AGENDA

Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Regular Meeting
Monday, January 27, 2020, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley, Arizona

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, January 27, 2020 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

- 1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
- 2. PLEDGE OF ALLEGIANCE
- 3. PRESENTATIONS
 - A. Prescott Valley Town Council Report
 - B. Board Members' Reports
 - i. Prescott Regional Communications (PRCC)
 - ii. Public Records Requests
 - iii. Legal Fees
 - iv. Labor/Management
 - C. Recognition for Engine 57 B Shift
 - D. Letters from the Public
 - E. Monthly Division Reports from the Fire Chief and staff in regard to current activities of the Fire Authority and the status and progress relating thereto. Any item discussed in the Division Reports is subject to discussion and direction by the Board; no action will be taken.

4. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to

speak for three (3) minutes and Call to the Public shall not exceed 30 minutes per meeting.

5. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Regular Session Minutes December 19, 2019
- B. Approve General Fund Financial Statements
- C. Approve Fire Protection Agreements O'Mara, Robinson-Antes
- D. Approve Policy Amendments 630 Grievance Procedure; 660 Reduction in Force (Layoff)

6. NEW BUSINESS

- A. Analysis of Fiscal Year Ending June 30, 2019 Audit and Review of Equity of the Respective Agencies
- B. Motion, Discussion, and Action Regarding Approval of End of the Fiscal Year 2019 Excess General Fund Transfer of \$1,537,743.00 to the Capital Reserve Account
- C. Update of Current Status of Fiscal Year's Goals and Objectives
- D. Motion, Discussion, and Action Regarding Approval to Purchase Mobile Data Terminal Refresh Hardware for \$83,190.14
- E. Discussion Regarding Ambulance Update

7. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

RECORDS REQUESTS

Date	First						Delivery		Date		Staff	Staff
Received	Name	Last Name	Company Name	Record Type	Incident / Reference #	Status	Method	Cost	Completed	Notes	Hours	Cost
11/25/2019	Jelesyka	Baeza	Hirsh&Lyon Accident Law	EMS	18-1599	COMPLETE	MAILED	22.00	12/19/19	They did not include enough details to determine what they were looking for. A record request form was not including in their request. A form was emailed to them requesting additional details. 11/25/19 MS Recieved request. Called to request HIPPA, found patient's name on check - 12/11/2019 CB Received HIPPA request, sent to Chief Tharp for review. 12/16/2019 Chief approved full reports. Mailed 12/19/19. Check sent to Finance. KG		\$0.00
11/26/2019	Det. Brian	Hohrein	Prescott Valley PD	EMS	19-11988	COMPLETE	PICKED UP	0.00	12/04/19	Chief Tharp returned request. Stated that we cannot give EMS w/out HIPAA or Subpoena even if a criminal investigation. We can give incident report. All is free of charge because it's a criminal investigation -CB Left msg w/ Det. 11/27 -KG 12/04 Det. picked up incident report only KG		\$0.00
12/2/2019	Mark	Kille	Mingus Mountain Law Group	EMS	19-011075	COMPLETE	MAILED	22.00	12/16/19	Requested EMS report. Did not send check wants report mailed, did not send payment for request. Believes that request is covered under "HITECH Act". Chief Tharp returned rquest and stated that we require HIPPA release AND proof of guardianship before report can be approved. Emailed Diana @Mingus mountan to inform her of documnets and payment neededCB Received HIPPA still need Photo Identification of parent/guardian, Diana is working on sending this 12/16/2019 CB Photo ID was emailed and record was mailed to Diana	1	
12/12/19	James	Gregory	Self	EMS	19-008483	COMPLETE	PICKED UP	0.00	12/23/19	Gave to Chief Tharp for review 12/16/2019 CB Chief approved full report. Spoke with Greg 12/19/19 10:25 a.m he will pick up this afternoon. KG PICKED UP 12/23/2019 - CB		
12/16/19	Lew	Ruggiero	R3 Investigations	EMS	19-006605	COMPLETE	MAILED	22.00	12/19/19	KG - Gave to Chief Tharp for review. 12/19/19 Chief approved a redacted incident report, NO EMS due to lack of HIPAA. Mailed 12/19/19. Check sent to Finance. KG	1	\$0.00
12/23/19	Britney	Wackerle	Self	EMS	19-012895	COMPLETE	PICKED UP		12/31/19	Gave to Chief Tharp for review 12/23/2019 - CB		\$0.00
01/08/20	Paula	Crumb	Adult Protective Services	EMS	20-01-08	CLOSED	RECORD AVAILABLE		01/08/20	No records found. Paula was notifiedCB		\$0.00
11/20/19	Joan	Jacobs	Jacobs Joan & Associates	ENVIRONMENTAL RECORD	2019.11.20-Jacobs	COMPLETE	EMAILED	0.00	11/21/19	Environmental records for 3707, 3699, 3651 & 3627 N SR 89 Chino Valley. Rick replied to Joan on 11/21/19		\$0.00
12/11/19	Alan	Biter	AEI Consultants	ENVIRONMENTAL RECORD	19-12-03-Biter	COMPLETE	EMAILED	0.00	12/12/19	KG-Gave to Rick. 12/11/19. Rick emailed requestor 12/12/19. KG		
12/17/19	Rachel	Largay	Partner Engineering & Science	ENVIRONMENTAL RECORD	2019.12.17-Largay	COMPLETE	EMAILED	0.00	12/17/19	Environmental request - State Land. Gave to Rick 12/17/19. KG-Rick emailed 12/17/19.		\$0.00
01/02/20	Nimeesha	Lanson		ENVIRONMENTAL RECORD	2020.01.02-Lanson	COMPLETE	EMAILED	0.00	01/02/20	Environmental records for 8201 E SR 69 - Oil Can Henry's. Gave to Rick. Rick emailed no records found.		\$0.00
01/08/20	Olivia	Gerrits	Speedie & Associates	ENVIRONMENTAL RECORD	2020.01.08-Gerrits	IN PROGRESS				Environmental records for 1072 N SR 89 and 1090 N SR 89, Chino Valley. Gave to Rick.		\$0.00
												+-
12/4/2019	Ali	Schroeder	ICHD Chino Cottage Group Home	FIRE	19-012526	COMPLETE	PICKED UP	0.00	12/10/19	Signed and left message that it is ready to pick up 12-5-19 MS Picked up 12/10/19		
12/18/19	Eric	Hobbs	LexisNexis/Farmer's Ins.	FIRE	19-012479	COMPLETE	MAILED	22.00	01/09/20	KG-Fire report not ready. Printed incident report. Chief approved. 01/02/2020 KG-Fire report finished. Will go out in mail 01/10/2020.		\$0.00
							INO					
	Eric	Hobbs	LexisNexis/AIGCS	INCIDENT	19-12-10-Hobbs	CLOSED	RECORD AVAILABLE	0.00	12/10/19	KG-Based on given location, date, and name, no record found. Mailed back. 12/10/19		

04/17/19	Chris	Jensen	Jensen Phelan Law Firm	PUBLIC RECORD	2019.04.17-Jensen01	IN PROGRESS	CEY - Financial records of deposits, withdrawals, transfers, loans, loan payments, disbursements, pension plan payments, interest payments or charges, or any other financial actions as to the Capital Reserve Account since 01/01/2014. 5/1/19: letter advising due to large volume of records, please allow 4-6 weeks for records to be ready. One letter addressing all three agencies. 6/4: Letter advising large volume of emails returned, additional time needed for review, etc. Also re-stated records available on website and unable to send records via email due to size. One letter for all three agencies. 6/25 Letter re: additional time due to staffing issues, restated some records available on website. One letter for all three agencies.
04/17/19	Chris	Jensen	Jensen Phelan Law Firm	PUBLIC RECORD	2019.04.17-Jensen02	IN PROGRESS	CHV - Financial records of deposits, withdrawals, transfers, loans, loan payments, disbursements, pension plan payments, interest payments or charges, or any other financial actions as to the Capital Reserve Account since 01/01/2014. 5/1/19: letter advising due to large volume of records, please allow 4-6 weeks for records to be ready. One letter addressing all three agencies. 6/4: Letter advising large volume of emails returned, additional time needed for review, etc. Also re-stated records available on website and unable to send records via email due to size. One letter for all three agencies. 6/25 Letter re: additional time due to staffing issues, restated some records available on website. One letter for all three agencies.
04/17/19	Chris	Jensen	Jensen Phelan Law Firm	PUBLIC RECORD	2019.04.17-Jensen03	IN PROGRESS	CEA - Financial records of deposits, withdrawals, transfers, loans, loan payments, disbursements, pension plan payments, interest payments or charges, or any other financial actions as to the Capital Reserve Account since 01/01/2014. 5/1/19: letter advising due to large volume of records, please allow 4-6 weeks for records to be ready. One letter addressing all three agencies. 6/4: Letter advising large volume of emails returned, additional time needed for review, etc. Also re-stated records available on website and unable to send records via email due to size. One letter for all three agencies. 6/25 Letter re: additional time due to staffing issues, restated some records available on website. One letter for all three agencies.
12/12/19	Larios	Sheri	Snyder&Wenner	PUBLIC RECORD	19-12-13	IN PROGRESS	Sent Reqest for EMS records, only filled out public request form CB 12/12/2019 Spoke to Sheri, she's mailing correct form and payment - CB 12/16/2019

LEGAL FEES

Chino Valley Fire District 12/30/19 Law Offices of Nicolas Cornelius - Routine Legal.........................\$315.00 Central Yavapai Fire District 12/30/19 Law Offices of Nicolas Cornelius - Routine Legal........................\$292.50 12/30/19 Law Offices of Nicolas Cornelius - ACE Lawsuit........................\$202.50 Central Arizona Fire and Medical

No legal fees.

From: Dan Gnagey < >
Sent: Thursday, January 16, 2020 7:53 AM

To: John Feddema < >; Jeff Polacek < >; Doug Niemynski

Cc: Craig Stooks < >
Subject: SAVE

Hello,

On the 28th of December 2019 E57 B shift ran EMS call that was way above the norm. They found themselves in not only a remote location with difficult access to the patient but also found a critical patient. E57's precise and fast actions to this critical call are exactly what saved this patients life. Captain Stooks and his crew did an outstanding job in a very high stress critical situation. While looking at the chart on this call and seeing the vitals trending in a rapid negative way the crew acted upon it and performed a surgical airway after numerous attempts at trying to secure an advanced airway. This patient is still alive and looking like she will be going to a rehab facility soon. I am adding a letter Dr. Lampe sent me last night regarding this call (Doc explains it way better than I do). Please consider this crew for a SAVE award. Great job Captain Stooks, Firefighter Ryan Farris, Firefighter Leo Basurto!!!

Dan Gnagey

Hello Dan,

Thank you for that great case your department presented today at the monthly CE/Run review. This was one of the best cases we have had presented in quite some time. I wanted to email you to make sure that it is known what an outstanding job Paramedic Ferris and Paramedic Stooks did in caring for this extremely complicated patient. Their quick actions truly saved her life!

I was particularly impressed by the way they quickly identified an airway problem. Quickly attempted BVM and realized a more definitive airway was needed. They then quickly moved to sedate the patient and attempt to intubate. After an attempt to use the scope, they successfully re-oxygenated the patient as they moved to a second and different attempt using direct laryngoscopy. After they once again could not visualize the cords and recognized severely distorted anatomy, they quickly re-oxygenated for a quick third look by the Lifeline medic. Once it was clear she could not be intubated they immediately decided she needed a surgical airway (often people are hesitant to do this and patients die at this point). A surgical airway was quickly placed and her sats improved and her mentation improved.

Reading their description of the events and their actions, along with hearing them explain it, sounded like they were reading out of a difficult airway manual. They perfectly and quickly moved from step to step to secure her airway. This quick thinking and quick action is rare and should be commended. I could not be more impressed and wish we could take them and this case to teach ER residents all across the country!!! Great job!!!

Chris

MANY THANKS

Lbc. 2019 Especially to Caplain Burch, for the life changing experience To The Best, I had last spring You're appreciated in Fur ope 101. An experience I will cherish so very much and never forget. Ation you all with and wished a bright my goralatude. and beautiful Be will, warm, safe. new year. Enjoy your families, as to trabagine wat and founds much for us to recognize Keep the faith, and and celebrate our stay une purung, Heroes, all of you! and wonderful. Apudra ton sue sunt Debbie words to say Trankyou!

From: American Lutheran School <
Sent: Friday, January 17, 2020 3:50 PM

To: Scott Freitag <
Cc: Rick Chase <
Subject: Fire Safety Program at American Lutheran School

Dear Gentlemen -

I just wanted you to know how much American Lutheran Preschool appreciates the fine work of Tim Snyder in bringing a fire safety program to our preschoolers for the past 10 years.

This program is always the highlight of our January Safety Month. Tim does an outstanding job of engaging our students in a fun and informative way and they leave knowing basic fire safety skills and thinking Tim is a SUPERHERO, which he is!

I have attached a few photo's so that you can see all the fun we have learning about what to do in the event of a fire, feeling comfortable around the firefighters when they are in full gear, and getting to see a real firetruck and even squirt the hose - now that's a fun day!

Thank you so much for sharing your resources and keeping our community safe.

Yours very truly, Lori , Director, American Lutheran School



Verde Valley Fire District

2700 E GODARD ROAD COTTONWOOD, AZ 86326 PHONE: (928) 634-2578 FAX: (928) 646-5737

December 11, 2019

Chief Scott Freitag 8603 E Eastridge Drive Prescott Valley, AZ 86314

Dear Chief Freitag,

Please accept this letter as my appreciation for the assistance received in our Engineer's testing process by Captain Damian Lys, Engineer Kyle Runo, and Engineer Josh Barnum. They brought a wealth of knowledge that helped us to select the best candidates for our Engineer positions.

If there is ever a time that we can be of assistance to Central Arizona Fire & Medical Authority, please do not hesitate to contact me.

Thank you again.

Sincerely

Joe Moore Fire Chief



HAPPY Holidays!





This paper is embedded with wildflower seeds. For best results, thoroughly moisten and plant 1/4" deep in fine soil. Water daily and watch them grow.

Made in the USA

249101 08 8/19

American

Thank you so much pho all up do to help us save lives! Upe are truly a blooms! I'm looking forward to working with upu in 2020!



Dear Rick.

Because of you and your support, it's been an impressive year for Demey-Humboldt Firewise and we are incredibly grateful. Thank you!

From: Ed Temerowski

Sent: Wednesday, December 18, 2019 12:55 PM

To: Scott Freitag <

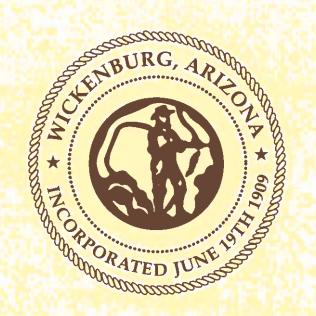
Subject: Tharp

Hello Chief, I want to thank you for allowing Dave to come down this morning and speak with us in regards to PSPRS, he provided great information, and options for long range planning to ensure the health of the pension system for our members. I really appreciate his time and you allowing us to use his expertise.

Thank you,

Ed Temerowski, Fire Chief Wickenburg Fire 734 W. Wickenburg Way Wickenburg, AZ 85390

"Providing Public Safety Excellence through Leadership, Dedication, and Training"



David, Thank you for taking the time to meet with our team. Your knowledge and passion is much appreciated! Merry christmas and happy New Year.

Tarah

Townson



Eastridge Priscott Valley, Scott Freitag CAFMA 8603 Dear Fing Chief. Because of you and your support, it's been an Empereusive year for Devey Humboldt Firewise and we want to be sure you know that we are incredibly grateful. Thank y



REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

Chief's ReportBy Fire Chief Freitag

We have now completed the Chief's interviews for Captain and Engineer. I'm happy to report that Engineer Mike McFadden has been promoted to Captain, and Firefighters Jake Brunk, Kellan Eckle, and Cody Rafters have all been promoted to Engineer. We will have at least two more captain positions and two more engineer positions open between now and July. Depending on the budget for next year, we may have some additional positions open for the 40 hour engine. The second annual Senior Leadership Academy starts Tuesday, January 21st. We had hoped to have at least 15 participants for this offering. Ultimately, we ended up with 23 participants after having increased our cap from 20-25. There are a number of folks from CAFMA signed up as well as folks representing departments from around the state. I've had additional Chiefs approach me stating they already have individuals interested in attending the 3rd annual in 2021. To that end, I think our program is on the right track.

During the evening hours of January 9th, I was notified that Lifeline was in and out of Code Red Status (no ambulances available) and that delays for ambulance arrival were estimated at 30 plus minutes in Prescott Valley. In one instance, Engine 59 ended up transporting a critical patient in her own private vehicle. Given the nature of her illness, immediate transport to a definitive care facility was of critical importance. At the time, Rescue 1 was in the shop, and Rescue 2 was at the warehouse awaiting additional outfitting. The on-duty Battalion Chief made the call to push Rescue 2 into service. On Friday morning, January 10th, Rescue 2 transported a patient from the scene of a motor vehicle crash to the hospital. That patient was outside and ambient air temperatures were below 20 degrees. The closest ambulance for transport reported an ETA of more than 30 minutes. None of this is acceptable, and only serves to impede the operation of the overall emergency response system.

Our White Paper was ready to go out, however I had a recommendation from John Flynn with AFDA to adjust the body of the third bullet point in the cover letter. After hearing the Governor's State of the State speech, I felt John's thoughts were right on track and so I made the changes. This means that we need to get all of your signatures one more time.

I had a conversation with John Valentine of AMR on Friday, January 24th. He is interested in sitting down with us to discuss the future which may include CAFMA running two ambulances under our own CON. John told me that AMR dropped an application to tighten response time requirements in CON 62 as they relate to Prescott and Prescott Valley. I do not have a copy of what he submitted, but based on what he told me, it's an improvement, however it is certainly not what we are looking for in our area.

As you are aware, we still have a discrepancy between their data and our data as it relates to their response times. So, updates to the CON are certainly a step in the right direction, but who's tracking the data? Without additional units in the system, the response times contained within the CON are irrelevant. Additionally, John indicated that he shared the application with Michael Lamar with Prescott and Larry Tarkowski with Prescott Valley. I phoned Chief Light to get his thoughts only to find out that he was not aware that the City of Prescott had been provided a



REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

copy of the application, nor was he aware an application had been filed. It's not clear why the Fire Chief of Prescott would not have been included in the conversation with the City Manager. I had originally thought maybe we hold the white paper until after our conversation with AMR. However, based on the document and it's relation to the CON processes, I believe the paper needs to be distributed as planned. The document is not as critical of AMR as it is the current rules and processes employed by the Arizona Bureau of EMS.

Director Packard and I attended the opening of the legislative session as guests of Senate President Fann and Representative Pierce. It's always nice to see and be seen as part of opening day's pomp and circumstance. Additionally, it gave me an opportunity to speak with a couple of legislators and the Governor's staff in relation to our white paper. They are expecting it in the near future.

I attended the annual AFDA Winter Conference in Laughlin the 16th through the 18th. Chief Karrer and I presented *Leading beyond Fire Department Operations* on Friday the 17th, and I led the *Career Section Roundtable* on Saturday the 18th. Overall it seemed the conference went very well allowing us to network with other fire service agencies and vendors. I did have a very good conversation with an ambulance/rescue vendor.

Labor and management continue to meet on a regular basis. Things seem to be going well. Our wage and benefit study is in process and we hope to have the results towards the end of February.

I have been nominated for the Prescott Area Leadership Man of the Year Award. There is an introduction event for all of the nominees on January 28th beginning at 1730 hours held at the Prescott Resort. All of you are invited to attend.

My application has been submitted for the Naval Post Graduate School's Executive Leadership Program. I'll keep you posted.



REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

Administration By Assistant Chief Tharp

As promised by the PSPRS Board of Trustees, we received our individual agency actuarial report within the first two weeks of December. The reason this was important is that it provides us better direction and information in preparing for our Fiscal Year 2021 budget process. We have forecasted a 5% increase in the employer contribution rate annually due to the prior history of the reports. However, with a new actuarial company, Foster and Foster, reviewing the prior forecasting and experience, there are some positive movements. First, our contribution rate was about flat with last year total Employer Contribution rate at 48.61% (for Tier 1 and Tier 2) and the total projected rate for next fiscal year is 48.91%. What is also a positive is that the needle on our unfunded liability also went from 49.9% funded to an expected 52.9% funded. The downside to both percentages is the actual dollar amounts. Chief Bliss and I are confirming that our FY 2021 budget on our base wages will cover the expected employer contribution amount of \$4,343,056 and our unfunded liability went from a Net UAAL (Unfunded Actuarial Accrued Liability) of \$41,743,033 down to \$41,290,988... which is still a staggering amount of money that we will owe in the future to obtain our 90-100% required funding status.

