                       |
| Retiree/Insurance Receivable | 61,062.40      |                       |
| Total Current Assets         |                | \$9,689,573.09        |
| <b>Total Assets</b>          |                | <b>\$9,689,573.09</b> |

**Liabilities and Net Assets**

**Current Liabilities**

|                               |              |                       |
|-------------------------------|--------------|-----------------------|
| Accrued Payroll Expenses      | \$63.34      |                       |
| Employee Retirement Gift Fund | (282.50)     |                       |
| Credit Card Payable           | (5,837.47)   |                       |
| Federal Tax Payable           | (33,019.45)  |                       |
| State Tax Payable             | (10,027.78)  |                       |
| PSPRS Payable                 | (138,467.95) |                       |
| ASRS Payable                  | (11,873.34)  |                       |
| ASRS Service Purchase 1       | (42.54)      |                       |
| Medicare Withheld             | (11,043.10)  |                       |
| Union Dues Withheld           | (3,318.79)   |                       |
| CAFMA PAC Fund                | (156.03)     |                       |
| Fire PAC                      | (89.34)      |                       |
| CAFMA Fire Fighter Charities  | (152.60)     |                       |
| Co-op Ded. Withheld           | (288.90)     |                       |
| PEHP Payable                  | (3,952.66)   |                       |
| Medical Insurance Withheld    | 9,616.65     |                       |
| Dental Insurance Withheld     | 4,528.04     |                       |
| Vision Insurance Withheld     | 483.14       |                       |
| HSA Withheld                  | (19,602.04)  |                       |
| Def Comp 401A - Employees     | (17,368.94)  |                       |
| Deferred Compensation         | (18,901.41)  |                       |
| Wage Garnishment              | (3,653.84)   |                       |
| Total Current Liabilities     |              | \$(263,387.51)        |
| <b>Total Liabilities</b>      |              | <b>\$(263,387.51)</b> |

**Net Assets**

|                                         |                |                       |
|-----------------------------------------|----------------|-----------------------|
| Fund Balance                            | \$9,085,215.13 |                       |
| Current Year Net Assets                 | 867,745.47     |                       |
| Total Net Assets                        |                | 9,952,960.60          |
| <b>Total Liabilities and Net Assets</b> |                | <b>\$9,689,573.09</b> |

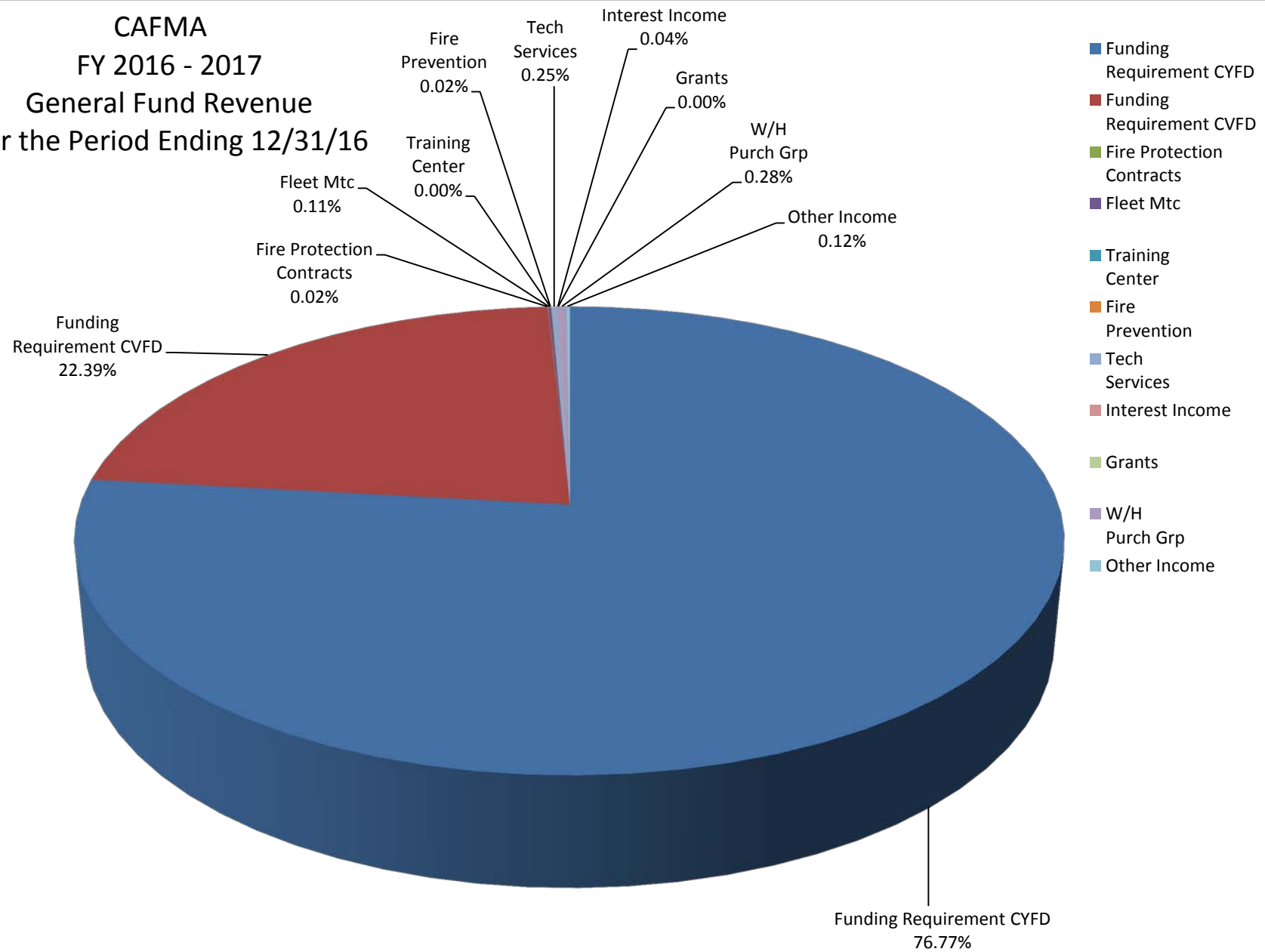
# CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

## REVENUE

|                     | Current<br>Month Revenue | YTD<br>Budget |        |
|---------------------|--------------------------|---------------|--------|
| Funding Requirement |                          |               |        |
| CYFD                | \$ 3,230,456             | \$ 14,449,633 | 76.77  |
| Funding             |                          |               |        |
| Requirement CVFD    | \$ 942,057               | \$ 3,850,599  | 22.39  |
| Fire Protection     |                          |               |        |
| Contracts           | \$ 712                   | \$ 124,000    | 0.02   |
| Fleet Mtc           | \$ 4,636                 | \$ 24,750     | 0.11   |
| Training            |                          |               |        |
| Center              | \$ 175                   | \$ 39,000     | 0.00   |
| Fire                |                          |               |        |
| Prevention          | \$ 1,000                 | \$ 48,300     | 0.02   |
| Tech                |                          |               |        |
| Services            | \$ 10,557                | \$ 135,000    | 0.25   |
| Interest Income     | \$ 1,849                 | \$ 21,000     | 0.04   |
| Grants              | \$ -                     | \$ -          | 0.00   |
| W/H                 |                          |               |        |
| Purch Grp           | \$ 11,753                | \$ 50,000     | 0.28   |
| Other Income        | \$ 4,721                 | \$ 92,600     | 0.12   |
|                     | \$ 4,207,916             | \$ 18,834,882 | 100.00 |



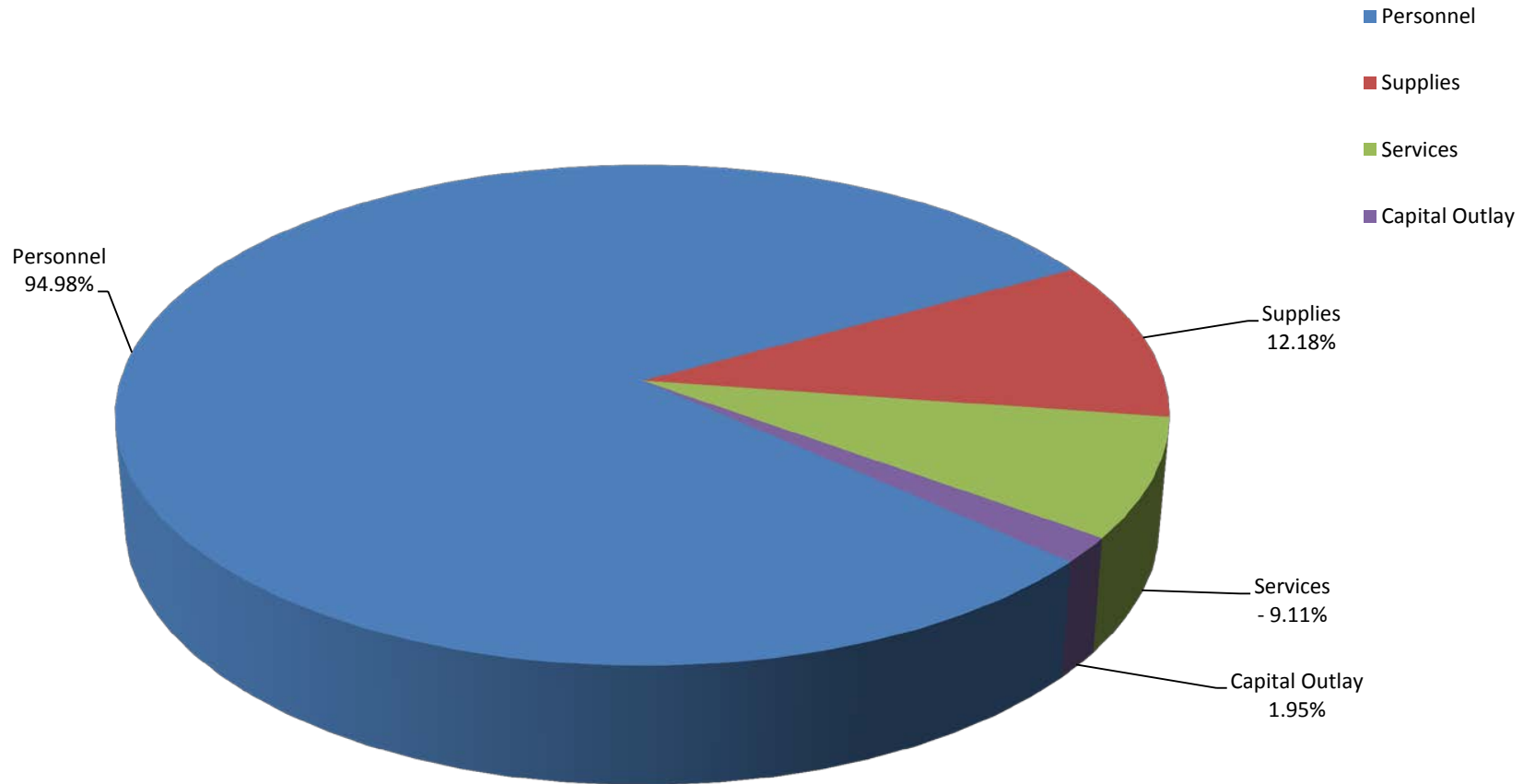
CAFMA  
FY 2016 - 2017  
General Fund Revenue  
For the Period Ending 12/31/16



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY****EXPENSES**

|                | Current Month<br>Actual |           | YTD Budget    |        |
|----------------|-------------------------|-----------|---------------|--------|
| Personnel      | \$                      | 1,177,088 | \$ 15,738,508 | 94.98  |
| Supplies       | \$                      | 150,959   | \$ 1,604,610  | 12.18  |
| Services       | \$                      | (112,938) | \$ 1,537,573  | (9.11) |
| Capital Outlay | \$                      | 24,191    | \$ 4,155,027  | 1.95   |
|                | \$                      | 1,239,300 | \$ 23,035,718 | 100    |

CAFMA  
FY 2016 - 2017  
General Fund Expenditures  
For the Period Ending 12/31/16





## 2016 - 2017 Cash Flow by Month : January Board Meeting

| Actual | Actual | Actual | Actual | Actual | Actual | Projected |      |       |       |     |      |
|--------|--------|--------|--------|--------|--------|-----------|------|-------|-------|-----|------|
| July   | Aug.   | Sept.  | Oct.   | Nov.   | Dec.   | Jan.      | Feb. | March | April | May | June |

| <b>Revenues:</b>               |               |                |                |                  |                  |                  |                  |                  |                  |                  |                  |
|--------------------------------|---------------|----------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| CYFD/CVFD Funding Requirements | -             | 149,788        | 82,103         | 989,975          | 4,597,363        | 4,172,513        | 1,525,019        | 1,525,019        | 1,525,019        | 1,525,019        | 1,525,019        |
| Fire Protection Contracts      | 12,799        | 35,086         | 44,510         | 5,773            | 4,307            | 712              | 10,333           | 10,333           | 10,333           | 10,333           | 10,333           |
| Fee for Service                | 1,838         | 12,258         | 44,541         | 29,573           | 8,792            | 16,368           | 20,587           | 20,587           | 20,587           | 20,587           | 20,587           |
| Interest Income                | -             | 555            | 375            | 326              | 217              | 1,849            | 1,750            | 1,750            | 1,750            | 1,750            | 1,750            |
| Grants                         | -             | -              | -              | -                | 5,039            | -                | -                | -                | -                | -                | -                |
| Misc. Non Levy                 | 56,852        | 26,000         | 66,149         | 190,534          | 349,358          | 16,473           | 330,426          | 330,426          | 330,426          | 330,426          | 330,426          |
| <b>Revenue Totals:</b>         | <b>71,489</b> | <b>223,688</b> | <b>237,678</b> | <b>1,216,181</b> | <b>4,965,076</b> | <b>4,207,916</b> | <b>1,888,115</b> | <b>1,888,115</b> | <b>1,888,115</b> | <b>1,888,115</b> | <b>1,888,115</b> |

| <b>Expenditures:</b>       |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Personnel Costs            | 1,530,164        | 1,774,832        | 1,447,444        | 1,162,012        | 1,162,256        | 1,177,088        | 1,311,542        | 1,311,542        | 1,311,542        | 1,311,542        | 1,311,542        |
| Supplies/ Consum.          | 50,829           | 174,848          | 124,897          | 102,932          | 111,252          | 150,959          | 133,718          | 133,718          | 133,718          | 133,718          | 133,718          |
| Utilities                  | 22,674           | 26,935           | 17,095           | 14,364           | 17,906           | 18,317           | 21,448           | 21,448           | 21,448           | 21,448           | 21,448           |
| Misc. Service Expenses     | 30,599           | 212,698          | 114,066          | 63,367           | 334,661          | (131,255)        | 106,683          | 106,683          | 106,683          | 106,683          | 106,683          |
| Capital Expenses           | -                | 290,829          | 16,928           | 9,019            | 3,479            | 24,191           | 346,252          | 346,252          | 346,252          | 346,252          | 346,252          |
| <b>Expenditure Totals:</b> | <b>1,634,266</b> | <b>2,480,143</b> | <b>1,720,431</b> | <b>1,351,694</b> | <b>1,629,554</b> | <b>1,239,300</b> | <b>1,919,643</b> | <b>1,919,643</b> | <b>1,919,643</b> | <b>1,919,643</b> | <b>1,919,643</b> |

|                                     |             |             |             |             |           |           |           |           |           |           |           |
|-------------------------------------|-------------|-------------|-------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Monthly Net Cash                    | (1,562,777) | (2,256,455) | (1,482,754) | (135,513)   | 3,335,522 | 2,968,616 | (31,528)  | (31,528)  | (31,528)  | (31,528)  | (31,528)  |
| Cumulative Net Cash                 | (219,418)   | (2,475,873) | (3,958,627) | (4,094,140) | (758,618) | 2,209,999 | 2,178,471 | 2,146,943 | 2,115,415 | 2,083,887 | 2,052,359 |
| Cash Balance (\$1.3 M carryover)    | 1,343,359   | (913,096)   | (2,395,850) | (2,531,363) | 804,159   | 3,772,776 |           |           |           |           |           |
| Capital Reserve \$2,090,305.16 Bal. | 5,085,215   | 3,086,116   | 3,087,053   | 2,087,549   | 2,088,036 | 2,090,305 |           |           |           |           |           |

The Central Arizona Fire and Medical Authority Board of Directors have reviewed and approved the following financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805, 807.

CAFMA General Fund

|                        |       |
|------------------------|-------|
| _____                  | _____ |
| Fire Board Chairperson | Date  |

|                  |       |
|------------------|-------|
| _____            | _____ |
| Fire Board Clerk | Date  |

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**CHECK RECONCILIATION DECEMBER, 2016**

**Reconciliation:**

|                                  |                        |
|----------------------------------|------------------------|
| Beginning Balance:               | \$ 5,182,076.75        |
| Deposits:                        | \$ 52,978.29           |
| Transfers:                       | \$ -                   |
| Outstanding Payroll:             | \$ 247,999.38          |
| Disbursements:                   | \$ (2,035,766.40)      |
| Errors Made By County Treasurer: | \$ 253,049.70          |
| Transfer from CVFD & CYFD        | \$ 4,172,513.17        |
| <b>Ending Balance:</b>           | <b>\$ 7,872,850.89</b> |

**Difference Between Balances:** \$ -

**Deposits Per Bank Statement:**

|                                      |                        |
|--------------------------------------|------------------------|
| Transfer In From Capital Reserve:    | \$ -                   |
| Fire District Deposits:              | \$ 51,129.06           |
| Interest Income:                     | \$ 1,849.23            |
| Transfer In From CVFD:               | \$ 942,057.03          |
| Transfer In From CYFD:               | \$ 3,230,456.14        |
| Error Corrected By County Treasurer: | \$ 252,786.08          |
| Error Corrected By County Treasurer: | \$ 263.62              |
| <b>Ending Balance:</b>               | <b>\$ 4,478,541.16</b> |

**Bank Statement Balance:**

|                                  |                 |
|----------------------------------|-----------------|
| Balance Per Bank:                | \$ 7,959,705.76 |
| Outstanding Checks:              | \$ (334,854.25) |
| Outstanding Deposits:            | \$ -            |
| Voided Checks From Prior Months: | \$ -            |
| Outstanding Payroll:             | \$ 247,999.38   |

**Ending Balance:** \$ 7,872,850.89

**G/L Ending Balance:** \$ 7,872,850.89

\$ -

\$ 7,872,850.89

**Bank Reconciliation Register:**

|                               |                 |
|-------------------------------|-----------------|
| Checks From Accounts Payable: | \$ 2,034,157.85 |
| Adjustment For Payroll Check: | \$ 1,608.55     |

**Total Checks:** \$ 2,035,766.40

|                                      |                 |
|--------------------------------------|-----------------|
| Deposits From Accounts Receivable:   | \$ 51,129.06    |
| Journal Entries From General Ledger: | \$ 4,427,412.10 |
| Error Made by County Treasurer:      | \$ -            |
| Error Made by County Treasurer:      | \$ -            |
| NSF Checks Returned:                 | \$ -            |
| Outstanding Deposit:                 | \$ -            |

**Ending Balance:** \$ 4,478,541.16

**Reconciliation Approved By:**

Scott Freitag, Fire Chief

**Reconciliation Reviewed By:**

David Tharp, Assistant Chief of Administration

**Reconciliation Prepared By:**

Debbie Spingola, Finance Manager

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**CAFMA-Central Arizona Fire and Medical**  
**Bank Reconciliation Summary**  
For the Bank Statement ending: 12/31/2016

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| BANK CONTROL ID: CAFMA - GENERAL FUND |          | DESC: GENERAL FUND | ACCOUNT NO: 1100      |
|---------------------------------------|----------|--------------------|-----------------------|
| Beginning Balance:                    | 12/01/16 |                    | \$5,187,386.49        |
| Deposits and Credits:                 |          |                    | \$4,478,541.16        |
| Checks and Charges:                   |          |                    | (\$1,704,613.34)      |
| Adjustments:                          |          |                    | (\$1,608.55)          |
| Ending Balance Per Reconciliation:    |          |                    | <u>\$7,959,705.76</u> |
| Ending Balance Per Bank Statement:    | 12/31/16 |                    | \$7,959,705.76        |
| * Outstanding Deposits and Credits:   | 12/31/16 |                    | \$0.00                |
| * Outstanding Checks and Charges:     | 12/31/16 |                    | (\$334,854.25)        |
| Ending Book Balance:                  | 12/31/16 |                    | <u>\$7,624,851.51</u> |

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**CAFMA-Central Arizona Fire and Medical**  
**BR Checks and Charges Cleared**  
For the Bank Statement ending: 12/31/16

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| CAFMA General Fund |          | General Fund                    |        | 1100    |                |
|--------------------|----------|---------------------------------|--------|---------|----------------|
| Date               | Document | Description                     | Module | Company | Amount         |
| 10/24/16           | 70001520 | Firefighter Angel Foundation    | AP     | CAFMA   | \$54.75        |
| 11/21/16           | 70001644 | A-1 Bulk Water Delivery Sv Inc  | AP     | CAFMA   | \$150.00       |
| 11/21/16           | 70001680 | Earth Resources Corp.           | AP     | CAFMA   | \$1,408.96     |
| 11/21/16           | 70001682 | International Chemical Systems  | AP     | CAFMA   | \$132.18       |
| 11/21/16           | 70001684 | Firefighter Angel Foundation    | AP     | CAFMA   | \$5.00         |
| 11/21/16           | 70001694 | Loney, Conrad                   | AP     | CAFMA   | \$26.18        |
| 11/21/16           | 70001702 | Northern Arizona Tire           | AP     | CAFMA   | \$2,282.82     |
| 11/21/16           | 70001716 | Town of Prescott Valley         | AP     | CAFMA   | \$1,238.85     |
| 12/05/16           | 70001795 | Chase Bank                      | AP     | CAFMA   | \$333,810.96   |
| 12/06/16           | 70001724 | A2Z Home Center, LLC            | AP     | CAFMA   | \$36.94        |
| 12/06/16           | 70001725 | AZ General/Ace Hardware         | AP     | CAFMA   | \$126.34       |
| 12/06/16           | 70001726 | Action Graphics                 | AP     | CAFMA   | \$458.86       |
| 12/06/16           | 70001727 | Allan's Flowers                 | AP     | CAFMA   | \$60.05        |
| 12/06/16           | 70001728 | American Express, Inc.          | AP     | CAFMA   | \$1,808.44     |
| 12/06/16           | 70001730 | APEHP                           | AP     | CAFMA   | \$20,287.90    |
| 12/06/16           | 70001731 | APEHP                           | AP     | CAFMA   | \$112,324.00   |
| 12/06/16           | 70001733 | APS                             | AP     | CAFMA   | \$1,664.75     |
| 12/06/16           | 70001734 | Arizona Brake & Clutch Sup.Inc  | AP     | CAFMA   | \$673.41       |
| 12/06/16           | 70001735 | Arizona Dept. of Public Safety  | AP     | CAFMA   | \$40.00        |
| 12/06/16           | 70001736 | Arizona Department of Revenue   | AP     | CAFMA   | \$1,002.12     |
| 12/06/16           | 70001737 | Avesis Insurance Company        | AP     | CAFMA   | \$1,198.82     |
| 12/06/16           | 70001738 | Awards Etc                      | AP     | CAFMA   | \$29.42        |
| 12/06/16           | 70001739 | Bennett Oil                     | AP     | CAFMA   | \$474.19       |
| 12/06/16           | 70001740 | Best Pick Disposal, Inc         | AP     | CAFMA   | \$403.03       |
| 12/06/16           | 70001741 | Truman Duncan                   | AP     | CAFMA   | \$210.00       |
| 12/06/16           | 70001742 | Bound Tree Medical LLC          | AP     | CAFMA   | \$5,546.95     |
| 12/06/16           | 70001745 | B & W Fire Security Systems     | AP     | CAFMA   | \$58.50        |
| 12/06/16           | 70001746 | Cable One Business              | AP     | CAFMA   | \$26.10        |
| 12/06/16           | 70001747 | CenturyLink                     | AP     | CAFMA   | \$819.78       |
| 12/06/16           | 70001748 | CenturyLink                     | AP     | CAFMA   | \$1,016.30     |
| 12/06/16           | 70001749 | CenturyLink                     | AP     | CAFMA   | \$7.76         |
| 12/06/16           | 70001750 | Chase Bank                      | AP     | CAFMA   | \$333,810.96   |
| 12/06/16           | 70001750 | Chase Bank                      | AP     | CAFMA   | (\$333,810.96) |
| 12/06/16           | 70001752 | Chino Valley Medical Center     | AP     | CAFMA   | \$385.00       |
| 12/06/16           | 70001753 | City of Prescott                | AP     | CAFMA   | \$188.35       |
| 12/06/16           | 70001754 | Curtis Tools for Heroes         | AP     | CAFMA   | \$262.03       |
| 12/06/16           | 70001755 | CYMA Forms                      | AP     | CAFMA   | \$400.74       |
| 12/06/16           | 70001756 | FEDEX                           | AP     | CAFMA   | \$19.44        |
| 12/06/16           | 70001757 | Freightliner of AZ, LLC         | AP     | CAFMA   | \$684.31       |
| 12/06/16           | 70001758 | Globalstar                      | AP     | CAFMA   | \$80.38        |
| 12/06/16           | 70001759 | Guaranteed Door Service         | AP     | CAFMA   | \$352.92       |
| 12/06/16           | 70001760 | Hillyard-Flagstaff              | AP     | CAFMA   | \$945.36       |
| 12/06/16           | 70001761 | Melcher Printing, Inc.          | AP     | CAFMA   | \$93.77        |
| 12/06/16           | 70001762 | NAPA Auto Parts                 | AP     | CAFMA   | \$460.32       |
| 12/06/16           | 70001765 | Nationwide Retirement Solution  | AP     | CAFMA   | \$11,599.90    |
| 12/06/16           | 70001766 | Nationwide Retirement Solution  | AP     | CAFMA   | \$19,432.19    |
| 12/06/16           | 70001767 | Nationwide Retirement Solution  | AP     | CAFMA   | \$7,139.48     |
| 12/06/16           | 70001768 | Nationwide Retirement Solution  | AP     | CAFMA   | \$4,111.63     |
| 12/06/16           | 70001769 | Risinger, Joan                  | AP     | CAFMA   | \$429.90       |
| 12/06/16           | 70001770 | O'Reilly Auto Parts             | AP     | CAFMA   | \$62.65        |
| 12/06/16           | 70001771 | SLG Enterprises, LLC            | AP     | CAFMA   | \$464.00       |
| 12/06/16           | 70001772 | Prescott Winlectric Co.         | AP     | CAFMA   | \$103.82       |
| 12/06/16           | 70001773 | Public Safety Personnel Retire  | AP     | CAFMA   | \$134,186.11   |
| 12/06/16           | 70001774 | Prescott Valley Ace Hardware    | AP     | CAFMA   | \$323.60       |
| 12/06/16           | 70001777 | R and R Auto and Truck Parts    | AP     | CAFMA   | \$17.82        |
| 12/06/16           | 70001778 | Sharp Business Systems          | AP     | CAFMA   | \$38.09        |
| 12/06/16           | 70001780 | SPE Systems, Inc                | AP     | CAFMA   | \$8,300.00     |
| 12/06/16           | 70001781 | Staples Contract & Commmerc.Inc | AP     | CAFMA   | \$780.92       |
| 12/06/16           | 70001782 | Standard Insurance Group        | AP     | CAFMA   | \$1,353.60     |
| 12/06/16           | 70001783 | Stevens Decal Co.               | AP     | CAFMA   | \$309.40       |
| 12/06/16           | 70001784 | Sunstate Equipment Co           | AP     | CAFMA   | \$1,916.36     |
| 12/06/16           | 70001785 | SymbolArts, LLC                 | AP     | CAFMA   | \$2,464.75     |



**CAFMA-Central Arizona Fire and Medical**  
**BR Checks and Charges Cleared**  
For the Bank Statement ending: 12/31/16

| CAFMA General Fund |          | General Fund                   |        | 1100    |              |
|--------------------|----------|--------------------------------|--------|---------|--------------|
| Date               | Document | Description                    | Module | Company | Amount       |
| 12/06/16           | 70001786 | Tessco, Inc.                   | AP     | CAFMA   | \$117.15     |
| 12/06/16           | 70001787 | TIM'S                          | AP     | CAFMA   | \$93.35      |
| 12/06/16           | 70001788 | Town of Prescott Valley        | AP     | CAFMA   | \$85.75      |
| 12/06/16           | 70001789 | Unisource Energy Services      | AP     | CAFMA   | \$135.27     |
| 12/06/16           | 70001790 | United Disposal, Inc           | AP     | CAFMA   | \$180.00     |
| 12/06/16           | 70001791 | University Termite & Pest Cont | AP     | CAFMA   | \$495.00     |
| 12/06/16           | 70001792 | Wist Supply & Equipment Co     | AP     | CAFMA   | \$484.64     |
| 12/06/16           | 70001793 | Yavapai Fleet & Industrial War | AP     | CAFMA   | \$58.96      |
| 12/12/16           | 70001798 | APEHP                          | AP     | CAFMA   | \$140.46     |
| 12/12/16           | 70001799 | Chase Bank                     | AP     | CAFMA   | \$863.30     |
| 12/12/16           | 70001800 | Nationwide Retirement Solution | AP     | CAFMA   | \$20.00      |
| 12/12/16           | 70001801 | Nationwide Retirement Solution | AP     | CAFMA   | \$322.68     |
| 12/12/16           | 70001802 | Nationwide Retirement Solution | AP     | CAFMA   | \$26.02      |
| 12/12/16           | 70001803 | VOID                           | AP     | CAFMA   | \$0.01       |
| 12/12/16           | 70001803 | VOID                           | AP     | CAFMA   | (\$0.01)     |
| 12/12/16           | 70001804 | VOID                           | AP     | CAFMA   | \$0.01       |
| 12/12/16           | 70001804 | VOID                           | AP     | CAFMA   | (\$0.01)     |
| 12/12/16           | 70001805 | VOID                           | AP     | CAFMA   | \$0.01       |
| 12/12/16           | 70001805 | VOID                           | AP     | CAFMA   | (\$0.01)     |
| 12/12/16           | 70001806 | VOID                           | AP     | CAFMA   | \$0.01       |
| 12/12/16           | 70001806 | VOID                           | AP     | CAFMA   | (\$0.01)     |
| 12/12/16           | 70001807 | VOID                           | AP     | CAFMA   | \$0.01       |
| 12/12/16           | 70001807 | VOID                           | AP     | CAFMA   | (\$0.01)     |
| 12/12/16           | 70001808 | VOID                           | AP     | CAFMA   | \$0.01       |
| 12/12/16           | 70001808 | VOID                           | AP     | CAFMA   | (\$0.01)     |
| 12/19/16           | 70001810 | Able Saw, LLC                  | AP     | CAFMA   | \$28.24      |
| 12/19/16           | 70001811 | Action Graphics                | AP     | CAFMA   | \$4,536.39   |
| 12/19/16           | 70001826 | American Fence Co, Inc         | AP     | CAFMA   | \$241.66     |
| 12/19/16           | 70001827 | APEHP                          | AP     | CAFMA   | \$20,690.31  |
| 12/19/16           | 70001828 | APS                            | AP     | CAFMA   | \$3,544.33   |
| 12/19/16           | 70001830 | Arizona Brake & Clutch Sup.Inc | AP     | CAFMA   | \$1,471.79   |
| 12/19/16           | 70001834 | Awards Etc                     | AP     | CAFMA   | \$87.82      |
| 12/19/16           | 70001835 | Bennett Oil                    | AP     | CAFMA   | \$1,773.86   |
| 12/19/16           | 70001836 | Douglas Bergstrom, PhD         | AP     | CAFMA   | \$975.00     |
| 12/19/16           | 70001837 | Bound Tree Medical LLC         | AP     | CAFMA   | \$10,971.25  |
| 12/19/16           | 70001840 | Brackman's Paint & Body, Inc   | AP     | CAFMA   | \$330.18     |
| 12/19/16           | 70001841 | B & W Fire Security Systems    | AP     | CAFMA   | \$67.50      |
| 12/19/16           | 70001842 | Cable One Business             | AP     | CAFMA   | \$1,092.30   |
| 12/19/16           | 70001843 | CAFMA - Petty Cash             | AP     | CAFMA   | \$191.21     |
| 12/19/16           | 70001844 | CareScape, Inc                 | AP     | CAFMA   | \$385.00     |
| 12/19/16           | 70001845 | CenturyLink                    | AP     | CAFMA   | \$716.48     |
| 12/19/16           | 70001846 | CenturyLink                    | AP     | CAFMA   | \$55.83      |
| 12/19/16           | 70001847 | Chase Bank                     | AP     | CAFMA   | \$336,953.57 |
| 12/19/16           | 70001849 | Chase Card Services            | AP     | CAFMA   | \$16,043.61  |
| 12/19/16           | 70001861 | City of Prescott               | AP     | CAFMA   | \$143.63     |
| 12/19/16           | 70001862 | Copeland Geotech. Consult. Inc | AP     | CAFMA   | \$2,000.00   |
| 12/19/16           | 70001863 | Curtis Tools for Heroes        | AP     | CAFMA   | \$87.34      |
| 12/19/16           | 70001864 | Dish Network                   | AP     | CAFMA   | \$103.04     |
| 12/19/16           | 70001865 | FEDEX                          | AP     | CAFMA   | \$16.03      |
| 12/19/16           | 70001866 | Gila Health Resources          | AP     | CAFMA   | \$219.00     |
| 12/19/16           | 70001867 | W.W. Grainger, Inc.            | AP     | CAFMA   | \$122.81     |
| 12/19/16           | 70001868 | Headwaters Architecture P.C.   | AP     | CAFMA   | \$4,175.00   |
| 12/19/16           | 70001871 | Interstate Batteries           | AP     | CAFMA   | \$897.98     |
| 12/19/16           | 70001873 | The Lighthouse, Inc            | AP     | CAFMA   | \$263.36     |
| 12/19/16           | 70001874 | Matheson Tri-Gas, Inc.         | AP     | CAFMA   | \$135.83     |
| 12/19/16           | 70001875 | Merlt Technology Partners      | AP     | CAFMA   | \$6,000.00   |
| 12/19/16           | 70001876 | Med-Tech Resource Inc          | AP     | CAFMA   | \$735.52     |
| 12/19/16           | 70001877 | Mitchell Repair Info. Comp LLC | AP     | CAFMA   | \$356.17     |
| 12/19/16           | 70001878 | Motorola Solutions, Inc        | AP     | CAFMA   | \$79.43      |
| 12/19/16           | 70001879 | NAPA Auto Parts                | AP     | CAFMA   | \$337.32     |
| 12/19/16           | 70001881 | Nationwide Retirement Solution | AP     | CAFMA   | \$13,407.70  |
| 12/19/16           | 70001882 | Nationwide Retirement Solution | AP     | CAFMA   | \$18,945.90  |

