

AGENDA

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Regular Meeting
Monday, June 24, 2019, 5:00 pm - 6:00 pm
Chino Valley Town Hall,
202 N. State Route 89, Chino Valley, Arizona**

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, June 24, 2019 at 5:00 p.m.** The meeting will be held at the **Chino Valley Town Hall, 202 N. State Route 89, Chino Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
2. PLEDGE OF ALLEGIANCE
3. PRESENTATIONS
 - A. Chino Valley Town Council Report
 - B. Board Members' Reports
 - i. Prescott Regional Communications (PRCC)
 - ii. Public Records Requests
 - iii. Legal Fees
 - iv. Labor / Management
 - C. Letters from the Public
 - D. Monthly Division Reports from the Fire Chief and staff in regard to current activities of the Fire Authority and the status and progress relating thereto. Any item discussed in the Division Reports is subject to discussion and direction by the Board; no action will be taken.

4. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 30 minutes per meeting.

5. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Special Session Minutes - May 13, 2019
- B. Approve Special Executive Session Minutes - May 13, 2019
- C. Approve Regular Session Minutes - May 23, 2019
- D. Approve General Fund Financial Statements
- E. Approve Fire Protection Agreements: Betty Benson, John Benson, Fitzgerald, Perkins, Pittman, Sciuto, Sebeny

F. Approve New Policy and Policy Amendments

200 Hiring and Promotional
405 Industrial Leave
810 District Vehicles
820 Drone / Unmanned Aerial Vehicle (UAV) Program (New)

6. PUBLIC HEARING - Fiscal Year Budget 2019-2020

The Board Chair shall open public hearing for comments. Comments will be limited 3 minutes and the total time for the public hearings shall not exceed 30 minutes.

7. PUBLIC HEARING - 2018 International Fire Code with Local Amendments

The Board Chair shall open public hearing for comments. Comments will be limited 3 minutes and the total time for the public hearings shall not exceed 30 minutes.

8. VOTE TO GO INTO EXECUTIVE SESSION

- A. Personnel Issue Pursuant to A.R.S. §38-431.03(A)(1) Re: Discuss and Present Chief Freitag's Annual Evaluation
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Re: Ambulance Services
- C. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Recently Purchased Property Near Station 59
- D. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Records Management System (RMS) Purchase

9. NEW BUSINESS

- A. Motion, Discussion, and Action Regarding Chief Freitag's Annual Evaluation
- B. Motion, Discussion, and Action Regarding Ambulance Services
- C. Motion, Discussion, and Action Regarding SCBA Capital Purchase
- D. Motion, Discussion, and Action Regarding Approval of Central Arizona Fire and Medical Authority Resolution 2019-06 and Fiscal Year 2019-2020 Final Budget and 5-Year Projection
- E. Motion, Discussion, and Action Regarding Approval of Central Arizona Fire and Medical Authority Fiscal Certification for Fiscal Year Budget 2019-2020
- F. Motion, Discussion, and Action Regarding Approval of Resolution 2019-05 for 2018 International Fire Code with Local Amendments
- G. Motion, Discussion, and Action Regarding Approving 100% of Vacation and Sick Leave Retirement Distributions be Placed into Employee's Post Employment Health Plan (PEHP) for Fiscal Year 2019-2020
- H. Motion, Discussion, and Action Regarding Approval of Strategic Plan with Associated Goals and Objectives
- I. Motion, Discussion, and Action Regarding Approval of Resolution 2019-04 Public Safety Personnel Retirement System (PSPRS) Pension Funding Policy
- J. Motion, Discussion, and Action Regarding Approval of Anderson Asphalt Bid of \$144,014.30 for Station 50 Parking Lot
- K. Motion, Discussion, and Action Regarding Recently Purchased Property Near Station 59
- L. Motion, Discussion, and Action Regarding Possible Approval for Records Management System Purchase
- M. Motion, Discussion, and Action Regarding Approval to Purchase Lifepak 15 Monitor
- N. Motion, Discussion, and Action Regarding Approval of Resolution 2019-07 Assignment of Equity for Fiscal Year 2020

10. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

PUBLIC RECORDS REQUESTS

Date Received	First Name	Last Name	Company Name	Record Type	Incident/Reference #	Status	Delivery Method	Cost	Date Completed	Notes	Staff Hours	Staff Cost
04/19/19	Keiera	Wheeler	Mayestelles, PLLC	EMS	2019.04.19-Wheeler	CLOSED	NO RECORD AVAILABLE	0.00	05/29/19	KCB - 4/22/2019 Spoke with Ms. Wheeler and let her know that we need our form filled out to search by incident, payment and HIPPA release with correct agency. 4/25/2019 Got correct forms but have no report with that patient name. Let them know and they were going to talk to their client. 5/29/2019 - No response from Ms. Wheeler, request closed, letter and check mailed to her.		
05/22/19	Zuleyka	Weaver	Donor Network of AZ	EMS	19-4980	COMPLETE	EMAILED	0.00	05/22/19	smd		
05/14/19	Tim	Miller	CBRE	ENVIRONMENTAL RECORD	2019.05.14-Miller	COMPLETE	EMAILED	0.00	43601	MS - Rick emailed no records found		
05/28/19	Kathleen	Frost	Western Technologies	ENVIRONMENTAL RECORD	2019.05.28-Frost	COMPLETE	NO RECORD AVAILABLE	0.00	05/28/19	MS - Rick emailed no records found		
05/20/19	Karen	Barbi	LexisNexis Solutions State Farm Claims Compass	FIRE	19-3750	COMPLETE	MAILED	22.00	05/21/19	MS - approved and mailed out.		
05/20/19	Phillip	Huckans	N/A	FIRE	19-3750	COMPLETE	PICKED UP	0.00	05/21/19	KCB		
06/06/19	Deanne	Iredale	WESCAP Real Estate	FIRE	19-5567	COMPLETE	EMAILED	0.00	06/06/19	TF		
01/15/19	Erika	Avitia	Renter	INCIDENT	18-013419	IN PROGRESS				MS/KB Waiting for approval		
05/28/19	Ian	Isley	Affinity RV	INCIDENT	19-005283	COMPLETE	PICKED UP	0.00	05/28/19	BAO		
05/29/19	Karen	Barbi	LexisNexis Solutions - Farmers Insurance	INCIDENT	2019.05.29-Barbi	CLOSED	NO RECORD AVAILABLE	0.00	05/29/19	MS - No record found with information given		
06/03/19	Jonathan	Millet	Boyle, Pecharich, Cline, Whittington & Stallings PLLC	INCIDENT	19-1178	COMPLETE	MAILED	22.00	06/03/19	KCB		
03/28/19	Lynne	LaMaster	Prescott eNews	PUBLIC RECORD	2019.03.28-LaMaster01	CLOSED	NO RESPONSE FROM REQUESTER	0.00	05/16/19	All correspondence between Chief Freitag and Karen Fann or Regina Cobb 2018-2019. 4/4/19: email requesting key word or topic to search; 4/8/19: requestor replied stating she does not believe she is required to narrow the search criteria; 4/10/19: email explaining broad nature of request, time and staffing required to perform such, and requesting a key word or topic to search; 5/16/19: emailed requestor advising the file is being closed due to lack of response by requestor.		
04/17/19	Chris	Jensen	Jensen Phelan Law Firm	PUBLIC RECORD	2019.04.17-Jensen01	IN PROGRESS				CEY - Financial records of deposits, withdrawals, transfers, loans, loan payments, disbursements, pension plan payments, interest payments or charges, or any other financial actions as to the Capital Reserve Account since 01/01/2014. 5/1/19: letter advising due to large volume of records, please allow 4-6 weeks for records to be ready. One letter addressing all three agencies. 6/4: Letter advising large volume of emails returned, additional time needed for review, etc. Also re-stated records available on website and unable to send records via email due to size. One letter for all three agencies.		
04/17/19	Chris	Jensen	Jensen Phelan Law Firm	PUBLIC RECORD	2019.04.17-Jensen02	IN PROGRESS				CHV - Financial records of deposits, withdrawals, transfers, loans, loan payments, disbursements, pension plan payments, interest payments or charges, or any other financial actions as to the Capital Reserve Account since 01/01/2014. 5/1/19: letter advising due to large volume of records, please allow 4-6 weeks for records to be ready. One letter addressing all three agencies. 6/4: Letter advising large volume of emails returned, additional time needed for review, etc. Also re-stated records available on website and unable to send records via email due to size. One letter for all three agencies.		
04/17/19	Chris	Jensen	Jensen Phelan Law Firm	PUBLIC RECORD	2019.04.17-Jensen03	IN PROGRESS				CEA - Financial records of deposits, withdrawals, transfers, loans, loan payments, disbursements, pension plan payments, interest payments or charges, or any other financial actions as to the Capital Reserve Account since 01/01/2014. 5/1/19: letter advising due to large volume of records, please allow 4-6 weeks for records to be ready. One letter addressing all three agencies. 6/4: Letter advising large volume of emails returned, additional time needed for review, etc. Also re-stated records available on website and unable to send records via email due to size. One letter for all three agencies.		
05/20/19	Lynne	LaMaster	Prescott eNews	PUBLIC RECORD	2019.05.20-LaMaster	CLOSED	N/A	0.00	05/29/19	All information about the purchase of real estate approved at 5/13 meeting including location of the property, purchase price, purpose for purchasing, previous owner's name, when purchase was completed, appraisal value prior to purchase and who brought matter to the board. 5/29: email advising due to ongoing negotiations and inspections, documents are confidential until transaction is complete.		

LEGAL FEES

Chino Valley Fire District

5/06/19 Nicolas Cornelius - March 2019 - Routine Legal\$141.81

Central Yavapai Fire District

5/06/19 Nicolas Cornelius - March 2019 - Routine Legal\$1,295.00

5/06/19 Nicolas Cornelius - April 2019 - ACE Lawsuit.....\$980.00

Central Arizona Fire and Medical

5/06/19 Nicolas Cornelius - February-April 2019 - Routine Legal\$3,307.50

yavapai**firewise**●org

Lois Hoskinson, Admin, Expo Co-Chair
Leigh Cosby, Expo Co-Chair

May 15, 2019

Andie Smith
Central Arizona Fire and Medical Authority
8603 E. Eastridge Drive
Prescott Valley, AZ 86314

Dear Andie;

We would like to express our thanks and gratitude for your participation in the 2019 Wildfire Expo. As always your participation and help with the Expo enhanced and added to the overall experience.

With your help we were able to provide the public with a tremendous educational event and hopefully our combined efforts will help Prescott and Yavapai County to become even more "FIREWISE" Thank you for sharing your time, energy, and pizza!

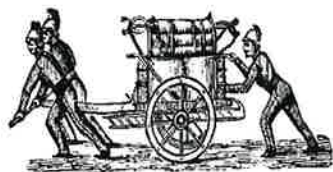
Andie, Teresa, Caden, Chris & Steve – thank you for helping the spread our message and to share all that Central Arizona Fire is doing to help protect the City and County from wildfire. Thank you too for bringing the HAZMAT engine to display to the masses. CAFMA is an integral part of PAWUIC and the Expo, and we couldn't do it without you.

Thank you,


Lois Hoskinson


Leigh Cosby

PRESCOTT AREA WILDLAND URBAN INTERFACE COMMISSION
P.O. Box 11085 Prescott, AZ 86304
Phone: 928-277-8032
yavapai**firewise**●org
PAWUIC1@gmail.com



Arizona State Fire Training Committee

P.O. Box 132
Avondale, Arizona 85323
(623) 333-6500

July 12, 2018

Mr. Dustin Parra
Training Captain
Central Arizona Fire & Medical
8603 Eastridge Drive
Prescott Valley, AZ 86314

Dear Mr. Parra:

Congratulations! The Arizona State Training Committee, having voted and approved your membership as Coordinator at the last regularly scheduled business meeting, welcomes you.

The Membership is proud to have you serving among your friends and peers. Your assignment is to report to logistics or shadow an existing member for your first year of appointment. Once you have demonstrated your abilities to coordinate a course, your assignment upgrades to a coordinator position for future fire schools.

By now, you should have received a copy of the Coordinator Orientation Packet. I encourage you to read it in order to become familiar with the requirements and responsibilities of this position. By-Laws require your attendance at regular business meetings unless you have an excused absence from the committee chairperson. As a coordinator, a mandate is to attend the annual fire school event. Although this commitment is not overbearing, poor attendance, reviewed by the Executive Board of the Committee, notes lack of participation, which may be cause for removal from the committee.

You are invited to attend the next regularly scheduled meeting to be held in Glendale on July 8, 2019 at the combined Arizona Fire Chiefs-Arizona Fire Training Committee meeting at the Renaissance Hotel, 9495 W. Coyotes Blvd., Glendale, AZ 85305.

The Committee prides itself on its dedicated membership to serve for the preparation and presentation of the annual fire school event. For more than forty-five years professional fire service training and educational opportunities continue through the efforts of this committee.

You are now part of that tradition!

Sincerely,


William Loesche
Membership Chairperson



THANKS

Thank you for taking time to
Come in and read to our students.
We truly appreciate it. We hope to
See you next year! Thanks again!

~ Mountain View Read
Across America Committee



Thank
you



June 10, 2019

I called 911 on the night
2019 for my husband.

He was having trouble breathing.
You were here quickly and soon
had him on his way to our
Hospital.

We were surprised and
pleased with the care you
sent after. How very thoughtful.

is doing better. Thank
you for your kind thoughts
and care.

Dear Engine 53 A Shift
Captain Nick Fournier
Engineer Kyle Reno
Firefighter Jace Hall

YOU DIDN'T HAVE TO.
BUT I'M SO GLAD YOU DID.

I think you



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Chief's Report

By Fire Chief Freitag

On Father's Day, Sunday, June 16, 2019 CBS morning news ran a story regarding firefighters and cancer. Please see the link below:

<https://www.youtube.com/watch?v=I3TVJPSPXDE&feature=youtu.be&fbclid=IwAR0ZPn8jd26P9O2Q-XxJxCD2YZmEFUlvnUaCWVZQVtIxCzxhEJKJvvUNnRI&app=desktop>

As we are all aware, the incidence of cancer in firefighters continues to rise. Thirty-eight states in the country have passed presumptive cancer laws which are a good step. However, as you will see in the CBS story, many employers and workers' compensation companies continue to deny claims despite clearly defined laws. For firefighters and their families, fighting insurance companies and their employer is cumbersome, financially challenging, and tiresome especially while fighting for their life. The State of Arizona has passed both cardiac and cancer presumptive laws. Recently, the Attorney General was required to send a notice to employers reminding them that they are compelled to follow the law. As you can deduce, despite the new laws, Arizona is one of those states in which employers and workers' compensation companies continue to fight their employees.

We understand for CAFMA that it is not a matter of *if*, but rather a matter of *when* we will have an employee diagnosed with cancer. Over the years, we have taken steps to reduce our exposure; however, it is clear that carcinogens cannot be avoided 100% of the time in our profession. We do have two sets of turnout gear, two hoods, decontamination procedures post fire, special gear washing machines, and guidelines about when you can remove your mask at a fire. There is a new hood on the market that is designed to keep more of the carcinogens away from the wearer's skin. We are in the process of obtaining the new hoods for our personnel.

Warehouse Manager Trujillo is the party responsible for gear washing. We have provided him gloves, disposable plastic sleeves, and other protective equipment to help avoid secondary exposure. Additionally, we are seeking more information related to appropriate respiratory protection and gear for our fire investigators in Fire Prevention.

Operations Personnel are constantly seeking new ways to prevent cross contamination as well as exposure to in-station carcinogens. We have exhaust systems in all engine bays and most stations have separate gear storage rooms. Chief Polacek has been researching station design and recommendations for any future renovations e.g. solid surface counter tops, solid surface flooring, etc.

Recently, we passed a no tobacco while on-duty policy. While not popular, staff and labor leaders understood that allowing the use of cancer causing agents like chewing tobacco on-duty was counterintuitive. HR Manager Brookins has been sending out information concerning tobacco cessation programs agency wide. We do have people working to cease their use of tobacco which we feel is a big step forward. Additionally, we are improving exposure reporting and tracking which will make things easier for us as well as the employee should they have to file a future claim.



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Fire Prevention has been inundated with work which has caused a backlog with business inspections and at least a couple plan review projects are slightly behind. For the most part, we remain at a two-week turn around for reviews barring any major project issues. If we consider the towns, city, and county, two weeks is not bad. However, we do need to be mindful of our time as signs point to more building not less. We have been working with Sandy Griffis at YCCA as well as some of her contractors to ensure efficiencies in our services, but there are limitations.

Ms. Griffis has reached out to me on two occasions recently requesting that I change the Agency's work schedule. I am not inclined to consider any changes. What I'm seeing is a simple math problem, not a day problem. We have four people in Fire Prevention and 40 hours in a week. Whether we spread the 40 hours out over four 10-hour days, or five eight-hour days is not relevant. The bottom line is that for the workload we have today, four people and forty hours is simply not enough.

We are hiring a fifth person; however, that will not have a significant impact on workload for a year or more. I am meeting with Fire Marshal Chase and Assistant Fire Marshal Smith about seeking outside professionals i.e. retired fire marshals or retired plan reviewers who would be willing to perform piece work when we start to get overloaded. Additionally, we have overtime approved at whatever level is necessary to keep up with work. This means Fire Prevention staff can work on Friday evenings or weekends to keep up with demand. This does not mean that they are available to work every Friday, evening, or weekend. We are in the summer vacation season, and one of our plan reviewers recently had a family emergency; both impact our work. I will continue to monitor the situation and stay in contact with Fire Marshal Chase.

Labor and management continue to meet on a monthly basis and are in near constant communication weekly.

The wildfire season has started mainly at the lower levels. That said, things are starting to dry out in our area, and more people are starting to escape the Phoenix heat by heading north for relief. Every fire in the State so far has been human caused. To that end, it is every individual's responsibility to ensure they are acting in a safe manor by ensuring camp fires are fully extinguished, chains are properly connected to ensure they do not drag, and that they are using ash trays not the side of the road for disposal of smoking materials. Seriously, listen to Smokey the Bear – he is absolutely correct!

I have been accepted into the Certified Public Manager Programs through ASU. The program will start the end of August and will continue through June 2020. I signed up for the on-line program rather than traveling once a week to Phoenix for class. This will allow me to take the classes with minimal impact on my day-to-day work responsibilities. A fire district/authority fire chief is similar to a city or town manager in our responsibilities. My hope is that the program will provide me additional tools to utilize for managing CAFMA as we continue to innovate and move forward.

We recently met with AMR which we will discuss in both open and executive session.



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Administration

By Assistant Chief Tharp

As required by law, there will be a resolution for approval to provide a PSPRS Funding Policy for CAFMA. While the funding policy may be updated and changed annually to meet the needs of the organization, unless we are able to provide an alternate funding source or raise taxes specifically to pay down the unfunded liability, we are beholden to the “plan” that PSPRS has created for us. There have been some changes at PSPRS, and one is that they have a new actuarial company. GRS had been performing the annual reports for over a decade, and now they have hired a firm called Foster & Foster. In review of their educational PowerPoint that was used for their presentation to the PSPRS Board of Directors, they note a couple of items. First, they recommend that the assumed earnings rate of return on investment be adjusted for the future – this was at 7.9% and has slowly been reduced down to 7.3%. However, since the great recession, PSPRS has only had a couple of years where their return on investment has reached that benchmark. Last year, their earnings were 0.4% – which means that the unrealized difference in earnings will be spread out over 7 years and passed along to the employer to pay. Additionally, they pointed out that the assumed increase in payroll may also be a factor as the top three employers had minimal increases to their payroll – 0.1 to 0.5% versus what was being used in the past actuarial of 3.5%. And finally, there needs to be consideration to the life expectancy calculation. They will be using a more accurate public safety data calculation table.

While I did not attend the meeting, it looks like there will be increases in the employer rates for the future. With some of the changes that they are recommending, it looks to be at least a 4% employer contribution rate increase. It looks like we are in for some additional tumultuous years with PSPRS...again.

In review of our compliance with Government Accounting Standards Board (GASB) 14 on joint venture and proprietary accounting, we are requesting that the Boards annually review and approve the assigned equity allocation to be the same as the proposed budget revenue assignment. Basically, whatever the organization puts into the Fire Authority budget will be what they get assigned in expenses and non-levy revenues in the audits. This will allow us to streamline the audit process and will place the fiduciary oversight clearly in the capable hands of the two Fire District Boards.

Finally, we receive educational publications from various state “oversight” organizations – like the Auditor General’s Office and Ombudsman’s Office. They send out information as a reminder of what (or what not) to be doing as a governmental entity. In the May publication, they had inquiries regarding restricting public comments at board meetings. The publication clearly states that not only can governmental boards restrict public comments, but they can decide to not allow them at all. And that restricting or not allowing public comments does not violate the public’s First Amendment Right to free speech. In the publication, it continues with statutory references and case law to support the position. In short, all three Boards are in compliance with State and Federal Laws and are being more welcoming than what is required by allowing public comments at its meetings. A copy of the publication can be provided upon request.



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Fire Prevention **By Fire Marshal Chase**

Construction

Tech reviews attended in Chino Valley

- Burger King
- Expansion to the Safeway complex -- new building on the north side of the Safeway

Initial Plan Reviews attended at Yavapai County

- N/A

Initial Plan Reviews attended in Prescott Valley

- Franklin Phonetic School - new gymnasium building and playground
- 7,500 sf warehouse on Bennett Drive
- Office building and storage facility on Robert Road

New Construction/T.I.'s

- Scrub Bot Car Wash
- Windsong Senior Living
- Talking Glass Apartments
- St Germaine's Catholic Church
- Children's Theater next to Findlay Event Center
- Storage units behind Bingham Equipment

General

- Assistant Fire Marshal Smith, Fire Inspector Dowdy, and E51 attended the Chino Valley Chamber Mixer at the Heritage Park Zoo that CAFMA hosted.
- CAFMA Fire Prevention staff and Prescott Fire Department staff met to review and compare each agency's amendments to the 2018 International Fire Code.
- I gave a presentation on Firewise to over 300 residents in the Stoneridge community.
- Assistant Chief Tharp and I cooked hot dogs at the Prescott Valley Chamber Team Up to Clean Up Event.
- Fire Board Director Packard and I attended a community meeting held at the Town of Prescott Valley regarding emergency access throughout Prescott Valley.
- CAFMA had T50 and the black public education engine in the Prescott Valley Days Parade. Thanks to Doug Niemynski and Leo Basurto-Cancino for driving.
- May 30th Fire Prevention staff attended a contractors' meeting along with Prescott Fire Department Prevention staff. Chief Devendorf and I presented the proposed amendments to the 2018 International Fire Code.
- Prescott National Forest Officer Pete Gordon and I gave a presentation on wildfire safety at the Chino Valley Town Council meeting.
- I was on two radio programs and a local TV program on fire safety.



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Events requested/attended by CAFMA

5/3/19	Family Fun Day-Liberty Traditional School	Engineer Poliakon attended family fun day that included public service members and equipment.
5/20	MatForce Day-Del Rio Elementary School	E-62 B Shift attended event for end of year festivities.
5/23	Panda Olympics-Humboldt Elementary School	E-54 C Shift attended event for end of year festivities.
5/24	Field Day Water Spray-Acorn Montessori	E-50 A Shift attended event at end of year festivities.
5/25	First Day of Summer-Culver's	E-50 B shift attended event to raise funds for Humboldt School District.

Monthly Safety Tip

While drowning deaths peak among one and two year olds, drownings continue to be the second leading cause of preventable death through age 15. According to NSC research, 353 people ages 5 to 24 drowned in 2017.

Swimmers should keep a few safety precautions in mind:

- Don't go in the water unless you know how to swim. Swim lessons are available for all ages.
- Never swim alone.
- Learn CPR and rescue techniques.
- Make sure the body of water matches your skill level. Swimming in a pool is much different than swimming in a lake or river where more strength is needed to handle currents.
- If you get caught in a current, don't try to fight it. Stay calm and float with it or swim parallel to the shore until you can swim free.
- Swim in areas supervised by a lifeguard.
- Don't push or jump on others.
- Don't dive in unfamiliar areas.
- Never drink alcohol when swimming. Alcohol is involved in about half of all male teen drownings according to KidsHealth.org.



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FIRE PREVENTION MONTHLY ACTIVITY REPORT May 2019	
Public Education	
Public Education - Prevention Staff Only	6
# Attendees	300
Public Education - Fire Pal Program	0
# Attendees	0
Community Risk Management	
Business Inspections	30
Defensible Space Assessments	18
Knox Box Detail	1
Event Consultations & Inspections	6
Fire Hydrant Service	5
Miscellaneous Meetings, FM/AFM Meetings	31
Fire Investigations	
Fire Investigations - Arson	0
Fire Investigations - All Other	2
Construction	
IPRs & Pre-Construction Meetings	19
Sub-Division / Development Plan Review	2
Building Plan Reviews	1
Building Construction Inspections	3
Fire Protection System Plan Reviews	31
Fire Protection System Construction Inspections	44
Revenue - Construction Permit Fees	\$0.00
Revenue - Event Permit Fees	\$0.00



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Operations

By Assistant Chief Polacek

We are starting to see a number of wildland fires starting around the South West. Even though they are predicting a quiet season, we are still preparing to respond to incidents in State as well as across the West. We currently have personnel off district on wildland fires in Florida, Colorado, and New Mexico. Captain Fournier has been placed on days for the next month while he trains our personnel for active shooter incidents. He is a certified police officer and a member of Prescott Valley Police Department's SWAT Team. He will be going to every station and training our personnel on techniques used by EMTs and paramedics during these incidents. This will allow all of our operations personnel the opportunity to get the needed training as we have been told we have received a Homeland Security Grant that will allow us to outfit our personnel in ballistic helmets and vests in the event of an active shooter incident. Funding is expected sometime in September. We are also developing a drill with YRMC and local police departments in August to put the training to use.

We applied for the Tohono O'odham Nation Tribal Gaming Grant for a SUV for the Community Paramedicine Program. We continue to work with YRMC to move the program forward. The grant will be awarded in September; we hope to have the Community Paramedicine Program up and running then. Sedona Fire District is currently operating a Community Paramedicine Program with Northern Arizona Health Care and has been helping us with our program.

It is with great sadness that we announce the recent passing of retired PRCC Dispatcher Jennifer Drummond. Jennifer had retired from PRCC in June of last year and had been enjoying her retirement when she fell ill. She was taken to YRMC where she passed away unexpectedly. Jennifer started her career in dispatching nearly 30 years ago with the Central Yavapai Fire District, and then she transitioned to work for the City of Prescott being one of the first dispatchers at PRCC when it opened.

Anyone who knew Jennifer knew that she loved her work and found great meaning in serving her community as a dispatcher. She found a great amount of joy and tremendous sense of pride being part of our first responder family. She had a contagious smile and a sweet and kind spirit. Jennifer struggled with MS for many years; however, continued to serve alongside her fellow dispatchers and first responder team until her retirement last year. This past weekend CAFMA Honor Guard, with Piper Doug Copenhaver, Retirees and current CAFMA members attended a Celebration of Life for Jennifer. The Family wanted to pass on a huge thank you to the members who attended.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Planning and Logistics

By Assistant Chief Bliss

Several large projects to maintain station parking lots are underway. Station 57's drive should be complete soon and Station 50's work will begin after the 4th of July holiday. The Facilities staff has also been addressing painting needs at several buildings and considering other long term maintenance plans. As discussed in previous reports, we have included mechanical systems such as HVAC and water heaters in the Capital Plan going forward. We have several stations that are approaching or are over 20 years old, and they are showing normal signs of that age in the flooring and cabinetry. Further thought will need to be given to how stations should be approached as they age and how those costs are planned for.

The new web site is now live, and the results look great. If you haven't visited the Agency web site in a while, take a look. Other projects in the Technical Services area continue to move forward including installation of a new version of TeleStaff which is the software we use for staffing. There have been some unexpected glitches with the update that Technical Services Manager Van Tuyl is working with the company to get straightened out before switching from the existing version.

As a section, overall it feels like we are slowly addressing some long standing issues and making good progress.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Training

By Training Chief Feddema

Now that the wildland season is upon us, training has become more focused on the variety of activities that the crews can complete at their stations. One of the activities includes a focus on active shooter incidents. CAFMA was awarded a grant opportunity to purchase ballistic protection for our personnel this past year. The funds for this equipment will not be released until later in the fall; however, we are working to ensure all personnel have been trained prior to equipping the apparatus. Captain Fournier has been going around to each station and providing the crews with the training. This helps keep them in their response area while receiving quality training. We stay busy at the training center supporting training activities like the final session for the Senior Leadership Academy, Prescott Valley Police Department SWAT training, and the babysitting class that was offered to kids ages 11 to 14. In addition to supporting training, we also help with the emergency response for the wildland fires that have become more frequent. If there is a significant incident, Captain Parra and I will respond to assist in the command of the incident as safety officers, or we will help in the direct operations of the incident. We respond to help with whatever is needed.

There are a lot of training courses that are being planned for the fall of 2019 and will be offered to internal and external firefighters. Some of these events include an Engineer's Academy, Company Officer Academy, and an advanced vehicle extrication course. We will also conduct our Quarterly Training After Action Review. This meeting provides an opportunity for all of our training officers to review what was planned for the 2018-2019 sessions and make a plan for the 2019-2020 training. There was good discussion on future training needs and the schedule that was planned helps to cover these needs. The quarterly training also allows for collaboration with the Prescott Fire Department to ensure that our training requirements are similar, and that we have a strong response force regardless of the organization.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Response Report

By GIS | Records Management Specialist Freeman

Land Area: 365 sq. miles Population: ≈100,000 Fire Stations: 10 Full-Staffed

Responses in District

TOTAL FIRE INCIDENTS	13
STRUCTURE FIRE	0
STRUCTURE FIRE; CONFINED	3
MOBILE HOME/PORTABLE BLDG	0
VEHICLE FIRE	1
BRUSH/GRASS/WILDLAND FIRE	4
OTHER/TRASH FIRE	5

Fire is 1.31% of call volume

TOTAL EMS	665
-----------	-----

EMS is 67.04% of call volume

OVERPRESSURE	3
HAZMAT	13
SERVICE	175
GOOD INTENT	86
FALSE ALARM/OTHER	37

Other is 31.65% of call volume

TOTAL # OF CALLS	992
------------------	-----

Residential Fire Loss	\$44,733
Commercial Fire Loss	\$0
Vehicle Fire Loss	\$2,000

Calls in Town of Chino Valley	181
Calls in Town of Prescott Valley	511
Calls in Town of Dewey-Humboldt	35
Calls in rest of District	265
Calls out of District	6

Average total # of calls per day	32.00
Average fire calls per day	0.42
Average EMS calls per day	21.45
Average all other calls per day	10.13

Aid Given to Prescott	161
Aid Received from Prescott	58
Mutual Aid Given	0
Mutual Aid Received	0

Unit Responses

	In District	Total
E50	141	153
E51	18	180
E53	154	155
E54	130	131
E57	28	29
E58	151	155
E59	107	114
E61	96	97
E62	141	143
E63	51	55
T50	9	11
B3	37	43
B6	26	29

Call Volume at PRCC

	MONTH	YTD
PFD	785	3,650
CAFMA	992	4,948
GCFD	12	56
OD	7	25
WKFD	3	12

Top 5 Call Types

611	EMS
93	Assist Invalid
52	Cancelled en Route
37	Public Service Assistance
26	Vehicle Accident No Injuries

Move Ups by Station

50: 66	57: 7
51: 41	61: 10
53: 19	62: 3
54: 0	63: 18
58: 3	
59: 7	TOTAL: 174

MINUTES

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Special Meeting
Monday, May 13, 2019, 3:00 pm - 4:00 pm
Central Arizona Fire and Medical Authority, Administration
8603 E. Eastridge Drive, Prescott Valley, Arizona**

In Attendance

Darlene Packard; Dave Dobbs; Dave Tharp; Jeff Wasowicz; Julie Pettit; Laura Mowrer;
Matt Zurcher; Nicolas Cornelius; Scott A Freitag; Susanne Dixon

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, May 13, 2019 at 3:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Clerk Packard called the Central Arizona Fire and Medical Authority Board meeting to order on May 13, 2019 at 3:06 p.m.

Attorney Cornelius, Chief Freitag, Chair Pettit, Director Zurcher attended via Zoom.

2. PLEDGE OF ALLEGIANCE

Clerk Packard led the Pledge of Allegiance.

3. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 30 minutes per meeting.

There were no public comments.

4. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) and Discussion Pursuant to A.R.S. §38-431.03(A)(7) Re: Potential Real Property Purchase

Motion to adjourn into Executive Session at 3:07 p.m.

Move: Jeff Wasowicz Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Jeff Wasowicz, Matt Zurcher

5. OLD BUSINESS

Clerk Packard reconvened into Public Session at 3:35 p.m.

A. Motion, Discussion, and Action Regarding Potential Real Property Purchase

Motion to approve Resolution 2019-02 Purchase of Real Estate for Commercial Use.

Move: Dave Dobbs Second: Jeff Wasowicz Status: Passed

Yes: Dave Dobbs, Darlene Packard, Jeff Wasowicz, Matt Zurcher

Abstain: Julie Pettit

Chair Pettit abstained due to difficulty hearing discussion during executive session.

Motion to approve Purchase of Real Estate for Commercial Use Resolution 2019-03.

Chair Pettit abstained due to difficulty hearing discussion during executive session.

Move: Dave Dobbs Second: Jeff Wasowicz Status: Passed

Yes: Dave Dobbs, Darlene Packard, Jeff Wasowicz, Matt Zurcher

Abstain: Julie Pettit

6. ADJOURNMENT

Motion to adjourn at 3:39 p.m.

Move: Jeff Wasowicz Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Jeff Wasowicz, Julie Pettit, Matt Zurcher

Clerk / Date

MINUTES

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Regular Meeting
Thursday, May 23, 2019, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration,
8603 E. Eastridge Drive, Prescott Valley, Arizona**

In Attendance

Darlene Packard; Dave Dobbs; Jeff Wasowicz; Julie Pettit; Laura Mowrer; Matt Zurcher; Nicolas Cornelius; Scott A Freitag; Teresa Frawley

Not In Attendance

Dave Tharp

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Thursday, May 23, 2019 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Chair Pettit called the Central Arizona Fire and Medical Authority Board meeting to order on May 23, 2019 at 5:00 p.m.

Attorney Cornelius attended telephonically.

2. PLEDGE OF ALLEGIANCE

Chair Pettit led the Pledge of Allegiance.

3. PRESENTATIONS

A. Prescott Valley Town Council Report

No report provided.

B. Board Members' Reports

i. Prescott Regional Communications (PRCC)

Director Wasowicz had nothing new to add regarding PRCC. However, he did thank the Board and CAFMA members for all their support.

ii. Public Records Requests

Director Zurcher had nothing to add.

iii. Legal Fees

Director Zurcher had nothing to add.

iv. Labor/Management

Director Dobbs had nothing to add.

- C. Letters from the Public

Chief Freitag expressed appreciation of the handwritten notes.

- D. Monthly Division Reports from the Fire Chief and staff in regard to current activities of the Fire Authority and the status and progress relating thereto. Any item discussed in the Division Reports is subject to discussion and direction by the Board; no action will be taken.

Chief Freitag informed the Board that he will be sworn in as the Arizona Fire Chiefs Association president at the July conference.

Chief Bliss informed the Board that the water tanks are now operable in the upper Blue Hills with 32,000 gallons of water.

Chief Polacek mentioned that PRCC is on budget with the year end approaching. He also explained that he is working with representatives from Prescott Fire Department updating PRCC policies and procedures for fire response.

4. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 30 minutes per meeting.

There were no comments.

5. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve CHV CEY CAFMA Budget Work Study Minutes - April 15, 2019
- B. Approve Regular Session Minutes - April 22, 2019
- C. Approve Executive Session Minutes - April 22, 2019
- D. Approve General Fund Financial Statements
- E. Approve Fire Protection Agreements: Barnes, Burnett, Reinert, Ross

Motion to accept the Consent Agenda as printed.

Move: Matt Zurcher Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Jeff Wasowicz, Matt Zurcher

6. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) and Discussion Pursuant to A.R.S. §38-431.03(A)(7) Re: Potential Real Property Purchase

Executive Session not required.

7. OLD BUSINESS

- A. Motion, Discussion, and Action Regarding Potential Real Property Purchase

Chief Freitag explained that the contracts are still open, and we are moving through the process with the title companies. The information will be public as soon as the contracts are complete.

8. NEW BUSINESS

A. Discussion Regarding Ambulance Update

Chief Freitag shared a power point presentation that was created by the Department of Health Services (DHS). He explained that DHS does not have the authority to regulate ambulance transport services. He met with AMR on April 4th and they were also present at the DHS meeting on May 20th. The presentation showed population growth in our area and standards for the certificate of necessity (CON) that was produced 30-40 years ago. AMR does meet the requirements of the outdated CON; however, that service level is not acceptable with today's standards. There is a discrepancy between response time data that we have and that AMR is reporting. Since AMR is a private company, they are not required to provide their data. Chief Freitag explained that there is no data link between PRCC and AMR, and the response time has increased since they moved their dispatch from Prescott to Glendale. It is our belief that AMR is adding a data link in July so that they receive the dispatch at the same time we receive it. However, the problem is the lack of available ambulances.

Chief Freitag explained population density according to urban (1,000 population per square mile), suburban, and rural. The State's current CON does not take these standards into account. He reviewed community expectations and DHS' exceptions and explained that the CON covers 1,900 miles (Surprise to Grand Canyon). DHS also provided suggestions for CAFMA, Prescott Fire, and AMR.

Chief Freitag provided situations in which AMR did not have ambulances available to response. Another meeting is scheduled with AMR and our partners for July 13th. Chief Freitag expressed his concern with awarding a contract without conducting a competitive bid process when we have three years of data showing poor response in addition to the response times in the valley. We are ultimately responsible for the care of individuals in our community.

Chair Pettit confirmed that the CON is statutorily defined.

Chief Freitag stated that there is no prohibition to soliciting providers, but they have to get a CON prior to approval. He explained the process and shared that an ambulance service may not want to go through the process.

Chief Freitag mentioned that Pete, our AMR representative, was in the audience. He is doing a great job with what he has, but it's not working. Chief Freitag explained that we need at least 5 to 6 ambulances in our area for 911 transports.

B. Motion, Discussion, and Action Regarding Approval of Central Arizona Fire and Medical Authority Tentative Fiscal Year 2019-2020 Budget

Chief Bliss explained that the tentative budget with the \$6,100 paramedic stipend was approved by Chino Valley and Central Yavapai Boards. The CAFMA Board has the option of approving either the \$6,100 or \$6,500 stipend; however, if the \$6,500 stipend is approved, there will have to be a corresponding cut in the budget. He explained that this would potentially be a position cut.

Director Wasowicz thanked staff for all the information and the budget development.

Chair Pettit also voiced appreciation and stated that the paramedic pay was addressed 10 years ago. She favored the \$6,500 to be closer to fair market; however, Chino Valley is at the max tax rate.

Director Dobbs thanked staff and operation personnel for everyone working together, and he said the \$6,100 would not be a surprise to them.

Director Zurcher suggested revisiting this issue in the future.

Motion to accept Budget A of the Fiscal Year 2019-2020

Move: Matt Zurcher Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Jeff Wasowicz, Matt Zurcher

C. Discussion Regarding Chief Freitag's Annual Evaluation – No Action Required

Chief Bliss explained the process for completing Chief Freitag's annual evaluation which is due in June. All directors will receive a copy of the evaluation form to be completed. Board members may contact Chiefs Tharp or Bliss with questions. Forms should be submitted at the June meeting.

Chair Pettit explained that the Board encourages all Board member (Chino Valley and Central Yavapai) participation and CAFMA Board will perform the evaluation in executive session at the June meeting.

9. ADJOURNMENT

Motion to adjourn at 5:38 p.m.

Move: Matt Zurcher Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Jeff Wasowicz, Matt Zurcher

Clerk / Date

The Central Arizona Fire and Medical Authority Board of Directors have reviewed and approved the following financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805, 807.

CAFMA General Fund

_____ Fire Board Chairperson	_____ Date
---------------------------------	---------------

_____ Fire Board Clerk	_____ Date
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CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
CHECK RECONCILIATION MAY, 2019

Reconciliation:

Beginning Balance:	\$ 4,175,243.69
Deposits:	\$ 186,007.10
Transfers:	
Payroll direct deposit-PD 1-1-19	\$ -
Disbursements:	\$ (1,797,877.99)
Social security adj	\$ (55.03)

Transfer from CVFD & CYFD	\$ 5,107,611.70
Ending Balance:	\$ 7,670,929.47

Difference Between Balances: \$ -

Deposits Per Bank Statement:

Transfer to Capital Reserve:	
Fire District Deposits:	\$ 180,220.88
Interest Income:	\$ 5,786.22
Transfer In From CVFD:	\$ 1,035,858.46
Transfer In From CYFD:	\$ 4,071,753.24
Transfer Out	\$ -
Transfer in from Capital Reserve:	
Outstanding Deposits:	\$ -
Social security adj	
Interest error	\$ -
Ending Balance:	\$ 5,293,618.80

Bank Statement Balance:

Balance Per Bank:	\$ 7,733,996.56
Outstanding Checks:	\$ (63,067.09)
Outstanding Deposits:	\$ -
Voided Checks From Prior Months:	\$ -
Payroll Deposit Direct Deposit-PD 1-1-19	\$ -
Social security adj	

Ending Balance: \$ 7,670,929.47

G/L Ending Balance: \$ 7,670,929.47

\$ -
\$ 7,670,929.47

Bank Reconciliation Register:

Checks From Accounts Payable: \$ 1,797,877.99

Total Checks: **\$ 1,797,877.99**

Deposits From Accounts Receivable:	\$ 180,220.88
Journal Entries From General Ledger:	\$ 5,113,452.95
Correct ss adj	\$ (55.03)
Outstanding Deposit:	

Ending Balance: \$ 5,293,618.80

Reconciliation Approved By:

Scott Freitag, Fire Chief

Reconciliation Reviewed By:

David Tharp, Assistant Chief of Administration

Reconciliation Prepared By:

Debbie Spingola

Debbie Spingola, Finance Manager

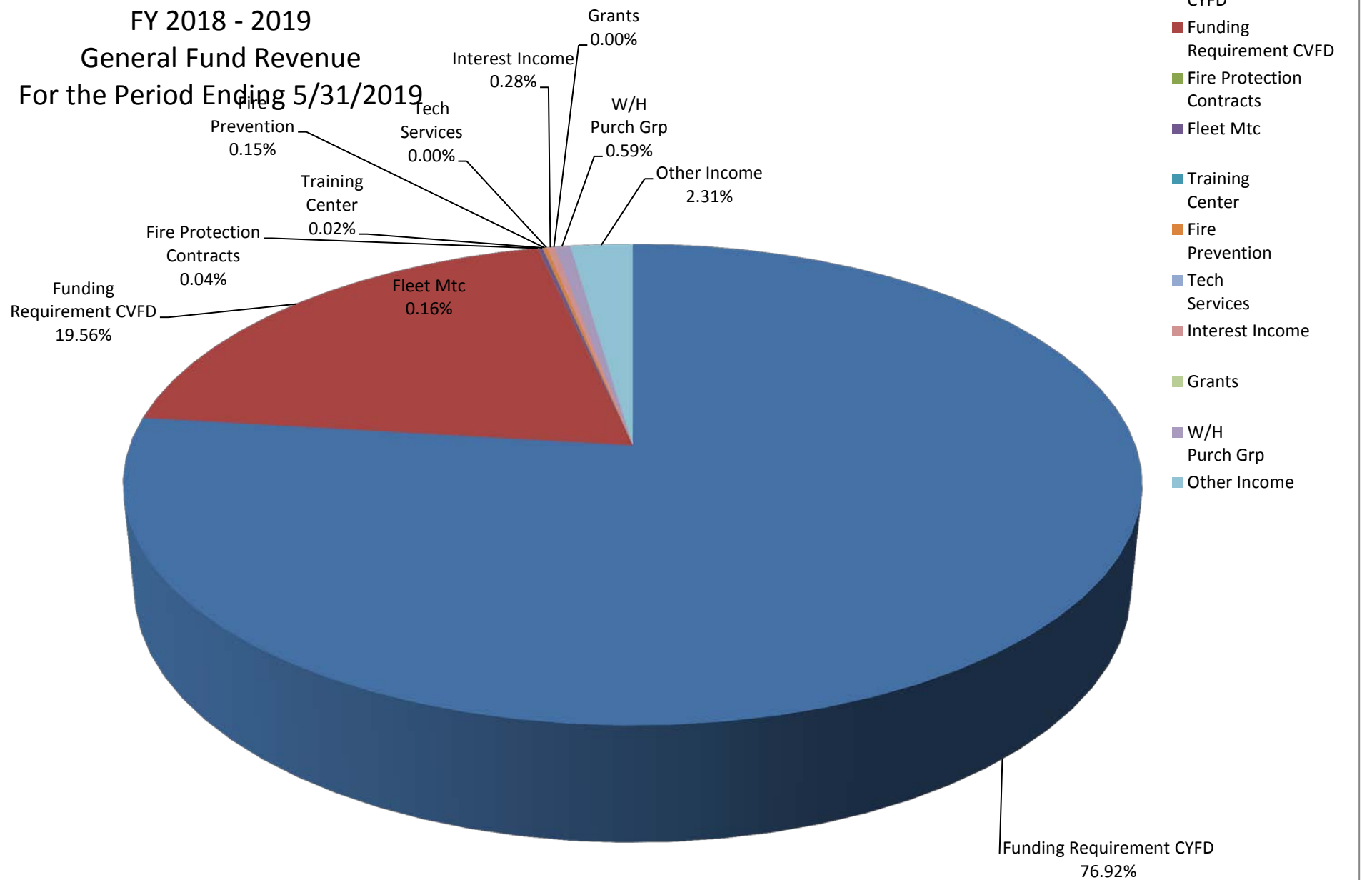
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2018 - 2019 Cash Flow by Month : May

	Actual											Projected
	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Revenues:												
Property Taxes from CYFD/CVFD	270,532	77,611	49,236	-	-	11,628,652	1,262,140	129,289	838,333	858,284	5,107,612	1,751,655
Fire Protection Contracts	150,073	22,382	4,608	4,992	874	1,074	2,928	814	1,181	2,286	717	10,333
Fee for Service	22,890	55,401	5,752	35,251	4,561	35,729	15,457	16,086	955,238	23,676	17,712	37,088
Interest Income	10,672	-	10,501	-	-	-	8,041	31,762	43,731	15,882	14,922	1,750
Grants	-	-	-	-	-	-	-	-	-	-	-	1,800
Misc. Non Levy	131,747	50,030	220,642	314,773	178,706	78,172	31,297	39,249	18,043	194,291	153,568	7,117
Revenue Totals:	585,914	205,424	290,739	355,016	184,141	11,743,627	1,319,863	217,200	1,856,526	1,094,419	5,294,531	1,809,742
Expenditures:												
Personnel Costs	2,112,414	1,527,510	1,735,290	1,463,105	1,279,463	1,449,911	2,021,408	1,315,680	1,489,171	1,222,496	1,308,562	1,481,025
Supplies/ Consum.	131,882	141,584	78,568	105,422	105,882	144,432	167,768	115,832	107,117	204,558	235,866	156,520
Utilities	24,402	19,719	18,566	16,642	10,232	26,593	18,874	17,812	43,105	13,666	17,376	19,640
Misc. Service Expenses	167,460	91,884	117,768	142,529	44,832	176,723	102,051	53,883	181,119	32,868	93,615	116,431
Capital Expenses	6,337	4,327	57,076	14,330	71,473	62,191	95,409	41,179	4,350	100,410	129,374	263,003
Expenditure Totals:	2,442,495	1,785,026	2,007,268	1,742,028	1,511,883	1,859,851	2,405,512	1,544,385	1,824,862	1,573,997	1,784,793	2,036,619
Monthly Net Cash	(1,856,581)	(1,579,602)	(1,716,529)	(1,387,011)	(1,327,741)	9,883,776	(1,085,649)	(1,327,185)	31,664	(479,579)	3,509,738	(226,877)
Cumulative Net Cash	(854,334)	(2,433,935)	(4,150,464)	(5,537,475)	(6,865,217)	3,018,559	1,932,911	605,726	637,390	157,811	3,667,549	3,440,673
Cash Balance (\$1.0 M carryover)	1,002,247	(577,355)	(2,293,883)	(3,680,895)	(5,008,636)	4,875,140	3,789,491	2,462,306	2,493,970	2,014,392	5,524,130	5,297,253
Capital Reserve \$6,671,970.55 bal.	7,626,843	7,626,843	5,633,552	5,633,552	2,633,552	2,633,552	5,640,768	6,634,091	6,634,091	6,662,835	6,671,971	6,634,091