Again, paying the minimum total employer contribution rate suggested by PSPRS (without meeting the actual dollar amount necessary) will move the needle slightly, but will still not address "added" liability from not meeting actuarial assumptions. We will need to look at contributing more to assist with the other measures that the PSPRS Board of Trustees are making and what other funding projects are being proposed by the Legislature, Counties, Municipalities and special interest groups. We will definitely have this discussion more when we meet on February 24th at 4pm for our workshop. Additionally, we will have a meeting with Brian Moore (PSPRS Trustee Board Member) and Mike Townsend (PSPRS Director) to review our organization and funding plan. We are hopeful that they will provide insights that will assist our organization in planning and budgeting for the future.

This past year, we had a review of our Human Resource processes and policies and while there were no critical issues, there were seven items of suggested review that ranked "high" in importance. We are working through those items and looking to modify policies, training or processes that will lower our risk and enhance our service to our internal customers. As with our annual audit, we are open to areas of improvement and look to increase our effectiveness as Administrative Divisions and an organization. On that same note, and as one of our strategic goals, we will begin preparing for the review processes of being accredited. Again, as an organization, we should be striving for a culture of review, improvement, and accountability. The accreditation process will be lengthy and entail a lot of work from multiple divisions, but will provide analysis and direction for the future to keep our organization viable.

Let's make 2020 an amazing year for CAFMA!



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Fire Prevention By Fire Marshal Chase

Construction:

Tech reviews attended in Chino Valley:

• Brooke Apartments (Two 48 unit buildings)

Initial Plan Reviews attended at Yavapai County:

Westside Christian Church

Initial Plan Reviews attended in Prescott Valley:

- 55 duplex units in Pronghorn Ranch
- Marriott Hotel
- Whistle Stop RV Park for 250 RVs

New Construction/T.I.'s:

- Lake Valley Business Park
- Windsong Senior Living
- St Germaine's Catholic Church
- Children's Theater next to Findlay Event Center
- Ocean Blue Car Wash on Glassford Hill Rd.
- Circle K Store and Fuel Station
- Heights Church

General:

- CAFMA participated in two holiday parades; one in Prescott and one in Prescott Valley.
- Several personnel helped at the New Year's Eve event at Findlay Event Center. Fire Inspector Dowdy performed the safety check and standbys for the 8:00 and midnight fireworks shows. Station 50 handled the lighting of the bonfire. Thank you to all who attended and helped.
- Fire Marshal Chase gave a presentation to residents at an HOA meeting in the Prescott Country Club.
- Fire Inspectors Chuck Dowdy and Brett Mills have been busy on plan reviews and job site inspections.
- Captain Nick Fournier and Engineer Payton Parra have been helping in Prevention while
 on light duty. Fire Inspector Apprentice Jessica Hoyt, Capt. Fournier and Eng. Parra
 have been doing a great job helping the prevention division get caught up on business
 inspections.

Events requested/attended by CAFMA:

- Antelope Point YEI Cookies with Santa Engine 53 C-Shift not only attended, but drove Santa.
- 12/12 Festival of Lights at Prescott Golf Club Engine 54 C-Shift attended event that collected food for Yavapai County Food Bank.
- 12/13 Child and Family Support Services Engine 58 B-Shift helped pass out gifts and talked about fire safety to the children.
- 12/20 Lake Valley Elementary Winter Wonderland Engine 50-B Shift attended event.

FIRE

DIVISION REPORTS

REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

Monthly Safety Tips: Winter Driving Safety

Stock Your Vehicle

Carry items in your vehicle to handle common winter driving-related tasks, such as cleaning off your windshield, as well as any supplies you might need in an emergency. Keep the following in your vehicle:

Snow shovel, broom, and ice scraper.

Abrasive material such as sand or kitty litter, in case your vehicle gets stuck in the snow.

Jumper cables, flashlight, and warning devices such as flares and emergency markers.

Blankets for protection from the cold.

A cell phone with charger, water, food, and any necessary medicine (for longer trips or when driving in lightly populated areas).

Driving in Winter Conditions

Drive slowly. It's harder to control or stop your vehicle on a slick or snow-covered surface. On the road, increase your following distance enough so that you'll have plenty of time to stop for vehicles ahead of you.

Know whether your vehicle has an antilock brake system and learn how to use it properly. Antilock brake systems prevent your wheels from locking up during braking. If you have antilock brakes, apply firm, continuous pressure to the brake pedal. If you don't have antilock brakes, you may need to pump your brakes if you feel your wheels starting to lockup.



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MONTHLY ACTIVITY REPORT						
December 2019						
Public Education						
Public Education - Prevention Staff Only	1					
# Attendees	30					
Public Education - Fire Pal Program	0					
# Attendees	0					
Community Risk Management						
Business Inspections	200					
Defensible Space Assessments	12					
Knox Box Detail						
Event Consultations & Inspections						
Fire Hydrant Service	0					
Miscellaneous Meetings, FM/AFM Meetings	18					
Fire Investigations						
Fire Investigations - Arson	0					
Fire Investigations - All Other						
Construction						
IPRs & Pre-Construction Meetings	10					
Sub-Division / Development Plan Review	2					
Building Plan Reviews						
Building Construction Inspections						
Fire Protection System Plan Reviews						
Fire Protection System Construction Inspections						
Revenue - Construction Permit Fees						
Revenue - Event Permit Fees						



REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

OperationsBy Assistant Chief Polacek

Congratulations to our personnel who were recently promoted. Mike McFadden was promoted to Captain, Jake Brunk, Kelan Eckel, and Cody Rafters were promoted to Engineer. These promotions were filled after chief interviews for open positions since August.

We have completed the testing for firefighter and will be conducting chief interviews to hire between five and ten to fill open positions as well as future openings we have. Last year we put on two firefighter academies and have determined if the budget will allow we would like to hire in advance for open positions and run just one academy this year. The dedication and time commitment from our personnel to put on the firefighter academy multiple times a year has proven to be a huge time commitment and has caused some scheduling issues for our instructors.

We will be conducting the Battalion Chief testing January 27-29 and will be promoting three Battalion Chiefs off of the list. The open positions are for a shift Battalion Chief, Training Battalion Chief, and an EMS Battalion Chief. With these promotions we will then promote captains, engineers, and firefighters to fill the openings. This has been a busy few months of testing and interviews.

As noted in the Chief's review we utilized one of our rescues to transport a patient when LifeLine had an extended response time and the patient was out in the elements. We have two rescues in service and are housing one at station 58 while the HAZMAT truck is in PFD and the other will be housed at station 61.

When HAZMAT 1 returns to station 58 the rescue will be housed at station 53.

Happy New Year from Operations!



REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

Planning and Logistics By Assistant Chief Bliss

Overview

This document is simply intended to give the board an understanding of some of the high-level accomplishments seen by Technical Services in the 2019 Calendar year. This list is in no way exhaustive, but it does represent some of the larger scale projects that were completed during 2019.

Technical Services Staff

- Jonah Van Tuyl Technical Services Manager
- Tony Frazier Telecommunications Specialist
- Dave Legge Telecommunications Specialist
- Michael Freeman GIS / Records Management Specialist
- Titus Overmyer Systems Technician
- Alex McKinnon Part Time Technical Services Assistant (Resigned Dec. 31, 2019)

Summary

2019 was a landmark year for the Central Arizona Fire and Medical Technical Services team. We saw many projects accomplished, some of which were years in the making. In addition, July 1st, 2019 marked the beginning of a new relationship with Prescott Valley Police Department and the Town of Prescott Valley, as we began management and engineering of their VHF radio communications.

It is important to point out that while it is true that the Technical Services team manages CAFMA's communications and technology, our department in fact does much more. We are continually engineering new solutions to create more stable, efficient, and reliable communications for our agency, as well as multiple other agencies across Yavapai County. Our team is made up of individuals who are motivated, proactive, and forward thinking, seeking to ensure the safety of our first responders and community.

CAFMA Voted VHF System - Phase I Completed

In March of 2019, the new CAFMA Voted Receive VHF system was brought online, giving us extended coverage and reliability across the Prescott basin. This new system was engineered and deployed by Tech Services personnel, and was the culmination of many years of hard work. *Main Contributors: Dave Legge, Tony Frazier, Alex McKinnon*

PVPD Voted VHF System – Phase I Completed

Beginning in July 2019, CAFMA Tech Services took over the management of the Prescott Valley Police Department's VHF radio system. Since that time this system has been reengineered and re-built from the ground up by Tech Services personnel, utilizing new and existing infrastructure, and has greatly improved PVPD's ability to communicate reliably throughout the area.

Main Contributors: Dave Legge, Tony Frazier, Alex McKinnon

FIRE

DIVISION REPORTS

REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

PVPD Portable Radio Replacement

PVPD was researching a large scale project to replace all officer portable / hand-held radios. Our team worked with PVPD to ensure the proper hardware was procured and deployed. The new radios went into operation in the Fall of 2019.

Main Contributors: Tony Frazier, Dave Legge

Website

Technical Services worked to provide CAFMA a new website, allowing for better usability across platforms, as well as providing a simple place for the community to get information about our agency as well as local events.

Main Contributors: Michael Freeman, Jonah Van Tuyl



REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

TrainingBy Training Chief Feddema

With the start of 2020, we are reviewing the activities of 2019 and looking at our future training needs. We have been working on our 2020 training schedule and looking at the various training needs based on regulations, laws, and SOGs, as well as the education and development needs of all CAFMA employees. We are also looking at the training that was included in the strategic plan as a way of preparing for the future.

The CARTA campus has been busy this month. CAFMA hosted an S-390: Introduction to Wildland Fire Behavior Calculations. Four personnel attended the training from CAFMA and we had ten individuals from our partner agencies, the U.S. Forest Service and the Department of Forestry and Fire Management. The 2020 Senior Leadership Academy also began on January 21. This is a six month program that Chief Freitag developed last year. There are twenty-three students attending with seven members from CAFMA.

The January/February Quarterly Training has also started with the train-the-trainer being held in December. The topic for the next two months is focused on search and rescue of a Firefighter in distress. Quarterly Training is lead by Training Officers from CAFMA and PFD. Crews are provided a specific schedule and perform minimum company standards (MCSs) prior to beginning their training. The training is a great opportunity for crews to work together to overcome a specific challenge.

FIRE FIRE

DIVISION REPORTS

REPORTED TO THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY BOARD OF DIRECTORS

Response Report

By GIS | Records Management Specialist Freeman

Land Area: 365 sq. miles Populati	on: ≈100,000) Fire S	tations: 10	Full-Staffed	I	
Responses in District	Unit Responses					
TOTAL FIRE INCIDENTS	12		In District	Total		
STRUCTURE FIRE	0	E50	152	159		
STRUCTURE FIRE; CONFINED	6	E51	32	177		
MOBILE HOME/PORTABLE BLDG	2	E53	172	172		
VEHICLE FIRE	2	E54	122	123		
BRUSH/GRASS/WILDLAND FIRE	0	E57	47	48		
OTHER/TRASH FIRE	2	E58	138	138		
Fire is 1.19% of call volume		E59	113	117		
TOTAL EMS	691	E61	101	104		
EMS is 68.28% of call volume		E62	117	119		
OVERPRESSURE	1	E63	43	47		
HAZMAT	10	T50	7	7		
SERVICE	188	В3	53	57		
GOOD INTENT	84	B6	27	29		
FALSE ALARM/OTHER	26				_	
Other is 30.53% of call volume		Call Volume at PRCC				
TOTAL # OF CALLS	1,012		MONTH	YTD		
		PFD	645	8,601		
Residential Fire Loss	\$222,300	CAFMA	1,012	12,230		
Commercial Fire Loss	\$0	GCFD	7	143		
Vehicle Fire Loss	\$1,500	OD	4	86		
		WKFD	2	39		
Calls in Town of Chino Valley	172					
Calls in Town of Prescott Valley	511	<u>Top</u>	5 Call Typ	<u>es</u>		
Calls in Town of Dewey-Humboldt	41	642	EMS			
Calls in rest of District	288	111	Assist Inva	alid		
Calls out of District	6	47	Cancelled	en Route		
		42	Public Ser	vice Assistan	се	
Average total # of calls per day	32.65	21	Vehicle Ad	cident w/Injui	ries	
Average fire calls per day	0.39					
Average EMS calls per day	22.29	Mov	e Ups by	Station		
Average all other calls per day	9.97		50: 30	57: 2		
			51: 49	61: 8		
Aid Given to Prescott	127		53: 11	62: 5		
Aid Received from Prescott	70		54: 0	63: 33		
Mutual Aid Given	1		58: 0			
Mutual Aid Received	0		59: 10	TOTAL: 148		

MINUTES

Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Regular Meeting
Thursday, December 19, 2019, 5:00 pm - 6:00 pm
Chino Valley Town Hall, 202 N. State Route 89, Chino Valley, Arizona

In-Person Attendance

Darlene Packard; Dave Dobbs; Dave Tharp; Julie Pettit; Kathy Goodman; Matt Zurcher; Scott A Freitag; Susanne Dixson

Remote Attendance

Nicolas Cornelius

Not In Attendance

Jeff Wasowicz

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Thursday, December 19, 2019 at 5:00 p.m.** The meeting will be held at the **Chino Valley Town Hall, 202 N. State Route 89, Chino Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Chair Pettit called the meeting to order at 5:00 p.m. Attorney Cornelius attended telephonically. Director Wasowicz was not in attendance.

2. PLEDGE OF ALLEGIANCE

Chair Pettit led the Pledge of Allegiance.

- 3. NEW BUSINESS
 - A. Motion, Discussion, and Action Regarding Election of Fire Board Chairperson and Board Clerk

Director Packard nominated Chair Pettit for Board Chair. Seconded by Director Dobbs. Motion passed.

Director Zurcher nominated Director Packard to continue as Board Clerk. Seconded by Director Dobbs. Motion passed.

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Matt Zurcher

4. PRESENTATIONS

A. Chino Valley Town Council Report

A Town of Chino Valley representative was not present to report.

- B. Board Members' Reports
 - i. Prescott Regional Communications (PRCC)

Director Wasowicz was not present to report.

ii. Public Records Requests

Director Zurcher had nothing to add.

iii. Legal Fees

Director Zurcher had nothing to add.

iv. Labor / Management

Director Dobbs had nothing more to add.

C. Letters from the Public

Chief Freitag noted that this month's letters highlight why CAFMA handles good intent calls.

D. Monthly Division Reports from the Fire Chief and staff in regard to current activities of the Fire Authority and the status and progress relating thereto. Any item discussed in the Division Reports is subject to discussion and direction by the Board; no action will be taken.

Chief Freitag noted that the soon-to-be new Operations Chief, Chief John Feddema, was in attendance. He also stated that Mayer Fire Department had appointed him proxy to the Rules Committee with the Bureau of EMS regarding Article 10.

Chief Tharp reported that CAFMA was notified that Yavapai County Attorney's Office that Transwestern Pipeline had appealed their property values again for 2020, the 5th year in a row. He stated that over five years it will devalue our revenue by about \$120,000.00. The Attorney General's Office for the State of Arizona is appealing it again.

Fire Marshal Chase thanked Gordon Dibble and Director Zurcher for help during the 'Flying High Turkey Drive' stating that the Prescott Valley Fry's alone raised 1,200 turkeys of the 1,500 they were hoping to get between the three stores. He heard good comments regarding our engines involvement in several parades, including the Prescott Valley Light Parade.

Fire Marshal Chase reminded the Board of an award that had been given out a year ago for a gentleman that helped during a bad car wreck in the Paulden area on Highway 89. He announced that over the past year CAFMA had worked with the Carnegie Hero Fund Commission, an organization that awards the highest

honor for civilian heroism in the U.S. and Canada. Carnegie's December 16th press release included 18 individuals, and Julius Ortenzo, the gentleman that assisted in that accident was one of the recipients.

Chief Freitag reported that Assistant Fire Marshal Andie Smith submitted her retirement paperwork. He noted that she will come back in a part-time role.

Chair Pettit thanked the CAFMA staff for all the work they do.

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 30 minutes per meeting.

No public comments.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Regular Session Minutes November 25, 2019
- B. Approve General Fund Financial Statements
- C. Approve Fire Protection Agreement: Featheringill

Motion to accept the consent agenda as presented.

Move: Matt Zurcher Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Matt Zurcher

7. OLD BUSINESS

A. Discussion and Direction to Staff Regarding Scheduling the Public Safety Personnel Retirement System (PSPRS) Unfunded Liability Workshop

Chief Tharp stated that the workshop would be held February 24th, 2020 at 4:00 pm.

8. NEW BUSINESS CONTINUED

A. Presentation, Discussion, and Acceptance of FY 2019 Audit Report as Presented by Henry & Horne

Andrew Gill, Henry+Horne Government Group Manager, presented the Fiscal Year 2019 Audit Report. All statements in reports are management statements that are tested by the auditors to determine if they are materially accurate and fair. Henry+Horne found that statements are presented fairly and have reported a

clean opinion.

Motion to accept this report.

Move: Matt Zurcher Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Matt Zurcher

B. Motion, Discussion, and Action Regarding Approval of Fiscal Year 2021 Budget Development Schedule

Motion to accept the Fiscal Year 2021 Budget Development Schedule.

Move: Matt Zurcher Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Matt Zurcher

C. Discussion Regarding Ambulance Update

Chief Freitag stated that Director Wasowicz had requested specific asks for the state legislature. He drafted a cover letter with requests and had John Flynn, Executive Director of the Arizona Fire District Association, review it. He expressed that once it is sent to legislators, CAFMA will send the letter and white paper out across the state so others may utilize format and verbiage.

Director Zurcher asked if Chief Freitag was planning to add the correspondence between the Bureau of EMS regarding them not taking a look at our complaints?

Chief Freitag stated that that can be added as an addendum.

Director Zurcher followed up by expressing that he wants the state legislators to understand that we have an ineffective state agency and that taxpayer dollars are being wasted.

Chair Pettit stated that all Board member names should be on the cover letter in ink, and that it be sent after first of year.

9. ADJOURNMENT

Motion to adjourn at 5:22 p.m.

Move: Matt Zurcher Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Matt Zurcher

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

The Central Arizona Fire and Medical Authority Board of Directors have reviewed and
approved the following financial documents to include Income Statements, Balance
Sheets, and Bank Reconciliations with supporting documents, Revenue and
Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805,
807.