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**CAFMA-Central Arizona Fire and Medical**  
**BR Checks and Charges Cleared**  
For the Bank Statement ending: 12/31/16

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| CAFMA                                    | General Fund | General Fund                   | 1100                  |
|------------------------------------------|--------------|--------------------------------|-----------------------|
| Date                                     | Document     | Description                    | Module Company Amount |
| 12/19/16                                 | 70001883     | Nationwide Retirement Solution | AP CAFMA \$6,865.46   |
| 12/19/16                                 | 70001884     | Nationwide Retirement Solution | AP CAFMA \$4,141.70   |
| 12/19/16                                 | 70001885     | Nationwide Retirement Solution | AP CAFMA \$14,704.45  |
| 12/19/16                                 | 70001886     | Nationwide Retirement Solution | AP CAFMA \$5,000.00   |
| 12/19/16                                 | 70001887     | Webers Insurance Service       | AP CAFMA \$33,821.00  |
| 12/19/16                                 | 70001889     | O'Reilly Auto Parts            | AP CAFMA \$163.34     |
| 12/19/16                                 | 70001890     | Prescott Winlectric Co.        | AP CAFMA \$152.76     |
| 12/19/16                                 | 70001891     | Progressive Services, Inc      | AP CAFMA \$11,800.00  |
| 12/19/16                                 | 70001892     | Pullins, Jon S                 | AP CAFMA \$92.10      |
| 12/19/16                                 | 70001894     | Public Safety Personnel Retire | AP CAFMA \$133,656.57 |
| 12/19/16                                 | 70001895     | SC Audit & Accounting Solution | AP CAFMA \$80.00      |
| 12/19/16                                 | 70001896     | Staples Contract & Commecr.Inc | AP CAFMA \$205.78     |
| 12/19/16                                 | 70001897     | Super Seal, Inc.               | AP CAFMA \$4,626.00   |
| 12/19/16                                 | 70001898     | Tessco, Inc.                   | AP CAFMA \$106.78     |
| 12/19/16                                 | 70001899     | Town of Prescott Valley        | AP CAFMA \$195.70     |
| 12/19/16                                 | 70001900     | Trauma Intervention Programs   | AP CAFMA \$7,177.50   |
| 12/19/16                                 | 70001901     | Turbo & Electric Sales & Srvc  | AP CAFMA \$2,468.45   |
| 12/19/16                                 | 70001902     | Universal Background Screening | AP CAFMA \$165.50     |
| 12/19/16                                 | 70001903     | University Termite & Pest Cont | AP CAFMA \$450.00     |
| 12/19/16                                 | 70001904     | USDA Forest Service            | AP CAFMA \$4,508.62   |
| 12/19/16                                 | 70001905     | Vern Lewis Welding Supply Inc  | AP CAFMA \$8.18       |
| 12/19/16                                 | 70001906     | Verizon Wireless               | AP CAFMA \$3,518.13   |
| 12/19/16                                 | 70001907     | US Bank Voyager Fleet Systems  | AP CAFMA \$8,986.43   |
| 12/19/16                                 | 70001908     | Western Shelter Systems        | AP CAFMA \$2,981.39   |
| 12/19/16                                 | 70001909     | Xerox Corporation              | AP CAFMA \$873.94     |
| 12/19/16                                 | 70001910     | Yavapai Fleet & Industrial War | AP CAFMA \$387.98     |
| 12/19/16                                 | 70001911     | Zebrascares LLC                | AP CAFMA \$165.00     |
| 12/22/16                                 | 70001682     | International Chemical Systems | AP CAFMA (\$132.18)   |
| 12/29/16                                 | 70001937     | Chase Bank                     | AP CAFMA \$321,947.59 |
| 12/29/16                                 | 70001985     | VOID                           | AP CAFMA \$0.01       |
| 12/29/16                                 | 70001985     | VOID                           | AP CAFMA (\$0.01)     |
| <b>TOTAL CHECKS AND CHARGES CLEARED:</b> |              |                                | <b>\$1,704,613.34</b> |

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**CAFMA-Central Arizona Fire and Medical**  
**BR Checks and Charges Outstanding**  
For the Bank Statement ending: 12/31/16

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|              |                     |                     |             |
|--------------|---------------------|---------------------|-------------|
| <b>CAFMA</b> | <b>General Fund</b> | <b>General Fund</b> | <b>1100</b> |
|--------------|---------------------|---------------------|-------------|

| Date     | Document | Description                    | Module | Company | Amount      |
|----------|----------|--------------------------------|--------|---------|-------------|
| 11/21/16 | 70001691 | Ipson, Cory                    | AP     | CAFMA   | \$11.00     |
| 12/06/16 | 70001779 | Signs & Shapes Int'l           | AP     | CAFMA   | \$564.00    |
| 12/19/16 | 70001809 | A-1 Bulk Water Delivery Sv Inc | AP     | CAFMA   | \$150.00    |
| 12/19/16 | 70001829 | Arizona Ambulance Assn, Inc    | AP     | CAFMA   | \$125.00    |
| 12/19/16 | 70001831 | Arizona Dept. of Public Safety | AP     | CAFMA   | \$44.00     |
| 12/19/16 | 70001832 | Arizona Dept. of Public Safety | AP     | CAFMA   | \$22.00     |
| 12/19/16 | 70001833 | Arizona Fire Chiefs Associatio | AP     | CAFMA   | \$1,000.00  |
| 12/19/16 | 70001869 | Hillyard-Flagstaff             | AP     | CAFMA   | \$38.22     |
| 12/19/16 | 70001870 | Oklahoma State Univ-FP Publ.   | AP     | CAFMA   | \$50.00     |
| 12/19/16 | 70001872 | Liberty Art Works              | AP     | CAFMA   | \$1,635.00  |
| 12/19/16 | 70001888 | Northern Arizona Tire          | AP     | CAFMA   | \$655.63    |
| 12/19/16 | 70001893 | Purple Sage Embroidery & Award | AP     | CAFMA   | \$86.19     |
| 12/29/16 | 70001912 | AZ General/Ace Hardware        | AP     | CAFMA   | \$52.80     |
| 12/29/16 | 70001913 | Action Graphics                | AP     | CAFMA   | \$132.10    |
| 12/29/16 | 70001914 | American Express, Inc.         | AP     | CAFMA   | \$3,377.50  |
| 12/29/16 | 70001915 | APEHP                          | AP     | CAFMA   | \$19,602.04 |
| 12/29/16 | 70001916 | APS                            | AP     | CAFMA   | \$9,462.56  |
| 12/29/16 | 70001918 | Arizona Fire District Associat | AP     | CAFMA   | \$2,030.00  |
| 12/29/16 | 70001919 | Arizona Premier Carpet Care    | AP     | CAFMA   | \$453.00    |
| 12/29/16 | 70001920 | Arrow International, Inc.      | AP     | CAFMA   | \$1,179.29  |
| 12/29/16 | 70001921 | Auto Trim Plus LLC             | AP     | CAFMA   | \$54.17     |
| 12/29/16 | 70001922 | Arizona Emergency Products Inc | AP     | CAFMA   | \$309.57    |
| 12/29/16 | 70001923 | Bennett Oil                    | AP     | CAFMA   | \$997.81    |
| 12/29/16 | 70001924 | Best Pick Disposal, Inc        | AP     | CAFMA   | \$464.98    |
| 12/29/16 | 70001925 | Truman Duncan                  | AP     | CAFMA   | \$90.00     |
| 12/29/16 | 70001926 | Bound Tree Medical LLC         | AP     | CAFMA   | \$17,462.78 |
| 12/29/16 | 70001931 | B & W Fire Security Systems    | AP     | CAFMA   | \$841.00    |
| 12/29/16 | 70001932 | Carquest Auto Parts, LLC       | AP     | CAFMA   | \$117.65    |
| 12/29/16 | 70001933 | CareScape, Inc                 | AP     | CAFMA   | \$385.00    |
| 12/29/16 | 70001934 | CenturyLink                    | AP     | CAFMA   | \$794.07    |
| 12/29/16 | 70001935 | CenturyLink                    | AP     | CAFMA   | \$1,014.92  |
| 12/29/16 | 70001936 | CenturyLink                    | AP     | CAFMA   | \$7.52      |
| 12/29/16 | 70001939 | City of Prescott               | AP     | CAFMA   | \$30,594.85 |
| 12/29/16 | 70001940 | City of Prescott               | AP     | CAFMA   | \$335.10    |
| 12/29/16 | 70001941 | Curtis Tools for Heroes        | AP     | CAFMA   | \$26,476.15 |
| 12/29/16 | 70001942 | Entenmann-Rovin Co.            | AP     | CAFMA   | \$167.00    |
| 12/29/16 | 70001943 | FEDEX                          | AP     | CAFMA   | \$15.44     |
| 12/29/16 | 70001944 | Galpin Ford, Inc.              | AP     | CAFMA   | \$241.51    |
| 12/29/16 | 70001945 | Globalstar                     | AP     | CAFMA   | \$80.39     |
| 12/29/16 | 70001946 | W.W. Grainger, Inc.            | AP     | CAFMA   | \$2,095.54  |
| 12/29/16 | 70001947 | Guaranteed Door Service        | AP     | CAFMA   | \$656.12    |
| 12/29/16 | 70001948 | Hampton Inn & Suites           | AP     | CAFMA   | \$929.50    |
| 12/29/16 | 70001949 | Headwaters Architecture P.C.   | AP     | CAFMA   | \$8,200.00  |
| 12/29/16 | 70001950 | Hillyard-Flagstaff             | AP     | CAFMA   | \$1,243.22  |
| 12/29/16 | 70001951 | Interstate Batteries           | AP     | CAFMA   | \$821.36    |
| 12/29/16 | 70001952 | Kendhammer and Partners, LLP   | AP     | CAFMA   | \$5,996.56  |
| 12/29/16 | 70001953 | The Lighthouse, Inc            | AP     | CAFMA   | \$99.90     |
| 12/29/16 | 70001954 | Med-Tech Resource Inc          | AP     | CAFMA   | \$1,248.04  |
| 12/29/16 | 70001955 | NAPA Auto Parts                | AP     | CAFMA   | \$900.80    |
| 12/29/16 | 70001958 | Nationwide Retirement Solution | AP     | CAFMA   | \$10,518.43 |
| 12/29/16 | 70001959 | Nationwide Retirement Solution | AP     | CAFMA   | \$18,901.41 |
| 12/29/16 | 70001960 | Nationwide Retirement Solution | AP     | CAFMA   | \$6,850.51  |
| 12/29/16 | 70001961 | Nationwide Retirement Solution | AP     | CAFMA   | \$3,952.66  |
| 12/29/16 | 70001962 | Notary Bond Agency             | AP     | CAFMA   | \$55.00     |
| 12/29/16 | 70001963 | Trudgian, Kathleen & Jeffrey   | AP     | CAFMA   | \$450.00    |
| 12/29/16 | 70001964 | Pitney Bowes Global Financial  | AP     | CAFMA   | \$137.57    |
| 12/29/16 | 70001965 | Pinon Painting LLC             | AP     | CAFMA   | \$4,230.00  |
| 12/29/16 | 70001966 | Pullins, Jon S                 | AP     | CAFMA   | \$149.21    |

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**CAFMA-Central Arizona Fire and Medical**  
**BR Checks and Charges Outstanding**  
For the Bank Statement ending: 12/31/16

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**CAFMA**      **General Fund**      **General Fund**      **1100**

| Date                                  | Document | Description                    | Module | Company | Amount              |
|---------------------------------------|----------|--------------------------------|--------|---------|---------------------|
| 12/29/16                              | 70001967 | Public Safety Personnel Retire | AP     | CAFMA   | \$129,791.46        |
| 12/29/16                              | 70001968 | Prescott Valley Ace Hardware   | AP     | CAFMA   | \$172.87            |
| 12/29/16                              | 70001970 | PV Economic Development Found  | AP     | CAFMA   | \$145.00            |
| 12/29/16                              | 70001971 | SHRM                           | AP     | CAFMA   | \$199.00            |
| 12/29/16                              | 70001972 | Besonson Tools LLC             | AP     | CAFMA   | \$36.41             |
| 12/29/16                              | 70001973 | SPE Systems, Inc               | AP     | CAFMA   | \$580.00            |
| 12/29/16                              | 70001974 | Staples Contract & Commenc.Inc | AP     | CAFMA   | \$568.55            |
| 12/29/16                              | 70001976 | Super Seal, Inc.               | AP     | CAFMA   | \$2,772.00          |
| 12/29/16                              | 70001977 | The Ranchers Wife              | AP     | CAFMA   | \$1,389.59          |
| 12/29/16                              | 70001978 | Town of Prescott Valley        | AP     | CAFMA   | \$721.03            |
| 12/29/16                              | 70001979 | Turbo & Electric Sales & Svc   | AP     | CAFMA   | \$1,065.80          |
| 12/29/16                              | 70001980 | Unisource Energy Services      | AP     | CAFMA   | \$269.57            |
| 12/29/16                              | 70001981 | United Disposal, Inc           | AP     | CAFMA   | \$180.00            |
| 12/29/16                              | 70001982 | US Bank Voyager Fleet Systems  | AP     | CAFMA   | \$8,029.84          |
| 12/29/16                              | 70001983 | Yavapai Fleet & Industrial War | AP     | CAFMA   | \$144.98            |
| 12/29/16                              | 70001984 | Yavapai Steel & Rebar          | AP     | CAFMA   | \$10.12             |
| 12/31/16                              | 70001986 | American Express, Inc.         | AP     | CAFMA   | \$221.96            |
| TOTAL CHECKS AND CHARGES OUTSTANDING: |          |                                |        |         | <u>\$334,854.25</u> |

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**CAFMA-Central Arizona Fire and Medical**  
**BR Deposits and Credits Cleared**  
For the Bank Statement ending: 12/31/16

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| CAFMA General Fund                  |                    | General Fund                   |        |         | 1100                         |
|-------------------------------------|--------------------|--------------------------------|--------|---------|------------------------------|
| Date                                | Document           | Description                    | Module | Company | Amount                       |
| 12/15/16                            | 0190               | Deposit                        | AR     | CAFMA   | \$17,256.64                  |
| 12/15/16                            | 0191               | Deposit                        | AR     | CAFMA   | \$84.18                      |
| 12/15/16                            | 0192               | Deposit                        | AR     | CAFMA   | \$1,172.96                   |
| 12/15/16                            | 0193               | Deposit                        | AR     | CAFMA   | \$284.34                     |
| 12/15/16                            | 0194               | Deposit                        | AR     | CAFMA   | \$125.00                     |
| 12/15/16                            | 0195               | Deposit                        | AR     | CAFMA   | \$575.22                     |
| 12/15/16                            | 0196               | Deposit                        | AR     | CAFMA   | \$7,816.03                   |
| 12/15/16                            | 0197               | Deposit                        | AR     | CAFMA   | \$5,281.11                   |
| 12/15/16                            | 0198               | Deposit                        | AR     | CAFMA   | \$1,197.96                   |
| 12/15/16                            | 0199               | Deposit                        | AR     | CAFMA   | \$356.46                     |
| 12/15/16                            | 0200               | Deposit                        | AR     | CAFMA   | \$474.36                     |
| 12/15/16                            | 0201               | Deposit                        | AR     | CAFMA   | \$356.46                     |
| 12/15/16                            | 0202               | Deposit                        | AR     | CAFMA   | \$511.96                     |
| 12/15/16                            | 0203               | Deposit                        | AR     | CAFMA   | \$448.26                     |
| 12/15/16                            | 0204               | Deposit                        | AR     | CAFMA   | \$1,197.96                   |
| 12/15/16                            | 0205               | Deposit                        | AR     | CAFMA   | \$350.00                     |
| 12/15/16                            | 0206               | Deposit                        | AR     | CAFMA   | \$3,039.06                   |
| 12/27/16                            | Cash With Yav.Cty. | Fire Authority Funding         | GL     | CAFMA   | \$4,172,513.17               |
| 12/29/16                            | 0209               | Deposit                        | AR     | CAFMA   | \$1,356.93                   |
| 12/29/16                            | 0210               | Deposit                        | AR     | CAFMA   | \$8,653.74                   |
| 12/29/16                            | 0211               | Deposit                        | AR     | CAFMA   | \$412.00                     |
| 12/29/16                            | 0212               | Deposit                        | AR     | CAFMA   | \$178.43                     |
| 12/31/16                            | Cash With Yav.Cty. | Interest Revenue               | GL     | CAFMA   | \$1,849.23                   |
| 12/31/16                            | Cash With Yav.Cty. | Error Correction From November | GL     | CAFMA   | \$252,786.08                 |
| 12/31/16                            | Cash With Yav.Cty. | Error Correction From November | GL     | CAFMA   | \$263.62                     |
| TOTAL DEPOSITS AND CREDITS CLEARED: |                    |                                |        |         | <u><u>\$4,478,541.16</u></u> |

CAFMA-Central Arizona Fire and Medical  
BR Deposits and Credits Outstanding  
For the Bank Statement ending:

| Date | Document | Description | Module | Company | Amount |
|------|----------|-------------|--------|---------|--------|
|------|----------|-------------|--------|---------|--------|

TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

| Document Number                              | Date     | BR Status | Void? | Description                    | Date Cleared | Amount         |
|----------------------------------------------|----------|-----------|-------|--------------------------------|--------------|----------------|
| <b>MODULE: CHECKS FROM ACCOUNTS PAYABLE</b>  |          |           |       |                                |              |                |
| <b>BANK CONTROL ID: CAFMA - GENERAL FUND</b> |          |           |       |                                |              |                |
| 70001682                                     | 12/22/16 | Marked    | Yes   | International Chemical Systems | 01/09/17     | (\$132.18)     |
| 70001724                                     | 12/06/16 | Marked    | No    | A2Z Home Center, LLC           | 01/09/17     | \$36.94        |
| 70001725                                     | 12/06/16 | Marked    | No    | AZ General/Ace Hardware        | 01/09/17     | \$126.34       |
| 70001726                                     | 12/06/16 | Marked    | No    | Action Graphics                | 01/09/17     | \$458.86       |
| 70001727                                     | 12/06/16 | Marked    | No    | Allan's Flowers                | 01/09/17     | \$60.05        |
| 70001728                                     | 12/06/16 | Marked    | No    | American Express, Inc.         | 01/09/17     | \$1,808.44     |
| 70001730                                     | 12/06/16 | Marked    | No    | APEHP                          | 01/09/17     | \$20,287.90    |
| 70001731                                     | 12/06/16 | Marked    | No    | APEHP                          | 01/09/17     | \$112,324.00   |
| 70001733                                     | 12/06/16 | Marked    | No    | APS                            | 01/09/17     | \$1,664.75     |
| 70001734                                     | 12/06/16 | Marked    | No    | Arizona Brake & Clutch Sup.Inc | 01/09/17     | \$673.41       |
| 70001735                                     | 12/06/16 | Marked    | No    | Arizona Dept. of Public Safety | 01/09/17     | \$40.00        |
| 70001736                                     | 12/06/16 | Marked    | No    | Arizona Department of Revenue  | 01/09/17     | \$1,002.12     |
| 70001737                                     | 12/06/16 | Marked    | No    | Avesis Insurance Company       | 01/09/17     | \$1,198.82     |
| 70001738                                     | 12/06/16 | Marked    | No    | Awards Etc                     | 01/09/17     | \$29.42        |
| 70001739                                     | 12/06/16 | Marked    | No    | Bennett Oil                    | 01/09/17     | \$474.19       |
| 70001740                                     | 12/06/16 | Marked    | No    | Best Pick Disposal, Inc        | 01/09/17     | \$403.03       |
| 70001741                                     | 12/06/16 | Marked    | No    | Truman Duncan                  | 01/09/17     | \$210.00       |
| 70001742                                     | 12/06/16 | Marked    | No    | Bound Tree Medical LLC         | 01/09/17     | \$5,546.95     |
| 70001745                                     | 12/06/16 | Marked    | No    | B & W Fire Security Systems    | 01/09/17     | \$58.50        |
| 70001746                                     | 12/06/16 | Marked    | No    | Cable One Business             | 01/09/17     | \$26.10        |
| 70001747                                     | 12/06/16 | Marked    | No    | CenturyLink                    | 01/09/17     | \$819.78       |
| 70001748                                     | 12/06/16 | Marked    | No    | CenturyLink                    | 01/09/17     | \$1,016.30     |
| 70001749                                     | 12/06/16 | Marked    | No    | CenturyLink                    | 01/09/17     | \$7.76         |
| 70001750                                     | 12/06/16 | Marked    | No    | Chase Bank                     | 01/09/17     | \$333,810.96   |
| 70001750                                     | 12/06/16 | Marked    | Yes   | Chase Bank                     | 01/09/17     | (\$333,810.96) |
| 70001752                                     | 12/06/16 | Marked    | No    | Chino Valley Medical Center    | 01/09/17     | \$385.00       |
| 70001753                                     | 12/06/16 | Marked    | No    | City of Prescott               | 01/09/17     | \$188.35       |
| 70001754                                     | 12/06/16 | Marked    | No    | Curtis Tools for Heroes        | 01/09/17     | \$262.03       |
| 70001755                                     | 12/06/16 | Marked    | No    | CYMA Forms                     | 01/09/17     | \$400.74       |
| 70001756                                     | 12/06/16 | Marked    | No    | FEDEX                          | 01/09/17     | \$19.44        |
| 70001757                                     | 12/06/16 | Marked    | No    | Freightliner of AZ, LLC        | 01/09/17     | \$684.31       |
| 70001758                                     | 12/06/16 | Marked    | No    | Globalstar                     | 01/09/17     | \$80.38        |
| 70001759                                     | 12/06/16 | Marked    | No    | Guaranteed Door Service        | 01/09/17     | \$352.92       |
| 70001760                                     | 12/06/16 | Marked    | No    | Hillyard-Flagstaff             | 01/09/17     | \$945.36       |
| 70001761                                     | 12/06/16 | Marked    | No    | Melcher Printing, Inc.         | 01/09/17     | \$93.77        |
| 70001762                                     | 12/06/16 | Marked    | No    | NAPA Auto Parts                | 01/09/17     | \$460.32       |
| 70001765                                     | 12/06/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$11,599.90    |
| 70001766                                     | 12/06/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$19,432.19    |
| 70001767                                     | 12/06/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$7,139.48     |
| 70001768                                     | 12/06/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$4,111.63     |
| 70001769                                     | 12/06/16 | Marked    | No    | Risinger, Joan                 | 01/09/17     | \$429.90       |
| 70001770                                     | 12/06/16 | Marked    | No    | O'Reilly Auto Parts            | 01/09/17     | \$62.65        |
| 70001771                                     | 12/06/16 | Marked    | No    | SLG Enterprises, LLC           | 01/09/17     | \$464.00       |
| 70001772                                     | 12/06/16 | Marked    | No    | Prescott Winlectric Co.        | 01/09/17     | \$103.82       |
| 70001773                                     | 12/06/16 | Marked    | No    | Public Safety Personnel Retire | 01/09/17     | \$134,186.11   |
| 70001774                                     | 12/06/16 | Marked    | No    | Prescott Valley Ace Hardware   | 01/09/17     | \$323.60       |
| 70001777                                     | 12/06/16 | Marked    | No    | R and R Auto and Truck Parts   | 01/09/17     | \$17.82        |
| 70001778                                     | 12/06/16 | Marked    | No    | Sharp Business Systems         | 01/09/17     | \$38.09        |
| 70001779                                     | 12/06/16 | Retrieved | No    | Signs & Shapes Int'l           |              | \$564.00       |
| 70001780                                     | 12/06/16 | Marked    | No    | SPE Systems, Inc               | 01/09/17     | \$8,300.00     |
| 70001781                                     | 12/06/16 | Marked    | No    | Staples Contract & Commerc.Inc | 01/09/17     | \$780.92       |
| 70001782                                     | 12/06/16 | Marked    | No    | Standard Insurance Group       | 01/09/17     | \$1,353.60     |
| 70001783                                     | 12/06/16 | Marked    | No    | Stevens Decal Co.              | 01/09/17     | \$309.40       |
| 70001784                                     | 12/06/16 | Marked    | No    | Sunstate Equipment Co          | 01/09/17     | \$1,916.36     |
| 70001785                                     | 12/06/16 | Marked    | No    | SymbolArts, LLC                | 01/09/17     | \$2,464.75     |
| 70001786                                     | 12/06/16 | Marked    | No    | Tessco, Inc.                   | 01/09/17     | \$117.15       |
| 70001787                                     | 12/06/16 | Marked    | No    | TIM'S                          | 01/09/17     | \$93.35        |
| 70001788                                     | 12/06/16 | Marked    | No    | Town of Prescott Valley        | 01/09/17     | \$85.75        |
| 70001789                                     | 12/06/16 | Marked    | No    | Unisource Energy Services      | 01/09/17     | \$135.27       |
| 70001790                                     | 12/06/16 | Marked    | No    | United Disposal, Inc           | 01/09/17     | \$180.00       |
| 70001791                                     | 12/06/16 | Marked    | No    | University Termite & Pest Cont | 01/09/17     | \$495.00       |
| 70001792                                     | 12/06/16 | Marked    | No    | Wist Supply & Equipment Co     | 01/09/17     | \$484.64       |

CAFMA-Central Arizona Fire and Medical

Bank Reconciliation Register

| Document Number                       | Date     | BR Status | Void? | Description                    | Date Cleared | Amount       |
|---------------------------------------|----------|-----------|-------|--------------------------------|--------------|--------------|
| MODULE: CHECKS FROM ACCOUNTS PAYABLE  |          |           |       |                                |              |              |
| BANK CONTROL ID: CAFMA - GENERAL FUND |          |           |       |                                |              | (CONTINUED)  |
| 70001793                              | 12/06/16 | Marked    | No    | Yavapai Fleet & Industrial War | 01/09/17     | \$58.96      |
| 70001795                              | 12/05/16 | Marked    | No    | Chase Bank                     | 01/09/17     | \$333,810.96 |
| 70001798                              | 12/12/16 | Marked    | No    | APEHP                          | 01/09/17     | \$140.46     |
| 70001799                              | 12/12/16 | Marked    | No    | Chase Bank                     | 01/09/17     | \$863.30     |
| 70001800                              | 12/12/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$20.00      |
| 70001801                              | 12/12/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$322.68     |
| 70001802                              | 12/12/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$26.02      |
| 70001803                              | 12/12/16 | Marked    | No    | VOID                           | 01/09/17     | \$0.01       |
| 70001803                              | 12/12/16 | Marked    | Yes   | VOID                           | 01/09/17     | (\$0.01)     |
| 70001804                              | 12/12/16 | Marked    | No    | VOID                           | 01/09/17     | \$0.01       |
| 70001804                              | 12/12/16 | Marked    | Yes   | VOID                           | 01/09/17     | (\$0.01)     |
| 70001805                              | 12/12/16 | Marked    | No    | VOID                           | 01/09/17     | \$0.01       |
| 70001805                              | 12/12/16 | Marked    | Yes   | VOID                           | 01/09/17     | (\$0.01)     |
| 70001806                              | 12/12/16 | Marked    | No    | VOID                           | 01/09/17     | \$0.01       |
| 70001806                              | 12/12/16 | Marked    | Yes   | VOID                           | 01/09/17     | (\$0.01)     |
| 70001807                              | 12/12/16 | Marked    | No    | VOID                           | 01/09/17     | \$0.01       |
| 70001807                              | 12/12/16 | Marked    | Yes   | VOID                           | 01/09/17     | (\$0.01)     |
| 70001808                              | 12/12/16 | Marked    | No    | VOID                           | 01/09/17     | \$0.01       |
| 70001808                              | 12/12/16 | Marked    | Yes   | VOID                           | 01/09/17     | (\$0.01)     |
| 70001809                              | 12/19/16 | Retrieved | No    | A-1 Bulk Water Delivery Sv Inc |              | \$150.00     |
| 70001810                              | 12/19/16 | Marked    | No    | Able Saw, LLC                  | 01/09/17     | \$28.24      |
| 70001811                              | 12/19/16 | Marked    | No    | Action Graphics                | 01/09/17     | \$4,536.39   |
| 70001826                              | 12/19/16 | Marked    | No    | American Fence Co, Inc         | 01/09/17     | \$241.66     |
| 70001827                              | 12/19/16 | Marked    | No    | APEHP                          | 01/09/17     | \$20,690.31  |
| 70001828                              | 12/19/16 | Marked    | No    | APS                            | 01/09/17     | \$3,544.33   |
| 70001829                              | 12/19/16 | Retrieved | No    | Arizona Ambulance Assn, Inc    |              | \$125.00     |
| 70001830                              | 12/19/16 | Marked    | No    | Arizona Brake & Clutch Sup.Inc | 01/09/17     | \$1,471.79   |
| 70001831                              | 12/19/16 | Retrieved | No    | Arizona Dept. of Public Safety |              | \$44.00      |
| 70001832                              | 12/19/16 | Retrieved | No    | Arizona Dept. of Public Safety |              | \$22.00      |
| 70001833                              | 12/19/16 | Retrieved | No    | Arizona Fire Chiefs Associatio |              | \$1,000.00   |
| 70001834                              | 12/19/16 | Marked    | No    | Awards Etc                     | 01/09/17     | \$87.82      |
| 70001835                              | 12/19/16 | Marked    | No    | Bennett Oil                    | 01/09/17     | \$1,773.86   |
| 70001836                              | 12/19/16 | Marked    | No    | Douglas Bergstrom, PhD         | 01/09/17     | \$975.00     |
| 70001837                              | 12/19/16 | Marked    | No    | Bound Tree Medical LLC         | 01/09/17     | \$10,971.25  |
| 70001840                              | 12/19/16 | Marked    | No    | Brackman's Paint & Body, Inc   | 01/09/17     | \$330.18     |
| 70001841                              | 12/19/16 | Marked    | No    | B & W Fire Security Systems    | 01/09/17     | \$67.50      |
| 70001842                              | 12/19/16 | Marked    | No    | Cable One Business             | 01/09/17     | \$1,092.30   |
| 70001843                              | 12/19/16 | Marked    | No    | CAFMA - Petty Cash             | 01/09/17     | \$191.21     |
| 70001844                              | 12/19/16 | Marked    | No    | CareScape, Inc                 | 01/09/17     | \$385.00     |
| 70001845                              | 12/19/16 | Marked    | No    | CenturyLink                    | 01/09/17     | \$716.48     |
| 70001846                              | 12/19/16 | Marked    | No    | CenturyLink                    | 01/09/17     | \$55.83      |
| 70001847                              | 12/19/16 | Marked    | No    | Chase Bank                     | 01/09/17     | \$336,953.57 |
| 70001849                              | 12/19/16 | Marked    | No    | Chase Card Services            | 01/09/17     | \$16,043.61  |
| 70001861                              | 12/19/16 | Marked    | No    | City of Prescott               | 01/09/17     | \$143.63     |
| 70001862                              | 12/19/16 | Marked    | No    | Copeland Geotech. Consult. Inc | 01/09/17     | \$2,000.00   |
| 70001863                              | 12/19/16 | Marked    | No    | Curtis Tools for Heroes        | 01/09/17     | \$87.34      |
| 70001864                              | 12/19/16 | Marked    | No    | Dish Network                   | 01/09/17     | \$103.04     |
| 70001865                              | 12/19/16 | Marked    | No    | FEDEX                          | 01/09/17     | \$16.03      |
| 70001866                              | 12/19/16 | Marked    | No    | Gila Health Resources          | 01/09/17     | \$219.00     |
| 70001867                              | 12/19/16 | Marked    | No    | W.W. Grainger, Inc.            | 01/09/17     | \$122.81     |
| 70001868                              | 12/19/16 | Marked    | No    | Headwaters Architecture P.C.   | 01/09/17     | \$4,175.00   |
| 70001869                              | 12/19/16 | Retrieved | No    | Hillyard-Flagstaff             |              | \$38.22      |
| 70001870                              | 12/19/16 | Retrieved | No    | Oklahoma State Univ-FP Publ.   |              | \$50.00      |
| 70001871                              | 12/19/16 | Marked    | No    | Interstate Batteries           | 01/09/17     | \$897.98     |
| 70001872                              | 12/19/16 | Retrieved | No    | Liberty Art Works              |              | \$1,635.00   |
| 70001873                              | 12/19/16 | Marked    | No    | The Lighthouse, Inc            | 01/09/17     | \$263.36     |
| 70001874                              | 12/19/16 | Marked    | No    | Matheson Tri-Gas, Inc.         | 01/09/17     | \$135.83     |
| 70001875                              | 12/19/16 | Marked    | No    | Merit Technology Partners      | 01/09/17     | \$6,000.00   |
| 70001876                              | 12/19/16 | Marked    | No    | Med-Tech Resource Inc          | 01/09/17     | \$735.52     |
| 70001877                              | 12/19/16 | Marked    | No    | Mitchell Repair Info. Comp LLC | 01/09/17     | \$356.17     |
| 70001878                              | 12/19/16 | Marked    | No    | Motorola Solutions, Inc        | 01/09/17     | \$79.43      |
| 70001879                              | 12/19/16 | Marked    | No    | NAPAAuto Parts                 | 01/09/17     | \$337.32     |