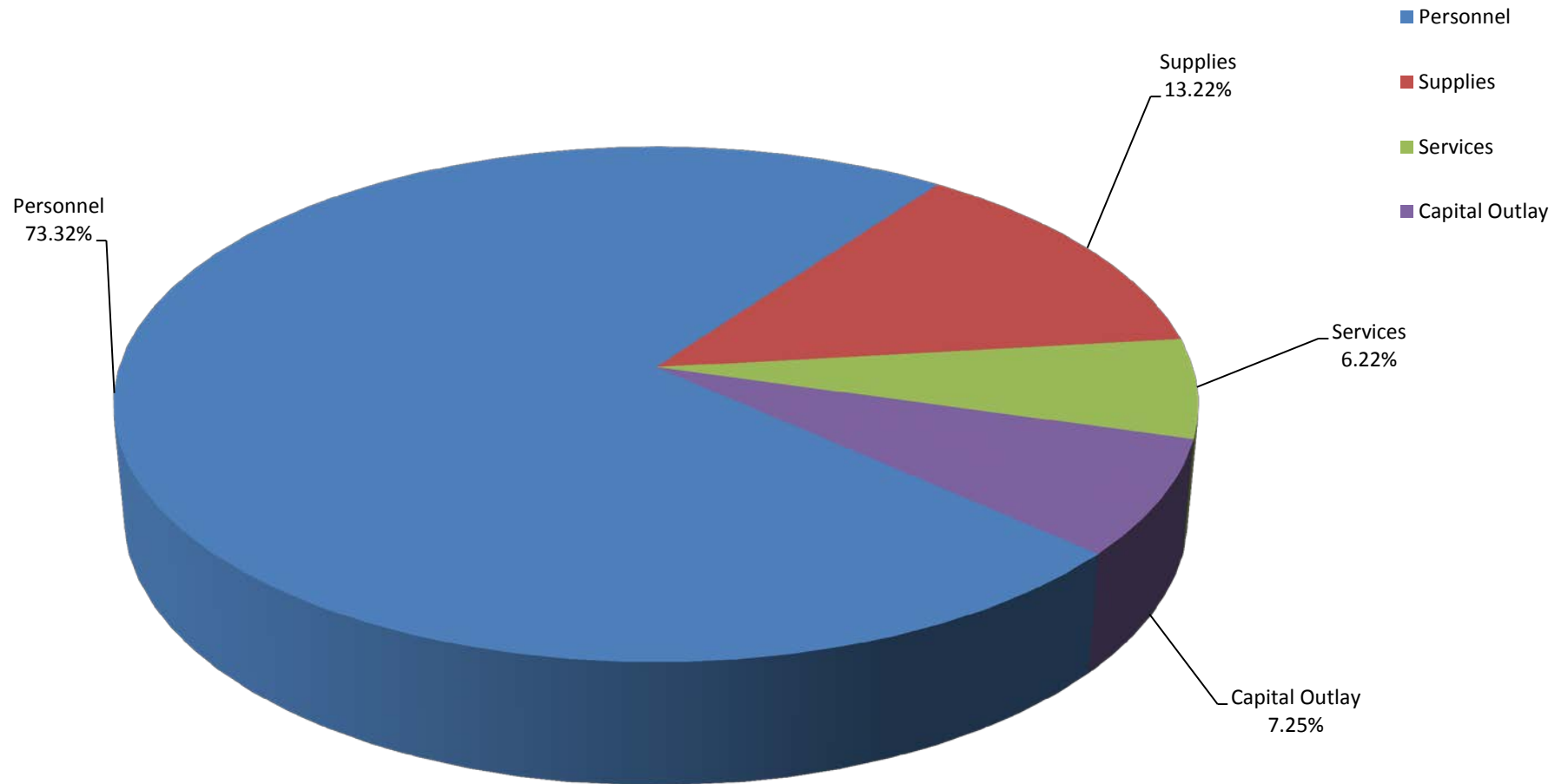
CAFMA
FY 2018 - 2019
General Fund Revenue
For the Period Ending 5/31/2019



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**REVENUE**

	Current Month Revenue	YTD Budget	
Funding Requirement			
CYFD	\$ 4,071,753	\$ 16,792,070	76.90
Funding Requirement CVFD	\$ 1,035,858	\$ 4,227,791	19.56
Fire Protection			
Contracts	\$ 717	\$ 124,000	0.01
Fleet Mtc	\$ 8,717	\$ 24,750	0.16
Training			
Center	\$ 1,000	\$ 41,000	0.02
Fire			
Prevention	\$ 7,995	\$ 34,300	0.15
Tech			
Services	\$ -	\$ 135,000	0.00
Interest Income	\$ 14,922	\$ 21,000	0.28
Grants	\$ -	\$ 21,600	0.00
W/H			
Purch Grp	\$ 31,226	\$ 210,000	0.59
Other Income	\$ 122,342	\$ 85,400	2.31
	\$ 5,294,531	\$ 21,716,911	99.98

CAFMA
FY 2018 - 2019
General Fund Expenditures
For the Period Ending 5/31/19



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**EXPENSES**

Current Month Actual		YTD Budget	
Personnel	\$ 1,308,562	\$ 17,772,295	73.32
Supplies	\$ 235,866	\$ 1,878,241	13.22
Services	\$ 110,992	\$ 1,632,855	6.22
Capital Outlay	\$ 129,374	\$ 3,156,034	7.25
	\$ 1,784,793	\$ 24,439,425	100



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

CAFMA - General Fund
Fund: 6067340500

Interest	\$ 5,786.22
TRANSF IN	\$ 5,107,611.70
File Dist Dep.	\$ 180,220.88
Total	<u>\$ 5,293,618.80</u>



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

Account	Period	YTD		
6067340500	CAFMA-General Fund			
Begin Balance:	4,271,788.16	4,146,163.91		
Income:	5,293,618.80	28,223,626.13		
LOC Advance:	.00	.00		
Expense:	(1,831,410.40)	(24,635,793.48)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	(571.25)
Cash Balance:	7,733,996.56	7,733,996.56	End:	7,733,425.31

Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
6067340500	CAFMA-General Fund	Beginning Balance:	4,271,788.16	4,146,163.91
37122.0	Fire District Deposit		180,220.88	2,948,930.92
38108.0	Interest on Investments ICM		.00	5,990.14
38109.0	Interest on Investments St Treas		5,786.22	47,016.97
7376.0	Transfer in		5,107,611.70	25,221,688.10
91032.0	Warrants Redeemed		(1,831,410.40)	(20,667,163.10)
91702.0	Transfer out		.00	(3,968,630.38)
		Ending Balance:	7,733,996.56	7,733,996.56



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

Monthly Statement Detail				
Date	Notes	Doc #	Amount	C/D
6067340500 CAFMA-General Fund			Beginning Balance: 4,271,788.16	
37122.0 Fire District Deposit			Source Code Total: 180,220.88	
05/09	DEPOSIT	0	82,612.70	C
05/09	DEPOSIT	0	7,117.84	C
05/16	DEPOSIT	0	2,391.60	C
05/16	DEPOSIT	0	17,876.42	C
05/23	DEPOSIT	0	7,440.67	C
05/23	DEPOSIT	0	410.01	C
05/30	DEPOSIT	0	51,668.46	C
05/30	DEPOSIT	0	10,703.18	C
38109.0 Interest on Investments St Treas			Source Code Total: 5,786.22	
05/30	Investment Interest	0	5,786.22	C
7376.0 Transfer in			Source Code Total: 5,107,611.70	
05/29	Tfr'd per 5/29/19 CAFMA email request	0	1,035,858.46	C
05/29	Tfr'd per 5/29/19 CAFMA email request	0	4,071,753.24	C
91032.0 Warrants Redeemed			Source Code Total: (1,831,410.40)	
05/01	Paid Warrants	0	(57,247.33)	D
05/02	Paid Warrants	0	(13,280.97)	D
05/07	Paid Warrants	0	(617,531.92)	D
05/08	Paid Warrants	0	(144.00)	D
05/09	Paid Warrants	0	(124,368.46)	D
05/10	Paid Warrants	0	(64,811.17)	D
05/13	Paid Warrants	0	(62,379.75)	D
05/14	Paid Warrants	0	(57,702.39)	D
05/14	Warr#756736667, cleared 3/11/19	0	(3,000.00)	D
05/14	Warr#756736703, cleared 3/18/19	0	(2,822.90)	D
05/14	Warr#756736753, cleared 3/26/19	0	(14,733.54)	D
05/15	Paid Warrants	0	(1,764.15)	D
05/16	Paid Warrants	0	(6,255.91)	D
05/17	Paid Warrants	0	(1,723.94)	D
05/21	Paid Warrants	0	(623,311.90)	D
05/22	Paid Warrants	0	(7,509.38)	D
05/23	Paid Warrants	0	(22,454.64)	D
05/24	Paid Warrants	0	(23,929.89)	D
05/28	Paid Warrants	0	(35,007.69)	D
05/29	Paid Warrants	0	(810.03)	D
05/30	Paid Warrants	0	(400.00)	D
05/31	Paid Warrants	0	(90,220.44)	D

6067340500 CAFMA-General Fund **Ending Balance: 7,733,996.56**

Warrant Detail



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
6067340500 CAFMA-General Fund					Account Total: 1,811,425.21
Fund: 5673					Fund Total: 1,811,425.21
Status: OUTS					Status Total: 571.25
/	0756737154	21.25	05/22/19	06/03/19	
/	0756737216	550.00	05/20/19	06/03/19	
Status: PAID					Status Total: 1,810,853.96
/	0756736823	36.00	03/25/19	05/08/19	
/	0756736912	63.00	04/08/19	05/08/19	
/	0756736980	85.00	04/22/19	05/01/19	
/	0756737013	45.00	04/22/19	05/08/19	
/	0756737020	60.00	04/22/19	05/02/19	
/	0756737023	13,220.97	04/22/19	05/02/19	
/	0756737027	50,593.34	04/22/19	05/01/19	
/	0756737032	655.72	01/01/00	05/01/19	
/	0756737039	948.75	04/22/19	05/01/19	
/	0756737040	505.47	04/22/19	05/01/19	
/	0756737052	4,459.05	04/22/19	05/01/19	
/	0756737054	50.00	04/22/19	05/15/19	
/	0756737057	1,837.33	05/06/19	05/13/19	
/	0756737058	17,437.65	05/06/19	05/14/19	
/	0756737059	793.75	05/06/19	05/13/19	
/	0756737060	175.00	05/06/19	05/13/19	
/	0756737061	1,621.05	05/06/19	05/13/19	
/	0756737062	3,963.70	05/06/19	05/09/19	
/	0756737064	5.00	05/06/19	05/22/19	
/	0756737065	341.50	05/06/19	05/10/19	
/	0756737066	116.45	05/06/19	05/14/19	
/	0756737067	791.94	05/06/19	05/10/19	
/	0756737068	397.12	05/06/19	05/13/19	
/	0756737069	24,361.03	05/06/19	05/13/19	
/	0756737075	633.29	05/06/19	05/14/19	
/	0756737076	142.52	05/06/19	05/13/19	
/	0756737077	1,534.87	05/06/19	05/15/19	
/	0756737079	45.11	05/06/19	05/13/19	
/	0756737080	617,531.92	05/06/19	05/07/19	
/	0756737085	179.28	05/06/19	05/15/19	
/	0756737086	57,769.33	05/06/19	05/10/19	
/	0756737087	242.86	05/06/19	05/10/19	
/	0756737088	3,307.50	05/06/19	05/13/19	



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

/	0756737089	4,472.00	05/06/19	05/13/19	
/	0756737090	378.08	05/06/19	05/13/19	
/	0756737092	295.00	05/06/19	05/17/19	
/	0756737093	300.74	05/06/19	05/14/19	
/	0756737094	15.42	05/06/19	05/14/19	
/	0756737095	126.59	05/06/19	05/09/19	
/	0756737096	3,074.45	05/06/19	05/10/19	
/	0756737097	224.59	05/06/19	05/14/19	
/	0756737098	28,500.00	05/06/19	05/14/19	
/	0756737099	7.60	05/06/19	05/13/19	
/	0756737100	300.00	05/06/19	05/13/19	
/	0756737101	260.00	05/06/19	05/13/19	
/	0756737102	979.28	05/06/19	05/21/19	
/	0756737103	118,619.30	05/06/19	05/09/19	
/	0756737104	560.00	05/06/19	05/17/19	
/	0756737105	283.06	05/06/19	05/13/19	
/	0756737107	763.94	05/06/19	05/13/19	
/	0756737109	4,937.26	05/06/19	05/14/19	
/	0756737110	395.36	05/06/19	05/13/19	
/	0756737111	2,733.41	05/06/19	05/14/19	
/	0756737119	75.23	05/06/19	05/14/19	
/	0756737120	1,500.00	05/06/19	05/14/19	
/	0756737124	166.86	05/06/19	05/14/19	
/	0756737125	47.13	05/06/19	05/10/19	
/	0756737126	835.04	05/06/19	05/17/19	
/	0756737129	83.76	05/06/19	05/13/19	
/	0756737130	40.64	05/06/19	05/21/19	
/	0756737131	6,042.96	05/06/19	05/13/19	
/	0756737133	1,000.00	05/06/19	05/14/19	
/	0756737134	1,658.87	05/06/19	05/09/19	
/	0756737135	1,596.88	05/06/19	05/10/19	
/	0756737136	33.90	05/06/19	05/17/19	
/	0756737137	499.25	05/06/19	05/13/19	
/	0756737138	432.43	05/06/19	05/13/19	
/	0756737139	828.47	05/06/19	05/13/19	
/	0756737140	102.83	05/06/19	05/13/19	
/	0756737141	749.08	05/06/19	05/10/19	
/	0756737143	198.00	05/06/19	05/10/19	
/	0756737144	11,840.79	05/06/19	05/13/19	
/	0756737145	61.49	05/06/19	05/14/19	



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

/	0756737146	758.81	05/06/19	05/13/19	
/	0756737147	255.91	05/06/19	05/16/19	
/	0756737149	2,250.00	05/06/19	05/13/19	
/	0756737150	5,000.00	05/13/19	05/16/19	
/	0756737152	1,000.00	05/14/19	05/16/19	
/	0756737153	120.00	05/22/19	05/28/19	
/	0756737155	1,980.91	05/22/19	05/28/19	
/	0756737156	686.29	05/22/19	05/31/19	
/	0756737159	235.49	05/22/19	05/29/19	
/	0756737161	7,504.38	05/22/19	05/22/19	
/	0756737163	5.00	05/22/19	05/24/19	
/	0756737164	8,635.05	05/22/19	05/23/19	
/	0756737165	7,000.00	05/22/19	05/28/19	
/	0756737166	120.00	05/22/19	05/30/19	
/	0756737167	2,567.24	05/22/19	05/23/19	
/	0756737168	5,955.57	05/22/19	05/24/19	
/	0756737170	245.00	05/20/19	05/31/19	
/	0756737171	99.00	05/20/19	05/24/19	
/	0756737172	920.91	05/20/19	05/28/19	
/	0756737173	735.52	05/20/19	05/24/19	
/	0756737174	112.40	05/20/19	05/29/19	
/	0756737175	600,119.68	05/20/19	05/21/19	
/	0756737177	22,172.30	05/20/19	05/21/19	
/	0756737191	292.68	05/20/19	05/24/19	
/	0756737192	1,815.08	05/20/19	05/24/19	
/	0756737193	332.03	05/20/19	05/23/19	
/	0756737194	507.31	05/20/19	05/28/19	
/	0756737195	22,275.14	05/20/19	05/28/19	
/	0756737199	87.34	05/20/19	05/28/19	
/	0756737201	118.05	05/20/19	05/29/19	
/	0756737202	4,895.67	05/20/19	05/24/19	
/	0756737204	403.77	05/20/19	05/24/19	
/	0756737205	73.82	05/20/19	05/28/19	
/	0756737206	93.08	05/20/19	05/28/19	
/	0756737207	159.95	05/20/19	05/23/19	
/	0756737208	5,533.24	05/20/19	05/24/19	
/	0756737209	50.82	05/20/19	05/23/19	
/	0756737210	1,095.00	05/20/19	05/28/19	
/	0756737211	260.00	05/20/19	05/28/19	
/	0756737212	189.78	05/20/19	05/24/19	



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

/	0756737213	450.00	05/20/19	05/23/19	
/	0756737214	128.93	05/20/19	05/24/19	
/	0756737215	2,500.00	05/20/19	05/23/19	
/	0756737217	1,095.08	05/20/19	05/24/19	
/	0756737220	26.37	05/20/19	05/24/19	
/	0756737221	525.00	05/20/19	05/23/19	
/	0756737222	54.09	05/20/19	05/29/19	
/	0756737223	215.60	01/01/00	05/24/19	
/	0756737224	280.00	05/20/19	05/30/19	
/	0756737225	594.18	05/20/19	05/28/19	
/	0756737227	145.97	05/20/19	05/24/19	
/	0756737228	754.53	05/20/19	05/24/19	
/	0756737229	106.34	05/20/19	05/24/19	
/	0756737230	968.14	05/20/19	05/24/19	
/	0756737231	144.55	05/20/19	05/23/19	
/	0756737232	8.46	05/20/19	05/24/19	
/	0756737234	555.16	05/20/19	05/24/19	
/	0756737235	7,090.00	05/20/19	05/23/19	
/	0756737236	290.00	05/20/19	05/29/19	
/	0756737237	89,289.15	05/23/19	05/31/19	
		Count	Amount		
Total OUTS:		2	571.25		
Total PAID:		133	1,810,853.96		



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

**CAFMA-Capital Reserve Fund
(CAFMA)**

Interest \$ 9,135.53



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

Account	Period	YTD		
6067340200	CAFMA-Capital Reserve Fund			
Begin Balance:	6,662,835.02	7,620,950.05		
Income:	9,135.53	4,051,143.50		
LOC Advance:	.00	.00		
Expense:	.00	(5,000,123.00)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	6,671,970.55	6,671,970.55	End:	6,671,970.55

Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
6067340200	CAFMA-Capital Reserve Fund	Beginning Balance:	6,662,835.02	7,620,950.05
38108.0	Interest on Investments ICM		.00	14,153.22
38109.0	Interest on Investments St Treas		9,135.53	68,359.90
7376.0	Transfer In		.00	3,968,630.38
91032.0	Warrants Redeemed		.00	(123.00)
91702.0	Transfer out		.00	(5,000,000.00)
	Ending Balance:		6,671,970.55	6,671,970.55

Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
6067340200 CAFMA-Capital Reserve Fund			Beginning Balance: 6,662,835.02	
38109.0	Interest on Investments St Treas		Source Code Total: 9,135.53	
05/30	Investment Interest	0	9,135.53	C
6067340200 CAFMA-Capital Reserve Fund			Ending Balance: 6,671,970.55	

Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
	Count	Amount			



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

**Central AZ Fire & Medical Authority
(CAFMA)
Fund: 6067340000**

County error, this Account should have
Zero balance



Yavapai County Treasurer

Monthly Statement

Date Range: 5/1/2019 to 5/31/2019

Account	Period	YTD		
6067340000	Central AZ Fire & Medical Authority(CAFMA)			
Begin Balance:	(20,556.44)	.00		
Income:	.00	.00		
LOC Advance:	.00	.00		
Expense:	11,140.36	(9,416.08)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	(9,416.08)	(9,416.08)	End:	(9,416.08)

Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
6067340000	Central AZ Fire & Medical Authority (CAFMA)	Beginning Balance:	(20,556.44)	.00
91032.0	Warrants Redeemed		11,140.36	(9,416.08)
	Ending Balance:		(9,416.08)	(9,416.08)

Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
6067340000 Central AZ Fire & Medical Authority(CAFMA)			Beginning Balance: (20,556.44)	
91032.0 Warrants Redeemed			Source Code Total: 11,140.36	
05/01	Paid Warrants	0	(440.00)	D
05/03	Paid Warrants	0	(4,763.02)	D
05/14	Warr#756736667 cleared from wrong fund	0	3,000.00	D
05/14	Warr#756736703, cleared from wrong fund	0	2,822.90	D
05/14	Warr#756736753, cleared from wrong fund	0	14,733.54	D
05/23	Paid Warrants	0	(272.84)	D
05/24	Paid Warrants	0	(3,940.22)	D
6067340000 Central AZ Fire & Medical Authority(CAFMA)			Ending Balance: (9,416.08)	

Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
6067340000 Central AZ Fire & Medical Authority(CAFMA)			Account Total: 9,416.08		
Fund: 0673			Fund Total: 9,416.08		
Status: PAID			Status Total: 9,416.08		
/	0756737014	4,763.02	04/22/19	05/03/19	
/	0756737028	440.00	04/22/19	05/01/19	
/	0756737160	272.84	05/22/19	05/23/19	
/	0756737233	3,940.22	05/20/19	05/24/19	

	Count	Amount
Total PAID:	4	9,416.08

CAFMA-Central Arizona Fire and Medical
Bank Reconciliation Summary
For the Bank Statement ending: 5/31/2019

BANK CONTROL ID: CAFMA - GENERAL FUND		DESC: GENERAL FUND	ACCOUNT NO: 1100
	Beginning Balance:	05/01/19	\$4,271,788.16
	Deposits and Credits:		\$5,293,618.80
	Checks and Charges:		(\$1,831,465.43)
	Adjustments:		\$55.03
	Ending Balance Per Reconciliation:		<u>\$7,733,996.56</u>
	Ending Balance Per Bank Statement:	05/31/19	\$7,733,996.56
	* Outstanding Deposits and Credits:	05/31/19	\$0.00
	* Outstanding Checks and Charges:	05/31/19	(\$63,067.09)
	Ending Book Balance:	05/31/19	<u>\$7,670,929.47</u>

* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 5/31/19

CAFMA	General Fund	General Fund	1100
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Date	Document	Description	Module	Company	Amount
02/25/19	756736667	Micronet Communications, Inc.	AP	CAFMA	\$3,000.00
03/11/19	756736703	Amsoil, Inc.	AP	CAFMA	\$2,822.90
03/11/19	756736753	Nationwide Retirement Solution	AP	CAFMA	\$14,733.54
03/25/19	756736823	Daniel's Tuxedo & Tailor	AP	CAFMA	\$36.00
04/08/19	756736891	Arizona Dept. of Public Safety	AP	CAFMA	\$20.00
04/08/19	756736912	Daniel's Tuxedo & Tailor	AP	CAFMA	\$63.00
04/22/19	756736980	Bradshaw Mountain Environ. Inc	AP	CAFMA	\$85.00
04/22/19	756737013	Daniel's Tuxedo & Tailor	AP	CAFMA	\$45.00
04/22/19	756737020	Jim's Alignment & Brake	AP	CAFMA	\$60.00
04/22/19	756737023	Markets West Office Furniture	AP	CAFMA	\$13,220.97
04/22/19	756737027	Merit Technology Partners	AP	CAFMA	\$50,593.34
04/22/19	756737032	Prescott Tire Pros & Autom.LLC	AP	CAFMA	\$655.72
04/22/19	756737039	SC Audit & Accounting Solution	AP	CAFMA	\$948.75
04/22/19	756737040	Smart Document Solutions	AP	CAFMA	\$505.47
04/22/19	756737052	Verizon Wireless	AP	CAFMA	\$4,459.05
04/22/19	756737054	Yavapai County Assessor's Offi	AP	CAFMA	\$50.00
05/01/19	756736891	Arizona Dept. of Public Safety	AP	CAFMA	(\$20.00)
05/06/19	756737057	Able Saw, LLC	AP	CAFMA	\$1,837.33
05/06/19	756737058	Action Communications	AP	CAFMA	\$17,437.65
05/06/19	756737059	Action Graphics	AP	CAFMA	\$793.75
05/06/19	756737060	Alert-All Corporation	AP	CAFMA	\$175.00
05/06/19	756737061	American Express, Inc.	AP	CAFMA	\$1,621.05
05/06/19	756737062	APS	AP	CAFMA	\$3,963.70
05/06/19	756737064	Arizona Dept. of Public Safety	AP	CAFMA	\$5.00
05/06/19	756737065	Arizona PPE Recon, Inc.	AP	CAFMA	\$341.50
05/06/19	756737066	Arrow International, Inc.	AP	CAFMA	\$116.45
05/06/19	756737067	Bennett Oil	AP	CAFMA	\$791.94
05/06/19	756737068	Best Pick Disposal, Inc	AP	CAFMA	\$397.12
05/06/19	756737069	Bound Tree Medical LLC	AP	CAFMA	\$24,361.03
05/06/19	756737075	Brackman's Paint & Body, Inc	AP	CAFMA	\$633.29
05/06/19	756737076	Cable One Business	AP	CAFMA	\$142.52
05/06/19	756737077	CenturyLink	AP	CAFMA	\$1,534.87
05/06/19	756737079	CenturyLink	AP	CAFMA	\$45.11
05/06/19	756737080	Chase Bank	AP	CAFMA	\$617,531.92
05/06/19	756737085	Chino Rentals	AP	CAFMA	\$179.28
05/06/19	756737086	City of Prescott	AP	CAFMA	\$57,769.33
05/06/19	756737087	City of Prescott	AP	CAFMA	\$242.86
05/06/19	756737088	Nicolas J. Cornelius	AP	CAFMA	\$3,307.50
05/06/19	756737089	Cornwell Tools	AP	CAFMA	\$4,472.00
05/06/19	756737090	Cummins Rocky Mountain LLC	AP	CAFMA	\$378.08
05/06/19	756737092	The Employment Network Magazin	AP	CAFMA	\$295.00
05/06/19	756737093	FACTORY MOTOR PARTS	AP	CAFMA	\$300.74
05/06/19	756737094	FEDEX	AP	CAFMA	\$15.42
05/06/19	756737095	Freightliner of AZ, LLC	AP	CAFMA	\$126.59
05/06/19	756737096	GEN-TECH	AP	CAFMA	\$3,074.45
05/06/19	756737097	Globalstar	AP	CAFMA	\$224.59
05/06/19	756737098	GovInvest, Inc.	AP	CAFMA	\$28,500.00
05/06/19	756737099	W.W. Grainger, Inc.	AP	CAFMA	\$7.60
05/06/19	756737100	Hull Trucking, Inc.	AP	CAFMA	\$300.00
05/06/19	756737101	IAFC Membership	AP	CAFMA	\$260.00
05/06/19	756737102	Immix Technology, Inc.	AP	CAFMA	\$979.28
05/06/19	756737103	KAIROS Health Arizona, Inc.	AP	CAFMA	\$118,619.30
05/06/19	756737104	Liberty Art Works	AP	CAFMA	\$560.00
05/06/19	756737105	Light House of Arizona	AP	CAFMA	\$283.06
05/06/19	756737107	Matheson Tri-Gas, Inc.	AP	CAFMA	\$763.94
05/06/19	756737109	Municipal Emergency Svcs Inc	AP	CAFMA	\$4,937.26
05/06/19	756737110	Mitchell Repair Info. Comp LLC	AP	CAFMA	\$395.36
05/06/19	756737111	NAPA Auto Parts	AP	CAFMA	\$2,733.41
05/06/19	756737119	Neumann High Country Doors	AP	CAFMA	\$75.23
05/06/19	756737120	Northern AZ Premier Termite	AP	CAFMA	\$1,500.00
05/06/19	756737124	O'Reilly Auto Parts	AP	CAFMA	\$166.86
05/06/19	756737125	Prescott Winlectric Co.	AP	CAFMA	\$47.13

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 5/31/19

CAFMA	General Fund	General Fund	1100
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Date	Document	Description	Module	Company	Amount
05/06/19	756737126	Prescott Valley Ace Hardware	AP	CAFMA	\$835.04
05/06/19	756737129	R and R Auto and Truck Parts	AP	CAFMA	\$83.76
05/06/19	756737130	Besonson Tools LLC	AP	CAFMA	\$40.64
05/06/19	756737131	Staples Contract & Commmerc.Inc	AP	CAFMA	\$6,042.96
05/06/19	756737133	Jed Steward	AP	CAFMA	\$1,000.00
05/06/19	756737134	Sunstate Equipment Co	AP	CAFMA	\$1,658.87
05/06/19	756737135	D.G.Shoemaker & Associates Inc	AP	CAFMA	\$1,596.88
05/06/19	756737136	SymbolArts, LLC	AP	CAFMA	\$33.90
05/06/19	756737137	Teleflex Medical, Inc.	AP	CAFMA	\$499.25
05/06/19	756737138	Tessco, Inc.	AP	CAFMA	\$432.43
05/06/19	756737139	The Hike Shack	AP	CAFMA	\$828.47
05/06/19	756737140	Town of Prescott Valley	AP	CAFMA	\$102.83
05/06/19	756737141	Unisource Energy Services	AP	CAFMA	\$749.08
05/06/19	756737143	United Disposal, Inc	AP	CAFMA	\$198.00
05/06/19	756737144	US Bank Voyager Fleet Systems	AP	CAFMA	\$11,840.79
05/06/19	756737145	Wist Supply & Equipment Co	AP	CAFMA	\$61.49
05/06/19	756737146	XEROX FINANCIAL SERVICES	AP	CAFMA	\$758.81
05/06/19	756737147	Yavapai Fleet Yavapai Machine	AP	CAFMA	\$255.91
05/06/19	756737149	Zebrascares LLC	AP	CAFMA	\$2,250.00
05/13/19	756737150	Pioneer Title Agency, Inc	AP	CAFMA	\$5,000.00
05/13/19	756737151	Pioneer Title Agency, Inc	AP	CAFMA	\$1,000.00
05/14/19	756737151	Pioneer Title Agency, Inc	AP	CAFMA	(\$1,000.00)
05/14/19	756737152	Empire West Title Agency	AP	CAFMA	\$1,000.00
05/20/19	756737170	Bradshaw Mountain Environ. Inc	AP	CAFMA	\$245.00
05/20/19	756737171	B & W Fire Security Systems	AP	CAFMA	\$99.00
05/20/19	756737172	Cable One Business	AP	CAFMA	\$920.91
05/20/19	756737173	CenturyLink	AP	CAFMA	\$735.52
05/20/19	756737174	Changala, Martin	AP	CAFMA	\$112.40
05/20/19	756737175	Chase Bank	AP	CAFMA	\$600,119.68
05/20/19	756737177	Chase Card Services	AP	CAFMA	\$22,172.30
05/20/19	756737191	Chino Rentals	AP	CAFMA	\$292.68
05/20/19	756737192	Chief Supply Corp	AP	CAFMA	\$1,815.08
05/20/19	756737193	City of Prescott	AP	CAFMA	\$332.03
05/20/19	756737194	Cornwell Tools	AP	CAFMA	\$507.31
05/20/19	756737195	Cummins Rocky Mountain LLC	AP	CAFMA	\$22,275.14
05/20/19	756737199	Curtis Tools for Heroes	AP	CAFMA	\$87.34
05/20/19	756737201	Dish Network	AP	CAFMA	\$118.05
05/20/19	756737202	Earth Resources Corp.	AP	CAFMA	\$4,895.67
05/20/19	756737204	Enerspect Medical Solutions	AP	CAFMA	\$403.77
05/20/19	756737205	FACTORY MOTOR PARTS	AP	CAFMA	\$73.82
05/20/19	756737206	FEDEX	AP	CAFMA	\$93.08
05/20/19	756737207	Galpin Ford, Inc.	AP	CAFMA	\$159.95
05/20/19	756737208	Gray Manufacturing Company inc	AP	CAFMA	\$5,533.24
05/20/19	756737209	Healthcare Medical Waste Svcs	AP	CAFMA	\$50.82
05/20/19	756737210	Immix Technology, Inc.	AP	CAFMA	\$1,095.00
05/20/19	756737211	DAVID L. JOHNSON	AP	CAFMA	\$260.00
05/20/19	756737212	Light House of Arizona	AP	CAFMA	\$189.78
05/20/19	756737213	Manzanita Landscaping, Inc.	AP	CAFMA	\$450.00
05/20/19	756737214	Matheson Tri-Gas, Inc.	AP	CAFMA	\$128.93
05/20/19	756737215	Merlt Technology Partners	AP	CAFMA	\$2,500.00
05/20/19	756737217	Motorola Solutions, Inc	AP	CAFMA	\$1,095.08
05/20/19	756737220	Prescott Winlectric Co.	AP	CAFMA	\$26.37
05/20/19	756737221	Public Safety Crisis Solutions	AP	CAFMA	\$525.00
05/20/19	756737222	Prescott Valley Ace Hardware	AP	CAFMA	\$54.09
05/20/19	756737223	Rosenbauer South Dakota, LLC	AP	CAFMA	\$215.60
05/20/19	756737224	SCENT FROM ABOVE COMPANY LLC	AP	CAFMA	\$280.00
05/20/19	756737225	Smart Document Solutions	AP	CAFMA	\$594.18
05/20/19	756737227	Spartan Motors, Inc.	AP	CAFMA	\$145.97
05/20/19	756737228	Staples Contract & Commmerc.Inc	AP	CAFMA	\$754.53
05/20/19	756737229	Teleflex Medical, Inc.	AP	CAFMA	\$106.34
05/20/19	756737230	Town of Prescott Valley	AP	CAFMA	\$968.14
05/20/19	756737231	Unisource Energy Services	AP	CAFMA	\$144.55

BR Checks and Charges Cleared

For the Bank Statement ending: 5/31/19

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
05/20/19	756737232	Vern Lewis Welding Supply Inc	AP	CAFMA	\$8.46
05/20/19	756737234	Western Shelter Systems	AP	CAFMA	\$555.16
05/20/19	756737235	Yavapai Mechanical Plumbing	AP	CAFMA	\$7,090.00
05/20/19	756737236	Zebrascares LLC	AP	CAFMA	\$290.00
05/22/19	756737153	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$120.00
05/22/19	756737155	Able Saw, LLC	AP	CAFMA	\$1,980.91
05/22/19	756737156	Action Graphics	AP	CAFMA	\$686.29
05/22/19	756737159	AHS Rescue, LLC	AP	CAFMA	\$235.49
05/22/19	756737161	APS	AP	CAFMA	\$7,504.38
05/22/19	756737163	Arizona Dept. of Public Safety	AP	CAFMA	\$5.00
05/22/19	756737164	Arizona Extreme Fitness	AP	CAFMA	\$8,635.05
05/22/19	756737165	Aviat US, Inc.	AP	CAFMA	\$7,000.00
05/22/19	756737166	BACKBOARDS BOOMERANG	AP	CAFMA	\$120.00
05/22/19	756737167	Bennett Oil	AP	CAFMA	\$2,567.24
05/22/19	756737168	Bound Tree Medical LLC	AP	CAFMA	\$5,955.57
05/23/19	756737237	Pioneer Title Agency, Inc	AP	CAFMA	\$89,289.15
05/31/19	Correct ss adj	Correct social security adj	GL	CAFMA	\$55.03
TOTAL CHECKS AND CHARGES CLEARED:					\$1,831,465.43

CAFMA-Central Arizona Fire and Medical
BR Checks and Charges Outstanding
For the Bank Statement ending: 5/31/19

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
12/03/18	756736180	David Goodwin	AP	CAFMA	\$97.74
04/22/19	756737014	DARLEY	AP	CAFMA	\$4,763.02
04/22/19	756737028	Neumann High Country Doors	AP	CAFMA	\$440.00
05/06/19	756737091	Daniel's Tuxedo & Tailor	AP	CAFMA	\$26.00
05/06/19	756737106	Markets West Office Furniture	AP	CAFMA	\$217.45
05/06/19	756737148	YRMCPH PHYSICIAN PRACTICES	AP	CAFMA	\$216.00
05/20/19	756737200	DeCarol Company Inc.	AP	CAFMA	\$24,194.03
05/20/19	756737203	Richard Eckert	AP	CAFMA	\$260.00
05/20/19	756737216	Miracle Man Plumbing, Inc	AP	CAFMA	\$550.00
05/20/19	756737218	Northern AZ Premier Termite	AP	CAFMA	\$975.00
05/20/19	756737226	Besonson Tools LLC	AP	CAFMA	\$18.44
05/20/19	756737233	Verizon Wireless	AP	CAFMA	\$3,940.22
05/22/19	756737154	AAA Taxi	AP	CAFMA	\$21.25
05/22/19	756737160	American Fence Co, Inc	AP	CAFMA	\$272.84
05/29/19	756737238	Empire West Title Agency	AP	CAFMA	\$27,075.10
TOTAL CHECKS AND CHARGES OUTSTANDING:					\$63,067.09

CAFMA-Central Arizona Fire and Medical

BR Deposits and Credits Cleared

For the Bank Statement ending: 5/31/19

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
05/09/19	3039	Deposit	AR	CAFMA	\$543.92
05/09/19	3040	Deposit	AR	CAFMA	\$3,703.94
05/09/19	3041	Deposit	AR	CAFMA	\$158.22
05/09/19	3042	Deposit	AR	CAFMA	\$26.98
05/09/19	3043	Deposit	AR	CAFMA	\$307.01
05/09/19	3044	Deposit	AR	CAFMA	\$2,861.48
05/09/19	3045	Deposit	AR	CAFMA	\$72,577.19
05/09/19	3046	Deposit	AR	CAFMA	\$1,245.68
05/09/19	3047	Deposit	AR	CAFMA	\$532.97
05/09/19	3048	Deposit	AR	CAFMA	\$259.99
05/09/19	3049	Deposit	AR	CAFMA	\$532.97
05/09/19	3050	Deposit	AR	CAFMA	\$260.00
05/09/19	3052	Deposit	AR	CAFMA	\$1,045.05
05/09/19	3053	Deposit	AR	CAFMA	\$3,196.32
05/09/19	3054	Deposit	AR	CAFMA	\$1,856.82
05/09/19	3097	Deposit	AR	CAFMA	\$362.00
05/09/19	3098	Deposit	AR	CAFMA	\$260.00
05/16/19	3063	Deposit	AR	CAFMA	\$1,319.12
05/16/19	3064	Deposit	AR	CAFMA	\$141.23
05/16/19	3065	Deposit	AR	CAFMA	\$332.00
05/16/19	3066	Deposit	AR	CAFMA	\$84.80
05/16/19	3067	Deposit	AR	CAFMA	\$5,954.43
05/16/19	3068	Deposit	AR	CAFMA	\$2,060.41
05/16/19	3069	Deposit	AR	CAFMA	\$895.46
05/16/19	3070	Deposit	AR	CAFMA	\$595.62
05/16/19	3071	Deposit	AR	CAFMA	\$450.51
05/16/19	3072	Deposit	AR	CAFMA	\$355.65
05/16/19	3073	Deposit	AR	CAFMA	\$181.94
05/16/19	3074	Deposit	AR	CAFMA	\$5,014.63
05/16/19	3075	Deposit	AR	CAFMA	\$1,025.60
05/16/19	3078	Deposit	AR	CAFMA	\$490.62
05/16/19	3079	Deposit	AR	CAFMA	\$1,366.00
05/23/19	3087	Deposit	AR	CAFMA	\$571.85
05/23/19	3088	Deposit	AR	CAFMA	\$92.76
05/23/19	3089	Deposit	AR	CAFMA	\$66.31
05/23/19	3090	Deposit	AR	CAFMA	\$1,533.78
05/23/19	3091	Deposit	AR	CAFMA	\$531.25
05/23/19	3092	Deposit	AR	CAFMA	\$3,167.49
05/23/19	3093	Deposit	AR	CAFMA	\$324.61
05/23/19	3094	Deposit	AR	CAFMA	\$595.95
05/23/19	3095	Deposit	AR	CAFMA	\$340.13
05/23/19	3096	Deposit	AR	CAFMA	\$16.54
05/23/19	3099	Deposit	AR	CAFMA	\$200.00
05/23/19	3100	Deposit	AR	CAFMA	\$410.01
05/30/19	3105	Deposit	AR	CAFMA	\$378.68
05/30/19	3106	Deposit	AR	CAFMA	\$273.49
05/30/19	3107	Deposit	AR	CAFMA	\$41.23
05/30/19	3108	Deposit	AR	CAFMA	\$5,481.48
05/30/19	3109	Deposit	AR	CAFMA	\$483.11
05/30/19	3110	Deposit	AR	CAFMA	\$41,902.72
05/30/19	3111	Deposit	AR	CAFMA	\$15.46
05/30/19	3112	Deposit	AR	CAFMA	\$1,064.45
05/30/19	3113	Deposit	AR	CAFMA	\$105.00
05/30/19	3114	Deposit	AR	CAFMA	\$85.68
05/30/19	3115	Deposit	AR	CAFMA	\$5,835.87
05/30/19	3116	Deposit	AR	CAFMA	\$3,951.31
05/30/19	3119	Deposit	AR	CAFMA	\$1,445.16
05/30/19	3120	Deposit	AR	CAFMA	\$392.00
05/30/19	3121	Deposit	AR	CAFMA	\$916.00
05/31/19	Cash w/County	Transfer in from CVFD & CYFD	GL	CAFMA	\$5,107,611.70
05/31/19	Cash w/County	Interest General Fund	GL	CAFMA	\$5,786.22

BR Deposits and Credits Cleared

For the Bank Statement ending: 5/31/19

CAFMA		General Fund		General Fund		1100
Date	Document	Description	Module	Company	Amount	
TOTAL DEPOSITS AND CREDITS CLEARED:					\$5,293,618.80	

CAFMA-Central Arizona Fire and Medical
BR Deposits and Credits Outstanding
For the Bank Statement ending: 5/31/19

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
05/31/19	Correct ss adj	Correct social security adjust	GL	CAFMA	\$55.03
05/31/19	Correct ss adj	Correct social security adjust	GL	CAFMA	(\$55.03)
TOTAL DEPOSITS AND CREDITS OUTSTANDING:					\$0.00

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						
756736891	05/01/19	Marked	Yes	Arizona Dept. of Public Safety	06/19/19	(\$20.00)
756737057	05/06/19	Marked	No	Able Saw, LLC	06/19/19	\$1,837.33
756737058	05/06/19	Marked	No	Action Communications	06/19/19	\$17,437.65
756737059	05/06/19	Marked	No	Action Graphics	06/19/19	\$793.75
756737060	05/06/19	Marked	No	Alert-All Corporation	06/19/19	\$175.00
756737061	05/06/19	Marked	No	American Express, Inc.	06/19/19	\$1,621.05
756737062	05/06/19	Marked	No	APS	06/19/19	\$3,963.70
756737064	05/06/19	Marked	No	Arizona Dept. of Public Safety	06/19/19	\$5.00
756737065	05/06/19	Marked	No	Arizona PPE Recon, Inc.	06/19/19	\$341.50
756737066	05/06/19	Marked	No	Arrow International, Inc.	06/19/19	\$116.45
756737067	05/06/19	Marked	No	Bennett Oil	06/19/19	\$791.94
756737068	05/06/19	Marked	No	Best Pick Disposal, Inc	06/19/19	\$397.12
756737069	05/06/19	Marked	No	Bound Tree Medical LLC	06/19/19	\$24,361.03
756737075	05/06/19	Marked	No	Brackman's Paint & Body, Inc	06/19/19	\$633.29
756737076	05/06/19	Marked	No	Cable One Business	06/19/19	\$142.52
756737077	05/06/19	Marked	No	CenturyLink	06/19/19	\$1,534.87
756737079	05/06/19	Marked	No	CenturyLink	06/19/19	\$45.11
756737080	05/06/19	Marked	No	Chase Bank	06/19/19	\$617,531.92
756737085	05/06/19	Marked	No	Chino Rentals	06/19/19	\$179.28
756737086	05/06/19	Marked	No	City of Prescott	06/19/19	\$57,769.33
756737087	05/06/19	Marked	No	City of Prescott	06/19/19	\$242.86
756737088	05/06/19	Marked	No	Nicolas J. Cornelius	06/19/19	\$3,307.50
756737089	05/06/19	Marked	No	Cornwell Tools	06/19/19	\$4,472.00
756737090	05/06/19	Marked	No	Cummins Rocky Mountain LLC	06/19/19	\$378.08
756737091	05/06/19	Retrieved	No	Daniel's Tuxedo & Tailor		\$26.00
756737092	05/06/19	Marked	No	The Employment Network Magazin	06/19/19	\$295.00
756737093	05/06/19	Marked	No	FACTORY MOTOR PARTS	06/19/19	\$300.74
756737094	05/06/19	Marked	No	FEDEX	06/19/19	\$15.42
756737095	05/06/19	Marked	No	Freightliner of AZ, LLC	06/19/19	\$126.59
756737096	05/06/19	Marked	No	GEN-TECH	06/19/19	\$3,074.45
756737097	05/06/19	Marked	No	Globalstar	06/19/19	\$224.59
756737098	05/06/19	Marked	No	GovInvest, Inc.	06/19/19	\$28,500.00
756737099	05/06/19	Marked	No	W.W. Grainger, Inc.	06/19/19	\$7.60
756737100	05/06/19	Marked	No	Hull Trucking, Inc.	06/19/19	\$300.00
756737101	05/06/19	Marked	No	IAFC Membership	06/19/19	\$260.00
756737102	05/06/19	Marked	No	Immix Technology, Inc.	06/19/19	\$979.28
756737103	05/06/19	Marked	No	KAIROS Health Arizona, Inc.	06/19/19	\$118,619.30
756737104	05/06/19	Marked	No	Liberty Art Works	06/19/19	\$560.00
756737105	05/06/19	Marked	No	Light House of Arizona	06/19/19	\$283.06
756737106	05/06/19	Retrieved	No	Markets West Office Furniture		\$217.45
756737107	05/06/19	Marked	No	Matheson Tri-Gas, Inc.	06/19/19	\$763.94
756737109	05/06/19	Marked	No	Municipal Emergency Svcs Inc	06/19/19	\$4,937.26
756737110	05/06/19	Marked	No	Mitchell Repair Info. Comp LLC	06/19/19	\$395.36
756737111	05/06/19	Marked	No	NAPA Auto Parts	06/19/19	\$2,733.41
756737119	05/06/19	Marked	No	Neumann High Country Doors	06/19/19	\$75.23
756737120	05/06/19	Marked	No	Northern AZ Premier Termite	06/19/19	\$1,500.00
756737124	05/06/19	Marked	No	O'Reilly Auto Parts	06/19/19	\$166.86
756737125	05/06/19	Marked	No	Prescott Winlectric Co.	06/19/19	\$47.13
756737126	05/06/19	Marked	No	Prescott Valley Ace Hardware	06/19/19	\$835.04
756737129	05/06/19	Marked	No	R and R Auto and Truck Parts	06/19/19	\$83.76
756737130	05/06/19	Marked	No	Besonson Tools LLC	06/19/19	\$40.64
756737131	05/06/19	Marked	No	Staples Contract & Commerc.Inc	06/19/19	\$6,042.96
756737133	05/06/19	Marked	No	Jed Steward	06/19/19	\$1,000.00
756737134	05/06/19	Marked	No	Sunstate Equipment Co	06/19/19	\$1,658.87
756737135	05/06/19	Marked	No	D.G.Shoemaker & Associates Inc	06/19/19	\$1,596.88
756737136	05/06/19	Marked	No	SymbolArts, LLC	06/19/19	\$33.90
756737137	05/06/19	Marked	No	Teleflex Medical, Inc.	06/19/19	\$499.25
756737138	05/06/19	Marked	No	Tessco, Inc.	06/19/19	\$432.43
756737139	05/06/19	Marked	No	The Hike Shack	06/19/19	\$828.47
756737140	05/06/19	Marked	No	Town of Prescott Valley	06/19/19	\$102.83
756737141	05/06/19	Marked	No	Unisource Energy Services	06/19/19	\$749.08
756737143	05/06/19	Marked	No	United Disposal, Inc	06/19/19	\$198.00