CAFMA General Fund

Fire Board Chairperson	Date
·	
Fire Board Clerk	Date

Signature indicating approval on next page

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY CHECK RECONCILIATION DECEMBER, 2019

Reconciliation:		Bank Statement Balance:	
Beginning Balance:	\$ 10,046,020.09	Balance Per Bank:	\$ 9,903,496.53
Deposits:	\$ 270,316.53	Outstanding Checks:	\$ (215,136.83)
Transfers:	\$ -	Outstanding Deposits:	\$ -
Paytoll direct deposit-PD 1-1-19	\$ -	Voided Checks From Prior Months:	\$ -
Disbursements:	\$ (2,711,752.74)	Payroll Deposit Direct Deposit-PD 1-1-19	\$ -
Social security adj		Social security adj	
PSPRS drop payouts		PSPRS drop payouts	
Transfer from CVFD & CYFD	\$ 2,083,775.82		
Ending Balance:	\$ 9,688,359.70	Ending Balance:	\$ 9,688,359.70
Difference Between Balances:	\$ -	G/L Ending Balance:	\$ 9,688,359.70
			\$
			\$ 9,688,359.70
			_

Deposits Per Bank Statement:		Bank Reconciliation Re
Transfer to Capital Reserve:		Checks From Accounts P
Fire District Deposits:	\$ 261,429.04	
Interest Income:	\$ 8,887.49	
Transfer In From CVFD:	\$ 404,571.75	Total Checks:
Transfer In From CYFD:	\$ 1,679,204.07	
Trasnfer Out	\$ -	
Transfer in from Capital Reserve:	\$ -	Deposits From Accounts I
Outstanding Deposits:	\$ -	Journal Entries From Gen
Scocial security adj		PSPRS drop payrouts
Adj posted to wrong bank	\$ -	Outstanding Deposit:
Ending Balance:	\$ 2,354,092.35	Ending Balance :

Bank Reconciliation Register:							
Checks From Accounts Payable:	\$	2,711,752.74					
Total Checks:	\$	2,711,752.74					
Deposits From Accounts Receivable:	\$	261,429.04					
Journal Entries From General Ledger:	\$	2,092,663.31					
PSPRS drop payrouts							
Outstanding Deposit:							
Ending Balance:	\$	2,354,092.35					

Reconciliation Approved By: Scott A Freitag

Digitally signed by Scott A Freitag Date: 2020.01.20 10:20:18 -07'00'

Scott Freitag, Fire Chief

Reconciliation Reviewed By:

David Tharp

Digitally signed by David Tharp Date: 2020.01.20 09:13:58 -07'00'

David Tharp, Assistant Chief of Administration

Reconciliation Prepared By:

Debbie S. Spingola

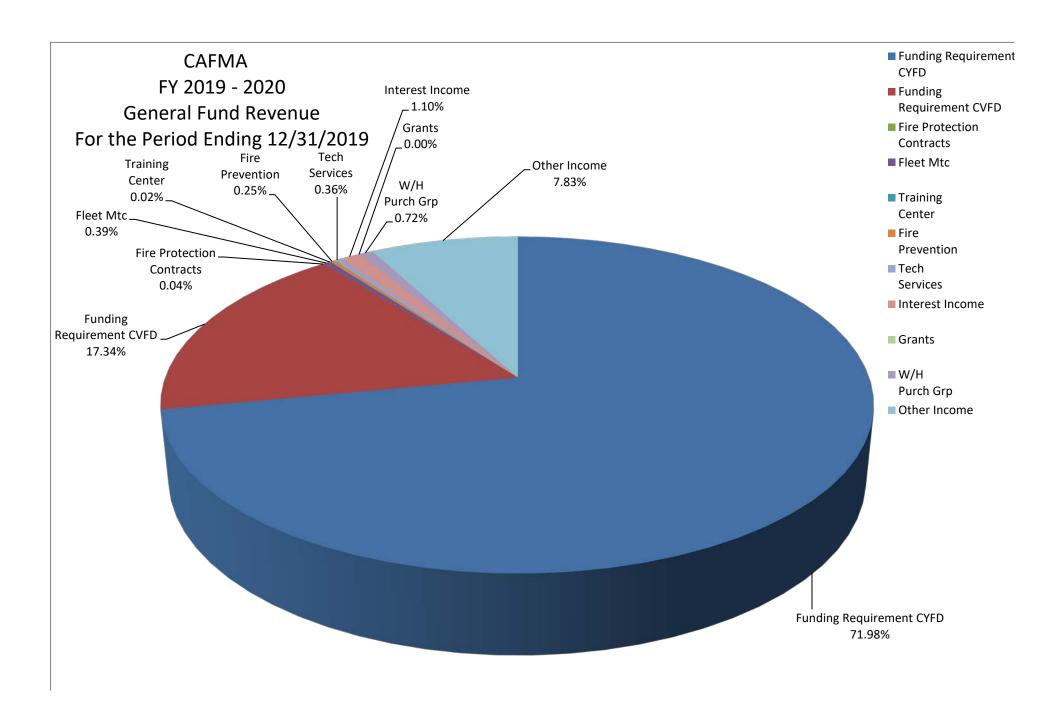
Digitally signed by Debbie S. Spingola Date: 2020.01.16 14:45:28 -07'00'

Debbie Spingola, Finance Manager



2019 - 2020 Cash Flow by Month: November

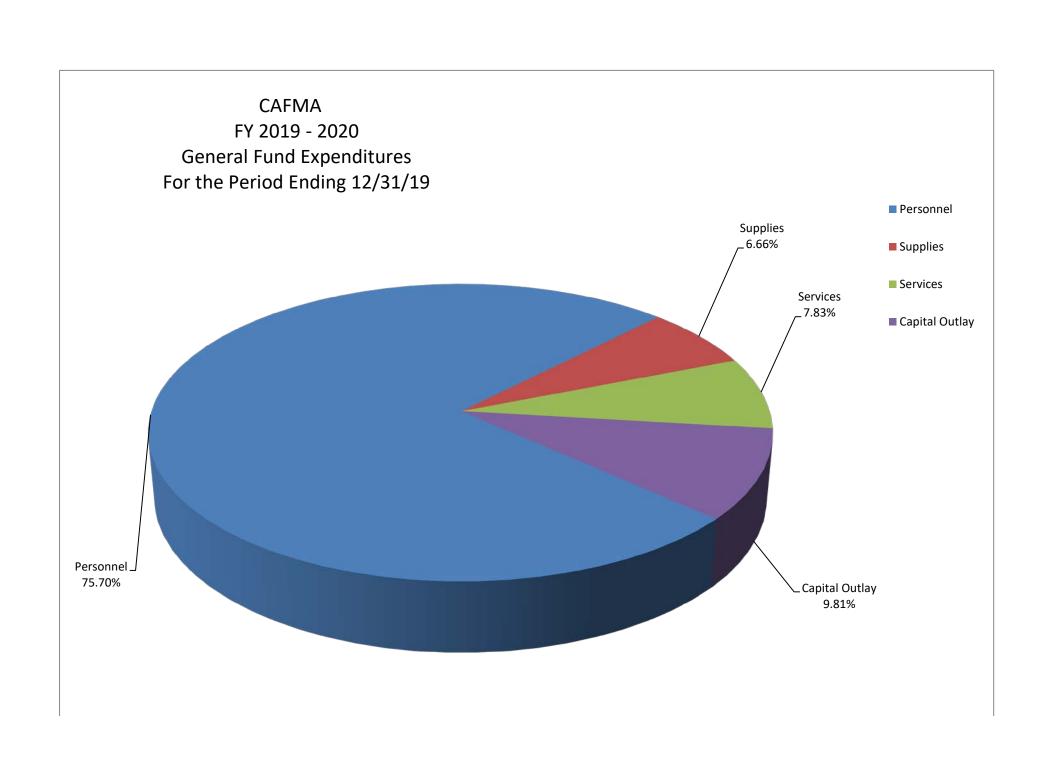
	Actual				Projected							
	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Revenues:												
Property Taxes from CYFD/CVFD	328,247	-	116,315	198,793	9,761,133	2,083,776	1,906,850	1,906,850	1,906,850	1,906,850	1,906,850	1,906,850
Fire ProtectionContracts	97,566	86,647	2,050	4,665	(354)	140	12,500	12,500	12,500	12,500	12,500	12,500
Fee for Service	15,826	63,937	32,274	30,014	14,852	23,663	29,227	29,227	29,227	29,227	29,227	29,227
Interest Income	18,709	31,115	35,300	8,740	-	25,618	2,500	2,500	2,500	2,500	2,500	2,500
Grants	-	-	-	-	-	-	27,578	27,578	27,578	27,578	27,578	27,578
Misc. Non Levy	59,776	212,984	401,676	196,654	119,596	199,607	128,649	128,649	128,649	128,649	128,649	128,649
RevenueTotals:	520,126	394,684	587,617	438,866	9,895,227	2,332,804	2,107,304	2,107,304	2,107,304	2,107,304	2,107,304	2,107,304
Expenditures:												
Personnel Costs	2,279,823	1,407,598	1,613,562	1,638,189	1,596,928	2,025,198	1,638,763	1,638,763	1,638,763	1,638,763	1,638,763	1,638,763
Supplies/ Consum.	152,424	123,317	102,574	141,514	105,265	178,237	163,922	163,922	163,922	163,922	163,922	163,922
Utilites	16,341	18,395	12,227	14,523	13,083	25,367	21,302	21,302	21,302	21,302	21,302	21,302
Misc. Service Expenses	135,134	80,420	93,651	84,864	92,568	184,015	126,048	126,048	126,048	126,048	126,048	126,048
Capital Expenses	217,696	38,764	73,093	74,210	140,440	262,432	148,448	148,448	148,448	148,448	148,448	148,448
ExpenditureTotals:	2,801,419	1,668,494	1,895,107	1,953,301	1,948,284	2,675,249	2,098,483	2,098,483	2,098,483	2,098,483	2,098,483	2,098,483
Monthly Net Cash	(2,281,293)	(1,273,810)	(1,307,490)	(1,514,435)	7,946,943	(342,445)	8,822	8,822	8,822	8,822	8,822	8,822
Cumulative Net Cash	(1,217,126)	(2,490,936)	(3,798,427)	(5,312,861)	2,634,082	2,291,637						
Cash Balance (\$1.0 M carryover)	1,064,167	(1,426,769)	(5,225,196)	(10,538,057)	(7,903,975)	(5,612,338)						
Capital Reserve \$5,120,774.02 bal.	8,056,699	8,074,588	5,097,851	5,104,044	5,104,044	5,120,774						



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

REVENUE

		Current	YTD		
	Month Revenue			Budget	
Funding Requirement					
CYFD	\$	1,679,204	\$	18,334,210	71.98
Funding					
Requirement CVFD	\$	404,572	\$	4,547,989	17.34
Fire Protection					
Contracts	\$	140	\$	150,000	0.01
Fleet Mtc	\$	9,063	\$	40,000	0.39
Training					
Center	\$	425	\$	41,000	0.02
Fire					
Prevention	\$	5,820	\$	81,730	0.25
Tech					
Services	\$	8,355	\$	188,000	0.36
Interest Income	\$	25,618	\$	30,000	1.10
Grants	\$	-	\$	330,934	0.00
W/H				·	
Purch Grp	\$	16,844	\$	210,000	0.72
Other Income	\$	182,763	\$	1,333,782	7.83
	\$	2,332,804	\$	25,287,645	100.01



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

EXPENSES

	Current Month Actual			YTD Budget	
Personnel Supplies Services Capital Outlay	\$ \$ \$	2,025,198 178,237 209,382 262,432	\$ \$ \$ \$	19,665,156 1,967,061 1,768,193 1,781,382	75.70 6.66 7.83 9.81
	\$	2,675,249	\$	25,181,792	100

CAFMA GENERAL FUND DECember 2019

Transfer in CVFD	\$ 404,571.75
Transfer in CYFD	\$ 1,679,204.07
Fire District Deposit	\$ 261,429.04
Interest	\$ 8,887.49

TOTAL \$2,354,092.35



Monthly Statement

Date Range: 12/1/2019 to 12/31/2019

CAFMA - General Fund Fund: 6067340500



Monthly Statement

Date Range: 12/1/2019 to 12/31/2019

Account	Period	YTD		
6067340500	CAFMA-General Fund			
Begin Balance:	10,063,473.27	5,675,792.92		
Income:	2,354,092.35	17,195,886.85		
LOC Advance:	.00	.00		
Expense:	(2,514,069.09)	(12,968,183.24)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	(131.60)
Cash Balance:	9,903,496.53	9,903,496.53	End:	9,903,364.93

Monthly Statement Summary

Source	e Code	Description		MTDAmount	YTDAmount		
6067340500 CAFMA-General Fund		Beginning Balance:	10,063,473.27	5,675,792.92			
37122.0	I	Fire District Deposit		261,429.04	1,661,784.86		
38108.0	1	Interest on Investments ICM		3,744.85	20,326.35		
38109.0		Interest on Investments St Treas		5,142.64	25,511.34		
7376.0	-	Transfer in		2,083,775.82	15,488,264.30		
91032.0		Warrants Redeemed		(2,514,069.09)	(12,968,183.24)		
			Ending Balance:	9.903.496.53	9,903,496,53		

Monthly Statement Detail								
Date Notes	Doc #	Amount	C/D					
6067340500 CAFMA-General Fund		Beginning Balance: 10,063,4	73.27					
37122.0 Fire District Deposit		Source Code Total: 261,4	29.04					
12/05 DEPOSIT	0	7,864.78	С					
12/05 DEPOSIT	0	23,800.58	С					
12/12 DEPOSIT	0	7,125.99	С					
12/12 DEPOSIT	0	1,062.00	С					
12/19 DEPOSIT	0	199,212.71	С					
12/31 Central Arizona Fire & Medical Authority	0	4,576.77	С					
12/31 Central Arizona Fire & Medical Authority	0	17,786.21	С					
38108.0 Interest on Investments ICM		Source Code Total: 3,7	44.85					
12/30 Investment Interest	0	735.51	С					
12/30 Investment Interest	0	543.96	С					
12/30 Investment Interest	0	587.87	С					
12/30 Investment Interest	0	536.82	С					
12/30 Investment Interest	0	999.70	С					
12/30 Investment Interest	0	340.99	С					
38109.0 Interest on Investments St Treas		Source Code Total: 5,1	42.64					
12/30 Investment Interest	0	2,534.88	С					
12/30 Investment Interest	0	2,607.76	С					
7376.0 Transfer in		Source Code Total: 2,083,7	75.82					
12/23 CAFMA email transfer request 12/23/19	0	404,571.75	С					
12/23 CAFMA email transfer request 12/23/19	0	1,679,204.07	С					



Monthly Statement

Date Range: 12/1/2019 to 12/31/2019

1032.0 War	rants Redeemed		Source Code Total: (2,514,06	69.09
12/02 Pa	aid Warrants	0	(3,537.68)	D
12/03 Pa	aid Warrants	0	(698,201.12)	D
12/05 Pa	aid Warrants	0	(16,987.34)	D
12/06 Pa	aid Warrants	0	(127,263.49)	D
12/09 Pa	aid Warrants	0	(40,122.96)	D
12/10 Pa	aid Warrants	0	(10,482.11)	D
12/11 Pa	aid Warrants	0	(2,795.27)	D
12/12 Pa	aid Warrants	0	(2,048.81)	D
12/13 Pa	aid Warrants	0	(13.50)	D
12/16 Pa	aid Warrants	0	(1,100.11)	D
12/17 Pa	aid Warrants	0	(624,526.69)	D
12/18 Pa	aid Warrants	0	(410.00)	D
12/19 Pa	aid Warrants	0	(190,522.10)	D
12/20 Pa	aid Warrants	0	(30,512.14)	D
12/23 Pa	aid Warrants	0	(27,745.98)	D
12/24 Pa	aid Warrants	0	(50,045.70)	D
12/26 Pa	aid Warrants	0	(4,619.23)	D
12/27 Pa	aid Warrants	0	(1,500.00)	D
12/30 Pa	aid Warrants	0	(1,649.33)	D
12/31 Pa	aid Warrants	0	(679,985.53)	D

6067340500 CAFMA-General Fund **Ending Balance: 9,903,496.53**

Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
6067340500 CAFMA-General Fund			Acc	ount Total:	2,514,621.30
Fund: 5673			F	und Total:	2,514,621.30
Status: OUTS				Status	Total: 131.60
1	0756738361	131.60	12/30/19	01/02/20	
Status: PAID	The state of the s		St	atus Totai:	2,514,069.09
I	0756737906	25.00	10/07/19	12/23/19	
1	0756737907	2,100.00	10/07/19	12/23/19	
I	0756737985	1,000.00	10/21/19	12/23/19	
1	0756738128	120.00	11/18/19	12/02/19	
1	0756738160	5,279.98	11/18/19	12/10/19	
I	0756738161	3,020.00	11/18/19	12/02/19	
I	0756738164	1,900.50	11/18/19	12/03/19	
I	0756738181	43.91	11/18/19	12/02/19	
1	0756738183	500.00	11/18/19	12/11/19	
1	0756738185	353.77	11/18/19	12/02/19	
1	0756738192	120.00	12/02/19	12/12/19	
1	0756738193	6,623.29	12/02/19	12/05/19	



Monthly Statement

1	0756738195	323.50	12/02/19	12/06/19
1	0756738196	4,924.32	12/02/19	12/06/19
I	0756738197	139.82	12/02/19	12/16/19
	0756738198	90.00	12/02/19	12/09/19
1	0756738199	604.89	12/02/19	12/05/19
1	0756738200	417.73	12/02/19	12/05/19
1	0756738201	560.29	12/02/19	12/16/19
	0756738202	6,981.29	12/02/19	12/06/19
	0756738205	400.00	12/02/19	12/16/19
1	0756738206	3,156.00	12/02/19	12/05/19
	0756738207	15.90	12/02/19	12/06/19
1	0756738208	83.48	12/02/19	12/06/19
1	0756738209	1,170.00	12/02/19	12/12/19
	0756738210	1,081.66	12/02/19	12/06/19
	0756738213	326.06	12/02/19	12/03/19
1	0756738214	641,356.62	12/02/19	12/03/19
	0756738216	39,794.09	12/02/19	12/03/19
	0756738239	34,040.92	12/02/19	12/09/19
1	0756738240	167.11	12/02/19	12/05/19
	0756738241	1,170.00	12/02/19	12/11/19
	0756738242	320.41	12/02/19	12/10/19
	0756738244	512.92	12/02/19	12/06/19
/	0756738247	371.72	12/02/19	12/10/19
/	0756738248	2,002.82	12/02/19	12/05/19
1	0756738249	229.42	12/02/19	12/11/19
1	0756738250	1,214.74	12/02/19	12/06/19
1	0756738251	1,717.55	12/02/19	12/09/19
1	0756738252	1,505.28	12/02/19	12/30/19
1	0756738253	165.61	12/02/19	12/06/19
1	0756738254	353.17	12/02/19	12/06/19
1	0756738255	234.32	12/02/19	12/06/19
1	0756738256	747.12	12/02/19	12/06/19
1	0756738257	410.00	12/02/19	12/18/19
1	0756738258	13.50	12/02/19	12/13/19
/	0756738259	875.00	12/02/19	12/10/19
1	0756738261	92,900.00	12/02/19	12/06/19
1	0756738262	3,635.00	12/02/19	12/10/19
1	0756738263	736.16	12/02/19	12/06/19
1	0756738264	31.09	12/02/19	12/17/19
1	0756738265	1,210.89	12/02/19	12/06/19



Monthly Statement

1	0756738267	600.00	12/02/19	12/05/19
1	0756738268	2,711.44	12/02/19	12/05/19
1	0756738269	679.85	12/02/19	12/11/19
	0756738270	14,823.85	12/02/19	12/03/19
1	0756738271	1,888.59	12/02/19	12/06/19
1	0756738272	4,274.49	12/02/19	12/09/19
	0756738273	704.06	12/02/19	12/05/19
ĺ	0756738275	198.00	12/02/19	12/06/19
	0756738276	56.00	12/02/19	12/06/19
	0756738277	13,635.82	12/02/19	12/06/19
	0756738278	758.81	12/02/19	12/12/19
1	0756738279	216.00	12/02/19	12/11/19
	0756738280	204.00	12/16/19	12/23/19
	0756738281	10,859.04	12/16/19	12/24/19
	0756738283	272.84	12/16/19	12/20/19
	0756738284	3,414.24	12/16/19	12/20/19
	0756738285	7,177.50	12/16/19	12/31/19
	0756738286	1,500.00	12/16/19	12/27/19
1	0756738287	182.00	12/16/19	12/23/19
1	0756738288	2,710.21	12/16/19	12/19/19
	0756738289	16,940.18	12/16/19	12/24/19
1	0756738293	2,393.00	12/16/19	12/20/19
1	0756738294	1,063.43	12/16/19	12/23/19
1	0756738295	173.62	12/16/19	12/23/19
1	0756738297	624,495.60	12/16/19	12/17/19
1	0756738299	227.85	12/16/19	12/20/19
1	0756738300	9.76	12/16/19	12/23/19
1	0756738301	3,750.00	12/16/19	12/19/19
I	0756738302	20,164.00	12/16/19	12/23/19
1	0756738303	836.27	12/16/19	12/24/19
1	0756738304	26.00	12/16/19	12/30/19
1	0756738305	400.00	12/16/19	12/20/19
I	0756738306	118.05	12/16/19	12/30/19
1	0756738308	2,218.12	12/16/19	12/24/19
	0756738310	16.34	12/16/19	12/24/19
1	0756738311	164.46	12/16/19	12/19/19
1	0756738313	260.00	12/16/19	12/26/19
/	0756738314	136,388.66	12/16/19	12/19/19
/	0756738315	70.34	12/16/19	12/20/19
	0756738316	658.00	12/16/19	12/19/19



Monthly Statement

1	0756738317	722.78	12/16/19	12/23/19
1	0756738320	1,981.00	12/16/19	12/20/19
1	0756738327	220.50	12/16/19	12/24/19
1	0756738328	41.02	12/16/19	12/26/19
1	0756738329	47.19	12/16/19	12/20/19
1	0756738330	75.00	12/16/19	12/20/19
1	0756738331	75.00	12/16/19	12/20/19
1	0756738332	283.18	12/16/19	12/24/19
1	0756738334	11.00	12/16/19	12/20/19
1	0756738335	933.49	12/16/19	12/23/19
1	0756738336	200.00	12/16/19	12/19/19
1	0756738337	18,338.00	12/16/19	12/24/19
1	0756738338	2,505.00	12/16/19	12/19/19
1	0756738339	420.00	12/16/19	12/23/19
1	0756738340	180.02	12/16/19	12/24/19
1	0756738341	154.05	12/16/19	12/24/19
1	0756738342	58.34	12/16/19	12/23/19
1	0756738343	17,447.07	12/16/19	12/20/19
1	0756738344	436.72	12/16/19	12/23/19
1	0756738345	3,013.59	12/16/19	12/20/19
1	0756738346	140.58	12/16/19	12/20/19
1	0756738347	582.75	12/16/19	12/19/19
1	0756738348	2,702.02	12/16/19	12/19/19
,	0756738349	8.46	12/16/19	12/20/19
1	0756738350	639.62	12/16/19	12/26/19
,	0756738351			
1		290.57	12/16/19	12/20/19
	0756738352	13,420.00	12/16/19	12/19/19
,	0756738353	252.84	12/16/19	12/23/19
1	0756738354	27,441.00	12/16/19	12/19/19
<i>1</i>	0756738355	290.00	12/16/19	12/20/19
<i>I</i>	0756738356	354.41	12/16/19	12/20/19
1	0756738357	3,678.59	12/16/19	12/26/19
1	0756738368	158.90	12/30/19	12/31/19
1	0756738370	647,883.52	12/30/19	12/31/19
	0756738372	24,765.61	12/30/19	12/31/19
Status: STOP				Status Total: 420.61
STOP PAYMENT	0756737929	150.00	10/07/19	12/16/19
STOP PAYMENT	0756738146	150.00	11/18/19	12/16/19
STOP PAYMENT	0756738162	120.61	11/18/19	12/23/19