CAFMA-Central Arizona Fire and Medical

Bank Reconciliation Register

| Document Number                              | Date     | BR Status | Void? | Description                    | Date Cleared | Amount             |
|----------------------------------------------|----------|-----------|-------|--------------------------------|--------------|--------------------|
| <b>MODULE: CHECKS FROM ACCOUNTS PAYABLE</b>  |          |           |       |                                |              |                    |
| <b>BANK CONTROL ID: CAFMA - GENERAL FUND</b> |          |           |       |                                |              | <b>(CONTINUED)</b> |
| 70001881                                     | 12/19/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$13,407.70        |
| 70001882                                     | 12/19/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$18,945.90        |
| 70001883                                     | 12/19/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$6,865.46         |
| 70001884                                     | 12/19/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$4,141.70         |
| 70001885                                     | 12/19/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$14,704.45        |
| 70001886                                     | 12/19/16 | Marked    | No    | Nationwide Retirement Solution | 01/09/17     | \$5,000.00         |
| 70001887                                     | 12/19/16 | Marked    | No    | Webers Insurance Service       | 01/09/17     | \$33,821.00        |
| 70001888                                     | 12/19/16 | Retrieved | No    | Northern Arizona Tire          |              | \$655.63           |
| 70001889                                     | 12/19/16 | Marked    | No    | O'Reilly Auto Parts            | 01/09/17     | \$163.34           |
| 70001890                                     | 12/19/16 | Marked    | No    | Prescott Winlectric Co.        | 01/09/17     | \$152.76           |
| 70001891                                     | 12/19/16 | Marked    | No    | Progressive Services, Inc      | 01/09/17     | \$11,800.00        |
| 70001892                                     | 12/19/16 | Marked    | No    | Pullins, Jon S                 | 01/09/17     | \$92.10            |
| 70001893                                     | 12/19/16 | Retrieved | No    | Purple Sage Embroidery & Award |              | \$86.19            |
| 70001894                                     | 12/19/16 | Marked    | No    | Public Safety Personnel Retire | 01/09/17     | \$133,656.57       |
| 70001895                                     | 12/19/16 | Marked    | No    | SC Audit & Accounting Solution | 01/09/17     | \$80.00            |
| 70001896                                     | 12/19/16 | Marked    | No    | Staples Contract & Commerc.Inc | 01/09/17     | \$205.78           |
| 70001897                                     | 12/19/16 | Marked    | No    | Super Seal, Inc.               | 01/09/17     | \$4,626.00         |
| 70001898                                     | 12/19/16 | Marked    | No    | Tessco, Inc.                   | 01/09/17     | \$106.78           |
| 70001899                                     | 12/19/16 | Marked    | No    | Town of Prescott Valley        | 01/09/17     | \$195.70           |
| 70001900                                     | 12/19/16 | Marked    | No    | Trauma Intervention Programs   | 01/09/17     | \$7,177.50         |
| 70001901                                     | 12/19/16 | Marked    | No    | Turbo & Electric Sales & Srvc  | 01/09/17     | \$2,468.45         |
| 70001902                                     | 12/19/16 | Marked    | No    | Universal Background Screening | 01/09/17     | \$165.50           |
| 70001903                                     | 12/19/16 | Marked    | No    | University Termite & Pest Cont | 01/09/17     | \$450.00           |
| 70001904                                     | 12/19/16 | Marked    | No    | USDA Forest Service            | 01/09/17     | \$4,508.62         |
| 70001905                                     | 12/19/16 | Marked    | No    | Vern Lewis Welding Supply Inc  | 01/09/17     | \$8.18             |
| 70001906                                     | 12/19/16 | Marked    | No    | Verizon Wireless               | 01/09/17     | \$3,518.13         |
| 70001907                                     | 12/19/16 | Marked    | No    | US Bank Voyager Fleet Systems  | 01/09/17     | \$8,986.43         |
| 70001908                                     | 12/19/16 | Marked    | No    | Western Shelter Systems        | 01/09/17     | \$2,981.39         |
| 70001909                                     | 12/19/16 | Marked    | No    | Xerox Corporation              | 01/09/17     | \$873.94           |
| 70001910                                     | 12/19/16 | Marked    | No    | Yavapai Fleet & Industrial War | 01/09/17     | \$387.98           |
| 70001911                                     | 12/19/16 | Marked    | No    | Zebrascapes LLC                | 01/09/17     | \$165.00           |
| 70001912                                     | 12/29/16 | Retrieved | No    | AZ General/Ace Hardware        |              | \$52.80            |
| 70001913                                     | 12/29/16 | Retrieved | No    | Action Graphics                |              | \$132.10           |
| 70001914                                     | 12/29/16 | Retrieved | No    | American Express, Inc.         |              | \$3,377.50         |
| 70001915                                     | 12/29/16 | Retrieved | No    | APEHP                          |              | \$19,602.04        |
| 70001916                                     | 12/29/16 | Retrieved | No    | APS                            |              | \$9,462.56         |
| 70001918                                     | 12/29/16 | Retrieved | No    | Arizona Fire District Associat |              | \$2,030.00         |
| 70001919                                     | 12/29/16 | Retrieved | No    | Arizona Premier Carpet Care    |              | \$453.00           |
| 70001920                                     | 12/29/16 | Retrieved | No    | Arrow International, Inc.      |              | \$1,179.29         |
| 70001921                                     | 12/29/16 | Retrieved | No    | Auto Trim Plus LLC             |              | \$54.17            |
| 70001922                                     | 12/29/16 | Retrieved | No    | Arizona Emergency Products Inc |              | \$309.57           |
| 70001923                                     | 12/29/16 | Retrieved | No    | Bennett Oil                    |              | \$997.81           |
| 70001924                                     | 12/29/16 | Retrieved | No    | Best Pick Disposal, Inc        |              | \$464.98           |
| 70001925                                     | 12/29/16 | Retrieved | No    | Truman Duncan                  |              | \$90.00            |
| 70001926                                     | 12/29/16 | Retrieved | No    | Bound Tree Medical LLC         |              | \$17,462.78        |
| 70001931                                     | 12/29/16 | Retrieved | No    | B & W Fire Security Systems    |              | \$841.00           |
| 70001932                                     | 12/29/16 | Retrieved | No    | Carquest Auto Parts, LLC       |              | \$117.65           |
| 70001933                                     | 12/29/16 | Retrieved | No    | CareScape, Inc                 |              | \$385.00           |
| 70001934                                     | 12/29/16 | Retrieved | No    | CenturyLink                    |              | \$794.07           |
| 70001935                                     | 12/29/16 | Retrieved | No    | CenturyLink                    |              | \$1,014.92         |
| 70001936                                     | 12/29/16 | Retrieved | No    | CenturyLink                    |              | \$7.52             |
| 70001937                                     | 12/29/16 | Marked    | No    | Chase Bank                     | 01/09/17     | \$321,947.59       |
| 70001939                                     | 12/29/16 | Retrieved | No    | City of Prescott               |              | \$30,594.85        |
| 70001940                                     | 12/29/16 | Retrieved | No    | City of Prescott               |              | \$335.10           |
| 70001941                                     | 12/29/16 | Retrieved | No    | Curtis Tools for Heroes        |              | \$26,476.15        |
| 70001942                                     | 12/29/16 | Retrieved | No    | Entenmann-Rovin Co.            |              | \$167.00           |
| 70001943                                     | 12/29/16 | Retrieved | No    | FEDEX                          |              | \$15.44            |
| 70001944                                     | 12/29/16 | Retrieved | No    | Galpin Ford, Inc.              |              | \$241.51           |
| 70001945                                     | 12/29/16 | Retrieved | No    | Globalstar                     |              | \$80.39            |
| 70001946                                     | 12/29/16 | Retrieved | No    | W.W. Grainger, Inc.            |              | \$2,095.54         |
| 70001947                                     | 12/29/16 | Retrieved | No    | Guaranteed Door Service        |              | \$656.12           |
| 70001948                                     | 12/29/16 | Retrieved | No    | Hampton Inn & Suites           |              | \$929.50           |

Bank Reconciliation Register

| Document Number                              | Date     | BR Status | Void? | Description                    | Date Cleared | Amount                |
|----------------------------------------------|----------|-----------|-------|--------------------------------|--------------|-----------------------|
| <b>MODULE: CHECKS FROM ACCOUNTS PAYABLE</b>  |          |           |       |                                |              |                       |
| <b>BANK CONTROL ID: CAFMA - GENERAL FUND</b> |          |           |       |                                |              | <b>(CONTINUED)</b>    |
| 70001949                                     | 12/29/16 | Retrieved | No    | Headwaters Architecture P.C.   |              | \$8,200.00            |
| 70001950                                     | 12/29/16 | Retrieved | No    | Hillyard-Flagstaff             |              | \$1,243.22            |
| 70001951                                     | 12/29/16 | Retrieved | No    | Interstate Batteries           |              | \$821.36              |
| 70001952                                     | 12/29/16 | Retrieved | No    | Kendhammer and Partners, LLP   |              | \$5,996.56            |
| 70001953                                     | 12/29/16 | Retrieved | No    | The Lighthouse, Inc            |              | \$99.90               |
| 70001954                                     | 12/29/16 | Retrieved | No    | Med-Tech Resource Inc          |              | \$1,248.04            |
| 70001955                                     | 12/29/16 | Retrieved | No    | NAPA Auto Parts                |              | \$900.80              |
| 70001958                                     | 12/29/16 | Retrieved | No    | Nationwide Retirement Solution |              | \$10,518.43           |
| 70001959                                     | 12/29/16 | Retrieved | No    | Nationwide Retirement Solution |              | \$18,901.41           |
| 70001960                                     | 12/29/16 | Retrieved | No    | Nationwide Retirement Solution |              | \$6,850.51            |
| 70001961                                     | 12/29/16 | Retrieved | No    | Nationwide Retirement Solution |              | \$3,952.66            |
| 70001962                                     | 12/29/16 | Retrieved | No    | Notary Bond Agency             |              | \$55.00               |
| 70001963                                     | 12/29/16 | Retrieved | No    | Trudgian, Kathleen & Jeffrey   |              | \$450.00              |
| 70001964                                     | 12/29/16 | Retrieved | No    | Pitney Bowes Global Financial  |              | \$137.57              |
| 70001965                                     | 12/29/16 | Retrieved | No    | Pinon Painting LLC             |              | \$4,230.00            |
| 70001966                                     | 12/29/16 | Retrieved | No    | Pullins, Jon S                 |              | \$149.21              |
| 70001967                                     | 12/29/16 | Retrieved | No    | Public Safety Personnel Retire |              | \$129,791.46          |
| 70001968                                     | 12/29/16 | Retrieved | No    | Prescott Valley Ace Hardware   |              | \$172.87              |
| 70001970                                     | 12/29/16 | Retrieved | No    | PV Economic Development Found  |              | \$145.00              |
| 70001971                                     | 12/29/16 | Retrieved | No    | SHRM                           |              | \$199.00              |
| 70001972                                     | 12/29/16 | Retrieved | No    | Besonson Tools LLC             |              | \$36.41               |
| 70001973                                     | 12/29/16 | Retrieved | No    | SPE Systems, Inc               |              | \$580.00              |
| 70001974                                     | 12/29/16 | Retrieved | No    | Staples Contract & Commerc.Inc |              | \$568.55              |
| 70001976                                     | 12/29/16 | Retrieved | No    | Super Seal, Inc.               |              | \$2,772.00            |
| 70001977                                     | 12/29/16 | Retrieved | No    | The Ranchers Wife              |              | \$1,389.59            |
| 70001978                                     | 12/29/16 | Retrieved | No    | Town of Prescott Valley        |              | \$721.03              |
| 70001979                                     | 12/29/16 | Retrieved | No    | Turbo & Electric Sales & Srvc  |              | \$1,065.80            |
| 70001980                                     | 12/29/16 | Retrieved | No    | Unisource Energy Services      |              | \$269.57              |
| 70001981                                     | 12/29/16 | Retrieved | No    | United Disposal, Inc           |              | \$180.00              |
| 70001982                                     | 12/29/16 | Retrieved | No    | US Bank Voyager Fleet Systems  |              | \$8,029.84            |
| 70001983                                     | 12/29/16 | Retrieved | No    | Yavapai Fleet & Industrial War |              | \$144.98              |
| 70001984                                     | 12/29/16 | Retrieved | No    | Yavapai Steel & Rebar          |              | \$10.12               |
| 70001985                                     | 12/29/16 | Marked    | No    | VOID                           | 01/09/17     | \$0.01                |
| 70001985                                     | 12/29/16 | Marked    | Yes   | VOID                           | 01/09/17     | (\$0.01)              |
| 70001986                                     | 12/31/16 | Retrieved | No    | American Express, Inc.         |              | \$221.96              |
| <b>SUB TOTAL FOR BANK:</b>                   |          |           |       |                                |              | <b>\$2,034,157.85</b> |
| <b>TOTAL FOR MODULE:</b>                     |          |           |       |                                |              | <b>\$2,034,157.85</b> |

**MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE**

|                                              |          |        |    |         |          |             |
|----------------------------------------------|----------|--------|----|---------|----------|-------------|
| <b>BANK CONTROL ID: CAFMA - GENERAL FUND</b> |          |        |    |         |          |             |
| 0190                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$17,256.64 |
| 0191                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$84.18     |
| 0192                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$1,172.96  |
| 0193                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$284.34    |
| 0194                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$125.00    |
| 0195                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$575.22    |
| 0196                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$7,816.03  |
| 0197                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$5,281.11  |
| 0198                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$1,197.96  |
| 0199                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$356.46    |
| 0200                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$474.36    |
| 0201                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$356.46    |
| 0202                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$511.96    |
| 0203                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$448.26    |
| 0204                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$1,197.96  |
| 0205                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$350.00    |
| 0206                                         | 12/15/16 | Marked | No | Deposit | 01/09/17 | \$3,039.06  |
| 0209                                         | 12/29/16 | Marked | No | Deposit | 01/09/17 | \$1,356.93  |
| 0210                                         | 12/29/16 | Marked | No | Deposit | 01/09/17 | \$8,653.74  |
| 0211                                         | 12/29/16 | Marked | No | Deposit | 01/09/17 | \$412.00    |
| 0212                                         | 12/29/16 | Marked | No | Deposit | 01/09/17 | \$178.43    |

1/10/17  
12:35:45 PM

**CAFMA-Central Arizona Fire and Medical**  
**Bank Reconciliation Register**

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| Document Number | Date | BR Status | Void? | Description | Date Cleared | Amount |
|-----------------|------|-----------|-------|-------------|--------------|--------|
|-----------------|------|-----------|-------|-------------|--------------|--------|

**MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE**

|                            |                    |
|----------------------------|--------------------|
| <b>SUB TOTAL FOR BANK:</b> | <b>\$51,129.06</b> |
|----------------------------|--------------------|

|                          |                    |
|--------------------------|--------------------|
| <b>TOTAL FOR MODULE:</b> | <b>\$51,129.06</b> |
|--------------------------|--------------------|

**MODULE: ADJUSTMENTS FROM BANK RECONCILIATION**

**BANK CONTROL ID: CAFMA - GENERAL FUND**

|                 |          |        |    |                         |          |              |
|-----------------|----------|--------|----|-------------------------|----------|--------------|
| Record PR check | 12/31/16 | Marked | No | Record Hatcher PR check | 01/10/17 | (\$1,608.55) |
|-----------------|----------|--------|----|-------------------------|----------|--------------|

|                            |                     |
|----------------------------|---------------------|
| <b>SUB TOTAL FOR BANK:</b> | <b>(\$1,608.55)</b> |
|----------------------------|---------------------|

|                          |                     |
|--------------------------|---------------------|
| <b>TOTAL FOR MODULE:</b> | <b>(\$1,608.55)</b> |
|--------------------------|---------------------|

**MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER**

**BANK CONTROL ID: CAFMA - GENERAL FUND**

|                    |          |        |    |                                |          |                |
|--------------------|----------|--------|----|--------------------------------|----------|----------------|
| Cash With Yav.Cty. | 12/27/16 | Marked | No | Fire Authority Funding         | 01/09/17 | \$4,172,513.17 |
| Cash With Yav.Cty. | 12/31/16 | Marked | No | Interest Revenue               | 01/09/17 | \$1,849.23     |
| Cash With Yav.Cty. | 12/31/16 | Marked | No | Error Correction From November | 01/09/17 | \$252,786.08   |
| Cash With Yav.Cty. | 12/31/16 | Marked | No | Error Correction From November | 01/09/17 | \$263.62       |

|                            |                       |
|----------------------------|-----------------------|
| <b>SUB TOTAL FOR BANK:</b> | <b>\$4,427,412.10</b> |
|----------------------------|-----------------------|

|                          |                       |
|--------------------------|-----------------------|
| <b>TOTAL FOR MODULE:</b> | <b>\$4,427,412.10</b> |
|--------------------------|-----------------------|

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12:35:55 PM

**CAFMA-Central Arizona Fire and Medical**  
**BR Adjustments Report**  
For the Bank Statement ending: 12/31/16

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| Date                                                 | Document        | Description             | GL Account       | Offset Amt   | Adj. Amt                 |
|------------------------------------------------------|-----------------|-------------------------|------------------|--------------|--------------------------|
| DOCUMENT: RECORD HATCHER PR CHECK                    |                 |                         | 1100             |              | BANK: CAFMA              |
| 12/31/16                                             | Record PR check | Record Hatcher PR check | Excluded from GL | (\$1,608.55) |                          |
| 12/31/16                                             | Record PR check | Record Hatcher PR check | 10.1100.0.0.000  |              | \$1,608.55               |
| ADJUSTMENT DOCUMENT 'RECORD HATCHER PR CHECK' TOTAL: |                 |                         |                  |              | <u>\$1,608.55</u>        |
| TOTAL FOR ALL ADJUSTMENTS:                           |                 |                         |                  |              | <u><u>\$1,608.55</u></u> |

**Fiscal Year**  
**2016-17**

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1/04/17  
9:46:50

Yavapai County Treasurer  
Monthly Statement

TR046DSR  
C00623

\* Account Number: 6-67340-5000 CAFMA-General Fund Date Range: 12/01/2016 to 12/31/2016 Page: 6  
\*\*\*\*\*

|                 | (---Period---) | (-----Y-T-D-----) |       |              |           |
|-----------------|----------------|-------------------|-------|--------------|-----------|
| Begin Balance:  | 5,187,386.49   | .00               |       |              |           |
| Income . . . :  | 4,225,491.46   | 18,366,270.73     |       |              |           |
| LOC Advance .:  | .00            | .00               |       |              |           |
| Expense . . . : | 1,705,958.27-  | 10,406,564.97-    | LOC : | .00          | Levy: .00 |
| LOC Payments :  | 252,786.08     | .00               | Out : | .00          | Coll: .00 |
| Cash Balance :  | 7,959,705.76   | 7,959,705.76      | End : | 7,959,705.76 | Adj : .00 |
|                 |                |                   |       |              | Out : .00 |

Transaction Summary By Source  
Source Description

|                                        | Beginning Balance: | 5,187,386.49  | .00            |
|----------------------------------------|--------------------|---------------|----------------|
|                                        |                    | Monthly       | Yearly         |
| 07376 Transfer in                      |                    | 4,172,513.17  | 16,991,743.07  |
| 37122 Fire District Deposit            |                    | 51,129.06     | 1,371,205.99   |
| 38108 Interest on Investments ICM      |                    | 921.72        | 921.72         |
| 38109 Interest on Investments St Treas |                    | 698.43        | 2,121.56       |
| 38120 Interest on Transwestern Loan    |                    | 229.08        | 278.39         |
| 91032 Warrants Redeemed                |                    | 1,706,221.89- | 10,406,564.97- |
| 91301 Line of Credit Principle Pymts   |                    | 252,786.08    | .00            |
| 91401 Line of Credit Interest Pymts    |                    | 263.62        | .00            |
|                                        | Ending Balances:   | 7,959,705.76  | 7,959,705.76   |

Interest: 1,849.23  
Fire District Deposits: 51,129.06  
Transfer-In:  
CYFD: 3,230,456.14  
CVFD: 922,057.03  
Total: # 4,225,491.46

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\* Account Number: 6-67340-5000 CAFMA-General Fund Date Range: 12/01/2016 to 12/31/2016 Page: 1  
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| T R A N S A C T I O N S |        |                                  |  | Notes                         | Begin Balance: | 5,187,386.49   |
|-------------------------|--------|----------------------------------|--|-------------------------------|----------------|----------------|
| Date                    | Source | Description                      |  |                               |                | Debits/Credits |
| 12/01                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014080     | 2,647.81-      |
| 12/02                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014083     | 2,342.57-      |
| 12/06                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014089     | 333,810.96-    |
| 12/07                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014092     | 500.37-        |
| 12/08                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014095     | 6,984.39-      |
| 12/09                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014098     | 312,908.61-    |
| 12/12                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014101     | 10,060.98-     |
| 12/12                   | 91301  | Line of Credit Principle Pymts   |  | CORR C#4247 11/07/2016, S/B 6 | 0004265        | 252,786.08     |
| 12/12                   | 91401  | Line of Credit Interest Pymts    |  | CORR C#4247 11/07/2016, S/B 6 | 0004265        | 263.62         |
| 12/13                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014104     | 16,426.94-     |
| 12/15                   | 37122  | Fire District Deposit            |  | CENTRAL ARIZONA FIRE & MEDICA | 0042559        | 17,990.56      |
| 12/15                   | 37122  | Fire District Deposit            |  | CENTRAL ARIZONA FIRE & MEDICA | 0042561        | 2,241.70       |
| 12/15                   | 37122  | Fire District Deposit            |  | CENTRAL ARIZONA FIRE & MEDICA | 0042562        | 20,295.70      |
| 12/15                   | 38120  | Interest on Transwestern Loan    |  | INVESTMENT INTEREST           | 1000014110     | 229.08         |
| 12/15                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014111     | 1,608.55-      |
| 12/16                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014114     | 429.90-        |
| 12/19                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014117     | 948.02-        |
| 12/20                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014120     | 353,188.39-    |
| 12/22                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014126     | 20,411.43-     |
| 12/23                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014129     | 227,273.29-    |
| 12/27                   | 07376  | Transfer in                      |  | CENTRAL AZ FIRE & MED AUTH EM | 1007253        | 3,230,456.14   |
| 12/27                   | 07376  | Transfer in                      |  | CENTRAL AZ FIRE & MED AUTH EM | 1007254        | 942,057.03     |
| 12/27                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014132     | 25,081.53-     |
| 12/28                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014135     | 58,187.59-     |
| 12/29                   | 37122  | Fire District Deposit            |  | CENTRAL ARIZONA FIRE & MEDICA | 0042651        | 1,768.93       |
| 12/29                   | 37122  | Fire District Deposit            |  | CENTRAL ARIZONA FIRE AND MEDI | 0042652        | 8,832.17       |
| 12/29                   | 38108  | Interest on Investments ICM      |  | INVESTMENT INTEREST           | 1000014140     | 323.59         |
| 12/29                   | 38108  | Interest on Investments ICM      |  | INVESTMENT INTEREST           | 1000014141     | 209.39         |
| 12/29                   | 38108  | Interest on Investments ICM      |  | INVESTMENT INTEREST           | 1000014142     | 260.26         |
| 12/29                   | 38108  | Interest on Investments ICM      |  | INVESTMENT INTEREST           | 1000014143     | 128.48         |
| 12/29                   | 38109  | Interest on Investments St Treas |  | INVESTMENT INTEREST           | 1000014138     | 1.06           |
| 12/29                   | 38109  | Interest on Investments St Treas |  | INVESTMENT INTEREST           | 1000014144     | 697.37         |
| 12/29                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014145     | 11,462.97-     |
| 12/30                   | 91032  | Warrants Redeemed                |  | PAID WARRANTS                 | 1000014148     | 321,947.59-    |

Ending Debit Totals: 1,453,172.19- Ending Credit Totals: 4,225,491.46 Ending Balance: 7,959,705.76

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\* Account Number: 6-67340-5000 CAFMA-General Fund Date Range: 12/01/2016 to 12/31/2016 Page: 2  
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| Account      | Fund | Stat | Payee | Warrant       | Amount     | Issue Date | Date        | Voucher |
|--------------|------|------|-------|---------------|------------|------------|-------------|---------|
| 6-67340-5000 | 5673 | PAID | /     | 00001520      | 54.75      | 10/24/2016 | 12/02/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001644      | 150.00     | 11/21/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001680      | 1,408.96   | 11/21/2016 | 12/01/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001684      | 5.00       | 11/21/2016 | 12/02/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001692-1892 | 92.10      | 12/19/2016 | 12/27/2016* |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001694      | 26.18      | 11/21/2016 | 12/07/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001702      | 2,282.82   | 11/21/2016 | 12/02/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001716      | 1,238.85   | 11/21/2016 | 12/01/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001724      | 36.94      | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001725      | 126.34     | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001726      | 458.86     | 12/06/2016 | 12/19/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001727      | 60.05      | 12/06/2016 | 12/27/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001728      | 1,808.44   | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001730      | 20,287.90  | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001731      | 112,324.00 | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001733      | 1,664.75   | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001734      | 673.41     | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001735      | 40.00      | 12/06/2016 | 12/23/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001736      | 1,002.12   | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001737      | 1,198.82   | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001738      | 29.42      | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001739      | 474.19     | 12/06/2016 | 12/07/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001740      | 403.03     | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001741      | 210.00     | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001742      | 5,546.95   | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001745      | 58.50      | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001746      | 26.10      | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001747      | 819.78     | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001748      | 1,016.30   | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001749      | 7.76       | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001752      | 385.00     | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001753      | 188.35     | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001754      | 262.03     | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001755      | 400.74     | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001756      | 19.44      | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001757      | 684.31     | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001758      | 80.38      | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001759      | 352.92     | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001760      | 945.36     | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001761      | 93.77      | 12/06/2016 | 12/09/2016  |         |



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| Account      | Fund | Stat | Payee | Warrant  | Amount     | Issue Date | Date        | Voucher |
|--------------|------|------|-------|----------|------------|------------|-------------|---------|
| 6-67340-5000 | 5673 | PAID | /     | 00001762 | 460.32     | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001765 | 11,599.90  | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001766 | 19,432.19  | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001767 | 7,139.48   | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001768 | 4,111.63   | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001769 | 429.90     | 12/06/2016 | 12/16/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001770 | 62.65      | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001771 | 464.00     | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001772 | 103.82     | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001773 | 134,186.11 | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001774 | 323.60     | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001777 | 17.82      | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001778 | 38.09      | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001780 | 8,300.00   | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001781 | 780.92     | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001782 | 1,353.60   | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001783 | 309.40     | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001784 | 1,916.36   | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001785 | 2,464.75   | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001786 | 117.15     | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001787 | 93.35      | 11/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001788 | 85.75      | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001789 | 135.27     | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001790 | 180.00     | 12/06/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001791 | 495.00     | 12/06/2016 | 12/08/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001792 | 484.64     | 12/06/2016 | 12/09/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001793 | 58.96      | 12/06/2016 | 12/12/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001795 | 333,810.96 | 12/05/2016 | 12/06/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001797 | 1,608.55   | 12/13/2016 | 12/15/2016X |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001798 | 140.46     | 12/12/2016 | 12/19/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001799 | 863.30     | 12/12/2016 | 12/13/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001800 | 20.00      | 12/12/2016 | 12/23/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001801 | 322.68     | 12/12/2016 | 12/19/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001802 | 26.02      | 12/12/2016 | 12/19/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001810 | 28.24      | 12/19/2016 | 12/28/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001811 | 4,536.39   | 12/19/2016 | 12/23/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001826 | 241.66     | 12/19/2016 | 12/22/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001827 | 20,690.31  | 12/19/2016 | 12/23/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001828 | 3,544.33   | 12/19/2016 | 12/22/2016  |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001830 | 1,471.79   | 12/19/2016 | 12/22/2016  |         |

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\* Account Number: 6-67340-5000 CAFMA-General Fund Date Range: 12/01/2016 to 12/31/2016 Page: 4  
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| Account      | Fund | Stat | Payee | Warrant  | Amount     | Issue Date | Date       | Voucher |
|--------------|------|------|-------|----------|------------|------------|------------|---------|
| 6-67340-5000 | 5673 | PAID | /     | 00001834 | 87.82      | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001835 | 1,773.86   | 12/19/2016 | 12/22/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001836 | 975.00     | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001837 | 10,971.25  | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001840 | 330.18     | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001841 | 67.50      | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001842 | 1,092.30   | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001843 | 191.21     | 12/19/2016 | 12/20/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001844 | 385.00     | 12/19/2016 | 12/29/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001845 | 716.48     | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001846 | 55.83      | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001847 | 336,953.57 | 12/19/2016 | 12/20/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001849 | 16,043.61  | 12/19/2016 | 12/20/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001861 | 143.63     | 12/19/2016 | 12/22/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001862 | 2,000.00   | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001863 | 87.34      | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001864 | 103.04     | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001865 | 16.03      | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001866 | 219.00     | 12/19/2016 | 12/29/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001867 | 122.81     | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001868 | 4,175.00   | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001871 | 897.98     | 12/19/2016 | 12/22/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001873 | 263.36     | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001874 | 135.83     | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001875 | 6,000.00   | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001876 | 735.52     | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001877 | 356.17     | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001878 | 79.43      | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001879 | 337.32     | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001881 | 13,407.70  | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001882 | 18,945.90  | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001883 | 6,865.46   | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001884 | 4,141.70   | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001885 | 14,704.45  | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001886 | 5,000.00   | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001887 | 33,821.00  | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001889 | 163.34     | 12/19/2016 | 12/29/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001890 | 152.76     | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001891 | 11,800.00  | 12/19/2016 | 12/22/2016 |         |
| 6-67340-5000 | 5673 | PAID | /     | 00001894 | 133,656.57 | 12/19/2016 | 12/23/2016 |         |

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\* Account Number: 6-67340-5000 CAFMA-General Fund Date Range: 12/01/2016 to 12/31/2016 Page: 5  
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| Account              | Fund | Stat | Payee        | Warrant  | Amount       | Issue Date | Date       | Voucher |
|----------------------|------|------|--------------|----------|--------------|------------|------------|---------|
| 6-67340-5000         | 5673 | PAID | /            | 00001895 | 80.00        | 12/19/2016 | 12/22/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001896 | 205.78       | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001897 | 4,626.00     | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001898 | 106.78       | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001899 | 195.70       | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001900 | 7,177.50     | 12/19/2019 | 12/29/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001901 | 2,468.45     | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001902 | 165.50       | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001903 | 450.00       | 12/19/2016 | 12/22/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001904 | 4,508.62     | 12/19/2016 | 12/28/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001905 | 8.18         | 12/19/2016 | 12/22/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001906 | 3,518.13     | 12/19/2016 | 12/29/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001907 | 8,986.43     | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001908 | 2,981.39     | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001909 | 873.94       | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001910 | 387.98       | 12/19/2016 | 12/27/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001911 | 165.00       | 12/19/2016 | 12/23/2016 |         |
| 6-67340-5000         | 5673 | PAID | /            | 00001937 | 321,947.59   | 12/29/2016 | 12/30/2016 |         |
| Status Subtotal      | :    |      |              |          |              |            |            |         |
| 6-67340-5000         | 5673 | STOP | STOP PAYMENT | 138      | 1,706,221.89 |            |            |         |
| Status Subtotal      | :    |      |              | 1        | 60.05        |            |            |         |
| Fund Subtotal        | :    |      |              | 139      | 1,706,281.94 |            |            |         |
| Total Paid Warrants: |      |      |              | 138      | 1,706,221.89 |            |            |         |
| Total Outstanding. : |      |      |              | 2        | 2,290.63     |            |            |         |
| Total Void Warrants: |      |      |              |          | .00          |            |            |         |
| Total Registered . : |      |      |              |          | .00          |            |            |         |

1/04/17  
9:46:50

Yavapai County Treasurer  
Monthly Statement

TR046DSR  
C00623

\* Account Number: 6-67340-2000 CAFMA-Capital Reserve Fund Date Range: 12/01/2016 to 12/31/2016 Page: 3  
\*\*\*\*\*

|                   | (---Period---) | (-----Y-T-D-----) |       |              |           |
|-------------------|----------------|-------------------|-------|--------------|-----------|
| Begin Balance:    | 2,088,035.82   | .00               |       |              |           |
| Income . . . :    | 2,269.34       | 9,090,305.16      |       |              |           |
| LOC Advance . . : | .00            | .00               |       |              |           |
| Expense . . . :   | .00            | 7,000,000.00-     | LOC : | .00          | Levy: .00 |
| LOC Payments :    | .00            | .00               | Out : | .00          | Coll: .00 |
| Cash Balance :    | 2,090,305.16   | 2,090,305.16      | End : | 2,090,305.16 | Adj : .00 |
|                   |                |                   |       |              | Out : .00 |

| Transaction Summary By Source |                                             | Beginning Balance: | 2,088,035.82        | .00           |
|-------------------------------|---------------------------------------------|--------------------|---------------------|---------------|
| Source                        | Description                                 |                    | Monthly             | Yearly        |
| 07376                         | Transfer in                                 |                    | .00                 | 9,085,215.13  |
| 38108                         | <del>Interest on Investments ICM</del>      |                    | <del>1,733.42</del> | 1,733.42      |
| 38109                         | <del>Interest on Investments St Treas</del> |                    | <del>403.56</del>   | 3,100.89      |
| 38120                         | <del>Interest on Transwestern Loan</del>    |                    | <del>132.36</del>   | 255.72        |
| 91702                         | Transfer out                                |                    | .00                 | 7,000,000.00- |
| Ending Balances:              |                                             |                    | 2,090,305.16        | 2,090,305.16  |

Interest: 2,269.34

1/04/17  
9:46:50

Yavapai County Treasurer  
Monthly Statement

TR046DSR  
C00623

\* Account Number: 6-67340-2000 CAFMA-Capital Reserve Fund Date Range: 12/01/2016 to 12/31/2016 Page: 2  
\*\*\*\*\*

| Account              | Fund | Stat | Payee | Warrant | Amount | Issue Date | Date | Voucher |
|----------------------|------|------|-------|---------|--------|------------|------|---------|
| Status Subtotal      | :    |      |       |         | .00    |            |      |         |
| Fund Subtotal        | :    |      |       |         | .00    |            |      |         |
| Total Paid Warrants: |      |      |       |         | .00    |            |      |         |
| Total Outstanding. : |      |      |       |         | .00    |            |      |         |
| Total Void Warrants: |      |      |       |         | .00    |            |      |         |
| Total Registered . : |      |      |       |         | .00    |            |      |         |

1/04/17  
9:46:50

Yavapai County Treasurer  
Monthly Statement

TR046DSR  
C00623

\* Account Number: 6-67340-2000 CAFMA-Capital Reserve Fund Date Range: 12/01/2016 to 12/31/2016 Page: 1  
\*\*\*\*\*

| T R A N S A C T I O N S |        |                                  |                       |          | Begin Balance:  | 2,088,035.82   |
|-------------------------|--------|----------------------------------|-----------------------|----------|-----------------|----------------|
| Date                    | Source | Description                      | Notes                 |          |                 | Debits/Credits |
| 12/15                   | 38120  | Interest on Transwestern Loan    | INVESTMENT INTEREST   |          | 1000014110      | 132.36         |
| 12/29                   | 38108  | Interest on Investments ICM      | INVESTMENT INTEREST   |          | 1000014140      | 525.10         |
| 12/29                   | 38108  | Interest on Investments ICM      | INVESTMENT INTEREST   |          | 1000014141      | 523.83         |
| 12/29                   | 38108  | Interest on Investments ICM      | INVESTMENT INTEREST   |          | 1000014142      | 396.05         |
| 12/29                   | 38108  | Interest on Investments ICM      | INVESTMENT INTEREST   |          | 1000014143      | 288.44         |
| 12/29                   | 38109  | Interest on Investments St Treas | INVESTMENT INTEREST   |          | 1000014138      | .61            |
| 12/29                   | 38109  | Interest on Investments St Treas | INVESTMENT INTEREST   |          | 1000014144      | 402.95         |
| Ending Debit Totals:    |        | .00                              | Ending Credit Totals: | 2,269.34 | Ending Balance: | 2,090,305.16   |

**CAFMA-Central Arizona Fire and Medical**  
**GL Trial Balance Worksheet**  
For The Period of 12/1/2016 through 12/31/2016

| Account         | Description              | Balances              |                       |                       |                       | Adjustments |
|-----------------|--------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
|                 |                          | Beginning             | Debits                | Credits               | Ending                |             |
| 10.1100.0.0.000 | Cash with Yavapai County | \$5,182,076.75        | \$5,833,644.32        | \$3,142,870.18        | \$7,872,850.89        |             |
| TOTALS:         |                          | <u>\$5,182,076.75</u> | <u>\$5,833,644.32</u> | <u>\$3,142,870.18</u> | <u>\$7,872,850.89</u> |             |

\* Inactive accounts are marked and appear in grey.