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
756737144	05/06/19	Marked	No	US Bank Voyager Fleet Systems	06/19/19	\$11,840.79
756737145	05/06/19	Marked	No	Wist Supply & Equipment Co	06/19/19	\$61.49
756737146	05/06/19	Marked	No	XEROX FINANCIAL SERVICES	06/19/19	\$758.81
756737147	05/06/19	Marked	No	Yavapai Fleet Yavapai Machine	06/19/19	\$255.91
756737148	05/06/19	Retrieved	No	YRMCPH PHYSICIAN PRACTICES		\$216.00
756737149	05/06/19	Marked	No	Zebrascares LLC	06/19/19	\$2,250.00
756737150	05/13/19	Marked	No	Pioneer Title Agency, Inc	06/19/19	\$5,000.00
756737151	05/13/19	Marked	No	Pioneer Title Agency, Inc	06/19/19	\$1,000.00
756737151	05/14/19	Marked	Yes	Pioneer Title Agency, Inc	06/19/19	(\$1,000.00)
756737152	05/14/19	Marked	No	Empire West Title Agency	06/19/19	\$1,000.00
756737153	05/22/19	Marked	No	A1 Water Bulk Delivery Svc LLC	06/19/19	\$120.00
756737154	05/22/19	Retrieved	No	AAA Taxi		\$21.25
756737155	05/22/19	Marked	No	Able Saw, LLC	06/19/19	\$1,980.91
756737156	05/22/19	Marked	No	Action Graphics	06/19/19	\$686.29
756737159	05/22/19	Marked	No	AHS Rescue, LLC	06/19/19	\$235.49
756737160	05/22/19	Retrieved	No	American Fence Co, Inc		\$272.84
756737161	05/22/19	Marked	No	APS	06/19/19	\$7,504.38
756737163	05/22/19	Marked	No	Arizona Dept. of Public Safety	06/19/19	\$5.00
756737164	05/22/19	Marked	No	Arizona Extreme Fitness	06/19/19	\$8,635.05
756737165	05/22/19	Marked	No	Aviat US, Inc.	06/19/19	\$7,000.00
756737166	05/22/19	Marked	No	BACKBOARDS BOOMERANG	06/19/19	\$120.00
756737167	05/22/19	Marked	No	Bennett Oil	06/19/19	\$2,567.24
756737168	05/22/19	Marked	No	Bound Tree Medical LLC	06/19/19	\$5,955.57
756737170	05/20/19	Marked	No	Bradshaw Mountain Environ. Inc	06/19/19	\$245.00
756737171	05/20/19	Marked	No	B & W Fire Security Systems	06/19/19	\$99.00
756737172	05/20/19	Marked	No	Cable One Business	06/19/19	\$920.91
756737173	05/20/19	Marked	No	CenturyLink	06/19/19	\$735.52
756737174	05/20/19	Marked	No	Changala, Martin	06/19/19	\$112.40
756737175	05/20/19	Marked	No	Chase Bank	06/19/19	\$600,119.68
756737177	05/20/19	Marked	No	Chase Card Services	06/19/19	\$22,172.30
756737191	05/20/19	Marked	No	Chino Rentals	06/19/19	\$292.68
756737192	05/20/19	Marked	No	Chief Supply Corp	06/19/19	\$1,815.08
756737193	05/20/19	Marked	No	City of Prescott	06/19/19	\$332.03
756737194	05/20/19	Marked	No	Cornwell Tools	06/19/19	\$507.31
756737195	05/20/19	Marked	No	Cummins Rocky Mountain LLC	06/19/19	\$22,275.14
756737199	05/20/19	Marked	No	Curtis Tools for Heroes	06/19/19	\$87.34
756737200	05/20/19	Retrieved	No	DeCarol Company Inc.		\$24,194.03
756737201	05/20/19	Marked	No	Dish Network	06/19/19	\$118.05
756737202	05/20/19	Marked	No	Earth Resources Corp.	06/19/19	\$4,895.67
756737203	05/20/19	Retrieved	No	Richard Eckert		\$260.00
756737204	05/20/19	Marked	No	Enerspect Medical Solutions	06/19/19	\$403.77
756737205	05/20/19	Marked	No	FACTORY MOTOR PARTS	06/19/19	\$73.82
756737206	05/20/19	Marked	No	FEDEX	06/19/19	\$93.08
756737207	05/20/19	Marked	No	Galpin Ford, Inc.	06/19/19	\$159.95
756737208	05/20/19	Marked	No	Gray Manufacturing Company inc	06/19/19	\$5,533.24
756737209	05/20/19	Marked	No	Healthcare Medical Waste Svcs	06/19/19	\$50.82
756737210	05/20/19	Marked	No	Immix Technology, Inc.	06/19/19	\$1,095.00
756737211	05/20/19	Marked	No	DAVID L. JOHNSON	06/19/19	\$260.00
756737212	05/20/19	Marked	No	Light House of Arizona	06/19/19	\$189.78
756737213	05/20/19	Marked	No	Manzanita Landscaping, Inc.	06/19/19	\$450.00
756737214	05/20/19	Marked	No	Matheson Tri-Gas, Inc.	06/19/19	\$128.93
756737215	05/20/19	Marked	No	Merlt Technology Partners	06/19/19	\$2,500.00
756737216	05/20/19	Retrieved	No	Miracle Man Plumbing, Inc		\$550.00
756737217	05/20/19	Marked	No	Motorola Solutions, Inc	06/19/19	\$1,095.08
756737218	05/20/19	Retrieved	No	Northern AZ Premier Termite		\$975.00
756737220	05/20/19	Marked	No	Prescott Winlectric Co.	06/19/19	\$26.37
756737221	05/20/19	Marked	No	Public Safety Crisis Solutions	06/19/19	\$525.00
756737222	05/20/19	Marked	No	Prescott Valley Ace Hardware	06/19/19	\$54.09
756737223	05/20/19	Marked	No	Rosenbauer South Dakota, LLC	06/19/19	\$215.60
756737224	05/20/19	Marked	No	SCENT FROM ABOVE COMPANY LLC	06/19/19	\$280.00
756737225	05/20/19	Marked	No	Smart Document Solutions	06/19/19	\$594.18
756737226	05/20/19	Retrieved	No	Besonson Tools LLC		\$18.44

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: CHECKS FROM ACCOUNTS PAYABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

(CONTINUED)

756737227	05/20/19	Marked	No	Spartan Motors, Inc.	06/19/19	\$145.97
756737228	05/20/19	Marked	No	Staples Contract & Commmerc.Inc	06/19/19	\$754.53
756737229	05/20/19	Marked	No	Teleflex Medical, Inc.	06/19/19	\$106.34
756737230	05/20/19	Marked	No	Town of Prescott Valley	06/19/19	\$968.14
756737231	05/20/19	Marked	No	Unisource Energy Services	06/19/19	\$144.55
756737232	05/20/19	Marked	No	Vern Lewis Welding Supply Inc	06/19/19	\$8.46
756737233	05/20/19	Retrieved	No	Verizon Wireless		\$3,940.22
756737234	05/20/19	Marked	No	Western Shelter Systems	06/19/19	\$555.16
756737235	05/20/19	Marked	No	Yavapai Mechanical Plumbing	06/19/19	\$7,090.00
756737236	05/20/19	Marked	No	Zebrascares LLC	06/19/19	\$290.00
756737237	05/23/19	Marked	No	Pioneer Title Agency, Inc	06/19/19	\$89,289.15
756737238	05/29/19	Retrieved	No	Empire West Title Agency		\$27,075.10

SUB TOTAL FOR BANK: **\$1,797,877.99**

TOTAL FOR MODULE: **\$1,797,877.99**

MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

3039	05/09/19	Marked	No	Deposit	06/19/19	\$543.92
3040	05/09/19	Marked	No	Deposit	06/19/19	\$3,703.94
3041	05/09/19	Marked	No	Deposit	06/19/19	\$158.22
3042	05/09/19	Marked	No	Deposit	06/19/19	\$26.98
3043	05/09/19	Marked	No	Deposit	06/19/19	\$307.01
3044	05/09/19	Marked	No	Deposit	06/19/19	\$2,861.48
3045	05/09/19	Marked	No	Deposit	06/19/19	\$72,577.19
3046	05/09/19	Marked	No	Deposit	06/19/19	\$1,245.68
3047	05/09/19	Marked	No	Deposit	06/19/19	\$532.97
3048	05/09/19	Marked	No	Deposit	06/19/19	\$259.99
3049	05/09/19	Marked	No	Deposit	06/19/19	\$532.97
3050	05/09/19	Marked	No	Deposit	06/19/19	\$260.00
3052	05/09/19	Marked	No	Deposit	06/19/19	\$1,045.05
3053	05/09/19	Marked	No	Deposit	06/19/19	\$3,196.32
3054	05/09/19	Marked	No	Deposit	06/19/19	\$1,856.82
3063	05/16/19	Marked	No	Deposit	06/19/19	\$1,319.12
3064	05/16/19	Marked	No	Deposit	06/19/19	\$141.23
3065	05/16/19	Marked	No	Deposit	06/19/19	\$332.00
3066	05/16/19	Marked	No	Deposit	06/19/19	\$84.80
3067	05/16/19	Marked	No	Deposit	06/19/19	\$5,954.43
3068	05/16/19	Marked	No	Deposit	06/19/19	\$2,060.41
3069	05/16/19	Marked	No	Deposit	06/19/19	\$895.46
3070	05/16/19	Marked	No	Deposit	06/19/19	\$595.62
3071	05/16/19	Marked	No	Deposit	06/19/19	\$450.51
3072	05/16/19	Marked	No	Deposit	06/19/19	\$355.65
3073	05/16/19	Marked	No	Deposit	06/19/19	\$181.94
3074	05/16/19	Marked	No	Deposit	06/19/19	\$5,014.63
3075	05/16/19	Marked	No	Deposit	06/19/19	\$1,025.60
3078	05/16/19	Marked	No	Deposit	06/19/19	\$490.62
3079	05/16/19	Marked	No	Deposit	06/19/19	\$1,366.00
3087	05/23/19	Marked	No	Deposit	06/19/19	\$571.85
3088	05/23/19	Marked	No	Deposit	06/19/19	\$92.76
3089	05/23/19	Marked	No	Deposit	06/19/19	\$66.31
3090	05/23/19	Marked	No	Deposit	06/19/19	\$1,533.78
3091	05/23/19	Marked	No	Deposit	06/19/19	\$531.25
3092	05/23/19	Marked	No	Deposit	06/19/19	\$3,167.49
3093	05/23/19	Marked	No	Deposit	06/19/19	\$324.61
3094	05/23/19	Marked	No	Deposit	06/19/19	\$595.95
3095	05/23/19	Marked	No	Deposit	06/19/19	\$340.13
3096	05/23/19	Marked	No	Deposit	06/19/19	\$16.54
3097	05/09/19	Marked	No	Deposit	06/19/19	\$362.00
3098	05/09/19	Marked	No	Deposit	06/19/19	\$260.00
3099	05/23/19	Marked	No	Deposit	06/19/19	\$200.00
3100	05/23/19	Marked	No	Deposit	06/19/19	\$410.01

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
3105	05/30/19	Marked	No	Deposit	06/19/19	\$378.68
3106	05/30/19	Marked	No	Deposit	06/19/19	\$273.49
3107	05/30/19	Marked	No	Deposit	06/19/19	\$41.23
3108	05/30/19	Marked	No	Deposit	06/19/19	\$5,481.48
3109	05/30/19	Marked	No	Deposit	06/19/19	\$483.11
3110	05/30/19	Marked	No	Deposit	06/19/19	\$41,902.72
3111	05/30/19	Marked	No	Deposit	06/19/19	\$15.46
3112	05/30/19	Marked	No	Deposit	06/19/19	\$1,064.45
3113	05/30/19	Marked	No	Deposit	06/19/19	\$105.00
3114	05/30/19	Marked	No	Deposit	06/19/19	\$85.68
3115	05/30/19	Marked	No	Deposit	06/19/19	\$5,835.87
3116	05/30/19	Marked	No	Deposit	06/19/19	\$3,951.31
3119	05/30/19	Marked	No	Deposit	06/19/19	\$1,445.16
3120	05/30/19	Marked	No	Deposit	06/19/19	\$392.00
3121	05/30/19	Marked	No	Deposit	06/19/19	\$916.00
SUB TOTAL FOR BANK:						\$180,220.88
TOTAL FOR MODULE:						\$180,220.88

MODULE: ADJUSTMENTS FROM BANK RECONCILIATION

BANK CONTROL ID: CAFMA - GENERAL FUND						
Correct ss adj	05/31/19	Marked	No	Correct social security adj	06/20/19	\$55.03
SUB TOTAL FOR BANK:						\$55.03
TOTAL FOR MODULE:						\$55.03

MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER

BANK CONTROL ID: CAFMA - GENERAL FUND						
Cash w/County	05/31/19	Marked	No	Transfer in from CVFD & CYFD	06/19/19	\$5,107,611.70
Cash w/County	05/31/19	Marked	No	Interest General Fund	06/19/19	\$5,786.22
Correct ss adj	05/31/19	Retrieved	No	Correct social security adjust		\$55.03
Correct ss adj	05/31/19	Retrieved	No	Correct social security adjust		(\$55.03)
Correct ss adj	05/31/19	Marked	No	Correct social security adj	06/20/19	\$55.03
SUB TOTAL FOR BANK:						\$5,113,452.95
TOTAL FOR MODULE:						\$5,113,452.95

CAFMA-Central Arizona Fire and Medical
BR Adjustments Report
For the Bank Statement ending: 5/31/19

Date	Document	Description	GL Account	Offset Amt	Adj. Amt
DOCUMENT: CORRECT SOCIAL SECURITY ADJ			1100		BANK: CAFMA
05/31/19	Correct ss adj	Correct social security adj	Excluded from GL	\$55.03	
05/31/19	Correct ss adj	Correct social security adj	10.1100.0.0.000		(\$55.03)
ADJUSTMENT DOCUMENT 'CORRECT SOCIAL SECURITY ADJ' TOTAL:					(\$55.03)
TOTAL FOR ALL ADJUSTMENTS:					(\$55.03)

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 5/1/2019 Through 5/31/2019

Fund: (10) General Fund

Account	Current Period				Year To Date			
	Actual	Budget	Variance	%	Actual	Budget	Variance	%
10310000000	\$1,035,858.46	\$0.00	\$1,035,858.46	0.0%	\$4,115,184.63	\$4,227,791.00	\$(112,606.37)	(2.7)%
10320000000	4,071,753.24	0.00	4,071,753.24	0.0	16,106,503.47	16,792,070.00	(685,566.53)	(4.1)
10400100000	717.24	0.00	717.24	0.0	191,928.39	124,000.00	67,928.39	54.8
10430000000	8,717.34	0.00	8,717.34	0.0	52,470.59	24,750.00	27,720.59	112.0
10440000000	7,183.00	0.00	7,183.00	0.0	35,604.57	4,500.00	31,104.57	691.2
10441500000	0.00	0.00	0.00	0.0	0.00	500.00	(500.00)	(100.0)
10442000000	332.00	0.00	332.00	0.0	2,492.00	17,500.00	(15,008.00)	(85.8)
10442500000	479.80	0.00	479.80	0.0	1,696.15	200.00	1,496.15	748.1
10443000000	0.00	0.00	0.00	0.0	100.00	1,000.00	(900.00)	(90.0)
10480000000	122,356.02	0.00	122,356.02	0.0	1,974,257.36	50,000.00	1,924,257.36	3848.5
10490000000	14,921.75	0.00	14,921.75	0.0	122,908.45	21,000.00	101,908.45	485.3
10490100000	0.00	0.00	0.00	0.0	12,602.61	0.00	12,602.61	0.0
10510000000	(13.89)	0.00	(13.89)	0.0	36,587.52	10,900.00	25,687.52	235.7
10512531000	0.00	0.00	0.00	0.0	0.00	10,000.00	(10,000.00)	(100.0)
10514041000	0.00	0.00	0.00	0.0	83,383.81	125,000.00	(41,616.19)	(33.3)
10514141000	0.00	0.00	0.00	0.0	0.00	10,000.00	(10,000.00)	(100.0)
10520000000	0.00	0.00	0.00	0.0	125,575.00	0.00	125,575.00	0.0
10535000000	0.00	0.00	0.00	0.0	6,344.00	0.00	6,344.00	0.0
10540000000	0.00	0.00	0.00	0.0	7,941.40	500.00	7,441.40	1488.3
10543050005	0.00	0.00	0.00	0.0	0.00	21,600.00	(21,600.00)	(100.0)
10560000000	0.00	0.00	0.00	0.0	0.00	600.00	(600.00)	(100.0)
10570000000	31,226.11	0.00	31,226.11	0.0	212,589.90	210,000.00	2,589.90	1.2
10585500000	0.00	0.00	0.00	0.0	30,000.00	24,000.00	6,000.00	25.0
10590000000	0.00	0.00	0.00	0.0	9,980.00	15,000.00	(5,020.00)	(33.5)
10590500000	1,000.00	0.00	1,000.00	0.0	19,250.00	26,000.00	(6,750.00)	(26.0)
	\$5,294,531.07	\$0.00	\$5,294,531.07	0.0 %	\$23,147,399.85	\$21,716,911.00	\$1,430,488.85	6.6 %
10610010000	\$71,239.42	\$0.00	\$(71,239.42)	0.0%	\$826,546.85	\$897,898.00	\$71,351.15	7.9%
10610020000	23,735.14	0.00	(23,735.14)	0.0	275,650.61	296,727.00	21,076.39	7.1
10610030000	571,368.87	0.00	(571,368.87)	0.0	6,697,737.32	7,243,221.00	545,483.68	7.5
10610035000	14,711.46	0.00	(14,711.46)	0.0	187,918.18	199,511.00	11,592.82	5.8
10610041000	26,080.30	0.00	(26,080.30)	0.0	306,029.40	307,947.00	1,917.60	0.6
10610043000	8,787.20	0.00	(8,787.20)	0.0	88,830.40	100,418.00	11,587.60	11.5
10610048000	27,678.40	0.00	(27,678.40)	0.0	322,674.68	356,847.00	34,172.32	9.6
10610049000	7,690.40	0.00	(7,690.40)	0.0	76,843.10	90,110.00	13,266.90	14.7
10610110000	11,758.92	0.00	(11,758.92)	0.0	140,991.32	154,140.00	13,148.68	8.5

6/20/19
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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 5/1/2019 Through 5/31/2019

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Salaries/Reserve	10610132000	0.00	0.00	0.00	0.0	0.00	5,000.00	5,000.00	100.0
Special Detail/Fire Pals	10610320400	1,318.75	0.00	(1,318.75)	0.0	8,150.00	12,600.00	4,450.00	35.3
Special Detail/ Babysitting Classes	10610320402	0.00	0.00	0.00	0.0	0.00	250.00	250.00	100.0
Special Detail/CRMD/Spec Ev Assign Pay	10610320403	562.50	0.00	(562.50)	0.0	1,687.50	6,500.00	4,812.50	74.0
Special Detail / OPS	10610330000	0.00	0.00	0.00	0.0	137.50	0.00	(137.50)	0.0
Spec Det/Ops CPR Prgrm Int/Ext	10610330425	800.00	0.00	(800.00)	0.0	6,468.75	5,000.00	(1,468.75)	(29.4)
Telestaff Maintenance	10610330426	150.00	0.00	(150.00)	0.0	150.00	2,000.00	1,850.00	92.5
Spec Det/Ops Employee Hlth Immuniz Prgrm	10610330431	0.00	0.00	0.00	0.0	0.00	1,400.00	1,400.00	100.0
Spec Det/Ops CISD Program Shift Peers	10610330435	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Spec Det/Ops/Tower Work	10610330439	0.00	0.00	0.00	0.0	450.00	6,500.00	6,050.00	93.1
Spec Det/Ops Haz Mat Program	10610330440	0.00	0.00	0.00	0.0	100.00	625.00	525.00	84.0
Spec Det/Ops Hose Program	10610330441	0.00	0.00	0.00	0.0	250.00	500.00	250.00	50.0
Spec Det/Ops SCBA Program	10610330442	468.75	0.00	(468.75)	0.0	2,498.70	6,500.00	4,001.30	61.6
Spec Det/Ops Recruit Academy	10610330447	643.75	0.00	(643.75)	0.0	5,962.50	8,700.00	2,737.50	31.5
Spec Det/Ops Promo Testing	10610330449	0.00	0.00	0.00	0.0	1,937.50	8,250.00	6,312.50	76.5
Spec Det/ Ops Misc.	10610330452	775.00	0.00	(775.00)	0.0	8,881.25	8,000.00	(881.25)	(11.0)
Spec Duty Training	10610335476	0.00	0.00	0.00	0.0	1,162.50	2,600.00	1,437.50	55.3
Spec Det/Trng Instr CARTA	10610335479	0.00	0.00	0.00	0.0	3,087.50	5,000.00	1,912.50	38.3
Spec Det/ In House EMS Training	10610335482	0.00	0.00	0.00	0.0	12,606.25	30,400.00	17,793.75	58.5
Spec Det/Tower Rescue/Instructor	10610335483	0.00	0.00	0.00	0.0	225.00	1,000.00	775.00	77.5
Spec Det/ Warehouse	10610349451	0.00	0.00	0.00	0.0	1,906.25	11,500.00	9,593.75	83.4
Acting Pay - Prevention	10610420000	0.00	0.00	0.00	0.0	133.00	500.00	367.00	73.4
Acting Pay - Ops	10610430000	3,170.50	0.00	(3,170.50)	0.0	35,992.75	26,000.00	(9,992.75)	(38.4)
Acting Pay - Tech Services	10610441000	0.00	0.00	0.00	0.0	1,325.00	0.00	(1,325.00)	0.0
Acting Pay - Fleet Maintenance	10610448000	0.00	0.00	0.00	0.0	160.00	400.00	240.00	60.0
Vacation/ Sick Leave Buy Back	10610530000	0.00	0.00	0.00	0.0	25,712.83	300,000.00	274,287.17	91.4
O.T. Salaries/Admin	10611010000	1,142.08	0.00	(1,142.08)	0.0	5,269.14	9,000.00	3,730.86	41.5
O.T. Salaries/ Prevention	10611020000	634.43	0.00	(634.43)	0.0	1,479.69	15,000.00	13,520.31	90.1
Recall O.T./Operations	10611030000	2,435.84	0.00	(2,435.84)	0.0	59,859.58	45,000.00	(14,859.58)	(33.0)
SWAT Response / Coverage	10611030250	4.12	0.00	(4.12)	0.0	(299.30)	9,000.00	9,299.30	103.3
O.T. Salaries/CARTA	10611035000	233.10	0.00	(233.10)	0.0	233.10	2,828.00	2,594.90	91.8
O.T. Salaries/Tech Seives	10611041000	954.78	0.00	(954.78)	0.0	17,212.02	20,000.00	2,787.98	13.9
O.T. Salaries/Comm-Outside Agency	10611041561	0.00	0.00	0.00	0.0	(409.83)	0.00	409.83	0.0
O.T. Salaries/Facilities Maintenance	10611043000	0.00	0.00	0.00	0.0	455.88	3,240.00	2,784.12	85.9
O.T. Salaries/ Fleet Maintenance	10611048000	1,767.06	0.00	(1,767.06)	0.0	11,383.19	18,000.00	6,616.81	36.8
O.T. Salaries/Warehouse	10611049000	1,302.84	0.00	(1,302.84)	0.0	12,252.93	15,000.00	2,747.07	18.3
FLSA Pay	10611130000	40,982.68	0.00	(40,982.68)	0.0	483,369.13	538,594.00	55,224.87	10.3
Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA	10611230200	29,134.08	0.00	(29,134.08)	0.0	367,928.31	385,000.00	17,071.69	4.4

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Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Off District Wildland Fires	10611431000	3,803.49	0.00	(3,803.49)	0.0	824,595.27	20,000.00	(804,595.27)	(4023.0)
Training Captain OT	10611535300	1,334.69	0.00	(1,334.69)	0.0	20,282.61	29,200.00	8,917.39	30.5
Trng Cov/Special Duty Pay	10611535304	150.00	0.00	(150.00)	0.0	4,306.25	4,950.00	643.75	13.0
Trng Cov/EVOC Driver Training Inst Pay	10611535307	0.00	0.00	0.00	0.0	6,223.05	2,500.00	(3,723.05)	(148.9)
Trng Cov/Swift Water Training Officers	10611535380	0.00	0.00	0.00	0.0	307.65	2,500.00	2,192.35	87.7
Trng Cov/Engine Co Training Coverage	10611835326	0.00	0.00	0.00	0.0	490.43	12,600.00	12,109.57	96.1
Trng Cov/OT Eng Co Trng Coverage	10611835330	334.53	0.00	(334.53)	0.0	6,824.00	26,500.00	19,676.00	74.2
Trng Cov/ OT Special Ops Training	10611835336	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0
Trng Cov/Paramedic Upgrade Training	10611835337	213.24	0.00	(213.24)	0.0	9,501.52	10,000.00	498.48	5.0
Trng Cov/ OT TRT/ HAZ MAT Training	10611835338	556.56	0.00	(556.56)	0.0	3,907.04	12,000.00	8,092.96	67.4
ASRS Retirement/Admin	10612910000	6,572.39	0.00	(6,572.39)	0.0	83,228.36	75,049.00	(8,179.36)	(10.9)
ASRS Retirement/Prevention	10612920000	1,877.91	0.00	(1,877.91)	0.0	21,593.10	16,816.00	(4,777.10)	(28.4)
ASRS Retirement/Training	10612935000	185.01	0.00	(185.01)	0.0	3,938.99	3,791.00	(147.99)	(3.9)
ASRS Retirement/Tech Services	10612941000	3,226.67	0.00	(3,226.67)	0.0	37,377.83	38,698.00	1,320.17	3.4
ASRS Retirement/Facilities Maintenance	10612943000	1,087.26	0.00	(1,087.26)	0.0	11,565.98	12,232.00	666.02	5.4
ASRS Retirement/Fleet Maint	10612948000	1,865.59	0.00	(1,865.59)	0.0	21,906.07	21,719.00	(187.07)	(0.9)
ASRS Retirement/Warehouse	10612949000	1,096.05	0.00	(1,096.05)	0.0	13,022.94	12,403.00	(619.94)	(5.0)
PSPRS/Admin	10613010000	4,993.88	0.00	(4,993.88)	0.0	57,719.11	115,403.00	57,683.89	50.0
PSPRS/Prevention	10613020000	4,655.76	0.00	(4,655.76)	0.0	54,984.50	60,582.00	5,597.50	9.2
PSPRS Operations	10613030000	266,489.19	0.00	(266,489.19)	0.0	3,464,689.66	3,747,338.00	282,648.34	7.5
PSPRS/ CARTA	10613035000	6,681.60	0.00	(6,681.60)	0.0	88,883.57	83,088.00	(5,795.57)	(7.0)
PSPRS/ Fleet Maint	10613048000	4,188.43	0.00	(4,188.43)	0.0	46,813.21	55,715.00	8,901.79	16.0
401A/Admin	10613210000	1,140.70	0.00	(1,140.70)	0.0	14,335.30	14,755.00	419.70	2.8
401A Retirement / Ops	10613230000	13,263.10	0.00	(13,263.10)	0.0	167,726.22	108,521.00	(59,205.22)	(54.6)
401A/ Fleet Maint.	10613248000	0.00	0.00	0.00	0.0	0.00	8,308.00	8,308.00	100.0
401A/ Fire Chief	10613310000	729.06	0.00	(729.06)	0.0	16,301.17	30,242.00	13,940.83	46.1
Worker's Comp Insurance/Admin	10615010000	0.00	0.00	0.00	0.0	14,368.00	21,673.00	7,305.00	33.7
Worker's Comp/Prevention	10615020000	0.00	0.00	0.00	0.0	14,368.00	15,766.00	1,398.00	8.9
Worker's Comp / Ops	10615030000	0.00	0.00	0.00	0.0	347,198.00	401,895.00	54,697.00	13.6
Worker's Comp/Training	10615035000	0.00	0.00	0.00	0.0	14,368.00	9,621.00	(4,747.00)	(49.3)
Worker's Comp/Comm	10615041000	0.00	0.00	0.00	0.0	14,368.00	15,594.00	1,226.00	7.9
Worker's Comp/Facilities	10615043000	0.00	0.00	0.00	0.0	14,368.00	4,929.00	(9,439.00)	(191.5)
Worker's Comp/Maint	10615048000	0.00	0.00	0.00	0.0	14,368.00	17,843.00	3,475.00	19.5
Worker's Comp/Warehouse	10615049000	0.00	0.00	0.00	0.0	0.00	4,998.00	4,998.00	100.0
Worker's Comp/Volunteers	10615110000	0.00	0.00	0.00	0.0	0.00	101.00	101.00	100.0
Worker's Comp Wages Reimbursement	10616500000	2,463.02	0.00	(2,463.02)	0.0	2,838.92	0.00	(2,838.92)	0.0
Unemployment Insurance/Admin	10617010000	37.80	0.00	(37.80)	0.0	2,153.71	3,211.00	1,057.29	32.9
Unemployment/Prevention	10617020000	0.00	0.00	0.00	0.0	543.03	1,070.00	526.97	49.2

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Unemployment Insurance/Ops	10617030000	52.55	0.00	(52.55)	0.0	15,683.55	22,262.00	6,578.45	29.6
Unemployment / Training	10617035000	0.00	0.00	0.00	0.0	461.01	642.00	180.99	28.2
Unemployment/Communications	10617041000	9.41	0.00	(9.41)	0.0	1,060.41	856.00	(204.41)	(23.9)
Unemployment/Facilities	10617043000	0.00	0.00	0.00	0.0	369.76	214.00	(155.76)	(72.8)
Unemployment/Maint	10617048000	0.00	0.00	0.00	0.0	673.14	1,284.00	610.86	47.6
Unemployment/Warehouse	10617049000	0.00	0.00	0.00	0.0	254.67	428.00	173.33	40.5
401A-ASRS/Admin	10618010000	3,635.15	0.00	(3,635.15)	0.0	43,994.05	48,989.00	4,994.95	10.2
401A-ASRS/Prevention	10618020000	929.07	0.00	(929.07)	0.0	10,285.00	10,838.00	553.00	5.1
401A-ASRS/Training	10618035000	91.53	0.00	(91.53)	0.0	1,950.60	2,167.00	216.40	10.0
401A-ASRS/Communication	10618041000	1,731.20	0.00	(1,731.20)	0.0	18,788.94	20,633.00	1,844.06	8.9
401A-ASRS/Facilities Maint	10618043000	426.50	0.00	(426.50)	0.0	2,567.94	6,427.00	3,859.06	60.0
401A-ASRS/ Maint	10618048000	922.96	0.00	(922.96)	0.0	10,437.79	12,305.00	1,867.21	15.2
401A-ASRS/ Warehouse	10618049000	561.06	0.00	(561.06)	0.0	6,300.00	6,517.00	217.00	3.3
Medicare / Admin	10618110000	1,197.17	0.00	(1,197.17)	0.0	14,070.87	15,385.00	1,314.13	8.5
Medicare Exp/Prevention	10618120000	341.72	0.00	(341.72)	0.0	3,874.94	4,808.00	933.06	19.4
Medicare / OPS	10618130000	9,199.91	0.00	(9,199.91)	0.0	118,854.22	126,977.00	8,122.78	6.4
Medicare Exp/CARTA	10618135000	205.72	0.00	(205.72)	0.0	2,886.06	2,934.00	47.94	1.6
Medicare Exp/Communications	10618141000	368.14	0.00	(368.14)	0.0	3,961.86	4,855.00	893.14	18.4
Medicare Exp/Facilities Maintenance	10618143000	120.34	0.00	(120.34)	0.0	1,230.41	1,503.00	272.59	18.1
Medicare Exp/Maint	10618148000	424.53	0.00	(424.53)	0.0	5,221.71	5,441.00	219.29	4.0
Medicare Exp/Warehouse	10618149000	131.20	0.00	(131.20)	0.0	1,473.09	1,524.00	50.91	3.3
Post Employment Health Plan	10618530000	8,579.97	0.00	(8,579.97)	0.0	107,839.77	95,428.00	(12,411.77)	(13.0)
Medical Insurance./Admin	10619010000	10,048.38	0.00	(10,048.38)	0.0	107,396.77	115,740.00	8,343.23	7.2
Medical Insurance/Prevention	10619020000	2,514.62	0.00	(2,514.62)	0.0	28,265.80	38,580.00	10,314.20	26.7
Medical Insurance/OPS	10619030000	69,932.03	0.00	(69,932.03)	0.0	781,153.92	802,464.00	21,310.08	2.7
Medical Insurance/Training	10619035000	1,751.39	0.00	(1,751.39)	0.0	21,248.76	23,148.00	1,899.24	8.2
Medical Insurance/Comm	10619041000	3,175.35	0.00	(3,175.35)	0.0	30,699.11	30,864.00	164.89	0.5
Medical Insurance/Facilities	10619043000	1,259.04	0.00	(1,259.04)	0.0	9,902.67	7,716.00	(2,186.67)	(28.3)
Medical Insurance/Maint	10619048000	2,948.19	0.00	(2,948.19)	0.0	33,106.98	46,296.00	13,189.02	28.5
Medical Insurance/Warehouse	10619049000	1,013.12	0.00	(1,013.12)	0.0	8,609.14	15,432.00	6,822.86	44.2
Medical Insurance Assistance/OPS	10619130000	10,515.18	0.00	(10,515.18)	0.0	111,981.81	117,821.00	5,839.19	5.0
Total Personnel Expenses		\$1,308,561.73	\$0.00	\$(1,308,561.73)	0.0 %	\$16,925,010.72	\$17,772,295.00	\$847,284.28	4.8 %
<u>Supply Expenses</u>									
Office Supplies / Admin	10620010000	\$(20.00)	\$0.00	\$20.00	0.0%	\$(431.77)	\$500.00	\$931.77	186.4%
Office Supplies / Tech Services	10620041000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Office Supplies	10620049000	666.08	0.00	(666.08)	0.0	7,519.29	12,500.00	4,980.71	39.8
Computer Supplies & Software / Training	10620135000	0.00	0.00	0.00	0.0	13,802.16	17,200.00	3,397.84	19.8

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Computer Supplies & Equipment / Communic	10620141000	32,702.13	0.00	(32,702.13)	0.0	134,249.18	189,610.00	55,360.82	29.2
In House Dupl & Prtg	10620510000	1,352.99	0.00	(1,352.99)	0.0	14,580.02	15,000.00	419.98	2.8
In House Dupl & Prtg/ Warehouse	10620549000	2,396.41	0.00	(2,396.41)	0.0	10,348.31	17,250.00	6,901.69	40.0
District Fire Corps Program	10621010000	(15.00)	0.00	15.00	0.0	5.00	500.00	495.00	99.0
District Mapping Program	10621141000	0.00	0.00	0.00	0.0	2,440.50	6,200.00	3,759.50	60.6
Employee Health & Wellness Supplies	10621230000	0.00	0.00	0.00	0.0	0.00	157.00	157.00	100.0
Medical Supplies	10621530000	14,753.16	0.00	(14,753.16)	0.0	90,085.23	92,200.00	2,114.77	2.3
CPR Supplies & Books	10621630000	516.60	0.00	(516.60)	0.0	7,125.43	10,000.00	2,874.57	28.7
Medical Equipment Replacement	10621730000	0.00	0.00	0.00	0.0	20,688.17	11,000.00	(9,688.17)	(88.1)
Fuel (Diesel & Gas)	10622048000	15,199.97	0.00	(15,199.97)	0.0	192,558.39	235,000.00	42,441.61	18.1
Oil & Lubr. (Routine)	10622148000	701.34	0.00	(701.34)	0.0	9,930.44	16,500.00	6,569.56	39.8
Uniforms/Admin	10623010000	0.00	0.00	0.00	0.0	69.00	250.00	181.00	72.4
Uniforms-Freitag, Scott	10623010100	0.00	0.00	0.00	0.0	304.07	450.00	145.93	32.4
Uniforms-Tharp, Dave	10623010101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Mowrer, Laura	10623010102	0.00	0.00	0.00	0.0	87.47	125.00	37.53	30.0
Uniforms - Frawley, Teresa	10623010103	0.00	0.00	0.00	0.0	44.19	125.00	80.81	64.6
Uniforms - Butler, Karen	10623010104	0.00	0.00	0.00	0.0	95.64	125.00	29.36	23.5
Uniforms-Brookins, Patty	10623010105	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - DeJoria, Dana	10623010106	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Spingola, Debbie	10623010107	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Dixon, Susanne	10623010109	0.00	0.00	0.00	0.0	44.19	125.00	80.81	64.6
Uniforms - Bliss, Scott	10623010111	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Viscardi, Karen	10623010112	0.00	0.00	0.00	0.0	44.19	125.00	80.81	64.6
Uniforms - Burch, Kylee	10623010114	0.00	0.00	0.00	0.0	79.65	125.00	45.35	36.3
Uniforms - Katie Reeves	10623010116	0.00	0.00	0.00	0.0	169.99	125.00	(44.99)	(36.0)
Uniforms-Lambrecht, Marci	10623010117	0.00	0.00	0.00	0.0	129.45	125.00	(4.45)	(3.6)
Uniforms-Chase, Rick	10623020100	14.14	0.00	(14.14)	0.0	330.63	450.00	119.37	26.5
Uniforms-Smith, Andie	10623020101	0.00	0.00	0.00	0.0	395.70	450.00	54.30	12.1
Uniforms - Dowdy, Chuck	10623020106	0.00	0.00	0.00	0.0	290.07	450.00	159.93	35.5
Uniforms - Brett Mills	10623020107	185.06	0.00	(185.06)	0.0	676.77	450.00	(226.77)	(50.4)
Uniforms/Operations	10623030000	620.47	0.00	(620.47)	0.0	18,605.99	16,330.00	(2,275.99)	(13.9)
Uniforms-Polacek, Jeff	10623030100	0.00	0.00	0.00	0.0	381.18	450.00	68.82	15.3
Uniforms-Davis, Brad	10623030102	64.83	0.00	(64.83)	0.0	609.99	450.00	(159.99)	(35.6)
Uniforms-Carothers, Cougan	10623030103	0.00	0.00	0.00	0.0	130.80	450.00	319.20	70.9
Uniforms-Abel, Todd	10623030104	0.00	0.00	0.00	0.0	283.06	450.00	166.94	37.1
Uniforms-Burch, Brian	10623030105	0.00	0.00	0.00	0.0	122.05	450.00	327.95	72.9
Uniforms-Duplessis, Rob	10623030107	0.00	0.00	0.00	0.0	305.25	450.00	144.75	32.2
Uniforms-Fields, Brody	10623030108	23.85	0.00	(23.85)	0.0	518.66	450.00	(68.66)	(15.3)

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Uniforms-Lys, Damian	10623030110	34.80	0.00	(34.80)	0.0	576.06	450.00	(126.06)	(28.0)
Uniforms-Mauldin, Mark	10623030111	0.00	0.00	0.00	0.0	413.01	450.00	36.99	8.2
Uniforms-Niemynsi, Doug	10623030115	0.00	0.00	0.00	0.0	246.93	450.00	203.07	45.1
Uniforms-Olson, Rick	10623030116	0.00	0.00	0.00	0.0	386.09	450.00	63.91	14.2
Uniforms-Pederson, Zach	10623030117	33.00	0.00	(33.00)	0.0	472.22	450.00	(22.22)	(4.9)
Uniforms-Prange, Ross	10623030118	0.00	0.00	0.00	0.0	281.09	450.00	168.91	37.5
Uniforms-Smith, Travis	10623030119	48.96	0.00	(48.96)	0.0	282.48	450.00	167.52	37.2
Uniforms-Stooks, Craig	10623030120	15.93	0.00	(15.93)	0.0	422.13	450.00	27.87	6.2
Uniforms-Baker, Mark	10623030123	0.00	0.00	0.00	0.0	218.42	450.00	231.58	51.5
Uniforms-Brown, Dennis	10623030125	0.00	0.00	0.00	0.0	438.76	450.00	11.24	2.5
Uniforms-Bushman, James	10623030126	15.93	0.00	(15.93)	0.0	455.96	450.00	(5.96)	(1.3)
Uniforms-Curry, Robert	10623030127	0.00	0.00	0.00	0.0	400.47	450.00	49.53	11.0
Uniforms-Edwards, David	10623030129	0.00	0.00	0.00	0.0	391.65	450.00	58.35	13.0
Uniforms-Fields, Zach	10623030130	0.00	0.00	0.00	0.0	290.36	450.00	159.64	35.5
Uniforms-Fournier, Nick	10623030131	0.00	0.00	0.00	0.0	85.68	450.00	364.32	81.0
Uniforms-Hlavack, Evan	10623030132	0.00	0.00	0.00	0.0	189.79	450.00	260.21	57.8
Uniforms-Huddleston, Michael	10623030133	15.93	0.00	(15.93)	0.0	448.20	450.00	1.80	0.4
Uniforms-Horstman, Stephen	10623030134	15.93	0.00	(15.93)	0.0	408.30	450.00	41.70	9.3
Uniforms-King, Jeremiah	10623030135	0.00	0.00	0.00	0.0	352.09	450.00	97.91	21.8
Uniforms-Kuykendall, Jeff	10623030136	0.00	0.00	0.00	0.0	230.10	450.00	219.90	48.9
Uniforms-Litchfield, Ron	10623030137	0.00	0.00	0.00	0.0	381.69	450.00	68.31	15.2
Uniforms-McFadden, Mike	10623030138	0.00	0.00	0.00	0.0	363.46	450.00	86.54	19.2
Uniforms-Nolan, Jason	10623030139	0.00	0.00	0.00	0.0	244.30	450.00	205.70	45.7
Uniforms-Parra, Dustin	10623030140	0.00	0.00	0.00	0.0	66.94	0.00	(66.94)	0.0
Uniforms-Pruitt, Rob	10623030142	32.65	0.00	(32.65)	0.0	501.83	450.00	(51.83)	(11.5)
Uniforms-Seets, JW	10623030143	0.00	0.00	0.00	0.0	220.21	450.00	229.79	51.1
Uniforms-Tucker, Mike	10623030144	0.00	0.00	0.00	0.0	225.16	450.00	224.84	50.0
Uniforms-Aspa, Ryan	10623030145	15.93	0.00	(15.93)	0.0	373.12	450.00	76.88	17.1
Uniforms-Barmum, Josh	10623030146	15.93	0.00	(15.93)	0.0	478.13	450.00	(28.13)	(6.3)
Uniforms-Blum, Rodney	10623030148	0.00	0.00	0.00	0.0	423.07	450.00	26.93	6.0
Uniforms-Corbiere, Aaron	10623030149	0.00	0.00	0.00	0.0	381.38	450.00	68.62	15.2
Uniforms-Cruz, Steve	10623030150	0.00	0.00	0.00	0.0	369.61	450.00	80.39	17.9
Uniforms-Cunningham, Cody	10623030151	0.00	0.00	0.00	0.0	100.22	450.00	349.78	77.7
Uniforms-Dibble, Gordon	10623030152	185.05	0.00	(185.05)	0.0	411.87	450.00	38.13	8.5
Uniforms-Eckle, Kellan	10623030153	0.00	0.00	0.00	0.0	243.42	450.00	206.58	45.9
Uniforms-Ferris, Ryan	10623030154	0.00	0.00	0.00	0.0	346.71	450.00	103.29	23.0
Uniforms-Kirk, Jason	10623030155	0.00	0.00	0.00	0.0	375.32	450.00	74.68	16.6
Uniforms-Kontz, Mike	10623030156	0.00	0.00	0.00	0.0	258.65	450.00	191.35	42.5

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For the period of 5/1/2019 Through 5/31/2019

Fund: (10) General Fund

	Account	Actual	Current Period			Actual	Year To Date		
			Budget	Variance	%		Budget	Variance	%
Uniforms-Loperman, Keith	10623030157	59.08	0.00	(59.08)	0.0	203.02	450.00	246.98	54.9
Uniforms-Mazon, Josh	10623030158	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mazzella, Marc	10623030159	0.00	0.00	0.00	0.0	231.88	450.00	218.12	48.5
Uniforms-McFadden, Matt	10623030160	56.56	0.00	(56.56)	0.0	317.37	450.00	132.63	29.5
Uniforms-Croft, Adam	10623030161	31.86	0.00	(31.86)	0.0	497.67	450.00	(47.67)	(10.6)
Uniforms-Parra, Payton	10623030164	0.00	0.00	0.00	0.0	392.75	450.00	57.25	12.7
Uniforms-Pena, Chris	10623030165	15.93	0.00	(15.93)	0.0	430.12	450.00	19.88	4.4
Uniforms-Poliakon, Brett	10623030166	16.31	0.00	(16.31)	0.0	196.02	450.00	253.98	56.4
Uniforms-Postula, Justin	10623030167	0.00	0.00	0.00	0.0	408.06	450.00	41.94	9.3
Uniforms-Postula, Karl	10623030168	0.00	0.00	0.00	0.0	389.08	450.00	60.92	13.5
Uniforms-Reyes, Adam	10623030169	15.93	0.00	(15.93)	0.0	439.95	450.00	10.05	2.2
Uniforms-Ryan, Keith	10623030171	0.00	0.00	0.00	0.0	264.51	450.00	185.49	41.2
Uniforms-Sheldon, Wes	10623030172	0.00	0.00	0.00	0.0	317.81	450.00	132.19	29.4
Uniforms-Sims, Mike	10623030173	0.00	0.00	0.00	0.0	216.12	450.00	233.88	52.0
Uniforms-Wittenberg, Dave	10623030174	15.93	0.00	(15.93)	0.0	389.72	450.00	60.28	13.4
Uniforms-Jones, Shaun	10623030175	30.07	0.00	(30.07)	0.0	415.48	450.00	34.52	7.7
Uniforms-Ducote-Perkins, Shane	10623030176	0.00	0.00	0.00	0.0	410.70	450.00	39.30	8.7
Uniforms-Wagner, Adam	10623030177	0.00	0.00	0.00	0.0	384.57	450.00	65.43	14.5
Uniforms-Butler, Jason	10623030179	53.68	0.00	(53.68)	0.0	510.42	450.00	(60.42)	(13.4)
Uniforms-Turner, Kenny	10623030181	15.93	0.00	(15.93)	0.0	415.14	450.00	34.86	7.7
Uniforms-Trask, Ryan	10623030182	15.93	0.00	(15.93)	0.0	310.80	450.00	139.20	30.9
Uniforms-Runo, Kyle	10623030183	0.00	0.00	0.00	0.0	369.28	450.00	80.72	17.9
Uniforms-Brunk, Jake	10623030184	15.93	0.00	(15.93)	0.0	404.02	450.00	45.98	10.2
Uniforms-Mayhall, Matt	10623030186	0.00	0.00	0.00	0.0	103.69	450.00	346.31	77.0
Uniforms-Cox, Phillip	10623030187	0.00	0.00	0.00	0.0	428.68	450.00	21.32	4.7
Uniforms- Apolinar, Jon	10623030188	15.93	0.00	(15.93)	0.0	423.68	0.00	(423.68)	0.0
Uniforms-Buchanan, Ben	10623030189	0.00	0.00	0.00	0.0	74.17	450.00	375.83	83.5
Uniforms-Bulter, Scott	10623030190	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Buntin, Darrell	10623030191	55.44	0.00	(55.44)	0.0	465.69	450.00	(15.69)	(3.5)
Uniforms-Copenhaver, Doug	10623030192	64.86	0.00	(64.86)	0.0	399.50	450.00	50.50	11.2
Uniforms-Dalton, Bryan	10623030193	0.00	0.00	0.00	0.0	329.55	450.00	120.45	26.8
Uniforms-Davidson, Glenn	10623030194	0.00	0.00	0.00	0.0	370.50	450.00	79.50	17.7
Uniforms-Douglas, Ren	10623030195	15.93	0.00	(15.93)	0.0	411.62	450.00	38.38	8.5
Uniforms-Gallman, Timothy	10623030196	0.00	0.00	0.00	0.0	393.36	450.00	56.64	12.6
Uniforms-Ginn, Eric	10623030197	16.31	0.00	(16.31)	0.0	266.14	450.00	183.86	40.9
Uniforms-Gnagey, Dan	10623030198	0.00	0.00	0.00	0.0	163.03	450.00	286.97	63.8
Uniforms-Green, Nathan	10623030199	0.00	0.00	0.00	0.0	414.48	450.00	35.52	7.9
Uniforms-Guzzo, Nick	10623030200	0.00	0.00	0.00	0.0	259.14	450.00	190.86	42.4

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Uniforms-Ingrao, Jory	10623030201	91.60	0.00	(91.60)	0.0	545.25	450.00	(95.25)	(21.2)
Uniforms-Jacobson, Terry	10623030202	15.93	0.00	(15.93)	0.0	463.45	450.00	(13.45)	(3.0)
Uniforms-Johnson, David	10623030203	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Lynch, Peter	10623030204	15.93	0.00	(15.93)	0.0	414.68	450.00	35.32	7.8
Uniforms-Merrill, Eric	10623030205	0.00	0.00	0.00	0.0	397.60	450.00	52.40	11.6
Uniforms-Muniz, Tom Jr.	10623030206	0.00	0.00	0.00	0.0	154.86	450.00	295.14	65.6
Uniforms-Nelson, Mike	10623030207	0.00	0.00	0.00	0.0	239.45	450.00	210.55	46.8
Uniforms-Rendl, Bob	10623030209	23.85	0.00	(23.85)	0.0	532.32	450.00	(82.32)	(18.3)
Uniforms-Roberts, Jerry	10623030210	0.00	0.00	0.00	0.0	203.75	450.00	246.25	54.7
Uniforms-Roche, Ben	10623030211	0.00	0.00	0.00	0.0	180.25	450.00	269.75	59.9
Uniforms-Rose, Cody	10623030212	201.36	0.00	(201.36)	0.0	555.90	450.00	(105.90)	(23.5)
Uniforms-Schuster, Alan	10623030213	0.00	0.00	0.00	0.0	280.91	450.00	169.09	37.6
Uniforms-Snyder, Tim	10623030214	0.00	0.00	0.00	0.0	334.26	450.00	115.74	25.7
Uniforms-Stewart, Jeff	10623030215	0.00	0.00	0.00	0.0	321.84	450.00	128.16	28.5
Uniforms-Tarver, Shawn	10623030216	0.00	0.00	0.00	0.0	413.73	450.00	36.27	8.1
Uniforms- Zazueta, Rob	10623030217	35.18	0.00	(35.18)	0.0	371.28	450.00	78.72	17.5
Uniforms-McCarty Dan	10623030218	0.00	0.00	0.00	0.0	400.45	450.00	49.55	11.0
Uniforms-Butterfield, Jesse	10623030220	31.86	0.00	(31.86)	0.0	627.11	450.00	(177.11)	(39.4)
Uniforms-Rafters, Cody	10623030221	15.93	0.00	(15.93)	0.0	409.27	450.00	40.73	9.1
Uniforms-Weiland, Kayleen	10623030222	37.75	0.00	(37.75)	0.0	430.67	450.00	19.33	4.3
Uniforms-Burch, Caden	10623030223	14.13	0.00	(14.13)	0.0	258.72	450.00	191.28	42.5
Uniforms-Hall, Jace	10623030224	15.93	0.00	(15.93)	0.0	459.38	450.00	(9.38)	(2.1)
Uniforms-Smith Russell	10623030225	0.00	0.00	0.00	0.0	448.08	450.00	1.92	0.4
Uniforms-McGuire, Thaddeus	10623030226	0.00	0.00	0.00	0.0	367.51	450.00	82.49	18.3
Uniforms-Rocha, Edgar	10623030227	0.00	0.00	0.00	0.0	275.93	450.00	174.07	38.7
Uniforms-Thompson, Jake	10623030228	15.93	0.00	(15.93)	0.0	404.91	450.00	45.09	10.0
Uniforms-Vanatta, Justin	10623030229	14.13	0.00	(14.13)	0.0	215.17	450.00	234.83	52.2
Uniforms-Hallawell, Nate	10623030230	15.93	0.00	(15.93)	0.0	204.95	450.00	245.05	54.5
Uniforms-Tillich, Tim	10623030231	15.93	0.00	(15.93)	0.0	483.86	450.00	(33.86)	(7.5)
Uniforms-Hutchison, Ethan	10623030232	0.00	0.00	0.00	0.0	285.67	450.00	164.33	36.5
Uniforms - Gillhan, Jim	10623030233	15.76	0.00	(15.76)	0.0	438.00	0.00	(438.00)	0.0
Uniforms-Moore, Aaron	10623030234	0.00	0.00	0.00	0.0	181.52	0.00	(181.52)	0.0
Uniforms-Harper, Leslie	10623030235	0.00	0.00	0.00	0.0	181.54	0.00	(181.54)	0.0
Uniforms-Grossman, Luke	10623030236	0.00	0.00	0.00	0.0	181.54	0.00	(181.54)	0.0
Uniforms-Perez, Tony	10623030237	0.00	0.00	0.00	0.0	181.54	0.00	(181.54)	0.0
Uniforms,Gray, JT	10623030238	0.00	0.00	0.00	0.0	181.93	0.00	(181.93)	0.0
Uniforms/Operations - Honor Guard	10623030540	33.95	0.00	(33.95)	0.0	498.85	4,000.00	3,501.15	87.5
Uniforms - Training	10623035000	758.29	0.00	(758.29)	0.0	758.29	750.00	(8.29)	(1.1)