Monthly Statement

	Count	Amount
Total OUTS:	1	131.60
Total PAID:	127	2,514,069.09
Total STOP:	3	420.61

CAFMA CAPITAL RESERVE FUND December 2019

Interest \$ 16,730.33

TOTAL \$ 16,730.33



Monthly Statement

Date Range: 12/1/2019 to 12/31/2019

CAFMA-Capital Reserve Fund (CAFMA)



Monthly Statement

Account	Period	YTD				
6067340200	CAFMA-Capital Reserve Fu	nd			AND DESCRIPTION OF THE PROPERTY OF	
Begin Balance:	5,104,043.69	8,047,129.31				
Income:	16,730.33	73,644.71				
LOC Advance:	.00	.00				
Expense:	.00	(3,000,000.00)		LOC:		.00
LOC Payments:	.00	.00	Warrant	s Outstanding:		.00
Cash Balance:	5,120,774.02	5,120,774.02		End:	5,120,7	74.02
	Monthly !	Statement Sur	nmary			
Source Code I	Description		DATE !	MTDAmount	YTDAmount	
5067340200 CAFMA-C	apital Reserve Fund	Beginning	Balance:	5,104,043.69	8,047,1	29.31
38108.0	Interest on Investments ICM			6,987.50	29,1	19.58
38109.0	interest on Investments St Tre	eas		9,742.83	44,5	25.13
91702.0	Fransfer out			.00	(3,000,00	0.00
		Ending	Balance:	5,120,774.02	5,120,77	74.02
	Monthly	y Statement D	etail			
Date Notes		Doc #	#		Amount	C/D
6067340200 CAFMA-C	apital Reserve Fund			Beginning B	alance: 5,104,04	13.69
38108.0 Interest on In	vestments ICM			Source	e Code Total: 6,9	87.50
12/30 Investment	Interest		0		1,371.75	С
12/30 Investment	Interest		0		1,490.08	С
12/30 Investment	Interest		0	155,05	1,429.21	С
12/30 Investment	Interest		0		1,046.80	С
12/30 Investment	Interest		0		671.20	С
12/30 Investment	Interest		0		978.46	С
38109.0 Interest on In	vestments St Treas			Source	e Code Total: 9,7	42.83
12/30 Investment	Interest		0		4,989.68	С
12/30 Investment	Interest		0		4,753.15	С
	606734	0200 CAFMA-Capital	Reserve F	und Ending B	alance: 5,120,77	74.02
		Warrant Deta	il			
Payee Name		Warrant	Amou	nt Issue D	t Status Vouc	her
AND DESCRIPTION OF THE PARTY OF THE PARTY OF THE PARTY.				Amount		

Bank Reconciliation Summary

BANK CONTROL ID: CAFMA - GENERAL FUND	DESC: GENERAL FUND	ACCOUNT NO: 1100
Beginning Balance:	12/01/19	\$10,063,473.27
Deposits and Credits:		\$2,354,092.35
Checks and Charges:		(\$2,514,069.09)
Adjustments:		\$0.00
Ending Balance Per Reconciliation:		\$9,903,496.53
Ending Balance Per Bank Statement:	12/31/19	\$9,903,496.53
* Outstanding Deposits and Credits:	12/31/19	\$0.00
* Outstanding Checks and Charges:	12/31/19	(\$215,136.83)
Ending Book Balance:	12/31/19	\$9,688,359.70

^{*} Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

BR Checks and Charges Cleared

CAFMA	General Fund	General Fund			1100
Date	Document	Description	Module	Company	Amount
10/07/19	756737906	AZ Center for Fire Svc Excel	AP	CAFMA	\$25.00
10/07/19	756737907	AZ Center for Fire Svc Excel	AP	CAFMA	\$2,100.00
10/07/19	756737929	BRYAN K. DALTON	AP	CAFMA	\$150.00
10/21/19	756737985	AZ Center for Fire Svc Excel	AP	CAFMA	\$1,000.00
11/18/19	756738128	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$120.00
11/18/19	756738146	BRYAN K. DALTON	AP	CAFMA	\$150.00
11/18/19	756738160	Kitchens, Inc.	AP	CAFMA	\$5,279.98
11/18/19	756738161	Life Line Ambulance Service	AP	CAFMA	\$3,020.00
11/18/19	756738162	MASON, JOHN	AP	CAFMA	\$120.61
11/18/19	756738164	Mobile Wireless LLC	AP	CAFMA	\$1,900.50
11/18/19	756738181	Besonson Tools LLC	AP	CAFMA	\$43.91
11/18/19	756738183	Anthony Sotelo	AP	CAFMA	\$500.00 \$353.77
11/18/19	756738185	SymbolArts, LLC	AP	CAFMA	\$353.77
12/02/19 12/02/19	756738192 756738193	A1 Water Bulk Delivery Svc LLC APS	AP AP	CAFMA CAFMA	\$120.00 \$6,623.29
12/02/19	756738195	Arizona PPE Recon, Inc.	AP	CAFMA	\$323.50
12/02/19	756738196	Auto Trim Plus LLC	AP AP	CAFMA	\$4,924.32
12/02/19	756738197	Awards Etc	AP	CAFMA	\$139.82
12/02/19	756738198	BACKBOARDS BOOMERANG	AP	CAFMA	\$90.00
12/02/19	756738199	Bennett Oil	AP	CAFMA	\$604.89
12/02/19	756738200	Best Pick Disposal, Inc	AP	CAFMA	\$417.73
12/02/19	756738201	Bobby Morgan	AP	CAFMA	\$560.29
12/02/19	756738202	Bound Tree Medical LLC	AP	CAFMA	\$6,981.29
12/02/19	756738205	Bradshaw Mountain Environ. Inc	AP	CAFMA	\$400.00
12/02/19	756738206	B & W Fire Security Systems	AP	CAFMA	\$3,156.00
12/02/19	756738207	Cable One Business	AP	CAFMA	\$15.90
12/02/19	756738208	Canyon Pipe & Supply Inc.	AP	CAFMA	\$83.48
12/02/19	756738209	Carnagey, Guadalupe	AP	CAFMA	\$1,170.00
12/02/19	756738210	CenturyLink	AP	CAFMA	\$1,081.66
12/02/19	756738213	Chase Bank	AP	CAFMA	\$326.06
12/02/19	756738214	Chase Bank	AP	CAFMA	\$641,356.62
12/02/19	756738216	Chase Card Services	AP	CAFMA	\$39,794.09
12/02/19	756738239	City of Prescott	AP	CAFMA	\$34,040.92
12/02/19	756738240	City of Prescott	AP	CAFMA	\$167.11
12/02/19	756738241	Milton Cohn	AP	CAFMA	\$1,170.00
12/02/19	756738242	Curtis Tools for Heroes	AP	CAFMA	\$320.41
12/02/19	756738244	FASTENAL	AP	CAFMA	\$512.92
12/02/19	756738247	FleetPride, Inc	AP	CAFMA	\$371.72
12/02/19	756738248	GEN-TECH	AP	CAFMA	\$2,002.82
12/02/19	756738249	Globalstar	AP	CAFMA	\$229.42
12/02/19	756738250	W.W. Grainger, Inc.	AP	CAFMA	\$1,214.74
12/02/19	756738251	Granite Innovations, LLC	AP	CAFMA	\$1,717.55
12/02/19	756738252	Hampton Inn & Suites	AP	CAFMA	\$1,505.28
12/02/19	756738253	Hillyard-Flagstaff	AP	CAFMA	\$165.61
12/02/19	756738254	Interstate Batteries	AP	CAFMA	\$353.17
12/02/19	756738255	Motorola Solutions, Inc	AP	CAFMA	\$234.32
12/02/19	756738256	MYERS TIRE SUPPLY	AP	CAFMA	\$747.12
12/02/19	756738257	Northern AZ Premier Termite	AP	CAFMA	\$410.00
12/02/19	756738258	Purchase Power	AP	CAFMA	\$13.50
12/02/19	756738259	Public Safety Crisis Solutions	AP	CAFMA	\$875.00
12/02/19	756738261	Rosenbauer South Dakota, LLC	AP	CAFMA	\$92,900.00
12/02/19	756738262	Simply Clean Carpet Care	AP	CAFMA	\$3,635.00
12/02/19	756738263 756738264	Smart Document Solutions	AP	CAFMA	\$736.16 \$31.00
12/02/19	756738264	Besonson Tools LLC	AP	CAFMA	\$31.09 \$1.210.80
12/02/19	756738265 756738267	Staples Contract & Commerc.Inc Jed Steward	AP AP	CAFMA	\$1,210.89 \$600.00
12/02/19 12/02/19	756738267 756738268		AP AP	CAFMA CAFMA	\$600.00 \$2.711.44
12/02/19	756738268 756738269	Sunstate Equipment Co Tessco, Inc.	AP AP	CAFMA	\$2,711.44 \$679.85
12/02/19	756738270	The Arizona Woodworking Co.LLC	AP	CAFMA	\$14,823.85
12/02/19	756738271	Town of Prescott Valley	AP AP	CAFMA	\$1,888.59
12/02/19	756738272	TruckPro, LLC	AP	CAFMA	\$4,274.49
12/02/19	756738273	Unisource Energy Services	AP	CAFMA	\$704.06
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BR Checks and Charges Cleared

CAFMA	General Fund	General Fun		1100	
Date	Document	Description	Module	Company	Amount
12/02/19	756738275	United Disposal, Inc	AP	CAFMA	\$198.00
12/02/19	756738276	Verified First, LLC	AP	CAFMA	\$56.00
12/02/19	756738277	US Bank Voyager Fleet Systems	AP	CAFMA	\$13,635.82
12/02/19	756738278	XEROX FINANCIAL SERVICES	AP	CAFMA	\$758.81
12/02/19	756738279	YRMCPC PHYSICIAN PRACTICES	AP	CAFMA	\$216.00
12/16/19	756738280	AZ General/Ace Hardware	AP	CAFMA	\$204.00
12/16/19	756738281	American Express, Inc.	AP	CAFMA	\$10,859.04
12/16/19	756738283	American Fence Co, Inc	AP	CAFMA	\$272.84
12/16/19	756738284	APS	AP	CAFMA	\$3,414.24
12/16/19	756738285	Arizona Crisis Team (ACT)	AP	CAFMA	\$7,177.50
12/16/19	756738286	Arizona Fire Chiefs Associatio	AP	CAFMA	\$1,500.00
12/16/19	756738287	Authentic Self Counseling	AP AP	CAFMA	\$182.00
12/16/19	756738288	Bennett Oil Bound Tree Medical LLC	AP AP	CAFMA CAFMA	\$2,710.21
12/16/19 12/16/19	756738289 756738293	B & W Fire Security Systems	AP	CAFMA	\$16,940.18 \$2,393.00
12/16/19	756738294	Cable One Business	AP	CAFMA	\$1,063.43
12/16/19	756738295	CenturyLink	AP	CAFMA	\$1,003.43
12/16/19	756738297	Chase Bank	AP	CAFMA	\$624,495.60
12/16/19	756738299	City of Prescott	AP	CAFMA	\$227.85
12/16/19	756738300	Cornwell Tools	AP	CAFMA	\$9.76
12/16/19	756738301	Gary Crisenbery	AP	CAFMA	\$3,750.00
12/16/19	756738302	CSTOR	AP	CAFMA	\$20,164.00
12/16/19	756738303	Curtis Tools for Heroes	AP	CAFMA	\$836.27
12/16/19	756738304	Daniel's Tuxedo & Tailor	AP	CAFMA	\$26.00
12/16/19	756738305	Desert Edge Auto Glass	AP	CAFMA	\$400.00
12/16/19	756738306	Dish Network	AP	CAFMA	\$118.05
12/16/19	756738308	FACTORY MOTOR PARTS	AP	CAFMA	\$2,218.12
12/16/19	756738310	FEDEX	AP	CAFMA	\$16.34
12/16/19	756738311	Galpin Ford, Inc.	AP	CAFMA	\$164.46
12/16/19	756738313	DAVID L. JOHNSON	AP	CAFMA	\$260.00
12/16/19	756738314	KAIROS Health Arizona, Inc.	AP	CAFMA	\$136,388.66
12/16/19	756738315	Lamb Chevrolet	AP	CAFMA	\$70.34
12/16/19	756738316	Manzanita Landscaping, Inc.	AP	CAFMA	\$658.00
12/16/19	756738317	Matheson Tri-Gas, Inc.	AP	CAFMA	\$722.78
12/16/19	756738320	NAPA Auto Parts	AP	CAFMA	\$1,981.00
12/16/19	756738327	O'Reilly Auto Parts	AP	CAFMA	\$220.50
12/16/19	756738328	Praxair Distribution Inc.	AP	CAFMA	\$41.02
12/16/19	756738329	Prescott Steel & Welding	AP	CAFMA	\$47.19
12/16/19	756738330	Public Safety Personnel Retire	AP	CAFMA	\$75.00
12/16/19	756738331	Public Safety Personnel Retire	AP	CAFMA	\$75.00
12/16/19	756738332	Prescott Valley Ace Hardware	AP	CAFMA	\$283.18
12/16/19	756738334	CHARLES A. REYES	AP	CAFMA	\$11.00
12/16/19	756738335	Rhino Lining	AP	CAFMA	\$933.49
12/16/19	756738336	The Counseling Office of	AP	CAFMA	\$200.00
12/16/19	756738337	Rosenbauer South Dakota, LLC	AP	CAFMA	\$18,338.00
12/16/19	756738338	SC Audit & Accounting Solution	AP	CAFMA	\$2,505.00
12/16/19	756738339	SCENT FROM ABOVE COMPANY LLC	AP	CAFMA	\$420.00
12/16/19	756738340	Besonson Tools LLC	AP	CAFMA	\$180.02
12/16/19	756738341 756738342	Spartan Motors, Inc.	AP	CAFMA	\$154.05
12/16/19 12/16/19	756738343	Staples Contract & Commerc.Inc	AP AP	CAFMA CAFMA	\$58.34 \$17,447.07
12/16/19	756738344	Stationary Power Systems, Inc. D.G.Shoemaker & Associates Inc	AP	CAFMA	\$436.72
12/16/19	756738345	Tessco, Inc.	AP	CAFMA	\$3,013.59
12/16/19	756738346	Town of Prescott Valley	AP	CAFMA	\$140.58
12/16/19	756738347	Unisource Energy Services	AP	CAFMA	\$582.75
12/16/19	756738348	United Fire Equipment Company	AP	CAFMA	\$2,702.02
12/16/19	756738349	Vern Lewis Welding Supply Inc	AP	CAFMA	\$8.46
12/16/19	756738350	Verizon Wireless	AP	CAFMA	\$639.62
12/16/19	756738351	Yavapai Fleet Yavapai Machine	AP	CAFMA	\$290.57
12/16/19	756738352	Yavapai Mechanical Plumbing	AP	CAFMA	\$13,420.00
12/16/19	756738353	York	AP	CAFMA	\$252.84
12/16/19	756738354	YRMCPC PHYSICIAN PRACTICES	AP	CAFMA	\$27,441.00

BR Checks and Charges Cleared

CAFMA	General Fund		1100		
Date	Document	Description	Module	Company	Amount
12/16/19	756738355	Zebrascapes LLC	AP	CAFMA	\$290.00
12/16/19	756738356	APS	AP	CAFMA	\$354.41
12/16/19	756738357	Verizon Wireless	AP	CAFMA	\$3,678.59
12/17/19	756737929	BRYAN K. DALTON	AP	CAFMA	(\$150.00)
12/17/19	756738146	BRYAN K. DALTON	AP	CAFMA	(\$150.00)
12/26/19	756738162	MASON, JOHN	AP	CAFMA	(\$120.61)
12/30/19	756738368	CAFMA - Petty Cash	AP	CAFMA	\$158.90
12/30/19	756738370	Chase Bank	AP	CAFMA	\$647,883.52
12/30/19	756738372	Chase Card Services	AP	CAFMA	\$24,765.61
			TOTAL CHECKS AN	ID CHARGES CLEARED:	\$2,514,069.09

BR Checks and Charges Outstanding

CAFMA	General Fund	General F	und		1100
Date	Document	Description	Module	Company	Amount
11/04/19	756738063	Anderson Asphalt Svcs&Contract	AP	CAFMA	\$2,689.41
12/02/19	756738212	Chains Required	AP	CAFMA	\$439.75
12/02/19	756738243	Driven Auto Accessories	AP	CAFMA	\$2,816.84
12/02/19	756738260	The Counseling Office of	AP	CAFMA	\$300.00
12/16/19	756738296	Chains Required	AP	CAFMA	\$1,088.54
12/16/19	756738307	FAS-BREAK INC.	AP	CAFMA	\$122.05
12/16/19	756738312	Oklahoma State Univ-FP Publ.	AP	CAFMA	\$50.00
12/16/19	756738319	Mobile Wireless LLC	AP	CAFMA	\$5,483.00
12/16/19	756738326	Northern AZ Premier Termite	AP	CAFMA	\$410.00
12/30/19	756738358	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$120.00
12/30/19	756738359	APS	AP	CAFMA	\$6,325.69
12/30/19	756738361	Arizona Emergency Products	AP	CAFMA	\$131.60
12/30/19	756738362	Auto Trim Plus LLC	AP	CAFMA	\$1,902.82
12/30/19	756738363	Bennett Oil	AP	CAFMA	\$738.48
12/30/19	756738364	Bobby Morgan	AP	CAFMA	\$560.29
12/30/19	756738365	Bound Tree Medical LLC	AP	CAFMA	\$5,164.64
12/30/19	756738367	Cable One Business	AP	CAFMA	\$40.76
12/30/19	756738369	CenturyLink	AP	CAFMA	\$1,119.29
12/30/19	756738389	City of Prescott	AP	CAFMA	\$50,768.77
12/30/19	756738390	City of Prescott	AP	CAFMA	\$645.87
12/30/19	756738391	Nicolas J. Cornelius	AP	CAFMA	\$4,434.94
12/30/19	756738392	Courtesy Chevrolet	AP	CAFMA	\$88,386.14
12/30/19	756738392	Courtesy Chevrolet	AP	CAFMA	(\$88,386.14)
12/30/19	756738393	Curtis Tools for Heroes	AP	CAFMA	\$262.03
12/30/19	756738394	Daniel's Tuxedo & Tailor	AP	CAFMA	\$135.00
12/30/19	756738395	FACTORY MOTOR PARTS	AP	CAFMA	\$486.16
12/30/19	756738396	GatesAir, Inc	AP	CAFMA	\$3,755.79
12/30/19	756738397	GEN-TECH	AP	CAFMA	\$190.79
12/30/19	756738398	Globalstar	AP	CAFMA	\$229.42
12/30/19	756738399	Hampton Inn & Suites	AP	CAFMA	\$315.78
12/30/19	756738400	Healthcare Medical Waste Svcs	AP	CAFMA	\$149.14
12/30/19	756738401	Infection Control Emerging	AP	CAFMA	\$2,765.00
12/30/19	756738402	Jim's Alignment & Brake	AP	CAFMA	\$60.00
12/30/19	756738403	Life Assist Inc	AP	CAFMA	\$440.04
12/30/19	756738404	MASON, JOHN	AP	CAFMA	\$120.61
12/30/19	756738405	Matheson Tri-Gas, Inc.	AP	CAFMA	\$70.15
12/30/19	756738406	Motorola Solutions, Inc	AP	CAFMA	\$556.49
12/30/19	756738407	NAPA Auto Parts	AP	CAFMA	\$102.16
12/30/19	756738408	Neumann High Country Doors	AP	CAFMA	\$694.00
12/30/19	756738409	Prescott Steel & Welding	AP	CAFMA	\$11.95
12/30/19	756738410	Public Safety Personnel Retire	AP	CAFMA	\$331.50
12/30/19	756738411	Rhino Lining	AP	CAFMA	\$555.73
12/30/19	756738412	The Counseling Office of	AP	CAFMA	\$100.00
12/30/19	756738413	Smart Document Solutions	AP	CAFMA	\$450.32
12/30/19	756738414	Besonson Tools LLC	AP	CAFMA	\$106.92
12/30/19	756738415	Southern Tire Mart	AP	CAFMA	\$508.57
12/30/19	756738416	Staples Contract & Commerc.Inc	AP	CAFMA	\$638.15
12/30/19	756738417	D.G.Shoemaker & Associates Inc	AP	CAFMA	\$655.08
12/30/19	756738418	Teleflex Funding, LLC	AP	CAFMA	\$3,024.13
12/30/19	756738420	Tessco, Inc.	AP	CAFMA	\$693.02
12/30/19	756738421	Thermo Scientific Portable	AP	CAFMA	\$2,320.00
12/30/19	756738422	Town of Prescott Valley	AP	CAFMA	\$624.02
12/30/19	756738423	Turbo & Electric Sales & Srvc	AP	CAFMA	\$5,804.34
12/30/19	756738424	Unisource Energy Services	AP	CAFMA	\$1,501.27
12/30/19	756738425	United Disposal, Inc	AP	CAFMA	\$198.00
12/30/19	756738426	US Bank Voyager Fleet Systems	AP	CAFMA	\$11,749.78
12/30/19	756738427	Western Shelter Systems	AP	CAFMA	\$427.22
12/30/19	756738428	XEROX FINANCIAL SERVICES	AP	CAFMA	\$758.81