## **Gases 101 Device Supply and Maintenance Agreement**

This agreement is made by and between Gases 101, 1107 Wonder Dr., Suite 103, Round Rock, Texas 78681 and CENTRAL ARIZONA FIRE AND MEDICAL, this, the 1<sup>st</sup> day of August 2016.

**1. Preliminary Statement.** GASES 101, is engaged in the business of supplying, calibrating and maintaining portable gas detection units. CENTRAL ARIZONA FIRE AND MEDICAL desires to engage GASES 101 to provide portable gas detection devices and certain services for CENTRAL ARIZONA FIRE AND MEDICAL as described on Schedule A (collectively the "Services").

**2. Services.** CENTRAL ARIZONA FIRE AND MEDICAL hereby engages GASES 101 to provide the Services according to the specifications set forth on Schedule A-1 (the "Specifications"). The parties may, from time to time, agree that additional services will be provided. Any additional services requested must be described in a Schedule signed by the parties and which recites by its terms that it is incorporated into this Agreement. Each Schedule will be numbered sequentially as Schedule A-1 (attached), Schedule A-2, etc. Unless expressly stated in a Schedule, the terms of a Schedule will not amend or supersede the terms of another Schedule. Reference to Schedule A in this Agreement means each Schedule which, together with this Agreement, forms a separate contract for services.

**3. Proprietary Ownership.** CENTRAL ARIZONA FIRE AND MEDICAL acknowledges and agrees that Deliverables under this Agreement may contain or be created through use of software and other materials used by or useful to GASES 101 in its business generally, including without limitation various training methods or tools (the "GASES 101 Materials"). CENTRAL ARIZONA FIRE AND MEDICAL acknowledges and agrees that all ownership rights in and to the GASES 101 Materials shall be the sole and exclusive proprietary property of GASES 101

**4. GASES 101 Warranties.** GASES 101 represents and warrants to CENTRAL ARIZONA FIRE AND MEDICAL that for a period of ninety days after the initial deployment of any portable gas detection devices, such devices shall be free of material defects in workmanship and will conform in all material respects to the functional descriptions contained in the Specifications.

**5. CENTRAL ARIZONA FIRE AND MEDICAL Warranties.** CENTRAL ARIZONA FIRE AND MEDICAL agrees to defend, indemnify and hold harmless GASES 101, its affiliates and their respective present, former and future officers, managers, members, employees and agents, and their respective heirs, legal representatives, successors and assigns (collectively the "GASES 101 Indemnitees"), from and against any and all losses, costs, liabilities or expenses (including, without limitation, attorneys' fees) which any of the GASES 101 Indemnities may suffer, incur or sustain resulting from or arising out of any misrepresentation, breach of warranty or nonfulfillment of any covenant or agreement outside the scope of this agreement.



**6. Confidential Information.** Each party agrees that it will not disclose to any person any Confidential Information of the other party, or use any Confidential Information of the other party, except as expressly provided for under this Agreement. For purposes of this Agreement, the term "Confidential Information" means all technical, business and other information of a party and its affiliates that derives economic value, actual or potential, from not being generally known to others, including, without limitation, technical or non-technical data, compilations, price and cost information, technical information, financial information, and business process'. For purposes of this Agreement, the GASES 101 Materials shall be deemed the Confidential Information of GASES 101, except to the extent made public by GASES 101

**7. Term; Termination.**

(a) Subject to the provisions for termination hereinafter provided, this Agreement shall become effective as of the date and year first above written, and shall continue for a period of twelve (12) months, unless earlier terminated as provided below. This Agreement shall automatically renew for two consecutive years.

(b) Either party shall have the right to terminate this Agreement immediately upon the occurrence of any one or more of the following events: (i) breach by the other party of any material term or provision of this Agreement, and if capable of cure, failure to cure within 30 days of written notice thereof by the non-breaching party; (ii) any proceeding is instituted by or against the other party under any bankruptcy or similar laws for the relief of debtors; or (iii) the appointment of any trustee or receiver for any of the other party's assets.

(c) GASES 101 shall have the right to terminate this Agreement immediately upon the failure of CENTRAL ARIZONA FIRE AND MEDICAL to pay within thirty (30) days any amounts due and payable to it pursuant to the terms of this agreement as specified in "CENTRAL ARIZONA FIRE AND MEDICAL Section 1 'Schedule A-1'".

(d) CENTRAL ARIZONA FIRE AND MEDICAL shall have the right to terminate this Agreement following 30 days written notice if GASES 101 fails to provide the level of performance of maintenance, repair, calibration, and replacement of equipment as specified in "GASES 101 Section 2 of 'Schedule A-1'" (breach of performance standards) providing CENTRAL ARIZONA FIRE AND MEDICAL notifies GASES 101 by certified mail via the U.S. Postal Service that a breach of performance standards has occurred and GASES 101 fails to cure the breach within a initial 30 day period following notification.

**8. Limitation of Liability.** In no event shall the aggregate liability of GASES 101 in connection with this Agreement for any and all loss, claim, damage or liability, whether in contract or in tort, or under any other theory (including, without limitation, negligence and strict liability), exceed the amounts paid to GASES 101 pursuant to this Agreement. UNDER NO CIRCUMSTANCES SHALL GASES 101 BE LIABLE FOR INJURY OR DEATH DUE TO IMPROPER OR MISUSE OF SUPPLIED EQUIPMENT. UNDER NO CIRCUMSTANCES SHALL GASES 101 BE LIABLE FOR ANY INDIRECT, INCIDENTAL, SPECIAL OR CONSEQUENTIAL DAMAGES SUFFERED BY CENTRAL ARIZONA FIRE AND

MEDICAL OR ANY OTHER PARTY IN CONNECTION WITH THE SERVICES PROVIDED HEREUNDER, REGARDLESS OF WHETHER OR NOT SUCH PARTIES HAVE BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES.

**9. Miscellaneous.**

(a) Arbitration. Any dispute or claim arising out of or in relation to this Agreement or the interpretation, making, performance, breach or termination thereof that cannot be amicably resolved by the parties, shall be finally settled by binding arbitration under the rules of the American Arbitration Association as presently in force ("Rules") and each party will appoint an arbitrator, and the two thus selected to designate a third in accordance with said Rules. The arbitration will be held as promptly as possible at Austin, Texas. Judgment on the award rendered may be entered in any court having jurisdiction thereof. Any monetary award shall be in U.S. dollars and the arbitration shall be conducted in the English language. The arbitrator(s) will not award any exemplary or punitive damages. The losing party shall be responsible for paying all costs of the arbitration, including but not limited to reasonable legal expenses of the winning party. The parties may apply to any court of competent jurisdiction for temporary or permanent injunctive relief, without breach of this Section 10(a) and without any abridgment of the powers of the arbitrator.

(b) Force Majeure. Neither party shall be liable for any default or delay in the performance of any of its obligations under this Agreement (other than failure to make payments due hereunder) if such default or delay is caused, directly or indirectly by forces beyond such party's control, including, without limitation, fire, flood, acts of God, labor disputes, accidents, interruptions of transportation or communications, supply shortages.

(c) Independent Contractor. The parties acknowledge that the relationship of GASES 101 to CENTRAL ARIZONA FIRE AND MEDICAL is that of an independent contractor, and that nothing contained in this Agreement shall be construed to place CENTRAL ARIZONA FIRE AND MEDICAL and GASES 101 in the relationship of principal and agent, master and servant, partners or joint venturers. GASES 101 shall not have, expressly or by implication, or represent itself as having, any authority to make contracts or enter into any agreements in the name of CENTRAL ARIZONA FIRE AND MEDICAL, or to obligate or bind CENTRAL ARIZONA FIRE AND MEDICAL in any manner whatsoever.

(d) Governing Law. The validity and effect of this Agreement shall be governed by and construed and enforced in accordance with the laws of the State of Texas.

(e) Headings. The headings as to contents of particular articles and sections are inserted only for convenience and are in no way to be construed as part of this Agreement.

(f) Amendments. This Agreement shall not be modified or amended except by another agreement in writing executed by the parties hereto.

(g) Severability. All rights and restrictions contained in this Agreement may be exercised and shall be applicable and binding only to the extent that they do not violate any applicable laws and are intended to be limited to the extent necessary so that they will not render

this Agreement illegal, invalid or unenforceable. If any provision or portion of any provision of this Agreement shall be held to be illegal, invalid or unenforceable by a court of competent jurisdiction, it is the intention of the parties that the remaining provisions or portions thereof shall constitute their agreement with respect to the subject matter hereof, and all such remaining provisions or portions thereof shall remain in full force and effect.

(h) Notices. All notices and demands required or contemplated hereunder by one party to the other shall be in writing and shall be deemed to have been duly made and given upon date of delivery if delivered in person or by an overnight delivery or postal service, upon receipt if delivered by facsimile the receipt of which is confirmed by the recipient, or upon the expiration of five days after the date of posting if mailed by certified mail, postage prepaid, to the addresses or facsimile numbers set forth below their signatures. Either party may change its address or facsimile number for the purpose of this Agreement by notice in writing to the other party as provided herein.

(i) Waiver. No failure or delay on the part of any party hereto to exercise any right or remedy hereunder shall operate as a waiver thereof, nor shall any single or partial exercise of any right or remedy by any party preclude any other or further exercise thereof or the exercise of any other right or remedy. No express waiver or assent by any party hereto to any breach of or default in any term or condition of this Agreement shall constitute a waiver of or an assent to any succeeding breach of or default in the same or any other term or condition hereof.

(j) Counterparts. Any number of counterparts of this Agreement may be signed and delivered, each of which will be considered an original and all of which, together, will constitute one and the same instrument.

IN WITNESS WHEREOF, the parties have caused this Agreement to be executed by their duly authorized representatives, on the date and year first above written.

**Gases 101**

**CENTRAL ARIZONA FIRE AND MEDICAL**

By: \_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Title: \_\_\_\_\_

Remit To Address:

Bill To Address:

1101 Spring Breeze Cove  
Round Rock, TX 78664

8555 E. YAVAPAI RD.  
PRESCOTT VALLEY, AZ. 86314

Telephone No.: 512-436-8923

Telephone No.: \_\_\_\_\_

Facsimile No.: 512-436-8925

Facsimile No.: \_\_\_\_\_

E-mail Address sam@Gases 101.com

E-mail Address: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_

## Schedule A-1

### 3- Year Maintenance Agreement

This Schedule is made pursuant to the terms of the Device Supply and Services Agreement dated August 1, 2016 between CENTRAL ARIZONA FIRE AND MEDICAL, and Gases 101.

The following outlines the equipment and services contemplated under this agreement by GASES 101 in addition to the responsibilities assigned to CENTRAL ARIZONA FIRE AND MEDICAL under this agreement.

#### GASES 101

1. **List of Equipment to be maintained:**
  - (a) One and a Half (1 ½) RKI Eagle 2 monitors with Oxy, LEL, CO, VOC, HCN, NH3 sensors, rechargeable batteries and pump.
  - (b) One Altair 5X with O2, LEL, H2S, and CO sensors, rechargeable batteries and pump
2. **List of Supplied Equipment:**
  - (a) Gases 101 will provide up to one (1) 116 liter cylinder of 5 gas mix, one (1) 58 liter cylinder of NH3, one (1) 58 liter cylinder of HCN, and one 44 Liter cylinder of four gas mix (MSA)
3. **Service and Maintenance responsibilities: 'Performance Standards'**
  - (a) Every 90 days Gases101 will come on site to a specified location to inspect clean, and calibrate the instrumentation outlined in section 1.a.
  - (b) Gases 101 will perform repairs for damage occurring during normal usage of equipment. Any repair for damage above \$700.00, excluding sensors, will be considered abuse and will be the responsibility of the owner.
  - (c) GASES 101 will maintain all service records and provide a copy of those records to CENTRAL ARIZONA FIRE AND MEDICAL upon request.
  - (d) GASES 101 will be responsible for any and all sensor replacement, should a sensor fail to calibrate
  - (e) GASES 101 will provide loaner units in the event of unit failure between service intervals.
4. **Training**
  - (a) Upon execution of this agreement and within a reasonable period of time, GASES 101 will provide 2 hours minimum of training for the equipment listed in 1a. GASES 101 will also provide a minimum of 2 hours of annual training on the equipment for the duration of the contract.

#### CENTRAL ARIZONA FIRE AND MEDICAL

1. **Monthly Fee for Equipment and Service**
  - (a) For a total of \$234.50 per month due upon receipt of invoice (can be paid in annual payments of \$2814.00). A fee of 1 1/2 % per month will be charged to any invoice outstanding longer than 30 days.
2. **Prompt Return of monitors for calibration and service**
  - (a) CENTRAL ARIZONA FIRE AND MEDICAL employees will endeavor to return equipment for service in a timely manner in the supplied containers.
3. **Responsibility for lost, stolen or destroyed equipment**
  - (a) CENTRAL ARIZONA FIRE AND MEDICAL agrees to be responsible for the replacement costs of any supplied equipment that is lost, stolen or destroyed while in its possession. GASES 101 will repair or replace equipment that is damaged in the normal course of use.
4. **Prompt Return of equipment at the termination of this agreement**
  - (a) CENTRAL ARIZONA FIRE AND MEDICAL agrees to promptly return ALL of the equipment supplied under the terms of this agreement following the termination of said agreement, whether that occurs at the conclusion of the contract or under the terms in Section 7 of the agreement.

Effective Date: 12-1-2017

Gases 101.

CENTRAL ARIZONA FIRE AND MEDICAL

Signature

Date

Signature

Date

Print Name

Title

Print Name

Title

## ADDENDUM TO PROFESSIONAL SERVICES CONTRACT

This Addendum, made and entered into effective this \_\_\_\_ day of \_\_\_\_\_, 20\_\_, is added to that certain professional services contract between Central Arizona Fire and Medical Authority, a statutory entity created under the authority of the state of Arizona (hereinafter "CAFMA") and \_\_\_\_\_ (hereinafter "Company"), dated \_\_\_\_\_ (the "Agreement"), adding or modifying the following provisions the same as if said provisions were contained in the body of said document. Except as otherwise provided in this Addendum, the specifications, clarifications, exceptions, warranties and other provisions as set forth in the Agreement dated \_\_\_\_\_ shall be incorporated herein by this reference.

1. The Agreement is hereby modified to include the following:  
"CAFMA may terminate this Agreement pursuant to the provisions of A.R.S. §38-511."
2. The Agreement is hereby modified to include the following if it does not otherwise appear:

**"MISCELLANEOUS PROVISIONS:"** This Agreement shall be construed in accordance with the laws of the State of Arizona. The parties agree that any arbitration or litigation arising from or in connection with any dispute between the parties under this Agreement shall be conducted within the venue and jurisdiction of the Yavapai County Superior Court or the relevant Arizona Federal District Court. The parties agree that this Agreement bears a rational relationship to the State of Arizona and they consent to the personal jurisdiction of such state and further consent and stipulate to venue in the above described court."

3. Non-Discrimination: Company warrants that it complies with any state and federal laws, rules and regulations which mandate that all persons, regardless of race, color, creed, religion, sex, genetic information, age, national origin, disability, familial status or political affiliation, shall have equal access to employment opportunities, including but not limited to the Americans with Disabilities Act. The Company shall take affirmative action to ensure that it will not participate either directly or indirectly in the discrimination prohibited by or pursuant to Title VI of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1973, Section 109 of the Housing and Community Development Act of 1974, the Age Discrimination Act of 1975, Genetic Information Nondiscrimination Act of 2008 and Executive Orders 99-4 and 2000-4.
4. Legal Arizona Workers Act Compliance: Company is required to comply with A.R.S. §41-4401, and hereby warrants that it will, at all times during the term of this Agreement, comply with all federal immigration laws applicable to the employment of their respective employees, the requirements of A.R.S. §41-4401, and with the e-verification requirements of A.R.S. §23-214(A) (together the "state and federal immigration laws"). Company further agrees to ensure that each subcontractor that performs any work under this Agreement likewise complies with the state and federal immigration laws.

A breach of a warranty regarding compliance with the state and federal immigration laws shall be deemed a material breach of the Agreement and the party who breaches may be subject to penalties up to and including termination of the Agreement.

CAFMA retains the legal right to inspect the papers of any contractor or subcontract employee working under the terms of the Agreement to ensure that the other party is complying with the warranties regarding compliance with the state and federal immigration laws.

5. Non-appropriation: This Agreement shall be subject to available funding for CAFMA, and nothing in this Agreement shall bind CAFMA to expenditures in excess of funds appropriated and allotted for the purposes outlined in this Agreement.
6. Third Party Antitrust Violations: Company assigns to CAFMA any claim for overcharges resulting from antitrust violations to the extent that such violations concern materials or services supplied by third parties to Company toward fulfillment of this Agreement.

7. Other Agreements: This Agreement in no way restricts either party from participating in similar activities with other public or private agencies, organizations, and individuals.
8. Construction: This Agreement is the result of negotiations between, and has been reviewed by, each of the parties hereto and their respective counsel. Accordingly, this Agreement shall be deemed to be the product of all of the parties hereto, and no ambiguity shall be construed in favor of, or against any one of, the parties hereto.
9. Interpretation: This Agreement shall be interpreted in accordance with the plain meaning of its terms and not strictly for or against any of the parties hereto.
10. The parties stipulate and agree that to the extent this Addendum conflicts with or is inconsistent with any term of the original Agreement referenced above, this Addendum shall control. In all other respects and manner, the original Agreement entered into by and between the parties shall remain in full force and effect.

PASSED, APPROVED AND ADOPTED by the Governing Board of the Central Arizona Fire and Medical Authority  
this \_\_\_\_ day of \_\_\_\_\_, 20\_\_.

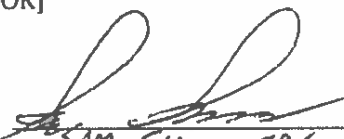
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY, a statutory  
entity of the State of Arizona

By: \_\_\_\_\_  
Board Chair

ATTEST:

\_\_\_\_\_  
Board Clerk

[VENDOR]

By:  12/3/16  
Name: SAM SUMMERS  
Its: \_\_\_\_\_

## INTERGOVERNMENTAL AGREEMENT

### MUTUAL AID

This Agreement, effective the \_\_\_\_\_ day of \_\_\_\_\_, 2016, by and between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, ("CAFMA"); and Williamson Valley Fire District, an Arizona fire district ("WVFD"), (which collectively, may be referred to herein as "Agencies," or separately as "Agency" as the context requires).

#### Recitals

WHEREAS, the CAFMA and WVFD are empowered pursuant to A.R.S. §11-9523 and A.R.S. §48-805 and §48-805.01 to enter into this Agreement for purposes of carrying out their mutual responsibilities; and

WHEREAS, the CAFMA and WVFD wish to cooperate with each other in order to more effectively and economically provide mutual aid in their respective service areas consistent with the terms and conditions set forth herein.

WHEREAS, the CAFMA and WVFD are each familiar with the personnel, apparatus, equipment and services provided by the other;

WHEREAS, it is the desire of CAFMA and WVFD to improve the nature and coordination of emergency assistance to incidents that threaten loss of life and property within the geographic boundaries of their respective jurisdictions.

WHEREAS, each of the CAFMA and WVFD determined the terms and conditions as set forth in this Agreement are in its best interests.

NOW THEREFORE, in consideration of mutual promises and covenants contained herein, the Agencies agree as follows:

1. **Recitals.** The Recitals set forth above are incorporated into the terms and conditions of this Agreement.
2. **Effective Date, Duration and Termination.** This Agreement shall be effective as of the date set forth above, and shall remain in effect for one year, unless sooner terminated as set forth in this Agreement.
  - a. This Agreement shall automatically renew unless terminated pursuant to the terms of this Agreement.
  - b. This Agreement will terminate automatically should the governing body of either Agency fail to allocate funds for its continued implementation. Should termination occur due to said non-allocation, the non-allocating Agency shall give ninety (90) days written notice to the other Agency prior to termination.

- c. Either Agency may terminate their participation in this Agreement, for any reason, effective one hundred eighty (180) days from the giving of written notice to the other Agency.
  - d. Either Agency may cancel this Agreement pursuant to the requirements of A.R.S. §38-511.
- 3. **Scope and Purpose of Agreement.** The scope and purpose of this Agreement is to provide for mutual aid between the Agencies in responding to fires, medical emergencies, hazardous materials incident, rescue and extrication situations and other types of emergency incidents (collectively, "Emergency Incidents") that are within the standard scope of services provided by fire departments as well as those outside of the normal day to day emergency responses ("Mutual Aid").
- 4. **Mutual Aid Response.** The Agencies shall provide or withhold or withdraw Mutual Aid as follows:
  - a. Emergency response units of each Agency, as determined by the Fire Chiefs of each Agency and as set forth by commonly adopted protocol, will respond to emergency calls dispatched into the geographic service area of either Agency, subject to the terms and conditions set forth in this Agreement.
  - b. Each Agency hereby extends to the other the authority to enter into its respective jurisdiction and territory for purposes of responding to Emergency Incidents.
  - c. All requests for assistance made by either Agency shall be made through the Fire Chiefs or the chief firefighting officer on duty or other duly authorized agent. The Assisting Agency will acknowledge and act upon each such request by order of its Fire Chief, chief firefighting officer on duty, or duly appointed agent.
  - d. The Agency requesting assistance (the "Requesting Agency") shall have and exercise primary control, after consultation with the Agency providing assistance (the "Assisting Agency"), to assign personnel to places where they are needed; however, the commanding officer for the Assisting Agency, while working under the direction of the Requesting Agency, shall have and exercise primary control over its forces in response to general directions of the Requesting Agency.
  - e. Each Agency acknowledges that this Agreement does not create a duty on either Agency to respond in each and every instance in which assistance is requested, and that no duty is created by this Agreement to any third person. Each Agency shall determine, in each instance of request, whether it has sufficient manpower and resources to commit to the assistance of the Requesting Agency. It is agreed that neither Agency shall in any way be held liable to the other, or to any other person, corporation or entity, for failure to render assistance when requested. If an Assisting Agency is unable to respond as requested, that Agency shall so inform the Requesting Agency of its inability to do so.



- f. In the event an Assisting Agency responds to a request for assistance, it may, without liability, and upon notification of the Requesting Agency, terminate its participation in the joint operation and return to its jurisdiction, if in its sole and absolute discretion, its resources need to be committed elsewhere within its own district or in support of its other contractual commitments.
- g. Both Agencies agree to utilize N.I.I.M.S. Incident Command System for efficient management of the emergency and for the safety of firefighters.
- h. Both Agencies agree to develop and utilize standard minimum company standards to be used on the emergency incidents.
- i. Both Agencies agree to utilize the NPFA standards as a guideline in maintaining an inventory of equipment on each apparatus to the fullest extent reasonably achievable.
- j. Both Agencies agree to track mutual aid assistance. Each Agency shall be responsible for maintaining Incident Reports on any emergency call in which they respond. Each Agency shall make available to the other such records, data and reports as may be required by the other, to the extent, and as permitted by law.
- k. Both Agencies agree that during working first alarm assignments, each Agency will backfill their respective reserve units to the fullest extent reasonably achievable.

#### **5. Mutual Cooperation.**

- a. The Agencies shall development and adopt common cooperative procedures and protocols, including but not limited to training, health and safety, and communications.
- b. Fire Chiefs from each Agency shall jointly promulgate operational procedures in the implementation of this Agreement, from time to time, so long as consistent with internal policy and the law.
- c. Fire Chiefs from each Agency shall cooperate in evaluating and authorizing any special projects that from time to time may be necessary, and that joint participation, from both a personnel and cost perspective, may be appropriate.

#### **6. Agency Responsibility.** In addition to the responsibilities set forth in this Agreement and those established by, law, regulation, and ordinance, each Agency has the following responsibilities.

- a. Each Agency shall be responsible for the safety and supervision of their own personnel while using each other's facilities or while engaging in joint activities.
- b. Each Agency recognizes the inherent risks and dangerous nature of such activities and agrees to use facilities and engage in joint authorities at their own risk.
- c. Each Agency shall be responsible for their individual staffing requirements, on a daily basis, as well as covering for emergency responses unless otherwise specifically provided in this agreement.

7. **Costs.** Except as specifically agreed to by both Agencies for a particular incident, or except as otherwise provided in this agreement, neither Agency shall reimburse the other for any costs incurred pursuant to this Agreement.
8. **Supplies.** Foam and EMS equipment used on an incident in excess of five hundred dollars (\$500.00), will be replenished by the Agency in whose jurisdictional boundaries the emergency incident has occurred. In the event of declared disasters, each Agency may apply for reimbursement of their respective costs from County, State or Federal agencies.
9. **Budgeted Funds.** Each Agency represents that it has within its respective budget, sufficient funds to discharge the obligations and duties assumed under this Agreement. Should any Agency fail to obtain continued funding during the term of this Agreement through a failure of appropriate or approval of funds or through other legal means, then its participation in this Agreement shall be deemed to terminate by operation of law
10. **Severability.** If any provision of this Agreement shall be held to be unconstitutional, invalid, or otherwise unenforceable for any reason, the provision shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.
11. **Insurance.** Each Agency represents that it shall maintain for the duration of this Agreement sufficient policies of public liability insurance to cover all of its obligations undertaken in the implementation of this Agreement, including bodily injury, property damage and employer's liability coverage.
  - a. Each Agency shall maintain, during the life of this Agreement, a policy of liability insurance naming the other Agency as an additional insured Agency in the amount of at least \$1,000,000.00 per occurrence with aggregate liability coverage of \$2,000,000.00. In the alternative, an Agency may self-insure in accordance with the above referenced liability amounts.
  - b. Each Agency's policy shall specify that it may not be modified or canceled by the insurer, except after thirty (30) days prior written notice by the insurer to each Agency. Each Agency shall require its insurance carrier provide a minimum of 30 days notice prior to any cancellation of coverage required under this Agreement.
  - c. Each Agency shall provide the other with a certificate of insurance upon the Effective Date and upon each renewal of this Agreement.
  - d. The insurance policy limits shall not be deemed to limit the scope of indemnification set forth in this Agreement.
12. **Indemnification.**
  - a. Each Agency shall indemnify and hold harmless the other Agency to this Agreement, its members, directors, officers, employees, volunteers, agents and assigns, and shall defend same against all claims for loss, damage or injury caused by the negligence or intentional acts of the indemnifying Agency and its members, directors, officers, employees, volunteers, agents and assigns.

- b. Nothing herein shall be construed to prevent either Agency for alleging or petitioning for an allocation of fault or for contribution, or alleging the defense of a “non-party at fault,” in the event of a third party claim.
- c. Each Agency’s obligation to indemnify under this paragraph shall survive termination of this Agreement.

- 13. No Third Party Beneficiaries.** There are no third party beneficiaries to this Agreement. This Agreement shall not affect the legal liability of an Agency by imposing any standard of care different from the standard of care otherwise existing in Arizona.
- 14. No Joint Venture.** Employees of one Agency shall not become employees of the other Agency by virtue of this Agreement. No Agency may represent itself as a representative of the other. No Agency shall incur any obligation or make any commitment on behalf of the other. Nothing in this Agreement shall be construed to create any partnership or joint agency relationship between the Agencies.
- 15. Worker’s Compensation.** All other employees of an Agency to this Agreement, who work under the jurisdiction or control of, or who work within the jurisdictional boundaries of another party pursuant to this Agreement, shall be deemed to be an employee of the Agency who is his or her primary employer, as provided in A.R.S. §23-1022(D), and the primary employer/Agency of such an employee shall be solely liable for payment of workers’ compensation benefits for the purposes of this section. Each Agency herein shall comply with the provisions of A.R.S. §23-1022(E) by posting the public notice required.
- 16. Non-Discrimination.** The Agencies, with regard to this Agreement, will not discriminate on the grounds of race, color, national origin, religion, sex, disability or familial status in the selection and retention of subcontractors, including procurement of materials and leases of equipment. The Agencies will not participate either directly or indirectly in the discrimination prohibited by or pursuant to Title VI of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1973, Section 109 of the Housing and Community Development Act of 1974, the Age Discrimination Act of 1975. The parties agree to comply with Arizona Governor’s Executive Order 2009-09 – “Prohibition of Discrimination in Contracts, Non-Discrimination in Employment by Government Cooperators and Sub Contractors, Superseding Executive Order 99-4 and Amending Executive Order 75-5”. Further, the parties will not participate either directly or indirectly in the discrimination prohibited by the Genetic Nondiscrimination Act of 2008.
- 17. Compliance with Applicable Legal Authorities.** The Agencies shall each be responsible for their respective compliance with all requirements of any federal, state, county or local ordinances, statutes, charters, codes, rules, regulations or any other governmental requirements, including, but not limited to, the rules and regulations of the Arizona Department of Health Services.

18. **Notices.** Any notice required under this Agreement shall be provided in writing and delivered to the following:

To:  
**Central Arizona Fire and  
 Medical Authority**  
 Attn: Fire Chief  
 8555 E. Yavapai Road  
 Prescott Valley, Arizona 86314

To:  
**Williamson Valley  
 Fire District**  
 Attn: Fire Chief  
 15450 Williamson Valley Road  
 Prescott, AZ 86305

19. **Waiver of Jury Trial.** The Agencies hereto expressly covenant and agree that in the event of a dispute arising from this Agreement, each of the Agencies hereto waives any right to a trial by jury. In the event of litigation, the Agencies agree to submit to a trial before the Court.
20. **Waiver of Attorney's Fees.** The Agencies hereto expressly covenant and agree that in the event of litigation arising from this Agreement, neither Agency shall be entitled to an award of attorneys' fees, either pursuant to the Agreement, pursuant to A.R.S. §12-3401.01(A) and (E) or pursuant to any other state or federal statute.
21. **Entire Agreement.** This Agreement contains the entire agreement between the Agencies relating to the rights herein granted and the obligations herein assumed, and supersedes all prior written or oral agreements or communications between the parties. This Agreement may not be modified or amended unless in writing and signed by the Agencies.
22. **Authority.** The Agencies each warrant and represent to the other that upon execution hereof, this Agreement shall be the legal, valid and binding obligation of the Agencies, enforceable against them in accordance with its terms. The individuals signing the Agreement warrant and represent that they are duly authorized to sign this Agreement on behalf of their respective Agency.
23. **Binding Effect.** This Agreement shall be binding upon the Agencies and any successor in interest. No provision herein is intended to create a third beneficiary interest in any person or entity, including, but not limited to the respective employees or agents by either Agency.
24. **Construction.** This Agreement has been negotiated by the Agencies and no Agency has acted under compulsion or duress, economic or otherwise. The Agencies waive any rule of interpretation which would construe any provision of this Agreement against any Agency who drafted this Agreement.

25. **Governing Law.** This Agreement shall be governed by Arizona law and venue shall be in Yavapai County, Arizona.