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Uniforms - Feddema, John	10623035103	15.93	0.00	(15.93)	0.0	376.47	450.00	73.53	16.3
Uniforms-Parra Dustin	10623035105	0.00	0.00	0.00	0.0	307.60	450.00	142.40	31.6
Uniforms - Jim Gillihan	10623035106	0.00	0.00	0.00	0.0	124.25	450.00	325.75	72.4
Uniforms - Basurto, Leo	10623035107	0.00	0.00	0.00	0.0	480.05	0.00	(480.05)	0.0
Uniforms/Communications	10623041000	0.00	0.00	0.00	0.0	278.60	0.00	(278.60)	0.0
Uniforms-Frazier, Tony	10623041101	0.00	0.00	0.00	0.0	180.62	450.00	269.38	59.9
Uniforms-Legge, David	10623041102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Freeman, Michael	10623041103	102.99	0.00	(102.99)	0.0	237.86	450.00	212.14	47.1
Uniforms-Van Tuyl, Jonah	10623041104	0.00	0.00	0.00	0.0	105.90	450.00	344.10	76.5
Uniforms-Facilities Maintenance	10623043000	0.00	0.00	0.00	0.0	765.14	0.00	(765.14)	0.0
Uniforms-Crossman, Eric	10623043101	35.46	0.00	(35.46)	0.0	352.98	450.00	97.02	21.6
Uniforms - Deering, Andrew	10623043102	0.00	0.00	0.00	0.0	330.69	0.00	(330.69)	0.0
Uniforms-Scaife, Domenic	10623048100	0.00	0.00	0.00	0.0	367.31	450.00	82.69	18.4
Uniforms-Reyes, Charlie	10623048101	0.00	0.00	0.00	0.0	227.43	450.00	222.57	49.5
Uniforms-Beck, David	10623048102	0.00	0.00	0.00	0.0	363.68	450.00	86.32	19.2
Uniforms-Kohler, Travis	10623048105	12.44	0.00	(12.44)	0.0	376.46	450.00	73.54	16.3
Uniforms - Chris Peckman	10623048107	0.00	0.00	0.00	0.0	390.11	450.00	59.89	13.3
Uniforms/Warehouse	10623049000	0.00	0.00	0.00	0.0	216.82	0.00	(216.82)	0.0
Uniforms - Trujillo, Erik	10623049101	0.00	0.00	0.00	0.0	464.64	450.00	(14.64)	(3.3)
Protective Clothing	10623130000	4,658.89	0.00	(4,658.89)	0.0	136,641.53	125,210.00	(11,431.53)	(9.1)
Library Reference Materials / Admin	10624010000	0.00	0.00	0.00	0.0	159.00	2,764.00	2,605.00	94.2
Operations Supplies/Routine	10624030000	92.89	0.00	(92.89)	0.0	1,258.81	3,050.00	1,791.19	58.7
Library Reference Materials/Tr Ctr	10624035000	0.00	0.00	0.00	0.0	3,059.57	6,450.00	3,390.43	52.6
Communications Supplies / Routine	10624041000	0.00	0.00	0.00	0.0	178.77	1,000.00	821.23	82.1
Facilities Maint Supplies/Routine	10624043000	0.00	0.00	0.00	0.0	0.00	530.00	530.00	100.0
Supplies/Prevention	10624220000	0.00	0.00	0.00	0.0	1,665.94	1,840.00	174.06	9.5
Supplies / Fleet Maintenance	10624248000	1,402.10	0.00	(1,402.10)	0.0	7,358.17	9,000.00	1,641.83	18.2
Supplies / Warehouse	10624249000	328.12	0.00	(328.12)	0.0	3,800.25	6,000.00	2,199.75	36.7
Library Reference Materials/Prevention	10624320000	0.00	0.00	0.00	0.0	2,763.91	2,960.00	196.09	6.6
Pub Ed/School Ed/Prevention	10624520000	182.76	0.00	(182.76)	0.0	10,452.30	12,015.00	1,562.70	13.0
Public Education/EMS	10624530000	1,513.19	0.00	(1,513.19)	0.0	2,692.30	2,500.00	(192.30)	(7.7)
Supplies-Warehouse Purchasing Group	10624549000	18,465.75	0.00	(18,465.75)	0.0	194,110.06	200,000.00	5,889.94	2.9
Urban Interface/Brush Removal	10624920000	0.00	0.00	0.00	0.0	(995.00)	0.00	995.00	0.0
PAWUIC Defensiblw Space Grant	10624920010	0.00	0.00	0.00	0.0	995.00	10,000.00	9,005.00	90.1
Vehicle Maint (Routine)	10625048000	24,697.84	0.00	(24,697.84)	0.0	107,790.68	120,000.00	12,209.32	10.2
Vehicle Maint (Special Prjcts)	10625148000	102.08	0.00	(102.08)	0.0	6,014.98	6,500.00	485.02	7.5
FF Equipment Maintenance	10626048000	3,818.24	0.00	(3,818.24)	0.0	15,754.96	18,150.00	2,395.04	13.2
SCBA Supplies & Maint	10626348000	4,937.26	0.00	(4,937.26)	0.0	11,967.37	23,500.00	11,532.63	49.1

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Tire Replacement	10626548000	1,909.00	0.00	(1,909.00)	0.0	30,033.69	40,000.00	9,966.31	24.9
Tire Repair	10626648000	106.00	0.00	(106.00)	0.0	739.35	1,500.00	760.65	50.7
Building Mtnc Supples - All Stations	10627043000	1,853.61	0.00	(1,853.61)	0.0	1,477.04	0.00	(1,477.04)	0.0
Building Maint Supplies	10627043001	1,904.90	0.00	(1,904.90)	0.0	18,677.16	20,500.00	1,822.84	8.9
Building Maint Supplies/Prevention	10627043002	119.44	0.00	(119.44)	0.0	483.80	2,000.00	1,516.20	75.8
Building Maint Supplies-Administration	10627043011	2,375.00	0.00	(2,375.00)	0.0	13,746.28	7,000.00	(6,746.28)	(96.4)
Building Maint Supplies/CARTA	10627043035	756.13	0.00	(756.13)	0.0	10,625.06	13,500.00	2,874.94	21.3
Building Maint Supplies/Comm Building	10627043041	87.80	0.00	(87.80)	0.0	5,321.55	4,000.00	(1,321.55)	(33.0)
Building Maint Supplies/Maint Facility	10627043048	993.91	0.00	(993.91)	0.0	15,423.90	4,000.00	(11,423.90)	(285.6)
Building Maint Supplies/Warehouse	10627043049	31.19	0.00	(31.19)	0.0	1,002.16	5,000.00	3,997.84	80.0
Building Maint Supplies/Sta 50	10627043050	209.63	0.00	(209.63)	0.0	1,776.72	3,600.00	1,823.28	50.6
Building Maint Supplies/Sta 51	10627043051	26.37	0.00	(26.37)	0.0	4,448.88	5,600.00	1,151.12	20.6
Building Maint Supplies/Sta 52	10627043052	0.00	0.00	0.00	0.0	221.56	2,000.00	1,778.44	88.9
Building Maint Supplies/Sta 53	10627043053	571.02	0.00	(571.02)	0.0	7,947.09	3,600.00	(4,347.09)	(120.8)
Building Maint Supplies/Sta 54	10627043054	539.82	0.00	(539.82)	0.0	1,404.76	3,000.00	1,595.24	53.2
Building Maint Supplies/Sta 56	10627043056	52.38	0.00	(52.38)	0.0	460.99	2,000.00	1,539.01	77.0
Building Maint Supplies/Sta 57	10627043057	3,838.20	0.00	(3,838.20)	0.0	7,821.06	3,500.00	(4,321.06)	(123.5)
Building Maint Supplies/Sta 58	10627043058	44.32	0.00	(44.32)	0.0	5,915.49	3,000.00	(2,915.49)	(97.2)
Building Maint Supplies/Sta 59	10627043059	7,069.51	0.00	(7,069.51)	0.0	9,794.63	3,000.00	(6,794.63)	(226.5)
Building Maint Supplies - Station 61	10627043061	1,229.87	0.00	(1,229.87)	0.0	7,121.10	9,000.00	1,878.90	20.9
Building Maint Supplies - Station 62	10627043062	513.03	0.00	(513.03)	0.0	4,020.94	5,000.00	979.06	19.6
Building Maint Supplies - Station 63	10627043063	457.97	0.00	(457.97)	0.0	4,801.36	4,000.00	(801.36)	(20.0)
Building Maint Supplies - Station 64	10627043064	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Building Maint Supplies- Large Projects	10627043100	24,194.03	0.00	(24,194.03)	0.0	61,940.89	114,500.00	52,559.11	45.9
Furniture & Fixture Replacement	10627143000	2,280.54	0.00	(2,280.54)	0.0	26,138.83	29,200.00	3,061.17	10.5
Furniture & Fixtures / Warehouse	10627149000	21.07	0.00	(21.07)	0.0	1,383.41	1,500.00	116.59	7.8
Janitorial / All Stations	10627249000	1,633.15	0.00	(1,633.15)	0.0	31,589.03	27,500.00	(4,089.03)	(14.9)
Station Supplies-All Stations	10627349000	817.37	0.00	(817.37)	0.0	7,289.10	5,500.00	(1,789.10)	(32.5)
Site / Equip Maint Supplies / Comm	10627441000	7,079.74	0.00	(7,079.74)	0.0	18,019.28	24,000.00	5,980.72	24.9
Radio/Pager Maintenance	10628041000	18,535.41	0.00	(18,535.41)	0.0	25,649.73	90,000.00	64,350.27	71.5
Radio/Pager Maint - Sup - Outside Agency	10628041561	(163.19)	0.00	163.19	0.0	96.80	0.00	(96.80)	0.0
Supplies for Outside Agency Work	10628141000	515.52	0.00	(515.52)	0.0	1,743.36	10,000.00	8,256.64	82.6
Supplies for Outside Agency Work	10628148000	1,178.19	0.00	(1,178.19)	0.0	17,132.76	24,000.00	6,867.24	28.6
Batteries / Communications	10628841000	0.00	0.00	0.00	0.0	0.00	150.00	150.00	100.0
Batteries/ All Stations	10628849000	0.00	0.00	0.00	0.0	1,971.36	3,170.00	1,198.64	37.8
Firefighter Equipment Replacement	10628930000	791.33	0.00	(791.33)	0.0	35,728.49	41,300.00	5,571.51	13.5
Firefighting Equipment New Purchases	10629030000	0.00	0.00	0.00	0.0	10,720.21	15,000.00	4,279.79	28.5
Haz-Mat Equipment	10629130000	(118.05)	0.00	118.05	0.0	6,366.90	9,000.00	2,633.10	29.3

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 5/1/2019 Through 5/31/2019

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Comm/Radio Technician Equipment	10629241000	621.61	0.00	(621.61)	0.0	2,759.74	6,750.00	3,990.26	59.1
Technical Rescue Equipment	10629330000	403.84	0.00	(403.84)	0.0	9,299.37	14,000.00	4,700.63	33.6
Wildland Equipment Replacement	10629530000	0.00	0.00	0.00	0.0	2,182.36	5,000.00	2,817.64	56.4
CARTA Equipment/ Prop Supplies	10629635000	1,053.43	0.00	(1,053.43)	0.0	18,132.70	32,000.00	13,867.30	43.3
Exercise Equipment - Ops	10629730000	8,684.26	0.00	(8,684.26)	0.0	9,830.03	10,000.00	169.97	1.7
Small Tools/Facilities Maintenance	10630043000	105.38	0.00	(105.38)	0.0	2,156.23	530.00	(1,626.23)	(306.8)
Small Tools / Maintenance	10630048000	11,690.69	0.00	(11,690.69)	0.0	17,522.97	9,000.00	(8,522.97)	(94.7)
Small Tools / Warehouse	10630049000	0.00	0.00	0.00	0.0	768.56	900.00	131.44	14.6
Safety Equip & Supplies/Warehouse	10631049000	13.49	0.00	(13.49)	0.0	534.02	750.00	215.98	28.8
Total Supply Expenses		\$235,865.90	\$0.00	\$(235,865.90)	0.0 %	\$1,538,911.27	\$1,878,241.00	\$339,329.73	18.1 %
<u>Service Expenses</u>									
Audit & Accounting	10640010000	\$0.00	\$0.00	\$0.00	0.0%	\$44,143.75	\$24,000.00	\$(20,143.75)	(83.9)%
Other Prof Services/Admin	10640510000	5.00	0.00	(5.00)	0.0	818.00	4,600.00	3,782.00	82.2
Other Prof Services/Ops	10640530000	1,012.87	0.00	(1,012.87)	0.0	28,854.64	37,951.00	9,096.36	24.0
Other Prof Services/Comm	10640541000	2,500.00	0.00	(2,500.00)	0.0	45,050.00	126,500.00	81,450.00	64.4
Other Prof Services/Facilities	10640543000	0.00	0.00	0.00	0.0	16,262.50	13,350.00	(2,912.50)	(21.8)
Legal Services - Routine	10641010000	3,307.50	0.00	(3,307.50)	0.0	19,249.57	70,000.00	50,750.43	72.5
Legal Services-Non Routine	10641010600	0.00	0.00	0.00	0.0	1,279.99	7,500.00	6,220.01	82.9
Employee Health / Exams/Ops	10641530000	461.00	0.00	(461.00)	0.0	45,910.00	59,844.00	13,934.00	23.3
Employee Assistance Program	10642010000	725.00	0.00	(725.00)	0.0	5,520.40	9,200.00	3,679.60	40.0
Dispatch Services/Ops	10642530000	57,769.33	0.00	(57,769.33)	0.0	439,600.19	489,000.00	49,399.81	10.1
Communications	10643041000	7,595.22	0.00	(7,595.22)	0.0	90,693.38	86,105.00	(4,588.38)	(5.3)
Postage/Admin	10643510000	(3.00)	0.00	3.00	0.0	3,527.82	5,000.00	1,472.18	29.4
Shipping / Warehouse	10643549000	32.09	0.00	(32.09)	0.0	377.40	1,750.00	1,372.60	78.4
Fire Board Expenses	10644110000	0.67	0.00	(0.67)	0.0	717.14	500.00	(217.14)	(43.4)
Off District Expenses	10644231000	26.93	0.00	(26.93)	0.0	126,186.96	20,000.00	(106,186.96)	(530.9)
Newspaper Advertising	10647010000	305.00	0.00	(305.00)	0.0	2,145.00	4,000.00	1,855.00	46.4
Outside Duplication & Printing / Admin	10649010000	0.00	0.00	0.00	0.0	837.45	1,750.00	912.55	52.1
Outside Dupl & Printing/Prevention	10649020000	0.00	0.00	0.00	0.0	1,227.44	1,400.00	172.56	12.3
Outside Dupl & Printing/Ops	10649030000	0.00	0.00	0.00	0.0	847.52	2,550.00	1,702.48	66.8
Insurance	10650010000	0.00	0.00	0.00	0.0	146,251.00	145,000.00	(1,251.00)	(0.9)
Cable TV	10650843000	118.05	0.00	(118.05)	0.0	1,447.14	1,575.00	127.86	8.1
Electricity - OPS	10651030000	(66.31)	0.00	66.31	0.0	(274.32)	0.00	274.32	0.0
Electric	10651043000	11,468.08	0.00	(11,468.08)	0.0	151,843.35	168,973.00	17,129.65	10.1
Sanitation Charge - Health/Medical Waste	10651230000	50.82	0.00	(50.82)	0.0	332.73	1,000.00	667.27	66.7
Sanitation	10651243000	595.12	0.00	(595.12)	0.0	7,330.31	9,260.00	1,929.69	20.8
National Gas	10652043000	893.63	0.00	(893.63)	0.0	17,571.96	22,150.00	4,578.04	20.7

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 5/1/2019 Through 5/31/2019

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
LPG	10653043000	9.25	0.00	(9.25)	0.0	24,828.31	32,725.00	7,896.69	24.1
Pest Control	10653543000	2,475.00	0.00	(2,475.00)	0.0	4,725.00	4,750.00	25.00	0.5
Water/Sewer-OPS	10654030000	120.00	0.00	(120.00)	0.0	640.00	0.00	(640.00)	0.0
Water/Sewer	10654043000	1,645.86	0.00	(1,645.86)	0.0	20,590.79	20,940.00	349.21	1.7
Hydrant Maintenance	10655130000	0.00	0.00	0.00	0.0	669.11	3,000.00	2,330.89	77.7
Repair & Maint Equip/Admin	10658010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/ Prevention	10658020000	0.00	0.00	0.00	0.0	828.28	500.00	(328.28)	(65.7)
Outside Repair Equip/Ops	10658030000	0.00	0.00	0.00	0.0	20,486.15	20,105.00	(381.15)	(1.9)
Outside Repair Equip/ CARTA	10658035000	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Outside Repair Equip/Fac Maint	10658043000	99.00	0.00	(99.00)	0.0	224.00	2,700.00	2,476.00	91.7
Outside Repair/Veh Maint Equip	10658048000	993.29	0.00	(993.29)	0.0	12,414.00	13,000.00	586.00	4.5
EMS Training	10658735000	0.00	0.00	0.00	0.0	1,231.15	3,110.00	1,878.85	60.4
CYFD Training Center Classes	10658835000	0.00	0.00	0.00	0.0	9,798.85	7,700.00	(2,098.85)	(27.3)
Training & Travel/Admin	10659010000	368.00	0.00	(368.00)	0.0	9,012.43	16,300.00	7,287.57	44.7
Training & Travel/Prevention	10659020000	0.00	0.00	0.00	0.0	5,341.92	9,600.00	4,258.08	44.4
Training & Travel/OPS	10659030000	1,383.15	0.00	(1,383.15)	0.0	10,648.16	52,105.00	41,456.84	79.6
Traning & Travel Conference-Honor Guard	10659030540	1,131.44	0.00	(1,131.44)	0.0	2,064.40	1,500.00	(564.40)	(37.6)
Training & Travel/CARTA	10659035000	7,200.78	0.00	(7,200.78)	0.0	37,201.74	33,900.00	(3,301.74)	(9.7)
Training & Travel/Communications	10659041000	48.81	0.00	(48.81)	0.0	497.09	6,500.00	6,002.91	92.4
Travel & Training / Fleet Maintenance	10659048000	56.00	0.00	(56.00)	0.0	717.00	4,000.00	3,283.00	82.1
Travel & Training / Warehouse	10659049000	0.00	0.00	0.00	0.0	359.70	750.00	390.30	52.0
Books & Subscriptions / Training Center/	10659135035	0.00	0.00	0.00	0.0	0.00	1,050.00	1,050.00	100.0
ACLS Upgrade	10659335000	0.00	0.00	0.00	0.0	19,068.93	21,930.00	2,861.07	13.0
Awards / Admin	10659510000	0.00	0.00	0.00	0.0	443.20	5,000.00	4,556.80	91.1
Awards / Ops	10659530000	612.37	0.00	(612.37)	0.0	5,361.73	6,375.00	1,013.27	15.9
College - Upper & Lower Division	10659535000	5,641.60	0.00	(5,641.60)	0.0	16,094.60	13,500.00	(2,594.60)	(19.2)
Dues / Admin	10660010000	260.00	0.00	(260.00)	0.0	5,646.50	7,345.00	1,698.50	23.1
Dues/Prevention	10660020000	0.00	0.00	0.00	0.0	1,414.00	1,492.00	78.00	5.2
Dues/Operations	10660030000	0.00	0.00	0.00	0.0	397.50	4,400.00	4,002.50	91.0
Dues/CARTA	10660035000	1,077.50	0.00	(1,077.50)	0.0	1,476.50	1,635.00	158.50	9.7
Dues/Warehouse	10660049000	0.00	0.00	0.00	0.0	0.00	50.00	50.00	100.0
Misc/Admin	10661010000	394.97	0.00	(394.97)	0.0	6,939.35	2,000.00	(4,939.35)	(247.0)
Misc/Prevention	10661020000	0.00	0.00	0.00	0.0	2,409.87	2,585.00	175.13	6.8
Misc/Operations	10661030000	631.68	0.00	(631.68)	0.0	4,289.91	0.00	(4,289.91)	0.0
Misc/Operations - Routine	10661030490	0.00	0.00	0.00	0.0	0.00	2,250.00	2,250.00	100.0
Misc/Operations - Fire Rehab	10661030491	24.60	0.00	(24.60)	0.0	841.85	2,250.00	1,408.15	62.6
Misc/Operations	10661030492	21.25	0.00	(21.25)	0.0	106.25	550.00	443.75	80.7
Misc/Promotional Testing	10661030494	0.00	0.00	0.00	0.0	54.55	2,000.00	1,945.45	97.3

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 5/1/2019 Through 5/31/2019

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Misc/Captain Promotional Testing	10661030496	0.00	0.00	0.00	0.0	0.00	1,200.00	1,200.00	100.0
Misc/Firefighter Recruitment Supplies	10661030498	0.00	0.00	0.00	0.0	27.78	200.00	172.22	86.1
Contract Services / Comm & IT	10663041000	0.00	0.00	0.00	0.0	7,118.24	8,400.00	1,281.76	15.3
Total Service Expenses		\$110,991.55	\$0.00	\$(110,991.55)	0.0 %	\$1,431,720.16	\$1,632,855.00	\$201,134.84	12.3 %
<u>Capital Expenses</u>									
Capital Outlay/ Vehicles/ Admin	10773010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$70,000.00	\$70,000.00	100.0%
Capital Outlay/Vehicles/OPS	10773030000	0.00	0.00	0.00	0.0	64,522.21	1,307,976.00	1,243,453.79	95.1
Capital Outlay/ Vehicles/ Facilities	10773043000	0.00	0.00	0.00	0.0	0.00	28,000.00	28,000.00	100.0
Capital Outlay/ Vehicles/ Fleet Maintena	10773048000	0.00	0.00	0.00	0.0	3,637.76	0.00	(3,637.76)	0.0
Capital Outlay - Vehicles/OPS - Non Cap	10773130000	0.00	0.00	0.00	0.0	6,089.39	0.00	(6,089.39)	0.0
Capital Outlay/ Equip/ OPS	10774030000	127,259.92	0.00	(127,259.92)	0.0	289,822.03	1,555,058.00	1,265,235.97	81.4
Capital Outlay/ Equip/ Facilities	10774043000	220.11	0.00	(220.11)	0.0	28,970.11	0.00	(28,970.11)	0.0
Capital Outlay - Comm/IT	10775041000	1,894.28	0.00	(1,894.28)	0.0	193,416.57	195,000.00	1,583.43	0.8
Total Capital Expenses		\$129,374.31	\$0.00	\$(129,374.31)	0.0 %	\$586,458.07	\$3,156,034.00	\$2,569,575.93	81.4 %
Total Expenses		\$1,784,793.49		\$(1,784,793.49)		\$20,482,100.22	\$24,439,425.00	\$3,957,324.78	16.2%
Income (Loss) from Operations		\$3,509,737.58	\$0.00	\$3,509,737.58	0.0%	\$2,665,299.63	\$(2,722,514.00)	\$5,387,813.63	197.9%
<u>Contingency</u>									
Funded Contingency/Admin	10780010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$(91,301.00)	\$91,301.00	100.0%
Funded Contingency/Prevention	10780020000	0.00	0.00	0.00	0.0	0.00	(26,211.00)	26,211.00	100.0
Funded Contingency/OPS	10780030000	0.00	0.00	0.00	0.0	0.00	(764,986.00)	764,986.00	100.0
Funded Contingency/Training	10780035000	0.00	0.00	0.00	0.0	0.00	(23,513.00)	23,513.00	100.0
Funded Contingency/Tech Serv	10780041000	0.00	0.00	0.00	0.0	0.00	(49,848.00)	49,848.00	100.0
Funded Contingency/Facilities	10780043000	0.00	0.00	0.00	0.0	0.00	(33,181.00)	33,181.00	100.0
Funded Contingency/Fleet Main	10780048000	0.00	0.00	0.00	0.0	0.00	(53,328.00)	53,328.00	100.0
Funded Contingency/Warehouse	10780049000	0.00	0.00	0.00	0.0	0.00	(21,799.00)	21,799.00	100.0
Total Contingency		\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$(1,064,167.00)	\$1,064,167.00	100.0 %
Net Income (Loss)		\$3,509,737.58	\$0.00	\$3,509,737.58	0.0%	\$2,665,299.63	\$(3,786,681.00)	\$6,451,980.63	170.4%

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CAFMA-Central Arizona Fire and Medical

Balance Sheet

As of 5/31/2019

Fund: (10) General Fund

Assets

Current Assets

Cash with Yavapai County	\$7,670,929.47	
Capital Reserve Fund	6,672,093.55	
Accounts Receivable	413,112.54	
Misc. Receivables	270,494.52	
Retiree/Insurance Receivable	2,222.55	
Total Current Assets		\$15,028,852.63
Total Assets		\$15,028,852.63

Liabilities and Net Assets

Current Liabilities

Accounts Payable	\$273,991.99	
Accrued Payroll Expenses	900,448.19	
Credit Card Payable	(7,123.89)	
ASRS Payable	1.56	
Medical Insurance Withheld	2,046.26	
Dental Insurance Withheld	1,280.04	
Vision Insurance Withheld	1,688.91	
Supplemental Insurance Withheld	1,720.99	
Total Current Liabilities		\$1,174,054.05
Total Liabilities		\$1,174,054.05

Net Assets

Fund Balance	\$11,189,498.95	
Current Year Net Assets	2,665,299.63	
Total Net Assets		13,854,798.58
Total Liabilities and Net Assets		\$15,028,852.63

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
5/1/2019 through 5/31/2019

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000		CASH WITH YAVAPAI COUNTY							\$4,175,243.69
816	CD	618976	05/01/19		756736891	Arizona Dept. of Public Safety - Void Check ARDEPU	20.00	-	4,175,263.69
816	CD	618978	05/06/19		756737057	Able Saw, LLC - Cash Disbursement ABLSAW	-	1,837.33	4,173,426.36
816	CD	618984	05/06/19		756737058	Action Communications - Cash Disbursement ACTCOM	-	17,437.65	4,155,988.71
816	CD	618993	05/06/19		756737059	Action Graphics - Cash Disbursement ACTGRA	-	793.75	4,155,194.96
816	CD	619003	05/06/19		756737060	Alert-All Corporation - Cash Disbursement ALALCO	-	175.00	4,155,019.96
816	CD	619005	05/06/19		756737061	American Express, Inc. - Cash Disbursement AMEEXP	-	1,621.05	4,153,398.91
816	CD	619016	05/06/19		756737062	APS - Cash Disbursement APS	-	3,963.70	4,149,435.21
816	CD	619037	05/06/19		756737064	Arizona Dept. of Public Safety - Cash Disbursement ARDEPU	-	5.00	4,149,430.21
816	CD	619039	05/06/19		756737065	Arizona PPE Recon, Inc. - Cash Disbursement ARPPER	-	341.50	4,149,088.71
816	CD	619042	05/06/19		756737066	Arrow International, Inc. - Cash Disbursement ARRINT	-	116.45	4,148,972.26
816	CD	619046	05/06/19		756737067	Bennett Oil - Cash Disbursement BENOIL	-	791.94	4,148,180.32
816	CD	619048	05/06/19		756737068	Best Pick Disposal, Inc - Cash Disbursement BEPIDI	-	397.12	4,147,783.20
816	CD	619056	05/06/19		756737069	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	24,361.03	4,123,422.17
816	CD	619148	05/06/19		756737075	Brackman's Paint & Body, Inc - Cash Disbursement BRPABO	-	633.29	4,122,788.88
816	CD	619153	05/06/19		756737076	Cable One Business - Cash Disbursement CABONE	-	142.52	4,122,646.36
816	CD	619159	05/06/19		756737077	CenturyLink - Cash Disbursement CENLIN	-	1,534.87	4,121,111.49
816	CD	619182	05/06/19		756737079	CenturyLink - Cash Disbursement CENLIN	-	45.11	4,121,066.38
816	CD	619185	05/06/19		756737080	Chase Bank - Cash Disbursement CHASE	-	617,531.92	3,503,534.46
816	CD	619270	05/06/19		756737085	Chino Rentals - Cash Disbursement CHIREN	-	179.28	3,503,355.18
816	CD	619275	05/06/19		756737086	City of Prescott - Cash Disbursement CITPRE	-	57,769.33	3,445,585.85
816	CD	619277	05/06/19		756737087	City of Prescott - Cash Disbursement CITPRE	-	242.86	3,445,342.99
816	CD	619280	05/06/19		756737088	Nicolas J. Cornelius - Cash Disbursement CORNIC	-	3,307.50	3,442,035.49
816	CD	619282	05/06/19		756737089	Cornwell Tools - Cash Disbursement CORNWE	-	4,472.00	3,437,563.49
816	CD	619288	05/06/19		756737090	Cummins Rocky Mountain LLC - Cash Disbursement CUROMO	-	378.08	3,437,185.41
816	CD	619295	05/06/19		756737091	Daniel's Tuxedo & Tailor - Cash Disbursement DANMEN	-	26.00	3,437,159.41
816	CD	619297	05/06/19		756737092	The Employment Network Magazin - Cash Disbursement EMNEMA	-	295.00	3,436,864.41
816	CD	619299	05/06/19		756737093	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	300.74	3,436,563.67
816	CD	619303	05/06/19		756737094	FEDEX - Cash Disbursement FEDEXP	-	15.42	3,436,548.25
816	CD	619305	05/06/19		756737095	Freightliner of AZ, LLC - Cash Disbursement FROFAZ	-	126.59	3,436,421.66
816	CD	619310	05/06/19		756737096	GEN-TECH - Cash Disbursement GENTEC	-	3,074.45	3,433,347.21
816	CD	619313	05/06/19		756737097	Globalstar - Cash Disbursement GLOBAL	-	224.59	3,433,122.62
816	CD	619315	05/06/19		756737098	GovInvest, Inc. - Cash Disbursement GOVINV	-	28,500.00	3,404,622.62
816	CD	619318	05/06/19		756737099	W.W. Grainger, Inc. - Cash Disbursement GRAING	-	7.60	3,404,615.02
816	CD	619321	05/06/19		756737100	Hull Trucking, Inc. - Cash Disbursement HULTRU	-	300.00	3,404,315.02
816	CD	619323	05/06/19		756737101	IAFC Membership - Cash Disbursement IAFMEM	-	260.00	3,404,055.02
816	CD	619326	05/06/19		756737102	Immix Technology, Inc. - Cash Disbursement IMMTEC	-	979.28	3,403,075.74
816	CD	619329	05/06/19		756737103	KAIROS Health Arizona, Inc. - Cash Disbursement KAIROS	-	118,619.30	3,284,456.44
816	CD	619343	05/06/19		756737104	Liberty Art Works - Cash Disbursement LIARWO	-	560.00	3,283,896.44
816	CD	619347	05/06/19		756737105	Light House of Arizona - Cash Disbursement LIHOAR	-	283.06	3,283,613.38
816	CD	619353	05/06/19		756737106	Markets West Office Furniture - Cash Disbursement MARWES	-	217.45	3,283,395.93

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816	CD	619358	05/06/19		756737107	Matheson Tri-Gas, Inc. - Cash Disbursement MATTRI	\$-	\$763.94	\$3,282,631.99
816	CD	619377	05/06/19		756737109	Municipal Emergency Svcs Inc - Cash Disbursement MES	-	4,937.26	3,277,694.73
816	CD	619389	05/06/19		756737110	Mitchell Repair Info. Comp LLC - Cash Disbursement MITCHE	-	395.36	3,277,299.37
816	CD	619392	05/06/19		756737111	NAPA Auto Parts - Cash Disbursement NAAUPA	-	2,733.41	3,274,565.96
816	CD	619514	05/06/19		756737119	Neumann High Country Doors - Cash Disbursement NEUHCD	-	75.23	3,274,490.73
816	CD	619517	05/06/19		756737120	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	1,500.00	3,272,990.73
816	CD	619574	05/06/19		756737124	O'Reilly Auto Parts - Cash Disbursement ORAUPA	-	166.86	3,272,823.87
816	CD	619583	05/06/19		756737125	Prescott Winlectric Co. - Cash Disbursement PREWIN	-	47.13	3,272,776.74
816	CD	619586	05/06/19		756737126	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	835.04	3,271,941.70
816	CD	619637	05/06/19		756737129	R and R Auto and Truck Parts - Cash Disbursement RRAUTR	-	83.76	3,271,857.94
816	CD	619640	05/06/19		756737130	Besonson Tools LLC - Cash Disbursement SNONTO	-	40.64	3,271,817.30
816	CD	619643	05/06/19		756737131	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	-	6,042.96	3,265,774.34
816	CD	619676	05/06/19		756737133	Jed Steward - Cash Disbursement STEJED	-	1,000.00	3,264,774.34
816	CD	619679	05/06/19		756737134	Sunstate Equipment Co - Cash Disbursement SUNEQU	-	1,658.87	3,263,115.47
816	CD	619688	05/06/19		756737135	D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP	-	1,596.88	3,261,518.59
816	CD	619703	05/06/19		756737136	SymbolArts, LLC - Cash Disbursement SYMBOL	-	33.90	3,261,484.69
816	CD	619706	05/06/19		756737137	Teleflex Medical, Inc. - Cash Disbursement TELMED	-	499.25	3,260,985.44
816	CD	619721	05/06/19		756737138	Tessco, Inc. - Cash Disbursement TESSCO	-	432.43	3,260,553.01
816	CD	619726	05/06/19		756737139	The Hike Shack - Cash Disbursement THHISH	-	828.47	3,259,724.54
816	CD	619740	05/06/19		756737140	Town of Prescott Valley - Cash Disbursement TOPRVA	-	102.83	3,259,621.71
816	CD	619743	05/06/19		756737141	Unisource Energy Services - Cash Disbursement UNENSE	-	749.08	3,258,872.63
816	CD	619764	05/06/19		756737143	United Disposal, Inc - Cash Disbursement UNIDIS	-	198.00	3,258,674.63
816	CD	619766	05/06/19		756737144	US Bank Voyager Fleet Systems - Cash Disbursement VOFLSY	-	11,840.79	3,246,833.84
816	CD	619768	05/06/19		756737145	Wist Supply & Equipment Co - Cash Disbursement WIOFPR	-	61.49	3,246,772.35
816	CD	619771	05/06/19		756737146	XEROX FINANCIAL SERVICES - Cash Disbursement XEFISE	-	758.81	3,246,013.54
816	CD	619776	05/06/19		756737147	Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN	-	255.91	3,245,757.63
816	CD	619790	05/06/19		756737148	YRMCPH PHYSICIAN PRACTICES - Cash Disbursement YRMCPH	-	216.00	3,245,541.63
816	CD	619792	05/06/19		756737149	Zebrascapes LLC - Cash Disbursement ZEBRAS	-	2,250.00	3,243,291.63
816	CD	619189	05/06/19		7MAY2019-DIR.DEF	Chase Bank - PR - DIRECT DEPOSIT PPE 4-27-19	283,866.97	-	3,527,158.60
815	PR	615440	05/07/19		11145	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,955.59	3,524,203.01
815	PR	615467	05/07/19		11146	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,124.34	3,523,078.67
815	PR	615490	05/07/19		11147	Aspa, Ryan N. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	743.94	3,522,334.73

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815	PR	615514	05/07/19		11148	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	\$-	\$3,441.93	\$3,518,892.80
815	PR	615535	05/07/19		11149	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,941.84	3,515,950.96
815	PR	615558	05/07/19		11150	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,075.54	3,514,875.42
815	PR	615580	05/07/19		11151	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,942.19	3,512,933.23
815	PR	615597	05/07/19		11152	Bliss, Scott D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	3,750.03	3,509,183.20
815	PR	615617	05/07/19		11153	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,670.37	3,507,512.83
815	PR	615643	05/07/19		11154	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,176.91	3,505,335.92
815	PR	615666	05/07/19		11155	Brown, Dennis F. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,869.39	3,503,466.53
815	PR	615689	05/07/19		11156	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,282.15	3,502,184.38
815	PR	615715	05/07/19		11157	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,699.27	3,499,485.11
815	PR	615737	05/07/19		11158	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,990.21	3,497,494.90
815	PR	615759	05/07/19		11159	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,823.64	3,495,671.26
815	PR	615784	05/07/19		11160	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,351.11	3,493,320.15
815	PR	615811	05/07/19		11161	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,328.56	3,491,991.59
815	PR	615835	05/07/19		11162	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	832.26	3,491,159.33
815	PR	615856	05/07/19		11163	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,910.67	3,489,248.66
815	PR	615881	05/07/19		11164	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,769.50	3,487,479.16
815	PR	615903	05/07/19		11165	Butler, Karen - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,348.43	3,486,130.73
815	PR	615929	05/07/19		11166	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	983.52	3,485,147.21
815	PR	615949	05/07/19		11167	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	3,092.67	3,482,054.54
815	PR	615969	05/07/19		11168	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	3,197.11	3,478,857.43
815	PR	615993	05/07/19		11169	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,484.25	3,477,373.18
815	PR	616018	05/07/19		11170	Corbiere, Aaron M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	560.76	3,476,812.42
815	PR	616040	05/07/19		11171	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,047.00	3,474,765.42
815	PR	616065	05/07/19		11172	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,821.34	3,472,944.08

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815	PR	616088	05/07/19		11173	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	\$-	\$1,809.33	\$3,471,134.75
815	PR	616114	05/07/19		11174	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,855.80	3,469,278.95
815	PR	616138	05/07/19		11175	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,519.49	3,467,759.46
815	PR	616161	05/07/19		11176	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,185.71	3,465,573.75
815	PR	616182	05/07/19		11177	Dalton, Bryan K. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,098.80	3,463,474.95
815	PR	616206	05/07/19		11178	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,262.44	3,461,212.51
815	PR	616229	05/07/19		11179	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	3,339.94	3,457,872.57
815	PR	616251	05/07/19		11180	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	933.56	3,456,939.01
815	PR	616273	05/07/19		11181	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,070.11	3,455,868.90
815	PR	616296	05/07/19		11182	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,657.35	3,454,211.55
815	PR	616322	05/07/19		11183	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,157.82	3,452,053.73
815	PR	616347	05/07/19		11184	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,821.65	3,450,232.08
815	PR	616368	05/07/19		11185	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,700.84	3,448,531.24
815	PR	616394	05/07/19		11186	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,505.54	3,446,025.70
815	PR	616419	05/07/19		11187	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,768.19	3,444,257.51
815	PR	616441	05/07/19		11188	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,027.67	3,442,229.84
815	PR	616462	05/07/19		11189	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,383.53	3,439,846.31
815	PR	616491	05/07/19		11190	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,147.13	3,437,699.18
815	PR	616517	05/07/19		11191	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,983.14	3,434,716.04
815	PR	616540	05/07/19		11192	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,956.99	3,432,759.05
815	PR	616570	05/07/19		11193	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,911.56	3,430,847.49
815	PR	616592	05/07/19		11194	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,173.20	3,429,674.29
815	PR	616615	05/07/19		11195	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,274.39	3,427,399.90
815	PR	616636	05/07/19		11196	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,440.26	3,425,959.64
815	PR	616660	05/07/19		11197	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	3,899.07	3,422,060.57

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815	PR	616683	05/07/19		11198	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	\$-	\$1,237.28	\$3,420,823.29
815	PR	616705	05/07/19		11199	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,230.76	3,419,592.53
815	PR	616731	05/07/19		11200	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,694.88	3,417,897.65
815	PR	616753	05/07/19		11201	Gnagey, Daniel W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,526.56	3,416,371.09
815	PR	616770	05/07/19		11202	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,367.69	3,415,003.40
815	PR	616784	05/07/19		11203	Green, Nathaniel D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	4,896.40	3,410,107.00
815	PR	616805	05/07/19		11204	Grossman, Lucas J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,310.98	3,408,796.02
815	PR	616828	05/07/19		11205	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,300.59	3,407,495.43
815	PR	616855	05/07/19		11206	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,094.81	3,406,400.62
815	PR	616872	05/07/19		11207	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,612.30	3,404,788.32
815	PR	616897	05/07/19		11208	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,847.52	3,402,940.80
815	PR	616920	05/07/19		11209	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,754.58	3,400,186.22
815	PR	616943	05/07/19		11210	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,112.65	3,398,073.57
815	PR	616970	05/07/19		11211	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,379.02	3,396,694.55
815	PR	616990	05/07/19		11212	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,249.48	3,394,445.07
815	PR	617016	05/07/19		11213	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,995.99	3,392,449.08
815	PR	617045	05/07/19		11214	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,442.13	3,391,006.95
815	PR	617071	05/07/19		11215	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,259.81	3,388,747.14
815	PR	617095	05/07/19		11216	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,772.82	3,386,974.32
815	PR	617116	05/07/19		11217	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,975.02	3,384,999.30
815	PR	617139	05/07/19		11218	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,978.53	3,382,020.77
815	PR	617162	05/07/19		11219	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,288.87	3,379,731.90
815	PR	617183	05/07/19		11220	Lambrecht, Marci J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,108.78	3,378,623.12
815	PR	617206	05/07/19		11221	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,066.03	3,376,557.09
815	PR	617231	05/07/19		11222	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,944.81	3,374,612.28
815	PR	617252	05/07/19		11223	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,955.87	3,372,656.41

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815	PR	617277	05/07/19		11224	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	\$-	\$1,505.19	\$3,371,151.22
815	PR	617305	05/07/19		11225	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,498.89	3,368,652.33
815	PR	617332	05/07/19		11226	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	3,168.06	3,365,484.27
815	PR	617354	05/07/19		11227	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	3,184.91	3,362,299.36
815	PR	617380	05/07/19		11228	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,533.32	3,360,766.04
815	PR	617404	05/07/19		11229	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,797.45	3,358,968.59
815	PR	617431	05/07/19		11230	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,780.80	3,357,187.79
815	PR	617459	05/07/19		11231	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,616.11	3,355,571.68
815	PR	617484	05/07/19		11232	McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,186.33	3,354,385.35
815	PR	617496	05/07/19		11233	McKinnon Jr., Alexander D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	343.37	3,354,041.98
815	PR	617523	05/07/19		11234	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,391.54	3,351,650.44
815	PR	617547	05/07/19		11235	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	987.59	3,350,662.85
815	PR	617560	05/07/19		11236	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,789.36	3,348,873.49
815	PR	617585	05/07/19		11237	Mower, Laura L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,644.95	3,347,228.54
815	PR	617613	05/07/19		11238	Muniz JR, Thomas E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,263.34	3,345,965.20
815	PR	617639	05/07/19		11239	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,302.72	3,344,662.48
815	PR	617663	05/07/19		11240	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,423.64	3,342,238.84
815	PR	617692	05/07/19		11241	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,761.61	3,340,477.23
815	PR	617716	05/07/19		11242	Olson, Breanna A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,086.37	3,339,390.86
815	PR	617744	05/07/19		11243	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,186.67	3,337,204.19
815	PR	617765	05/07/19		11244	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,155.28	3,335,048.91
815	PR	617790	05/07/19		11245	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,414.74	3,333,634.17
815	PR	617810	05/07/19		11246	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,398.32	3,332,235.85
815	PR	617833	05/07/19		11247	Pederson, Zachariah T. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,364.86	3,329,870.99
815	PR	617858	05/07/19		11248	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,501.49	3,327,369.50

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815	PR	617877	05/07/19		11249	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	\$-	\$1,317.09	\$3,326,052.41
815	PR	617902	05/07/19		11250	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,289.62	3,324,762.79
815	PR	617923	05/07/19		11251	Polacek, Jeff - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	3,216.61	3,321,546.18
815	PR	617950	05/07/19		11252	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,624.70	3,319,921.48
815	PR	617974	05/07/19		11253	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,523.83	3,318,397.65
815	PR	617997	05/07/19		11254	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,463.44	3,315,934.21
815	PR	618019	05/07/19		11255	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,730.25	3,313,203.96
815	PR	618045	05/07/19		11256	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,025.68	3,311,178.28
815	PR	618069	05/07/19		11257	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,442.29	3,309,735.99
815	PR	618092	05/07/19		11258	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	749.93	3,308,986.06
815	PR	618116	05/07/19		11259	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,614.35	3,306,371.71
815	PR	618140	05/07/19		11260	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,809.70	3,304,562.01
815	PR	618162	05/07/19		11261	Reyes, Charles A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,270.81	3,302,291.20
815	PR	618181	05/07/19		11262	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,639.03	3,300,652.17
815	PR	618207	05/07/19		11263	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,371.34	3,299,280.83
815	PR	618234	05/07/19		11264	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,047.76	3,297,233.07
815	PR	618246	05/07/19		11265	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	639.87	3,296,593.20
815	PR	618270	05/07/19		11266	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,487.15	3,294,106.05
815	PR	618297	05/07/19		11267	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,165.12	3,292,940.93
815	PR	618323	05/07/19		11268	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	426.25	3,292,514.68
815	PR	618345	05/07/19		11269	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,149.23	3,290,365.45
815	PR	618369	05/07/19		11270	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	789.29	3,289,576.16
815	PR	618391	05/07/19		11271	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,431.49	3,287,144.67
815	PR	618417	05/07/19		11272	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,320.55	3,285,824.12
815	PR	618440	05/07/19		11273	Sims, Michael H. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,571.12	3,284,253.00

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815	PR	618462	05/07/19		11274	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	\$-	\$717.96	\$3,283,535.04
815	PR	618485	05/07/19		11275	Smith, Andrea L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,192.28	3,281,342.76
815	PR	618512	05/07/19		11276	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,492.82	3,279,849.94
815	PR	618537	05/07/19		11277	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,486.54	3,277,363.40
815	PR	618562	05/07/19		11278	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,056.94	3,275,306.46
815	PR	618584	05/07/19		11279	Spingola, Deborah S. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,520.07	3,273,786.39
815	PR	618608	05/07/19		11280	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,551.90	3,272,234.49
815	PR	618632	05/07/19		11281	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,463.99	3,269,770.50
815	PR	618651	05/07/19		11282	Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,533.95	3,267,236.55
815	PR	618675	05/07/19		11283	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,578.69	3,264,657.86
815	PR	618704	05/07/19		11284	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,881.67	3,262,776.19
815	PR	618733	05/07/19		11285	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,085.61	3,261,690.58
815	PR	618755	05/07/19		11286	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,413.28	3,260,277.30
815	PR	618785	05/07/19		11287	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,108.02	3,258,169.28
815	PR	618806	05/07/19		11288	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,870.56	3,256,298.72
815	PR	618833	05/07/19		11289	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,665.71	3,254,633.01
815	PR	618855	05/07/19		11290	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,572.21	3,252,060.80
815	PR	618880	05/07/19		11291	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,522.52	3,250,538.28
815	PR	618901	05/07/19		11292	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,281.83	3,249,256.45
815	PR	618929	05/07/19		11293	Weiland, Kayleen R. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,678.72	3,247,577.73
815	PR	618951	05/07/19		11294	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	1,943.79	3,245,633.94
815	PR	618975	05/07/19		11295	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 5/7/2019	-	2,342.31	3,243,291.63
819	CR	619880	05/09/19		1101027044	ELOY FIRE DISTRICT -	1,045.05	-	3,244,336.68
819	CR	619977	05/09/19		1150	Ross, Malcolm -	90.41	-	3,244,427.09
819	CR	619980	05/09/19		12618	PLANS REVIEW -	362.00	-	3,244,789.09
819	CR	619981	05/09/19		12620	PLANS REVIEW -	150.00	-	3,244,939.09
819	CR	619982	05/09/19		12626	PLANS REVIEW -	150.00	-	3,245,089.09
819	CR	619984	05/09/19		12629	PLANS REVIEW -	499.00	-	3,245,588.09
819	CR	619985	05/09/19		12630	PLANS REVIEW -	150.00	-	3,245,738.09