BR Checks and Charges Outstanding

CAFMA	General Fund	d General Fund						
Date	Document	Description	Module	Company	Amount			
12/30/19	756738429	Yavapai Steel & Rebar	AP	CAFMA	\$170.84			
12/30/19	756738430	York	AP	CAFMA	\$185.74			
12/30/19	756738431	Zebrascapes LLC	AP	CAFMA	\$250.00			
12/30/19	756738432	Courtesy Chevrolet	AP	CAFMA	\$53,354.17			
12/30/19	756738433	Courtesy Chevrolet	AP	CAFMA	\$35,031.97			
	\$215,136.83							

BR Deposits and Credits Cleared

CAFMA	General Fund	General Fund			1100	
Date	Document	Description	Module	Company	Amount	
12/05/19	3319	Deposit	AR	CAFMA	\$22,288.58	
12/05/19	3320	Deposit	AR	CAFMA	\$7,031.48	
12/05/19	3321	Deposit	AR	CAFMA	\$2,345.30	
12/12/19	3322	Deposit	AR	CAFMA	\$5,258.53	
12/12/19	3323	Deposit	AR	CAFMA	\$2,929.46	
12/19/19	3326	Deposit	AR	CAFMA	\$189,223.87	
12/19/19	3327	Deposit	AR	CAFMA	\$9,988.84	
12/31/19	3330	Deposit	AR	CAFMA	\$3,818.77	
12/31/19	3331	Deposit	AR	CAFMA	\$13,380.25	
12/31/19	3332	Deposit	AR	CAFMA	\$5,163.96	
12/31/19	Cash w/County	Transfer in from CVFD & CYFD	GL	CAFMA	\$2,083,775.82	
12/31/19	Cash w/County	Interest General Fund	GL	CAFMA	\$8,887.49	
			TOTAL DEPOSITS AI	ND CREDITS CLEARED:	\$2,354,092.35	

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CAFMA-Central Arizona Fire and Medical

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BR Deposits and Credits Outstanding

For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount

TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM A	CCOUNTS PAY	ABLE				
BANK CONTROL ID: CAFMA						
756737929	12/17/19	Marked	Yes	BRYAN K. DALTON	01/16/20	(\$150.00)
756738146	12/17/19	Marked	Yes	BRYAN K. DALTON	01/16/20	(\$150.00)
756738162	12/26/19	Marked	Yes	MASON, JOHN	01/16/20	(\$120.61)
756738192	12/02/19	Marked	No	A1 Water Bulk Delivery Svc LLC	01/16/20	\$120.00
756738193 756738195	12/02/19 12/02/19	Marked Marked	No No	APS Arizona PPE Recon, Inc.	01/16/20 01/16/20	\$6,623.29 \$323.50
756738196	12/02/19	Marked	No	Auto Trim Plus LLC	01/16/20	\$4,924.32
756738197	12/02/19	Marked	No	Awards Etc	01/16/20	\$139.82
756738198	12/02/19	Marked	No	BACKBOARDS BOOMERANG	01/16/20	\$90.00
756738199	12/02/19	Marked	No	Bennett Oil	01/16/20	\$604.89
756738200	12/02/19	Marked	No	Best Pick Disposal, Inc	01/16/20	\$417.73
756738201	12/02/19	Marked	No	Bobby Morgan	01/16/20	\$560.29
756738202	12/02/19	Marked	No	Bound Tree Medical LLC	01/16/20	\$6,981.29
756738205	12/02/19	Marked	No	Bradshaw Mountain Environ. Inc	01/16/20	\$400.00
756738206	12/02/19	Marked	No	B & W Fire Security Systems	01/16/20	\$3,156.00
756738207	12/02/19	Marked	No	Cable One Business	01/16/20	\$15.90
756738208	12/02/19	Marked	No	Canyon Pipe & Supply Inc.	01/16/20	\$83.48
756738209	12/02/19	Marked	No	Carnagey, Guadalupe	01/16/20	\$1,170.00
756738210	12/02/19	Marked	No	CenturyLink	01/16/20	\$1,081.66
756738212	12/02/19	Retrieved	No	Chains Required	04/46/00	\$439.75
756738213 756738214	12/02/19 12/02/19	Marked Marked	No No	Chase Bank Chase Bank	01/16/20 01/16/20	\$326.06 \$641,356.62
756738216	12/02/19	Marked	No	Chase Card Services	01/16/20	\$39,794.09
756738239	12/02/19	Marked	No	City of Prescott	01/16/20	\$34,040.92
756738240	12/02/19	Marked	No	City of Prescott	01/16/20	\$167.11
756738241	12/02/19	Marked	No	Milton Cohn	01/16/20	\$1,170.00
756738242	12/02/19	Marked	No	Curtis Tools for Heroes	01/16/20	\$320.41
756738243	12/02/19	Retrieved	No	Driven Auto Accessories		\$2,816.84
756738244	12/02/19	Marked	No	FASTENAL	01/16/20	\$512.92
756738247	12/02/19	Marked	No	FleetPride, Inc	01/16/20	\$371.72
756738248	12/02/19	Marked	No	GEN-TECH	01/16/20	\$2,002.82
756738249	12/02/19	Marked	No	Globalstar	01/16/20	\$229.42
756738250	12/02/19	Marked	No	W.W. Grainger, Inc.	01/16/20	\$1,214.74
756738251	12/02/19	Marked	No	Granite Innovations, LLC	01/16/20	\$1,717.55
756738252	12/02/19	Marked	No	Hampton Inn & Suites	01/16/20	\$1,505.28
756738253	12/02/19	Marked Marked	No	Hillyard-Flagstaff	01/16/20 01/16/20	\$165.61
756738254 756738255	12/02/19 12/02/19	Marked	No No	Interstate Batteries Motorola Solutions, Inc	01/16/20	\$353.17 \$234.32
756738256	12/02/19	Marked	No	MYERS TIRE SUPPLY	01/16/20	\$747.12
756738257	12/02/19	Marked	No	Northern AZ Premier Termite	01/16/20	\$410.00
756738258	12/02/19	Marked	No	Purchase Power	01/16/20	\$13.50
756738259	12/02/19	Marked	No	Public Safety Crisis Solutions	01/16/20	\$875.00
756738260	12/02/19	Retrieved	No	The Counseling Office of		\$300.00
756738261	12/02/19	Marked	No	Rosenbauer South Dakota, LLC	01/16/20	\$92,900.00
756738262	12/02/19	Marked	No	Simply Clean Carpet Care	01/16/20	\$3,635.00
756738263	12/02/19	Marked	No	Smart Document Solutions	01/16/20	\$736.16
756738264	12/02/19	Marked	No	Besonson Tools LLC	01/16/20	\$31.09
756738265	12/02/19	Marked	No	Staples Contract & Commerc.Inc	01/16/20	\$1,210.89
756738267	12/02/19	Marked	No	Jed Steward	01/16/20	\$600.00
756738268	12/02/19	Marked	No	Sunstate Equipment Co	01/16/20	\$2,711.44
756738269	12/02/19	Marked	No	Tessco, Inc.	01/16/20	\$679.85
756738270 756738271	12/02/19 12/02/19	Marked Marked	No No	The Arizona Woodworking Co.LLC Town of Prescott Valley	01/16/20 01/16/20	\$14,823.85 \$1,888.59
756738272	12/02/19	Marked	No	TruckPro, LLC	01/16/20	\$4,274.49
756738273	12/02/19	Marked	No	Unisource Energy Services	01/16/20	\$704.06
756738275	12/02/19	Marked	No	United Disposal, Inc	01/16/20	\$198.00
756738276	12/02/19	Marked	No	Verified First, LLC	01/16/20	\$56.00
756738277	12/02/19	Marked	No	US Bank Voyager Fleet Systems	01/16/20	\$13,635.82
756738278	12/02/19	Marked	No	XEROX FINANCIAL SERVICES	01/16/20	\$758.81
756738279	12/02/19	Marked	No	YRMCPC PHYSICIAN PRACTICES	01/16/20	\$216.00
756738280	12/16/19	Marked	No	AZ General/Ace Hardware	01/16/20	\$204.00
756738281	12/16/19	Marked	No	American Express, Inc.	01/16/20	\$10,859.04

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM	ACCOUNTS PAY	ABLE				
BANK CONTROL ID: CAFM	A - GENERAL FUN	D				(CONTINUED)
756738283	12/16/19	Marked	No	American Fence Co, Inc	01/16/20	\$272.84
756738284	12/16/19	Marked	No	APS	01/16/20	\$3,414.24
756738285	12/16/19	Marked	No	Arizona Crisis Team (ACT)	01/16/20	\$7,177.50
756738286	12/16/19	Marked	No	Arizona Fire Chiefs Associatio	01/16/20	\$1,500.00
756738287	12/16/19	Marked	No	Authentic Self Counseling	01/16/20	\$182.00
756738288	12/16/19	Marked	No	Bennett Oil	01/16/20	\$2,710.21
756738289 756738293	12/16/19 12/16/19	Marked Marked	No No	Bound Tree Medical LLC B & W Fire Security Systems	01/16/20 01/16/20	\$16,940.18 \$2,393.00
756738294	12/16/19	Marked	No	Cable One Business	01/16/20	\$1,063.43
756738295	12/16/19	Marked	No	CenturyLink	01/16/20	\$173.62
756738296	12/16/19	Retrieved	No	Chains Required		\$1,088.54
756738297	12/16/19	Marked	No	Chase Bank	01/16/20	\$624,495.60
756738299	12/16/19	Marked	No	City of Prescott	01/16/20	\$227.85
756738300	12/16/19	Marked	No	Cornwell Tools	01/16/20	\$9.76
756738301	12/16/19	Marked	No	Gary Crisenbery	01/16/20	\$3,750.00
756738302	12/16/19	Marked	No	CSTOR	01/16/20	\$20,164.00
756738303	12/16/19	Marked	No	Curtis Tools for Heroes	01/16/20	\$836.27
756738304	12/16/19 12/16/19	Marked Marked	No No	Daniel's Tuxedo & Tailor Desert Edge Auto Glass	01/16/20 01/16/20	\$26.00 \$400.00
756738305 756738306	12/16/19	Marked	No	Dish Network	01/16/20	\$400.00 \$118.05
756738307	12/16/19	Retrieved	No	FAS-BREAK INC.	01/10/20	\$122.05
756738308	12/16/19	Marked	No	FACTORY MOTOR PARTS	01/16/20	\$2,218.12
756738310	12/16/19	Marked	No	FEDEX	01/16/20	\$16.34
756738311	12/16/19	Marked	No	Galpin Ford, Inc.	01/16/20	\$164.46
756738312	12/16/19	Retrieved	No	Oklahoma State Univ-FP Publ.		\$50.00
756738313	12/16/19	Marked	No	DAVID L. JOHNSON	01/16/20	\$260.00
756738314	12/16/19	Marked	No	KAIROS Health Arizona, Inc.	01/16/20	\$136,388.66
756738315	12/16/19	Marked	No	Lamb Chevrolet	01/16/20	\$70.34
756738316	12/16/19	Marked	No	Manzanita Landscaping, Inc.	01/16/20	\$658.00
756738317	12/16/19 12/16/19	Marked Retrieved	No No	Matheson Tri-Gas, Inc. Mobile Wireless LLC	01/16/20	\$722.78 \$5,483.00
756738319 756738320	12/16/19	Marked	No	NAPA Auto Parts	01/16/20	\$5,463.00 \$1,981.00
756738326	12/16/19	Retrieved	No	Northern AZ Premier Termite	01/10/20	\$410.00
756738327	12/16/19	Marked	No	O'Reilly Auto Parts	01/16/20	\$220.50
756738328	12/16/19	Marked	No	Praxair Distribution Inc.	01/16/20	\$41.02
756738329	12/16/19	Marked	No	Prescott Steel & Welding	01/16/20	\$47.19
756738330	12/16/19	Marked	No	Public Safety Personnel Retire	01/16/20	\$75.00
756738331	12/16/19	Marked	No	Public Safety Personnel Retire	01/16/20	\$75.00
756738332	12/16/19	Marked	No	Prescott Valley Ace Hardware	01/16/20	\$283.18
756738334	12/16/19	Marked	No	CHARLES A. REYES	01/16/20	\$11.00
756738335 756738336	12/16/19 12/16/19	Marked Marked	No No	Rhino Lining The Counseling Office of	01/16/20 01/16/20	\$933.49 \$200.00
756738337	12/16/19	Marked	No	Rosenbauer South Dakota, LLC	01/16/20	\$18,338.00
756738338	12/16/19	Marked	No	SC Audit & Accounting Solution	01/16/20	\$2,505.00
756738339	12/16/19	Marked	No	SCENT FROM ABOVE COMPANY LLC	01/16/20	\$420.00
756738340	12/16/19	Marked	No	Besonson Tools LLC	01/16/20	\$180.02
756738341	12/16/19	Marked	No	Spartan Motors, Inc.	01/16/20	\$154.05
756738342	12/16/19	Marked	No	Staples Contract & Commerc.Inc	01/16/20	\$58.34
756738343	12/16/19	Marked	No	Stationary Power Systems, Inc.	01/16/20	\$17,447.07
756738344	12/16/19	Marked	No	D.G.Shoemaker & Associates Inc	01/16/20	\$436.72
756738345	12/16/19	Marked	No	Tessco, Inc.	01/16/20	\$3,013.59
756738346 756738347	12/16/19	Marked Marked	No No	Town of Prescott Valley	01/16/20	\$140.58 \$582.75
756738347 756738348	12/16/19 12/16/19	Marked Marked	No No	Unisource Energy Services United Fire Equipment Company	01/16/20 01/16/20	\$582.75 \$2,702.02
756738349	12/16/19	Marked	No	Vern Lewis Welding Supply Inc	01/16/20	\$8.46
756738350	12/16/19	Marked	No	Verizon Wireless	01/16/20	\$639.62
756738351	12/16/19	Marked	No	Yavapai Fleet Yavapai Machine	01/16/20	\$290.57
756738352	12/16/19	Marked	No	Yavapai Mechanical Plumbing	01/16/20	\$13,420.00
756738353	12/16/19	Marked	No	York	01/16/20	\$252.84
756738354	12/16/19	Marked	No	YRMCPC PHYSICIAN PRACTICES	01/16/20	\$27,441.00
756738355	12/16/19	Marked	No	Zebrascapes LLC	01/16/20	\$290.00
756738356	12/16/19	Marked	No	APS	01/16/20	\$354.41

TOTAL FOR MODULE:

\$2,711,752.74

CAFMA-Central Arizona Fire and Medical

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM	ACCOUNTS PAY	ABLE				
BANK CONTROL ID: CAF	MA - GENERAL FUN	D				(CONTINUED)
756738357	12/16/19	Marked	No	Verizon Wireless	01/16/20	\$3,678.59
756738358	12/30/19	Retrieved	No	A1 Water Bulk Delivery Svc LLC		\$120.00
756738359	12/30/19	Retrieved	No	APS		\$6,325.69
756738361	12/30/19	Retrieved	No	Arizona Emergency Products		\$131.60
756738362	12/30/19	Retrieved	No	Auto Trim Plus LLC		\$1,902.82
756738363	12/30/19	Retrieved	No	Bennett Oil		\$738.48
756738364	12/30/19	Retrieved	No	Bobby Morgan		\$560.29
756738365	12/30/19	Retrieved	No	Bound Tree Medical LLC		\$5,164.64
756738367	12/30/19	Retrieved	No	Cable One Business		\$40.76
756738368	12/30/19	Marked	No	CAFMA - Petty Cash	01/16/20	\$158.90
756738369	12/30/19	Retrieved	No	CenturyLink		\$1,119.29
756738370	12/30/19	Marked	No	Chase Bank	01/16/20	\$647,883.52
756738372	12/30/19	Marked	No	Chase Card Services	01/16/20	\$24,765.61
756738389	12/30/19	Retrieved	No	City of Prescott		\$50,768.77
756738390	12/30/19	Retrieved	No	City of Prescott		\$645.87
756738391	12/30/19	Retrieved	No	Nicolas J. Cornelius		\$4,434.94
756738392	12/30/19	Retrieved	No	Courtesy Chevrolet		\$88,386.14
756738392	12/30/19	Retrieved	Yes	Courtesy Chevrolet		(\$88,386.14)
756738393	12/30/19	Retrieved	No	Curtis Tools for Heroes		\$262.03
756738394	12/30/19	Retrieved	No	Daniel's Tuxedo & Tailor		\$135.00
756738395	12/30/19	Retrieved	No	FACTORY MOTOR PARTS		\$486.16
756738396	12/30/19	Retrieved	No	GatesAir, Inc		\$3,755.79
756738397	12/30/19	Retrieved	No	GEN-TECH		\$190.79
756738398	12/30/19	Retrieved	No	Globalstar		\$229.42
756738399	12/30/19	Retrieved	No	Hampton Inn & Suites		\$315.78
756738400	12/30/19	Retrieved	No	Healthcare Medical Waste Svcs		\$149.14
756738401	12/30/19	Retrieved	No	Infection Control Emerging		\$2,765.00
756738402	12/30/19	Retrieved	No	Jim's Alignment & Brake		\$60.00
756738403	12/30/19	Retrieved	No	Life Assist Inc		\$440.04
756738404	12/30/19	Retrieved	No	MASON, JOHN		\$120.61
756738405	12/30/19	Retrieved	No	Matheson Tri-Gas, Inc.		\$70.15
756738406	12/30/19	Retrieved	No	Motorola Solutions, Inc		\$556.49
756738407	12/30/19	Retrieved Retrieved	No	NAPA Auto Parts		\$102.16
756738408	12/30/19		No	Neumann High Country Doors		\$694.00
756738409	12/30/19	Retrieved Retrieved	No No	Prescott Steel & Welding Public Safety Personnel Retire		\$11.95 \$331.50
756738410 756738411	12/30/19 12/30/19	Retrieved	No	•		\$331.50 \$555.73
756738412	12/30/19	Retrieved	No	Rhino Lining The Counseling Office of		\$100.00
756738413	12/30/19	Retrieved	No	Smart Document Solutions		\$450.32
756738414	12/30/19	Retrieved	No	Besonson Tools LLC		\$106.92
756738415	12/30/19	Retrieved	No	Southern Tire Mart		\$508.57
756738416	12/30/19	Retrieved	No	Staples Contract & Commerc.Inc		\$638.15
756738417	12/30/19	Retrieved	No	D.G.Shoemaker & Associates Inc		\$655.08
756738418	12/30/19	Retrieved	No	Teleflex Funding, LLC		\$3,024.13
756738420	12/30/19	Retrieved	No	Tessco, Inc.		\$693.02
756738421	12/30/19	Retrieved	No	Thermo Scientific Portable		\$2,320.00
756738422	12/30/19	Retrieved	No	Town of Prescott Valley		\$624.02
756738423	12/30/19	Retrieved	No	Turbo & Electric Sales & Srvc		\$5,804.34
756738424	12/30/19	Retrieved	No	Unisource Energy Services		\$1,501.27
756738425	12/30/19	Retrieved	No	United Disposal, Inc		\$198.00
756738426	12/30/19	Retrieved	No	US Bank Voyager Fleet Systems		\$11,749.78
756738427	12/30/19	Retrieved	No	Western Shelter Systems		\$427.22
756738428	12/30/19	Retrieved	No	XEROX FINANCIAL SERVICES		\$758.81
756738429	12/30/19	Retrieved	No	Yavapai Steel & Rebar		\$170.84
756738430	12/30/19	Retrieved	No	York		\$185.74
756738431	12/30/19	Retrieved	No	Zebrascapes LLC		\$250.00
756738432	12/30/19	Retrieved	No	Courtesy Chevrolet		\$53,354.17
756738433	12/30/19	Retrieved	No	Courtesy Chevrolet		\$35,031.97
			•	,	SUB TOTAL FOR BANK:	\$2,711,752.74
						ΨΖ,111,132.14