**IN WITNESS WHEREOF, the Agencies enter into this Agreement on the date set forth below.**

CENTRAL ARIZONA FIRE AND  
MEDICAL AUTHORITY

WILLIAMSON VALLEY FIRE DISTRICT

\_\_\_\_\_  
Chairman/Fire Board Date

George E. Price 8/17/2016  
\_\_\_\_\_  
Chairman/Fire Board Date

\_\_\_\_\_  
Clerk/Fire Board Date

[Signature] 17 Aug 16  
\_\_\_\_\_  
Clerk/Fire Board Date

Acknowledged:

\_\_\_\_\_  
Fire Chief Date

B. J. L. 8/17/16  
\_\_\_\_\_  
Fire Chief Date

**Attorney Certificate**

Undersigned counsel, who has determined that the Agreement is in proper form and within the powers and authority granted under the laws of this state, has reviewed the foregoing agreement.

**Central Arizona Fire & Medical Authority**

By: \_\_\_\_\_  
Its Attorney

**Williamson Valley Fire District**

By: \_\_\_\_\_  
Its Attorney

**INTERGOVERNMENTAL AGREEMENT FOR FIRE  
APPARATUS MAINTENANCE AND REPAIRS  
BETWEEN  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
AND  
WILLIAMSON VALLEY FIRE DISTRICT**

This Agreement, effective as of the \_\_\_\_\_ day of \_\_\_\_\_, 2016, by and between the CENTRAL AIRZONA FIRE AND MEDICAL AUTHORITY, a political subdivision of the State of Arizona ("CAFMA") and the WILLIAMSON VALLEY FIRE DISTRICT, an Arizona Fire DISTRICT ("WVFD").

**RECITALS**

WHEREAS, CAFMA and WVFD are empowered pursuant to A.R.S. §11-9523 and A.R.S. §48-805 and §48-805.01 to enter into this Agreement for purposes of carrying out their mutual responsibilities; and

WHEREAS, WVFD is familiar with CAFMA's fleet maintenance facility, qualified personnel, and capacity to provide services to WVFD's apparatus; and

WHEREAS, CAFMA is familiar with WVFD's apparatus and has the qualified personnel and capacity to provide services for the maintenance and repair of WVFD's apparatus; and

WHEREAS, CAFMA and WVFD wish to cooperate with each other in order to more effectively and economically provide maintenance and repairs for fire apparatus and related equipment (collectively, "Apparatus") consistent with the terms and conditions set forth in this Agreement; and

WHEREAS, WVFD and CAFMA each of CAFMA and WVFD determined the terms and conditions as set forth in this Agreement are in its best interests.

NOW THEREFORE, in consideration of mutual promises and covenants contained herein, the parties agree as follows:

1. **Recitals.** The Recitals set forth above are incorporated into the terms and conditions of this Agreement.
2. **Effective Date, Duration and Termination.** This Agreement shall be effective as of the date set forth above, and shall remain in effect for one year, unless sooner terminated as set forth in this Agreement.

- a. This Agreement shall automatically renew unless terminated pursuant to the terms of this Agreement.
  - b. This Agreement will terminate automatically should the governing body of either Agency fail to allocate funds for its continued implementation. Should termination occur due to said non-allocation, the non-allocating Agency shall give ninety (90) days written notice to the other Agency prior to termination.
  - c. Either Agency may terminate their participation in this Agreement, for any reason, effective one hundred eighty (180) days from the giving of written notice to the other Agency.
  - d. Either Agency may cancel this Agreement pursuant to the requirements of A.R.S. §38-511.
3. **Scope and Purpose of Agreement.** The scope and purpose of this Agreement is to provide for cooperation between CAFMA and WVFD in order to more effectively and economically provide maintenance and repairs for Apparatus.
4. **CAFMA's Responsibilities and Obligations.** For the term of this Agreement, CAFMA shall provide maintenance and repair services for WVFD's Apparatus, as needed on a 24-hour basis, seven days per week, consistent with the manufacturer's recommended maintenance schedules, and subject to CAFMA's established repair schedule and prior maintenance or repair commitments.
- a. CAFMA, at its fleet maintenance facility, will perform routine preventative maintenance and repairs for WVFD's Apparatus, as requested by WVFD.
  - b. CAFMA will provide maintenance and repairs performed by its qualified personnel including EVT certified mechanics supervised by its fleet maintenance supervisor in the same manner as performed on CAFMA Apparatus.
  - c. CAFMA may provide emergency maintenance services at an alternate location, when necessary and appropriate as requested by WVFD's Fire Chief.
  - d. In providing maintenance services for WVFD's Apparatus, CAFMA, in its sole discretion, may obtain maintenance assistance from a qualified outside source, and may subcontract for maintenance or repairs ("Outside Contractor.")
  - e. CAFMA shall maintain records on all repairs made by CAFMA, including those made by Outside Contractors, to WVFD's Apparatus and shall provide WVFD with a monthly report of all repairs made.
  - f. CAFMA agrees that the priority given to WVFD's out of service front line Apparatus for emergency repairs shall be comparable to the priorities given to other apparatus being serviced by CAFMA on an emergency basis. In addition, non-emergency repairs shall be assigned the appropriate priority at the discretion of CAFMA's Fleet Service Manager, taking into consideration all other maintenance and repair commitments.
  - g. CAFMA shall be excused for delay or failure to perform its obligations under this Agreement, in whole or part, when and to the extent that such delay or failure is a result of scheduling conflicts or causes beyond the reasonable control of CAFMA.

Such causes include, without limitation, acts of God, acts of the public enemy, acts of the federal or state government, fire, floods, epidemics, quarantine restrictions or embargo. In addition, CAFMA shall not be responsible for delays caused by the acts or omissions of an Outside Contractor.

**5. WVFD's Responsibilities and Obligations.**

- a. WVFD shall coordinate with CAFMA to schedule non-emergency maintenance and repairs.
- b. WVFD shall provide CAFMA as much notice as reasonable for emergency repairs.
- c. WVFD shall both deliver and pick up from CAFMA's fleet maintenance facility or at any alternate locate designated under paragraph 4(b).
- d. WVFD shall remove its equipment from Apparatus prior to delivery of Apparatus to CAFMA and the parties each agree that CAFMA shall not be liable for any lost or damaged equipment left on WVFD Apparatus.
- e. WVFD agrees to establish and provide to CAFMA a list of WVFD personnel who are authorized to approve maintenance and repairs and CAFMA may rely on the personnel until provided a revised list by WVFD.
- f. WVFD shall remain responsible for maintaining its own fleet records management.

**6. Compensation.**

- a. Compensation for the initial term of this Agreement is as set forth on the attached Schedule A.
- b. The parties shall jointly review the compensation schedule annually not later than April 1<sup>st</sup> of each year this Agreement is in effect, and any change in the compensation shall be adopted as an amendment to this Agreement adopting a revised Schedule A setting forth the effective date and in accordance with the section labeled *Amendment* as set forth below.
- c. CAFMA shall invoice to WVFD on a monthly basis identifying the work done by date, description, time, and itemized charges.
- d. WVFD shall pay invoices within 30 days of receipt.

**7. Budgeted Funds.** Each Agency represents that it has within its respective budget, sufficient funds to discharge the obligations and duties assumed under this Agreement. Should any Agency fail to obtain continued funding during the term of this Agreement through a failure of appropriate or approval of funds or through other legal means, then its participation in this Agreement shall be deemed to terminate by operation of law.

**8. Severability.** If any provision of this Agreement shall be held to be unconstitutional, invalid, or otherwise unenforceable for any reason, the provision shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

**9. Insurance.** Each Agency represents that it shall maintain for the duration of this Agreement sufficient policies of public liability insurance to cover all of its obligations undertaken in the



implementation of this Agreement, including bodily injury, property damage and employer's liability coverage.

- a. Each Agency shall maintain, during the life of this Agreement, a policy of liability insurance naming the other Agency as an additional insured Agency in the amount of at least \$1,000,000.00 per occurrence with aggregate liability coverage of \$2,000,000.00. In the alternative, an Agency may self-insure in accordance with the above referenced liability amounts.
- b. Each Agency's policy shall specify that it may not be modified or canceled by the insurer, except after thirty (30) days prior written notice by the insurer to each Agency. Each Agency shall require its insurance carrier provide a minimum of 30 days notice prior to any cancellation of coverage required under this Agreement.
- c. Each Agency shall provide the other with a certificate of insurance upon the Effective Date and upon each renewal of this Agreement.
- d. The insurance policy limits shall not be deemed to limit the scope of indemnification set forth in this Agreement.

**10. Indemnification.**

- a. Each Agency shall indemnify and hold harmless the other Agency to this Agreement, its members, directors, officers, employees, volunteers, agents and assigns, and shall defend same against all claims for loss, damage or injury caused by the negligence or intentional acts of the indemnifying Agency and its members, directors, officers, employees, volunteers, agents and assigns.
- b. Nothing herein shall be construed to prevent either Agency for alleging or petitioning for an allocation of fault or for contribution, or alleging the defense of a "non-party at fault," in the event of a third party claim.
- c. Each Agency's obligation to indemnify under this paragraph shall survive termination of this Agreement.

**11. No Third Party Beneficiaries.** There are no third party beneficiaries to this Agreement. This Agreement shall not affect the legal liability of an Agency by imposing any standard of care different from the standard of care otherwise existing in Arizona.

**12. No Joint Venture.** Employees of one Agency shall not become employees of the other Agency by virtue of this Agreement. No Agency may represent itself as a representative of the other. No Agency shall incur any obligation or make any commitment on behalf of the other. Nothing in this Agreement shall be construed to create any partnership or joint agency relationship between the Agencies.

**13. Worker's Compensation.** All other employees of an Agency to this Agreement, who work under the jurisdiction or control of, or who work within the jurisdictional boundaries of another party pursuant to this Agreement, shall be deemed to be an employee of the Agency who is his or her primary employer, as provided in A.R.S. §23-1022(D), and the primary employer/Agency of such an employee shall be solely liable for payment of workers'

compensation benefits for the purposes of this section. Each Agency herein shall comply with the provisions of A.R.S. §23-1022(E) by posting the public notice required.

14. **Non-Discrimination.** The Agencies, with regard to this Agreement, will not discriminate on the grounds of race, color, national origin, religion, sex, disability or familial status in the selection and retention of subcontractors, including procurement of materials and leases of equipment. The Agencies will not participate either directly or indirectly in the discrimination prohibited by or pursuant to Title VI of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1973, Section 109 of the Housing and Community Development Act of 1974, the Age Discrimination Act of 1975. The parties agree to comply with Arizona Governor's Executive Order 2009-09 – "Prohibition of Discrimination in Contracts, Non-Discrimination in Employment by Government Cooperators and Sub Contractors, Superseding Executive Order 99-4 and Amending Executive Order 75-5". Further, the parties will not participate either directly or indirectly in the discrimination prohibited by the Genetic Nondiscrimination Act of 2008.
  
15. **Compliance with Applicable Legal Authorities.** The Agencies shall each be responsible for their respective compliance with all requirements of any federal, state, county or local ordinances, statutes, charters, codes, rules, regulations or any other governmental requirements, including, but not limited to, the rules and regulations of the Arizona Department of Health Services. The parties are governmental entities that are required to comply with A.R.S. §41-4401. The parties hereby warrant that they will, at all times during the terms of this Agreement, comply with all federal immigration laws applicable to the employment of their respective employees, the requirements of A.R.S. §41-4401, and with the e-verification requirements of A.R.S. §23-214(A) (together the "State and Federal Immigration Laws"). Both parties further agree to insure that each subcontractor that performs any work under this Agreement likewise complies with the State and Federal Immigration Laws.
  
16. **Notices.** Any notice required under this Agreement shall be provided in writing and delivered to the following:
 

|                                                                                                                                                                               |                                                                                                                                                                |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>To:<br/> <b>Central Arizona Fire and Medical Authority</b><br/>         Attn: Fire Chief<br/>         8555 E. Yavapai Road<br/>         Prescott Valley, Arizona 86314</p> | <p>To:<br/> <b>Williamson Valley Fire District</b><br/>         Attn: Fire Chief<br/>         15450 Williamson Valley Road<br/>         Prescott, AZ 86305</p> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
  
17. **Waiver of Jury Trial.** The Agencies hereto expressly covenant and agree that in the event of a dispute arising from this Agreement, each of the Agencies hereto waives any right to a trial by jury. In the event of litigation, the Agencies agree to submit to a trial before the Court.

18. **Waiver of Attorney's Fees.** The Agencies hereto expressly covenant and agree that in the event of litigation arising from this Agreement, neither Agency shall be entitled to an award of attorneys' fees, either pursuant to the Agreement, pursuant to A.R.S. §12-3401.01(A) and (E) or pursuant to any other state or federal statute.
19. **Entire Agreement.** This Agreement contains the entire agreement between the Agencies relating to the rights herein granted and the obligations herein assumed, and supersedes all prior written or oral agreements or communications between the parties.
20. **Amendment.** This Agreement may not be modified or amended unless in writing and signed by the Agencies. The first amendment to this Agreement shall be designated in succession starting with the *First Amendment to IGA for Maintenance Repairs*.
21. **Authority.** The Agencies each warrant and represent to the other that upon execution hereof, this Agreement shall be the legal, valid and binding obligation of the Agencies, enforceable against them in accordance with its terms. The individuals signing the Agreement warrant and represent that they are duly authorized to sign this Agreement on behalf of their respective Agency.
22. **Binding Effect.** This Agreement shall be binding upon the Agencies and any successor in interest. No provision herein is intended to create a third beneficiary interest in any person or entity, including, but not limited to the respective employees or agents by either Agency.
23. **Construction.** This Agreement has been negotiated by the Agencies and no Agency has acted under compulsion or duress, economic or otherwise. The Agencies waive any rule of interpretation which would construe any provision of this Agreement against any Agency who drafted this Agreement.
24. **Governing Law.** This Agreement shall be governed by Arizona law and venue shall be in Yavapai County, Arizona.

IN WITNESS WHEREOF, the parties enter into this Agreement on the date set forth below.

CENTRAL ARIZONA FIRE AND  
MEDICAL AUTHORITY

WILLIAMSON VALLEY FIRE CAFMA

\_\_\_\_\_  
Chairman/Fire Board

\_\_\_\_\_  
Date


George E Price 8/17/2016  
Chairman/Fire Board Date

Clerk/Fire Board

Date

Clerk/Fire Board

Date

 17 Aug 16

Acknowledged:

Fire Chief

Date

Fire Chief

Date

 8/17/16

### Attorney Certificate

Undersigned counsel, who has determined that the Agreement is in proper form and within the powers and authority granted under the laws of this state, has reviewed the foregoing agreement.

### Central Arizona Fire & Medical Authority

By: \_\_\_\_\_  
Its Attorney

### Williamson Valley Fire District

By: \_\_\_\_\_  
Its Attorney

## **SCHEDULE A**

**Effective as of the \_\_\_\_ day of \_\_\_\_\_, 2016**

The following rates apply to maintenance services performed between the hours of 7 am and 6 pm, Monday through Friday.

### **Base Labor Rate**

\$106.75/hr. heavy duty vehicle repair/GVW in excess of 19,000 pounds  
vehicles less than 19,000 GVW with airbrakes  
pump work

\$85.00/hr. light duty vehicle repair/ GVW of 19,000 pounds or less

### **Weekend/Holiday Rate**

1.5 times the base labor rate

### **Minimum Labor Charge**

A minimum Base Labor Charge for any service will be one hour of the Base Labor Charge then in effect.

### **Parts and Material**

Cost plus 10% to reimburse CAFMA's expense in ordering, obtaining, or stocking parts and material

### **Outside Contractor**

Outside Contractor expenses will be reimbursed at cost plus 10% to reimburse CAFMA's expense in locating, obtaining, or coordinating Outside Contractor(s)

**From:** Light,Dennis [mailto:dennis.light@prescott-az.gov]  
**Sent:** Wednesday, December 21, 2016 12:35 PM  
**To:** Scott Freitag; Jeff Polacek  
**Subject:** Special Thanks to 51 Crew

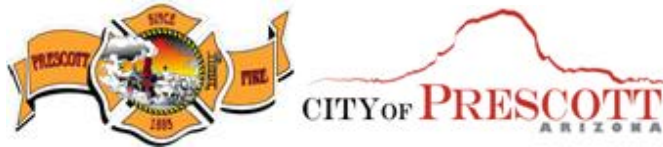
Scott/Jeff,

I wanted to offer a special thanks you two directly that is aimed at the exceptional EMS care and compassion offered this morning at the station. We had one of our Community Risk Reduction employees experience some sort of medical condition that resulted in him passing out. As luck would have it they were all taking part in a first aid/CPR class however the service needed was much more and E-51 came to the employee's aid.

Thanks for all they do and I will likely offer some sort of token as to our appreciation (burritos) one morning between now and New Years. DL

**Dennis B. Light**

*Fire Chief*



1700 Iron Springs Road | Prescott, AZ 86305  
Ph: 928-777-1700 | Fax: 928-776-1890 | TDD: 928-445-6811  
[dennis.light@prescott-az.gov](mailto:dennis.light@prescott-az.gov)

**From:** Robert Pruitt

**Sent:** Sunday, December 25, 2016 9:21 PM

**To:** Cougan Carothers; Brian Burch; Josh Barnum; Cody Rafter; Jeremiah King; David Wittenberg; Adam Croft; Michael Huddleston; Dan McCarty; David Edwards; Christopher Pena; Kyle Runo

**Cc:** Jeff Polacek; Scott Freitag

**Subject:** Christmas Day Meal Deliveries

Gentlemen,

I wanted to express my appreciation for your assistance in making the Christmas Meal deliveries a success this year. Without your help and desire to make a difference it would not have happened. Doug from St Lukes was very appreciative and expressed his deepest gratitude for our help and wanted to let us know that it does not go unnoticed by the citizens we serve. It is a great public relations opportunity for our organization. More importantly it is an opportunity to make a difference, even if it's a small one, in the lives of the people we serve. I can tell you the people we delivered meals to were so thankful, not only for what we do, but to take time out of our Christmas Day to help ensure they would have a Christmas meal as well. It was well received by our meal recipients and our citizens we encountered today. So again I want to share my appreciation for helping make this happen today. I hope you had a good Christmas today with your crew and family if they were able to stop by. Be safe and enjoy your four day if you happen to get one.

Gratefully,

Rob Pruitt  
Captain/Paramedic  
Station 58 A Shift

## Scott Freitag

---

**From:** Denny Foulk <Denny.Foulk@yavapai.us>  
**Sent:** Tuesday, December 13, 2016 10:36 AM  
**To:** Scott Freitag  
**Subject:** Rick Chase

Chief,

I would like to thank Central Arizona Fire and Medical Authority for its continued outreach to promote collaboration, coordination, and integration within the response community, as well as the cities, and towns of Yavapai County. In no small measure this is due to the efforts of Chief Rick Chase who has promoted these concepts, and has worked tirelessly on behalf of CAFMA, and Yavapai County Board of Supervisor's District 5 in his service on the Yavapai County Unified Emergency Management Advisory Committee. Chief Chase has taken a lead role in mitigation of hazards, response, and preparedness for the County, and often provides professional guidance to the committee. His efforts have led to a reduction of wildfire risk in the Blue Hills community, Dewey-Humboldt, and Whitehorse. This thoughtful approach in mitigation is a win for the communities, a win for CAFMA, and a win for Yavapai County. He has participated in the Wildfire Mitigation Workshops, recovery planning meetings, and preparedness planning hosted by the County, as well as regular attendance to the Prescott Area Wildland Urban Interface Commission stated meetings. He is conscientious of the capabilities of CAFMA and needs of the community, and he is always seeking ways to increase capabilities and service to our people. Without a doubt, Chief Rick Chase exemplifies the finest qualities of the fire service, and his hard work and perseverance are a testament to your organization. I would rate our working relationship with Chief Chase and CAFMA as among the best, and exceptional in all areas. If I can be of further service or you need greater detail please do not hesitate to contact me directly.

Sincerely

**Denny L. Foulk, MS, EMHS**  
County Emergency Manager  
Yavapai County  
1100 Commerce Drive  
Prescott, AZ 86305  
(928) 771-3321 Office  
(928) 771-3323 Fax  
(928) 713-3020 Cell

### **REGISTER FOR EMERGENCY NOTIFICATIONS**

<http://www.ycsoaz.gov/community/emergency-preparedness/ens/>

**IT'S TOO LATE, WHEN TOLD TO EVACUATE!**

Join us Yavapai County Office of Emergency Management

FACEBOOK: [www.facebook.com/ycoem](http://www.facebook.com/ycoem)

Information: [www.regionalinfo-alert.org](http://www.regionalinfo-alert.org)



**Date:** January 5, 2017 at 1:13:13 PM MST  
**To:** <[police@pvaz.net](mailto:police@pvaz.net)>, <[sfreitag@cazfire.org](mailto:sfreitag@cazfire.org)>  
**Subject:** THANK YOU

Good afternoon

Police Chief Jarrell, Fire Chief Freitag, 911 operator supervisor and ambulance supervisor

I want to take a few minutes to give some information.

Last Thursday, December 24, 2016. I had the third fall since the beginning of the month. After regaining my wits I was able to crawl to the phone. The 911 operator Lindsay, was great, she was calm and stayed with me while I crawled back to get the back door open.

I can only imagine your officers reaction when turning the corner and seeing this behemoth mound of fat, with hairy legs, in the worst pj, just laying there. I have to commend your officers, I did not see any funny facial expression. They presented a professional, united team - police, paramedics and ambulance personnel. I don't have any of their names. If there is a list on the report please let them know that I thank them for their professionalism, and their care with my dog, also for having one person ask questions.

I would like to thank them for locking up, for letting my 12 lb ball of fury aka Zoey out and for leaving a light on.

Even though I am terrified of you, I am thankful that there was help. I have no one here. I will continue to keep all of you in my prayers.

Jennifer

**59-C**  
***Seets, Curry, Ducote***



## DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

### Chief's Report

#### By Fire Chief Freitag

While there is a lot happening within our agency and around our community, I think the most pressing issue today is PSPRS. To that end, I will submit the following synopsis as my board report. The question and answer session took place at a special AFDA board meeting on January 5, 2017.

Q. Why are they projecting a 7.5% return on investment when historically they've only realized a 6.5% to 6.6% return?

A. Each .25% drop in the estimate leads to a spike in annual contribution rates. One of the reasons the rates increased so much for next fiscal year is that they dropped their projections .35%. Had they dropped the projected returns 1.35% down to a more realistic rate the increases would have been astronomical.

Q. Why do they continue to project across the board 4% increase in annual salaries when it's clear that the number is unattainable?

A. They've decided they should evaluate their assumptions moving forward.

Q. What does this mean for the 10 year projections they provided?

A. They have projected a 1% increase in annual rates each year for the next 10 years for CAFMA. However, based on the above answers, they agree that a more realistic projection may be 2%-4% per year. Over five years, that would equate to a 10%-20% overall increase. The real dollar amounts for that type of increase are significant.

Q. Was the Hall case part of the spike for next fiscal year?

A. No. The increase for next fiscal year was caused by lackluster returns, not hitting the mark on salary increases, and the impact of PROP 124.

Q. What are the projected impacts of the Hall Case?

A. Should be minimal. SB1609 increased the rates for the employees with the caveat that it could not impact the rate for the employer. This means that the actuarial estimates have never included the additional 4% employee contribution. The increased employee amount was solely used to help pay the unfunded liability. Because it was never figured as part of the calculation for employer rates, our employer rate will not increase as a result of the 4% decrease in employee rates.

Q. How will the payout impact the organization?

A. It will increase our unfunded liability, but will not amount to a sudden impact followed by a spike in rates. The increase in the unfunded liability will be amortized over the life of the account.

Q. When will the Hall and Parker cases be settled and how will it be paid out?

A. Could be anytime from one to 12 months or longer. The payout will be handled as follows: PSPRS will figure the amount each employee is owed. They will hand the bill to the employer who will then cut checks for the employees minus taxable amounts. The agencies will then get a PSPRS "Holiday" until the amount is recovered by the employer, i.e. if CAFMA pays out \$1 million, and our monthly PSPRS contribution bill is \$250,000, then the agency will not pay PSPRS for a period of 4 months. Theoretically the pay back to the employees is a net neutral to the employer. However, this assumes the employer



## DIVISION REPORTS

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has enough cash reserves to make the upfront payment. They will not decrease the employee rates until the court cases are finalized, and have no projection as to when the employees will be reimbursed.

Q. We thought PROP 124 was supposed to lower costs long term. Why the big impact and where did the legacy cost come from for Tier 3?

A. PSPRS never included the Permanent Benefit Increase (PBI) as part of the actuarial. Under Prop 124 they will figure the new COLA system as part of the liability for the plan. I hope I have this part correct; they used to figure .5% for existing employees as part of PBI. Under the COLA in 124 they figure the real amount or 1.75%, which means the rates must increase to cover the real cost of the program.

Tier 3 sets up a "new" plan. So, employees entering the defined benefit plan under Tier 3 are not part of the current plan, or accounts, that include all Tier 1 and 2 employees. Those who choose a defined contribution plan are in a separate and brand new plan as well. This means that without the legacy cost, the Tier 1 and 2 employees would eventually run out of people to contribute to their retirement. The new Tier three plans are set-up and funded differently. While we understand the concept, we feel they should have been more upfront about the fact that the legacy cost would exist.

Q. What the #@!! happened to this system???

A. In 2000-2001 the plan lost \$1.5 billion in assets because of one bad portfolio of investments. Ten companies went out of business which meant no chance for recovery and wiped out the entire amount in one shot. They knew the investments were tanking, but based on their past experience in the market, the investor doubled down. Not a good move. Additionally, when the plan was funded at over 100% they gave out the PBI's and other programs like the Drop which have continued to erode their funds. Couple all this with attempts to fix the plan which have led to lawsuits and additional payouts, you get what we have today – a mess.

Q. Will paying more than the required rate eventually pay down our unfunded liability?

A. This is quite complicated, but the bottom line is that it would have minimal impact. Bullhead City paid over and above last year, yet ended up with a 50% increase in their unfunded liability. Chief Tharp ran some numbers which show that if we paid an extra \$10 million, our rates may go down 9%-10% even though we paid off 30% of the unfunded liability.

Lots of questions remain ...



## DIVISION REPORTS

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### Administration By Assistant Chief Tharp

With the beginning of the New Year, we have multiple processes to complete in the Administration Section. First, though, a special thanks to all involved in the audit process. The report provided by Hinton Burdick was indicative of the hard work by all in Administration. The accolades mentioned by Steven Palmer, partner of the firm, noted that to be organizations our size and not have any material corrections or suggestions for improvement as a result of the audit is impressive. Again, this is a complete effort – from board meeting minutes, HR records, financial archives, and accounting processes. We will be discussing the Chino Valley and Central Yavapai Audit reports in more detail at the January 17<sup>th</sup> Board Meetings.

The Finance Division will be working to provide personnel with W-2s through electronic reporting. In the past, we have provided hard copies, asked personnel to come by the office and retrieve their copies, and then tried to mail out copies to those who did not take the time to come by the office. This resulted in some W-2 not being distributed in compliance with the IRS, even though the efforts were attempted to provide effective distribution. The move to having electronic W-2 (in conjunction with already provided electronic pay stubs) will result in a more secure, efficient and timely distribution of this IRS requirement. Additionally, this will allow personnel to have those records available for reprint (if necessary) without having to request a copy through HR or the Finance Division.

The HR Division will be working towards annual update process. They will review Worker's Compensation records, update contact, beneficiary and conflict of interest records, as well as establish schedules for promotional and hiring processes for the next year. This annual process ensures we maintain proper records for all employees, keeps information current, and allows personnel and management teams to plan for upcoming promotional and hiring events.

And finally, we will be working on the Fiscal Year 2017-2018 budget. This will include presentations at the Board Meetings for scheduling, discussion of budgeting factors (we have already given some notice of the challenges posed by the PSPRS Employer contribution rate), and scheduling and meeting to discuss Wage and Benefit proposals, Capital Replacement Schedules, net assessed valuations, and the detailed budget review workshop (in April). Senior Staff will meet to discuss personnel hiring (if any), strategic planning, and grant applications. We will solicit input from the boards regarding the upcoming fiscal year plan and also the impact of the short term decisions in to the 5 year financial plan. The next 6 months will be an exhaustive process to ensure that the funds entrusted to us by the taxpayers are managed efficiently to support an effective emergency service.

As a side note, we have two of the 6 newly elected board members (CYFD and CVFD boards) attending the Arizona Fire District Association (AFDA) conference in Laughlin January 12-14. The remaining 4 newly elected board members will attend the AFDA conference in Glendale in July. This will ensure that all board members are compliant with the statutory requirement of 6 hours of training within one year of election.



## DIVISION REPORTS

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### Fire Prevention By Fire Marshal Chase

#### Construction:

- A meeting at the Community Development Department in Chino Valley was attended on Dec. 7<sup>th</sup> regarding a 40 unit apartment complex called Center Street Apartments.
- The Town of Prescott Valley is rezoning 97 acres. They are annexing 60 acres west of Fain Road and looking to add 465 RV sites to the Orchard Ranch complex.
- We have been reviewing a very large set of building plans for the Glassford Heights Apartments. This is a large apartment complex that will be built off of Florentine Road and Lake Valley Rd. Good job to fire inspectors Mandy Ayars and Chuck Dowdy for their hard work with these plans.

#### General:

- Engineer Jack Dale and Firefighter Nick Guzzo have been working in prevention while recovering from injuries. They have been doing a great job in assisting with business inspections, especially with Assistant Fire Marshal Smith being out recovering from her knee replacement.
- Firefighter Nick Guzzo and I issued 3 commercial burn permits on December 6<sup>th</sup>. They were in Ponderosa Park, Highland Pines and a large area behind Victorian Estates.
- I've been working with PVPD detectives on interviewing people for possible leads in the Patriot disposal fire. No leads have panned out and the cause of the fire is undetermined.
- Comfort Bears-The Sunshine Sisters from the LDS Church presented E59 B shift with 67 bears to be handed out to children on scenes. They attached homemade quilts to each bear along with a tag that has a story about the bear. They are going to donate several to the TIP program as well.
- Erik Baile from Farmers Insurance in Prescott Valley donated 10 smoke detectors to the department and they all have a 10 year battery with them. He says he will donate smoke detectors each month to CAFMA.
- Areas within Dewey/Humboldt received National Firewise status. Those areas are Blue Hills and Foothills East. Congratulations to the Town of Dewey/Humboldt for a job well done.
- Nick Guzzo and I joined PV Chamber CEO Marnie Uhl on her radio program to discuss Holiday safety.
- Fire Inspector Dowdy has been working with B&W Fire to build a fire sprinkler prop at CARTA that will be used for Engine Company training.
- Thank you A Shift Battalion Chiefs and engine crews who assisted with the delivery of meals to folks in need on Christmas day. This was a great community event for CAFMA to be a part of.
- Several engine crews, Battalion Chiefs and off duty personnel assisted with Christmas deliveries for the Firefighter Angel program. Great job to Battalion Chief Cody Rose and Tammy Rose for starting this fantastic program. Also great job to Captain Glen Davidson and Bill and Patty Brookins for playing Santa Clause and Mrs. Clause. Thank you to everyone who participated in this!
- Dewey-Humboldt had their chipper day on Dec 17<sup>th</sup> and CAFMA handled the payment of \$5,000.00 for the chipper service from the grant we received from the Yavapai County Board of Supervisors. Thirty-two homes participated and had slash removed and chipped from their properties. We have been working with the Town of Dewey-Humboldt and PAWUIC on their firewise efforts.



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Chipper service in progress.

### Events attended by CAFMA:

- 12/2/16 Prescott Valley Light Parade - Edgar Rocha and family
- 12/3/16 Prescott Christmas Parade - 2 engines driven by Bill and Patty Brookins and Firefighter Shaun Jones.
- 12/6/16 E59 B shift and Battalion Chief Davis accepted "Comfort Bears" from the LDS Pronghorn Church. They're teddy bears with handmade quilts and a story attached to give to children.
- 12/8/16 E54 B-shift participated in the Prescott Country Club Festival of Lights parade.
- 12/22/16 Shaun Jones and Mandy Ayars conducted a Car Seat class for Child and Family Support Services.

### Fire Prevention Activities

- 127 Business inspections
- 80 Fire Pal/Pub Ed talks
- 18 Alarm/Sprinkler Testing and Plan Reviews
- 8 Construction Inspections/Reviews
- 5 Pre-construction Meetings/Plan Reviews
- 4 Defensible Space Assessments
- 1 Fire Investigations



## DIVISION REPORTS

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### **Operations**

**By Assistant Chief Polacek**

Report to follow...



## DIVISION REPORTS

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### **Planning and Logistics** **By Assistant Chief Bliss**

This month's Planning and Logistics report will focus on the Planning side as the budget process begins to ramp up. The process that the Central Arizona Fire and Medical Agency uses for budget preparation is a structured approach that proceeds in steps.

Work usually begins in October or November when a blank budget template is prepared and a review of the Capital Replacement plan is completed. The Administrative Chief usually publishes the budget plan around the 1<sup>st</sup> of the New Year which lays out due dates for budget requests and meeting schedules. Some of the key meetings include the review of base budget and Program Improvement Requests (PIR's), wage and benefit discussions and the Board meetings where budgeting and financial information is discussed. During the period between December and February we receive different information such as the PSPRS rates, health insurance costs, and Net Assessed Value (NAV) changes. After pulling all of the revenue information together and balancing expenditure requests against organizational goals and long term budgeting plans, the draft budget is usually ready by April. At that point a full presentation is made to the Board in a work study session so that the Board can ask questions, provide input, and give direction to Staff for any changes. Prior to the April meeting staff plans to discuss a variety of budget related topics with the Board at the January, February, and March meetings to provide background on specific areas. Tentative budget approval is scheduled for May with Final budget approval targeted for the June Board meeting.

The process this year is moving along according to schedule so far with the usual occurrence of challenges. As has been discussed, the PSPRS rates are higher than expected and the long term outlook for the system is still a bit murky. Health care will likely rise and we will certainly see an increase in our workman's comp rate due to high injury costs this year. There are different options to address these costs but we must wait for the NAV numbers before making any recommendations. Fortunately CAFMA is in a reasonable position compared to other agencies in terms of long-term budget health.