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827	CR	634608	05/09/19		12631	PLANS REVIEW -	\$362.00	\$-	\$3,246,100.09
819	CR	619978	05/09/19		155	PLANS REVIEW -	226.00	-	3,246,326.09
819	CR	619850	05/09/19		18038	HELLS GATE FIRE DEPARTMENT -	307.01	-	3,246,633.10
819	CR	619890	05/09/19		209500	CAMACHO, ALBERT -	260.00	-	3,246,893.10
819	CR	619891	05/09/19		209500	COLE, BRIAN -	85.68	-	3,246,978.78
819	CR	619892	05/09/19		209500	COOK, CHARLES -	85.68	-	3,247,064.46
819	CR	619893	05/09/19		209500	CORDES, GARY -	260.00	-	3,247,324.46
819	CR	619894	05/09/19		209500	CURTIS, DAVID -	150.00	-	3,247,474.46
819	CR	619895	05/09/19		209500	DALE, JACK -	85.68	-	3,247,560.14
819	CR	619896	05/09/19		209500	DIBBLE, STEVE -	85.68	-	3,247,645.82
819	CR	619897	05/09/19		209500	EMERY, STEPHEN -	150.00	-	3,247,795.82
819	CR	619898	05/09/19		209500	HARRIS, ALLEN -	85.68	-	3,247,881.50
819	CR	619899	05/09/19		209500	INGRAO, JACK -	85.68	-	3,247,967.18
819	CR	619900	05/09/19		209500	JOHNSON, DAVID L -	260.00	-	3,248,227.18
819	CR	619901	05/09/19		209500	KELLEY, JOE -	42.84	-	3,248,270.02
819	CR	619902	05/09/19		209500	LOPEZ, RODNEY -	85.68	-	3,248,355.70
819	CR	619903	05/09/19		209500	MCCONNELL, DAVE -	109.14	-	3,248,464.84
819	CR	619904	05/09/19		209500	MOORE, SCOTT -	85.68	-	3,248,550.52
819	CR	619905	05/09/19		209500	NESS, DANIEL -	150.00	-	3,248,700.52
819	CR	619906	05/09/19		209500	PARRISH, MICHAEL -	42.84	-	3,248,743.36
819	CR	619907	05/09/19		209500	Ramirez, Samuel F -	70.38	-	3,248,813.74
819	CR	619908	05/09/19		209500	ROBISON, MICHAEL J. -	85.68	-	3,248,899.42
819	CR	619909	05/09/19		209500	RORICK, NORM -	150.00	-	3,249,049.42
819	CR	619910	05/09/19		209500	Valadez, Armando -	260.00	-	3,249,309.42
819	CR	619911	05/09/19		209500	VANATTA, DAVIN -	260.00	-	3,249,569.42
819	CR	619912	05/09/19		209500	WILHARM, BRIAN -	260.00	-	3,249,829.42
819	CR	619874	05/09/19		209515	MCKINNON, ALEX -	260.00	-	3,250,089.42
827	CR	634610	05/09/19		209515	Mills, Brett -	260.00	-	3,250,349.42
819	CR	619872	05/09/19		2198	CURTIS, DAVID -	532.97	-	3,250,882.39
819	CR	619979	05/09/19		2595	SKYVIEW SCHOOL -	78.41	-	3,250,960.80
819	CR	619843	05/09/19		33114647	BUCKEYE VALLEY FIRE DISTRICT -	26.98	-	3,250,987.78
819	CR	619866	05/09/19		40404735	YAVAPAI CO SHERIFF'S OFFICE -	259.99	-	3,251,247.77
819	CR	619862	05/09/19		510578686	CORDES, GARY -	1,245.68	-	3,252,493.45
819	CR	619864	05/09/19		510578687	NESS, DANIEL -	532.97	-	3,253,026.42
819	CR	619983	05/09/19		5178	PLANS REVIEW -	150.00	-	3,253,176.42
819	CR	619821	05/09/19		616991285	WILHARM, BRIAN -	543.92	-	3,253,720.34
819	CR	619836	05/09/19		706100228	VERDE VALLEY FIRE DISTRICT -	158.22	-	3,253,878.56
819	CR	619823	05/09/19		756720312	COPPER CANYON FIRE & MEDICAL -	3,703.94	-	3,257,582.50
819	CR	619856	05/09/19		9207272	AZ STATE LAND -	2,861.48	-	3,260,443.98
819	CR	619859	05/09/19		9214545	AZ STATE LAND -	72,577.19	-	3,333,021.17
819	CR	619975	05/09/19		CASH	MISCELLANEOUS INCOME -	0.50	-	3,333,021.67
819	CR	619976	05/09/19		CASH	MISCELLANEOUS INCOME -	0.50	-	3,333,022.17
822	CD	626879	05/13/19		756737150	Pioneer Title Agency, Inc - Cash Disbursement PITIAG	-	5,000.00	3,328,022.17
822	CD	626881	05/13/19		756737151	Pioneer Title Agency, Inc - Cash Disbursement PITIAG	-	1,000.00	3,327,022.17
822	CD	626883	05/14/19		756737151	Pioneer Title Agency, Inc - Void Check PITIAG	1,000.00	-	3,328,022.17

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822	CD	626885	05/14/19		756737152	Empire West Title Agency - Cash Disbursement EMWETI	\$-	\$1,000.00	\$3,327,022.17
823	CR	627711	05/16/19		12632	PLANS REVIEW -	226.00	-	3,327,248.17
823	CR	627712	05/16/19		12633	PLANS REVIEW -	50.00	-	3,327,298.17
823	CR	627713	05/16/19		12635	PLANS REVIEW -	306.00	-	3,327,604.17
823	CR	627606	05/16/19		14217	CHRISTOPHER KOHLS FIRE DEPT -	84.80	-	3,327,688.97
823	CR	627602	05/16/19		3229	Findlay Toyota Center -	332.00	-	3,328,020.97
823	CR	627667	05/16/19		33399768	BUCKEYE VALLEY FIRE DISTRICT -	895.46	-	3,328,916.43
823	CR	627706	05/16/19		4095	REINERT, MICHAEL & LISA -	175.62	-	3,329,092.05
823	CR	627591	05/16/19		4234368	WALKER FIRE PROTECTION ASSOC. -	1,319.12	-	3,330,411.17
823	CR	627682	05/16/19		504096	CITY OF PRESCOTT FIRE DEPT. -	181.94	-	3,330,593.11
823	CR	627674	05/16/19		510578765	EMERY, STEPHEN -	595.62	-	3,331,188.73
823	CR	627678	05/16/19		510578816	VANATTA, DAVIN -	450.51	-	3,331,639.24
823	CR	627680	05/16/19		510578829	Valadez, Armando -	355.65	-	3,331,994.89
823	CR	627710	05/16/19		5193	PLANS REVIEW -	392.00	-	3,332,386.89
823	CR	627651	05/16/19		59909	PAYSON FIRE DEPARTMENT -	2,060.41	-	3,334,447.30
823	CR	627709	05/16/19		6152	PLANS REVIEW -	392.00	-	3,334,839.30
823	CR	627598	05/16/19		617500925	WAGNER, ADAM -	141.23	-	3,334,980.53
823	CR	627688	05/16/19		706500512	MAYER FIRE DISTRICT -	563.38	-	3,335,543.91
823	CR	627689	05/16/19		706500516	MAYER FIRE DISTRICT -	462.22	-	3,336,006.13
823	CR	627610	05/16/19		756720328	COPPER CANYON FIRE & MEDICAL -	5,954.43	-	3,341,960.56
823	CR	627686	05/16/19		9217774	AZ Dept of Forestry & Fire Mgt -	5,014.63	-	3,346,975.19
823	CR	627705	05/16/19		REC.5919.2	Fire Prevention Permits -	315.00	-	3,347,290.19
822	CD	627047	05/20/19		21MAY2019-DIR.DEI	Chase Bank - PR - DIRECT DEPOSIT PPE 5-11-19	284,544.52	-	3,631,834.71
822	CD	627028	05/20/19		756737170	Bradshaw Mountain Environ. Inc - Cash Disbursement BRMOEN	-	245.00	3,631,589.71
822	CD	627030	05/20/19		756737171	B & W Fire Security Systems - Cash Disbursement BWFISE	-	99.00	3,631,490.71
822	CD	627032	05/20/19		756737172	Cable One Business - Cash Disbursement CABONE	-	920.91	3,630,569.80
822	CD	627035	05/20/19		756737173	CenturyLink - Cash Disbursement CENLIN	-	735.52	3,629,834.28
822	CD	627044	05/20/19		756737174	Changala, Martin - Cash Disbursement CHAMAR	-	112.40	3,629,721.88
822	CD	627046	05/20/19		756737175	Chase Bank - Cash Disbursement CHASE	-	600,119.68	3,029,602.20
822	CD	627075	05/20/19		756737177	Chase Card Services - Cash Disbursement CHCASE	-	22,172.30	3,007,429.90
822	CD	627300	05/20/19		756737191	Chino Rentals - Cash Disbursement CHIREN	-	292.68	3,007,137.22
822	CD	627303	05/20/19		756737192	Chief Supply Corp - Cash Disbursement CHSUCO	-	1,815.08	3,005,322.14
822	CD	627308	05/20/19		756737193	City of Prescott - Cash Disbursement CITPRE	-	332.03	3,004,990.11
822	CD	627313	05/20/19		756737194	Cornwell Tools - Cash Disbursement CORNWE	-	507.31	3,004,482.80
822	CD	627316	05/20/19		756737195	Cummins Rocky Mountain LLC - Cash Disbursement CUROMO	-	22,275.14	2,982,207.66
822	CD	627375	05/20/19		756737199	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	87.34	2,982,120.32
822	CD	627378	05/20/19		756737200	DeCarol Company Inc. - Cash Disbursement DECCOM	-	24,194.03	2,957,926.29
822	CD	627380	05/20/19		756737201	Dish Network - Cash Disbursement DISNET	-	118.05	2,957,808.24
822	CD	627383	05/20/19		756737202	Earth Resources Corp. - Cash Disbursement EARRES	-	4,895.67	2,952,912.57
822	CD	627387	05/20/19		756737203	Richard Eckert - Cash Disbursement ECKRIC	-	260.00	2,952,652.57
822	CD	627389	05/20/19		756737204	Enerspect Medical Solutions - Cash Disbursement ENMESO	-	403.77	2,952,248.80

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822	CD	627393	05/20/19		756737205	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	\$-	\$73.82	\$2,952,174.98
822	CD	627399	05/20/19		756737206	FEDEX - Cash Disbursement FEDEXP	-	93.08	2,952,081.90
822	CD	627402	05/20/19		756737207	Galpin Ford, Inc. - Cash Disbursement GALFOR	-	159.95	2,951,921.95
822	CD	627406	05/20/19		756737208	Gray Manufacturing Company inc - Cash Disbursement GRMACO	-	5,533.24	2,946,388.71
822	CD	627411	05/20/19		756737209	Healthcare Medical Waste Svcs - Cash Disbursement HEMEWA	-	50.82	2,946,337.89
822	CD	627415	05/20/19		756737210	Immix Technology, Inc. - Cash Disbursement IMMTEC	-	1,095.00	2,945,242.89
822	CD	627419	05/20/19		756737211	DAVID L. JOHNSON - Cash Disbursement JOHDAV	-	260.00	2,944,982.89
822	CD	627421	05/20/19		756737212	Light House of Arizona - Cash Disbursement LIHOAR	-	189.78	2,944,793.11
822	CD	627425	05/20/19		756737213	Manzanita Landscaping, Inc. - Cash Disbursement MANLAN	-	450.00	2,944,343.11
822	CD	627427	05/20/19		756737214	Matheson Tri-Gas, Inc. - Cash Disbursement MATTRI	-	128.93	2,944,214.18
822	CD	627431	05/20/19		756737215	Merlt Technology Partners - Cash Disbursement MERTEC	-	2,500.00	2,941,714.18
822	CD	627433	05/20/19		756737216	Miracle Man Plumbing, Inc - Cash Disbursement MIMAPL	-	550.00	2,941,164.18
822	CD	627435	05/20/19		756737217	Motorola Solutions, Inc - Cash Disbursement MOTSOL	-	1,095.08	2,940,069.10
822	CD	627438	05/20/19		756737218	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	975.00	2,939,094.10
822	CD	627465	05/20/19		756737220	Prescott Winlectric Co. - Cash Disbursement PREWIN	-	26.37	2,939,067.73
822	CD	627469	05/20/19		756737221	Public Safety Crisis Solutions - Cash Disbursement PUSACR	-	525.00	2,938,542.73
822	CD	627471	05/20/19		756737222	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	54.09	2,938,488.64
822	CD	627480	05/20/19		756737223	Rosenbauer South Dakota, LLC - Cash Disbursement ROSODA	-	215.60	2,938,273.04
822	CD	627484	05/20/19		756737224	SCENT FROM ABOVE COMPANY LLC - Cash Disbursement SCFRAB	-	280.00	2,937,993.04
822	CD	627487	05/20/19		756737225	Smart Document Solutions - Cash Disbursement SMDOSO	-	594.18	2,937,398.86
822	CD	627495	05/20/19		756737226	Besonson Tools LLC - Cash Disbursement SNONTO	-	18.44	2,937,380.42
822	CD	627498	05/20/19		756737227	Spartan Motors, Inc. - Cash Disbursement SPAMOT	-	145.97	2,937,234.45
822	CD	627502	05/20/19		756737228	Staples Contract & Commmerc.Inc - Cash Disbursement STACOM	-	754.53	2,936,479.92
822	CD	627520	05/20/19		756737229	Teleflex Medical, Inc. - Cash Disbursement TELMED	-	106.34	2,936,373.58
822	CD	627526	05/20/19		756737230	Town of Prescott Valley - Cash Disbursement TOPRVA	-	968.14	2,935,405.44
822	CD	627539	05/20/19		756737231	Unisource Energy Services - Cash Disbursement UNENSE	-	144.55	2,935,260.89
822	CD	627544	05/20/19		756737232	Vern Lewis Welding Supply Inc - Cash Disbursement VELEWE	-	8.46	2,935,252.43
822	CD	627547	05/20/19		756737233	Verizon Wireless - Cash Disbursement VERWIR	-	3,940.22	2,931,312.21
822	CD	627552	05/20/19		756737234	Western Shelter Systems - Cash Disbursement WESHSY	-	555.16	2,930,757.05
822	CD	627562	05/20/19		756737235	Yavapai Mechanical Plumbing - Cash Disbursement YAMEPL	-	7,090.00	2,923,667.05
822	CD	627565	05/20/19		756737236	Zebrascares LLC - Cash Disbursement ZEBRAS	-	290.00	2,923,377.05
821	PR	623375	05/21/19		11296	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,955.59	2,920,421.46

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821	PR	623402	05/21/19		11297	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	\$-	\$1,310.34	\$2,919,111.12
821	PR	623425	05/21/19		11298	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,917.41	2,917,193.71
821	PR	623446	05/21/19		11299	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,625.36	2,914,568.35
821	PR	623470	05/21/19		11300	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,730.29	2,912,838.06
821	PR	623491	05/21/19		11301	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,836.04	2,911,002.02
821	PR	623508	05/21/19		11302	Bliss, Scott D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	3,750.03	2,907,251.99
821	PR	623528	05/21/19		11303	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,670.37	2,905,581.62
821	PR	623556	05/21/19		11304	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,092.87	2,903,488.75
821	PR	623579	05/21/19		11305	Brown, Dennis F. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,869.39	2,901,619.36
821	PR	623601	05/21/19		11306	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,266.76	2,900,352.60
821	PR	623626	05/21/19		11307	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,542.80	2,897,809.80
821	PR	623648	05/21/19		11308	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,245.63	2,895,564.17
821	PR	623671	05/21/19		11309	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,831.45	2,893,732.72
821	PR	623696	05/21/19		11310	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,351.11	2,891,381.61
821	PR	623722	05/21/19		11311	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,202.35	2,890,179.26
821	PR	623746	05/21/19		11312	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	832.26	2,889,347.00
821	PR	623770	05/21/19		11313	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	8,125.26	2,881,221.74
821	PR	623795	05/21/19		11314	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,754.96	2,879,466.78
821	PR	623817	05/21/19		11315	Butler, Karen - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,348.43	2,878,118.35
821	PR	623846	05/21/19		11316	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,380.49	2,876,737.86
821	PR	623868	05/21/19		11317	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	5,022.48	2,871,715.38
821	PR	623888	05/21/19		11318	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	3,197.11	2,868,518.27
821	PR	623912	05/21/19		11319	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,473.99	2,867,044.28
821	PR	623935	05/21/19		11320	Corbiere, Aaron M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	5.81	2,867,038.47
821	PR	623957	05/21/19		11321	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,047.00	2,864,991.47

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821	PR	623981	05/21/19		11322	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	\$-	\$1,498.95	\$2,863,492.52
821	PR	624004	05/21/19		11323	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,809.33	2,861,683.19
821	PR	624028	05/21/19		11324	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,778.04	2,859,905.15
821	PR	624053	05/21/19		11325	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,742.75	2,858,162.40
821	PR	624075	05/21/19		11326	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,170.08	2,855,992.32
821	PR	624096	05/21/19		11327	Dalton, Bryan K. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,205.52	2,853,786.80
821	PR	624120	05/21/19		11328	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,262.44	2,851,524.36
821	PR	624143	05/21/19		11329	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	3,339.94	2,848,184.42
821	PR	624165	05/21/19		11330	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	933.56	2,847,250.86
821	PR	624187	05/21/19		11331	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,070.11	2,846,180.75
821	PR	624210	05/21/19		11332	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,657.35	2,844,523.40
821	PR	624235	05/21/19		11333	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,897.28	2,842,626.12
821	PR	624260	05/21/19		11334	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,821.65	2,840,804.47
821	PR	624280	05/21/19		11335	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,632.66	2,839,171.81
821	PR	624306	05/21/19		11336	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,758.86	2,836,412.95
821	PR	624330	05/21/19		11337	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,335.88	2,835,077.07
821	PR	624352	05/21/19		11338	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,027.67	2,833,049.40
821	PR	624374	05/21/19		11339	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,947.53	2,830,101.87
821	PR	624402	05/21/19		11340	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,370.60	2,828,731.27
821	PR	624426	05/21/19		11341	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,174.57	2,826,556.70
821	PR	624449	05/21/19		11342	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,956.99	2,824,599.71
821	PR	624481	05/21/19		11343	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,453.99	2,822,145.72
821	PR	624502	05/21/19		11344	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,031.62	2,821,114.10
821	PR	624524	05/21/19		11345	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,043.36	2,819,070.74
821	PR	624545	05/21/19		11346	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,440.26	2,817,630.48

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821	PR	624569	05/21/19		11347	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	\$-	\$3,899.07	\$2,813,731.41
821	PR	624593	05/21/19		11348	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,594.82	2,812,136.59
821	PR	624615	05/21/19		11349	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,230.76	2,810,905.83
821	PR	624640	05/21/19		11350	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,662.16	2,809,243.67
821	PR	624662	05/21/19		11351	Gnagey, Daniel W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,526.56	2,807,717.11
821	PR	624684	05/21/19		11352	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,607.22	2,806,109.89
821	PR	624710	05/21/19		11353	Grossman, Lucas J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,550.51	2,804,559.38
821	PR	624734	05/21/19		11354	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,621.09	2,802,938.29
821	PR	624763	05/21/19		11355	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,651.48	2,801,286.81
821	PR	624785	05/21/19		11356	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,853.56	2,799,433.25
821	PR	624810	05/21/19		11357	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,838.34	2,797,594.91
821	PR	624832	05/21/19		11358	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,834.64	2,795,760.27
821	PR	624854	05/21/19		11359	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,056.68	2,793,703.59
821	PR	624882	05/21/19		11360	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,446.33	2,792,257.26
821	PR	624900	05/21/19		11361	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,097.58	2,790,159.68
821	PR	624926	05/21/19		11362	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,995.99	2,788,163.69
821	PR	624955	05/21/19		11363	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,442.13	2,786,721.56
821	PR	624981	05/21/19		11364	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,259.81	2,784,461.75
821	PR	625005	05/21/19		11365	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,772.82	2,782,688.93
821	PR	625026	05/21/19		11366	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,908.06	2,780,780.87
821	PR	625047	05/21/19		11367	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,139.36	2,778,641.51
821	PR	625070	05/21/19		11368	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,288.87	2,776,352.64
821	PR	625091	05/21/19		11369	Lambrecht, Marci J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,108.78	2,775,243.86
821	PR	625115	05/21/19		11370	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,284.21	2,772,959.65
821	PR	625141	05/21/19		11371	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	3,145.20	2,769,814.45
821	PR	625163	05/21/19		11372	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,207.89	2,767,606.56

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821	PR	625188	05/21/19		11373	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	\$-	\$1,762.11	\$2,765,844.45
821	PR	625215	05/21/19		11374	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,365.07	2,763,479.38
821	PR	625241	05/21/19		11375	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	3,055.17	2,760,424.21
821	PR	625262	05/21/19		11376	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,273.07	2,758,151.14
821	PR	625287	05/21/19		11377	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,451.78	2,756,699.36
821	PR	625310	05/21/19		11378	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,457.88	2,755,241.48
821	PR	625337	05/21/19		11379	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,400.50	2,753,840.98
821	PR	625366	05/21/19		11380	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,800.27	2,752,040.71
821	PR	625392	05/21/19		11381	McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,457.38	2,750,583.33
821	PR	625404	05/21/19		11382	McKinnon Jr., Alexander D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	720.20	2,749,863.13
821	PR	625429	05/21/19		11383	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,793.72	2,748,069.41
821	PR	625452	05/21/19		11384	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	727.59	2,747,341.82
821	PR	625470	05/21/19		11385	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,028.89	2,745,312.93
821	PR	625495	05/21/19		11386	Mower, Laura L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,690.90	2,743,622.03
821	PR	625523	05/21/19		11387	Muniz JR, Thomas E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,291.94	2,742,330.09
821	PR	625548	05/21/19		11388	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,265.14	2,741,064.95
821	PR	625572	05/21/19		11389	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,423.64	2,738,641.31
821	PR	625601	05/21/19		11390	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,747.36	2,736,893.95
821	PR	625624	05/21/19		11391	Olson, Breanna A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	878.96	2,736,014.99
821	PR	625653	05/21/19		11392	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,551.06	2,733,463.93
821	PR	625674	05/21/19		11393	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,155.28	2,731,308.65
821	PR	625699	05/21/19		11394	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,414.74	2,729,893.91
821	PR	625718	05/21/19		11395	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,279.58	2,728,614.33
821	PR	625741	05/21/19		11396	Pederson, Zachariah T. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,364.86	2,726,249.47
821	PR	625765	05/21/19		11397	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,487.12	2,724,762.35

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
5/1/2019 through 5/31/2019

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
821	PR	625788	05/21/19		11398	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	\$-	\$1,274.62	\$2,723,487.73
821	PR	625813	05/21/19		11399	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,272.99	2,722,214.74
821	PR	625834	05/21/19		11400	Polacek, Jeff - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	3,216.61	2,718,998.13
821	PR	625860	05/21/19		11401	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,524.07	2,717,474.06
821	PR	625884	05/21/19		11402	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,523.83	2,715,950.23
821	PR	625908	05/21/19		11403	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,486.36	2,713,463.87
821	PR	625931	05/21/19		11404	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	3,158.06	2,710,305.81
821	PR	625956	05/21/19		11405	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,470.37	2,707,835.44
821	PR	625978	05/21/19		11406	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,143.20	2,706,692.24
821	PR	626001	05/21/19		11407	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	749.93	2,705,942.31
821	PR	626024	05/21/19		11408	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,595.99	2,703,346.32
821	PR	626048	05/21/19		11409	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,809.70	2,701,536.62
821	PR	626070	05/21/19		11410	Reyes, Charles A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,270.81	2,699,265.81
821	PR	626089	05/21/19		11411	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,672.48	2,697,593.33
821	PR	626115	05/21/19		11412	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,371.34	2,696,221.99
821	PR	626141	05/21/19		11413	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,028.56	2,694,193.43
821	PR	626153	05/21/19		11414	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	639.87	2,693,553.56
821	PR	626177	05/21/19		11415	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,487.15	2,691,066.41
821	PR	626204	05/21/19		11416	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,573.57	2,689,492.84
821	PR	626230	05/21/19		11417	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	426.25	2,689,066.59
821	PR	626252	05/21/19		11418	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,767.34	2,686,299.25
821	PR	626276	05/21/19		11419	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,080.31	2,685,218.94
821	PR	626297	05/21/19		11420	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,146.97	2,683,071.97
821	PR	626324	05/21/19		11421	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,355.63	2,681,716.34
821	PR	626347	05/21/19		11422	Sims, Michael H. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,631.42	2,680,084.92

CAFMA-Central Arizona Fire and Medical
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Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
821	PR	626369	05/21/19		11423	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	\$-	\$1,041.09	\$2,679,043.83
821	PR	626391	05/21/19		11424	Smith, Andrea L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,878.50	2,677,165.33
821	PR	626420	05/21/19		11425	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,034.22	2,675,131.11
821	PR	626443	05/21/19		11426	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,038.21	2,673,092.90
821	PR	626466	05/21/19		11427	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,783.69	2,671,309.21
821	PR	626488	05/21/19		11428	Spingola, Deborah S. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,520.07	2,669,789.14
821	PR	626512	05/21/19		11429	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,587.03	2,668,202.11
821	PR	626536	05/21/19		11430	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,463.99	2,665,738.12
821	PR	626557	05/21/19		11431	Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	3,346.33	2,662,391.79
821	PR	626581	05/21/19		11432	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,578.69	2,659,813.10
821	PR	626609	05/21/19		11433	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,212.66	2,658,600.44
821	PR	626638	05/21/19		11434	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,248.50	2,657,351.94
821	PR	626659	05/21/19		11435	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,401.42	2,655,950.52
821	PR	626690	05/21/19		11436	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,979.56	2,653,970.96
821	PR	626711	05/21/19		11437	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,870.56	2,652,100.40
821	PR	626738	05/21/19		11438	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,140.90	2,649,959.50
821	PR	626759	05/21/19		11439	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,342.61	2,647,616.89
821	PR	626783	05/21/19		11440	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,346.21	2,646,270.68
821	PR	626804	05/21/19		11441	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,281.83	2,644,988.85
821	PR	626831	05/21/19		11442	Weiland, Kayleen R. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,795.91	2,643,192.94
821	PR	626853	05/21/19		11443	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	1,936.10	2,641,256.84
821	PR	626878	05/21/19		11444	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 5/21/2019	-	2,424.31	2,638,832.53
822	CD	626887	05/22/19		756737153	A1 Water Bulk Delivery Svc LLC - Cash Disbursement A1WADE	-	120.00	2,638,712.53
822	CD	626889	05/22/19		756737154	AAA Taxi - Cash Disbursement AAATAX	-	21.25	2,638,691.28
822	CD	626892	05/22/19		756737155	Able Saw, LLC - Cash Disbursement ABLSAW	-	1,980.91	2,636,710.37
822	CD	626899	05/22/19		756737156	Action Graphics - Cash Disbursement ACTGRA	-	686.29	2,636,024.08
822	CD	626944	05/22/19		756737159	AHS Rescue, LLC - Cash Disbursement AHSRES	-	235.49	2,635,788.59
822	CD	626948	05/22/19		756737160	American Fence Co, Inc - Cash Disbursement AMFECO	-	272.84	2,635,515.75

CAFMA-Central Arizona Fire and Medical
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Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
822	CD	626950	05/22/19		756737161	APS - Cash Disbursement APS	\$-	\$7,504.38	\$2,628,011.37
822	CD	626979	05/22/19		756737163	Arizona Dept. of Public Safety - Cash Disbursement ARDEPU	-	5.00	2,628,006.37
822	CD	626981	05/22/19		756737164	Arizona Extreme Fitness - Cash Disbursement AREXFI	-	8,635.05	2,619,371.32
822	CD	626987	05/22/19		756737165	Aviat US, Inc. - Cash Disbursement AVIAT	-	7,000.00	2,612,371.32
822	CD	626989	05/22/19		756737166	BACKBOARDS BOOMERANG - Cash Disbursement BABOBO	-	120.00	2,612,251.32
822	CD	626991	05/22/19		756737167	Bennett Oil - Cash Disbursement BENOIL	-	2,567.24	2,609,684.08
822	CD	626995	05/22/19		756737168	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	5,955.57	2,603,728.51
828	CR	634688	05/23/19		1254	Pittman, Samantha -	82.01	-	2,603,810.52
828	CR	634684	05/23/19		12642	PLANS REVIEW -	50.00	-	2,603,860.52
828	CR	634690	05/23/19		12646	PLANS REVIEW -	306.00	-	2,604,166.52
828	CR	634667	05/23/19		18047	HELLS GATE FIRE DEPARTMENT -	324.61	-	2,604,491.13
828	CR	634623	05/23/19		18615960	RUNO, KYLE -	66.31	-	2,604,557.44
828	CR	634680	05/23/19		307289	Prescott Valley Police Dept. -	340.13	-	2,604,897.57
828	CR	634614	05/23/19		3152	INGRAO, JACK -	92.76	-	2,604,990.33
828	CR	634682	05/23/19		510578965	Ramirez, Samuel F -	16.54	-	2,605,006.87
828	CR	634685	05/23/19		5212	PLANS REVIEW -	150.00	-	2,605,156.87
828	CR	634673	05/23/19		59978	PAYSON FIRE DEPARTMENT -	595.95	-	2,605,752.82
828	CR	634612	05/23/19		6000	MCKINNON, ALEX -	571.85	-	2,606,324.67
828	CR	634625	05/23/19		706100275	VERDE VALLEY FIRE DISTRICT -	1,533.78	-	2,607,858.45
828	CR	634648	05/23/19		706500534	MAYER FIRE DISTRICT -	951.95	-	2,608,810.40
828	CR	634649	05/23/19		706500540	MAYER FIRE DISTRICT -	2,215.54	-	2,611,025.94
828	CR	634644	05/23/19		756720366	COPPER CANYON FIRE & MEDICAL -	531.25	-	2,611,557.19
848	CD	642941	05/23/19		756737237	Pioneer Title Agency, Inc - Cash Disbursement PITIAG	-	89,289.15	2,522,268.04
828	CR	634689	05/23/19		784981492	INCIDENT REPORTS -	22.00	-	2,522,290.04
848	CD	642943	05/29/19		756737238	Empire West Title Agency - Cash Disbursement EMWETI	-	27,075.10	2,495,214.94
832	CR	635124	05/30/19		1091	Perkins, Margaret -	58.16	-	2,495,273.10
831	CR	635068	05/30/19		1101027076	ELOY FIRE DISTRICT -	5,481.48	-	2,500,754.58
831	CR	635091	05/30/19		1101027098	ELOY FIRE DISTRICT -	5,835.87	-	2,506,590.45
832	CR	635133	05/30/19		12883	PLANS REVIEW -	916.00	-	2,507,506.45
831	CR	635086	05/30/19		13657	RORICK, NORM -	105.00	-	2,507,611.45
831	CR	635088	05/30/19		13747	Muniz, Tom Sr. -	85.68	-	2,507,697.13
831	CR	635064	05/30/19		14221	CHRISTOPHER KOHLS FIRE DEPT -	41.23	-	2,507,738.36
831	CR	635058	05/30/19		1830	CAMACHO, ALBERT -	378.68	-	2,508,117.04
832	CR	635125	05/30/19		2474	TRAINING CLASSES -	1,000.00	-	2,509,117.04
831	CR	635083	05/30/19		504390	CITY OF PRESCOTT FIRE DEPT. -	1,064.45	-	2,510,181.49
832	CR	635126	05/30/19		5069	MISCELLANEOUS INCOME -	25.00	-	2,510,206.49
831	CR	635081	05/30/19		510579051	MOORE, SCOTT -	15.46	-	2,510,221.95
832	CR	635123	05/30/19		5237	PLANS REVIEW -	362.00	-	2,510,583.95
832	CR	635131	05/30/19		5237	PLANS REVIEW -	392.00	-	2,510,975.95
831	CR	635098	05/30/19		60093	PAYSON FIRE DEPARTMENT -	3,951.31	-	2,514,927.26
831	CR	635072	05/30/19		706100292	VERDE VALLEY FIRE DISTRICT -	483.11	-	2,515,410.37
831	CR	635060	05/30/19		819100360	Blue Ridge Fire -	273.49	-	2,515,683.86
831	CR	635079	05/30/19		9235691	AZ STATE LAND -	41,902.72	-	2,557,586.58

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
5/1/2019 through 5/31/2019

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
834	GJ-JPA	635140	05/31/19		Cash w/County	Transfer in from CVFD & CYFD	\$5,107,611.70	\$-	\$7,665,198.28
846	GJ	642937	05/31/19		Cash w/County	Interest General Fund	5,786.22	-	7,670,984.50
850	GJ	642947	05/31/19		Correct ss adj	Correct social security adj	-	55.03	7,670,929.47
CASH WITH YAVAPAI COUNTY TOTALS:							\$5,863,050.29	\$2,367,364.51	\$7,670,929.47
TOTAL OF LEDGER:							\$5,863,050.29	\$2,367,364.51	\$7,670,929.47

CAFMA-Central Arizona Fire and Medical
GL Trial Balance Worksheet
For The Period of 5/1/2019 through 5/31/2019

Account	Description	Balances				Adjustments
		Beginning	Debits	Credits	Ending	
10.1100.0.0.000	Cash with Yavapai County	\$4,175,243.69	\$5,863,050.29	\$2,367,364.51	\$7,670,929.47	
TOTALS:		<u>\$4,175,243.69</u>	<u>\$5,863,050.29</u>	<u>\$2,367,364.51</u>	<u>\$7,670,929.47</u>	

* Inactive accounts are marked and appear in grey.

Central Arizona Fire and Medical Authority
Capital Projects Fund
GL #1200

Fiscal Year
2018-19

Date	Transaction	Debit	Credit	Balance
07/01/18	<i>Fiscal Year Beginning Balance</i>			\$ 7,620,950.05
07/31/18	<i>Interest Income</i>	\$5,893.13		\$ 7,626,843.18
09/30/18	<i>Interest Income</i>	\$6,697.74		\$ 7,633,540.92
09/30/18	<i>Transfer to General Fund</i>		\$2,000,000.00	\$ 5,633,540.92
09/30/18	<i>Correct error made by County</i>	\$11.74	\$0.20	\$ 5,633,552.46
11/30/18	<i>Transfer to General Fund</i>		\$3,000,000.00	\$ 2,633,552.46
01/31/19	<i>Transfer in from General Fund</i>	\$3,000,000.00		\$ 5,633,552.46
01/31/19	<i>Interest Income</i>	\$7,338.53		\$ 5,640,890.99
01/31/19	<i>County error - removed ck not ours</i>		\$123.00	\$ 5,640,767.99
02/28/19	<i>Transfer in from General Fund-Excess FY 17-18</i>	\$968,630.38		\$ 6,609,398.37
02/28/19	<i>Interest Income</i>	\$24,692.35		\$ 6,634,090.72
03/31/19	<i>Interest Income</i>	\$19,542.20		\$ 6,653,632.92
04/30/19	<i>Interest Income</i>	\$9,202.10		\$ 6,662,835.02
05/31/19	<i>Interest Income</i>	\$9,135.53		\$ 6,671,970.55

SAMPLE

Central Arizona Fire and Medical Authority

FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective _____, between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, hereinafter referred to as "AGENCY" and _____, hereinafter referred to as the "Applicant." The property under consideration is described as:

Street Address:

Mailing Address:

Contact Phone Number:

Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

1) Purpose. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.

2) Duration and Renewal. The effective term of this Agreement shall be from _____ through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.

3) Services Provided. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

4) Response Time. AGENCY shall make reasonable efforts to respond to Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.

5) Routing Information. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.

6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) Insurance. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.

10) No Third-Party Beneficiaries. This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.

11) No Warranties. Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.

12) Limitation of Damages. In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.

13) Termination. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medical Authority
8603 E. Eastridge Drive
Prescott Valley, AZ 86314

For Applicant:

In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

14) Cancellation Due to Conflict. AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.

15) Severability. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

16) Fire Code Compliance. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT

By _____
Date

CENTRAL ARIZONA FIRE & MEDICAL
AUTHORITY

Board Chair Date

ATTEST:

By _____
Date

Board Clerk Date

200 HIRING AND PROMOTIONAL

Created/Revised: 07/01/2016 / 8/16/2016

Reviewed: 07/26/2016



I. PURPOSE

The purpose of this policy is to establish procedures for hiring and promoting members.

II. SCOPE

This policy applies to all Agency members and persons applying for employment with the Agency.

III. POLICY

General Policy

In accordance with Agency policies, all members shall be assigned for service on the basis of merit and qualifications for particular duties. Discrimination on the basis of race, sex, color, age, national origin, marital status, religious creed, or disability is strictly prohibited.

Eligibility Lists - Right to Refuse Promotion

When individuals are offered a promotion from an established eligibility list, they have the right to refuse the promotion. The first time they refuse a promotion, they will remain in the same position on the eligibility list. If the individual refuses a promotion from the same eligibility list a second time, their name will be deleted from the list.

Veterans of War (VOW) to Hire Heroes Act of 2011

The Agency supports the Veterans of War (VOW) to Hire Heroes Act of 2011 and encourages the hiring of post-9/11 Veterans. Two additional points will be given to entry-level applicants including fulltime firefighters with a discharge under honorable conditions from any United States recognized military service branch as outlined in the Act. Entry-level positions are defined as those positions in which new employment is contemplated, including fulltime firefighting positions. Fire Chief has discretionary review of discharge authority.

Assessment Center Scoring

Assessment Centers scoring will be based on the following:

- Each Assessment Center will consist of at least 4 assessment stations.
- Assessment Center stations will contain critical fail points where applicable. Critical fail points are defined as violations of Agency policies / procedures, safety regulations, local, state or federal laws or policies / regulations set by other local agencies to which the Agency must adhere.
- Scores below a 70% on 3 or more Assessment Center stations will result in the failure of the Assessment Center Phase;

200 HIRING AND PROMOTIONAL

Created/Revised: 07/01/2016 / 8/16/2016

Reviewed: 07/26/2016



- However, it is permitted to score as low as 60% on 2 stations or less and have those scores averaged into the total Assessment Center score.
- Any score less than 60% on an Assessment Center station will result in zero points for that station and the zero points will be averaged into the overall Assessment Center score.
- All Assessment Center station scores must cumulatively average to at least a 70% or above to pass the promotional testing process.

See Standard Operating Guidelines (SOG) for specific Assessment Center guidelines.

Rule of Three

The hiring and promoting authority (the Fire Chief) shall have the discretion of selecting from the top 3 candidates on any eligibility list. The Rule of Three will also apply to eligibility lists with 3 or less candidates. If the remaining candidates on the eligibility list are deemed inappropriate for hire or promotion, according to the following factors, then the position may remain temporarily vacant. Factors considered in applying the "Rule of Three" are performance appraisals, attendance records, special credentials, productivity, attitude, compatibility, and any other pertinent criteria.

Hiring requirements may be amended or waived on a case-by-case basis, as determined by the Fire Chief, upon application and justification by applicant. Consideration may be given for past experience or training, as determined by the Fire Chief. The Fire Chief shall notify the Board of Directors of any waived or amended requirements for reserves. The Fire Chief must obtain Board of Directors approval before waiving or amending requirements for any full-time position.

Residency

All employees must hold, or be able to obtain within 30 days, a valid driver's license for the State of Arizona. All senior level chief officers must reside within a 30-minute response under normal driving conditions of the Agency's boundaries. ~~operations, fire inspectors, and fleet maintenance members must reside within a 30-minute response under normal driving conditions of the Agency's jurisdiction.~~ See Policy 810: District Vehicles for those personnel assigned agency vehicles. New ~~members~~ senior level chief officers have 6 months in which to comply with ~~this~~ the above requirement. The Fire Chief may waive such requirement for special circumstances with the Fire Board's approval. ~~All reserve firefighters must reside within the Prescott Basin Area (including Prescott, Prescott Valley, Dewey-Humboldt, Chino Valley, Paulden, Groom Creek and Williamson Valley).~~ For response purposes, all Hazardous Materials Team Members, Technical Rescue Team Members, and Wildland Off-District response personnel must live

200 HIRING AND PROMOTIONAL

Created/Revised: 07/01/2016 / 8/16/2016

Reviewed: 07/26/2016



within 1 hour response under normal driving conditions of the Agency's boundaries.

Background Checks

All new hires ~~and reserve members being promoted~~ will be required to complete a fingerprint, background, and reference check before employment ~~or promotion~~ with Agency.

Physical Exam

No member will be assigned to emergency response duties until an entrance physical assessment has been performed by the Agency physician. For immunization against hepatitis B, all full-time members are offered immunization within 10 days of initial assignment. The risks and benefits of immunization will be explained to all members, and informed consent obtained before immunizations.

Members may refuse hepatitis B immunization, or may submit proof of previous immunization. Members who refuse will be counseled on the occupational risks of communicable diseases, and will be required to sign a refusal of immunization form.

Probation

Each new promotional or entry-level assignment shall require a one-year probationary period.

Demoted Members Trying to Promote

Any individual that has been demoted may attempt to promote in the future unless specifically prohibited by the terms of the demotion. Such promotion attempts must follow the normal promotion steps through each higher rank, successfully completing all probationary requirements. A member that is demoted for more than 1 rank will not be eligible to skip ranks to promote back to the previously held position or higher.

EMS Certification Minimums

All full-time firefighters, engineers, captains, and battalion chiefs will maintain, at minimum, an Arizona Department of Health Services Basic Emergency Medical Technician Certification.

Members shall maintain all required certifications and other preliminary and probationary requirements. Copies of updated medical certification cards required by Arizona DHS, YRMC, and the Agency will be turned in to Human Resources prior to expiration date on the card. Failure to have a current copy of medical certification cards on file will result in disciplinary action and may result in

200 HIRING AND PROMOTIONAL

Created/Revised: 07/01/2016 / 8/16/2016

Reviewed: 07/26/2016



the loss of any associated assignment pay. Full time members will be removed from shift work ~~and reserves will be removed from auxiliary staffing status~~ until copies of medical certification cards can be obtained.

Advanced Cardiac Life Support (ACLS) providers (paramedics) shall possess and continue to maintain an ACLS certification as well as, either a Pediatric Advanced Life Support (PALS) or a Pre-hospital Emergency Pediatric Program (PEPP) certification along with the other required certifications.

Pay Increase Upon Promotion

In the event of a promotion, a member's pay rate will be increased by not less than 5% or to the nearest "step" of the new position's "range" above the 5% increase level.

Members who meet the requirements for a merit increase and are promoted within 30 days of their evaluation date will receive both their merit and promotional increases. Members who are promoted shall receive a final evaluation prior to promotion.

Promotional Test Scores

Promotional test scores will be provided to candidates as soon as practical after testing has concluded and all scores have been reviewed and analyzed. Eligibility lists for internal promotional positions within the Agency will be published within 30 days after testing has concluded.

405 INDUSTRIAL LEAVE

Created/Revised: 07/01/2016

Reviewed: ~~12/01/2019~~06/18/2019



I. PURPOSE

The purpose of this policy is to establish a leave system for members to follow when suffering an on-the-job injury.

II. SCOPE

This policy applies to all Agency members.

III. POLICY

Regardless of the degree of injury, the member shall immediately report any injury to his supervisor. The supervisor shall complete the [Employer's Report of Industrial Injury](#), ~~Supervisor's Report of Injury~~ and gather the employee and witness statements ~~industrial-accident form~~ whether or not medical treatment is required. If medical attention is needed for a non-life threatening injury the Agency's physician ~~may~~^{must} be contacted ~~or a physician of the employee's choice~~. An [Employer's Report of Industrial Injury](#) ~~supervisor's industrial-accident form~~ must be completed ~~by the supervisor~~ for all members who participate in a critical incident stress ~~defusing or debriefing~~, ~~in order to document the exposure~~. The "Nature of Injury" should be listed as "psychological."

Members absent from work because of injuries incurred on the job shall be given industrial leave and will be compensated in the following manner:

The first 7 calendar days that the member is absent will be compensated by the use of industrial leave and will not be charged against ~~his~~^{the member's} sick leave or vacation. After the 7th day off from work, if a workers' compensation claim is accepted, the workers' compensation carrier will pay the member the amount provided by Statute. In unusual circumstances, the Fire Chief may use discretion and make modifications on a case-by-case basis.

If the claim is not accepted, any time taken off, including the first 7 days, will be charged against the member's accrued sick leave.

The Agency will pay the difference in salary to an injured member receiving workers' compensation from the date of injury up to 6 months and may be extended to 12 months at the discretion of the Fire Chief based upon appropriate independent medical evaluation. Sick leave and vacation will not be used to make up the difference between current wages and funds received from workers' compensation as per A.R.S. § 38-961. Although State Statute specifies public safety members, this policy will cover all members.

While a member is on an industrial leave, the Agency will continue to pay their

405 INDUSTRIAL LEAVE

Created/Revised: 07/01/2016

Reviewed: ~~12/01/2019~~ 06/18/2019



benefits, i.e., insurance, etc.

The member continues to accrue benefits, with exception of sick and vacation leave.

During industrial leave, the employer will make member's and employer's "normal contributions" to appropriate retirement system based on the compensation they are receiving.

Medical clearance shall be required of any member before resumption of fire-related duties. Modified duty status may be required of any member, at the Fire Chief's discretion.

FMLA Leave Concurrent with Industrial Leave

In most situations, it is appropriate for FMLA Leave to run concurrently with Industrial Leave. When a member is injured on the job and needs time off to recover, Human Resources will determine if the member is eligible for leave under FMLA. If the member is eligible, Human Resources will notify the member in writing within 5 business days of their eligibility to take FMLA leave. The notice will also state that this time off will count towards a member's annual FMLA entitlement.

Modified Work – Early Return to Work Program

If a member is released to modified work, by law they have an obligation to seek employment within their physician's limitations. The Agency would like to work with their members to meet this obligation, as well as, to provide on-the-job rehabilitation for a speedy recovery.

To encourage the prompt and safe return of our injured members to some form of employment, the Agency may provide temporary early return to work opportunities, based on the physician's limitations, on a case-by-case basis. This may be for less than forty (40) hours per week, require a change in duties to less strenuous tasks, or a combination of both resulting in some kind of change of the member's normal work duties.

This policy regarding early return to work opportunities is part of our employment package. The provider of our choice, Agency approved physician, is aware of this program and will cooperate fully within our guidelines on early return to work placement. Our workers' compensation insurance carrier is also aware of this program and will work with us in a team effort to efficiently expedite this program.

When a member is offered temporary modified work, the member will receive notice in writing. This letter will include:

405 INDUSTRIAL LEAVE

Created/Revised: 07/01/2016

Reviewed: ~~12/01/2016~~ 06/18/2019



-
- Description of the type of work available, in detail.
 - The wages to be paid.
 - The date and time the member is to report to work.
 - The number of hours they are to work per day / days per week.
 - The supervisor to which they are to report.

A copy of this letter will be kept in the member's employment file and also sent to the insurance carrier.

The Agency realizes that not all injured members will be candidates for this program. It is our goal to assist in bringing all of our injured members back to pre-injury status as soon as possible, and to work with all involved to achieve this goal.

The Agency does not have permanent "modified duty" positions available. A modified duty assignment will not exceed 365 days. The Fire Chief may approve an extension past 365 days if the member has a specific plan and date established by their doctor for a return to normal duty. The Agency reserves the right to end the modified work assignment earlier than 365 days if necessary.

810 DISTRICT VEHICLES

Created/Revised: 07/01/2016 / 10/18/2016

Reviewed: 09/27/2016



I. PURPOSE

The purpose of the policy is to establish standards for the use of Agency vehicle, to ensure that the work related transportation needs of the Agency are met, and to protect the liability of the Agency.

II. SCOPE

The provision of this policy extends to the use of all Agency staff and utility vehicles and does not address the use of emergency apparatus. All individuals authorized to drive Agency vehicles shall comply with these standards.

III. POLICY

Authority

The Fire Chief will assign Agency vehicles to individuals, stations, or specific functions in the best interest of the Agency. Vehicle assignments may change either permanently or temporarily to accommodate Agency business needs. Agency vehicles will be equipped and marked as approved by the Fire Chief.

Standards

- No equipment, markings, or additional lighting may be added to or removed from any Agency vehicle without the approval of the Fire Chief.
- Vehicles are to be used for Agency business purposes only.
 - Members who are assigned vehicles may drive an assigned vehicle to and from home but may not use it for general personal use. The vehicle may be used for evening and weekend Agency business and response to alarms at the discretion of the Chief Officer.
 - Members assigned an agency vehicle who live outside of a 30 minute response under normal driving conditions from Agency boundaries may not take their assigned vehicle home. The assigned vehicle must be left at an Agency owned facility.
 - In all cases discretion must be exhibited in the use of vehicles to avoid the appearance of abuse or misuse.
- Agency vehicles, except under exceptional and temporary conditions, shall be driven by Agency members only. All drivers shall hold a valid State of Arizona Driver's License and maintain a driving record that supports insurability with Agency's insurer.
- The driver and all passengers shall use seat belts.
- Smoking is prohibited in Agency vehicles.

810 DISTRICT VEHICLES

Created/Revised: 07/01/2016 / 10/18/2016

Reviewed: 09/27/2016



- The use of cell phones, pagers, or other devices that could distract the driver should be avoided.
- Agency vehicles shall be driven in accordance with all applicable traffic laws.
 - The driver is responsible for payment of any fines levied for driver related violations.
- Vehicles shall be driven within the operational and design limits of the vehicle. Special attention must be given to traffic, weather, and other road conditions.
- Agency vehicles shall not be used for the storage of personal belongings that could interfere with the use of the vehicle for any Agency purpose.
- Assigned driver will be responsible to see that the vehicle is kept clean and in good mechanical condition.
- All accidents, regardless of severity, and any damage to Agency vehicles shall immediately be reported to the Fire Chief or the Battalion Chief after regular working hours.
 - The driver shall ensure required police reports are filed and insurance information is exchanged, as the situation requires.
 - The driver shall not admit wrongdoing but simply report the accurate details of the incident as they occurred.
 - The driver shall obtain a drug screen pursuant to Drug Testing Policy following any accident involving personal injury or property damage as directed.



I. PURPOSE

The purpose of this policy is to provide guidelines in order to establish and maintain a drone / small unmanned aircraft system (sUAS) program and to provide a scope of use.

II. SCOPE

This policy applies to any personnel operating and maintaining sUAS on the UAV team.