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: DEPOSITS FRO	OM ACCOUNTS R	ECEIVABLE				
BANK CONTROL ID: CAFI	MA - GENERAL FUN	ID				
3319	12/05/19	Marked	No	Deposit	01/16/20	\$22,288.58
3320	12/05/19	Marked	No	Deposit	01/16/20	\$7,031.48
3321	12/05/19	Marked	No	Deposit	01/16/20	\$2,345.30
3322	12/12/19	Marked	No	Deposit	01/16/20	\$5,258.53
3323	12/12/19	Marked	No	Deposit	01/16/20	\$2,929.46
3326	12/19/19	Marked	No	Deposit	01/16/20	\$189,223.87
3327	12/19/19	Marked	No	Deposit	01/16/20	\$9,988.84
3330	12/31/19	Marked	No	Deposit	01/16/20	\$3,818.77
3331	12/31/19	Marked	No	Deposit	01/16/20	\$13,380.25
3332	12/31/19	Marked	No	Deposit	01/16/20	\$5,163.96
					SUB TOTAL FOR BANK:	\$261,429.04
					TOTAL FOR MODULE:	\$261,429.04
MODULE: JOURNAL ENT	RIES FROM GEN	ERAL LEDGER				
BANK CONTROL ID: CAFI	MA - GENERAL FUN	ID				
Cash w/County	12/31/19	Marked	No	Transfer in from CVFD & CYFD	01/16/20	\$2,083,775.82
Cash w/County	12/31/19	Marked	No	Interest General Fund	01/16/20	\$8,887.49
					SUB TOTAL FOR BANK:	\$2,092,663.31
					TOTAL FOR MODULE:	\$2,092,663.31

1/16/20 2:33:26 PM

CAFMA-Central Arizona Fire and Medical

Page: 1

BR Adjustments Report

For the Bank Statement ending:

 Date
 Document
 Description
 GL Account
 Offset Amt
 Adj. Amt

DOCUMENT:

ADJUSTMENT DOCUMENT "TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

	Current Period					Year To Date				
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%	
Revenues										
CVFD Funding Requirement	10310000000	\$404,571.75	\$0.00	\$404,571.75	0.0%	\$2,474,651.90	\$4,547,989.00	\$(2,073,337.10)	(45.6)%	
CYFD Funding Requirement	10320000000	1,679,204.07	0.00	1,679,204.07	0.0	10,013,612.40	18,334,210.00	(8,320,597.60)	(45.4)	
Fire Protection Contracts	10400100000	139.97	0.00	139.97	0.0	190,714.38	150,000.00	40,714.38	27.1	
Outside Agency Work-Vehicle Maint	10430000000	9,063.19	0.00	9,063.19	0.0	24,177.21	40,000.00	(15,822.79)	(39.6)	
Construction Permints	10440000000	5,571.00	0.00	5,571.00	0.0	40,775.63	51,250.00	(10,474.37)	(20.4)	
Operational Permits	10442500000	249.00	0.00	249.00	0.0	845.00	1,000.00	(155.00)	(15.5)	
Special Events	10443000000	0.00	0.00	0.00	0.0	1,939.00	2,680.00	(741.00)	(27.6)	
State of AZ/Off-District Fires	10480000000	182,484.68	0.00	182,484.68	0.0	1,054,059.88	50,000.00	1,004,059.88	2008.1	
Interest Income-General Fund	10490000000	8,887.49	0.00	8,887.49	0.0	55,407.61	30,000.00	25,407.61	84.7	
Interest Income-Cap Rsv Fund	10490100000	16,730.33	0.00	16,730.33	0.0	64,074.79	0.00	64,074.79	0.0	
Misc. Revenues	10510000000	278.68	0.00	278.68	0.0	5,776.13	10,900.00	(5,123.87)	(47.0)	
PAWUIC/ Defensible Space Reimbursements	10512531000	0.00	0.00	0.00	0.0	22,419.57	24,000.00	(1,580.43)	(6.6)	
Tech Services Contracting Revenue	10514041000	8,354.75	0.00	8,354.75	0.0	106,815.18	178,000.00	(71,184.82)	(40.0)	
Supplies for Outside Agency Work	10514141000	0.00	0.00	0.00	0.0	0.00	10,000.00	(10,000.00)	(100.0)	
Donations	10540000000	0.00	0.00	0.00	0.0	0.00	500.00	(500.00)	(100.0)	
Grants-FEMA- SAFER	10543000000	0.00	0.00	0.00	0.0	0.00	306,934.00	(306,934.00)	(100.0)	
Grant-FEMA-PPE	10543050005	0.00	0.00	0.00	0.0	0.00	24,000.00	(24,000.00)	(100.0)	
Misc. Prevention	10560000000	0.00	0.00	0.00	0.0	200.00	2,800.00	(2,600.00)	(92.9)	
Warehouse Purchasing Group	10570000000	16,843.75	0.00	16,843.75	0.0	90,038.89	210,000.00	(119,961.11)	(57.1)	
61 Lease Revenue	10585500000	0.00	0.00	0.00	0.0	18,000.00	30,000.00	(12,000.00)	(40.0)	
CARTA Classes	10590000000	0.00	0.00	0.00	0.0	3,850.00	15,000.00	(11,150.00)	(74.3)	
CPR/EMS classes	10590500000	425.00	0.00	425.00	0.0	1,965.00	26,000.00	(24,035.00)	(92.4)	
Net Revenues		\$2,332,803.66	\$0.00	\$2,332,803.66	0.0 %	\$14,169,322.57	\$24,045,263.00	\$(9,875,940.43)	(41.1)%	
Personnel Expenses										
Salaries/Admin	10610010000	\$112,852.90	\$0.00	\$(112,852.90)	0.0%	\$526,571.47	\$981,729.00	\$455,157.53	46.4%	
Salaries/Prevention	10610020000	40,414.71	0.00	(40,414.71)	0.0	177,539.98	345,876.00	168,336.02	48.7	
Salaries/Operations	10610030000	888,017.22	0.00	(888,017.22)	0.0	4,059,621.02	7,909,811.00	3,850,189.98	48.7	
Salaries/Training	10610035000	24,966.54	0.00	(24,966.54)	0.0	110,790.15	222,320.00	111,529.85	50.2	
Salaries/Communications	10610041000	46,361.10	0.00	(46,361.10)	0.0	207,025.60	400,314.00	193,288.40	48.3	
Salaries/Facilities Maintenance	10610043000	13,430.40	0.00	(13,430.40)	0.0	62,054.40	92,645.00	30,590.60	33.0	
Salaries/Fleet Maint	10610048000	40,436.80	0.00	(40,436.80)	0.0	216,070.80	400,020.00	183,949.20	46.0	
Salaries/Warehouse	10610049000	11,579.30	0.00	(11,579.30)	0.0	53,893.00	124,535.00	70,642.00	56.7	
CEO/ Fire Chief	10610110000	17,816.55	0.00	(17,816.55)	0.0	83,025.12	154,410.00	71,384.88	46.2	
Special Detail/Prevention	10610320000	0.00	0.00	0.00	0.0	150.00	0.00	(150.00)	0.0	
Special Detail/Fire Pals	10610320400	2,056.25	0.00	(2,056.25)	0.0	4,762.50	12,600.00	7,837.50	62.2	

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

	Current Period					Year To Date				
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%	
Special Detail/ Babysitting Classes	10610320402	0.00	0.00	0.00	0.0	150.00	250.00	100.00	40.0	
Special Detail/Prev/Spec Ev Assign Pay	10610320403	0.00	0.00	0.00	0.0	250.00	6,500.00	6,250.00	96.2	
Special Detail / OPS	10610330000	0.00	0.00	0.00	0.0	481.25	0.00	(481.25)	0.0	
Spec Det/Ops CPR Prgrm Int/Ext	10610330425	325.00	0.00	(325.00)	0.0	1,868.75	5,000.00	3,131.25	62.6	
Telestaff Maintenance	10610330426	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0	
Spec Det/Ops Emplyee HIth Immuniz Prgrm	10610330431	0.00	0.00	0.00	0.0	0.00	1,400.00	1,400.00	100.0	
Spec Det/Ops CISD Program Shift Peers	10610330435	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0	
Spec Det/Ops/Tower Work	10610330439	1,501.03	0.00	(1,501.03)	0.0	4,213.53	6,500.00	2,286.47	35.2	
Spec Det/Ops Haz Mat Program	10610330440	0.00	0.00	0.00	0.0	0.00	625.00	625.00	100.0	
Spec Det/Ops Hose Program	10610330441	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0	
Spec Det/Ops SCBA Program	10610330442	334.01	0.00	(334.01)	0.0	334.01	6,500.00	6,165.99	94.9	
Spec Det/Ops Recruit Academy	10610330447	0.00	0.00	0.00	0.0	6,312.50	8,700.00	2,387.50	27.4	
Spec Det/Ops Promo Testing	10610330449	525.00	0.00	(525.00)	0.0	5,706.25	8,250.00	2,543.75	30.8	
Spec Det/ Ops Misc.	10610330452	2,375.00	0.00	(2,375.00)	0.0	6,050.00	8,000.00	1,950.00	24.4	
Spec Duty Training	10610335476	0.00	0.00	0.00	0.0	50.00	2,600.00	2,550.00	98.1	
Spec Det/Trng Instr CARTA	10610335479	87.50	0.00	(87.50)	0.0	6,825.00	5,000.00	(1,825.00)	(36.5)	
Spec Det/ In House EMS Training	10610335482	762.50	0.00	(762.50)	0.0	2,937.50	25,000.00	22,062.50	88.3	
Spec Det/Tower Rescue/Instructor	10610335483	0.00	0.00	0.00	0.0	75.00	1,000.00	925.00	92.5	
Spec Det/ Warehouse	10610349451	0.00	0.00	0.00	0.0	62.50	5,000.00	4,937.50	98.8	
Acting Pay - Administration	10610410000	0.00	0.00	0.00	0.0	280.00	0.00	(280.00)	0.0	
Acting Pay - Prevention	10610420000	0.00	0.00	0.00	0.0	120.00	500.00	380.00	76.0	
Acting Pay - Ops	10610430000	6,941.00	0.00	(6,941.00)	0.0	25,680.50	41,610.00	15,929.50	38.3	
Acting Pay - Fleet Maintenace	10610448000	0.00	0.00	0.00	0.0	0.00	400.00	400.00	100.0	
Vacation/ Sick Leave Buy Back	10610530000	0.00	0.00	0.00	0.0	29,828.15	300,000.00	270,171.85	90.1	
O.T. Salaries/Admin	10611010000	372.12	0.00	(372.12)	0.0	1,473.54	9,000.00	7,526.46	83.6	
O.T. Salaries/ Prevention	10611020000	3.53	0.00	(3.53)	0.0	1,633.60	15,000.00	13,366.40	89.1	
Recall O.T./Operations	10611030000	535.46	0.00	(535.46)	0.0	6,508.89	45,000.00	38,491.11	85.5	
SWAT Response / Coverage	10611030250	0.00	0.00	0.00	0.0	(1,174.74)	9,000.00	10,174.74	113.1	
O.T. Salaries/CARTA	10611035000	0.00	0.00	0.00	0.0	0.00	2,828.00	2,828.00	100.0	
O.T. Salaries/Tech Sevices	10611041000	3,024.93	0.00	(3,024.93)	0.0	14,438.97	20,000.00	5,561.03	27.8	
O.T. Salaries/Comm-Outside Agency	10611041561	0.00	0.00	0.00	0.0	(912.55)	0.00	912.55	0.0	
O.T. Salaries/Facilities Maintenance	10611043000	0.00	0.00	0.00	0.0	0.00	3,240.00	3,240.00	100.0	
O.T. Salaries/ Fleet Maintenance	10611048000	820.13	0.00	(820.13)	0.0	4,620.67	18,000.00	13,379.33	74.3	
O.T. Salaries/Warehouse	10611049000	1,348.38	0.00	(1,348.38)	0.0	4,916.82	15,000.00	10,083.18	67.2	
FLSA Pay	10611130000	62,384.39	0.00	(62,384.39)	0.0	287,293.31	592,364.00	305,070.69	51.5	
Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA	10611230200	43,325.51	0.00	(43,325.51)	0.0	303,727.81	385,000.00	81,272.19	21.1	
Off District Wildland Fires	10611431000	58.44	0.00	(58.44)	0.0	531,765.75	20,000.00	(511,765.75)	(2558.8)	

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

	Current Period					Year To Date				
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%	
Training Captain OT	10611535300	2,609.83	0.00	(2,609.83)	0.0	12,328.36	29,200.00	16,871.64	57.8	
Trng Cov/Special Duty Pay	10611535304	87.50	0.00	(87.50)	0.0	450.00	4,950.00	4,500.00	90.9	
Trng Cov/EVOC Driver Training Inst Pay	10611535307	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0	
Trng Cov/Swift Water Training Officers	10611535380	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0	
Trng Cov/Engine Co Training Coverage	10611835326	0.00	0.00	0.00	0.0	0.00	12,600.00	12,600.00	100.0	
Trng Cov/OT Eng Co Trng Coverage	10611835330	0.00	0.00	0.00	0.0	1,443.58	26,500.00	25,056.42	94.6	
Trng Cov/ OT Special Ops Training	10611835336	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0	
Trng Cov/Paramedic Upgrade Training	10611835337	0.00	0.00	0.00	0.0	49.29	10,000.00	9,950.71	99.5	
Trng Cov/ OT TRT/ HAZ MAT Training	10611835338	0.00	0.00	0.00	0.0	0.00	12,000.00	12,000.00	100.0	
ASRS Retirement/Admin	10612910000	10,435.13	0.00	(10,435.13)	0.0	47,993.10	84,598.00	36,604.90	43.3	
ASRS Retirement/Prevention	10612920000	3,500.22	0.00	(3,500.22)	0.0	15,081.00	18,185.00	3,104.00	17.1	
ASRS Retirement/Training	10612935000	481.17	0.00	(481.17)	0.0	1,633.65	3,814.00	2,180.35	57.2	
ASRS Retirement/Tech Services	10612941000	6,115.15	0.00	(6,115.15)	0.0	29,021.36	49,597.00	20,575.64	41.5	
ASRS Retirement/Facilities Maintenance	10612943000	1,727.22	0.00	(1,727.22)	0.0	7,930.41	11,314.00	3,383.59	29.9	
ASRS Retirement/Fleet Maint	10612948000	3,817.90	0.00	(3,817.90)	0.0	16,952.19	31,364.00	14,411.81	46.0	
ASRS Retirement/Warehouse	10612949000	1,614.93	0.00	(1,614.93)	0.0	8,974.91	16,465.00	7,490.09	45.5	
PSPRS/Admin	10613010000	7,162.98	0.00	(7,162.98)	0.0	34,032.87	60,319.00	26,286.13	43.6	
PSPRS/Prevention	10613020000	6,842.88	0.00	(6,842.88)	0.0	32,030.36	59,709.00	27,678.64	46.4	
PSPRS Operations	10613030000	421,870.16	0.00	(421,870.16)	0.0	2,094,430.73	3,893,797.00	1,799,366.27	46.2	
PSPRS/ CARTA	10613035000	10,317.45	0.00	(10,317.45)	0.0	52,607.90	86,488.00	33,880.10	39.2	
PSPRS/ Fleet Maint	10613048000	5,956.77	0.00	(5,956.77)	0.0	27,580.46	57,809.00	30,228.54	52.3	
401A/Admin	10613210000	1,735.80	0.00	(1,735.80)	0.0	11,991.65	68,242.00	56,250.35	82.4	
401A Retirement / Ops	10613230000	19,718.68	0.00	(19,718.68)	0.0	101,848.01	261,185.00	159,336.99	61.0	
401A/ Fire Chief	10613310000	4,311.60	0.00	(4,311.60)	0.0	12,991.71	30,295.00	17,303.29	57.1	
Worker's Comp Insurance/Admin	10615010000	0.00	0.00	0.00	0.0	0.00	22,010.00	22,010.00	100.0	
Worker's Comp/Prevention	10615020000	0.00	0.00	0.00	0.0	0.00	18,104.00	18,104.00	100.0	
Worker's Comp / Ops	10615030000	0.00	0.00	0.00	0.0	259,301.00	436,871.00	177,570.00	40.6	
Worker's Comp/Training	10615035000	0.00	0.00	0.00	0.0	0.00	10,706.00	10,706.00	100.0	
Worker's Comp/Comm	10615041000	0.00	0.00	0.00	0.0	0.00	19,986.00	19,986.00	100.0	
Worker's Comp/Facilities	10615043000	0.00	0.00	0.00	0.0	0.00	4,559.00	4,559.00	100.0	
Worker's Comp/Maint	10615048000	0.00	0.00	0.00	0.0	0.00	19,896.00	19,896.00	100.0	
Worker's Comp/Warehouse	10615049000	0.00	0.00	0.00	0.0	0.00	6,635.00	6,635.00	100.0	
Worker's Comp/Volunteers	10615110000	0.00	0.00	0.00	0.0	0.00	101.00	101.00	100.0	
Worker's Comp Wages Reimbursement	10616500000	7,349.68	0.00	(7,349.68)	0.0	(5,127.54)	0.00	5,127.54	0.0	
Unemployment Insurance/Admin	10617010000	128.16	0.00	(128.16)	0.0	294.53	3,211.00	2,916.47	90.8	
Unemployment/Prevention	10617020000	14.60	0.00	(14.60)	0.0	99.41	856.00	756.59	88.4	
Unemployment Insurance/Ops	10617030000	50.27	0.00	(50.27)	0.0	496.99	23,333.00	22,836.01	97.9	

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

	Current Period					Year To Date				
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%	
Unemployment / Training	10617035000	0.00	0.00	0.00	0.0	99.40	642.00	542.60	84.5	
Unemployment/Communications	10617041000	0.00	0.00	0.00	0.0	99.39	856.00	756.61	88.4	
Unemployment/Facilities	10617043000	0.00	0.00	0.00	0.0	0.00	321.00	321.00	100.0	
Unemployment/Maint	10617048000	0.00	0.00	0.00	0.0	99.40	1,231.00	1,131.60	91.9	
Unemployment/Warehouse	10617049000	0.00	0.00	0.00	0.0	0.00	321.00	321.00	100.0	
401A-ASRS/Admin	10618010000	5,030.10	0.00	(5,030.10)	0.0	25,446.30	54,023.00	28,576.70	52.9	
401A-ASRS/Prevention	10618020000	2,563.09	0.00	(2,563.09)	0.0	11,134.20	13,841.00	2,706.80	19.6	
401A-ASRS/Training	10618035000	231.99	0.00	(231.99)	0.0	787.63	2,179.00	1,391.37	63.9	
401A-ASRS/Communication	10618041000	3,071.29	0.00	(3,071.29)	0.0	14,618.37	26,359.00	11,740.63	44.5	
401A-ASRS/Facilities Maint	10618043000	832.68	0.00	(832.68)	0.0	3,550.73	1,575.00	(1,975.73)	(125.4)	
401A-ASRS/ Maint	10618048000	1,840.57	0.00	(1,840.57)	0.0	8,185.52	16,504.00	8,318.48	50.4	
401A-ASRS/ Warehouse	10618049000	812.38	0.00	(812.38)	0.0	4,487.03	8,651.00	4,163.97	48.1	
Medicare / Admin	10618110000	1,871.38	0.00	(1,871.38)	0.0	9,360.53	16,605.00	7,244.47	43.6	
Medicare Exp/Prevention	10618120000	577.21	0.00	(577.21)	0.0	2,554.13	5,521.00	2,966.87	53.7	
Medicare / OPS	10618130000	14,472.44	0.00	(14,472.44)	0.0	74,001.34	137,570.00	63,568.66	46.2	
Medicare Exp/CARTA	10618135000	357.87	0.00	(357.87)	0.0	1,723.58	3,265.00	1,541.42	47.2	
Medicare Exp/Communications	10618141000	707.46	0.00	(707.46)	0.0	3,368.65	6,195.00	2,826.35	45.6	
Medicare Exp/Facilities Maintenance	10618143000	191.49	0.00	(191.49)	0.0	880.26	1,390.00	509.74	36.7	
Medicare Exp/Maint	10618148000	602.42	0.00	(602.42)	0.0	3,308.62	6,067.00	2,758.38	45.5	
Medicare Exp/Warehouse	10618149000	189.99	0.00	(189.99)	0.0	1,049.40	2,023.00	973.60	48.1	
Post Employment Health Plan	10618530000	13,358.73	0.00	(13,358.73)	0.0	67,455.26	105,217.00	37,761.74	35.9	
Medical Insurance./Admin	10619010000	11,361.75	0.00	(11,361.75)	0.0	63,254.39	129,600.00	66,345.61	51.2	
Medical Insurance/Prevention	10619020000	3,346.15	0.00	(3,346.15)	0.0	17,497.38	40,500.00	23,002.62	56.8	
Medical Insurance/OPS	10619030000	74,782.62	0.00	(74,782.62)	0.0	484,731.23	947,700.00	462,968.77	48.9	
Medical Insurance/Training	10619035000	2,007.65	0.00	(2,007.65)	0.0	10,501.94	32,400.00	21,898.06	67.6	
Medical Insurance/Comm	10619041000	3,563.76	0.00	(3,563.76)	0.0	19,960.15	40,500.00	20,539.85	50.7	
Medical Insurance/Facilities	10619043000	1,338.46	0.00	(1,338.46)	0.0	7,995.96	12,150.00	4,154.04	34.2	
Medical Insurance/Maint	10619048000	3,134.15	0.00	(3,134.15)	0.0	21,568.32	46,575.00	25,006.68	53.7	
Medical Insurance/Warehouse	10619049000	674.88	0.00	(674.88)	0.0	4,413.06	12,150.00	7,736.94	63.7	
Medical Insurance Assistance/OPS	10619130000	39,773.58	0.00	(39,773.58)	0.0	187,709.51	376,000.00	188,290.49	50.1	
Total Personnel Expenses		\$2,025,197.87	\$0.00	\$(2,025,197.87)	0.0 %	\$10,561,298.66	\$19,665,157.00	\$9,103,858.34	46.3 %	
Supply Expenses										
Office Supplies / Admin	10620010000	\$(60.00)	\$0.00	\$60.00	0.0%	\$(33.22)	\$500.00	\$533.22	106.6%	
Office Supplies / Tech Services	10620041000	0.00	0.00	0.00	0.0	32.64	500.00	467.36	93.5	
Office Supplies	10620049000	1,425.07	0.00	(1,425.07)	0.0	5,257.50	12,500.00	7,242.50	57.9	
Computer Supplies & Software / Training	10620135000	0.00	0.00	0.00	0.0	4,345.87	17,200.00	12,854.13	74.7	