As always, if there are any questions regarding the budgeting process or specific questions about budget items please feel free to contact me.





## DIVISION REPORTS

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### **Training** **By Training Chief Feddema**

With the start of 2017, we are reviewing the activities of 2016 and looking at our future needs for 2017. We have been working on our 2017 training schedule, looking at the various training needs based on regulations, laws, SOG's as well as the education and development needs of all CAFMA employees.

We are also looking at the training that was included in the strategic plan as a way of preparing for the future. We are working on several projects within the strategic plan that include an Engineer's Academy, several wildland classes, and a drop-in training schedule. The Engineer's Academy would provide in-depth information regarding the Engineer and the Acting Engineer position. The wildland classes are a continued need based on the topography and the wildland fire potential in our area. The drop-in training is developed to be completed at CARTA or at the station. There is a combination of crew lead training and instructor lead training that is included. These projects are moving forward and the strategic plan has been updated to reflect our progress.

The January/February Quarterly training has also started with the train-the-trainer being held on January 5<sup>th</sup>. The first training session began on January 11<sup>th</sup> with the topic of save/your own. Quarterly Training is led by Training Officers from CAFMA and PFD. Crews are provided a specific schedule and perform minimum company standards (MCS'S) prior to beginning their training.

The Firefighter Academy for Jace Hall, Russell Smith, and Caden Burch also started on January 9<sup>th</sup>. The training is being led by various CAFMA employees. They are being put through a wide range of training and they will graduate in February (date/time TBA). I would encourage anyone who is interested in viewing the training please contact the training staff. The training is very intense and reflects the professionalism and pride we take in CAFMA and our profession.



# DIVISION REPORTS

REPORTED TO THE  
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## Response Report

By GIS | Records Management Specialist Freeman

Land Area: 248 sq. miles    Population: 86,865    Fire Stations: 10 Staffed Stations

### Responses in District

|                           |   |
|---------------------------|---|
| TOTAL FIRE                | 7 |
| BLDG FIRE                 | 0 |
| BLDG CONTAINED            | 2 |
| MOBILE HOME/PORTABLE BLDG | 0 |
| VEHICLE                   | 0 |
| BRUSH/GRASS               | 2 |
| OTHER                     | 3 |

**Fire is 0.79% of call volume**

|           |     |
|-----------|-----|
| TOTAL EMS | 596 |
|-----------|-----|

**EMS is 67.57% of call volume**

|                   |     |
|-------------------|-----|
| OVERPRESSURE      | 0   |
| HAZMAT            | 11  |
| SERVICE           | 148 |
| GOOD INTENT       | 99  |
| FALSE ALARM/OTHER | 21  |

**Other is 31.63% of call volume**

|                  |     |
|------------------|-----|
| TOTAL # OF CALLS | 882 |
|------------------|-----|

|                                  |       |
|----------------------------------|-------|
| Residential/Commercial Fire Loss | \$300 |
| Vehicle Fire Loss                | \$0   |

|                                  |     |
|----------------------------------|-----|
| Calls in Town of Chino Valley    | 82  |
| Calls in Town of Prescott Valley | 461 |
| Calls in Town of Dewey-Humboldt  | 38  |
| Calls in rest of District        | 301 |
| Calls out of District            | 2   |

|                                  |       |
|----------------------------------|-------|
| Average total # of calls per day | 28.45 |
| Avg fire calls per day           | 0.23  |
| Avg EMS calls per day            | 19.23 |
| Avg all other calls per day      | 9     |

|                     |     |
|---------------------|-----|
| Auto Aid Given      | 138 |
| Auto Aid Received   | 49  |
| Mutual Aid Given    | 0   |
| Mutual Aid Received | 0   |

### Unit Responses

|     | In District | Total |
|-----|-------------|-------|
| E50 | 102         | 103   |
| E51 | 19          | 166   |
| E53 | 148         | 149   |
| E54 | 97          | 97    |
| E57 | 32          | 36    |
| E58 | 142         | 144   |
| E59 | 124         | 129   |
| T50 | 2           | 2     |
| E61 | 96          | 100   |
| E62 | 106         | 110   |
| E63 | 48          | 49    |

### Call Volume at PRCC

|       | MONTH | YTD    |
|-------|-------|--------|
| PFD   | 741   | 8,375  |
| CAFMA | 882   | 10,963 |
| GCFD  | 7     | 139    |
| OD    | 4     | 61     |
| WKFD  | 0     | 41     |

### Top 5 Call Types

|     |                             |
|-----|-----------------------------|
| 539 | EMS                         |
| 83  | Public Service Assistance   |
| 70  | Cancelled en Route          |
| 43  | Assist Invalid              |
| 19  | Vehicle Accident w/Injuries |

### Move Ups by Station

|        |                   |
|--------|-------------------|
| 50: 65 | 57: 3             |
| 51: 35 | 61: 3             |
| 53: 11 | 62: 5             |
| 54: 0  | 63: 11            |
| 58: 0  |                   |
| 59: 5  | <b>TOTAL: 138</b> |

# REQUESTS FOR PUBLIC RECORDS

| Date Received | Requestor's Name |           | Record Type   | Incident Number | Disposition         | Fee     | Date Completed |
|---------------|------------------|-----------|---------------|-----------------|---------------------|---------|----------------|
| First         | Last             |           |               |                 |                     |         |                |
| 10/31/16      | Joy              | Collura   | PUBLIC RECORD | NA              |                     | Unknown | In Progress    |
| 12/19/16      | Tara             | Liewellyn | PUBLIC RECORD | NA              | NO RECORD AVAILABLE | 0.00    | 12/19/16       |
| 12/20/16      | Christina        | Martin    | FIRE          | 16-3839         | PICKED UP           | 0.00    | 12/20/16       |
| 01/06/17      | Jensen           | Law Firm  | EMS           | Unknown         |                     | Unknown | In Progress    |

## 2016-2017 District Goals & Objectives

### GOAL 1: Continue to provide long term organizational and financial stability.

| Initiated                                                                                                   | Actions                                                                                | Assigned To                           | Projected Cost | Percent Complete | Target Completion Date | Notes                                                                                                                                               |
|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|---------------------------------------|----------------|------------------|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective 1: Develop a new long term forecasting process based on Net Assessed Valuation limitations</b> |                                                                                        |                                       |                |                  |                        |                                                                                                                                                     |
|                                                                                                             | Run various data points based on the 2 year assessment process from the county         | Senior Staff                          |                |                  | Feb-17                 |                                                                                                                                                     |
|                                                                                                             | Use data points to develop the new system                                              | Senior Staff                          |                |                  |                        | It may take an additional 3 years to collect enough data to make an appropriate determination                                                       |
| <b>Objective 2: Review and update current capital plan</b>                                                  |                                                                                        |                                       |                |                  |                        |                                                                                                                                                     |
|                                                                                                             | Develop a recommendation for the board as to how to fund the plan long term            | Senior Staff                          |                |                  | Dec-17                 |                                                                                                                                                     |
|                                                                                                             | Determine what type of vehicle, or vehicles are best to purchase for staff needs       | Senior Staff/Fleet Manager            |                |                  | Oct-17                 | This will require an evaluation of upfront cost, long term maintenance costs, and fuel economy.                                                     |
| <b>Objective 3: Submit a SAFER Act Grant to replace the three positions lost in B6</b>                      |                                                                                        |                                       |                |                  |                        |                                                                                                                                                     |
|                                                                                                             | Determine if the budget will support the three positions 2 years from grant acceptance | Chief Bliss/Chief Tharp/Chief Freitag |                |                  | Apr-17                 |                                                                                                                                                     |
|                                                                                                             | Application to be completed and submitted by June 2017                                 | Chief Bliss/Chief Tharp/Chief Freitag |                |                  | Jun-17                 |                                                                                                                                                     |
| <b>Objective 4: Develop an internal training program on how to be a good consumer of health care</b>        |                                                                                        |                                       |                |                  |                        |                                                                                                                                                     |
|                                                                                                             |                                                                                        | Human Resources                       |                |                  | Dec-17                 | The intent of this program is to provide training to new and current employees on the use of their health care in an effort to control future costs |
| <b>Objective 5: Educate all employees about the role of finance within the organization</b>                 |                                                                                        |                                       |                |                  |                        |                                                                                                                                                     |
|                                                                                                             | Create a new employee orientation                                                      | Finance Staff                         |                |                  | Feb-17                 |                                                                                                                                                     |
|                                                                                                             | Utilize orientation program and visit with all existing employee                       | Finance Staff                         |                |                  | Jun-17                 |                                                                                                                                                     |
| <b>Objective 6: Develop efficiencies in finance through cross training, software, and outside training</b>  |                                                                                        |                                       |                |                  |                        |                                                                                                                                                     |
|                                                                                                             | Cross train all finance personnel in accounts receivable, accounts payable and payroll | Spingola                              |                |                  | Jun-17                 |                                                                                                                                                     |
|                                                                                                             | Review current accounting software, determine if it remains the best fit for CAFMA     | Finance Staff                         |                |                  | Mar-17                 |                                                                                                                                                     |

| Objective 1                                                                             | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |       |
|-----------------------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|
| Develop a new long term forecasting process based on Net Assessed Valuation limitations | Chief Bliss |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00% |

9-12-16 We are waiting for this years assesment information to begin work in this area.  
FINAL NAV report from the County Assessor in February.

12/27/16 We are awaiting the

| Objective 2                            | Assigned to                    | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|----------------------------------------|--------------------------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Review and update current capital plan | Senior Staff and Fleet Manager |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 90.00% | 5.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 95.00% |

9-12-16 Normal process will begin in October 2016,  
updated and will be presented for approval by Fire Board at January meeting. There may be additional changes due to budget process.

12-27-16 Majority of plan is

| Objective 3                                                        | Assigned to           | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |       |
|--------------------------------------------------------------------|-----------------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|
| Submit a SAFER Act Grant to replace the three positions lost in B6 | Bliss, Tharp, Freitag |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00% |

Submit a SAFER Act Grant to replace the three positions lost in B6. Submittal Spring of 17.

| Objective 4                                                                      | Assigned to     | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|----------------------------------------------------------------------------------|-----------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop an internal training program on how to be a good consumer of health care | Human Resources |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 50.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 50.00% |

Presentation made at open enrollment personel meetings. Documents are being reviewed and will be made available on the server. Will incorporate the information into the Partners' Academy presentation.

| Objective 5                                                             | Assigned to   | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|-------------------------------------------------------------------------|---------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Educate all employees about the role of finance within the organization | Finance Staff |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 1.00%  | 0.00%  | 2.00%  | 7.00%  | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 20.00% |

| Objective 6                                                                            | Assigned to   | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|----------------------------------------------------------------------------------------|---------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop efficiencies in finance through cross training, software, and outside training | Finance Staff |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 0.00%  | 5.00%  | 10.00% | 30.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 45.00% |

## 2016-2017 District Goals & Objectives

### GOAL 2: Protect and educate our internal and external customers through prevention, enforcement, and public education programs.

| Initiated                                                                                                             | Actions                                                                                                                                                                         | Assigned To           | Target Start Date | Projected Cost | Percent Complete | Target Completion Date | Notes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------------------|----------------|------------------|------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective 1: Develop an annual evaluation of our business inspection program</b>                                   |                                                                                                                                                                                 |                       |                   |                |                  |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                                                                                       | Develop a database to track common violations so we can target our educational programs                                                                                         | Chase/Smith           |                   |                |                  | Jun-17                 | Violations are recorded in FH. We are looking into seeing if FH has the capability to query violations to determine the common types and occurrences. If FH cannot query these we will develop another system for tracking violations to determine commonalities. <b>Firehouse has the capability to track these and we have begun the process to track common violations. Oct-ongoing. Nov-ongoing</b>                                                                                                                                           |
|                                                                                                                       | Develop a system for tracking the education delivered to ensure program effectiveness                                                                                           | Chase/Smith           |                   |                |                  | Jul-17                 | Survey cards are being created for business owners to evaluate the effectiveness of their business inspection from the CAFMA crew or employee. Once the process is identified on tracking common violations we can develop a program to track the education delivered. <b>Sept-Survey cards have been printed and will be delivered to stations through inner dept. mail. Sept-Firehouse has the capability to track these. We have already started the process. Oct-ongoing, survey cards have been distributed to all stations. Nov-Ongoing</b> |
| <b>Objective 2: Develop a business inspection training program to be delivered to all engine companies</b>            |                                                                                                                                                                                 |                       |                   |                |                  |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                                                                                       | Identify areas of weakness related to engine company inspections through review of current forms utilized by the engine companies                                               | Fire Prevention Staff |                   |                |                  | Feb-17                 | New inspection forms have been created and distributed to all stations. Areas of weakness identified was the inspection form itself and crew training on performing inspections in general. <b>Sept-We have a laptop, projector and screen to deliver engine company training. We will be finalizing the powerpoint and implementing the training in the near future. Oct-powerpoint is finalized. Nov-ongoing. Dec-training</b>                                                                                                                  |
|                                                                                                                       | Develop a training manual to be provided to all engine companies                                                                                                                | Fire Prevention Staff |                   |                |                  | Jun-17                 | Inspection information manuals have been distributed to all stations in both battalions. <b>Sept-complete, no change in status. Oct-no change. Nov-no change. Dec- complete</b>                                                                                                                                                                                                                                                                                                                                                                   |
|                                                                                                                       | Develop accompanying SOG for training                                                                                                                                           | Fire Prevention Staff |                   |                |                  | Jun-17                 | SOG's for prevention are being reviewed and a business inspection SOG will be created. <b>Sept-in progress. Oct-ongoing. Nov-ongoing.</b>                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Objective 3: Develop a policy and training program to measure our public education activities and interactions</b> |                                                                                                                                                                                 |                       |                   |                |                  |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                                                                                       | Review our current reporting software's capabilities                                                                                                                            | Chase/Smith           |                   |                |                  | Jul-17                 | Currently reviewing the categories in FH in which crews and individuals input public education activities and events. <b>Sept-in progress, no status change. Oct-ongoing. Nov-ongoing.</b>                                                                                                                                                                                                                                                                                                                                                        |
|                                                                                                                       | Develop a policy for reporting based on system ability                                                                                                                          | Chase/Smith           |                   |                |                  | Aug-17                 | Once the categories have been updated in FH a policy and SOG will be created to give clear direction to everyone on where to input the information for tracking. We are utilizing our division and an operations person at monthly meetings to review and create pertinent SOG's for public education. <b>Sept-Request forms are on website and tracked by Teresa. Oct-ongoing. Nov-ongoing.</b>                                                                                                                                                  |
|                                                                                                                       | Educate the employees and implement the system                                                                                                                                  | Chase/Smith           |                   |                |                  | Aug-17                 | Once created, an e-mail will be sent to everyone with the new policy and SOG attached. <b>Sept-E-mail sent to ops personnel on where to direct folks to fill out these request forms. Oct-ongoing. Nov-ongoing.</b>                                                                                                                                                                                                                                                                                                                               |
|                                                                                                                       | Develop a process for tracking public education requests that will track if we did or did not attend. If we were unable, the process should account for why we could not attend | Chase/Smith           |                   |                |                  | Jul-17                 | An excel spreadsheet has been created by Admin. Asst. Teresa Frawley. She is tracking all inquiries and public requests that the prevention division receives, including if we did/did not attend any why. <b>We are tracking these requests and reporting attendance to the fire board at the monthly meetings. Oct-ongoing. Nov-ongoing. Dec-complete</b>                                                                                                                                                                                       |
| <b>Objective 4: Complete policies and SOG's in Prevention needed for accreditation</b>                                |                                                                                                                                                                                 |                       |                   |                |                  |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

## 2016-2017 District Goals & Objectives

### GOAL 2: Protect and educate our internal and external customers through prevention, enforcement, and public education programs.

| Initiated | Actions                                            | Assigned To           | Target Start Date | Projected Cost | Percent Complete | Target Completion Date | Notes                                                                                                                                                                                                                                                                             |
|-----------|----------------------------------------------------|-----------------------|-------------------|----------------|------------------|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|           | Fire Investigation SOG                             | Fire Prevention Staff |                   |                |                  | Mar-17                 | A fire investigation SOG is in place and was last reviewed in 2014. We will review the SOG in 2016 and make pertinent changes as necessary. <b>Sept-under review. Oct-no change-ongoing. Nov-ongoing</b>                                                                          |
|           | SOG for use of special and/or light duty personnel | Fire Prevention Staff |                   |                |                  | Mar-17                 | We are utilizing our division and an operations person at monthly meetings to review and create pertinent SOG's for special/light duty personnel and public education. <b>Sept-no status change. Oct. ongoing. Nov-had another meeting and work on the SOG has been assigned.</b> |



| Objective 1                                                                                                                                                                                                                                                | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop an annual evaluation of our business inspection program                                                                                                                                                                                            | Chase/Smith |          | 1-Jul-16 | 30-Jun-17 | 5.00%  | 10.00% | 35.00% | 10.00% | 5.00%  | 5.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 70.00% |
| Business inspection survey cards have been created and distributed to all stations and fire prevention inspectors. Firehouse records the types of violations found in businesses therefor the most common types of violations can be tracked in Firehouse. |             |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

| Objective 2                                                                                                                                                                                                                 | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop a business inspection training program to be delivered to all engine companies                                                                                                                                      | Chase/Smith |          | 1-Jul-16 | 30-Jun-17 | 10.00% | 5.00%  | 35.00% | 5.00%  | 5.00%  | 5.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 65.00% |
| New business inspection forms have been created, printed and distributed to all stations. The business inspection training program is built and ready to be given to all crews. This crew training will begin January 2017. |             |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

| Objective 3                                                                                                                                                                                                                                                                            | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop a policy and training program to measure our public education activities and interactions                                                                                                                                                                                      | Chase/Smith |          | 1-Jul-16 | 30-Jun-17 | 5.00%  | 5.00%  | 40.00% | 5.00%  | 5.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 60.00% |
| The Prevention Division is tracking pub ed requests, documenting the results and sharing this information in the division reports for the monthly fire board meetings. The SOG is in process for documenting pub ed activities at the engine company level through Firehouse software. |             |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

| Objective 4                                                                                                                                                                                 | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Complete policies and SOG's in Prevention needed for accreditation                                                                                                                          | Chase/Smith |          | 1-Jul-16 | 30-Jun-17 | 10.00% | 5.00%  | 5.00%  | 0.00%  | 5.00%  | 25.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 50.00% |
| The Fire Investigation SOG has been reviewed with no recommended changes at this time. The SOG that refers to the use of light duty personnel in prevention is in process of being written. |             |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

## 2016-2017 District Goals & Objectives

**GOAL 3: Ensure long term organizational stability by providing education, training and mentoring programs for all employees.**

| Initiated                                                                                                                                                          | Actions                                                                                                                                                            | Assigned To             | Target Start Date | Projected Cost | Percent Complete | Target Completion Date | Notes                                                                                                                                                                                                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------|----------------|------------------|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective 1: Develop and Host an Engineer's Academy at CARTA</b>                                                                                                |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Coordinate with the VFIS Committee to establish the curriculum and a Schedule                                                                                      | Feddema/Kelley          |                   |                |                  | Nov-16                 |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Secure Instructors and Open Registration                                                                                                                           | Feddema/Kelley          |                   |                |                  | Mar-17                 |                                                                                                                                                                                                                                                                               |
| <b>Objective 2: Identify Four Key Wildland Courses to be Hosted at CARTA in fiscal 16-17</b>                                                                       |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Coordinate with the wildland committee to review the needs as they apply to the agencies succession plan                                                           | Feddema/Kelley          |                   |                |                  | Aug-16                 |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Establish course dates and coordinate with Arizona State Land to secure the course materials                                                                       | Feddema/Kelley          |                   |                |                  | Sep-16                 |                                                                                                                                                                                                                                                                               |
| <b>Objective 3: Establish a yearly drop-in training schedule for all operations personnel</b>                                                                      |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Review the previous years schedule to establish training priorities                                                                                                | Feddema/Kelley          |                   |                |                  | Aug-16                 |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Develop topics that can be hosted in Battalion 3 and 6                                                                                                             | Feddema/Kelley          |                   |                |                  | Sep-16                 |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Host 3 of 6 drop in trainings in Battalion 3 and 6                                                                                                                 | Feddema/Kelley          |                   |                |                  | Jan-17                 |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Organize the lesson plans and disseminate the information to all operations personnel                                                                              | Feddema/Kelley          |                   |                |                  | Jul-17                 |                                                                                                                                                                                                                                                                               |
| <b>Objective 4: Enhance employee orientation program by adding an education section related to retirement</b>                                                      |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    |                                                                                                                                                                    | Human Resources         |                   |                |                  | Dec-16                 | We have realized through the formation of CAFMA that a number of employees do not understand all of the retirement plan options available to them, nor do they understand the importance of planning early. It is important that we begin to educate the employees upon hire. |
| <b>Objective 5: Document processes (create a desk manual) for the Administrative Assistant I duties in the front office and Fleet Maintenance</b>                  |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    |                                                                                                                                                                    | Admin Manager           |                   |                |                  | Dec-16                 | Documentation will include detailed instructions, timelines, and any other information significant to the completion of the essential duties and responsibilities.                                                                                                            |
| <b>Objective 6: Develop or update SOG's for administrative areas of responsibility</b>                                                                             |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Policy Manual                                                                                                                                                      | Admin Manager and staff |                   |                |                  | Jun-17                 | Documentation will include detailed instructions, timelines, and any other information                                                                                                                                                                                        |
|                                                                                                                                                                    | Board Packets                                                                                                                                                      | Admin Manager and staff |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Annexations                                                                                                                                                        | Admin Manager and staff |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Fire Protection Agreements                                                                                                                                         | Admin Manager and staff |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
| <b>Objective 7: Cross train administrative staff in Fire Protection Agreements, Policy Manual and Board Meetings</b>                                               |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Ensure we have at least one member of Administration who will act as a backup should the Administrative Assistant III be absent or need assistance due to workload | Admin Manager and staff |                   |                |                  | Aug-16                 |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Cross-train at least one member in the essential duties and responsibilities at Fleet Maintenance.                                                                 | Admin Manager and staff |                   |                |                  | Sep-16                 |                                                                                                                                                                                                                                                                               |
| <b>Objective 8: Extend information to employee partners and dependents related to employee work activities, risks associated with the work environment and EAP</b> |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |
|                                                                                                                                                                    | Develop one day partners academy                                                                                                                                   | Human Resources         |                   |                |                  | 17-Dec                 | 2-3 mini fire ops - risks and hazards associated with operations - employee benefit overviews - overview of medical benefits                                                                                                                                                  |
| <b>Objective 9: Develop a job-shadow program for leadership development</b>                                                                                        |                                                                                                                                                                    |                         |                   |                |                  |                        |                                                                                                                                                                                                                                                                               |

## 2016-2017 District Goals & Objectives

**GOAL 3: Ensure long term organizational stability by providing education, training and mentoring programs for all employees.**

| Initiated | Actions                                                                                       | Assigned To     | Target<br>Start<br>Date | Projected<br>Cost | Percent<br>Complete | Target<br>Completion<br>Date | Notes |
|-----------|-----------------------------------------------------------------------------------------------|-----------------|-------------------------|-------------------|---------------------|------------------------------|-------|
|           | 1 day program to include 2 hour blocks in HR,<br>Finance, Prevention, Fleet and Tech services | Human Resources |                         |                   |                     | Mar-17                       |       |
|           | <b>Objective 10: Develop succession plans for senior staff positions</b>                      |                 |                         |                   |                     |                              |       |
|           | Chief, Assistant Chief Operations, Planning and<br>Logistics, Administration                  | Senior Staff    |                         |                   |                     | 17-Jun                       |       |

| Objective 1                                     | Assigned to    | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|-------------------------------------------------|----------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop and Host an Engineer's Academy at CARTA | Feddema/Kelley |          | 1-Jul-16 | 30-Jun-17 | 10.00% | 20.00% | 0.00%  | 10.00% | 0.00%  | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 50.00% |

The dates Engineer's Academy have been select for May 1-5. A committee is currently working on finalizing the curriculum. An outline of the academy has been developed and specific instructors have been assigned.

| Objective 2                                                              | Assigned to    | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|--------------------------------------------------------------------------|----------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Identify Four Key Wildland Courses to be Hosted at CARTA in fiscal 16-17 | Feddema/Kelley |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 20.00% | 0.00%  | 10.00% | 10.00% | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 50.00% |

The classes have been identified and selected based on CAFMA's succession plan. The classes to be offered are S-215, S-219, S-212, & S-200. we are currently working with our partnering agencies to establish dates and locations for the planned training events.

| Objective 3                                                               | Assigned to    | Duration | Start    | End       | Jul-16 | Aug-16  | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |         |
|---------------------------------------------------------------------------|----------------|----------|----------|-----------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| Establish a yearly drop-in training schedule for all operations personnel | Feddema/Kelley |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 100.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 100.00% |

The drop-in training schedule has been developed that encompasses 2016 and 2017. This calendar will be disseminated to all personnel through the training update provided by CARTA. Copies of the topics and the syllabuses that correspond to he events will be kept on the Z: drive.

| Objective 4                                                                               | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |       |
|-------------------------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|
| Enhance employee orientation program by adding an education section related to retirement | HR          |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00% |

| Objective 5                                                                                                                   | Assigned to         | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|-------------------------------------------------------------------------------------------------------------------------------|---------------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Document processes (create a desk manual) for the Administrative Assistant I duties in the front office and Fleet Maintenance | Admin Manager/Staff |          | 1-Jul-16 | 30-Jun-17 | 75.00% | 0.00%  | 0.00%  | 0.00%  | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 85.00% |

The Admin I desk manuals for the Front Office are complete and up to date; the desk manual at Fleet is being complete and being tested

| Objective 6                                                                                             | Assigned to          | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|---------------------------------------------------------------------------------------------------------|----------------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop or update SOG's for administrative areas of responsibility                                      | Admin Manager/ Staff |          | 1-Jul-16 | 30-Jun-17 | 20.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 20.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 40.00% |
| SOG for Single-Owner Annexation is complete; SOG for Board Packets will be submitted @ January meeting. |                      |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

| Objective 7                                                                                                                        | Assigned to          | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Cross train administrative staff in Fire Protection Agreements, Policy Manual and Board Meetings; cross train admin staff at Fleet | Admin Manager/ Staff |          | 1-Jul-16 | 30-Jun-17 | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 45.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 55.00% |
| Cross training at Fleet is nearly complete; cross training in Admin will begin January 2017                                        |                      |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

| Objective 8                                                                                                                                    | Assigned to     | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Extend information to employee partners and dependents related to employee work activities, risks associated with the work environment and EAP | Human Resources |          | 1-Jul-16 | 30-Dec-16 | 0.00%  | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 10.00% |
| Discussion started with resources that will assist. Target date for completion is still 12-31-16.                                              |                 |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

| Objective 9                                                                                                | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|------------------------------------------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop a job-shadow program for leadership development                                                    |             |          | 1-Jul-16 | 30-Mar-17 | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 50.00% |
| Chief Rose has been working on this and has had all C-Shift Captains go through blocks with administration |             |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

| Objective 10                                           | Assigned to  | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|--------------------------------------------------------|--------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop succession plans for senior staff positions    | Senior Stagg |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 0.00%  | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 10.00% |
| Will be discussed at the November Senior Staff Meeting |              |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |        |

## 2016-2017 District Goals & Objectives

### GOAL 4: Provide for the proper design, development and maintenance of organizational IT and communications infrastructure.

| Initiated                                                                                    | Actions                                                                         | Assigned To                             | Projected Cost | Percent Complete | Target Completion Date | Notes                                                                                                                                                                                                                               |
|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------------------------------------|----------------|------------------|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective 1: Complete Installation of Station Alerting in All Stations</b>                |                                                                                 |                                         |                |                  |                        |                                                                                                                                                                                                                                     |
|                                                                                              | Install quite alerting boxes                                                    | Tech Services                           |                |                  | Nov-16                 |                                                                                                                                                                                                                                     |
| <b>Objective 2: Replace all portable radios</b>                                              |                                                                                 |                                         |                |                  |                        |                                                                                                                                                                                                                                     |
|                                                                                              | Approve lease purchase agreement B3                                             | Tech Services                           |                |                  | May-16                 |                                                                                                                                                                                                                                     |
|                                                                                              | Approve bond purchase B6                                                        |                                         |                |                  | May-16                 |                                                                                                                                                                                                                                     |
|                                                                                              | Obtain and program radios                                                       |                                         |                |                  |                        |                                                                                                                                                                                                                                     |
|                                                                                              | Provide necessary training                                                      |                                         |                |                  |                        |                                                                                                                                                                                                                                     |
| <b>Objective 3: Develop an infrastructure needs plan for the new administrative building</b> |                                                                                 |                                         |                |                  |                        |                                                                                                                                                                                                                                     |
|                                                                                              | Determine scope to be handled internally                                        | Tech Services/Senior Staff              |                |                  | Aug-16                 |                                                                                                                                                                                                                                     |
|                                                                                              | Set a time line for completion based on construction time line                  |                                         |                |                  | TBD                    |                                                                                                                                                                                                                                     |
| <b>Objective 4: Implement new RMS system</b>                                                 |                                                                                 |                                         |                |                  |                        |                                                                                                                                                                                                                                     |
|                                                                                              | Arrange vendor demonstrations                                                   | Tech Services/Ops Chief                 |                |                  | Oct-16                 | This project is in part dependent on the new CAD system purchase at our regional dispatch center. Our intent is to make a decision prior to the end of the fiscal year, but expect implementation will not occur until fiscal 2018. |
|                                                                                              | Determine best vendor for agency needs                                          |                                         |                |                  | Feb-17                 |                                                                                                                                                                                                                                     |
|                                                                                              | Recommend to the board for approval                                             |                                         |                |                  | Jun-17                 |                                                                                                                                                                                                                                     |
|                                                                                              | Purchase and begin implementation                                               |                                         |                |                  | Jun-17                 |                                                                                                                                                                                                                                     |
| <b>Objective 5: Implement video conferencing system</b>                                      |                                                                                 |                                         |                |                  |                        |                                                                                                                                                                                                                                     |
|                                                                                              | Test GoToMeeting to determine viability                                         | Tech Services/Chief Feddema/Chief Tharp |                |                  | Sep-16                 |                                                                                                                                                                                                                                     |
|                                                                                              | If GoToMeeting does not meet needs, research a new program and associated costs |                                         |                |                  | Dec-16                 |                                                                                                                                                                                                                                     |
|                                                                                              | Determine budget impact and make recommendation                                 |                                         |                |                  | Jan-17                 |                                                                                                                                                                                                                                     |
| <b>Objective 6: Complete installation of new VHF system and test status on 3 channels</b>    |                                                                                 |                                         |                |                  |                        |                                                                                                                                                                                                                                     |

| Objective 1                                               | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|-----------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Complete Installation of Station Alerting in All Stations |             |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 70.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 70.00% |

9-12-16 Station alerting boxes have been installed in all Battalion 3 Stations and Station 57. Stations 61,62, and 63 have been reviewed for equipment needs. Work has been temporarily slowed due to the need to focus on the VHF system.

| Objective 2                 | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|-----------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Replace all portable radios |             |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 40.00% | 0.00%  | 0.00%  | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 50.00% |

9-12-16 Radios have been purchased and a review of the programming has been started.

12-27-16 The majority of

the programming questions have been answered. Work on re-programing has been started in-between other projects that have been given priority.

| Objective 3                                                              | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|--------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Develop an infrastructure needs plan for the new administrative building |             |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 30.00% | 0.00%  | 0.00%  | 10.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 40.00% |

9-12-16 A review of equipment needs has been completed to extend the network to the Administrative building. Further needs assesment will wait until further in the construction planing process.

12-27-

16 Meetings with the Architect have established more info regarding Tech Services infrastructure.

| Objective 4              | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|--------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Implement new RMS system |             |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 30.00% | 0.00%  | 0.00%  | 20.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 50.00% |

9-12-16 Vendor demonstrations were organized by Chief Polacek and several products were seen. Preliminary work on an RFP has been started.