III. POLICY

The mission of the Drone/UAV Program is to enhance firefighter safety and improve emergency response protocols through training, reconnaissance, assessment, and implementation of emerging technologies. Such tools can help facilitate increased situational awareness and incident command decisions at emergency scenes. During the course of operations, the use of aerial systems can be utilized in circumstances that could save lives and/or property, as well as providing the capability to detect possible dangers to emergency crews that could not otherwise be seen.

Possible scenarios that may benefit from the deployment of the sUAS are:

- High-Rise Fires
- Search and Rescue
- Hazardous Materials Investigation
- Flood Events
- Wildfires
- Commercial and Residential Fires
- Post-Fire Investigations (including arson investigations)
- Pre-Fire Planning
- Scene Mapping

An Agency Drone/UAV Program shall be modeled as closely as possible to NFPA 2400 guidelines. Members of the UAV team must meet or exceed the FAA standards to operate a UAS and follow all applicable federal, state, or local laws. For operational guidelines of the sUAS refer to the SOG manual.

The Agency may engage in IGAs with local and regional partners for the purpose of providing UAV Imagery Services. Data collected or obtained during missions conducted on behalf of a partner agency will be the property of that agency; storage, retention and/or public disclosure will be the sole responsibility of the partner agency for which the mission was conducted.

820 DRONE / UNMANNED AERIAL VEHICLE (UAV) PROGRAM

Created/Revised: xx-xx-xxxx / xx-xx-xxxx

Reviewed: xx-xx-xxxx



All data images obtained on behalf of CAFMA during the course of UAS operation, including those acquired during training events, are the property of CAFMA. Imagery will be used for official CAFMA business only. Unless designated as exempt from public disclosure, digital imagery will be made available as public record per A.R.S. §39-121 and per CAFMA policy. Digital imagery records will be retained per Arizona State Library, Archives & Public Records standards and requirements.

Unauthorized posting, transmission, or other release or dissemination of program imagery is strictly prohibited without the permission of the Fire Chief or Program Manager.

TO: Fire Board
FROM: Chief Freitag
DATE: June 12, 2019

SUBJECT: PUBLIC HEARING - FISCAL YEAR 2019-2020 BUDGET

Open Public Hearing

The Board Chair should open the hearing by stating: "I declare the Public Hearing on the Central Arizona Fire and Medical Authority's Fiscal Year 2019-2020 Budget open for public comment".

The public hearing notification was posted in accordance with Arizona Revised Statutes. At this time, we have not received any comments from the public.

Close Public Hearing

At the conclusion of the public comments, the Board Chair states: "I declare the Public Hearing to be closed".

If you have any questions, please call Assistant Chief Tharp or myself at 772-7711.

TO: Fire Board
FROM: Chief Freitag
DATE: June 12, 2019

SUBJECT: PUBLIC HEARING
2018 INTERNATIONAL FIRE CODE WITH LOCAL AMENDMENTS

Open Public Hearing

The Board Chair should open the hearing by stating: "I declare the Public Hearing on the Central Arizona Fire and Medical Authority's 2018 International Fire Code with Local Amendments open for public comment".

The public hearing notification was posted in accordance with Arizona Revised Statutes. At this time, we have not received any comments from the public.

Close Public Hearing

At the conclusion of the public comments, the Board Chair states: "I declare the Public Hearing to be closed".

If you have any questions, please call Assistant Chief Tharp or myself at 772-7711.

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

RESOLUTION 2019-06

A FORMAL RESOLUTION OF THE ELECTED BOARD OF THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY TO ADOPT THE FISCAL YEAR 2020 BUDGET OF \$26,351,812 TO ENCUMBER SUFFICIENT FUNDS TO COVER OUTSTANDING WARRANTS FROM THE PREVIOUS FISCAL YEAR, AND TO ENCUMBER ANY CARRYOVER AMOUNT EXCEEDING \$1,064,167 TO BE TRANSFERRED TO THE AUTHORITY'S CAPITAL RESERVE FUND FOR FUTURE CAPITAL EXPENDITURES.

WHEREAS, Arizona Revised Statutes Title 48 requires the Central Arizona Fire and Medical Authority to adopt an annual budget, and;

WHEREAS, the Central Arizona Fire and Medical Authority has posted and published its proposed annual budget in compliance with State Law, and;

WHEREAS, a Public Hearing was held on the proposed Fiscal Year 2020 Budget in compliance with State Law, and:

WHEREAS, it is necessary to encumber sufficient funds to cover outstanding warrants from the previous fiscal year, and;

WHEREAS, the Central Arizona Fire and Medical Authority wishes to encumber any carryover amount exceeding \$1,064,167 to transfer to the Agency's Capital Reserve Fund for future capital expenditures;

THEREFORE, IT IS HEREBY RESOLVED THAT THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS ADOPTS THE FISCAL YEAR 2020 BUDGET OF \$26,351,812 (ATTACHED) AND ENCUMBERS SUFFICIENT FUNDS TO COVER OUTSTANDING WARRANTS FROM THE PREVIOUS FISCAL YEAR, AND ENCUMBERS ANY CARRYOVER AMOUNT EXCEEDING \$1,064,167 TO TRANSFER TO THE AUTHORITY'S CAPITAL RESERVE FUND FOR FUTURE CAPITAL EXPENDITURES.

RESOLVED and ADOPTED this 24th day of June, 2019.

Board Chair

ATTEST:

Board Clerk



Final (6-11-2019)
Fiscal Year 2019-20
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Final Budget FY 2019-20

All Departments

Maintenance & Operation Budget

	CAFMA FY 19	CAFMA FY 20	Variance	Variance (%)
Personnel Services				
Administration	1,501,586	1,614,143	112,557	7.50%
Support Services	1,758,233	2,017,089	258,856	14.72%
Operations	14,512,476	16,033,924	1,521,448	10.48%
Total Personnel Services	17,772,295	19,665,156	1,892,861	10.65%
Supplies				
Administration	21,739	21,739	-	0.00%
Support Services	1,390,055	1,451,025	60,970	4.39%
Operations	466,447	494,297	27,850	5.97%
Total Supplies	1,878,241	1,967,061	88,820	4.73%
Services & Charges				
Administration	302,695	330,085	27,390	9.05%
Support Services	539,055	528,295	(10,760)	-2.00%
Operations	791,105	909,813	118,708	15.01%
Total Services & Charges	1,632,855	1,768,193	135,338	8.29%
Maintenance & Operation Subtotal	21,283,391	23,400,410	2,117,019	9.95%

Capital & Contingency Budget

Capital Outlay

Administration	70,000	40,000	(30,000)	
Support Services	223,000	698,320	475,320	213.15%
Operations	2,863,034	1,043,062	(1,819,972)	-63.57%
Total Capital Outlay	3,156,034	1,781,382	(1,374,652)	-43.56%

Contingency

Administration	91,301	98,298	6,997	7.66%
Support Services	184,367	199,820	15,453	8.38%
Operations	788,501	871,902	83,401	10.58%
Total Contingency	1,064,169	1,170,020	105,851	9.95%

Capital & Contingency Budget

	4,220,203	2,951,402	(1,268,801)	-30.06%
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Total District Budget

	25,503,594	26,351,812	848,218	3.33%
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Department Totals

	FY 19	FY 20	Variance	Variance (%)
Administration	1,987,321	2,104,265	116,944	5.88%
Support Services	4,094,710	4,894,549	799,839	19.53%
Operations	19,421,563	19,352,998	(68,565)	-0.35%

Total District Budget

	25,503,594	26,351,812	848,218	3.33%
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Central Arizona Fire and Medical Authority
Revenue Budget FY 2019-20

	CAFMA FY 17	CAFMA FY 18	CAFMA FY 19		CAFMA FY 20	Variance	Variance (%)
Total Budget	23,979,750	23,164,194	25,503,592		26,351,812	848,220	3.33%
Carryover	(1,343,359)	(944,035)	(1,002,247)		(1,064,167)	61,920	6.18%
Revenue:							
Vehicle Maintenance:							
4300 Outside Agency Work	(24,750)	(24,750)	(24,750)		(40,000)	15,250	61.62%
Total Vehicle Maintenance	(24,750)	(24,750)	(24,750)	-	(40,000)	15,250	61.62%
							-
Prevention:							
4400 Construction Permits					(20,000)	20,000	-
4415 Sprinkler Permits					(18,500)	18,500	-
4420 Fire Alarm Permits					(12,750)	12,750	-
4425 Operational Permits					(1,000)	1,000	-
4430 Special Events					(2,680)	2,680	-
4435 Other Operational Events					(700)	700	-
5125.31 PAWUIC / Def. Space	(24,000)	(24,000)	(10,000)		(24,000)	14,000	140.00%
Inspection Fees	(1,000)	(1,000)	(1,000)		-	(1,000)	-100.00%
Prevention Permits	(200)	(200)	(200)		-	(200)	-100.00%
Special Events Fees	(17,500)	(17,500)	(17,500)		-	(17,500)	-100.00%
Care Home Inspection Fees	(500)	(500)	(500)		-	(500)	-100.00%
Plan Review Fees	(4,500)	(4,500)	(4,500)		-	(4,500)	-100.00%
5600 Misc. Prevention	(600)	(600)	(600)		(2,100)	1,500	250.00%
Total Prevention	(48,300)	(48,300)	(34,300)	-	(81,730)	47,430	138.28%
Communications:							
5140.41 Tech Services Contracting	(125,000)	(125,000)	(125,000)		(178,000)	53,000	42.40%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
Total Communications	(135,000)	(135,000)	(135,000)	-	(188,000)	53,000	39.26%
Grants:							
5430 Grant - possible PPE			(21,600)		(24,000)	2,400	11.11%
Grant - FEMA - SAFER	-	-	-		(306,934)	306,934	-
Total Grants	-	-	-	-	(306,934)	306,934	-
Warehouse:							
5700 Warehouse Purchasing Group	(50,000)	(50,000)	(210,000)		(210,000)	-	0.00%
Training Center:							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(24,000)	(24,000)	(26,000)		(26,000)	-	0.00%
Other:							
4001 Fire Protection Contracts	(124,000)	(124,000)	(124,000)		(150,000)	26,000	20.97%
1200 Capital Reserve Account	(2,646,509)	(1,927,029)	(2,784,434)		(1,242,382)	(1,542,052)	-55.38%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(21,000)	(21,000)		(30,000)	9,000	42.86%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 64 Lease	(7,200)	(7,200)	-		-	-	-
5855 Admin 61 Lease	(24,000)	(24,000)	(24,000)		(30,000)	6,000	25.00%
5350 Rebates Refunds	-	-	-		-	-	-
Total Other	(2,884,109)	(2,164,629)	(3,014,834)	-	(1,513,782)	(1,501,052)	-49.79%
Total Non-Levy Revenues	(4,524,518)	(3,405,714)	(4,483,731)	-	(3,469,613)	(1,014,118)	-22.62%
Additional Funding Requirement	18,300,232	19,758,480	21,019,861		22,882,199	1,862,338	8.86%
Net A.V.	109,186,841	114,120,282	120,819,143	CVFD	128,940,651	8,121,508	6.72%
	560,250,069	597,046,426	636,630,604	CYFD	686,814,672	50,184,068	7.88%
	669,436,910	711,166,708	757,449,747		815,755,323	58,305,576	7.6976%
Funding Requirement by District							
3100 CVFD	3,850,599	4,132,286	4,227,791	CVFD	4,547,989		
3200 CYFD	\$14,449,633	15,626,194	16,792,070	CYFD	18,334,210		
Actual/Estimated Tax Rate	\$3.2492	\$3.2492	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	2.5196	\$2.5598	\$2.5964	CYFD	\$2.6151	\$0.0187	0.72%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Administration

		CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
Personnel Services								
6100.1	Salaries							
	<i>Total Salaries</i>	808,867	848,377	897,898		981,729	83,831	9.34%
6101.1	CEO Fire Chief (70-13L*9)	148,915	152,363	154,140		154,410	270	0.18%
6110.1	Overtime	6,500	9,000	9,000		9,000	-	0.00%
6130.1	PSPRS Retirement	36,820	48,543	61,189		60,319	(870)	-1.42%
6129.1	ASRS Retirement	64,405	68,512	75,049		84,598	9,549	12.72%
6133.1	401A - Fire Chief	26,879	29,894	30,242		30,295	53	0.18%
6132.1	401A (Employees participating in DROP) Tier 1	14,134	14,420	14,755		14,971	216	1.46%
	401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
	PSPRS Legacy costs	-	51,803	54,214		53,271	(943)	-1.74%
6150.1	Workers Compensation Insurance							
	Chief	7,282	7,451	7,329		7,342	13	0.18%
	Admin at FF State Comp rate	12,414	12,793	12,881		13,019	138	1.07%
	Office (Sal + OT+ Assign)	1,348	1,430	1,463		1,649	186	12.71%
	<i>Total State Compensation Insurance</i>	21,044	21,674	21,673		22,010	337	1.55%
6151.1	Workers Comp Ins. / Volunteers	101	101	101		101	-	0.00%
6170.1	Unemployment Insurance	972	901	3,211		3,211	-	0.00%
6180.1	401A-ASRS (previously FICA)	44,046	46,384	48,989		54,023	5,034	10.28%
6181.1	Medicare Tax	13,982	14,641	15,385		16,605	1,220	7.93%
6190.1	Health Insurance	102,648	118,440	115,740		129,600	13,860	11.98%
Total Personnel Services		1,289,313	1,425,053	1,501,586		1,614,143	112,557	7.50%
Supplies								
6200.1	Office Supplies							
	Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
	<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1	In-House Duplication & Printing							
	Monthly Copier Charge (Lease, Maint, Supplies)	17,500	17,500	15,000		15,000	-	0.00%
	<i>Total In-house Dupl & Printing</i>	17,500	17,500	15,000		15,000	-	0.00%
6210.1	Fire Corp Program							
	Recruitment / Retention	260	260	260		260	-	0.00%
	Uniforms	200	200	200		200	-	0.00%
	Routine Supplies	40	40	40		40	-	0.00%
	Training	-	-	-		-	-	-
	<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1	Uniforms	2,600	2,600	2,975		2,975	-	0.00%
6240.1	Library Reference							
	AFDA Handbook Insert Update	75	75	-		-	-	-
	ATRA Tax Summary	60	60	-		-	-	-
	Books/CDs	300	300	300		300	-	0.00%
	EMS Best Practices	270	270	270		270	-	0.00%
	FLSA Handbook	475	475	475		475	-	0.00%
	FMLA Handbook	475	475	475		475	-	0.00%
	IFS Journal	50	50	-		-	-	-
	Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
	Personnel Law Update	200	200	200		200	-	0.00%
	Public Employment Law	295	295	295		295	-	0.00%
	Routine Subscriptions	650	650	650		650	-	0.00%
	<i>Total Library Supplies</i>	2,949	2,949	2,764	-	2,764	-	0.00%
Total Supplies		24,049	24,049	21,739	-	21,739	-	0.00%
Services and Charges								
6400.1	Audit & Accounting	20,000	20,000	24,000		24,000	-	0.00%
6405.1	Other Professional Services							
	US Bank GADA Admin Fees	1,000	1,000	-		-	-	-
	Yavapai County MIS Maps	50	50	-		-	-	-
	Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
	County Charges	1,500	1,500	1,500		1,500	-	0.00%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Administration

	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
Bond Fees	800	800	-		-	-	-
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	1,520	1,520	400		400	-	0.00%
Wage study					10,000	10,000	-
<i>Total Other Professional Services</i>	7,570	7,570	4,600		14,600	10,000	217.39%
6410.1 Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600 Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
<i>Total Legal Services</i>	77,500	77,500	77,500	-	77,500	-	0.00%
6415.1 Mental Health							
Coverage - HB2502					14,000	14,000	-
Follow up					1,900	1,900	-
<i>Total Mental Health</i>	-	-	-		15,900	15,900	-
6420.1 Employee Assistance Program							
Routine	4,700	4,700	4,700		4,700	-	0.00%
HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
CISD	2,500	2,500	2,500		2,500	-	0.00%
<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1 Communications (moved to Tech Services)							
Monthly (CenturyLink, Long Distance)	25,133	25,133	-		-	-	-
Phone Line	900	900	-		-	-	-
Cell Phones	33,800	33,800	-		-	-	-
Cable One Internet	5,300	5,300	-		-	-	-
Global Star - Satellite Phones	972	972	-		-	-	-
Mobile Data	17,500	17,500	-		-	-	-
Phone Repair/Rplce/Upgrade/Equip	2,500	2,500	-		-	-	-
<i>Total Communications</i>	86,105	86,105	-		-	-	-
6435.1 Postage							
Postage Meter	550	550	550		550	-	0.00%
Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
Postage	4,900	4,900	3,900		3,900	-	0.00%
<i>Total Postage</i>	6,000	6,000	5,000		5,000	-	0.00%
6441.1 Fire Board Expenses							
Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	250	500		500	-	0.00%
<i>Total Fire Board Expenses</i>	250	250	500		500	-	0.00%
6470.1 Newspaper Advertising							
Routine	2,100	2,100	1,100		1,100	-	0.00%
Legal notices - Budget	350	350	350		350	-	0.00%
Bids @ \$35	250	250	250		250	-	0.00%
Annexations	200	200	200		200	-	0.00%
Public Hearings @ \$25	100	100	100		100	-	0.00%
Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
<i>Total Newspaper Advertising</i>	5,000	5,000	4,000		4,000	-	0.00%
6490.1 Outside Duplication & Printing							
Business Cards & Stationery	350	350	600		600	-	0.00%
Forms & Reports	750	750	750		750	-	0.00%
Finance	650	650	400		400	-	0.00%
<i>Total Outside Dupl & Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1 Insurance							
Umbrella Policy	122,951	145,000	145,000		145,000	-	0.00%
<i>Total Insurance</i>	122,951	145,000	145,000		145,000	-	0.00%
6510.1 Electric (station 61 admin)	4,800	4,800	-		-	-	-
Administrative building PV	-	5,000	-		-	-	-
6512.1 Sanitation	-	1,000	-		-	-	-
6520.1 Natural Gas	-	2,000	-		-	-	-
6540.1 Water/Sewer	-	2,000	-		-	-	-
6580.1 Repairs & Maintenance - Equipment							
Typewriter & Fax	100	100	100		100	-	0.00%
Routine	150	150	400		400	-	0.00%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Administration

	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
<i>Total Repair & Maintenance - Equipment</i>	250	250	500	-	500	-	0.00%
6590.1 Training & Travel							
Fire Chief Classes/Conferences	1,000	1,000	1,000		1,000	-	0.00%
Administrative Chief Classes/Conferences	1,000	1,000	1,000		1,000	-	0.00%
Support Services Chief Classes/Conferences	1,000	1,000	1,000		1,000	-	0.00%
AFCA / AFDA Conferences	4,000	4,000	4,000		4,000	-	0.00%
Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
CYMA Conference (2 Attendees)	1,000	1,000	3,000		3,000	-	0.00%
National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
SHRM/HR Conferences (2 attendees)	800	800	1,800	-	1,800	-	0.00%
Routine (Wildland Billing/Legal Update Classes)	4,000	4,000	3,000		3,000	-	0.00%
<i>Total Training & Travel</i>	14,300	14,300	16,300		16,300	-	0.00%
6595.1 Awards	5,000	5,000	5,000		6,200	1,200	24.00%
6600.1 Dues							
AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
Yavapai County Chiefs Association					150	150	-
CV Chamber of Commerce	100	100	100		100	-	0.00%
PV Chamber of Commerce	150	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	150	150	-		-	-	-
Rotary Club CV	1,050	1,050	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	360	360		500	140	38.89%
PV Econ. Dev. Foundation	500	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	160	160	-		-	-	-
<i>Total Dues</i>	8,055	8,705	7,345		7,635	290	3.95%
6610.1 Miscellaneous	2,000	2,000	2,000		2,000	-	0.00%
Total Services & Charges	370,731	403,430	302,695		330,085	27,390	9.05%
Capital Outlay							
7720.1 Capital Outlay - Building							
Admin building	1,700,000	550,000	-		-	-	-
7730.3 Capital Outlay - Vehicles							
Fire Chief car			35,000			(35,000)	-100.00%
Finance Chief car			35,000			(35,000)	-100.00%
Administrative car					40,000	40,000	-
Total Capital Outlay	1,700,000	550,000	70,000	-	40,000	(30,000)	-42.86%
Total Administration Budget	3,384,093	2,402,532	1,896,020	-	2,005,967	109,947	5.80%
Contingency	84,205	92,627	91,301		98,298		
Total Budget with Contingency	3,468,298	2,495,159	1,987,321		2,104,265		

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Fire Prevention

Personnel Services

	CAFMA Budget FY17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	279,600	300,185	296,727		345,876	49,149	16.56%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	6,500		6,500	-	0.00%
.404 Fire Investigator Trainees	1,000	1,000	-		-	-	-
<i>Total Special Detail</i>	20,350	20,350	19,350	-	19,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	20,602	21,922	16,816		18,185	1,369	8.14%
6130.2 PSPRS Retirement	36,089	49,527	60,582		59,709	(873)	-1.44%
6132.2 401A (Employees participating in DROP) Tier 2	-	-	-		-	-	-
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal & Inspectors</i>	15,426	16,432	15,766		18,104	2,338	14.83%
<i>Total State Compensation Insurance</i>	15,426	16,432	15,766		18,104	2,338	14.83%
6170.2 Unemployment Insurance	374	300	1,070		856	(214)	-20.00%
6180.2 401A-ASRS	10,516	11,199	10,838		13,841	3,003	27.71%
6181.2 Medicare Tax	4,574	4,873	4,808		5,521	713	14.83%
6190.2 Health Insurance	39,480	39,480	38,580		40,500	1,920	4.98%
Total Personnel Services	442,511	479,768	480,037	-	537,442	57,405	11.96%

Supplies

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	2,300	2,300	-		-	-	-
<i>Total In-house Duplication & Printing</i>	2,300	2,300	-		-	-	-
6230.2 Uniforms	1,800	1,800	1,800		1,800	-	0.00%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
<i>Code Enforcement</i>	300	300	300		1,300	1,000	333.33%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	1,840	1,840		2,840	1,000	54.35%
6243.2 Library Reference Materials							
NFPA Subscription	1,300	1,350	1,350		1,350	-	0.00%
Reference Books	500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	1,910	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	500	500		1,000	500	100.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,650	1,650		1,150	(500)	-30.30%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant Grant	30,000	30,000	10,000		24,000	14,000	140.00%
<i>Total Urban Interface / Brush Removal</i>	30,000	30,000	10,000		24,000	14,000	140.00%
Total Supplies	49,865	50,915	28,615	-	43,615	15,000	52.42%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Fire Prevention

Services and Charges

	CAFMA Budget FY17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
6490.2 Outside Duplication & Printing							
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication & Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	-	400	400		400	-	0.00%
Fire Investigator	4,000	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	155	200	200		200	-	0.00%
Fire ops	1,250	-	-		-	-	-
State Fire School	-	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel</i>	9,605	9,600	9,600		9,600	-	0.00%
6600.2 Dues							
PV EDF	60	72	72		72	-	0.00%
Nat'l Fire Prot Assoc - Fire Marshall	165	175	175		175	-	0.00%
National Fire Sprinkler Assn	85	-	-		-	-	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	810	810	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFCFA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,690	1,627	1,492		1,492	-	0.00%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	100	-	-		-	-	-
PV Chamber Quarterly Meetings	60	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	-	1,800	1,800		1,800	-	0.00%
Routine	105	205	205		500	295	143.90%
<i>Total Miscellaneous</i>	665	2,585	2,585		2,880	295	11.41%
Total Services and Charges	13,860	15,712	15,577	-	15,872	295	1.89%
7740.2 Capital Outlay - Equipment							
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	-	-	-
Total Fire Prevention	506,236	546,395	524,229	-	596,929	72,700	13.87%
Contingency	25,312	27,320	26,211		29,846		
Total Budget with Contingency	531,548	573,715	550,440		626,775		

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		CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY20	Budget Variance \$\$	Budget Variance %
Personnel Services								
6100.3	Salaries / Operations							
	<i>Total Salaries</i>	6,977,333	7,073,751	7,243,221		7,909,811	666,590	9.20%
6110.3	Recall Overtime (calls, mtgs, EOP testing, mandatory physicals)	45,000	45,000	45,000		45,000	-	0.00%
.250	Recall OT SWAT Response	9,000	9,000	9,000		9,000	-	0.00%
6111.3	FLSA pay (range 30, 35 & 40)	521,650	526,468	538,594		592,364	53,770	9.98%
6112.3	Shift Overtime							
.200	Routine shift coverage (ad, sick leave, fmla)	371,000	385,000	385,000		385,000	-	0.00%
	<i>Total Shift Overtime</i>	371,000	385,000	385,000	-	385,000	-	0.00%
6114.31	Off-District Wildland Fires (shift cover & wildland pay - FT & Reserve)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35	Training Captain Overtime							
.300	Training Captains	29,200	29,200	29,200		29,200	-	0.00%
.304	Special Duty Pay	4,950	4,950	4,950		4,950	-	0.00%
.307	EVOC Driver Training Instructor Pay	2,500	2,500	2,500		2,500	-	0.00%
.380	Swift Water Training Officers	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Training Captain Overtime</i>	39,150	39,150	39,150	-	39,150	-	0.00%
6118.35	Training Coverage Overtime							
.326	Engine Company Training Coverage (8 hrs*2.5 Days*6 Shifts)	12,600	12,600	12,600		12,600	-	0.00%
.330	Training Coverage	26,500	26,500	26,500		26,500	-	0.00%
.336	Coverage - Special Operations Training	3,000	3,000	3,000		3,000	-	0.00%
.337	Coverage - Paramedic Upgrade Training (3 Attending)	10,000	10,000	10,000		10,000	-	0.00%
.338	Coverage - TRT / Hazmat	12,000	12,000	12,000		12,000	-	0.00%
	<i>Total Training Coverage Overtime</i>	64,100	64,100	64,100	-	64,100	-	0.00%
6103.3	Special Detail Programs							
.425	CPR Program Internal/External (200 Hours)	5,000	5,000	5,000		5,000	-	0.00%
.426	Telestaff Maintenance (80)	2,000	2,000	2,000		2,000	-	0.00%
.431	Employee Health/Immunization Program Mgr (20 Hours)	1,400	1,400	1,400		1,400	-	0.00%
.435	CISD Program Shift Peers (30 Hours)	500	500	500		500	-	0.00%
.439	Communications / Tower Work	6,500	6,500	6,500		6,500	-	0.00%
.440	Haz Mat Program (25 Hours)	625	625	625		625	-	0.00%
.441	Hose Program (40 Hours) Merrill	500	500	500		500	-	0.00%
.442	SCBA Program <i>Scaife (5000 moved from fleet)</i>	6,500	6,500	6,500		6,500	-	0.00%
.447	Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers)	8,700	8,700	8,700		8,700	-	0.00%
.449	Promotional Testing (Evaluators & Helpers)	8,250	8,250	8,250		8,250	-	0.00%
.452	Misc.	8,000	8,000	8,000		8,000	-	0.00%
	<i>Total Special Detail Programs</i>	47,975	47,975	47,975		47,975	-	0.00%
6103.35	Special Detail / Training Instructors							
.476	Special Ops Annual Eng Co. Training Instructor	2,600	2,600	2,600		2,600	-	0.00%
.479	CARTA Class Instructors	5,000	5,000	5,000		5,000	-	0.00%
.482	In-house EMS Training (Niemynski)	30,400	30,400	30,400		25,000	(5,400)	-17.76%
.483	Tower Rescue / Instructor	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total Special Detail / Training Instructors</i>	39,000	39,000	39,000	-	33,600	(5,400)	-13.85%
6104.3	Supervisor Assignment Pay							
	<i>Total Suprv Assignment Pay</i>	26,000	26,000	26,000		41,610	15,610	60.04%
6105.3	Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6101.32	Salaries / Reserves							
6101.3.2	Support Reserves	5,000	5,000	5,000	-	-	(5,000)	-100.00%
	<i>Total Salaries / Reserves</i>	5,000	5,000	5,000		-	(5,000)	-100.00%
6130.3	PSPRS Retirement	2,438,281	3,085,038	3,687,742		3,859,809	172,067	4.67%
	Tier 3 PSPRS Retirement			12,862		33,988	21,126	164.25%
6132.3	401A (Employees participating in DROP) Old Tier 1	82,293	47,349	-		-	-	-
	401A (Employees participating in DROP) Tier 1	33,748	63,158	50,914		61,203	10,289	20.21%
	401A Tier 2 - 4%	-	55,480	49,355		65,560	16,205	32.83%
	401A Tier 2 and Tier 3 - 3%	-	-	8,252		16,456	8,204	99.42%
	PSPRS Legacy costs	-	-	46,734		117,966	71,232	152.42%
6140.32	Reserve Pension	500	500	-		-	-	-
6150.3	Workers Compensation Insurance	398,790	404,425	401,895		436,871	34,976	8.70%
6150.32	Workers Compensation Insurance / Reserves	245	245	-		-	-	-
6170.3	Unemployment Insurance	7,774	6,246	22,262		23,333	1,071	4.81%
6170.32	Unemployment Insurance/Reserves	827	-	-		-	-	-
6181.3	Medicare Tax	122,673	124,344	126,977		137,570	10,593	8.34%
6185.3	Post Employment Health Plan (1%)	90,942	92,672	95,428		105,217	9,789	10.26%
6190.3	Health Insurance	821,184	821,184	802,464		947,700	145,236	18.10%
6191.3	Health Insurance Assistance	117,821	117,821	117,821		376,000	258,179	219.13%
Total Personnel Services		12,580,286	13,398,906	14,184,746	-	15,669,282	1,484,536	10.47%
Supplies								
6212.3	Employee Health & Wellness Supplies							
	ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
	<i>Total Employee Health & Wellness Supplies</i>	157	157	157		157	-	0.00%

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		CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY20	Budget Variance \$\$	Budget Variance %
6215.3	Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	77,000	77,000	84,700		84,700	-	0.00%
	YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
	<i>Total Medical Supplies</i>	84,500	84,500	92,200		92,200	-	0.00%
6216.3	CPR Supplies & Books							
	CPR Supplies	5,000	5,000	6,900		6,900	-	0.00%
	New Instructor Supplies (2)	600	600	600		600	-	0.00%
	First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total CPR Supplies & Books</i>	8,100	8,100	10,000		10,000	-	0.00%
6217.3	Medical Equipment Replacement (Niemynski)							
	<i>Routine</i>	11,000	11,000	11,000		21,000	10,000	90.91%
	<i>Total Medical Equipment Replacement</i>	11,000	11,000	11,000		21,000	10,000	90.91%
6230.3	Uniforms							
	<i>Full-time Employees (115 * 450)</i>	46,800	46,800	46,800		51,750	4,950	10.58%
	Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
	Dress Uniforms	5,000	5,000	5,000		5,000	-	0.00%
	BC's Uniforms (6)	2,700	2,700	2,700		2,700	-	0.00%
	Assistant Chief Uniforms	450	450	450		450	-	0.00%
	Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
	Boot Oil Supplies	200	200	200		200	-	0.00%
	Repair/Damaged Uniforms	500	500	500		500	-	0.00%
	Safety Glasses	630	630	630		630	-	0.00%
.540	Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
	<i>Total Uniforms</i>	70,280	70,280	70,280		75,230	4,950	7.04%
6231.3	Protective Clothing (114 full-time)							
	<i>Turnouts (10 year rotation)</i>	72,600	72,600	82,600		93,000	10,400	12.59%
	Helmets (10 year rotation)	5,700	5,700	5,700		5,700	-	0.00%
	Turnout boots (10 year rotation)	4,560	4,560	4,560		4,560	-	0.00%
.100	Station boots (4 year rotation)	14,250	14,250	14,250		14,250	-	0.00%
	Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
	PPE Washing Supplies/Service	600	600	600		600	-	0.00%
	Repairs	7,500	7,500	7,500		7,500	-	0.00%
	<i>Total Protective Clothing</i>	115,210	115,210	125,210		135,610	10,400	8.31%
6240.3	Operations Supplies / Routine							
	Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
	Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
	<i>Honor Guard Equipment</i>	1,350	1,350	1,350		3,850	2,500	185.19%
	<i>Total Operations Supplies/Routine</i>	3,050	3,050	3,050		5,550	2,500	81.97%
6245.3	Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3	Firefighting Equipment (Polacek)							
	Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
	Foam (Class A) Polacek	15,500	15,500	19,250		19,250	-	0.00%
	Foam (Class B) Polacek	1,650	1,650	1,650		1,650	-	0.00%
	Nozzle Replacement	1,800	1,800	1,800		1,800	-	0.00%
	Ladders (Domenic)	2,500	2,500	2,500		2,500	-	0.00%
	Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
	<i>Total Firefighting Equipment</i>	37,550	37,550	41,300		41,300	-	0.00%
6290.3	Firefighting Equipment New Purchases	10,000	15,000	15,000		15,000	-	0.00%
6291.3	Haz-Mat Equipment Polacek	7,500	7,500	9,000		9,000	-	0.00%
	<i>Total Haz-Mat Equipment</i>	7,500	7,500	9,000		9,000	-	0.00%
6293.3	Technical Rescue Equipment							
	Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
	Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
	Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
	<i>Total Technical Rescue Equipment</i>	14,000	14,000	14,000		14,000	-	0.00%
6295.3	Wildland Equipment (Reyes, Abel)							
	Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%
	<i>Total Wildland Equipment</i>	5,000	5,000	5,000		5,000	-	0.00%
6297.3	Exercise Equipment - Ops							
	Weight Equipment	6,500	6,500	10,000		10,000	-	0.00%
	<i>Total Exercise Equipment - Ops</i>	6,500	6,500	10,000		10,000	-	0.00%
Total Supplies		375,347	380,347	408,697		436,547	27,850	6.81%
Services and Charges								
6405.3	Other Professional Services							
	Accreditation Annual Fee			-		-	-	-
	Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%

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	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
Oxygen Refilling Svcs./hydrotesting (Niemynski)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
<i>Total Other Professional Services</i>	37,951	37,951	37,951		37,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (90 Personnel * \$160)	11,210	14,400	14,400		14,400	-	0.00%
Pulmonary Function Test (90* \$32)	2,065	2,880	2,880		2,880	-	0.00%
Audiogram (90@ \$34)	1,770	3,060	3,060		3,060	-	0.00%
Lab Work	4,720	-	-		-	-	-
CBC (118*8)	-	944	944		944	-	0.00%
CMP (118*13)	-	1,534	1,534		1,534	-	0.00%
Lipid Profile (118*16)	-	1,888	1,888		1,888	-	0.00%
Urinalysis (118*3)	-	354	354		354	-	0.00%
LDH Direct (118*12)	-	1,416	1,416		1,416	-	0.00%
HS - CRP Lab (66 x \$16)	1,645	1,056	1,056		1,056	-	0.00%
CEA (66*23)	-	1,518	1,518		1,518	-	0.00%
LDH Enzyme (66*7)	-	462	462		462	-	0.00%
PSA Lab (64* \$23)	1,575	1,472	1,472		1,472	-	0.00%
Occult Blood Testing (64* \$16)	350	1,024	1,024		1,024	-	0.00%
Heavy Metals Screening (35 * \$23)	120	805	805		805	-	0.00%
12 Lead EKG (29 x \$16)	2,500	464	464		464	-	0.00%
Stress Tests (43 * \$246)	1,260	10,578	10,578		10,578	-	0.00%
DRE (53*18)	-	954	954		954	-	0.00%
NMR Lab	2,450	-	-		-	-	-
Physical Exams Tier 4 Employees (4 * \$600)	1,220	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	730	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	4,750	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,120	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	3,600	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Cardiologist Referral (5 x \$550)	2,750	-	-		-	-	-
Health & OSHA Questionnaire Physician Review (130*10)	1,300	600	600		600	-	0.00%
Random drug test					5,000	5,000	-
Other Employee Health Issues	-	-	-		-	-	-
<i>Total Employee Health</i>	46,670	59,844	59,844		64,844	5,000	8.36%
6425.3 Dispatch Services							
Routine	434,506	459,034	489,000		600,208	111,208	22.74%
<i>Total Dispatch Services</i>	434,506	459,034	489,000		600,208	111,208	22.74%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
<i>Total Outside Duplication & Printing</i>	2,550	2,550	2,550		2,550	-	0.00%
6508.3 Cable TV	1,575	1,575	-		-	-	-
6510.3 Electric		96,673	-		-	-	-
.050 Station 50	12,500	-	-		-	-	-
.051 Station 51	4,935	-	-		-	-	-
.052 Station 52	525	-	-		-	-	-
.053 Station 53	20,000	-	-		-	-	-
.054 Station 54	10,000	-	-		-	-	-
.055 Station 55	788	-	-		-	-	-
.056 Station 56	525	-	-		-	-	-
.057 Station 57	9,450	-	-		-	-	-
.058 Station 58	9,000	-	-		-	-	-
.059 Station 59	9,450	-	-		-	-	-
.061 Station 61	8,000	-	-		-	-	-
.062 Station 62	8,000	-	-		-	-	-
.063 Station 63	6,500	-	-		-	-	-
.061B Apparatus Building "B"	2,000	-	-		-	-	-
<i>Total Electric</i>	101,673	96,673	-	-	-	-	-
6512.3 Sanitation		5,760	-		-	-	-
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
.051 City of Prescott - Station 72/51	500	-	-		-	-	-
.053 Best Pick Disposal (Muniz)	850	-	-		-	-	-
.054 Best Pick Disposal (Muniz)	450	-	-		-	-	-
.057 Best Pick Disposal (Muniz)	450	-	-		-	-	-
.058 Best Pick Disposal (Muniz)	450	-	-		-	-	-
.059 Best Pick Disposal (Muniz)	450	-	-		-	-	-

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.050 Best Pick Disposal (Muniz)	450	-	-		-	-	-
.061 Station 61	720	-	-		-	-	-
.062 Station 62	720	-	-		-	-	-
.063 Station 63	720	-	-		-	-	-
<i>Total Sanitation Charges</i>	6,760	6,760	1,000	-	1,000	-	0.00%
6520.3 <i>Natural Gas</i>		16,900	-		-	-	-
.051 Station 51	3,000	-	-		-	-	-
.053 Station 53	2,150	-	-		-	-	-
.050 Station 50	2,250	-	-		-	-	-
.058 Station 58	2,250	-	-		-	-	-
.059 Station 59	2,000	-	-		-	-	-
.061 Station 61	2,000	-	-		-	-	-
.062 Station 62	2,300	-	-		-	-	-
.061B Apparatus Building "B"	950	-	-		-	-	-
<i>Total Natural Gas</i>	16,900	16,900	-		-	-	-
6530.3 <i>LPG</i>		10,725	-		-	-	-
.052 Station 52	350	-	-	-	-	-	-
.054 Station 54	1,250	-	-		-	-	-
.056 Station 56	125	-	-	-	-	-	-
.057 Station 57	500	-	-	-	-	-	-
.063 Station 63	8,500	-	-		-	-	-
<i>Total LPG</i>	10,725	10,725	-	-	-	-	-
6540.3 <i>Water/Sewer</i>		10,690	-		-	-	-
.051 Station 51	1,300	-	-		-	-	-
.052 Station 52	1,890	-	-		-	-	-
.053 Station 53	4,000	-	-		-	-	-
.050 Station 50	1,400	-	-		-	-	-
.058 Station 58	1,250	-	-		-	-	-
.059 Station 59	1,250	-	-		-	-	-
.062 Station 62	1,600	-	-		-	-	-
<i>Total Water</i>	12,690	10,690	-	-	-	-	-
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintenance - Equipment							
EMS Equip Repair-Medtronic Contract (Bushman)	20,177	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Outside Repair & Maintenance - Equipment</i>	21,177	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							
Assistant Chief Classes/Conferences (Polacek)	1,000	1,000	1,000		1,000	-	0.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2) (Polacek)	-	-	-		-	-	-
Peer Fitness Training tuition(2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	11,700	11,700		5,700	(6,000)	-51.28%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	-	-		2,500	2,500	-
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel / Conferences</i>	53,605	53,605	53,605		50,105	(3,500)	-6.53%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
<i>Total Awards</i>	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief Polacek	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
<i>Total Dues</i>	4,400	4,400	4,400		4,400	-	0.00%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Operations

		CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY20	Budget Variance \$\$	Budget Variance %
6610.3	Miscellaneous							
.490	Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491	Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492	Taxi Service	550	550	550		550	-	0.00%
.494	Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496	Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498	Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
	<i>Total Miscellaneous</i>	8,450	8,450	8,450	-	8,450	-	0.00%
								-
Total Services and Charges		789,007	818,637	706,280		818,988	112,708	15.96%
Capital Outlay								
7730.3	Capital Outlay - Vehicles							
	Truck Company (1/2)	500,000	-	-		-	-	-
	Type 1 Engine	562,247	-	596,488			(596,488)	-100.00%
	Type 1 Engine		579,114	596,488			(596,488)	-100.00%
	TRT vehicle/trailer		100,000	100,000		200,000	100,000	100.00%
	Utility for B-6		300,000	-		-	-	-
	OPS UTV		25,000	-		-	-	-
	Training Captain Truck					50,000	50,000	-
	Wildland Truck					55,000	55,000	-
	Battalion Chief Truck					65,000	65,000	-
	Water Tender					350,000	350,000	-
	Patrol					137,918	137,918	-
Bond	Equipment for new engines			15,000		-	(15,000)	-100.00%
	Type 3 Engine (E-675)	413,271	-	-		-	-	-
	Type 1 Engine (E-63)	562,247	-	-		-	-	-
	<i>Total Cap Outlay - Vehicles</i>	2,037,765	1,004,114	1,307,976	-	857,918	(450,058)	-34.41%
.100	Capital Outlay - Equipment							
	New Type 1 (2), (comm, hose, etc...)	30,000	30,000	-		15,000	15,000	-
7740.3	Capital Outlay - Equipment and Facilities							
	Blue Hills property development	-	10,000	250,000			(250,000)	-100.00%
	Possible PPE grant			24,000		24,000	-	0.00%
	Heart Monitor - Capital Repl. Schedule	38,110	39,253	40,430		61,144	20,714	51.23%
	TNT Vehicle Extrication Tool Set	24,152	-	25,628	-	65,000	39,372	153.63%
	SCBA			1,200,000			(1,200,000)	-100.00%
	TIC	30,000	30,000	15,000	-	20,000	5,000	33.33%
	<i>Total Capital Outlay - Equipment and Facilities</i>	92,262	79,253	1,555,058		170,144	(1,384,914)	-89.06%
								-
Total Capital Outlay		2,160,027	1,113,367	2,863,034	-	1,043,062	(1,819,972)	-63.57%
								-
Total Operations Budget		15,904,667	15,711,257	18,162,757	-	17,967,879	(194,878)	-1.07%

Central Arizona Fire and Medical
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General Fund
Training Center

	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
Personnel Services							
6100.35 Salaries							
<i>Total Salaries</i>	211,269	192,422	199,511		222,320	22,809	11.43%
6110.35 Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35 ASRS Retirement	3,777	3,739	3,791		3,814	23	0.61%
6130.35 PSPRS Retirement	27,577	66,159	83,088		86,488	3,400	4.09%
6132.35 401A (Employees participating in DROP)	24,328	-	-		-	-	-
6150.35 Workers Compensation Insurance	10,469	9,548	9,621		10,706	1,085	11.28%
6170.35 Unemployment Insurance	224	180	642		642	-	0.00%
6180.35 401A-ASRS (previously FICA)	2,217	2,191	2,167		2,179	12	0.55%
6181.35 Medicare Tax	3,104	2,831	2,934		3,265	331	11.28%
6190.35 Health Insurance	23,688	23,688	23,148		32,400	9,252	39.97%
Total Personnel Services	309,481	303,586	327,730	-	364,642	36,912	11.26%
Supplies							
6201.35 Computer Supplies & Software							
Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
<i>Total Computer Supplies & Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35 Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
Training Officers (10)	600	600	600	-	600	-	0.00%
<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35 Library Reference							
Routine	2,750	2,750	2,750		2,750	-	0.00%
NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35 Training Center Equipment & Prop Supplies							
Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
Total Supplies	57,750	57,750	57,750		57,750	-	0.00%
Services and Charges							
6510.35 Electric	20,000	20,000	-		-	-	-
6512.35 Sanitation	1,500	1,500	-		-	-	-
6530.35 LPG							
Training Center 1	4,500	4,500	-		-	-	-
Training Center 2	2,500	2,500	-		-	-	-
<i>Total LPG</i>	7,000	7,000	-		-	-	-
6540.35 Water/Sewer							
Water / Training Usage	3,500	3,500	-		-	-	-
Water	2,750	2,750	-		-	-	-
<i>Total Water</i>	6,250	6,250	-		-	-	-
6580.35 Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35 EMS Training							
Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
Training Texts at Stations & CYRTA (ACLS, PALS, PH)	880	880	880		880	-	0.00%
<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35 CARTA Classes							
Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
Certification Fees for State Cert's	1,200	1,200	1,200		2,200	1,000	83.33%
Supplies	-	-	-		4,000	4,000	-
Safety Officer Training	-	-	-		-	-	-
Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
Ladder Class	-	-	-		-	-	-
Advanced Extrication Classes (Regional Class)	-	-	-		3,000	3,000	-
Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
<i>Total CARTA Classes</i>	7,700	7,700	7,700		15,700	8,000	103.90%
6590.35 Training & Travel							
CARTA personnel Classes & Conferences	5,000	5,000	5,000		3,000	(2,000)	-40.00%
State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%

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General Fund
Training Center

	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
Wildland	9,000	9,000	9,000		9,000	-	0.00%
Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
<i>Total Training & Travel</i>	<u>33,900</u>	<u>33,900</u>	<u>33,900</u>		<u>31,900</u>	<u>(2,000)</u>	<u>-5.90%</u>
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books & Subscriptions</i>	<u>1,050</u>	<u>1,050</u>	<u>1,050</u>		<u>1,050</u>	<u>-</u>	<u>0.00%</u>
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	13,500		13,500	-	0.00%
6596.35 Training & Travel / Ops / Conferences	-	-	-	-	-	-	-
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
<i>Total Dues</i>	<u>1,635</u>	<u>1,635</u>	<u>1,635</u>		<u>1,635</u>	<u>-</u>	<u>0.00%</u>
Total Services and Charges	119,575	119,575	84,825		90,825	6,000	7.07%
Capital Outlay							
7730.35 Electric Fork Lift	25,000	25,000	-		-	-	-
	-	-	-	-	-	-	-
<i>Total Cap Outlay - Training Center Phase 3</i>	<u>25,000</u>	<u>25,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Capital Outlay	25,000	25,000	-		-	-	-
Total Training Center Budget	511,806	505,911	470,305	-	513,217	42,912	9.12%
Contingency	24,340	24,340	23,515		25,661		

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Technical Services

Personnel Services

		CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
6100.41	Salaries							
	<i>Total Salaries</i>	303,511	309,216	307,947		400,314	92,367	29.99%
6110.41	Overtime	15,000	20,000	20,000		20,000	-	0.00%
6129.41	ASRS Retirement	35,735	37,860	38,698		49,597	10,899	28.16%
6150.41	State Compensation Insurance	15,235	16,099	15,594		19,986	4,392	28.16%
6170.41	Unemployment Insurance	299	240	856		856	-	0.00%
6180.41	401A-ASRS (previously FICA)	19,616	20,711	20,633		26,359	5,726	27.75%
6181.41	Medicare Tax	4,617	4,874	4,855		6,195	1,340	27.60%
6190.41	Health Insurance	31,584	31,584	30,864		40,500	9,636	31.22%
Total Personnel Services		425,597	440,584	439,447	-	563,807	124,360	28.30%