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Computer Supplies & Equipment / Communic	10620141000	19,485.33	0.00	(19,485.33)	0.0	73,672.83	195,760.00	122,087.17	62.4	
In House Dupl & Prtg	10620510000	2,704.10	0.00	(2,704.10)	0.0	9,102.97	15,000.00	5,897.03	39.3	
In House Dupl & Prtg/ Warehouse	10620549000	87.10	0.00	(87.10)	0.0	8,090.29	17,250.00	9,159.71	53.1	
District Fire Corps Program	10621010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0	
District Mapping Program	10621141000	0.00	0.00	0.00	0.0	0.00	6,200.00	6,200.00	100.0	
Employee Health & Wellness Supplies	10621230000	0.00	0.00	0.00	0.0	0.00	157.00	157.00	100.0	
Medical Supplies	10621530000	14,544.64	0.00	(14,544.64)	0.0	54,364.77	92,200.00	37,835.23	41.0	
CPR Supplies & Books	10621630000	0.00	0.00	0.00	0.0	4,450.00	10,000.00	5,550.00	55.5	
Medical Equipment Replacement	10621730000	544.00	0.00	(544.00)	0.0	2,956.39	21,000.00	18,043.61	85.9	
Fuel (Diesel & Gas)	10622048000	29,439.18	0.00	(29,439.18)	0.0	118,656.68	235,000.00	116,343.32	49.5	
Oil & Lubr. (Routine)	10622148000	0.00	0.00	0.00	0.0	9,347.73	16,500.00	7,152.27	43.3	
Uniforms-Freitag, Scott	10623010100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Tharp, Dave	10623010101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms - Frawley, Teresa	10623010103	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms - Butler, Karen	10623010104	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms-Brookins, Patty	10623010105	21.82	0.00	(21.82)	0.0	21.82	125.00	103.18	82.5	
Uniforms - DeJoria, Dana	10623010106	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms - Spingola, Debbie	10623010107	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms - Dixon, Susanne	10623010109	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms - Bliss, Scott	10623010111	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms - Viscardi, Karen	10623010112	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms - Burch, Kylee	10623010114	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms - Katie Reeves	10623010116	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms-Lambrecht, Marci	10623010117	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms - Slay, Marcie	10623010118	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms-Balstis, Carol	10623010120	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms-Sims, Lacie	10623010121	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0	
Uniforms/Prevention	10623020000	0.00	0.00	0.00	0.0	327.50	0.00	(327.50)	0.0	
Uniforms-Chase, Rick	10623020100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms - Dowdy, Chuck	10623020106	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms - Brett Mills	10623020107	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Hoyt, Jessica	10623020108	18.00	0.00	(18.00)	0.0	37.64	450.00	412.36	91.6	
Uniforms/Operations	10623030000	145.15	0.00	(145.15)	0.0	5,977.65	19,030.00	13,052.35	68.6	
Uniforms-Polacek, Jeff	10623030100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Davis, Brad	10623030102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Carothers, Cougan	10623030103	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9	
Uniforms-Abel, Todd	10623030104	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	

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Uniforms-Burch, Brian	10623030105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Duplessis, Rob	10623030107	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fields, Brody	10623030108	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Lys, Damian	10623030110	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mauldin, Mark	10623030111	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Niemynsi, Doug	10623030115	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Olson, Rick	10623030116	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Prange, Ross	10623030118	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith, Travis	10623030119	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Stooks, Craig	10623030120	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Baker, Mark	10623030123	0.00	0.00	0.00	0.0	13.64	450.00	436.36	97.0
Uniforms-Brown, Dennis	10623030125	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Bushman, James	10623030126	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Curry, Robert	10623030127	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Edwards, David	10623030129	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fields, Zach	10623030130	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fournier, Nick	10623030131	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hlavack, Evan	10623030132	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Huddleston, Michael	10623030133	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Horstman, Stephen	10623030134	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-King, Jeremiah	10623030135	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kuykendall, Jeff	10623030136	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9
Uniforms-Litchfield, Ron	10623030137	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McFadden, Mike	10623030138	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Nolan, Jason	10623030139	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Pruitt, Rob	10623030142	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Seets, JW	10623030143	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tucker, Mike	10623030144	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Barmum, Josh	10623030146	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Blum, Rodney	10623030148	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cruz, Steve	10623030150	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cunningham, Cody	10623030151	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Dibble, Gordon	10623030152	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Eckle, Kellan	10623030153	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9
Uniforms-Ferris, Ryan	10623030154	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kirk, Jason	10623030155	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kontz, Mike	10623030156	0.00	0.00	0.00	0.0	23.69	450.00	426.31	94.7

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Uniforms-Loperman, Keith	10623030157	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9	
Uniforms-Mazon, Josh	10623030158	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Mazzella, Marc	10623030159	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9	
Uniforms-McFadden, Matt	10623030160	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Croft, Adam	10623030161	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Parra, Payton	10623030164	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Pena, Chris	10623030165	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Poliakon, Brett	10623030166	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Postula, Justin	10623030167	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Postula, Karl	10623030168	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Reyes, Adam	10623030169	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Ryan, Keith	10623030171	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Sheldon, Wes	10623030172	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9	
Uniforms-Sims, Mike	10623030173	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9	
Uniforms-Wittenberg, Dave	10623030174	0.00	0.00	0.00	0.0	8.00	450.00	442.00	98.2	
Uniforms-Jones, Shaun	10623030175	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Perkins, Shane	10623030176	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Wagner, Adam	10623030177	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Butler, Jason	10623030179	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Turner, Kenny	10623030181	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Trask, Ryan	10623030182	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Runo, Kyle	10623030183	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Brunk, Jake	10623030184	0.00	0.00	0.00	0.0	27.28	450.00	422.72	93.9	
Uniforms-Mayhall, Matt	10623030186	0.00	0.00	0.00	0.0	23.69	450.00	426.31	94.7	
Uniforms-Cox, Phillip	10623030187	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms- Apolinar, Jon	10623030188	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Buchanan, Ben	10623030189	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Bulter, Scott	10623030190	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Buntin, Darrell	10623030191	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Copenhaver, Doug	10623030192	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Davidson, Glenn	10623030194	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Douglas, Ren	10623030195	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Gallman, Timothy	10623030196	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Ginn, Eric	10623030197	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Gnagey, Dan	10623030198	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9	
Uniforms-Guzzo, Nick	10623030200	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	
Uniforms-Ingrao, Jory	10623030201	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0	

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Uniforms-Jacobson, Terry	10623030202	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Lynch, Peter	10623030204	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Merrill, Eric	10623030205	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Muniz, Tom Jr.	10623030206	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9
Uniforms-Nelson, Mike	10623030207	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Rendl, Bob	10623030209	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Roberts, Jerry	10623030210	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Roche, Ben	10623030211	0.00	0.00	0.00	0.0	23.69	450.00	426.31	94.7
Uniforms-Rose, Cody	10623030212	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Schuster, Alan	10623030213	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Snyder, Tim	10623030214	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Stewart, Jeff	10623030215	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tarver, Shawn	10623030216	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms- Zazueta, Rob	10623030217	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McCarty Dan	10623030218	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Butterfield, Jesse	10623030220	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Unforms-Rafters, Cody	10623030221	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Weiland, Kayleen	10623030222	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Burch, Caden	10623030223	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hall, Jace	10623030224	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith Russell	10623030225	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McGuire, Thaddeus	10623030226	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Rocha, Edgar	10623030227	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9
Uniforms-Thompson, Jake	10623030228	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Vanatta, Justin	10623030229	0.00	0.00	0.00	0.0	23.69	450.00	426.31	94.7
Uniforms-Hallawell, Nate	10623030230	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tillich, Tim	10623030231	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hutchison, Ethan	10623030232	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9
Uniforms - Gillhan, Jim	10623030233	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Moore, AAron	10623030234	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Harper, Leslie	10623030235	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Grossman, Luke	10623030236	0.00	0.00	0.00	0.0	13.91	450.00	436.09	96.9
Uniforms-Perez, Tony	10623030237	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms,Gray, JT	10623030238	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-DeChame, Zachary	10623030239	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McIntire, Jacob	10623030240	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Redfern, Joshuah	10623030241	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

Maccount Actual Budget Variance Variance Maccount Sudget Sudget Variance Maccount Sudget Sudget
Uniforms/Operations - Honor Guard 1062303540 0.00 0.00 0.00 0.00 4,000.00 4,000.00 4,000.00 100.0 Uniforms - Training 10623035000 0.00 0.00 0.00 0.00 0.00 750.00 750.00 100.0 Uniforms - Feddema, John 10623035103 0.00 0.00 0.00 0.00 0.00 450.00 450.00 450.00 100.0 Uniforms-Parra Dustin 10623035108 0.00 0.00 0.00 0.0 0.00 450.00 450.00 450.00 100.0 Uniforms-Jimenez, Valentin 10623035108 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0 Uniforms-Frazier, Tony 10623041101 0.00 0.00 0.00 0.0 450.00 450.00 298.20 66.3 Uniforms-Preeman, Michael 10623041103 0.00 0.00 0.0 0.0 0.00 450.00 450.00 100.0 Uniforms-Van Tuyl, Jonah 10623041104 21
Uniforms/Operations - Honor Guard 1062303540 0.00 0.00 0.00 0.00 0.00 4,000.00 4,000.00 4,000.00 100.0 Uniforms - Training 10623035000 0.00 0.00 0.00 0.00 0.00 750.00 750.00 100.0 Uniforms - Feddema, John 10623035103 0.00 0.00 0.00 0.00 0.00 450.00 450.00 450.00 100.0 Uniforms-Parra Dustin 10623035108 0.00 0.00 0.00 0.0 0.00 450.00 450.00 450.00 100.0 Uniforms-Jimenez, Valentin 10623035108 0.00 0.00 0.00 0.0 0.00 450.00 450.00 450.00 100.0 Uniforms-Frazier, Tony 10623041101 0.00 0.00 0.00 0.0 450.00 450.00 298.20 66.3 Uniforms-Preeman, Michael 10623041103 0.00 0.00 0.0 0.0 0.0 450.00 450.00 100.0 Uniforms-Van Tuyl, Jonah
Uniforms - Training 10623035000 0.00 0.00 0.00 0.00 750.00 750.00 100.0 Uniforms - Feddema, John 10623035103 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0 Uniforms-Parra Dustin 10623035105 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0 Uniforms-Jimenez, Valentin 10623035108 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0 Uniforms-Frazier, Tony 10623041101 0.00 0.00 0.00 0.0 151.80 450.00 298.20 66.3 Uniforms-Legge, David 10623041102 0.00 0.00 0.0 0.0 0.0 450.00 450.00 100.0 Uniforms-Freeman, Michael 10623041103 0.00 0.00 0.0 0.0 0.0 450.00 450.00 100.0 Uniforms-Van Tuyl, Jonah 10623041104 21.79 0.00 (21.79) 0.0 87.21
Uniforms-Parra Dustin 10623035105 0.00 0.00 0.00 0.00 0.00 450.00 450.00 100.0 Uniforms-Jimenez, Valentin 10623035108 0.00 0.00 0.00 0.0 0.00 450.00 450.00 450.00 100.0 Uniforms-Frazier, Tony 10623041101 0.00 0.00 0.00 0.0 151.80 450.00 298.20 66.3 Uniforms-Legge, David 10623041102 0.00 0.00 0.00 0.0 450.00 450.00 100.0 Uniforms-Freeman, Michael 10623041103 0.00 0.00 0.0 0.0 0.00 450.00 450.00 100.0 Uniforms-Van Tuyl, Jonah 10623041104 21.79 0.00 (21.79) 0.0 87.21 450.00 362.79 80.6
Uniforms-Jimenez, Valentin 10623035108 0.00 0.00 0.00 0.00 450.00 450.00 450.00 100.0 Uniforms-Frazier, Tony 10623041101 0.00 0.00 0.00 151.80 450.00 298.20 66.3 Uniforms-Legge, David 10623041102 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0 Uniforms-Freeman, Michael 10623041103 0.00 0.00 0.0 0.0 0.00 450.00 450.00 100.0 Uniforms-Van Tuyl, Jonah 10623041104 21.79 0.00 (21.79) 0.0 87.21 450.00 362.79 80.6
Uniforms-Frazier, Tony 10623041101 0.00 0.00 0.00 0.0 151.80 450.00 298.20 66.3 Uniforms-Legge, David 10623041102 0.00 0.00 0.00 0.0 0.00 450.00 450.00 450.00 100.0 Uniforms-Freeman, Michael 10623041103 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0 Uniforms-Van Tuyl, Jonah 10623041104 21.79 0.00 (21.79) 0.0 87.21 450.00 362.79 80.6
Uniforms-Legge, David 10623041102 0.00 0.00 0.00 0.00 450.00 450.00 100.0 Uniforms-Freeman, Michael 10623041103 0.00 0.00 0.00 0.0 0.00 450.00 450.00 450.00 100.0 Uniforms-Van Tuyl, Jonah 10623041104 21.79 0.00 (21.79) 0.0 87.21 450.00 362.79 80.6
Uniforms-Freeman, Michael 10623041103 0.00 0.00 0.00 0.00 450.00 450.00 450.00 100.0 Uniforms-Van Tuyl, Jonah 10623041104 21.79 0.00 (21.79) 0.0 87.21 450.00 362.79 80.6
Uniforms-Van Tuyl, Jonah 10623041104 21.79 0.00 (21.79) 0.0 87.21 450.00 362.79 80.6
Uniforms-Crossman, Eric 10623043101 0.00 0.00 0.00 72.91 450.00 377.09 83.8
Uniforms-Scaife, Domenic 10623048100 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0
Uniforms-Reyes, Charlie 10623048101 0.00 0.00 0.00 0.0 23.69 0.00 (23.69) 0.0
Uniforms-Beck, David 10623048102 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0
Uniforms-Kohler, Travis 10623048105 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0
Uniforms-Peckman, Chris 10623048107 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0
Uniforms-Burch, Bryten 10623048108 0.00 0.00 0.00 0.0 0.00 450.00 450.00 100.0
Uniforms - Trujillo, Erik 10623049101 26.00 0.00 (26.00) 0.0 26.00 450.00 424.00 94.2
Protective Clothing 10623130000 4,847.19 0.00 (4,847.19) 0.0 46,159.55 121,360.00 75,200.45 62.0
Station Boots 10623130100 0.00 0.00 0.00 0.0 76.36 14,250.00 14,173.64 99.5
Library Reference Materials / Admin 10624010000 479.20 0.00 (479.20) 0.0 479.20 2,764.00 2,284.80 82.7
Operations Supplies/Routine 10624030000 0.00 0.00 0.00 0.00 5,550.00 5,550.00 100.0
Library Reference Materials/Tr Ctr 10624035000 0.00 0.00 0.00 0.00 0.00 6,450.00 6,450.00 100.0
Communications Supplies / Routine 10624041000 0.00 0.00 0.00 0.00 0.00 1,000.00 1,000.00 100.00
Facilities Maint Supplies/Routine 10624043000 0.00 0.00 0.00 0.00 530.00 530.00 100.0
Supplies/Prevention 10624220000 82.75 0.00 (82.75) 0.0 1,253.68 2,840.00 1,586.32 55.9
Supplies / Fleet Maintenance 10624248000 2,272.24 0.00 (2,272.24) 0.0 5,203.43 10,000.00 4,796.57 48.0
Supplies / Warehouse 10624249000 34.81 0.00 (34.81) 0.0 522.60 6,000.00 5,477.40 91.3
Library Reference Materials/Prevention 10624320000 61.50 0.00 (61.50) 0.0 228.26 2,960.00 2,731.74 92.3
Pub Ed/School Ed/Prevention 10624520000 107.83 0.00 (107.83) 0.0 8,347.80 12,015.00 3,667.20 30.5
Public Education/EMS 10624530000 0.00 0.00 0.00 0.00 2,500.00 2,500.00 100.0
Supplies-Warehouse Purchasing Group 10624549000 19,155.09 0.00 (19,155.09) 0.0 87,380.45 200,000.00 112,619.55 56.3
Urban Interface/Brush Removal 10624920000 0.00 0.00 0.00 4,598.00 0.00 (4,598.00) 0.0
PAWUIC Defensiblw Space Grant 10624920010 2,340.00 0.00 (2,340.00) 0.0 15,129.57 24,000.00 8,870.43 37.0
Vehicle Maint (Routine) 10625048000 35,480.99 0.00 (35,480.99) 0.0 72,739.03 130,000.00 57,260.97 44.0
Vehicle Maint (Special Pricts) 10625148000 4.00 0.00 (4.00) 0.0 3,183.11 6,500.00 3,316.89 51.0
FF Equipment Maintenance 10626048000 54.24 0.00 (54.24) 0.0 5,913.94 21,100.00 15,186.06 72.0