12-27-16 Two RFP's

were submitted and are being reviewed. After acceptance of one proposal, further discussion will occur with the company to work out implementation. This may be somewhat dependant on the CAD project.

| Objective 5                         | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |        |
|-------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Implement video conferencing system |             |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 5.00%  | 0.00%  | 75.00% | 15.00% | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 95.00% |

9-12-16 GoToMeeting will be tested by Senior Staff to determine viability for use at personnel meetings. Utilized GoToMeeting for November personnel meetings

12-27-16 Further

training for some personnel may be needed but this objective is mostly complete.

| Objective 6                                                                                                                                                             | Assigned to | Duration | Start    | End       | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Apr-17 | May-17 | Jun-17 |       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|
| Complete installation of new VHF system and test status on 3 channels                                                                                                   |             |          | 1-Jul-16 | 30-Jun-17 | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00%  | 0.00% |
| 9-12-16 Work has resumed on this project. No projected date of completion yet.<br>but has slowed due to competing projects (MDT's, server attacks, etc...) and weather. |             |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |       |
| 12-27-16 Work continues                                                                                                                                                 |             |          |          |           |        |        |        |        |        |        |        |        |        |        |        |        |       |



TO: Fire Board  
FROM: Chief Freitag  
DATE: January 10, 2017

SUBJECT: DISCUSSION AND POSSIBLE APPROVAL OF THE FY 2017-2018  
BUDGET DEVELOPMENT SCHEDULE

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*The budget development of each district will be minimal comparative to the JPA. We will provide budget updates and have a budget workshop in April for all fire board members; however, the detailed budget will ultimately be presented to the CAFMA Board for approval.*

**SUGGESTED MOTION:** *Approve the FY 2017-2018 Budget Development Schedule*

*If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.*



## 2017 – 2018 FISCAL YEAR

### BUDGET DEVELOPMENT SCHEDULE

|          |    |          |                                                                                                  |
|----------|----|----------|--------------------------------------------------------------------------------------------------|
| January  | 17 | 1400 hrs | Establish Budget Schedule/ Capital Replacement Schedule                                          |
| January  | 26 | 1700 hrs | All Base Budget changes submitted to Appropriate Chiefs with written justifications              |
| February | 1  | 1700 hrs | All Base Budget changes to Assistant Chief Admin                                                 |
| February | 06 | 0900 hrs | Senior Staff Discuss Base Budget's                                                               |
| February | 09 | 1700 hrs | PIR's / special requests must be submitted to Assistant Chiefs with written justifications       |
| February | 14 | 0900 hrs | Wage & Benefit Committee Meeting – discuss requests                                              |
| February | 16 |          | Obtain Final Assessed Value from Yavapai County                                                  |
| February | 21 | 1400 hrs | Board Meeting – Discuss Budget Guidelines/ Fiscal Projections                                    |
| March    | 1  | 0900 hrs | Wage & Benefit Committee Meeting – finalize requests                                             |
| March    | 06 |          | Senior Staff Discuss Base Budgets and PIR's / special requests                                   |
| March    | 21 | 1400 hrs | Board Meeting – Budget Progress Report, Present Salary & Benefit Requests – Labor Representative |
| April    | 4  | TBD      | Fire Board Special Budget Workshop -                                                             |
| April    | 18 | 1400 hrs | Board Meeting – Present Draft Budget                                                             |
| May      | 16 | 1400 hrs | Board Meeting – Approve Tentative Budget                                                         |
| May      | 18 |          | Publish and Post Tentative Budget (website & 3 public locations)                                 |
| June     | 20 | 1400 hrs | Board Meeting - <b><u>Public Hearing &amp; Final Budget Adoption</u></b>                         |
| June     | 22 | ASAP     | Deliver Budget to Yavapai County (Due August 1 <sup>st</sup> )                                   |
| July     | 01 |          | Beginning of New Budget and Fiscal Year                                                          |
| August   | 01 |          | Tax Rate Set by Yavapai County Board of Supervisors                                              |

TO: Fire Board  
FROM: Chief Freitag  
DATE: January 11, 2017

SUBJECT: DISCUSSION AND POSSIBLE APPROVAL OF CAPITAL  
REPLACEMENT SCHEDULE FOR FY 2017-2018

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*As a result of our annual review and adjustment of the Capital Replacement Schedule in November, Chief Bliss and Chief Tharp will present the proposed changes for the Capital Replacement Schedule to be utilized for the Fiscal Year 2017-2018 budget preparation process. Additional review and changes may be warranted during the final budget process. The highlight is that the proposed Capital Replacement Schedule shows a balance that reduces to \$6,436,394 but reestablishes the fund back to over \$8.5 million within the 10 year review period. The proposed plan used last year showed the balance being slowly reduced down to \$4.7 million within 10 years. Staff expressed to the Board that this was concerning on multiple levels and would be working on viable solutions to review our purchasing, funding and ongoing needs assessment to bring this fund to a sustainable future. We feel that our efforts are a positive step in the right direction. Attached is the proposed FY 2017-2018 Capital Replacement Schedule for review.*

**SUGGESTED MOTION:** *Approve Capital Replacement Scheduled for Fiscal Year 2017-2018*

*If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.*

**CENTRAL ARIZONA FIRE and MEDICAL AUTHORITY**  
**MAJOR CAPITAL ACQUISITION / REPLACEMENT SCHEDULE**  
 UPDATED NOVEMBER 2016

*Fiscal Year:*                      **16-17**      **17-18**      **18-19**      **19-20**      **20-21**      **21-22**      **22-23**      **23-24**      **24-25**      **25-26**      **26-27**      *Notes*

| <b>APPARATUS-Engines</b>                   | <b>TYPE</b>          |                    |                    |                    |                    |                    |           |                    |           |                    |           |  |  |
|--------------------------------------------|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-----------|--------------------|-----------|--------------------|-----------|--|--|
| 1982 VanPelt<br>1000 GPM (523)             | E-56<br>Reserve      |                    |                    |                    |                    |                    |           |                    |           |                    |           |  |  |
| 1993 Central States<br>1500 GPM (661)      | White<br>Whale       | SURPLUS<br>SURPLUS |                    |                    |                    |                    |           |                    |           |                    |           |  |  |
| 1994 Central States<br>1500 GPM (509)      | E-TC<br>Training     |                    | SURPLUS<br>SURPLUS |                    |                    |                    |           |                    |           |                    |           |  |  |
| 1999 Central States<br>Type 3 (512)        | E-553<br>Reserve     |                    |                    |                    |                    |                    |           |                    |           |                    |           |  |  |
| 1999 Central States<br>1500 GPM (527)      | E-552<br>Reserve     |                    | TRAINING<br>CYRTA  | SURPLUS<br>SURPLUS |                    |                    |           |                    |           |                    |           |  |  |
| 2002 HME<br>1500 GPM (504)                 | E-551<br>Reserve     |                    |                    | TRAINING<br>CYRTA  | SURPLUS<br>SURPLUS |                    |           |                    |           |                    |           |  |  |
| 2003 HME<br>1500 GPM (538)                 | E- 57<br>Front Line  |                    |                    |                    | TRAINING<br>CYRTA  | SURPLUS<br>SURPLUS |           |                    |           |                    |           |  |  |
| 2003 HME<br>1500 GPM (671)                 | E-611<br>Reserve     |                    |                    |                    | SURPLUS<br>SURPLUS |                    |           |                    |           |                    |           |  |  |
| 2004 HME 4x4<br>1500 GPM (676)             | E-63<br>Front Line   | \$562,247          | SURPLUS<br>SURPLUS |                    |                    |                    |           |                    |           |                    |           |  |  |
| 2006 Rosenbauer w/ CAFS<br>1500 GPM (547)  | E-51<br>Front Line   | \$562,247          | RESERVE            |                    |                    | TRAINING<br>CYRTA  |           |                    |           |                    |           |  |  |
| 2006 Rosenbauer w/ CAFS<br>1500 GPM (546)  | E-54<br>Front Line   |                    | \$579,115          | RESERVE            |                    |                    |           | SURPLUS<br>SURPLUS |           |                    |           |  |  |
| 2007 Rosenbauer w/ CAFS<br>1500 GPM (551)  | E-58<br>Front Line   |                    |                    | \$596,488          | RESERVE            |                    |           |                    |           |                    |           |  |  |
| 2008 Rosenbauer<br>1500 GPM (677)          | E-62<br>Front Line   |                    |                    | \$596,488          | RESERVE            |                    |           |                    |           | SURPLUS<br>SURPLUS |           |  |  |
| 2009 Rosenbauer<br>1500 GPM (556)          | E-53<br>Front Line   |                    |                    |                    |                    | RESERVE            |           |                    |           | SURPLUS<br>SURPLUS |           |  |  |
| 2010 Rosenbauer<br>1500 GPM (678)          | E-61<br>Front Line   |                    |                    |                    |                    |                    | \$645,102 | RESERVE            |           |                    |           |  |  |
| 2013 Rosenbauer<br>1500 GPM ( 573)         | E - 50<br>Front Line |                    |                    |                    |                    |                    |           |                    | \$691,492 | RESERVE            |           |  |  |
| 2013 Rosenbauer<br>1500 GPM (574)          | E - 59<br>Front Line |                    |                    |                    |                    |                    |           |                    | \$691,492 | RESERVE            |           |  |  |
| 2015 Rosenbauer<br>1500 GPM (580)          | NEW<br>Front Line    |                    |                    |                    |                    |                    |           |                    |           |                    | \$712,237 |  |  |
| 2000 Central States<br>105' Platform (510) | T-50<br>Front Line   | \$500,000          | SURPLUS<br>SURPLUS |                    |                    |                    |           |                    |           |                    |           |  |  |

| Fiscal Year:                                           |                         | 16-17     | 17-18              | 18-19 | 19-20                | 20-21 | 21-22                | 22-23     | 23-24                | 24-25 | 25-26 | 25-26 | Notes |
|--------------------------------------------------------|-------------------------|-----------|--------------------|-------|----------------------|-------|----------------------|-----------|----------------------|-------|-------|-------|-------|
| 2004 HME<br>Type 3 4x4, 500 C (675)                    | E-612<br>Front Line     | \$413,271 | SURPLUS<br>SURPLUS |       |                      |       |                      |           |                      |       |       |       |       |
| 2013 Rosenbauer - Wildland<br>Type 3 4x4, 750 C (570 ) | E-55<br>Front Line      |           |                    |       |                      |       |                      | \$470,640 | RESERVE              |       |       |       |       |
| New Type 1 - St. 55<br>1500 GPM                        | Projected<br>Front Line |           |                    |       |                      |       |                      |           |                      |       |       |       | TBD   |
| New Type 1 - Stoneridge<br>1500 GPM ( )                | Projected<br>Front Line |           |                    |       |                      |       |                      |           |                      |       |       |       | TBD   |
| Alternate Response<br>Vehicle ( )                      | Projected<br>Front Line |           |                    |       |                      |       |                      |           |                      |       |       |       | TBD   |
| <b>APPARATUS-Water Tend</b>                            | <b>TYPE</b>             |           |                    |       |                      |       |                      |           |                      |       |       |       |       |
| 1980 AutoCar<br>3600 Gal. (506)                        | WT-57<br>Front Line     |           |                    |       | REPLACE<br>\$427,367 |       |                      |           |                      |       |       |       |       |
| 1980 AutoCar<br>3600 Gal. (507)                        | WT-54<br>Front Line     |           |                    |       |                      |       | REPLACE<br>\$448,735 |           |                      |       |       |       |       |
| 1994 Ford L9000<br>4000 Gal. (403)                     | WT-63<br>Front Line     |           |                    |       |                      |       |                      |           | REPLACE<br>\$414,919 |       |       |       |       |
| 1999 Central States<br>3500 Gal. (500)                 | WT-53<br>Front Line     |           |                    |       |                      |       |                      |           |                      |       |       |       | TBD   |
| 2002 Central States<br>3600 Gal. (502)                 | WT-51<br>Front Line     |           |                    |       |                      |       |                      |           |                      |       |       |       | TBD   |
| 2008 Rosenbauer<br>3400 Gal. (404)                     | WT-62<br>Front Line     |           |                    |       |                      |       |                      |           |                      |       |       |       | TBD   |
| 2008 Rosenbauer<br>3400 Gal. (405)                     | WT-61<br>Front Line     |           |                    |       |                      |       |                      |           |                      |       |       |       | TBD   |
| 2011 Rosenbauer<br>3500 Gal. (564)                     | WT-59<br>Front Line     |           |                    |       |                      |       |                      |           |                      |       |       |       |       |
| 2013 Rosenbauer<br>1800 Gal. (568)                     | WT-52<br>Front Line     |           |                    |       |                      |       |                      |           |                      |       |       |       |       |
| 2013 Rosenbauer<br>1800 Gal. (569)                     | WT-56<br>Front Line     |           |                    |       |                      |       |                      |           |                      |       |       |       |       |
| New Water Tender<br>3500 Gal. ( )                      | Projected<br>STA 55     |           |                    |       |                      |       |                      |           |                      |       |       |       | TBD   |
| <b>APPARATUS-Other</b>                                 | <b>TYPE</b>             |           |                    |       |                      |       |                      |           |                      |       |       |       |       |
| 1980 GMC<br>1 Ton 4x4 (511)                            | CYRTA<br>Fuel           |           |                    |       |                      |       |                      |           |                      |       |       |       |       |
| 1996 Dodge<br>1 Ton 4x4 (508)                          | Warehouse<br>Delivery`  |           |                    |       | REPLACE<br>\$57,433  |       |                      |           |                      |       |       |       |       |
| 2000 Ford 550<br>4x4 (535)                             | P-52<br>Front Line      |           |                    |       | REPLACE<br>\$137,918 |       |                      |           |                      |       |       |       |       |
| 2000 Ford F-350<br>4x4 (202)                           | P-63<br>Front Line      |           |                    |       |                      |       | REPLACE<br>\$144,814 |           |                      |       |       |       |       |
| 2000 Ford 550<br>4x4 (536)                             | P-57<br>Front Line      |           |                    |       |                      |       |                      |           | REPLACE<br>\$152,054 |       |       |       |       |

| Fiscal Year:                                      |                            | 16-17               | 17-18                | 18-19 | 19-20 | 20-21               | 21-22               | 22-23 | 23-24               | 24-25                | 25-26                | 25-26                | Notes |
|---------------------------------------------------|----------------------------|---------------------|----------------------|-------|-------|---------------------|---------------------|-------|---------------------|----------------------|----------------------|----------------------|-------|
| 2007 Ford 550<br>4x4 (548)                        | P-59<br>Front Line         |                     |                      |       |       |                     |                     |       |                     |                      | REPLACE<br>\$167,641 |                      |       |
| 2007 Ford F-550<br>4x4 (203)                      | P-62<br>Front Line         |                     |                      |       |       |                     |                     |       |                     |                      | REPLACE<br>\$167,641 |                      |       |
| 2008 Dodge 5500<br>4x4 (204)                      | P-61<br>Front Line         |                     |                      |       |       |                     |                     |       |                     |                      |                      | REPLACE<br>\$172,670 |       |
| 2012 Dodge RAM 5500<br>4x4 (567)                  | P-54<br>Front Line         |                     |                      |       |       |                     |                     |       |                     |                      |                      |                      | TBD   |
| 2014 Ford 550<br>4x4 (575)                        | P-53<br>Front Line         |                     |                      |       |       |                     |                     |       |                     |                      |                      |                      | TBD   |
| 1985 Ford<br>1 Ton 4x4 (526)                      | Support 50<br>Front Line   | SURPLUS             |                      |       |       |                     |                     |       |                     |                      |                      |                      |       |
| 1991 Ford Utility<br>Vehicle (543)                | TRT-58<br>Front Line       |                     | REPLACE<br>\$100,000 |       |       |                     |                     |       |                     |                      |                      |                      |       |
| HAZ MAT Response<br>Joint PFD Funding             | HAZ MAT                    |                     |                      |       |       |                     |                     |       |                     |                      |                      |                      | TBD   |
| 1999 Freightliner<br>Utility Vehicle (663)        | U-61<br>Front Line         |                     | SURPLUS<br>\$300,000 |       |       |                     |                     |       |                     |                      |                      |                      |       |
| 2012 International<br>Utility Vehicle (566)       | U-53<br>Front Line         |                     |                      |       |       |                     |                     |       |                     | REPLACE<br>\$453,394 |                      |                      |       |
| 2010 Diesel Forklift<br>Gradall - Extended        | CYRTA                      |                     |                      |       |       |                     | REPLACE<br>\$50,000 |       |                     |                      |                      |                      |       |
| 2004 Electric Forklift<br>Crown - Standing        | CYRTA                      | REPLACE<br>\$25,000 |                      |       |       |                     |                     |       |                     |                      |                      |                      |       |
| 2010 Electric Forklift<br>Nauman Hobbs            | Warehouse                  |                     |                      |       |       | REPLACE<br>\$27,562 |                     |       |                     |                      |                      |                      |       |
| Sissor Lift and Trailer<br>Facilities Maintenance | Facilities                 |                     |                      |       |       |                     |                     |       | REPLACE<br>\$30,000 |                      |                      |                      |       |
| UTV                                               | General Use<br>Ops         |                     | \$25,000             |       |       |                     |                     |       |                     |                      |                      |                      |       |
| 2012 John Deer<br>Gator - ATV                     | CYRTA                      |                     |                      |       |       |                     | REPLACE<br>\$16,081 |       |                     |                      |                      |                      |       |
| 2009 Polaris ATV<br>Ranger w/ Mattracks           | Tech Serv                  |                     |                      |       |       | REPLACE<br>\$13,892 |                     |       |                     |                      |                      |                      |       |
| Bobcat UTV                                        | St 61                      |                     |                      |       |       |                     |                     |       |                     |                      |                      |                      | TBD   |
| <b>STAFF VEHICLES</b>                             |                            |                     |                      |       |       |                     |                     |       |                     |                      |                      |                      |       |
| 1998 Chevy Tahoe<br>4 x 4 (515)                   | Prevention<br>Front Line   |                     |                      |       |       |                     |                     |       |                     |                      |                      |                      |       |
| 2000 Ford F-150<br>4 x 4 (528)                    | Warehouse<br>Manager       |                     |                      |       |       | SURPLUS<br>\$47,710 |                     |       |                     |                      |                      |                      |       |
| 2003 Dodge<br>4 x 4 (544)                         | Maint. Supv.<br>Front Line |                     | \$43,661             |       |       |                     |                     |       |                     |                      |                      |                      |       |
| 2003 Ford F-250<br>4 x 4 (537)                    | Batt Chief<br>Reserve      |                     |                      |       |       |                     |                     |       | SURPLUS<br>SURPLUS  |                      |                      |                      |       |

| Fiscal Year:                         |                           | 16-17 | 17-18 | 18-19                         | 19-20    | 20-21    | 21-22    | 22-23    | 23-24               | 24-25 | 25-26 | 25-26 | Notes                                       |
|--------------------------------------|---------------------------|-------|-------|-------------------------------|----------|----------|----------|----------|---------------------|-------|-------|-------|---------------------------------------------|
| 2004 Ford F-250<br>4x4 (103)         | ST 61<br>Ops              |       |       | SURPLUS<br>\$0                |          |          | \$49,141 |          |                     |       |       |       | 549 to replace                              |
| 2004 Ford F-150<br>4x4 (541)         | Prev. 52<br>Front Line    |       |       | Move to Warehouse<br>\$44,970 |          |          |          |          |                     |       |       |       |                                             |
| 2004 Ford F-250<br>4x4 (104)         | Trng Capt<br>Front Line   |       |       |                               | \$46,320 |          |          |          |                     |       |       |       |                                             |
| 2004 F-250 Truck<br>4 x 4 (539)      | Wildland<br>2nd out       |       |       | SURPLUS<br>\$44,971           |          |          |          |          |                     |       |       |       |                                             |
| 2004 Chevy Tahoe<br>4 x 4 (540)      | OPS Chief<br>Front Line   |       |       |                               | \$46,320 |          |          |          |                     |       |       |       |                                             |
| 2004 Ford F-350<br>Truck (542)       | Mech. 53<br>Front Line    |       |       |                               |          | \$47,710 |          |          |                     |       |       |       |                                             |
| 2005 Ford F-150<br>4 x 4 (545)       | Trng Chief<br>Front Line  |       |       |                               |          | \$47,710 |          |          |                     |       |       |       |                                             |
| 2006 Ford F-150<br>4 x 4 (549)       | Prev. 53<br>Front Line    |       |       | Move to St 61<br>\$0          |          |          |          |          | \$52,133            |       |       |       | Replace V# 103<br>Replaced with Chief Tahoe |
| 2006 Jeep Cherokee<br>4 x 4 (557)    | Adm Office<br>Front Line  |       |       |                               |          |          |          | \$50,615 |                     |       |       |       |                                             |
| 2007 Chevy Tahoe<br>4 x 4 (552)      | Prev. 5<br>Front Line     |       |       | \$44,971                      |          |          |          |          |                     |       |       |       |                                             |
| 2007 Chevy Tahoe<br>4 x 4 (550)      | Supp. Chief<br>Front Line |       |       |                               | \$46,320 |          |          |          |                     |       |       |       |                                             |
| 2007 Dodge 2500<br>4 x 4 Truck (555) | Mech. 52<br>Front Line    |       |       |                               |          |          |          | \$50,615 |                     |       |       |       |                                             |
| 2008 GMC Yukon<br>4 x 4 (553)        | Fire Chief<br>Front Line  |       |       | Move to Prev 53<br>\$25,000   |          |          |          |          |                     |       |       |       | Replaced with new car                       |
| 2008 Toy Highlander<br>(105)         | ST 61<br>Admin            |       |       |                               |          |          | \$49,141 |          |                     |       |       |       |                                             |
| 2009 Dodge Ram 2500<br>4 x 4 (558)   | Wildland<br>1st Out       |       |       |                               |          |          |          |          | \$52,133            |       |       |       |                                             |
| 2010 Chevy Tahoe<br>4 x 4 (559)      | Ops<br>Reserve            |       |       |                               |          |          | \$49,141 |          |                     |       |       |       |                                             |
| 2010 Chevy Tahoe<br>2 WD (560)       | Admin Chief<br>Front Line |       |       |                               |          |          |          | \$50,615 |                     |       |       |       |                                             |
| 2010 Chevy 2500<br>4 x 4 (561)       | Mech. 51<br>Front Line    |       |       |                               |          | \$47,710 |          |          |                     |       |       |       |                                             |
| 2010 Dodge Ram<br>4 x 4 (562)        | Radio Tech<br>Front Line  |       |       | \$44,971                      |          |          |          |          |                     |       |       |       |                                             |
| 2012 Dodge<br>4 x 4 (565)            | Facility<br>Manager       |       |       |                               |          |          | \$49,141 |          |                     |       |       |       |                                             |
| 2013 Chevy 2500<br>4 x 4 (571)       | Batt 3<br>Front Line      |       |       |                               |          |          |          |          | RESERVE<br>\$80,635 |       |       |       |                                             |
| 2013 Chevy Tahoe<br>4x4 (106)        | Batt 6<br>Front Line      |       |       |                               |          |          |          |          | RESERVE<br>\$80,635 |       |       |       |                                             |

| Fiscal Year:                     |                          | 16-17 | 17-18 | 18-19 | 19-20 | 20-21 | 21-22 | 22-23 | 23-24 | 24-25    | 25-26    | 25-26 | Notes |
|----------------------------------|--------------------------|-------|-------|-------|-------|-------|-------|-------|-------|----------|----------|-------|-------|
| 2013 Chevy Tahoe<br>4x4 (572)    | EMS Cptn.<br>Front Line  |       |       |       |       |       |       |       |       | \$53,697 |          |       |       |
| 2015 Dodge Ram 2500<br>4x4 (579) | Radio Tech<br>Front Line |       |       |       |       |       |       |       |       |          | \$55,308 |       |       |

| STATIONS/FACILITIES              |           | Total       |           |           |          |          |           |           |           |           |           |          |             |
|----------------------------------|-----------|-------------|-----------|-----------|----------|----------|-----------|-----------|-----------|-----------|-----------|----------|-------------|
| Station 61 and 63                | St. 61/63 |             | \$500,000 |           |          |          |           |           |           |           |           |          | \$500,000   |
| New Station (Santa Fe)           | St. 55    |             |           |           |          |          |           |           |           |           | FINANCE   | TBD      | \$0         |
| New Station (Stoneridge)         | St.       |             |           |           |          |          | \$364,286 | \$364,286 | \$364,286 | \$364,286 | \$364,286 |          | \$1,821,430 |
| Training Campus                  | T.C.      |             |           |           |          |          |           |           |           |           |           |          | \$0         |
| CYRTA / Adm Building             | TC/Adm    | \$1,600,000 |           |           |          |          |           |           |           |           |           |          | \$1,600,000 |
| EMS/FIREFIGHTING/MISC. EQUIPMENT |           |             |           |           |          |          |           |           |           |           |           |          |             |
| Heart Monitors                   |           | \$38,110    | \$39,253  | \$40,430  | \$41,644 | \$42,893 | \$44,180  | \$45,505  | \$46,870  | \$48,276  | \$49,724  | \$51,216 | \$488,102   |
| Extrication Tools                |           | \$24,152    |           | \$25,628  |          | \$27,188 |           | \$28,845  |           |           |           |          | \$105,813   |
| SCBA Compressor - Stn. 53        |           |             |           |           | \$90,000 |          |           |           | \$90,000  |           |           |          | \$180,000   |
| SCBA Replacement Plan            |           |             | \$200,000 | \$200,000 |          |          |           |           |           |           |           |          | \$400,000   |
| TIC replacement Plan             |           | \$30,000    | \$30,000  | \$30,000  | \$30,000 | \$30,000 |           |           |           |           |           |          | \$150,000   |
| Communications/IT                |           |             | \$200,000 | \$150,000 |          |          |           |           | \$150,000 |           |           |          | \$500,000   |
| Records Management System        |           | \$150,000   |           |           |          |          |           |           |           |           |           |          | \$150,000   |
| Station Generators               |           |             |           |           |          |          |           |           |           |           |           |          | \$0         |

|                                  |               |             |             |             |             |             |             |               |             |             |             |           |
|----------------------------------|---------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-------------|-------------|-------------|-----------|
| Operating Budget Expenditures    | \$350,000     | \$500,000   | \$550,000   | \$600,000   | \$650,000   | \$700,000   | \$750,000   | \$800,000     | \$850,000   | \$850,000   | \$850,000   | \$850,000 |
| Capital Res. Acct. Expenditures  | \$2,529,509   | \$1,017,029 | \$1,293,917 | \$937,705   | (\$317,625) | \$845,476   | (\$53,165)  | \$1,732,363   | (\$294,633) | \$302,551   | (\$626,114) |           |
| Bond Expenditures                | \$1,025,518   | \$500,000   | \$0         | \$0         | \$0         | \$0         | \$0         | \$0           | \$0         | \$0         | \$0         |           |
| EXPENDITURE TOTAL                | \$3,905,027   | \$2,017,029 | \$1,843,917 | \$1,537,705 | \$332,375   | \$1,545,476 | \$696,835   | \$2,532,363   | \$555,367   | \$1,152,551 | \$223,886   |           |
| Capital Reserve Balance          | \$10,114,554  | \$8,110,045 | \$7,618,016 | \$6,849,099 | \$6,436,394 | \$7,279,019 | \$6,958,543 | \$7,536,708   | \$6,329,345 | \$7,148,978 | \$7,371,427 |           |
| Projected Contribution/Distrib.* | (\$2,004,509) | (\$492,029) | (\$768,917) | (\$412,705) | \$842,625   | (\$320,476) | \$578,165   | (\$1,207,363) | \$819,633   | \$222,449   | \$1,151,114 |           |
| CAPITAL RESERVE TOTAL            | \$8,110,045   | \$7,618,016 | \$6,849,099 | \$6,436,394 | \$7,279,019 | \$6,958,543 | \$7,536,708 | \$6,329,345   | \$7,148,978 | \$7,371,427 | \$8,522,540 |           |

#### Replacement Guidelines:

The fleet is evaluated on an annual basis to determine which vehicles, due to their current usage and condition and projected future use, need to be replaced. (Minimum 10 years of front line)

Staff vehicles are expected to serve in front line capacity for 160,000 miles.

The figures in maroon are items to be purchased with the bond funds.

\*Assumes a \$500,000 per year contribution and \$25,000 per year interest earning minus the projected

The figures in orange are items that are not included in the Operating or Reserve account expenditures. They will be considered for addition to the Operating expenditures if NAV increase exceed the estimates used in the 5 year budget plan.



TO: Fire Board  
FROM: Chief Freitag  
DATE: January 10, 2017

SUBJECT: DISCUSS AND APPROVE PURCHASE OF THERMAL IMAGING  
CAMERAS

*Based on our board approved capitol replacement plan, we have scheduled to purchase additional thermal imager cameras. The units are Bullard T4X units. We have budgeted \$30,000.00 for the additional cameras. In your packet is a bid for 3 of these units from L.N. Curtis. We would like an approval to make this purchase from L.N. Curtis in the amount of \$25,901.10 (this price includes tax). This item is identical to what we are currently using and is a sole source item. Because of that there is only one bid from the Arizona distributor.*

*We are asking to surplus 3 of our older SCOTT Eagle thermal imager cameras as well based on trade in credit for the new units.*

- 3X—T4X Bullard thermal imager camera \$23,850.00*
- Tax.....\$2,051.10*
- Total.....\$25,901.10*

*\*\* The pricing includes a \$1500.00 credit for trade in of 3 of our outdated SCOTT cameras that we no longer use in front line status.*

**SUGGESTED MOTION:** *Approve the purchase of three (3) Thermal Imager cameras in the amount of \$25, 901.10*

*If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.*

Ph: 602-453-3911  
 TF: 877-453-3911  
 Fax: 602-453-3910  
 azsales@lncurtis.com  
 DUNS#: 00-922-4163



Southwest Division  
 4647 South 33rd Street  
 Phoenix, AZ 85040  
 www.LNCURTIS.com  
 Quotation No. 49773

## Quotation

**CUSTOMER:**

Central Arizona Fire and  
 Medical Authority  
 9601 East Valley Rd., Bldg. G  
 Prescott Valley AZ 86314

**SHIP TO:**

Central Arizona Fire and  
 Medical Authority  
 9601 East Valley Rd., Bldg. G  
 Prescott Valley AZ 86314

**QUOTATION NO.**

49773

**ISSUED DATE**

12/21/2016

**EXPIRATION DATE**

01/31/2017

**SALESPERSON**

Gary Norton  
 gnorton@lncurtis.com  
 480-296-5202

**CUSTOMER SERVICE REP**

Alex Rodriguez  
 ARodriguez@lncurtis.com  
 602-800-7844

**REQUISITION NO.**

**REQUESTING PARTY**

Charlie Reyes

**CUSTOMER NO.**

C45606

**TERMS**

Net 30

**OFFER CLASS**

FR

**F.O.B.**

DEST

**SHIP VIA**

Best Way

**REQ. DELIVERY DATE**

**NOTES & DISCLAIMERS**

THANK YOU FOR THIS OPPORTUNITY TO QUOTE. WE ARE PLEASED TO OFFER REQUESTED ITEMS AS FOLLOWS. IF YOU HAVE ANY QUESTIONS, NEED ADDITIONAL INFORMATION, OR WOULD LIKE TO PLACE AN ORDER, PLEASE CONTACT YOUR SALESPERSON OR CUSTOMER SERVICE REP AS NOTED ABOVE.

TRANSPORTATION IS INCLUDED IN BELOW PRICING.

| LN | QTY | UNIT | PART NUMBER           | DESCRIPTION                                       | UNIT PRICE | TOTAL PRICE |
|----|-----|------|-----------------------|---------------------------------------------------|------------|-------------|
| 1  | 3   | EA   | T4XBUNDLEBLU<br>BULRD | BLUE T4X THERMAL IMAGER WITH<br>POWERHOUSE BUNDLE | \$7,950.00 | \$23,850.00 |

Bundle pkg includes: Thermal Imager,  
 Truckmount 12V charger, 2-batteries.

\*\*\*\*Price offered is based on a Bullard  
 Trade-In program and is after the trade value  
 has been deducted. Price of imager:  
 \$8450.00 less working competitor Thermal  
 imager: \$500.00. Net unit price after trade in:  
 \$7950.00 \*\*\*\*

SMALL BUSINESS  
 CAGE CODE: 5E720  
 DUNS NUMBER: 009224163  
 SIC CODE: 5099  
 FEDERAL TAX ID: 94-1214350

THIS PRICING REMAINS FIRM UNTIL 01/31/2017. CONTACT US FOR UPDATED PRICING AFTER THIS DATE.

Ph: 602-453-3911  
TF: 877-453-3911  
Fax: 602-453-3910  
azsales@lncurtis.com  
DUNS#: 00-922-4163



Southwest Division  
4647 South 33rd Street  
Phoenix, AZ 85040  
www.LNCURTIS.com  
Quotation No. 49773

|                |             |
|----------------|-------------|
| Subtotal       | \$23,850.00 |
| Tax Total      | \$2,051.10  |
| Transportation | \$0.00      |
| Total          | \$25,901.10 |

TO: Fire Board  
FROM: Chief Freitag  
DATE: January 10, 2017

SUBJECT: APPROVE POLICY AMENDMENT 730 PROCUREMENT AND BIDDING

*The Policy Committee has approved and is recommending revisions to Policy 730 Procurement and Bidding. Language has been updated for clarification including the process for approving expenses relative to contracted services such as audit, legal, dispatch, and election services that may fall outside of the procurement policy.*

**SUGGESTED MOTION:** *Approve amendments to Policy 730 Procurement and Bidding*

*If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.*

## 730 PROCUREMENT AND BIDDING

Created/Revised: 07/01/2016 / 01/17/2017

Reviewed: ~~03/18/2013~~ 12/07/2016



### I. PURPOSE

This policy is to provide the Agency with direction regarding procurement procedures.

### II. SCOPE

This policy applies to all Agency members with purchasing authority.

### III. POLICY

#### Purchasing Procedures

##### General Policy

Except as otherwise directed by the Board of Directors, no purchase of materials or contract for services or construction shall be made for the Agency except in accordance with this policy. Nothing herein shall be construed as adopting the Arizona Procurement Code.

Approved purchase advisement forms or purchase orders will go to Finance. ~~Finance will date stamp and send yellow copy to the person placing the order.~~

Split purchases whether done by date, item, or vendor that are submitted separately to avoid the below stated policies will not be allowed.

#### COOPERATIVE PURCHASING

While it is the intent to offer the best pricing and disclosure of procurement purchasing, the subsequent processes ~~This article~~ shall not apply to purchases made by, through or with the approved State of Arizona joint purchasing process or Cooperative Purchasing groups (IE Houston Galveston Purchasing Consortium, State Contract Pricing Group, etc.), ~~or its political subdivision.~~

#### Purchases up to ~~\$2,500~~ \$5,000

All purchases must be ~~pre-approved~~ reviewed by the ~~Fire~~ Assistant Chief (or ~~his~~ their designees) ~~on~~ with a Purchase Advisement ~~or Purchase Order Form~~ to be approved upon placing the order. ~~UNLESS the purchase is from a vendor on the approved Vendor List, AND the purchase is less than \$500. Current Vendor List is on the terminal under Operations, SOG's, Policy, SOC, etc folder.~~

~~However, the Fire Chief has designated specific vendors on the Vendor List where routine purchases often exceed \$500. These vendors will be exempt from requiring a Purchase Advisement form up to \$2,500, only if the item(s) have been identified as a "budget line item" in the current year budget package.~~

## 730 PROCUREMENT AND BIDDING

Created/Revised: 07/01/2016 / 01/17/2017

Reviewed: ~~03/18/2013~~ 12/07/2016



An account code must be shown on [Purchase Advisement or Purchase Order Form](#). ~~invoices / receipts that do not have a Purchase Advisement form attached.~~

### ~~Purchases over \$2,500 and up to \$5,000~~

~~All purchases over \$2,500 and up to \$5,000 require a pre-approved Purchase Advisement form, approved by the Fire Chief, or his designee, **before** placing the order.~~

### Budgeted Purchases over \$5,000 and up to \$25,000

~~These purchases require 3 oral or written bids or proposals when reasonably possible. Oral bids or proposals must be documented and attached to the Purchase Advisement form. The proposal~~ These purchases must have been identified within an adopted budget line item; and require to be approved by the Fire Chief or his designee. ~~If the proposal is not included within an adopted budget line item, the purchase must be approved by the Board of Directors.~~ The Fire Chief or his designee is authorized to compare prices offered by alternate suppliers of goods and services within the open market and have final determination of the price to be paid by the Agency. Oral or written bids or proposals may be solicited as deemed appropriate.