Supplies

6200.41	Office Supplies	500	500	500		500	-	0.00%
6201.41	Computer Supplies & Software							
	5 Alive Software Support	374	-	-		-	-	-
	Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
	Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
	ADSI Software Maintenance	2,000	3,000	1,500		1,500	-	0.00%
	Alpine Software (RedNMX)			8,000		8,000	-	0.00%
	Antivirus License	250	250	250		2,500	2,250	900.00%
	Ruckus (formerly Aruba) Wireless License	3,000	3,000	3,000		2,000	(1,000)	-33.33%
	ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
	Barracuda SPAM Updates	1,700	1,700	1,700		3,000	1,300	76.47%
	Century Link / Cisco (SmartNet Contract VoIP)	11,000	11,000	11,000		-	(11,000)	-100.00%
	3CX Renewal	-	-	-		3,500	3,500	-
	Cisco Routers	1,500	1,500	1,500		6,500	5,000	333.33%
	Replacement Computers, plotter - Routine	18,000	18,000	18,000		20,000	2,000	0.00%
	CYMA Payroll Tax Forms	200	-	-		-	-	-
	CYMA software maintenance	3,500	3,500	5,500		5,500	-	0.00%
	CYMA support	1,500	1,500	3,000		3,000	-	0.00%
	Document Locator annual service	-	4,000	4,000		4,000	-	0.00%
	EMS online learning	-	-	-		5,000	5,000	-
	EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
	EPCR - Imagetrend CAD integration annual	2,500	2,500	1,750		1,750	-	0.00%
	EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
	Firehouse Maintenance & Upgrades	7,500	9,000	9,000		5,500	(3,500)	-38.89%
	FireView Annual Software Maintenance	2,885	3,500	3,500		-	(3,500)	-100.00%
	FortiGate Firewall (formerly SonicWall Base & Content) Ogde	3,100	3,100	3,100		1,400	(1,700)	-54.84%
	International scan tool software	-	-	-		1,300	1,300	-
	MDT/Mobile Computing Software - maintenance (initial pu	4,000	-	-		-	-	-
	Microsoft Licenses/upgrades	10,000	10,000	10,000		12,000	2,000	20.00%
	Mitchell Software Maintenance Contract	3,700	3,700	3,700		4,000	300	8.11%
	MTP Threat Denial (replaces ESET,Antivirus,AntiSpa	10,000	10,000	10,000		-	(10,000)	-100.00%
	Net Motion VPN Software	3,000	4,000	4,000		9,000	5,000	125.00%
	Network Solutions SSL License	700	1,500	1,500		1,500	-	0.00%
	Nutanix Support (Placeholder until (FY22)	-	-	-		-	-	-
	Printers, hardware, Server, UPS, Battery Equip	11,500	11,500	11,500		13,000	1,500	13.04%
	Pusleway Remote Monitoring and Management	-	-	-		1,000	1,000	-
	Screen Connect	-	-	-		1,000	1,000	-
	Pro-Series Fixed Assets	300	300	300		300	-	0.00%
	QQUEST - Facility Maintenance Software Updates	100	100	-		-	-	-
	Routine Computer Supplies	4,000	4,000	4,000		5,000	1,000	25.00%
	Routine Software/Supplies	2,500	2,500	2,500		3,000	500	20.00%
	RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
	Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
	Telestaff Maintenance/ Licensing	8,800	8,800	8,800		10,000	1,200	0.00%
	Training Center - IT	6,000	6,000	6,000		6,000	-	0.00%
	Tri-tech annual	-	-	14,000		14,000	-	0.00%
	Website Supplies / Charges	2,000	2,000	2,000		2,000	-	0.00%
	Veem Backup and Replication	-	-	-		3,000	3,000	-
	Zoom	-	-	750		750	-	0.00%
	Active 911	1,400	2,000	2,000		2,000	-	0.00%
	Air Advantage	500	500	500		500	-	0.00%
	Written Test Bank Software Update	1,000	1,000	1,000		1,000	-	0.00%
	Board Paq	1,560	1,560	1,560		1,560	-	0.00%
Total Computer Supplies & Software		160,769	165,710	189,610		195,760	6,150	3.24%

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Technical Services

		CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
6211.41	District Mapping Program							
	Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
	ESRI Maintenance Agreement	3,200	3,200	3,200	-	3,200	-	0.00%
	Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	<i>Total District Mapping Program</i>	6,200	6,200	6,200		6,200	-	0.00%
6230.41	Uniforms		1,800	1,800		1,800	-	0.00%
6240.41	Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41	Site / Equipment Maintenance Supplies (formerly 6270)							
	Communication Tower Sites Routine	10,000	10,000	11,000		12,000	1,000	9.09%
	Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
	Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
	Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
	New Communications Building	1,000	1,000	-		-	-	-
	<i>Total Building Maintenance Supplies - Communications</i>	24,000	24,000	24,000		25,000	1,000	4.17%
6280.41	Radio / Pager Maintenance							
	Routine	10,500	10,500	10,500		10,500	-	0.00%
	Radio Battery Replacement	4,500	4,500	4,500		6,250	1,750	38.89%
	Regular radio replacement (lease payment)	57,000	57,000	57,000		57,000	-	0.00%
	Pagers (15) Replace / Repair	3,500	3,500	3,500		-	(3,500)	-100.00%
	Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
	Wildland replacement radios & equipment	7,500	7,500	7,500		7,500	-	0.00%
	Headsets Parts / Supplies & Maintenance	2,000	2,000	2,000		3,750	1,750	87.50%
6280.41.561	YCSO	2,000	-	-		-	-	-
	<i>Total Radio / Pager Maintenance</i>	92,000	90,000	90,000		90,000	-	0.00%
6281.41	Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41	Batteries	150	150	150		150	-	0.00%
6292.41	Communications / Technician Tools & Equipment							
	Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
	<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
Total Supplies		301,369	306,110	330,010	-	337,160	7,150	2.17%
Services and Charges								
6405.41	Other Professional Services							
	FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
	IT Outsourced Support - Labor	75,000	75,000	75,000		30,000	(45,000)	-60.00%
	Special Projects	44,000	44,000	44,000		44,000	-	0.00%
	EPCR Support (6201)	3,000	-	-		-	-	-
	<i>Total Other Professional Services</i>	129,500	126,500	126,500	-	81,500	(45,000)	-35.57%
6430.41	Communications (previously in Admin)							
	Monthly (CenturyLink, Long Distance)	25,133	25,133	25,133		20,000	(5,133)	-20.42%
	Phone Line	900	900	900		900	-	-
	Cell Phones	33,800	33,800	33,800		41,300	7,500	22.19%
	Cable One Internet	5,300	5,300	5,300		13,800	8,500	160.38%
	Global Star - Satellite Phones	972	972	972		2,700	1,728	177.78%
	Mobile Data	17,500	17,500	17,500		10,000	(7,500)	-42.86%
	Phone Repair/Rplce/Upgrade/Equip	2,500	2,500	2,500		3,000	500	20.00%
	<i>Total Communications</i>	86,105	86,105	86,105		91,700	5,595	6.50%
6510.41	Electric							
	Communications Towers	10,000	10,000	-		-	-	-
	Technical Service Building	15,000	15,000	-		-	-	-
	<i>Total Electric</i>	25,000	25,000	-	-	-	-	-
6530.41	LPG							
	Communications Building	6,000	6,000	-		-	-	-
	Tower - Frances	750	750	-		-	-	-
	Tower - Spruce Mountain	750	750	-		-	-	-
	<i>Total LPG</i>	7,500	7,500	-	-	-	-	-
6590.41	Training & Travel							
	All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
	<i>Total Training & Travel</i>	6,500	6,500	6,500	-	6,500	-	0.00%
6630.41	Contract Services / Communications & IT Conectivity (CYFD)				-	-	-	-

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Technical Services

	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
<i>Total Contract Services / Communications & IT</i>	8,400	8,400	8,400	-	8,400	-	0.00%
Total Services and Charges	263,005	260,005	227,505	-	188,100	(39,405)	-17.32%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
7750.41 Capital Outlay - Communication/IT						-	-
Telestaff upgrade			25,000			(25,000)	-100.00%
Comm and Network Upgrades	10,000	200,000	150,000		200,000	50,000	33.33%
Door Lock Replacement	20,000	20,000	20,000		30,000	10,000	50.00%
Microsoft OS and Office upgrade					65,000	65,000	-
RMS	150,000	-	-		-	-	-
Battalion 6 Radio Replacement	90,000	-	-		-	-	-
Total Capital Outlay	270,000	220,000	195,000	-	295,000	100,000	51.28%
Total Technical Services Budget	1,259,971	1,226,699	1,191,962	-	1,384,067	192,105	16.12%
Contingency	44,845	46,030	49,848		54,453	4,605	9.24%
Total Budget with Contingency	1,304,816	1,272,729	1,241,810		1,438,520	196,710	15.84%

Central Arizona Fire and Medical
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General Fund
Facilities Maintenance

Personnel Services

	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
6100.43 Salaries							
<i>Total Salaries</i>	75,386	79,085	100,418		92,645	(7,773)	-7.74%
6110.43 Overtime	3,240	3,240	3,240		3,240	-	0.00%
6129.43 ASRS Retirement	9,042	9,714	12,232		11,314	(918)	-7.50%
6150.43 State Compensation Insurance	3,845	3,915	4,929		4,559	(370)	-7.51%
6170.43 Unemployment Insurance	75	60	214		321	107	50.00%
6180.43 401A-ASRS (previously FICA)	4,875	5,104	6,427		1,575	(4,852)	-75.49%
6181.43 Medicare Tax	1,140	1,194	1,503		1,390	(113)	-7.52%
6190.43 Health Insurance	7,896	7,896	7,716		12,150	4,434	57.47%

Total Personnel Services

	105,499	110,208	136,679	-	127,194	(9,485)	-6.94%
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Supplies

6230.43 Uniforms	450	450	450		450	-	0.00%
6240.43 Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001 Building Maintenance Supplies (Maint Acct for Stns)	20,000	20,000	20,500		20,500	-	0.00%
6270.4.3.002 Building Maintenance Supplies - Facilities	2,000	2,000	2,000		2,500	500	25.00%
6270.4.3.003 Building Maintenance Supplies - 61 Administration	2,000	2,000	-		-	-	-
6270.4.3.011 Administration	-	-	7,000		7,000	-	0.00%
6270.4.3.035 Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041 Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048 Building Maintenance Supplies - Fleet Maintenance	4,000	4,000	4,000		5,000	1,000	25.00%
6270.4.3.049 Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050 Building Maintenance Supplies - Station 50	3,600	3,600	3,600		4,000	400	11.11%
6270.4.3.051 Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052 Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053 Building Maintenance Supplies - Station 53	3,600	3,600	3,600		5,000	1,400	38.89%
6270.4.3.054 Building Maintenance Supplies - Station 54	3,000	3,000	3,000		5,000	2,000	66.67%
6270.4.3.056 Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057 Building Maintenance Supplies - Station 57	3,500	3,500	3,500		5,000	1,500	42.86%
6270.4.3.058 Building Maintenance Supplies - Station 58	3,000	3,000	3,000		5,000	2,000	66.67%
6270.4.3.059 Building Maintenance Supplies - Station 59	3,000	3,000	3,000		5,000	2,000	66.67%
6270.4.3.061 Building Maintenance Supplies - Station 61	7,000	7,000	9,000		9,000	-	0.00%
6270.4.3.062 Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063 Building Maintenance Supplies - Station 63	4,000	4,000	4,000		5,000	1,000	25.00%
6270.4.3.064 Building Maintenance Supplies - Station 64	2,000	2,000	2,000		-	(2,000)	-100.00%
<i>Total Building Maintenance - Routine</i>	97,800	97,800	105,300	-	115,100	9,800	9.31%
6270.4.3.100 Large Projects							
Routine work	25,000	25,000	25,000		25,000	-	0.00%
Asphalt replacement	30,000	30,000	30,000		30,000	-	0.00%
Large Project - changes annually	35,000	35,000	55,000		55,000	-	0.00%
Landscaping equipment	1,000	1,000	1,000		-	(1,000)	-100.00%
Grease Trap Pump	2,500	2,500	2,500		2,500	-	0.00%
Airmation Filters	1,000	1,000	1,000		-	(1,000)	-100.00%
<i>Total Building Maintenance</i>	94,500	94,500	114,500		112,500	(2,000)	-1.75%
6271.4.3 Furniture & Fixture Replacement							
CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
Technical Services	1,750	1,750	1,750		1,750	-	0.00%
Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
<i>Total Furniture & Fixture Replacement</i>	29,200	29,200	29,200		29,200	-	0.00%
6296.43 Rentals	500	500	-	-	-	-	-
6300.43 Small Tools (Snow Blower and Plow)	530	530	530		11,500	10,970	2069.81%
Total Supplies	223,510	223,510	250,510	-	269,280	18,770	7.49%

Services and Charges

6405.43 Other Professional Services	-	-	-		-	-	-
Alarm / Sprinkler Annual Maintenance	4,700	4,700	5,700		5,700	-	0.00%
Fire and security alarm monitoring	3,400	3,400	3,400		11,000	7,600	223.53%
Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
Generator Service Contract	-	-	-		18,500	18,500	-
Administrative building	-	-	3,600		3,600	-	0.00%
<i>Total Other Professional Services</i>	8,750	8,750	13,350		39,450	26,100	195.51%
6535.43 Pest Control	3,750	3,750	4,750		5,000	250	5.26%
6508.43 Cable TV	-	-	1,575		1,575	-	0.00%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Facilities Maintenance

		CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
6510.43	Electric		-	168,973		168,973	-	0.00%
6512.43	Sanitation		-	9,260		9,260	-	0.00%
6520.43	Natural Gas		-	22,150		22,150	-	0.00%
6530.43	LPG		-	32,725		32,725	-	0.00%
6540.43	Water/Sewer		-	20,940		20,940	-	0.00%
	<i>Total Utilities</i>			255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Outside Repair & Maintenance - Equipment</i>	2,700	2,700	2,700		2,700	-	0.00%
Total Services and Charges		15,200	15,200	276,423	-	302,773	26,350	9.53%
Capital Outlay								
7720.43	Capital Outlay - Building							
	Station 53 Kitchen					45,000	45,000	-
	Garage Door replacement long term replacement Plan					40,000	40,000	-
	Parking Lot long term Plan					150,000	150,000	-
	Station 53 fence and gates			28,000		(28,000)	(28,000)	-100.00%
	HVAC/Water Heater long term replacement Plan					32,000	32,000	-
Total Capital Outlay		-	-	28,000	-	267,000	239,000	853.57%
Total Facilities Maintenance Budget		344,209	348,918	691,612	-	966,247	274,635	39.71%
Contingency		17,210	17,439	33,181		34,962	1,781	5.37%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Fleet Maintenance

Personnel Services

	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
6100.48 Salaries							
<i>Total Salaries</i>	323,869	342,609	356,847		400,020	43,173	12.10%
6104.48 Supervisory Assignment	400	400	400		400	-	0.00%
6110.48 Overtime	5,750	15,000	18,000		18,000	-	0.00%
6129.48 ASRS Retirement	18,656	20,224	21,719		31,364	9,645	44.41%
6130.48 PSPRS Retirement	30,198	43,566	55,715		53,541	(2,174)	-3.90%
401A (Employees participating in DROP) new	7,939	8,101	8,308		4,268	(4,040)	-48.63%
6150.48 Workers Compensation Insurance	16,138	17,507	17,843		19,896	2,053	11.51%
6170.48 Unemployment Insurance	449	360	1,284		1,231	(53)	-4.13%
6180.48 401A-ASRS (previously FICA)	10,217	11,610	12,305		16,504	4,199	34.12%
6181.48 Medicare Tax	4,785	5,191	5,441		6,067	626	11.51%
6190.48 Health Insurance	47,376	47,376	46,296		46,575	279	0.60%
Total Personnel Services	465,777	511,944	544,158		597,866	53,708	9.87%

Supplies

6220.48 Fuel / Diesel & Gas	235,000	235,000	235,000		235,000	-	0.00%
6221.48 Oil, Lubrication, and Vehicle Fluid Supplies	16,000	16,000	16,500		16,500	-	0.00%
6230.48 Uniforms	2,250	2,250	2,250		2,250	-	0.00%
6242.48 Maintenance Supplies	7,400	7,400	9,000		10,000	1,000	11.11%
6250.48 Vehicle Maintenance							-
Routine	95,000	95,000	120,000	-	130,000	10,000	8.33%
Fork Lift Maintenance	5,000	5,000	-		-	-	-
<i>Total Vehicle Maintenance</i>	100,000	100,000	120,000		130,000	10,000	8.33%
6251.48 Vehicle Maintenance / Special Projects	6,500	6,500	6,500		6,500	-	0.00%
6260.48 Firefighting Equipment Maintenance							
Routine	4,000	4,000	4,000		6,000	2,000	50.00%
Saw parts & repairs (chain saws and circular saws)	4,600	4,600	4,600		4,600	-	0.00%
Ground & Aerial Ladder Maintenance/Testing	6,050	6,050	6,050		7,000	950	15.70%
TIC Maintenance	2,500	2,500	2,000		2,000	-	0.00%
Extrication Equipment Maintenance	2,000	2,000	1,500		1,500	-	0.00%
<i>Total Firefighting Equipment Maintenance</i>	19,150	19,150	18,150		21,100	2,950	16.25%
6263.48 SCBA Supplies & Maintenance (Domenic)							
Testing Unit Calibration	2,500	2,500	3,000		3,000	-	0.00%
SCBA Repair Parts	8,900	8,900	15,400		20,000	4,600	29.87%
SCBA Compressors	4,500	4,500	5,100		5,100	-	0.00%
Hydro Testing (130 Bottles)	2,000	2,000	-		-	-	-
Mask Fit Testing Supplies	1,500	1,500	-		-	-	-
Replacement parts for TC SCBA's	3,000	3,000	-		-	-	-
<i>Total SCBA Supplies & Maintenance</i>	22,400	22,400	23,500		28,100	4,600	19.57%
6265.48 Tire Replacement	40,000	40,000	40,000		40,000	-	0.00%
6266.48 Tire Repair	1,500	1,500	1,500		3,000	1,500	100.00%
6281.48 Supplies for Oustside Agency Work	-	24,000	24,000		24,000	-	0.00%
6300.48 Small Tools	5,000	5,000	6,500		6,500	-	0.00%
Tool match			2,500		2,500	-	0.00%
Total Supplies	455,200	479,200	505,400	-	525,450	20,050	3.97%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Fleet Maintenance

		CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
Services and Charges								
6510.48	Electric	12,500	12,500	-		-	-	-
6512.48	Sanitation	1,000	1,000	-		-	-	-
6520.48	Natural Gas	3,250	3,250	-		-	-	-
6540.48	Water/Sewer	2,000	2,000	-		-	-	-
6580.48	Outside Repair / Vehicle Maintenance Equipment							
	<i>Outside Vehicle Repairs</i>	8,000	8,000	9,500		11,500	2,000	21.05%
	Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Outside Repair / Veh Maint Equip</i>	11,500	11,500	13,000		15,000	2,000	15.38%
6590.48	Training & Travel							
	All Fleet personnel	-	-	4,000		4,000	-	0.00%
	Spartan Conference (1 Attending)	1,800	1,800	-		-	-	-
	EVT testing in state	1,000	1,000	-		-	-	-
	Carquest (CTI class) / NAPA Training (Whole shop)	1,200	1,200	-		-	-	-
	<i>Total Training & Travel</i>	4,000	4,000	4,000		4,000	-	0.00%
Total Services and Charges		34,250	34,250	17,000	-	19,000	2,000	11.76%
Capital Outlay								
7730.48	Capital Outlay - Vehicles							
	Fleet Supervisor vehicle		43,661	-		-	-	-
	<i>Mechanic Vehicle</i>					46,320	46,320	-
7740.48	Capital Outlay - Equipment							
	<i>New SCBA Compressor</i>					90,000	90,000	-
	SCBA Replacement Plan		200,000	-		-	-	-
Total Capital Outlay		-	243,661	-	-	136,320	136,320	-
Total Fleet Maintenance Budget		955,227	1,269,055	1,066,558	-	1,278,636	212,078	19.88%

Central Arizona Fire and Medical
Final Budget FY 2019 -20
General Fund
Warehouse

	CAFMA Budget FY 17	CAFMA Budget FY 18	CAFMA Budget FY 19	Actual -	CAFMA Budget FY 20	Budget Variance \$\$	Budget Variance %
Personnel Services							
6100.49 Salaries							
<i>Total Salaries</i>	76,371	73,195	90,110		124,535	34,425	38.20%
6103.49.451 Special Detail (520 hrs @ \$25)	11,500	11,500	11,500		5,000	(6,500)	-56.52%
6110.49 Overtime	15,000	15,000	15,000		15,000	-	0.00%
6129.49 ASRS Retirement	10,480	10,142	12,403		16,465	4,062	32.75%
6150.49 State Compensation Insurance	4,468	4,313	4,998		6,635	1,637	32.75%
6170.49 Unemployment Insurance	75	60	428		321	(107)	-25.00%
6180.49 401A-ASRS (previously FICA)	5,665	5,468	6,517		8,651	2,134	32.75%
6181.49 Medicare Tax	1,325	1,279	1,524		2,023	499	32.74%
6190.49 Health Insurance	7,896	7,896	15,432		12,150	(3,282)	-21.27%
Total Personnel Services	132,780	128,853	157,912		190,780	32,868	20.81%
Supplies							
6200.49 Office Supplies (all divisions)	12,500	12,500	12,500		12,500	-	0.00%
6205.49 In-House Duplication & Printing	9,250	17,250	17,250		17,250	-	0.00%
6230.49 Uniforms	450	450	450		450	-	0.00%
6242.49 Supplies / Bottled Water	6,000	6,000	6,000		6,000	-	0.00%
6245.49 Supplies - Warehouse Purchasing Group	50,000	50,000	200,000		200,000	-	0.00%
6271.49 Furniture & Fixtures							
Warehouse furniture and small station needs (TVs)	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total Furniture & Fixtures</i>	1,500	1,500	1,500		1,500	-	0.00%
6272.49 Janitorial Supplies (all stations)	27,500	27,500	27,500		27,500	-	0.00%
<i>Total Janitorial</i>	27,500	27,500	27,500		27,500	-	0.00%
6273.49 Station Supplies/Flags (all stations)	5,500	5,500	5,500		5,500	-	0.00%
6288.49 Batteries (all divisions except Tech Services)	2,400	2,400	2,400		2,400	-	0.00%
Saws All Batteries	770	770	770		770	-	0.00%
6300.49 Small Tools	900	900	900		900	-	0.00%
6310.49 Safety Equipment & Supplies	750	750	750		750	-	0.00%
Total Supplies	117,520	125,520	275,520	-	275,520	-	0.00%
Services and Charges							
6405.49 Other Professional Services	3,000	3,000	-		-	-	-
6435.49 Shipping	1,750	1,750	1,750		1,750	-	0.00%
6510.49 Electric	5,000	5,000	-		-	-	-
6530.49 LPG	7,500	7,500	-		-	-	-
6590.49 Training & Travel	750	750	750		750	-	0.00%
6600.49 Dues (government purchasing)	50	50	50		50	-	-
Total Services and Charges	18,050	18,050	2,550	-	2,550	-	0.00%
Capital Outlay							
	-	-	-		-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Warehouse Budget	268,350	272,423	435,982	-	468,850	32,868	7.54%
Contingency	13,418	13,621	21,799		23,443	1,644	7.54%
Total Budget with Contingency	281,768	286,044	457,781		492,293	34,512	7.54%

Central Arizona Fire and Medical Authority
Five-Year Revenue & Expense Projection
Final Budget FY 2019 - 2020

	16 - 17	17 - 18	18 - 19	19 - 20	20 - 21	21 - 22	22 - 23	23 - 24
Revenue								
Funding - CYFD (1)	14,449,633	15,626,194	16,792,070	18,334,211	19,509,311	20,811,950	21,909,238	23,048,399
CVFD	3,850,599	4,132,286	4,227,791	4,547,989	4,752,229	4,999,090	5,204,942	5,450,355
% of Change	0.00%	7.97%	6.38%	8.86%	6.03%	6.39%	5.05%	5.11%
Total Funding	18,300,232	19,758,480	21,019,861	22,882,200	24,261,540	25,811,040	27,114,179	28,498,754
Non-Levy Revenue:								
Carryover	1,343,359	944,035	1,002,247	1,064,167	1,170,020	1,232,559	1,297,265	1,360,881
Capital Reserve (5)	3,801,509	1,927,028	2,784,434	1,242,382	1,268,931	956,104	-	1,238,912
Misc. Non-Levy Revenue	534,650	534,650	697,050	1,163,064	1,037,173	883,968	812,056	812,315
Total Non-Levy Revenue	5,679,518	3,405,713	4,483,731	3,469,613	3,476,124	3,072,631	2,109,321	3,412,108
Total Budget	23,979,750	23,164,193	25,503,592	26,351,813	27,737,664	28,883,671	29,223,501	31,910,862
% of Change	0.00%	-3.40%	10.10%	3.33%	5.26%	4.13%	1.18%	9.20%
Expense								
CAFMA Personnel (2)	15,738,508	16,798,766	17,772,295	19,665,157	20,796,392	21,967,167	23,120,141	24,219,549
% of Change	-0.80%	6.74%	5.80%	10.65%	5.75%	5.63%	5.25%	4.76%
Supplies (3)	1,604,610	1,647,401	1,878,241	1,967,061	2,030,007	2,094,967	2,157,816	2,222,551
% of Change	-3.00%	2.67%	14.01%	4.73%	3.20%	3.20%	3.00%	3.00%
Services & Charges	1,537,573	1,598,754	1,632,855	1,768,193	1,824,775	1,883,168	1,939,663	1,997,853
% of Change	-15.69%	3.98%	2.13%	8.29%	3.20%	3.20%	3.00%	3.00%
Contingency (4)	944,034	1,002,247	1,064,167	1,170,020	1,232,559	1,297,265	1,360,881	1,421,998
% of Change	-2.39%	6.17%	6.18%	9.95%	5.35%	5.25%	4.90%	4.49%
Capital Outlay								
Station Repair/Remodel	-	550,000	28,000	297,000	134,045	160,720	62,695	85,880
New Fire Stations/Land	-	-	250,000	-	-	-	-	-
Training Center	-	-	-	-	-	-	-	-
Admin Building	1,700,000	-	-	-	-	-	-	-
Comm Towers/Equip	270,000	220,000	170,000	265,000	-	-	-	-
Type 1 Eng New/Replace	562,247	579,114	1,192,976	-	1,290,322	670,967	-	1,451,434
New Multi-Purpose Utility	-	300,000	100,000	200,000	-	-	-	-
New Ladder Truck	500,000	-	-	-	-	-	-	-
New Type 3	413,271	-	-	-	-	-	-	-
Water Tenders New/Repl	562,247	-	-	350,000	-	371,000	-	-
Joint HAZ MAT Vehicle	-	-	-	-	-	-	-	-
Patrols New/Replace	-	100,000	-	137,918	-	144,814	-	-
Staff Vehicles	25,000	43,661	70,000	256,320	290,840	199,423	151,845	330,836
Support Vehicles	-	-	-	-	53,643	50,000	-	43,892
Firefighting/EMS/Rescue	38,110	84,253	-	76,144	42,893	44,180	45,505	46,870
SCBA Repl/Compressor	-	200,000	1,200,000	90,000	-	-	-	90,000
Miscellaneous Capital	30,000	40,000	104,430	24,000	-	-	-	-
TNT Vehicle Extrication	24,152	-	25,628	65,000	27,188	-	28,845	-
TIC's	30,000	-	15,000	20,000	15,000	-	-	-
Capital Reserve Acct (6)	3,801,509	1,927,028	2,784,434	1,242,382	1,268,931	956,104	(356,110)	1,238,912
Total Capital Outlay	4,155,027	2,117,028	3,156,034	1,781,382	1,853,931	1,641,104	645,000	2,048,912
% of Change	0%	-96%	33%	-77%	4%	-13%	-154%	69%
Total Budget	23,979,752	23,164,196	25,503,592	26,351,813	27,737,664	28,883,671	29,223,501	31,910,862
% of Change	-2.02%	-3.40%	10.10%	3.33%	5.26%	4.13%	1.18%	9.20%

Notes:

(1) **Funding Sources - CYFD and CVFD** FY 17 - 20 Based upon actual figures received from the Yavapai County Assessor's Office
FY 21 - 24 Based upon projections that our Assessed Values will increase 4.4% average.

(2) **CAFMA Personnel** Calculated by using 3% base + estimated PSPRS increases.

(3) **Services & Charges** At 3.2% for FY 20/21 and FY 21/22 due to changes in approach for Tech and Facilities budgeting. 3% increase after.

(4) **Contingency**
Computed as follows: FY 19 - 20 at 5% of M&O expenses and forward

(5) **Capital Reserve** This is provided by revenue generated by unused funds in the prior fiscal years. Reduces tax rate spikes.

(6) **Capital Reserve Account**
Account that is used to reduce the amount of revenues needed to fund capital purchases for CAFMA. These funds require a replacement plan to reduce depletion.

CERTIFICATION PURSUANT TO A.R.S. §48-805.02.D

Fiscal Year 2019-2020 Budget

In accordance with the requirements of Arizona Revised Statutes §48-805.02.D, the Chairman and the Clerk of the Central Arizona Fire and Medical Authority Board of Directors hereby certify as follows:

(a) That the District has not incurred any debt or liability in excess of taxes levied and to be collected and the money actually available and unencumbered at that time in the District general fund, except for those liabilities as described in A.R.S. § 48-805, subsection B, paragraph 2, A.R.S. § 48-806, and A.R.S. § 48-807.

(b) That the Central Arizona Fire and Medical Authority complies with subsection F of A.R.S. § 48-805.02.

CERTIFIED THIS 24TH DAY OF JUNE, 2019

By: _____
Chairman
Central Arizona Fire and Medical Authority Board of Directors

By: _____
Clerk
Central Arizona Fire and Medical Authority Board of Directors



Douglas A. Ducey
Governor

Office of the State Forester

Arizona Department of Forestry and Fire Management



David Tenney
Director

May 31, 2019

Via Email: RChase@cazfire.org

Rick Chase
8603 E Eastridge
Prescott Valley, AZ 86314

RE: 2018 Fire Code Adoption for CAFMA

Dear Mr. Chase:

Pursuant to Arizona Revised Statutes (ARS) § 37-1383 and ARS § 48-805 (B) 4,5 and 6, the Office of the State Fire Marshal has reviewed the proposal of CAFMA to adopt the International Fire Code 2018 Edition with amendments.

Nothing in this proposed adoption appears to be in conflict with the minimum prescribed standards set forth in the State Fire Code.

Upon review, your submittal appears to be in order and is hereby APPROVED.

If I can be of any further assistance, please do not hesitate to call.

Very truly yours,

A handwritten signature in black ink, reading "Josiah Brant".

Josiah Brant
Acting Assistant Director- Office of the State Fire Marshal

Duty • Respect • Integrity

1110 West Washington Street, Suite 100 • Phoenix, Arizona 85007 • Main: (602) 771-1400 • Fax: (602) 771-1421

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Resolution No. 2019-05

ADOPTION OF 2018 INTERNATIONAL FIRE CODE WITH LOCAL AMENDMENTS

A FORMAL RESOLUTION OF THE GOVERNING BOARD OF THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY (THE “AUTHORITY”) TO ACCEPT THE 2018 INTERNATIONAL FIRE CODE WITH LOCAL AMENDMENTS FOR FIRE PROTECTION STANDARDS WITHIN ITS JURISDICTION.

WHEREAS, under the Joint Powers Agreement between the Central Yavapai Fire District and the Chino Valley Fire District (together “the Districts”) that created this Authority, this authority is authorized to implement such programs and procedures as are necessary to provide the services authorized to a fire protection district organized and operated pursuant to Article 5 of Title 48, and specifically the Arizona Revised Statutes §48-805 and 48-805.01;

NOW, THEREFORE, IT IS HEREBY RESOLVED, APPROVED, ADOPTED, AND DIRECTED AS FOLLOWS:

RESOLVED, that the Governing Board of the Central Arizona Fire and Medical Authority, meeting in regularly scheduled session this 24th day of June, 2019, hereby accepts the 2018 International Fire Code with local amendments; and

FURTHER RESOLVED, that the Governing Board of the Central Arizona Fire and Medical Authority hereby instructs Authority Fire Chief to undertake all such legal and necessary acts to implement the 2018 International Fire Code with local amendments within the jurisdictional boundaries of the Authority as they may exist, and to undertake other such agreements and contracts as are necessary to implement the 2018 International Fire Code with local amendments.

APPROVED AND ADOPTED this 24th day of June, 2019.

Board Chairman

ATTEST:

Board Clerk

CAFMA 2018 International Fire Code Amendments

CHAPTER 1 ADMINISTRATION

Section 101.1 Title is amended as follows:

These regulations shall be known as the Fire Code of *Central Arizona Fire and Medical Authority*, hereinafter referred to as “this code”.

Section 105.6.2 Amusement building is amended as follows:

Amusement building *and events*. An operational permit is required for any amusement building *or event*.

Section 105.6.23 Hot work operations is amended as follows:

4. Hot work, *including grinding*, conducted within a wildfire risk area *during burn restrictions*.

Section 109.2 Limitations of authority is amended by adding:

Rulings by the Board of Appeals shall be binding upon the Fire Authority and the appellants. All rulings made by the Board of Appeals shall be only for the appellant and shall not be intended as a general change in this Code.

Section 110.4 Violation penalties is amended as follows:

Persons who violate a provision of this code or fail to comply with any of the requirements thereof, or who shall erect, install, alter, repair or perform work in violation of the approved construction documents or directive of the fire code official, or of a permit or certificate obtained under provisions of this Code, shall be *found in violation and subject to penalties designated by the jurisdiction having authority*.

Section 112.4 Failure to comply is amended as follows:

Any person who continues any work after having been served with a stop work order, except such work as that person is directed to perform to remove a violation or unsafe condition, *shall be found in violation and subject to penalties designated by the jurisdiction having authority*.

CHAPTER 5 FIRE SERVICE FEATURES

Section 503.1.1 is amended by changing exception 1.3 to read:

Group R-3 and Group U occupancies

Section 505.1 Address identification is amended as follows:

New and existing buildings shall have approved address numbers, building numbers or building identification placed in a position that is plainly legible and visible from the street or road fronting the property. These numbers shall contrast with their background. Where required by the fire code official, address numbers shall be

provided in additional approved locations to facilitate emergency response. Address numbers shall be Arabic numbers or alphabetical letters. Numbers shall be a minimum of 6 inches high with a minimum stroke width of *0.5 inch*. *Address numbers should be proportionate to building size and larger numbers may be required by the fire code official to facilitate emergency response.*

Section 507.1 Required water supply Is amended by adding the following:
In areas where a municipal or private water supply is not available *NFPA 1142 Standard on Water Supplies for Suburban and Rural Fire Fighting* may be utilized to calculate required fire flows.

CHAPTER 9 **FIRE PROTECTION SYSTEMS**

Section 901.2 Construction documents is amended by adding the following:
Automatic sprinkler system plans shall be submitted bearing a review certification and signature of a minimum level III NICET Certified Engineering Technician or Engineer's stamp. Fire sprinkler plans for high-piled combustible storage occupancies shall require a registered fire protection engineer stamp. Fire alarm system plans shall be submitted bearing a review certification and signature of a minimum level III NICET Technician or Arizona registrant.

Section 901.6.3 Records is amended to read as follows:
Records of all system inspections, tests and maintenance required by the referenced standards shall be maintained and reports of system deficiencies shall be forwarded to the authority having jurisdiction

Section 903.2.1.1 Group A-1 is amended by changing item 1 to read as follows:
1.The fire area is 5,000 square feet or greater.

Section 903.2.1.3 Group A-3 is amended by changing item 1 to read as follows:
1.The fire area is 5,000 square feet or greater.

Section 903.2.1.4 Group A-4 is amended by changing item 1 to read as follows:
1. The fire area is 5,000 square feet or greater.

Section 903.2.3 Group E is amended by changing item 1 to read as follows:
1. The fire area is 5,000 square feet or greater. (Group E occupancies without a fire sprinkler system shall have a fire alarm system installed. See 907.2.3)

Section 903.2.4 Group F-1 is amended as follows:

Section 903.2.4 Group F-1 An automatic sprinkler system shall be provided throughout all buildings containing Group F-1 occupancies where one of the following conditions exists:

1. The fire area is *5,000 square feet or greater*.
2. The fire area is located more than *two stories above grade*.

3. The combined area of all Group F-1 fire areas on all floors, including any mezzanines, exceeds 5,000 square feet.
4. A Group F-1 occupancy used for the manufacture of upholstered furniture or mattresses exceeding 2,500 square feet.

Section 903.2.6 Group I exception 2 is amended to read as follows:

2. An automatic sprinkler system is not required where Group I-4 day care facilities are at the level of exit discharge, where every room where care is provided has a least one exterior exit door and *where the fire area is less than 5,000 square feet.*

Section 903.2.7 Group M is amended by changing items 1-3 to read as follows:

1. The Group M fire area is *5,000 square feet or greater.*
2. The Group M fire area is located more than *two* stories above grade.
3. The combined area of all Group M fire areas on all floors, including any mezzanines, exceeds 5,000 square feet.

Section 903.2.7.1 High-piled storage is amended by adding:

The automatic fire sprinkler system shall be designed by a fire protection engineer.

Section 903.2.8 Group R is amended by adding exceptions 1 and 2 to read as follows:

Exception 1. Group R-3 less than 5,000 square feet unless more than two stories above grade. The calculated area shall include all livable and unfinished space, the area of any attached garage, and concealed or accessible spaces intended for storage use and/or future living space. All attached roofs and overhangs greater than 4 feet in width are included in the calculated area.

Exception 2. Group R-3 care facilities with five or fewer persons receiving care that are within a single-family dwelling.

Separation of buildings into fire areas as defined in 901.4.3 shall not be allowable in Group R-3 occupancies.

Section 903.2.9 Group S-1 is amended by changing Group S-1 items 1, 2 and 3 to read as follows:

Section 903.2.9 Group S-1

1. The Group S-1 fire area is *5,000 square feet or greater.*
2. The Group S-1 fire area is located more than *two* stories above grade.
3. The combined area of all Group S-1 fire areas on all floors, including any mezzanines, exceeds 5,000 square feet.

Section 903.2.9.1 Repair Garages is amended by changing items 1 and 2 to read as follows:

1. Buildings having two or more stories above grade plane, including basements, with a fire area containing a repair garage exceeding *5,000 square feet.*

2. Buildings no more than one story above grade plane, with a fire area containing a repair garage exceeding 5,000 square feet.

Section 903.2.10 Group S-2 enclosed parking garages is amended by changing item 1 to read as follows:

1. Where the fire area of the enclosed parking garage exceeds 5,000 square feet.

Section 903.2.13 Group B is an added section:

An automatic sprinkler system shall be provided throughout all buildings containing a Group B occupancy where one of the following conditions exists:

1. Where a Group B fire area is 5,000 square feet or greater.
2. Where a Group B fire area is located more than two stories above grade.

Section 903.3.1.3.1 Garages is amended by adding the following section:
Sprinklers are required in all attached garages and workshops.

Section 903.3.5 Water supplies is hereby amended by adding:

The water data for hydraulic calculations shall be based upon 85 percent of the available water supply as determined by flow test information.

Section 907.2.3 Group E is amended by changing Exception 1 to read:

1. A manual fire alarm system is not required in Group E occupancies with an occupant load of 10 or fewer persons receiving care or instruction.

Section 907.2.3 Group E is amended by adding:

5. All classrooms in a Group E with a fire alarm system and no fire sprinkler system shall have an exterior exit from each classroom.

CHAPTER 11 **CONSTRUCTION REQUIREMENTS FOR EXISTING BUILDINGS**

Section 1103.5 Sprinkler systems is amended by adding the following subsections:

Section 1103.5.5 Building Addition. A sprinkler system is required throughout the building when any addition increases the total fire area to 5,000 square feet or greater.

Exception: R-3 Occupancies.

Section 1103.5.6 Change of Use. A sprinkler system is required throughout the building when any change of use or occupancy occurs to a portion of the building to a more hazardous occupancy or as determined by the Fire Code Official.

Section 1103.5.7 Group A-1, A-3, and A-4 Addition. A sprinkler system is required throughout the building when any addition to existing assembly occupancies increases the occupant load to more than 300.

Section 1103.5.8 Group A-2 Addition. A sprinkler system is required throughout the building when any addition to existing assembly occupancies increases the occupant load to more than 100.

Section 1103.5.9 Group E. A sprinkler system is required throughout the building when any addition to a Group E occupancy increases the total fire area to 5,000 square feet or greater. (Group E occupancies without a fire sprinkler system shall have a fire alarm system installed. See 907.2.3)

Section 1103.5.10 Group R-4 Care Facilities. A sprinkler system is required throughout the dwelling unit where six or more persons receive care.

Section 1103.5.11 Vacant Buildings. A sprinkler system is required throughout the building when any A, E, or I occupancy that has been vacant for more than 18 months requests to resume as the same or equally hazardous occupancy classification.

Section 1103.5.12 Fire Wall Breach. A sprinkler system is required throughout the building when any modification or alteration to an existing building, with a total floor area of 5,000 square feet or greater, breaches or removes a required fire rated wall assembly.

Section 1103.7 Fire Alarm Systems *is amended by adding the following:*

Section 1103.7.1 Group E.

Exceptions:

2. A manual fire alarm system is not required in Group E occupancies with an occupant load of 10 or fewer persons receiving care or instruction.

Section 1103.7.1.1 Group E is amended by adding:

All classrooms in a Group E with a fire alarm system and no fire sprinkler system shall have an exterior exit from each classroom.

Section 1103.7.7 Sprinkled Building Fire Alarm Requirement. An approved fire alarm system shall be installed in existing buildings when a fire sprinkler system is provided.

CHAPTER 56 **EXPLOSIVES AND FIREWORKS**

Section 5601.2.4 Financial Responsibility is amended as follows:

Before a permit is issued, as required by Section 5601.2, the applicant shall file with the jurisdiction a corporate surety bond in the principal sum of \$1,000,000 (*one million dollars*) or a public liability insurance policy for the same amount, for the purpose of the payment of all damages to persons or property which arise from, or

are caused by, the conduct of any act authorized by the permit upon which any judicial judgment results. *The fire code official is authorized to specify a greater or lesser amount when, in his or her opinion, conditions at the location of use indicate a greater or lesser amount is required. Government entities shall be exempt from this bond requirement.*

Section 5601.2.4.1 Blasting is amended as follows:

Before approval to do blasting is issued, the applicant for approval shall file a bond or submit a certificate of insurance in the amount of \$1,000,000 (*one million dollars*) in each case to indemnify the jurisdiction against any and all damages arising from permitted blasting.

Section 5601.2.4.2 Fireworks Display is amended as follows:

Before approval for a display is issued, the permit holder shall furnish a bond or certificate of insurance in the amount of \$1,000,000 (*one million dollars*) per occurrence for the payment of all potential damages to a person or persons or to property by reason of the permitted display, and arising from any acts of the permit holder, the agent, employees or subcontractors to indemnify the jurisdiction against any and all damages arising from permitted fireworks displays.

Chapter 80

Referenced Standards

Part VI-Referenced Standards is amended to add the following:

Add the document known as Central Arizona Fire and Medical Authority "Fire Protection Standards" for Builders, Developers, Engineers & Architects.

APPENDIX A

Section A101.2 Membership is amended as follows:

The membership of the board shall consist of five voting members that have the qualifications established by this section and *reside within the boundaries of the Central Arizona Fire and Medical Authority.* In the event that it is not practical to find members as required by this section, the Fire Code official reserves the right to relax the qualifications as to create a valid professional board to serve this jurisdiction. *Prospective members shall apply to the Fire Marshal of the jurisdiction, subject to confirmation by a majority vote of the Central Arizona Fire and Medical Authority Fire Board.* Members shall serve without remuneration or compensation, and shall be removed from office prior to the end of their appointed terms only for cause.

Section A101.3 Terms of Office is deleted.

Section A101.3.1 Initial Appointments is deleted.

Section A101.5 Secretary of Board is amended as follows:

The fire code official or his designee shall act as Secretary of the Board and shall keep a detailed record of all its proceedings, which shall set forth the reasons for its decisions, the vote of each member, the absence of a member, and any failure of a member to vote.

APPENDIX B

Table B105.1 (2) REFERENCE TABLE is amended by adding Footnote c as follows:

Footnote c: In special circumstances, where the municipal or rural water supply will not provide the required 1,500 gpm, the fire code official may accept a lesser amount. This amount shall never be less than 1,000 gpm.

APPENDIX D

Section D103.2 Grade is amended as follows:

Fire apparatus access roads shall not exceed 12 percent grade.

The exception is deleted and replaced as follows:

Exception: *The fire code official may permit the access road grade to increase, but shall not exceed 15 percent if fire sprinkler protection is installed.*

Section D103.3 Turning Radius is amended as follows:

The minimum turning radius shall be 28' (twenty eight feet) inside and 50' (fifty feet) outside diameter for all fire department access roads and parking lots.

Table D103.4 is amended to read as follows:

In lieu of the required 96-foot diameter, a cul-de-sac with an 82-foot diameter drivable surface with no parking signs posted throughout may be allowed if approved by the fire code official.

Appendices I and J are adopted by CAFMA.

TO: Fire Board
FROM: Chief Freitag
DATE: June 11, 2019

SUBJECT: MOTION, DISCUSSION, AND ACTION REGARDING APPROVING 100% OF VACATION AND SICK LEAVE RETIREMENT DISTRIBUTIONS BE PLACED INTO EMPLOYEE'S POST EMPLOYMENT HEALTH PLAN (PEHP) FOR FISCAL YEAR 2019-2020

As per Policy 403, upon separation of employment, the employee will be compensated (per the policy) for unused Sick Leave and Vacation. Those eligible for retirement during the upcoming Fiscal Year (2019-2020) have requested that the Board of Directors approve that 100% of those distributions be placed in the "Premium Only" Post Employment Health Plan (PEHP) account that is tax deferred as per the IRS for use to pay health insurance premiums only.

Suggested Motion: *Approve 100% of vacation and sick leave retirement distributions be placed into employee's post employment health plan (PEHP) for Fiscal Year 2019-2020*

If you have any questions, please call Assistant Chief Tharp or myself at 772-7711.

Strategic Plan 2019-2023

Central Arizona Fire and Medical



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Welcome

The personnel and staff of the Central Arizona Fire and Medical Authority are proud to present our updated strategic plan. This plan adheres to the agency's core values and reinforces our commitment to ongoing development as well as our commitment to sound fiscal principles.

Updating the strategic plan took months of planning and meetings with both internal and external stakeholders. The goal was to avoid making decisions in the typical fire service silo. Rather, we felt it imperative that the plan reflect the communities we serve and that we provide for our employees.

As part of the update, a core group of community leaders and elected officials were invited to participate. Additionally, internal stakeholders were invited to include operations and non-operations employees, executive labor representatives, and board members. Surveys were sent to every employee in the organization along with the board members as well as approximately 24 community leaders and elected officials seeking input on the agency's strengths, weaknesses, opportunities, challenges and threats analysis (SWOC-T). We received feedback from nearly all employees, one board member and three external stakeholders. The results are contained within this document.

This strategic plan, along with our Central Arizona Fire and Medical Compass, a document that outlines our overall philosophy, serves as our guide as we work towards a sustainable, progressive and proactive emergency services organization.

The members of the Central Arizona Fire and Medical Authority are committed to reviewing the plan on an annual basis, and refining as necessary. The appendices of the document contain the capital replacement plan as well as the annual goals and objectives.

Sincerely,

Scott A. Freitag
Fire Chief

Organizational Background

The Central Arizona Fire and Medical Authority (CAFMA) was formed by contractual agreement between the Central Yavapai Fire District (CYFD) and the Chino Valley Fire District (CVFD), under A.R.S. §48.805.01. The district boards signed the contract on October 15, 2015, with an integration date of July 1, 2016. Both organizations recognized that recovery from the economic downturn, especially with the passage of legislation that significantly impacted our ability to recover lost revenues, dictated that we look for an alternate way to operate. The goal was to establish something that provided efficiency, sustainability, and stayed true to our core fiscal principals.

The process began in 2013 when staff representing both agencies discussed ways that the two organizations could work more closely together. After months of research, a Joint Management Agreement (JMA) was crafted and signed in June of 2014 with a start date of July 18, 2014. Under the JMA, the organizations shared one Fire Chief and utilized all staff above Battalion Chief to operate both organizations. While this system provided efficiencies and saved money, staff felt we could accomplish more if we were to become one organization.

There are three ways to combine fire service agencies within the State of Arizona. They include merger, consolidation, and the formation of a Joint Powers Authority/Fire Authority. The first two require each organization to have the same taxing rate. Unfortunately, the difference in rate between CYFD and CVFD was simply too large a gap to bridge. This left only one option – a Fire Authority.

A Fire Authority is formed via a contractual relationship between two existing entities, under Arizona State Statute. While the individual entities continue to exist, they no longer employ anyone. Instead, all employees, real properties, and monies are transferred to the newly formed “Authority.” In the State of Arizona, Fire Authorities do not have taxing authority, election authority, or bonding authority. Those items remain with the individual entities. The residents of the original Districts still elect board members as they have in the past. Those board members set the tax rate and make any decisions related to bonding.

The Fire Authority board is formed by duly elected members of the two individual agencies. Under the CAFMA contract, Central Yavapai’s board appoints two members from their elected body to the Fire Authority board, and Chino Valley’s board does the same. The four appointed members then select the fifth member from the remaining elected officials from either Chino Valley or Central Yavapai.

The formation of a Fire Authority has accomplished the originally stated goals: we have saved money for the tax payers, helped to contain/control future costs, and provided operational efficiencies.

Organizational Overview

CAFMA staffs ten full-time and two reserve stations, covering 254 square miles of Yavapai County. We are nestled between the Bradshaw and Mingus Mountain ranges, with elevations that range from 4300 ft. near the head of the Verde River, to 6500 ft. in Highland Pines. Our coverage area encompasses approximately 90,000 residents within the communities of Chino Valley, Prescott Valley, Dewey-Humboldt and unincorporated Yavapai County.

The organization is divided into four sections with a total of 160 personnel:

- **Operations**
 - Structure Fire Suppression
 - EMS
 - Training
 - Public Service
 - Wildland Fire Suppression
 - Special Operations
- **Administration**
 - Human Resources
 - Finance
 - General Administration
- **Planning & Logistics**
 - Fleet Maintenance
 - Warehouse
 - Technical Services (Network, Radio Communications, GIS)
 - Facilities Maintenance
- **Fire Prevention**
 - Public Education
 - Inspection
 - Plan Review
 - Code Enforcement
 - Fire Investigation

Organizational Chart

Strategic Planning Process

The strategic planning process commenced on January 29, 2019, and was facilitated by Retired Fire Chief Cliff Jones from the Tempe Fire Department (Arizona). This process served as the agency's three year review and update of the entire strategic plan. Participants included community leaders, elected officials, agency administrative staff, as well as labor representatives. Not all external invitees participated in the kick-off session, and others did not participate as the process progressed due to scheduling conflicts. However, as an organization, we feel that the process captured the external inputs in the most critical areas, e.g. SWOC-T analysis, and the establishment of priorities.

The planning process spanned five months, with one meeting scheduled per month. Communication between members of the committee was largely via email; however, one-on-one interaction during the development of our supporting objectives was common.