### Budgeted Purchases over \$25,000 and up to \$50,000

These purchases require 3 oral or written bids when reasonably possible. Oral bids or proposals must be documented and attached to the Purchase Advisement or Purchase Order forms. The proposal(s) must have been identified within an adopted budget line item to be approved by the Fire Chief. The Fire Chief will compare prices offered by alternate suppliers or goods and services within the open market and have final determination of the price to be paid by the Agency. Additional oral or written bids or proposals may be solicited as deemed appropriate. It is recommended that the Board of Directors be notified of Capital Asset purchases for discussion prior to the order.

There may be occasional budgeted expenses incurred through contracted or IGA agencies that will fall outside the parameters of this procurement policy (audit, legal, dispatch, election, utilities). These expenses may be approved (within the procurement dollar amount parameters) due to single vendor or prior procurement processes to obtain the requested services or supplies.

### Non-Budgeted Purchases

Any purchase that will exceed the approved budgeted allowance in any given fiscal year and will require contingency spending shall be approved by the Board of Directors prior to purchase or service. Bidding and proposals necessary for the proposed additional spending will be in conformity with Budgeted Purchases – including Formal Competitive Bidding.

## FORMAL COMPETITIVE BIDDING

## 730 PROCUREMENT AND BIDDING

Created/Revised: 07/01/2016 / 01/17/2017

Reviewed: ~~03/18/2013~~ 12/07/2016



### **Purchases over ~~\$25,000~~ \$50,000**

These purchases require formal competitive bidding or request for proposals (RFP). The Fire Chief shall present bids or proposals to the Board of Directors for approval and advise them on the advantages or disadvantages of the proposals.

In determining the method of acquisition (and whether a competitive bid is appropriate) a good faith effort will be made to estimate the aggregate cost of an acquisition or construction project.

### **Request for Proposals**

~~A Request for Proposal (RFP) may be used when a competitive sealed bidding procedure is either not practical or not advantageous to the Agency. However, an RFP may not be used to solicit a contractor for a construction project. The notices to be given to the public when an RFP is used shall conform to standards similar to those used for the competitive bidding process described above. Because substantial negotiations oftentimes follow the opening of RFP proposals, those proposals shall remain confidential from other proposers until such time as the award has been made in order that the negotiation process will not be prejudiced. The RFP will state the relative importance of price and other evaluation factors to be used. After the first round of proposals has been received, those proposals may be discussed with the offerers whose proposals meet the requirements of the RFP to obtain clarification and to allow revision for obtaining the best and final offers. Based on the RFP evaluation factors, the award will be made in a manner most advantageous to the Agency.~~

### **All Notices and Invitations for Bids (IFB) May ~~Shall~~**

- Be published twice, in a newspaper of general circulation in the area, at least 14 days prior to the date set for receipt of the bids. Additional notices may be published as needed and sent to individual businesses thought to be interested. A copy of the IFB or other relevant procurement information will be mailed or otherwise furnished to any prospective vendor requesting the same.
- Include a general description of the articles to be purchased or services to be performed; the form of contract to be used (if any); any bid, performance or payment bond requirements; any further conditions of the procurement, and the time and place of opening bids.
- If an IFB ~~or Request for Proposals (RFP)~~, describes s the physical or functional characteristics, ~~r~~ or the nature of the material or services being solicited. ~~A~~ the specifications s should include ~~a~~ descriptions s of any requirement for inspecting, testing or preparing a material or service for delivery. Products should not be identified by brand name or in a manner, ~~r~~ which is so restrictive so as to exclude all but 1 brand name. Whenever a brand name or equivalent

## 730 PROCUREMENT AND BIDDING

Created/Revised: 07/01/2016 / [01/17/2017](#)

Reviewed: ~~03/18/2013~~ [12/07/2016](#)



specification is used, it should be explained that the use of that brand name or specification is for purposes of describing the standard of quality, performance or characteristics desired, and not intended to limit or restrict competition. Said solicitations shall state that products substantially equivalent to those brands designated shall qualify for consideration.

### **Receipt of Bids**

- All bids shall be sealed when submitted to the Fire Chief and shall be identified as bids on the envelope. The bid envelope shall be stamped with the date and time received.
- All bids shall be opened in public at the time and place stated in the public notices. The name of each bidder, the amount of each bid, and other relevant information shall be recorded and available for public inspection.
- The Fire Chief, at the Board's direction, shall have the authority to reject all or part of a bid or all bids (or proposals) and to re-solicit bids (or proposals), if doing so would be in the best interest of the Agency.

### **Determination of Lowest Responsible Bidder**

- Authorized awards shall be made to the lowest responsible and most responsive bidder (vendor) whose bid, quotation or offer conforms in all material aspects to the procurement requirements and the criteria set forth in the IFB and are deemed to be in the best interest of the Agency.
- The evaluation methods shall be uniform for each responding supplier.
- A record showing the basis for determining the successful bidder shall be kept by the Agency ~~for 6 years.~~ [as required by records retention laws after completion of the project or bidding process is completed \(whichever is first\).](#)
- A written notice of awards shall be sent to the successful bidder. Unsuccessful bidders will be notified either in writing or by phone.
- If only 1 bid is received, an award may be made to the single bidder if the Agency determines that the price is fair and reasonable and that other prospective bidders had a reasonable opportunity to respond.

### **Request for Proposals**

[A Request for Proposal \(RFP\) may be used when a competitive sealed bidding procedure is either not practical or not advantageous to the Agency. However, an RFP may not be used to solicit a contractor for a construction project. The notices to be given to the public when an RFP is used shall conform to standards similar to those used for the competitive bidding process described above. Because substantial negotiations oftentimes follow the opening of RFP proposals, those proposals shall remain confidential from other proposers until such time as the award has been made in order that the negotiation process will not be prejudiced. The RFP will state the relative importance of price and other](#)



## 730 PROCUREMENT AND BIDDING

Created/Revised: 07/01/2016 / 01/17/2017

Reviewed: ~~03/18/2013~~ 12/07/2016



evaluation factors to be used. After the first round of proposals has been received, those proposals may be discussed with the bidders whose proposals meet the requirements of the RFP to obtain clarification and to allow revision for obtaining the best and final offers. Based on the RFP evaluation factors, the award will be made in a manner most advantageous to the Agency.

### PERFORMANCE BOND

The Agency shall have the authority to require a bid bond, performance bond or payment bond, for such amount as may be deemed sufficient to secure the execution of the contract of furnishing supplies, services or construction, as is in the best interest of the Agency.

### SOLE PROVIDER SERVICE

In the event there is only 1 firm or company or individual capable of providing a particular service or commodity, the services and commodities can be purchased without bidding, after a determination is made that the price is fair and reasonable. Documentation of this determination is required to be attached to the quote.

### PURCHASE OF USED GOODS

If the Agency wishes to purchase a used item, where bidding is not practical, such as a vehicle, the elected body may authorize the Fire Chief to purchase the item within a specific dollar amount after determining market availability and negotiating a fair and reasonable price.

### EMERGENCY PURCHASES

In case of an emergency which requires immediate purchase of supplies or services, the Fire Chief shall be empowered to authorize the Agency's chief officers to purchase or secure the supplies and services needed. As soon after the purchase as is practical, a ~~p~~Purchase a~~d~~Advisement or Purchase Order F~~o~~r form and a written report of the circumstances of the Emergency Purchase shall be forwarded to the Fire Chief. For purchases equal to or in excess of ~~\$10,000~~\$25,000, the Fire Chief will inform the Agency's elected body at their next regular meeting. An emergency exists where there is a threat to public health, welfare, or safety and where a situation exists which makes compliance with the above-referenced bid requirements impractical, unnecessary or contrary to the public interest. Emergency procurements shall be made with such competition as is practical under the circumstances.

### ~~PROFESSIONAL SERVICES AND REQUESTS FOR PROPOSALS~~

~~Except where directed by the Board, the bidding requirements of this article shall not apply to professional services or items for which a Request for Proposal is more appropriate. Professional services include, but are not limited to the~~

## 730 PROCUREMENT AND BIDDING

Created/Revised: 07/01/2016 / [01/17/2017](#)

Reviewed: ~~03/18/2013~~ [12/07/2016](#)



~~following: physicians, attorneys, architects, engineers or certified public accountants.~~

### REQUIREMENTS OF GOOD FAITH

All parties involved in purchasing for the Agency are required to act in good faith.

- Members and elected officials must discharge their duties impartially so as to ensure fair competitive access to Agency procurement by responsible suppliers of goods and services. They should also conduct themselves in such a manner as to foster public confidence in the integrity of the Agency.
- It shall be a breach of ethical standards for any member or elected official to be involved in fraud or collusion for any purpose.
- All members, elected officials, and their relatives are prohibited from having a substantial interest, as defined in A.R.S. § 38-502, in any purchase of goods or services made by the Agency.

### FORCE ACCOUNTS

Nothing herein shall be construed to prevent the use, without advertising, of the Agency's regularly employed members for work in conjunction with the building, or addition or alteration of any structure belonging to the Agency, provided however that the total cost of said work in any 1 year does not exceed \$150,000.

TO: Fire Board  
FROM: Chief Freitag  
DATE: January 11, 2017

SUBJECT: DISCUSSION AND POSSIBLE DIRECTION OF REQUEST FOR  
PROPOSAL (RFP) FOR RECORDS MANAGEMENT SYSTEM (RMS) TO  
REPLACE FIREHOUSE SOFTWARE

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*This is a summary of the Records Management Proposals that we have received.*

### **History**

*The need for an records management system (RMS) change has been discussed for a number of years, but has been repeatedly put off due to budgetary concerns and limitations inherent with the current CAD system (ADSi) regarding data transfer and integration. The progress made at Prescott Regional Communications Center (PRCC) over the last 2 years to move forward with a plan to replace ADSi has reignited the interest in an RMS update. With that in mind, the Capital Purchase Plan was revised in December of 2015 to include funds for such a purchase.*

*The current RMS is Firehouse 7 version 7.3.15 which was released in 2005 although a previous version of Firehouse was used prior. There are two broad categories of concern regarding the current product:*

- 1) We have never been successful in using large portions of the software as advertised or in ways we consider useful. This included attempts by past employee Leona Jeager with the personnel and inventory modules. She attended extensive training and spent an enormous amount of time on the effort without success. We have also tried additional modules, such as the inspection module, without success. The Occupancy inspection module did not work as expected and support from Firehouse was limited.*
- 2) The installed version is out of date. There are more current releases available to the installed version but they are all tweaks, glitch fixes, or minor content additions to the existing system rather than substantial overhauls. This means that even if all of the releases were installed, the end product is essentially similar in structure to the product we installed in 2005. In fact, we have not installed the updates because of stories from other agencies that indicate that the installation processes are not smooth and occasionally result in data loss and functionality problems. Associated with this situation is a compatibility conflict with newer server operating systems and SQL versions which means we are running old versions of the support software in order to maintain the installed product in operating condition. This is not a situation that can be continued indefinitely.*

## **Recent action**

*After discussion with all areas of the agency it was concluded that the overall goal moving forward was to look for an improved RMS product that would be effective for collecting the various types of data needed for the fire services while reducing the number of stand-alone products. Mobile applications were considered highly desirable and the product should be available in modules in order to allow staggered implementation if needed for cost and training considerations.*

*In pursuit of this goal, the Central Arizona Fire and Medical Authority distributed a Request for Proposals (RFP) on November 15, 2016 to three companies for the purpose of pursuing replacement or improvement of the current Records Management System (RMS). Please see attached document for the RFP which details the requested response. The companies were Alpine, Tri-tech, and Firehouse. Alpine and Tri-tech were selected due to exposure to the company's products during the CAD selection process at PRCC and subsequent demonstrations of the RMS software. Firehouse was included because we felt it appropriate to give our current vendor the opportunity to present an improved product. Responses were due by December 14, 2016. Proposals were submitted by Firehouse and Alpine. No reply was received from Tri-tech.*

*We reviewed the two responses for purposes of comparison and the detailed findings are tabulated in the attached 'results' document. The overview of the findings is that the submitted responses were very different in content, approach, and cost.*

## **Proposal summary**

### **ALPINE:**

*Alpine submitted an 80+ page proposal for their RedNMX product which includes a detailed cost breakdown, implementation schedule, and product descriptions for each module. Their proposal has an additional 60+ pages of example reports and also includes other fire agencies that use their product that we can contact for references.*

*The proposal was separated into 5 areas that addressed the base RMS modules, modules associated with MDT's, mobile products, a standalone responder alert system, and additional and optional onsite training. The base RMS modules met most areas requested and the mobile products cover a wide variety of needs which exceed those that the RFP addressed. The cost structure proposed by Alpine is much very detailed so that it is possible to associate specific dollar amounts with various RMS capabilities.*

*The MDT products which were also included as requested did not include a separate CAD integration cost. There is some question as to how products such as Mobile NFIRS and the Mobile Inspection System will function if the Mobile CAD application module is not purchased. This will be a follow up item if the decision is made to pursue the Alpine product further.*

## FIREHOUSE:

*Firehouse presented an eight page proposal broken into two parts.*

- *The first part clearly states the opinion that the product we are currently using is capable of most of the items that we asked for. The proposal includes costs for a few new modules to cover areas that Firehouse 7 does not handle but recommends training for our personnel so that the current product can be used “to achieve the functionality you seek...”*
  - o *No costs were provided for the software as a new purchase since we are already running it. Annual license costs are about \$7,500 although this is not solid because we have had difficulty getting Firehouse to finish the process of moving CYFD and CVFD licenses together into one account.*
  - o *None of the mobile functions requested, other than Occupancy inspections, are addressed in the current product.*

*As previously stated, the installed version has not met our needs despite a trained individual spending a large amount of time with the program and the inspection module was not successful. This option does not seem to meet the intent of seeking an improved RMS.*

- *The second part of the Firehouse proposal discusses options for moving to the web version of what is essentially still Firehouse 7 through either a site-hosted (agency owned) or cloud-based implementation. Costs were provided for this option, but were not broken into modules as requested in the RFP.*
  - o *This approach is the Firehouse answer to most mobile applications. Other than the inspection mobile module, Firehouse does not have standalone mobile applications.*
  - o *The web version (cloud based) of Firehouse was being used by the CVFD prior to the implementation of the CAFMA JPA. After using the CYFD Enterprise and the CVFD web versions, our GIS and Data Tech, Michael Freeman requested that the JPA consolidate to the Enterprise version. He found the report query function to be glitch, and we experienced at least one unexplained failure of the web system that kept the RMS down for several days.*

*Again, because this product is essentially a different package of the installed version that is not meeting the agency's needs, this does not seem to meet the intent of seeking an improved RMS.*

*Firehouse also included information on their MDT products as requested. The cost structure is per engine and is substantial. There is a separate proposed*

cost of \$10,000 install and \$2,100 annual support to set up data transfer from the CAD to the MDT. This is a one way data transfer. The proposal indicated that if we wanted a two-way transfer the cost would be an additional one-time cost of \$10,000.

**Conclusion:**

*After review of the 2 proposals in terms of capabilities and cost, it is my recommendation that CAFMA move forward with further discussions with Alpine. The enterprise product presented by Firehouse is the same RMS that we currently use with a few additional add-ons. The web version is simply a repackaging of the enterprise version with a \$33,000 price tag and a 25% annual support fee. The CAD integration fee is \$10,000 and with a 21% annual support fee. Because there does not appear to be any improvement in product over our current installation, there does not seem to be any reason to spend money in that direction.*

*In comparison, Alpine's RedNMX appears to be a more up-to-date product and, although the total up-front costs for Alpine's RedNMX are higher for installation because we are starting over, the long term support costs are lower. Additionally, Alpine provides a variety of stand-alone mobile products that are not available through FH. Finally, when looking at the MDT products offered by both companies, Alpine's costs are much lower. While we will be using the MDT modules associated with the Tri-tech CAD, there is an enormous difference in pricing. Initially this is not an immediate issue, because we will be using the MDT software from the Tri-tech CAD, but should be considered in case there is a future desire to move our MDT product to match the RMS. The pricing approach taken by Firehouse, both in the per-vehicle costs and the data integration fees seems to be very high and may indicate a pricing structure philosophy we should avoid.*

*As additional follow up, several agencies were contacted to check product satisfaction with both companies. We found that a number of agencies in Arizona have moved away from Firehouse in recent years due to a combination of dissatisfaction in the product itself and trouble getting customer support.*

*If you have any questions, please call Assistant Chief of Administration Tharp or myself at 772-7711.*

|                                                                                          |
|------------------------------------------------------------------------------------------|
|                                                                                          |
|                                                                                          |
| System                                                                                   |
|                                                                                          |
| Ability to interface with Tri-tech CAD                                                   |
|                                                                                          |
| NFIRS reporting                                                                          |
| - mobile application                                                                     |
|                                                                                          |
| Fire Investigation reporting                                                             |
|                                                                                          |
| Digital replacement for rip-and-run                                                      |
|                                                                                          |
| Non-emergency Event reporting                                                            |
|                                                                                          |
| Station Daily Log of Events                                                              |
|                                                                                          |
| Inspections and Violations; Scheduling and results. Mobile application strongly desired. |
| - mobile application                                                                     |
|                                                                                          |
| Permits and Job site inspections from start to finish                                    |
|                                                                                          |
| Preplans                                                                                 |
| - mobile property/pre-plan file                                                          |
|                                                                                          |
| Hazardous Materials on site                                                              |
|                                                                                          |
| Risk Analysis of site                                                                    |
|                                                                                          |
| Ability to attach photos or other documents to address records                           |

| Firehouse                    |         |         |  | Alpine REDNMX     |         |         |
|------------------------------|---------|---------|--|-------------------|---------|---------|
|                              | Cost    |         |  |                   | Cost    |         |
| Product Available            | Initial | Ongoing |  | Product Available | Initial | Ongoing |
|                              |         |         |  |                   |         |         |
| yes                          | 33935   | 9150    |  | yes               | 5995    | 899.25  |
|                              |         |         |  |                   |         |         |
| yes                          | 10000   | 2100    |  | yes               | 2295    | 344.25  |
|                              |         |         |  |                   |         |         |
| yes                          | -       |         |  | yes               | 1295    | 194.25  |
| web access                   | -       |         |  | yes               | 2495    | 374.25  |
|                              |         |         |  |                   |         |         |
| Not clear                    | -       |         |  | yes               | 2995    | 449.25  |
|                              |         |         |  |                   |         |         |
| in development               | -       | 12000   |  | yes               | 1495    | 224.25  |
|                              |         |         |  |                   |         |         |
| yes                          | -       |         |  | yes               | 1495    | 224.25  |
|                              |         |         |  |                   |         |         |
| yes                          | -       |         |  | yes               | 795     | 119.25  |
|                              |         |         |  |                   |         |         |
| Part of the Occupancy module | -       |         |  | yes               | 4645    | 696.75  |
| yes                          | -       | 2250    |  | yes               | 2495    | 374.25  |
|                              |         |         |  |                   |         |         |
| Part of the Occupancy module | -       |         |  | yes               | 1995    | 299.25  |
|                              |         |         |  |                   |         |         |
| Part of the Occupancy module | -       |         |  | yes               | 1195    | 179.25  |
| web access                   |         |         |  | yes               | 2995    | 449.25  |
|                              |         |         |  |                   |         |         |
| Part of the Occupancy module | -       |         |  | yes               | 395     | 59.25   |
|                              |         |         |  |                   |         |         |
| no                           | -       | -       |  | no                | -       | -       |
|                              |         |         |  |                   |         |         |
| Part of the Occupancy module | -       |         |  | yes               | 1295    | 194.25  |

| Notes                                                                                                                                                            |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| * Alpine Ongoing costs are figured at 15% of module costs                                                                                                        |  |
|                                                                                                                                                                  |  |
| they offer. Cost is for an on-site hosted system which is the closest comparison to Alpines system.                                                              |  |
|                                                                                                                                                                  |  |
|                                                                                                                                                                  |  |
|                                                                                                                                                                  |  |
| -Alpine is a separate mobile optimized module.                                                                                                                   |  |
| -FH is web access to regular program.                                                                                                                            |  |
|                                                                                                                                                                  |  |
| -FH refers to this as a separate module but doesn't provide price. Does not appear to be the same as the Inspections and Violations module seperatly listed.     |  |
|                                                                                                                                                                  |  |
| - Apparently no initial cost for FH. FH is per station annually and may be standalone per station. Detalis for FH sketchy because it doesn't actually exist yet. |  |
| -Alpine cost is for initial purchase and is a system module.                                                                                                     |  |
|                                                                                                                                                                  |  |
| FH: Staff Activity module                                                                                                                                        |  |
|                                                                                                                                                                  |  |
|                                                                                                                                                                  |  |
|                                                                                                                                                                  |  |
| -Alpine: Regular module + IFC 2012.                                                                                                                              |  |
| -FH: integrated into the Occupancy Module.                                                                                                                       |  |
| -FH mobile works on annual license. <u>Previous try with this product not successful.</u>                                                                        |  |
|                                                                                                                                                                  |  |
|                                                                                                                                                                  |  |
| -FH: integrated into the Occupancy Module.                                                                                                                       |  |
|                                                                                                                                                                  |  |
|                                                                                                                                                                  |  |
| -FH: integrated into the Occupancy Module as a PDF attachment                                                                                                    |  |
| -FH: web access to regular program.                                                                                                                              |  |
|                                                                                                                                                                  |  |
|                                                                                                                                                                  |  |
| '-FH: integrated into the Occupancy Module.                                                                                                                      |  |
|                                                                                                                                                                  |  |
| -Alpine does not make mention of this function.                                                                                                                  |  |
| -FH seems to have misunderstood the intent of risk analysis.                                                                                                     |  |
|                                                                                                                                                                  |  |
|                                                                                                                                                                  |  |
| '-FH: integrated into the Occupancy Module.                                                                                                                      |  |

|                                                              |
|--------------------------------------------------------------|
|                                                              |
| Public Education and Events tracking                         |
|                                                              |
| Hose Inventory and management                                |
|                                                              |
| Hydrant Inventory and management                             |
|                                                              |
| Engine Inventory                                             |
|                                                              |
| SCBA Inventory and management                                |
|                                                              |
| General Inventory options                                    |
|                                                              |
| Bar coding and reading                                       |
|                                                              |
| Apparatus work orders                                        |
|                                                              |
| Facilities work orders                                       |
|                                                              |
| Tracking of work orders                                      |
|                                                              |
| General work orders                                          |
|                                                              |
| Apparatus inspection. Mobile application is strongly desired |
| -mobile inspection                                           |

| Firehouse                              |         |         |  | Alpine REDNMX                           |         |         |
|----------------------------------------|---------|---------|--|-----------------------------------------|---------|---------|
|                                        | Cost    |         |  |                                         | Cost    |         |
| Product Available                      | Initial | Ongoing |  | Product Available                       | Initial | Ongoing |
|                                        |         |         |  |                                         |         |         |
| Part of Non-emergency Events           | -       |         |  | Part of Non-emergency Event Reporting   | -       | -       |
|                                        |         |         |  |                                         |         |         |
| Part of Apparatus and inventory module | -       |         |  | yes                                     | 695     | 104.25  |
|                                        |         |         |  |                                         |         |         |
| Not specifically mentioned             | -       |         |  | yes                                     | 695     | 104.25  |
|                                        |         |         |  |                                         |         |         |
| Part of Apparatus and inventory module | -       |         |  | Part of the Inventory Management module | -       | -       |
|                                        |         |         |  |                                         |         |         |
| Part of Apparatus and inventory module | -       |         |  | yes                                     | 695     | 104.25  |
|                                        |         |         |  |                                         |         |         |
| Part of Apparatus and inventory module | -       |         |  | yes                                     | 795     | 119.25  |
|                                        |         |         |  |                                         |         |         |
| in-development                         | -       |         |  | yes                                     | 1995    | 299.25  |
|                                        |         |         |  |                                         |         |         |
| Part of Apparatus and inventory module | -       |         |  | Part of the General Work Orders module  | -       | -       |
|                                        |         |         |  |                                         |         |         |
| Part of Apparatus and inventory module | -       |         |  | Part of the General Work Orders module  | -       | -       |
|                                        |         |         |  |                                         |         |         |
| Use queries and reports                | -       |         |  | Part of the General Work Orders module  | -       | -       |
|                                        |         |         |  |                                         |         |         |
| Part of Apparatus and inventory module | -       |         |  | yes                                     | 1195    | 179.25  |
|                                        |         |         |  |                                         |         |         |
| Part of Apparatus and inventory module | -       |         |  | yes                                     | 695     | 104.25  |
|                                        |         |         |  |                                         |         |         |
| web access                             |         |         |  | yes                                     | 295     | 44.25   |

| Notes                                                                                                                                                                                                                                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| * Alpine Ongoing costs are figured at 15% of module costs                                                                                                                                                                                                  |
|                                                                                                                                                                                                                                                            |
| -FH: integrated into the Staff Activity Module.                                                                                                                                                                                                            |
|                                                                                                                                                                                                                                                            |
| FH: integrated into Apparatus and inventory module. Previous attempts to use this module were not succesful.                                                                                                                                               |
|                                                                                                                                                                                                                                                            |
| FH: Although not specifcly addressed in the RFP CAFMA currently uses the Occupancy Module to track hydrants.                                                                                                                                               |
|                                                                                                                                                                                                                                                            |
| -Alpine is integrated in the Inventory Management module. Not sure how it will work for generic items. Looks better than FH.<br>-FH is basicly similar set up but doesn't look as well developed. Previous attempts to use this module were not succesful. |
|                                                                                                                                                                                                                                                            |
| FH: integrated into Apparatus and inventory module.                                                                                                                                                                                                        |
|                                                                                                                                                                                                                                                            |
| FH: integrated into Apparatus and inventory module.                                                                                                                                                                                                        |
|                                                                                                                                                                                                                                                            |
|                                                                                                                                                                                                                                                            |
| -Alpine integrated into Work Order management module.<br>-FH: integrated into Apparatus and inventory module.                                                                                                                                              |
|                                                                                                                                                                                                                                                            |
| -Alpine integrated into Work Order management module.<br>-FH: integrated into Apparatus and inventory module.                                                                                                                                              |
|                                                                                                                                                                                                                                                            |
| -Alpine integrated into Work Order management module.<br>-FH: integrated into Apparatus and inventory module.                                                                                                                                              |
|                                                                                                                                                                                                                                                            |
| FH: integrated into Apparatus and inventory module.                                                                                                                                                                                                        |
|                                                                                                                                                                                                                                                            |
| FH: integrated into Apparatus and inventory module.<br>-Alpine has options for phone/i-pad<br>-FH:web access to regular program                                                                                                                            |



|                                                                                   |
|-----------------------------------------------------------------------------------|
|                                                                                   |
|                                                                                   |
| Apparatus maintenance records                                                     |
|                                                                                   |
| Shift roster and leave scheduling. Web access highly preferred                    |
|                                                                                   |
| Ability to export work schedule information to payroll                            |
|                                                                                   |
| Training record entry                                                             |
|                                                                                   |
| Succession or career path planning/tracking                                       |
|                                                                                   |
| Personal information management                                                   |
|                                                                                   |
| System security processes                                                         |
|                                                                                   |
| Ability to export data for records retention or ability to set purging parameters |
|                                                                                   |
| Any additional Mobile applications that address previously listed areas.          |
|                                                                                   |
| Implementation processes and time frames included                                 |
|                                                                                   |
| Costs for implementation                                                          |
| - Mobile products (3)                                                             |
|                                                                                   |
| Data migration                                                                    |
|                                                                                   |
|                                                                                   |
|                                                                                   |
| Additional on-site training or other education costs                              |
| - mobile training                                                                 |
|                                                                                   |
| Network license (14)                                                              |

| Firehouse                              |         |         |  | Alpine REDNMX                          |         |         |
|----------------------------------------|---------|---------|--|----------------------------------------|---------|---------|
|                                        | Cost    |         |  |                                        | Cost    |         |
| Product Available                      | Initial | Ongoing |  | Product Available                      | Initial | Ongoing |
|                                        |         |         |  |                                        |         |         |
|                                        |         |         |  |                                        |         |         |
| Part of Apparatus and inventory module | -       |         |  | Part of the General Work Orders module | -       | -       |
|                                        |         |         |  |                                        |         |         |
| yes                                    | -       |         |  | yes                                    | 4990    | 748.5   |
|                                        |         |         |  |                                        |         |         |
| no                                     | -       |         |  | yes                                    | 1495    | 224.25  |
|                                        |         |         |  |                                        |         |         |
| yes                                    | -       |         |  | yes                                    | -       | -       |
|                                        |         |         |  |                                        |         |         |
|                                        |         |         |  | See note                               | -       | -       |
|                                        |         |         |  |                                        |         |         |
|                                        |         |         |  | yes                                    | 1295    | 194.25  |
|                                        |         |         |  |                                        |         |         |
| yes                                    |         |         |  | yes                                    | 495     | 74.25   |
|                                        |         |         |  |                                        |         |         |
| no                                     |         |         |  | no                                     | -       | -       |
|                                        |         |         |  |                                        |         |         |
| no                                     |         |         |  | yes                                    | 2070    | 310.5   |
|                                        |         |         |  |                                        |         |         |
| yes                                    | -       | -       |  | yes                                    | -       | -       |
|                                        |         |         |  |                                        |         |         |
| not included                           | ?       | ?       |  |                                        | 16320   | 0       |
|                                        |         |         |  |                                        |         |         |
|                                        |         |         |  |                                        | 4200    | 0       |
|                                        |         |         |  |                                        |         |         |
| yes                                    | -       |         |  | yes                                    | 1800    | 0       |
|                                        |         |         |  |                                        |         |         |
|                                        | 43935   | 25500   |  |                                        | 73600   | 7692    |
|                                        |         |         |  |                                        |         |         |
|                                        | 4785    |         |  |                                        | 6000    |         |
|                                        |         |         |  |                                        |         |         |
| -                                      |         |         |  |                                        | 1440    |         |
|                                        |         |         |  |                                        |         |         |
| -                                      |         |         |  |                                        | 6230    |         |

| Notes                                                                                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| * Alpine Ongoing costs are figured at 15% of module costs                                                                                                              |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
| -Alpine integrated into Work Order management module.<br>-FH: integrated into Apparatus and inventory module.                                                          |
|                                                                                                                                                                        |
| -Includes 2 separate modules for Alpine. Description indicates it works with Telestaff<br>-FH: Available in our current instalation. We haven't found it to be useful. |
|                                                                                                                                                                        |
| -Alpine description a little unclear. Not sure if this would do what we need. Further follow-up needed.<br>-FH approach to this is to print a report hardcopy.         |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
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|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
| Not addressed by either                                                                                                                                                |
|                                                                                                                                                                        |
| -Alpine offers several phone apps that look useful.                                                                                                                    |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
| -Alpine: Rough estimate on Alpine because of removal of some proposed modules from their total proposal. 15% of system total. Follow-up.                               |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
|                                                                                                                                                                        |
| -FH: Licenses are already owned                                                                                                                                        |

|                          |
|--------------------------|
|                          |
| Custom report generation |
|                          |
| Hardware                 |
| -Bar code scanner        |
| -Bulletin board          |
|                          |
| Any MDT interfaces       |
|                          |

| Firehouse         |         |         |  | Alpine REDNMX     |         |         |
|-------------------|---------|---------|--|-------------------|---------|---------|
|                   | Cost    |         |  |                   | Cost    |         |
| Product Available | Initial | Ongoing |  | Product Available | Initial | Ongoing |
|                   |         |         |  |                   |         |         |
| no                | -       |         |  | yes               | 3625    |         |
|                   |         |         |  |                   |         |         |
|                   | 10000?  |         |  |                   | 15000   |         |
|                   | -       |         |  |                   | 1375    |         |
|                   | -       |         |  |                   | 5000    |         |
|                   |         |         |  |                   |         |         |
| yes               | 40250   | 9786    |  | yes               | 17485   | 2622.75 |
|                   | 10000   | 2100    |  |                   |         |         |

| Notes                                                                                                                                                                                                                                                                                                                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| * Alpine Ongoing costs are figured at 15% of module costs                                                                                                                                                                                                                                                                      |
|                                                                                                                                                                                                                                                                                                                                |
| -Alpine: Includes Access to Custom report Repository, 60 sample reports, crystal reporting software, and instalation.<br>-FH did not address this area. I know from personal experience there is some ability to generate custom reports but it is not a simple process.                                                       |
|                                                                                                                                                                                                                                                                                                                                |
| -Alpine: 1 barcode scanner, need costs on server requirements + station bulletin board comps.<br>-FH: Hardware specs for FH web were fuzzy. Less needed than ALpine                                                                                                                                                            |
|                                                                                                                                                                                                                                                                                                                                |
| -Alpine: approx 500 per station.<br>-FH: no price listed because the software doesn't actually exist.                                                                                                                                                                                                                          |
|                                                                                                                                                                                                                                                                                                                                |
| Prices are very different. Both are figured for 14 apparatus.<br>- The FH cost of 40250 is the initial license fee for the MDT product. The 10,000 is to set up 1 way CAD data transfer from Tri-tech. This could be higher for 2 way data transfer.<br>- Alpine did not indicate an additional cost for integration with CAD. |
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