The process included a Strengths, Weaknesses, Opportunity, Challenges and Threats (SWOC-T) analysis. We define "threats" as "wicked problems." These are problems that the organization faces, yet has no ability to control or correct. For the SWOC-T analysis, an email was sent to all personnel as well as external stakeholders requesting input. We received feedback from every division and station within CAFMA, as well as one board member and three external stakeholders. The final document was presented to the Central Arizona Fire and Medical Authority Board of Directors at their June 2019 meeting.

Mission Vision Values Development

The successful blending of two organizations into one requires a common mission, vision, and set of core values. The importance of this step in the process cannot be understated, so it was very important that the committee consist of a cross section of personnel from each organization, as well as the newly formed Central Arizona Fire and Medical Authority Board of Directors. The first meeting of the group was held on November 10, 2015.

At the first meeting, it was decided that we would divide into three separate groups. The first group would work on a mission, the second a vision, and the third a core set of values. Our intent was to create something that captured who we are as an organization, but is short and memorable. Each sub-group was directed to meet and report back at the November 23, 2015 meeting. On the 23rd, the Mission and Values committee presented their drafts to the group. The group unanimously agreed to the Mission Statement and the mnemonic for the values. The Values group was then tasked with clarifying the definition for each of the values and present what they developed at the next scheduled meeting.

On December 14, 2015, the committee met again and agreed to the recommended values. The Vision committee then presented what they had developed. After additional discussion and revision by the group as a whole, our new Vision was approved. On the afternoon of the 14th, an email was sent District-wide, containing our newly developed and approved Mission, Vision, and Values (MVV).

The committee discussed the development of a document that is now known as the Central Arizona Fire and Medical Compass (Compass). The purpose of the Compass is to more thoroughly define our organizational philosophy, as summarized in our MVVs. Once completed, the Compass, along with the MVVs was approved through the agency's policy committee and subsequently approved by the Board of Directors.

In May of 2016, a copy of the Compass was distributed District-wide to all employees.

The MVVs were last reviewed during the 2019 strategic plan update. It was determined that they still fit the organization as written.

Mission Vision and Values

Mission:

Protecting life and property through prevention and response

Vision:

To be a progressive Fire Service leader in Arizona, through leadership, cooperation, and innovation

Values:

We strive to serve our internal and external customers with **PRIDE**

- **P**rofessional – We will adhere to the highest standards of our profession and adopt best practices
- **R**espect – We believe in the basic dignity of every individual and all members of the community and organization
- **I**ntegrity – We are honest and accountable
- **D**edication – We are committed to quality, reliable, and respectful service delivery
- **E**xcellence – We will demonstrate high level of knowledge and skill in all aspects of our profession



Strengths Weakness Opportunities Challenges - Threats

Strengths:

- The Fire Authority remains effective and is functioning as predicted by keeping costs lower and providing efficiencies.
- Relationships and Customer Service: Labor-Management relationships remain solid. The agency is involved throughout the community, and support remains strong throughout. Our personnel are recognized in the State for their professionalism and knowledge.
- Planning and Logistics: Our Fleet, Facilities Maintenance, Warehouse and Tech Services Divisions were mentioned multiple times for the work they do to keep our agency up and running.
- Internal support for the organizational mission and direction.
- Transparency both internal and external through open dialogue.
- Training/Regional Training Academy received accolades from throughout the organization for being progressive and proactive in operations training, as well as for their State level involvement.
- We are viewed as a progressive and innovative organization. While this is good, it is important to continue our efforts in moving the organization and our personnel forward.
- Operations and administrative succession plans.
- Growth in our community is providing for a more stable future, as well as opportunities moving forward.
- Involvement and partnerships with local, regional, State, and Federal resources.
- Overall, morale within the organization is good.

Weaknesses:

- Wages and benefits for agency employees continue to be lower than the market. We continue to work within revenue limitations to address the concerns.
- Staffing shortages in operations, support services and administration remain a challenge.
- Lack of a well-defined mentoring program.
- Need to work toward providing additional non-operations training opportunities in-house.
- No enforcement ability within our prevention division.

- Our current Employee Assistance Program (EAP) provides limited access to culturally competent counselors for our needs.
- Our lower reliability ratings for responses in the heart of Prescott Valley are a concern.

Opportunities:

- Community Paramedic program.
- Improved internal EMS training programs.
- Utilization of a 40 hour engine to fill gaps where our reliability ratings are low.
- Seek Accreditation through the Center for Public Safety Excellence.
- Improve our internal mentorship programs.
- Grant opportunities to off-set costs.
- Additional personnel will improve programs and reliability both internally and externally.
- Develop a Health and Wellness Center.
- Seek to improve ambulance transport response times.

Challenges:

- Maintaining a functional relationship with current local ambulance provider that meets the community's needs and expectations.
- The agency continues to struggle with getting employees to take part in extracurricular activities and events.
- Difficulty in maintaining a high quality of service in all divisions due to organizational and community growth.
- Loss of institutional knowledge associated with retirements.
- Internal communications within an expanding agency.
- Continued funding challenges due to special district revenue limitations.
- Identify effective data collection and analysis.
- Maintaining competitive wages and benefits.
- Providing quality training to all divisions with staffing support.

- The agency's geographic footprint is large and incorporates suburban, rural, and wilderness areas within a wildland urban interface which contains various hazards.

Threats:

- Legislative changes have a significant impact on our revenues and operations.
- Public Safety Personnel Retirement System (PSPRS) unfunded liability.
- The rise of drug and alcohol abuse does not discriminate between the general public and response professionals.
- Major mass casualty incidents.
- Malicious software and individuals that seek to cause harm to our communications and IT infrastructure.
- Political and ideological groups, both on the macro and micro levels present issues for the agency.
- Extended response times by the private transport services are causing a number of issues with engine reliability ratings and patient outcome.

Goals and Objectives Development

Our Goals and Objectives are updated annually as part of our overall strategic plan. The standing strategic planning committee is responsible for the review and update.

The goals and objectives are maintained in a file on a central server so all employees have access. Those specifically assigned a task have permissions to update the plan as necessary. The goals and objectives are reviewed monthly by senior staff to ensure continuous progress and are included in a monthly report to the board of directors.

Each objective, for the purpose of this document, is assigned to a specific person, or division, has a measurable time frame, and has definitive steps and/or an end point. The objectives are also used to assist us budget development for subsequent years.

Analysis

Future Expansion:

We are seeing some growth in our area along with a corresponding increase in call volume of approximately 5% per year. A majority of the growth is residential and expansion of retail businesses. In the last couple of years we have seen a boom in single family home construction throughout the area, as well as a marked increase in home prices. The rental market remains 98% leased. In an effort to address the lack of rental real estate there are a number of projects under construction or proposed.

As of 2019, one of the issues facing our area relates to home prices. According to John Morgan, Dean of Yavapai College Career and Technical Education, the median household income of our area is \$46,600, while the median home price is \$290,400. Additionally, their statistical analysis shows that 1 out of 4 persons are living in near poverty as well as that both community college and high school enrollment are trending downward. According to Mr. Morgan, 10,773 residents of our area commute to Phoenix for work.

A majority of the economy in the area is driven by retirees and retail. While the retirees can afford the homes, those who are employed by retailers are struggling to find affordable housing. We find the same issue exists for some of our entry level employees. There are several projects being discussed to address work force housing, however to date they have not materialized.

While we are seeing growth in retail development and fast food restaurants, we are not seeing significant growth in base jobs. Industry growth in our area is slowed by the lack of vertical space. According to Mr. Michael Parades, Executive Director of the Prescott Valley Economic Development Foundation (PVEDF), companies are not moving to the Prescott Basin because we do not have buildings that offer office, factory, or warehouse space already out of the ground and available. Further, investors are not investing in the development of spec buildings as they had in the past.

The Town of Chino Valley has been developing the Old Home Manor Industrial Site for the last few years. Old Home Manor is a 200 acre industrial park that is owned by the Town of Chino Valley between Perkinsville Road and Road 4 North. To date, there has been no movement in regards to developers actually constructing spec buildings. There is potential for the future, however we do not know when or what may spur actual development. Other projects, whether multi-family housing or commercial property developments in the Chino Valley area, have not come to fruition.

Emergency Response/Call Volume:

We recognize that it is unlikely we will see a significant enough increase in call volume in Battalion 6's area (Chino, Paulden, and unincorporated County) to warrant an additional fire station in the next 5-8 years. While we are not realizing increased call volume enough to warrant additional equipment in our existing stations, we maintain a close watch in relation to growth as well as our data so we can make informed decisions early related to future resource needs.

In Battalion 3 (Prescott Valley, Dewey/Humboldt, unincorporated County), it is very possible in the next 5 years that we may see significant enough growth in the Prescott Valley area to warrant an additional station. The continued build out of the Granville Development as well as the development of Glassford Heights will eventually require the addition of a station on the north side of Prescott Valley in the area of 89A and the future Great Western Drive. The agency currently owns property on the East side of Fain Road at Sara Jane Lane as well as on the back side of Stoneridge Golf Community along Old Black Canyon Highway where the black top currently ends. Continued development in that area will yield additional calls for service. Once the dirt road is paved between Stoneridge and the back of Prescott Country club, a fire station in that location will give us good access to both neighborhoods, as well as improved access to Hwy 69 near Station 54's area. Eventually, this would decrease the need for an engine to move-up every time Engine 54 responds on a call. There is not currently a set time frame for development of the area.

Our reliability ratings as of 2018 in the heart of Prescott Valley are an area of concern based on national standards:

Station 53 – 71.64%

Station 50 – 72.70%

Station 58 – 74.39%

Given the stations are only 1-1.5 miles apart, a new station in the area is not warranted. However, there are options short of a new station that can be considered as an alternative e.g. staffing a 40-hour engine, implement Alternative Response Vehicles, etc. It will be important for staff and the board to evaluate each on their merits and decide which one will immediately begin to address the issues. At some point, a combination of the two may prove the best course of action.

Development is projected north of 89A adjacent to proposed development in Prescott. At least a portion of the plan moving north is in connection to the Glassford Heights development on the south side of 89A where the Great Western Drive and interchange is projected cross 89A and continue north. There is additional development proposed with an extension of Glassford Hill to the north. These developments are slowly progressing and are not projected to have an appreciable impact on our response in the next 5 years. However, we must monitor the growth as well as any increase in demand. At this point, Engine 59 located at Hwy 89A and Viewpoint is the closest unit to the northern developments. Engine 59 is approximately 12 miles from the back of the furthest development to the north. Future growth may necessitate the need for a station on the north side. The lack of east/west roads connecting the major north/south roads – Viewpoint, Pronghorn and Coyote Springs – remains a challenge. We have brought the need to the attention of Town of Prescott Valley officials as well as County officials. The biggest hurdle they face is gaining easements through private properties to connect north and south routes with east and west routes.

In order to determine need, future analysis will be completed utilizing the CFAI model – time, distance, and critical tasks. This will be outlined in our Standard of Cover as developed for Accreditation. The

agency will consider the use of a 40-hour engine and alternative response units in areas where reliability is low, but where a station is not a viable option. Other development, specifically in the area of 89A will require a station some point in the future, however that determination will be made based on growth and data.

As of the development of this Strategic Planning document, we do not project the need to build a new fire station in the next five years. However, the reliability ratings at 50, 53, and 58 indicate that some level of increased staffing and equipment is needed within the next two years.

Emergency Medical Response:

Central Arizona Fire and Medical provides Emergency Medical Services via Advanced Life Support fire engines. We staff a minimum of one paramedic and two emergency medical technicians (EMT) per unit. Transport EMS services are provided by American Medical Response (AMR) dba Lifeline Ambulance. Emergency medical calls as of 2019 account for 65.2% of our total call volume.

We are experiencing significant challenges with the transport service in our area. Response times for transport are regularly extended, and at times are longer than 20 minutes in densely populated areas; they have exceeded 30 minutes on numerous occasions. In addition, the ambulance crews do not uniformly work within the ICS system on incident scenes which has led to safety concerns.

As call volume related to EMS continues to increase, response times for transport continue to increase. Under AZ Department of Health Services Rules, AMR is the only transport service in our area because they are the only Certificate of Necessity (CON) holder. Additionally, outside of the local hospital system, there are no existing contracts between AMR and the Cities, Towns, County, or Fire Departments/Authority. To that end, we have had great difficulty in holding them accountable for their lack of appropriate response.

AMR was sold to private equity firm KKR in March of 2018. Industry insiders are indicating that AMR will be up for sale again in another 18 months which would be sometime in 2020. Sales from one equity firm to another in short succession do cause some concern for the stability of the company and its services. Because AMR is currently the sole CON holder, there is no back-up for the system should they decrease or cease services.

Regarding the addition of ambulances, the company's estimate is \$700,000 per additional unit. Their profit is largely generated through inter-facility transport. Inter-facility transports are prescheduled, non-911 transports usually between medical facilities, or long term care facilities. The inter-facility transport market in the Prescott Basin is relatively fixed given our limited medical facilities and nursing homes. Conversely, our 911 transports continue to increase, however they generally provide little return on investment, i.e. limited profit. Ultimately, adding ambulances to the system is a profit driven decision not a patient care decision for a private provider.

As of early 2019, we are working in partnership throughout the Quad City Area i.e. Prescott, Prescott Valley, Chino Valley, Dewey Humboldt, and Yavapai County with our elected officials and community

leaders in an attempt to update the current CON through DHS as well as attract another private provider. While it is not our intention to seek a CON, we cannot remove the option from the table should we be unsuccessful in our bid to attract a private for profit provider to the area. We will exhaust all other efforts prior to consideration of a CON for our agency

Funding:

Funding will continue to be a challenge as we look to the future especially under the weight of the Public Safety Pension Retirement System (PSPRS). Additionally, the passage and implementation of Prop 117 limiting Fire District NAV increases on existing structures to 5% a year based on the limited value of a property will continue to hamper our ability to recover from the loss of nearly 50% of our Net Assessed Valuation (NAV).

Growth in the area in regards to housing has been significant the over the last few years. While we do expect a slowdown sometime in the next 12-18 months, our NAV's have outpaced projections. With the new growth, we have seen numbers that exceed 5%. We will need to continue our conservative approach to budgeting as any slowdown in new construction will have a direct impact on our NAV numbers.

Additionally, the rising costs for the PSPRS, health care, and workers comp will continue to be a challenge.

The State passed PSPRS reform in the spring of 2016. However, agency unfunded liabilities continue to increase. For the 2020 fiscal year we realized a 1% reduction in our rate while the unfunded liability increased by \$2.8 billion. We are dubious about future fiscal projections made by PSPRS due to the nature of some of the actuarial assumptions. While we understand the reasons for the assumptions, we are doubtful they will be realized. The system remains our biggest financial hindrance to staffing and capital planning. PSPRS is a State directed and mandated system. To that end we have no option to switch pension systems, nor do we have any options for alternate funding sources.

As described earlier, we need to see growth in our area. Housing and retail are not enough to sustain a community and provide for a robust economy. We need to realize growth in industry that will provide base jobs. While the Fire District is not a driving force for growth in business and industry, we recognize that we must be engaged with our community and economic development. We understand that codes, enforcement, and emergency services infrastructure all impact industrial growth. It is our intent to be a partner in development while maintaining the safety of our community.

Additionally, we are witnessing smaller agencies in Yavapai County struggling to maintain services. Some of the organizations are in close proximity to CAFMA. It will be imperative that staff monitors the situation, and develops contingency plans to address any potential impact to our operations.

It will be important for the agency to remain conservative in our approach to budgeting and creative in our approach to alternative means of revenue. We will need to continue our efforts in seeking grants, and ensure we maintain an up to date listing of fees for service.

Succession Planning:

Central Arizona Fire and Medical holds our personnel in the highest regard, and understands that they are the future. In an effort to ensure a sustainable organization that provides opportunity for our employees, we invest heavily in their development. We have in place succession plans for all positions within the organization. It remains our commitment to review and revise these plans on a regular basis.

In conversations with Chiefs from around the State of Arizona, as well as the nation, we have identified that the fire service is lacking when it comes to developing our personnel administratively i.e. understanding finance, human resources, or the political side of our business. As a result, when administrative chief-level positions open we either have difficulty finding qualified candidates or we find few that are interested in the positions. Our training staff is working with our Operations Chief to develop a formalized mentoring program that addresses these issues to ensure a deep bench for future openings. Ideally we will have three highly qualified candidates for each opening, however we understand this may not always be possible. While we strive to promote from within, we understand that there may be times we must recruit from outside to ensure the best qualified candidate for an opening. It is our intention to minimize the need for outside testing through the professional development of our personnel.

As of 2019, we have two of our senior staff that will retire in the next 12-18 months – Assistant Chief of Operations and Assistant Chief of Planning and Logistics. We plan to hold an internal/external application process in an effort to ensure we have a pool of candidates for testing purposes. These positions will be critical to the continuity of senior staff relationship. In late 2019 and early 2020, we will have to test for multiple administrative, support, and operational positions.

There is legislation proceeding through the 2019 legislative process that would prohibit fire and police agencies from having a residency requirement. Because our area is isolated from resources, we believe the new law could have an impact on our ability for general recall and staffing in the next 5-10 years. We recognize the potential issues and will be working jointly with the labor group for formulate plans to properly address any issues.

Planning for Accreditation:

It is the intention of the agency to develop and plan for future accreditation. CYFD was an accredited agency prior to the formation of CAFMA, however that accreditation was not transferrable to the new agency. Between July, 2019 and December, 2021 the agency will follow the accreditation guidelines and ensure that proper data is collected and analyzed, and that a Standards of Cover is developed. The goal is to pull the accreditation paperwork in January of 2022.

Public Safety Personnel Retirement System (PSPRS):

CAFMA has identified the Public Safety Personnel Retirement System (PSPRS) as a threat to our organization because it is viewed as a problem for which we have little direct oversight. The agency has been working to address the unfunded liability; however our funding source – property taxes – provides

limited options for us to make substantial additional payments. At this point, our plan is to pay the bill each year while working with new actuarial software purchased by the agency that will enhance our ability to define and address the real numbers related to the system. CAFMA has opted to remain under the 20 year amortization schedule as opposed to opting for the 30 year schedule which was projected to cost us significantly more in the long term.

Appendix A

Capital Replacement Plan

Appendix B

Annual Goals and Objectives

2019-2020 Agency Goals Objectives

GOAL 1: Provide long term organizational, and financial stability.

Initiated Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
Objective 1: Continue to develop a new long term forecasting process based on Net Assessed Valuation limitations						
Use data points to develop a new forecasting system for revenue	Senior Staff				1-Mar-20	It may take an additional 3 years to collect enough data to make an appropriate determination
Objective 2: Work with Finance to review and correct asset inventory lists.						
Update and verify current asset inventory list	Planing and Logistics/Spingola and Butler				Feb-20	
Develop procedures for adding new items to asset inventory						
Objective 3: Review divisional standards for accreditation						
Provide self evaluations to each area to be reviewed	Bliss/Feddema				Jan-19	
Review divisional standings	Senior Staff/Managers				Jun-20	
Objective 4: Complete review, update and implementation of board policies for CAFMA, CYFD, and CVFD						
Push new templates to CYFD and CVFD Boards for review, implement and adopt.	Freitag/Tharp/Dixson/Board Members				Sep-19	
Review CYFD and CVFD policies and seek board input	Freitag/Tharp/Dixson/Board Members				Jan-20	
Board to vote on new policies	Freitag/Tharp/Dixson/Board Members				Apr-20	

GOAL 1: Provide long term organizational, and financial stability.

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Continue to develop a new long term forecasting process based on Net Assessed Valuation limitations																	0.00%

Objective 2	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Work with Finance to review and correct asset inventory lists.																	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Review divisional standards for accreditation																	0.00%

Objective 4	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Complete review, update and implementation of board policies for CAFMA, CYFD, and CVFD																	0.00%

2019-2020 Agency Goals Objectives

GOAL 2: Protect and educate our internal and external customers through prevention, enforcement, and public education programs.

Initiated Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
Objective 1: Determine best direction for improving Prevention RMS						
Review alternatives to the Alpine System	Tech Services/Assistant Chief P/L/Fire Prevention Staff				Sep-19	
Determine implementation plan and schedule for new system	Tech Services				1-Oct-19	
Objective 2: Add additional staff to the Fire Prevention Division						
Hire a Fire Inspector Apprentice	HR/Prevention Staff				Aug-20	
Fire Inspector Apprentice shall be trained on the job by Fire Prevention staff members to perform business inspections.	Prevention Staff				Dec-20	
Fire Inspector Apprentice shall read and learn the International Fire Code under the supervision of the Asst. Fire Marshal	Asst. Fire Marshal Smith				Jun-20	
Fire Inspector Apprentice shall attend the following training within the first year of employment: State of Arizona Fire Inspector I training course, Fire Investigation classes either through the AZIAAI or NFA, a wildfire assessment training course.	Prevention Staff				Jun-20	
Objective 3: Review and update current SOGs pertaining to Fire Prevention to ensure Accreditation recommendations are followed						
Review SOGs pertaining to Fire Prevention to ensure they reflect the current practices of the division	Prevention Staff				Jun-20	
Write new SOGs as required to meet Accreditation recommendations.	Prevention Staff				Jun-20	
Objective 4: Write new SOGs as required to meet Accreditation recommendations.						
Create Word document to hand out at front admin counter during permit and plan submittal	Prevention Staff/Admin				Jul-20	
Create pamphlet for distribution through the Chambers of Commerce, Community Development departments and the Contractor's Association	Prevention Staff/Admin				Dec-20	

GOAL 2: Protect and educate our internal and external customers through prevention, enforcement, and pu

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Determine best direction for improving Prevention RMS																	0.00%

Objective 2	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Add additional staff to the Fire Prevention Division																	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Review and update current SOGs pertaining to Fire Prevention to ensure Accreditation recommendations are followed																	0.00%

Objective 4	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Write new SOGs as required to meet Accreditation recommendations.																	0.00%

2019-2020 Agency Goals Objectives

GOAL 3: Ensure long term organizational stability by providing education, training and mentoring programs for all employees.

Initiated Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
Objective 1: Train all personnel on the active shooter protocol						
Finalize curriculum	Feddema/Parra/Fournier					
Conduct on-duty training	Feddema/Parra/Fournier					
Assign on-line modules for all Operations Personnel in Jones & Bartlett	Feddema/Parra/Niemynski					
Objective 2: Review and update the position task books for Operations Personnel						
Review and update the position task book for Firefighter	Feddema/Parra				Aug-19	
Review and update the position task book for Acting Engineer	Feddema/Parra				Oct-19	
Review and update the position task book for Engineer	Feddema/Parra				Dec-19	
Review and update the position task book for Acting Captain	Feddema/Parra				Feb-20	
Review and update the position task book for Captain	Feddema/Parra				Apr-20	
Review and update the position task book for Acting Battalion Chief	Feddema/Parra				Jun-20	
Objective 3: Improve the documentation of annual training						
Work with IT on the best location to store and access an annual training report	Feddema/Parra				Aug-19	
Review the current format and update to ensure clear communication	Feddema/Parra				Oct-20	
Post the updated plan for all personnel to review	Feddema/Parra				Jan-20	
Objective 4: Coordinate annual supervisor's meeting						
Establish Date	Feddema/Parra				Oct-19	
Develop Agenda	Feddema/Parra				Jan-20	
Coordinate speakers	Feddema/Parra				Apr-20	
Objective 5: Develop Human Resources training for All Personnel						
Identify training needs	Feddema/HR				Aug-19	
Develop curriculum	Feddema/HR				Oct-19	
Assign the training to All Personnel	Feddema/HR				Jan-20	
Objective 6: Develop, create and implement an Administrative Task Book for promoting/ Supervisors						
	Tharp, Brookins, Spingola, Dixon, Training Chief				Jun-20	
Objective 7: Additional Non-Operations Training opportunities						
Excel, finance software	Training Chief, involve end users/ division supervisors				Jun-20	
Objective 8: Improved web based mandatory training						
Harassment Training	Training Chief/HR				Jun-20	

GOAL 3: Ensure long term organizational stability by providing education, training and mentoring progra

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Train all personnel on the active shooter protocol																	0.00%

Objective 2	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Review and update the position task books for Operations Personnel																	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Improve the documentation of annual training																	0.00%

Objective 4	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Coordinate annual supervisor's meeting																	0.00%

Objective 5	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Develop Human Resources training for All Personnel																	0.00%

Objective 6	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Develop, create and implement an Administrative Task Book for promoting/ Supervisors																	0.00%
Objective 7	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Additional Non-Operations Training opportunities																	0.00%
Objective 8	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Improved web based mandatory training																	0.00%

2019-2020 Agency Goals Objectives

GOAL 4: Provide for the proper design, development and maintenance of organizational IT and communications infrastructure.

Initiated Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
Objective 1: Continue purchase and replacement of microwave equipment that is nearing end of life cycle.						
Plan to purchase next stage of replacement equipment					Apr-20	
Objective 2: Complete installation of IT equipment in coordination with Station 61 remodel						
Facilitate coordination with MerIT and contractor of installation of infrastructure during construction	Bliss/Tech				Fall 2019	
Install additional equipment after construction					Fall 2019	
Objective 3: Determine best course of action for RMS system						
Review alternatives to the current system					Sep-19	
Plan and schedule implementation of new system					Oct-19	
Objective 4: Complete Phase 2 of VHF system project						
Complete receive side of VHF					Jan-20	
Objective 5: Hire an IT position and evaluate ability to cross train in radio skills						
Hiring process complete and job conditional job offer made					Jul-19	
New employee starts					Aug-19	
Objective 6: Evaluation of IT personnel needs based on results of Objective 7 and IT audit recommendations						
Determine if the new IT position can effectively cross train between IT and radio					Feb-20	
Objective 7: Review all operational software interoperability and end user efficacy						
Needs assessment for all enterprise software	Tech Services/Senior Staff/ Division managers				Apr-20	
Objective 8: Electronic processing and Records Retention for all Personnel Files						
Implement electronic workflow software for processing and retention of personnel files	Tech Services/Finance, HR, Administrative Managers				Dec-20	

GOAL 4: Provide for the proper design, development and maintenance of organizational IT and communica

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Continue purchase and replacement of microwave equipment that is nearing end of life cycle.																	0.00%

Objective 2	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Complete installation of IT equipment in coordination with Station 61 remodel																	0.00%

Objective 3	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Determine best course of action for RMS system																	0.00%

Objective 4	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Complete Phase 2 of VHF system project																	0.00%

Objective 5	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Hire an IT position and evaluate ability to cross train in radio skills																	0.00%
Objective 6	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Evaluation of IT personnel needs based on results of Objective 7 and IT audit recommendations																	0.00%
Objective 7	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Review all operational software interoperability and end user efficacy																	0.00%
Objective 8	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Electronic processing and Records Retention for all Personnel Files																	0.00%

2019-2020 Agency Goals Objectives

GOAL 5: Ensure operational readiness through health, wellness, and prevention programs

Initiated Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
<i>Objective 1: Give employees better access to mental health resources in a timely manner and at an affordable cost</i>						
Meet with local counselors to develop a relationship with the goal of expanding our contact list of suggested counselors for non-traumatic counseling services	Labor/Management/HR				Jan-20	Include HR Manager in all discussions of change to these areas...
Consider retaining a mental health professional with expertise in public safety trauma issues to provide support	Peer Support Group/HR				Jan-20	Include HR Manager in all discussions of change to these areas...
Additional training and "time in the seat" to be able to give CISD team members more credibility with employees in being able to provide support and guidance in times of crisis.	Peer Support Group/HR				Feb-20	Include HR Manager in all discussions of change to these areas...
Expand the peer-support/CISD team with more members to better serve the employees of the Agency	Peer Support Group/HR				Fall 2029	Include HR Manager in all discussions of change to these areas...
Host a Peer Support Training Class			\$7,000		Fall 2019	Include HR Manager in all discussions of change to these areas...
Provide an internal education program related to PTSD and make part of the Captain's Academy as well as the BC Academy	Peer Support Group/HR				Jan-20	Include HR Manager in all discussions of change to these areas...

GOAL 5: Ensure operational readiness through health, wellness, and prevention programs

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Give employees better access to mental health resources in a timely manner and at an affordable cost																	0.00%

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Resolution No. 2019-04

**PUBLIC SAFETY PERSONNEL RETIREMENT SYSTEM PENSION FUNDING
POLICY**

A FORMAL RESOLUTION OF THE GOVERNING BOARD OF THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY (“CAFMA” or the “Authority”) TO ADOPT A PUBLIC SAFETY PERSONNEL RETIRMENT SYSTEM PENSION FUNDING POLICY

WHEREAS, House Bill 2019, approved by the Governor on April 3, 2018, requires that each governing body of an employer shall annually adopt a pension funding policy that includes funding objectives that address

- How to maintain stability of the governing body’s contributions to the system,
- How and when the governing body’s funding requirements of the system will be met,
- Define the governing body’s funding ration target under the system and the timeline for reaching the targeted funded ratio; and

WHEREAS, the policy must also formally accept the employer’s share of the assets and liabilities under the system based on the system’s actuarial valuation report; and

WHEREAS, the policy must be annually posted on the Authority’s website,

THEREFORE IT IS HEREBY RESOLVED, APPROVED, ADOPTED, AND DIRECTED AS FOLLOWS:

RESOLVED, that the Governing Board of the Central Arizona Fire and Medical Authority, hereby adopts the Pension Funding Policy attached hereto.

APPROVED AND ADOPTED this 24th day of June, 2019.

Board Chairman
Central Arizona Fire and Medical Authority

ATTEST:

Board Clerk
Central Arizona Fire and Medical Authority

TO: Fire Board
FROM: Chief Freitag
DATE: June 12, 2019

SUBJECT: MOTION, DISCUSSION, AND ACTION REGARDING APPROVAL OF
ANDERSON ASPHALT BID OF \$144,014.30 FOR STATION 50
PARKING LOT

We have had a long term plan of replacing the asphalt at Station 50 with 6" high psi concrete due to the poor performance of asphalt that we have experienced at several stations. The south side was completed several years ago, and we have been planning on addressing the north side for several years. The Fiscal Year 2019-2020 Budget contains a \$150,000 capital item that is intended to pay for this work. This project has become time sensitive due to failure of the parking lot asphalt due in part to an irrigation system leak. As you can see, Anderson Asphalt submitted the low bid based on original specifications but all three attached bids came back substantially higher than expected. We believe that this is due to increased costs since the time of the original estimate and a change in local contractors' ability to dispose of the clay soil that needs to be removed.

Based on Anderson Asphalt being the low bid, we discussed other options with them and developed the fourth proposal which achieves our needs for the station and fits the budgeted amount.

Suggested Motion: *Approve for the Anderson Asphalt bid in the amount of
\$144,014.30*

If you have any questions, please call Assistant Chief Tharp or myself at 772-7711.



Proposal Submitted To: **Central Arizona Fire**

Name: **Eric Crossman**

Email: **ecrossman@cazfire.org**

Phone: **928-772-7711**

928-772-8800 (cell)

Work to be performed at:

Prescott Valley Station

We hereby propose to furnish the following materials and perform the labor necessary for the completion of Job:

- **Rip out approx. 8,673 Sq Ft of asphalt**
- **Grade existing subgrade**
- **5ft Over Ex to start approximately 5ft from curb line, not include parking area, and stop at gas line near entrance**
- **Base Rock to be used for initial 18-24" with approx. 3' of asphalt milling to be compacted at every 12"**
- **Pour approx. 8,673 sq ft of concrete 6 inches with #4 rebar**
- **Price based on hauling existing clay to nearby location provided**

All material is guaranteed to be as specified, and the above work to be performed in accordance with the drawings and specifications submitted for the above work and completed in a substantial workmanlike manner for the sum of **\$144,014.30**

With payment to be made as follows **60% down: \$86,408.58**

Balance due upon completion: **\$57,605.72**

Payment must be made once job is complete. If payment takes more than 30 days to receive, a 2% surcharge will be added for each day beyond 30 days.

Respectfully submitted per: **Dan Anderson/ Anderson Asphalt services & Contracting**

This proposal may be withdrawn by us if not accepted within 15 days

Any alterations or deviation from the above specification involving extra costs will be executed only upon written orders, and will become an extra charge over and above the estimated. All agreements are contingent upon strikes, accidents, or delays beyond our control. Owner to carry fire, tornado, and other necessary insurance upon above work. Worker's Compensation and Public Liability insurance on above work to be taken out by Anderson Asphalt Services & Contracting LLC.

Acceptance of Proposal

The above prices, specifications, and conditions are satisfactory, and are hereby accepted. You are authorized to do the work as specified. Payment will be made as outlined above.

Signature: _____ Date: _____

Anderson Asphalt Services & Contracting LLC / P.O. Box 26326 Prescott Valley, AZ. 86312 / 928-231-2582



Proposal Submitted To: **Central Arizona Fire**

Name: **Eric Crossman**

Email: **ecrossman@cazfire.org**

Phone: **928-772-7711**

928-772-8800 (cell)

Work to be performed at:

Prescott Valley Station

We hereby propose to furnish the following materials and perform the labor necessary for the completion of Job:

- **Rip out approx. 9500 Sq Ft of asphalt**
- **Grade existing subgrade**
- **6ft Over Ex of clay in 9500 sq ft area**
- **Supply and install and compact new granular fill to a level 16" below concrete subgrade.**
- **Supply and install 8" of New ABC subgrade over granular fill**
- **Pour approx. 9500 sq ft of 4500 psi concrete 6 inches thick with #4 rebar**
- **Temporary gas line support will be put in place during over ex process and installation of new sub grade**

All material is guaranteed to be as specified, and the above work to be performed in accordance with the drawings and specifications submitted for the above work and completed in a substantial workmanlike manner for the sum of **\$179,568.45** With payment to be made as follows **60% down: \$107,741.07**

Balance due upon completion: **\$71,827.38**

Payment must be made once job is complete. If payment takes more than 30 days to receive, a 2% surcharge will be added for each day beyond 30 days.

Respectfully submitted per: Dan Anderson/ Anderson Asphalt services & Contracting

This proposal may be withdrawn by us if not accepted within 15 days

Any alterations or deviation from the above specification involving extra costs will be executed only upon written orders, and will become an extra charge over and above the estimated. All agreements are contingent upon strikes, accidents, or delays beyond our control. Owner to carry fire, tornado, and other necessary insurance upon above work. Worker's Compensation and Public Liability insurance on above work to be taken out by Anderson Asphalt Services & Contracting LLC.

Acceptance of Proposal

The above prices, specifications, and conditions are satisfactory, and are hereby accepted. You are authorized to do the work as specified. Payment will be made as outlined above.

Signature: _____ Date: _____

Anderson Asphalt Services & Contracting LLC / P.O. Box 26326 Prescott Valley, AZ. 86312 / 928-231-2582



P.O. BOX 11348
PRESCOTT, AZ 86304
PH: 541-7912 FAX: 541-7928
RES LIC #084698-001
COM LIC #107545
TAX #13-023677W

**CENTRAL YAVAPAI FIRE DISTRICT STATION #50
2780 N. VALLEY VIEW
PRESCOTT VALLEY, ARIZONA 86314
EXPANSIVE SOIL REMEDIATION - NORTH DRIVEWAY
MARCH 4, 2019**

PROPOSAL FOR EXPANSIVE SOIL REMEDIATION AT FIRE STATION #50. ALL WORK IS BASED ON COPELAND GEOTECHNICAL CONSULTANTS PROJECT #1457.01.

REPLACE NORTH DRIVEWAY AND ENTRY:

1.	REMOVE EXISTING ASPHALT PAVING AND HAUL OFF	\$	263.45
2.	REMOVE EXISTING 8" ABC SUBGRADE AND STORE ON SITE - SEE #8 FOR PRICE.	\$	-
3.	REMOVE AND HAUL OFF EXISTING CLAY LAYER TO A DEPTH OF 6' TO THE GRAVEL - SAND LAYER - SEE #8 FOR PRICE	\$	-
4.	PLACE AND GRADE OWNER'S STORED AVC SUBGRADE UNDER NEW GRANULAR FILL - SEE #8 FOR PRICE.	\$	-
5.	SUPPLY AND INSTALL NEW GRANULAR FILL TO REPLACE REMOVED CLAY LAYER OVER EXISTING GRAVEL-SAND LAYER TO A LEVEL 16" BELOW CONCRETE SUBGRADE - SEE #8 FOR PRICE	\$	-
6.	PROVIDE COMPACTION TESTING FOR NEW GRANULAR FILL	\$	1,047.18
7.	SUPPLY AND INSTALL 8" OF NEW ABC SUBGRADE OVER NEW GRANULAR FILL - SEE #8 FOR PRICE	\$	-
8.	SUPPLY AND INSTALL 6" THICK CONCRETE SLAB OVER ABC SUBGRADE, INCLUDING: A) 4500 PSI HIGH PERFORMANCE REDIMIX CONCRETE 6" THICK B) #3 REBAR AT 2' O.C. GRID C) SAW CUT EXPANSION JOINTS	\$	207,251.14
9.	CLEAN UP	\$	418.87
		COST	\$ 208,980.64
		SALES TAX (65% OF 9.18% OF COST)	\$ 12,469.87
		TOTAL	\$ 221,450.51

NOTE:

REPAIR OR REWORK TO THE EXISTING CONCRETE CURBS AND RELOCATING ANY UNDERGROUND EXISTING UTILITIES ARE EXCLUDED FROM THIS PROPOSAL.

Pehl Contracting Inc.

An A general engineering contractor

ROC286060

Cell 928-710-2211

PO Box 1153

Chino Valley, AZ 86323

-
- *Remove and dispose of 9500 Sq Ft of asphalt*
 - *Grade existing subgrade*
 - *6ft Over Ex of clay in 9500 sq ft area*
 - *Supply and install and compact new granular fill to a level 16" below concrete subgrade.*
 - *Supply and install 8" of New ABC subgrade over granular fill*
 - *Pour approx. 9500 sq ft of 4500 psi concrete 6 inches thick with #3 rebar*
 - *Saw cut all expansion joints*
-

All pricing includes compaction testing as required and all necessary clean up

Total: \$198,568.00



Emergency Care

11811 Willows Road NE
P.O. Box 97006
Redmond, WA 98073-9706 U.S.A.
www.physio-control.com
tel 800.442.1142
Sales Order fax 800.732.0956
Service Plan fax 800.772.3340

To	Central Arizona Fire and Medical Authority Attn: Doug Niemynski, Fire Chief 8555 East Yavapai Rd Prescott Valley, AZ 86314 (928) 759-6976 dniemynski@cafire.com	Quote Number 00180312 Revision # 1 Created Date 6/17/2019 Sales Consultant Gary Guntman (602) 625-1131 gary.guntman@stryker.com FOB Redmond, WA Terms All quotes subject to credit approval and the following terms and conditions NET Terms NET 30 Expiration Date 6/21/2019
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Product	Product Description	Quantity	List Price	Unit Discount	Unit Sales Price	Total Price
99577-001957	LIFEPAK 15 V4 Monitor/Defib, Adaptive Biphasic, Manual & AED, Color LCD, 100mm Printer, Noninvasive Pacing, Metronome, Trending, SpO2, NIBP, 12-Lead ECG, EtCO2, Carbon Monoxide, Bluetooth INCLUDED AT NO CHARGE: 2 PAIR QUIK-COMBO ELECTRODES PER UNIT - 11996-000091, TEST LOAD - 21330-001365, IN-SERVICE DVD - 21330-001486, SERVICE MANUAL CD- 26500-003612 (one per order) and SHIP KIT (RC Cable) 41577-000288 INCLUDED. HARD PADDLES, BATTERIES AND CARRYING CASE NOT INCLUDED.	1.00	35,660.00	-6,418.80	29,241.20	29,241.20
Trade-in product	Trade in of Zoll M-Series Biphasic towards the purchase of Lifepak 15	1.00	0.00	0.00	-2,500.00	-2,500.00
21330-001176	LP 15 Lithium-ion Battery 5.7 amp hrs	12.00	479.00	-86.22	392.78	4,713.36
11171-000049	Rainbow DCI Adt Reusable Sensor, 1/box	1.00	640.00	-115.20	524.80	524.80
11171-000016	Masimo SET LNCS Patient Cable - 10 foot	5.00	293.00	-52.74	240.26	1,201.30
11171-000017	Masimo SET LNCS Adult Reusable Sensor	5.00	325.00	-58.50	266.50	1,332.50
11577-000002	LIFEPAK 15 Basic carry case w/right & left pouches; shoulder strap (11577-000001) included at no additional charge when case ordered with a LIFEPAK 15 device	1.00	327.00	-58.86	268.14	268.14
11220-000028	Carry case top pouch for use w/LIFEPAK 12 or LIFEPAK 15	1.00	59.00	-10.62	48.38	48.38
11260-000039	LIFEPAK 15 Carry case back pouch	1.00	84.00	-15.12	68.88	68.88
11996-000480	4G Titan III Trio Modem: Verizon or AT&T WiFi/Cellular/Audio ((audio on/off configurable by customer), non-Kore (customer data plan). Customer will obtain SIM card to configure for Verizon or AT&T	15.00	2,295.00	-918.00	1,377.00	20,655.00

Subtotal	USD 55,553.56
Estimated Tax	USD 5,000.00

Estimated Shipping & HandlingUSD 185.00

Current Sales Tax Rates will be applied at the time of Invoice and tax rate is based on the Ship To location

Grand TotalUSD 60,738.56

Pricing Summary Totals	
List Price Total	USD 80,033.00
Total Contract Discounts Amount	USD 0.00
Total Discount	USD -21,979.44
Trade In Value	USD -2,500.00
Tax + S&H	USD 5,185.00

GRAND TOTAL FOR THIS QUOTE

USD 60,738.56

Please provide a company issued Purchase Order that includes Billing and Shipping Address.
PO must reference payment terms of Net 30 days.

- OR -

Required information if no Purchase Order is provided

Billing Address <input type="checkbox"/> same as address on quote	Shipping Address <input type="checkbox"/> same as Billing Address
Account Name	Account Name
Address	Address
City	City
State Zip Code	State Zip Code
Accounts Payable Contact Information	
Accounts Payable Contact	Accounts Payable Phone Number
Accounts Payable Email	Customer is Tax Exempt? <input type="checkbox"/> Yes <input type="checkbox"/> No
Authorized Customer Signature	
Name	Signature
Title	Date

Optional information:

Special Ship to Address

Comments

For Multiple End Users, please attach a supporting document with End User name, physical location, product type and quantity

Reference Number GG/198844

General Terms for all Products, Services and Subscriptions.

Physio-Control, Inc. ("Physio") accepts Buyer's order expressly conditioned on Buyer's assent to the terms set forth in this document. Buyer's order and acceptance of any portion of the goods, services or subscriptions shall confirm Buyer's acceptance of these terms. Unless specified otherwise herein, these terms constitute the complete agreement between the parties. Amendments to this document shall be in writing and no prior or subsequent acceptance by Seller of any purchase order, acknowledgment, or other document from Buyer specifying different and/or additional terms shall be effective unless signed by both parties.

Pricing. Prices do not include freight insurance, freight forwarding fees, taxes, duties, import or export permit fees, or any other similar charge of any kind applicable to the goods and services. Sales or use taxes on domestic (USA) deliveries will be invoiced in addition to the price of the goods and services unless Physio receives a copy of a valid exemption certificate prior to delivery. Discounts may not be combined with other special terms, discounts, and/or promotions.

Payment. Payment for goods and services shall be subject to approval of credit by Physio. Unless otherwise specified by Physio in writing, the entire payment of an invoice is due thirty (30) days after the invoice date for deliveries in the USA, and sight draft or acceptable (confirmed) irrevocable letter of credit is required for sales outside the USA.

Minimum Order Quantity. Physio reserves the right to charge a service fee for any order less than \$200.00.

Patent Indemnity. Physio shall indemnify Buyer and hold it harmless from and against all demands, claims, damages, losses, and expenses, arising out of or resulting, from any action by a third party against Buyer that is based on any claim that the services infringe a United States patent, copyright, or trademark, or violate a trade secret or any other proprietary right of any person or entity. Physio's indemnification obligations hereunder will be subject to (i) receiving prompt written notice of the existence of any claim; (ii) being able to, at its option, control the defense and settlement of such claim (provided that, without obtaining the prior written consent of Buyer, Physio will enter into no settlement involving the admission of wrongdoing); and (iii) receiving full cooperation of Buyer in the defense of any claim.

Limitation of Interest. Through the purchase of Physio products, services, or subscriptions, Buyer does not acquire any interest in any tooling, drawings, design information, computer programming, patents or copyrighted or confidential information related to said products or services, and Buyer expressly agrees not to reverse engineer or decompile such products or related software and information.

Delays. Physio will not be liable for any loss or damage of any kind due to its failure to perform or delays in its performance resulting from an event beyond its reasonable control, including but not limited to, acts of God, labor disputes, the requirements of any governmental authority, war, civil unrest, terrorist acts, delays in manufacture, obtaining any required license or permit, and Physio's inability to obtain goods from its usual sources.

Limited Warranty. Physio warrants its products and services in accordance with the terms of the limited warranties located at <http://www.physio-control.com/Documents/>. The remedies provided under such warranties shall be Buyer's sole and exclusive remedies. Physio makes no other warranties, express or implied, including, without limitation, **NO WARRANTY OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE, AND IN NO EVENT SHALL PHYSIO BE LIABLE FOR INCIDENTAL, CONSEQUENTIAL, SPECIAL OR OTHER DAMAGES.**

Compliance with Confidentiality Laws. Both parties acknowledge their respective obligations to maintain the security and confidentiality of individually identifiable health information and agree to comply with applicable federal and state health information confidentiality laws.

Compliance with Law. The parties agree to comply with any and all laws, rules, regulations, licensing requirements or standards that are now or hereafter promulgated by any local, state, and federal governmental authority/agency or accrediting/administrative body that governs or applies to their respective duties and obligations hereunder.

Regulatory Requirement for Access to Information. In the event 42 USC § 1395x(v)(1)(I) is applicable, Physio shall make available to the Secretary of the United States Department of Health and Human Services, the Comptroller General of the United States General Accounting Office, or any of their duly authorized representatives, a copy of these terms, such books, documents and records as are necessary to certify the nature and extent of the costs of the products and services provided by Physio.

No Debarment. Physio represents and warrants that it and its directors, officers, and employees (i) are not excluded, debarred, or otherwise ineligible to participate in the Federal health care programs as defined in 42 USC § 1320a-7b(f); (ii) have not been convicted of a criminal offense related to the provision of healthcare items or services; and (iii) are not under investigation which may result in Physio being excluded from participation in such programs.

Choice of Law. The rights and obligations of Physio and Buyer related to the purchase and sale of products and services described in this document shall be governed by the laws of the state where Buyer is located. All costs and expenses incurred by the prevailing party related to enforcement of its rights under this document, including reasonable attorney's fees, shall be reimbursed by the other party.

Additional Terms for Purchase and Sale of Products.

In addition to the General Terms above, the following terms apply to all purchases of products from Physio:

Delivery. Unless otherwise specified by Physio in writing, delivery shall be FOB Physio point of shipment and title and risk of loss shall pass to Buyer at that point. Partial deliveries may be made and partial invoices shall be permitted and shall become due in accordance with the payment terms. In the absence of shipping instructions from Buyer, Physio will obtain transportation on Buyer's behalf and for Buyer's account. Delivery dates are approximate. Freight is pre-paid and added to Buyer's invoice. Products are subject to availability.

Inspections and Returns. Within 30 days of receipt of a shipment, Buyer shall notify Physio of any claim for product damage or nonconformity. Physio, at its sole option and discretion, may repair or replace a product to bring it into conformity. Return of any product shall be governed by the Returned Product Policy located at <http://www.physio-control.com/Documents/>. Payment of Physio's invoice is not contingent on immediate correction of nonconformities.

No Resale. Buyer agrees that products purchased hereunder will not be resold to third parties and will not be reshipped to any persons or places prohibited by the laws of the United States of America.

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

RESOLUTION 2019-07

A FORMAL RESOLUTION OF THE BOARD OF THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY TO DESIGNATE THE EQUITY ASSIGNMENT FOR FISCAL YEAR 2019-2020 AS NOTED IN THE GOVERNMENT ACCOUNTING STANDARDS BOARD (GASB) STATEMENT #14 – JOINT VENTURE ACCOUNTING.

WHEREAS, the Central Arizona Fire and Medical Authority participates in a Joint Powers Authority allowed under ARS Title 48 Section 805.01, and;

WHEREAS, the Central Arizona Fire and Medical Authority Board of Directors annually approves a Fiscal Year budget as directed by ARS Title 48 Section 805.02, and;

WHEREAS, the Central Arizona Fire and Medical Authority, through its approved budget, manages the budgeted funds of the Central Yavapai Fire District and the Chino Valley Fire District for its operation, and;

WHEREAS, the Central Arizona Fire and Medical Authority is participating in Joint Venture Accounting as defined by GASB Statement #14, and;

WHEREAS, the Central Arizona Fire and Medical Authority wishes to clearly designate the assignment of equity for each fiscal year as outlined in GASB Statement #14;

THEREFORE, IT IS HEREBY RESOLVED THAT THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS, WITH THE ADOPTION OF THE FISCAL YEAR 2020 BUDGET OF \$26,351,812 DESIGNATES THAT FISCAL YEAR 2020 BUDGETED EXPENSES AND REVENUES SHALL BE ASSIGNED AT 81.12% TO THE CENTRAL YAVAPAI FIRE DISTRICT AND 18.88% TO THE CHINO VALLEY FIRE DISTRICT BASED ON THE FUNDING REQUIREMENTS TO THE JPA.

RESOLVED and ADOPTED this 24th day of June, 2019.

Board Chairman

ATTEST:

Board Clerk