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

Current Period Year To Date Account Actual Budget Variance % Actual Budget Variance	%
	,,
SCBA Supplies & Maint 10626348000 2,702.02 0.00 (2,702.02) 0.0 5,220.36 28,100.00 22,879.64	81.4
Tire Replacement 10626548000 3.220.01 0.00 (3.220.01) 0.0 13.306.63 40,000.00 26,693.37	66.7
Tire Repair 10626648000 1,290.99 0.00 (1,290.99) 0.0 1,790.43 3,000.00 1,209.57	40.3
Building Maint Supplies 10627043001 1,408.81 0.00 (1,408.81) 0.0 4,040.35 20,500.00 16,459.65	80.3
Building Maint Supplies/Prevention 10627043002 26.00 0.00 (26.00) 0.0 155.63 2,500.00 2,344.37	93.8
Building Maint Supplies-Administration 10627043011 359.64 0.00 (359.64) 0.0 2,252.68 7,000.00 4,747.32	67.8
Building Maint Supplies/CARTA 10627043035 692.85 0.00 (692.85) 0.0 6,301.24 13,500.00 7,198.76	53.3
Building Maint Supplies/Comm Building 10627043041 947.97 0.00 (947.97) 0.0 1,043.55 4,000.00 2,956.45	73.9
Building Maint Supplies/Maint Facility 10627043048 859.28 0.00 (859.28) 0.0 1,752.35 5,000.00 3,247.65	65.0
Building Maint Supplies/Warehouse 10627043049 187.15 0.00 (187.15) 0.0 187.15 5,000.00 4,812.85	96.3
Building Maint Supplies/Sta 50 10627043050 32.15 0.00 (32.15) 0.0 1,074.29 4,000.00 2,925.71	73.1
Building Maint Supplies/Sta 51 10627043051 91.66 0.00 (91.66) 0.0 4,795.69 5,600.00 804.31	14.4
Building Maint Supplies/Sta 52 10627043052 0.00 0.00 0.00 545.56 2,000.00 1,454.44	72.7
Building Maint Supplies/Sta 53 10627043053 1,306.27 0.00 (1,306.27) 0.0 3,048.14 5,000.00 1,951.86	39.0
Building Maint Supplies/Sta 54 10627043054 228.76 0.00 (228.76) 0.0 3,085.52 5,000.00 1,914.48	38.3
Building Maint Supplies/Sta 56 10627043056 0.00 0.00 0.00 0.0 63.14 2,000.00 1,936.86	96.8
Building Maint Supplies/Sta 57 10627043057 173.60 0.00 (173.60) 0.0 3,070.31 5,000.00 1,929.69	38.6
Building Maint Supplies/Sta 58 10627043058 345.79 0.00 (345.79) 0.0 912.49 5,000.00 4,087.51	81.8
Building Maint Supplies/Sta 59 10627043059 557.81 0.00 (557.81) 0.0 1,250.62 5,000.00 3,749.38	75.0
Building Maint Supplies - Station 61 10627043061 3,593.27 0.00 (3,593.27) 0.0 4,855.94 9,000.00 4,144.06	46.0
Building Maint Supplies - Station 62 10627043062 736.34 0.00 (736.34) 0.0 2,689.60 5,000.00 2,310.40	46.2
Building Maint Supplies - Station 63 10627043063 76.31 0.00 (76.31) 0.0 2,080.40 5,000.00 2,919.60	58.4
Building Maint Supplies- Large Projects 10627043100 3,635.00 0.00 (3,635.00) 0.0 41,073.58 112,500.00 71,426.42	63.5
Furniture & Fixture Replacement 10627143000 13,000.36 0.00 (13,000.36) 0.0 32,296.96 29,200.00 (3,096.96)	(10.6)
Furniture & Fixtures / Warehouse 10627149000 0.00 0.00 0.00 1,538.72 1,500.00 (38.72)	(2.6)
Janitorial / All Stations 10627249000 3,768.31 0.00 (3,768.31) 0.0 15,555.93 27,500.00 11,944.07	43.4
Station Supplies-All Stations 10627349000 3,375.13 0.00 (3,375.13) 0.0 4,499.84 5,500.00 1,000.16	18.2
Site / Equip Maint Supplies / Comm 10627441000 1,345.96 0.00 (1,345.96) 0.0 3,715.32 25,000.00 21,284.68	85.1
Radio/Pager Maintenance 10628041000 1,208.25 0.00 (1,208.25) 0.0 5,506.92 90,000.00 84,493.08	93.9
Supplies for Outside Agency Work 10628141000 (8,960.94) 0.00 8,960.94 0.0 5,877.91 10,000.00 4,122.09	41.2
Supplies for Outside Agency Work 10628148000 93.56 0.00 (93.56) 0.0 5,464.43 24,000.00 18,535.57	77.2
Batteries / Communications 10628841000 0.00 0.00 0.00 0.00 0.00 150.00 150.00	100.0
Batteries/ All Stations 10628849000 0.00 0.00 0.00 1,008.96 3,170.00 2,161.04	68.2
Firefighter Equipment Replacement 10628930000 1,469.41 0.00 (1,469.41) 0.0 31,825.52 41,300.00 9,474.48	22.9
Firefighting Equipment New Purchases 10629030000 0.00 0.00 0.00 0.00 0.00 15,000.00 15,000.00	100.0
Haz-Mat Equipment 10629130000 2,320.00 0.00 (2,320.00) 0.0 3,482.88 9,000.00 5,517.12	61.3
Comm/Radio Technician Equipment 10629241000 681.03 0.00 (681.03) 0.0 2,059.07 6,750.00 4,690.93	69.5

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

			Current Period	I			Year To Da	te	
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
Technical Rescue Equipment	10629330000	0.00	0.00	0.00	0.0	2,863.33	14,000.00	11,136.67	79.5
Wildland Equipment Replacement	10629530000	694.20	0.00	(694.20)	0.0	1,403.56	5,000.00	3,596.44	71.9
CARTA Equipment/ Prop Supplies	10629635000	1,274.19	0.00	(1,274.19)	0.0	19,574.98	32,000.00	12,425.02	38.8
Exercise Equipment - Ops	10629730000	0.00	0.00	0.00	0.0	5,568.47	10,000.00	4,431.53	44.3
Small Tools/Facilities Maintenance	10630043000	1,536.62	0.00	(1,536.62)	0.0	3,020.71	11,500.00	8,479.29	73.7
Small Tools / Maintenance	10630048000	637.19	0.00	(637.19)	0.0	4,975.26	9,000.00	4,024.74	44.7
Small Tools / Warehouse	10630049000	0.00	0.00	0.00	0.0	0.00	900.00	900.00	100.0
Safety Equip & Supplies/Warehouse	10631049000	19000 0.00		0.00	0.0	0.00	750.00	750.00	100.0
Total Supply Expenses		\$178,236.97	\$0.00	\$(178,236.97)	0.0 %	\$803,330.67	\$1,967,061.00	\$1,163,730.33	59.2 %
Service Expenses									
Audit & Accounting	10640010000	\$2,505.00	\$0.00	\$(2,505.00)	0.0%	\$4,440.00	\$24,000.00	\$19,560.00	81.5%
Other Prof Services/Admin	10640510000	56.00	0.00	(56.00)	0.0	540.00	14,600.00	14,060.00	96.3
Other Prof Services/Ops	10640530000	7,959.98	0.00	(7,959.98)	0.0	18,320.18	37,951.00	19,630.82	51.7
Other Prof Services/Comm	10640541000	3,750.00	0.00	(3,750.00)	0.0	10,975.00	81,500.00	70,525.00	86.5
Other Prof Services/Facilities	10640543000	9,509.87	0.00	(9,509.87)	0.0	32,513.61	39,450.00	6,936.39	17.6
Legal Services - Routine	10641010000	4,434.94	0.00	(4,434.94)	0.0	18,172.44	70,000.00	51,827.56	74.0
Legal Services-Non Routine	10641010600	0.00	0.00	0.00	0.0	0.00	7,500.00	7,500.00	100.0
Mental Health	10641510000	875.00	0.00	(875.00)	0.0	5,775.00	15,900.00	10,125.00	63.7
Employee Health / Exams/Ops	10641530000	28,057.00	0.00	(28,057.00)	0.0	40,279.50	64,844.00	24,564.50	37.9
Employee Assistance Program	10642010000	1,082.00	0.00	(1,082.00)	0.0	3,557.00	9,200.00	5,643.00	61.3
Dispatch Services/Ops	10642530000	84,809.69	0.00	(84,809.69)	0.0	250,057.18	600,208.00	350,150.82	58.3
Communications	10643041000	8,245.21	0.00	(8,245.21)	0.0	47,758.68	91,700.00	43,941.32	47.9
Postage/Admin	10643510000	7.50	0.00	(7.50)	0.0	1,645.29	5,000.00	3,354.71	67.1
Shipping / Warehouse	10643549000	16.34	0.00	(16.34)	0.0	103.37	1,750.00	1,646.63	94.1
Fire Board Expenses	10644110000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Off District Expenses	10644231000	11,410.53	0.00	(11,410.53)	0.0	46,388.15	20,000.00	(26,388.15)	(131.9)
Newspaper Advertising	10647010000	0.00	0.00	0.00	0.0	1,242.71	4,000.00	2,757.29	68.9
Outside Duplication & Printing / Admin	10649010000	0.00	0.00	0.00	0.0	0.00	1,750.00	1,750.00	100.0
Outside Dupl & Printing/Prevention	10649020000	0.00	0.00	0.00	0.0	423.64	1,400.00	976.36	69.7
Outside Dupl & Printing/Ops	10649030000	0.00	0.00	0.00	0.0	936.48	2,550.00	1,613.52	63.3
Insurance	10650010000	0.00	0.00	0.00	0.0	75,145.00	145,000.00	69,855.00	48.2
Cable TV	10650843000	144.55	0.00	(144.55)	0.0	798.40	1,575.00	776.60	49.3
Electricity - OPS	10651030000	0.00	0.00	0.00	0.0	(388.14)	0.00	388.14	0.0
Electric	10651043000	16,645.27	0.00	(16,645.27)	0.0	79,920.49	168,973.00	89,052.51	52.7
Sanitation Charge - Health/Medical Waste	10651230000	149.14	0.00	(149.14)	0.0	277.73	1,000.00	722.27	72.2
Sanitation	10651243000	813.73	0.00	(813.73)	0.0	3,901.08	9,260.00	5,358.92	57.9

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

			Current Period			Year To Date			
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
National Gas	10652043000	2,788.08	0.00	(2,788.08)	0.0	5,074.47	22,150.00	17,075.53	77.1
LPG	10653043000	0.00	0.00	0.00	0.0	0.00	32,725.00	32,725.00	100.0
Pest Control	10653543000	820.00	0.00	(820.00)	0.0	2,385.00	5,000.00	2,615.00	52.3
Water/Sewer-OPS	10654030000	120.00	0.00	(120.00)	0.0	910.00	0.00	(910.00)	0.0
Water/Sewer	10654043000	3,814.02	0.00	(3,814.02)	0.0	12,370.82	20,940.00	8,569.18	40.9
Hydrant Maintenance	10655130000	26.15	0.00	(26.15)	0.0	26.15	3,000.00	2,973.85	99.1
Repair & Maint Equip/Admin	10658010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/ Prevention	10658020000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/Ops	10658030000	107.41	0.00	(107.41)	0.0	13,619.60	20,105.00	6,485.40	32.3
Outside Repair Equip/ CARTA	10658035000	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Outside Repair Equip/Fac Maint	10658043000	387.04	0.00	(387.04)	0.0	585.54	2,700.00	2,114.46	78.3
Outside Repair/Veh Maint Equip	10658048000	4,451.38	0.00	(4,451.38)	0.0	8,499.43	15,000.00	6,500.57	43.3
EMS Training	10658735000	0.00	0.00	0.00	0.0	0.00	3,110.00	3,110.00	100.0
CYFD Training Center Classes	10658835000	705.83	0.00	(705.83)	0.0	9,279.18	15,700.00	6,420.82	40.9
Training & Travel/Admin	10659010000	1,513.52	0.00	(1,513.52)	0.0	10,443.33	16,300.00	5,856.67	35.9
Training & Travel/Prevention	10659020000	593.64	0.00	(593.64)	0.0	1,839.16	9,600.00	7,760.84	80.8
Training & Travel/OPS	10659030000	8,298.42	0.00	(8,298.42)	0.0	22,775.57	46,105.00	23,329.43	50.6
Traning & Travel Conference-Honor Guard	10659030540	0.00	0.00	0.00	0.0	0.00	4,000.00	4,000.00	100.0
Training & Travel/CARTA	10659035000	298.58	0.00	(298.58)	0.0	9,848.74	31,900.00	22,051.26	69.1
Training & Travel/Communications	10659041000	0.00	0.00	0.00	0.0	739.96	6,500.00	5,760.04	88.6
Travel & Training / Fleet Maintenance	10659048000	(71.28)	0.00	71.28	0.0	2,940.91	4,000.00	1,059.09	26.5
Travel & Training / Warehouse	10659049000	0.00	0.00	0.00	0.0	0.00	750.00	750.00	100.0
Books & Subscriptions / Training Center/	10659135035	50.00	0.00	(50.00)	0.0	50.00	1,050.00	1,000.00	95.2
ACLS Upgrade	10659335000	0.00	0.00	0.00	0.0	250.00	21,930.00	21,680.00	98.9
Awards / Admin	10659510000	0.00	0.00	0.00	0.0	5,779.98	6,200.00	420.02	6.8
Awards / Ops	10659530000	205.52	0.00	(205.52)	0.0	1,802.70	6,375.00	4,572.30	71.7
College - Upper & Lower Division	10659535000	0.00	0.00	0.00	0.0	6,949.60	13,500.00	6,550.40	48.5
Dues / Admin	10660010000	1,500.00	0.00	(1,500.00)	0.0	2,486.95	7,635.00	5,148.05	67.4
Dues/Prevention	10660020000	0.00	0.00	0.00	0.0	595.00	1,492.00	897.00	60.1
Dues/Operations	10660030000	260.00	0.00	(260.00)	0.0	460.00	4,400.00	3,940.00	89.5
Dues/CARTA	10660035000	0.00	0.00	0.00	0.0	0.00	1,635.00	1,635.00	100.0
Dues/Warehouse	10660049000	0.00	0.00	0.00	0.0	0.00	50.00	50.00	100.0
Misc/Admin	10661010000	187.39	0.00	(187.39)	0.0	731.18	2,000.00	1,268.82	63.4
Misc/Prevention	10661020000	0.00	0.00	0.00	0.0	159.41	2,880.00	2,720.59	94.5
Misc/Operations	10661030000	272.84	0.00	(272.84)	0.0	1,082.62	0.00	(1,082.62)	0.0
Misc/Operations - Routine	10661030490	0.00	0.00	0.00	0.0	0.00	2,250.00	2,250.00	100.0
Misc/Operations - Fire Rehab	10661030491	122.62	0.00	(122.62)	0.0	3,698.27	2,250.00	(1,448.27)	(64.4)

Income Statement

(Original Budget to Actual Comparison)
For the period of 12/1/2019 Through 12/31/2019

			Current Perio	-		Year To Date			
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
Misc/Operations	10661030492	0.00	0.00	0.00	0.0	0.00	550.00	550.00	100.0
Misc/Promotional Testing	10661030494	0.00	0.00	0.00	0.0	200.75	2,000.00	1,799.25	90.0
Misc/Captain Promotional Testing	10661030496	2,459.11	0.00	(2,459.11)	0.0	2,459.11	1,200.00	(1,259.11)	(104.9)
Misc/Firefighter Recruitment Supplies	10661030498	0.00	0.00	0.00	0.0	0.00	200.00	200.00	100.0
Contract Services / Comm & IT	10663041000	0.00	0.00	0.00	0.0	0.00	8,400.00	8,400.00	100.0
Total Service Expenses		\$209,382.02	\$0.00	\$(209,382.02)	0.0 %	\$770,826.22	\$1,768,193.00	\$997,366.78	56.4 %
Capital Expenses									
Capital Outlay/ Facilities	10772043000	\$30,342.44	\$0.00	\$(30,342.44)	0.0%	\$224,035.67	\$267,000.00	\$42,964.33	16.1%
Capital Outlay/ Vehicles/ Admin	10773010000	0.00	0.00	0.00	0.0	0.00	40,000.00	40,000.00	100.0
Capital Outlay/Vehicles/OPS	10773030000	192,096.21	0.00	(192,096.21)	0.0	353,335.35	857,918.00	504,582.65	58.8
Capital Outlay/Vehicles-Equip for engine	10773030100	0.00	0.00	0.00	0.0	0.00	15,000.00	15,000.00	100.0
Capital Outlay/ Vehicles/ Fleet Maintena	10773048000	2,382.30	0.00	(2,382.30)	0.0	2,382.30	46,320.00	43,937.70	94.9
Capital Outlay/ Equip/ OPS	10774030000	0.00	0.00	0.00	0.0	60,701.58	170,144.00	109,442.42	64.3
Capital Outlay/ Equip/ Fleet Maintenance	10774048000	0.00	0.00	0.00	0.0	0.00	90,000.00	90,000.00	100.0
Capital Outlay - Comm/IT	10775041000	37,611.07	0.00	(37,611.07)	0.0	166,179.86	295,000.00	128,820.14	43.7
Total Capital Expenses		\$262,432.02	\$0.00	\$(262,432.02)	0.0 %	\$806,634.76	\$1,781,382.00	\$974,747.24	54.7 %
Total Expenses		\$2,675,248.88	-	\$(2,675,248.88)	_	\$12,942,090.31	\$25,181,793.00	\$12,239,702.69	48.6%
Income (Loss) from Operations		\$(342,445.22)	\$0.00	\$(342,445.22)	0.0%	\$1,227,232.26	\$(1,136,530.00)	\$2,363,762.26	208.0%
Contingency									
Funded Contingency/Admin	10780010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$(98,298.00)	\$98,298.00	100.0%
Funded Contingency/Prevention	10780020000	0.00	0.00	0.00	0.0	0.00	(29,846.00)	29,846.00	100.0
Funded Contingency/OPS	10780030000	0.00	0.00	0.00	0.0	0.00	(846,241.00)	846,241.00	100.0
Funded Contingency/Training	10780035000	0.00	0.00	0.00	0.0	0.00	(25,661.00)	25,661.00	100.0
Funded Contingency/Tech Serv	10780041000	0.00	0.00	0.00	0.0	0.00	(54,453.00)	54,453.00	100.0
Funded Contingency/Facilities	10780043000	0.00	0.00	0.00	0.0	0.00	(34,962.00)	34,962.00	100.0
Funded Contingency/Fleet Main	10780048000	0.00	0.00	0.00	0.0	0.00	(57,116.00)	57,116.00	100.0
Funded Contingency/Warehouse	10780049000	0.00	0.00	0.00	0.0	0.00	(23,443.00)	23,443.00	100.0
Total Contingency		\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$(1,170,020.00)	\$1,170,020.00	100.0 %
Net Income (Loss)	_	\$(342,445.22)	\$0.00	\$(342,445.22)	0.0%	\$1,227,232.26	\$(2,306,550.00)	\$3,533,782.26	153.2%

Total Liabilities and Net Assets

CAFMA-Central Arizona Fire and Medical

Balance Sheet As of 12/31/2019

Assets

\$15,151,539.35

Current Assets		
Cash with Yavapai County	\$9,688,359.70	
Capital Reserve Fund	5,120,897.02	
Accounts Receivable	14,776.74	
Misc. Receivables	(57.24)	
Retiree/Insurance Receivable	(684.25)	
Due from other govts	328,247.38	
Total Current Assets		\$15,151,539.35
Total Assets		\$15,151,539.35
	Liabilities and Net Assets	
Current Liabilities		
Accounts Payable	\$222,675.21	
Accrued Payroll Expenses	1,049,492.71	
Credit Card Payable	(31,175.87)	
Medical Insurance Withheld	14,653.00	
Dental Insurance Withheld	1,377.00	
Vision Insurance Withheld	1,156.38	
Supplemental Insurance Withheld	2,326.12	
Total Current Liabilities		\$1,260,504.55
Total Liabilities	_	\$1,260,504.55
Net Assets		
Fund Balance	\$12,663,802.54	
Current Year Net Assets	1,227,232.26	
Total Net Assets	_	13,891,034.80

GL Account Ledger - Detail By Period

B <u>atch</u>	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.	0.000		CASH WIT	H YAVAPAI COUNT	ſΥ				\$10,046,020.09
1024	CD	735150	12/02/19		03DEC2019-DIR-DE	Chase Bank - PR - DIRECT DEPOSIT PPE 11-23-19	304,324.79	-	10,350,344.88
1024	CD	734987	12/02/19		756738192	A1 Water Bulk Delivery Svc LLC - Cash Disbursement A1WADE	-	120.00	10,350,224.88
1024	CD	734989	12/02/19		756738193	APS - Cash Disbursement APS	-	6,623.29	10,343,601.59
1024	CD	735020	12/02/19		756738195	Arizona PPE Recon, Inc Cash Disbursement ARPPER	-	323.50	10,343,278.09
1024	CD	735023	12/02/19		756738196	Auto Trim Plus LLC - Cash Disbursement AUTRPL	-	4,924.32	10,338,353.77
1024	CD	735033	12/02/19		756738197	Awards Etc - Cash Disbursement AWAETC	-	139.82	10,338,213.95
1024	CD	735039	12/02/19		756738198	BACKBOARDS BOOMERANG - Cash Disbursement BABOBO	-	90.00	10,338,123.95
1024	CD	735041	12/02/19		756738199	Bennett Oil - Cash Disbursement BENOIL	-	604.89	10,337,519.06
1024	CD	735043	12/02/19		756738200	Best Pick Disposal, Inc - Cash Disbursement BEPIDI	-	417.73	10,337,101.33
1024	CD	735051	12/02/19		756738201	Bobby Morgan - Cash Disbursement BOBREP	-	560.29	10,336,541.04
1024	CD	735055	12/02/19		756738202	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	6,981.29	10,329,559.75
1024	CD	735098	12/02/19		756738205	Bradshaw Mountain Environ. Inc - Cash Disbursement BRMOEN	-	400.00	10,329,159.75
1024	CD	735101	12/02/19		756738206	B & W Fire Security Systems - Cash Disbursement BWFISE	-	3,156.00	10,326,003.75
1024	CD	735109	12/02/19		756738207	Cable One Business - Cash Disbursement CABONE	-	15.90	10,325,987.85
1024	CD	735111	12/02/19		756738208	Canyon Pipe & Supply Inc Cash Disbursement CAPISU	-	83.48	10,325,904.37
1024	CD	735114	12/02/19		756738209	Carnagey, Guadalupe - Cash Disbursement CARGUA	-	1,170.00	10,324,734.37
1024	CD	735116	12/02/19		756738210	CenturyLink - Cash Disbursement CENLIN	-	1,081.66	10,323,652.71
1024	CD	735137	12/02/19		756738212	Chains Required - Cash Disbursement CHAREQ	-	439.75	10,323,212.96
1024	CD	735143	12/02/19		756738213	Chase Bank - Cash Disbursement CHASE	-	326.06	10,322,886.90
1024	CD	735149	12/02/19		756738214	Chase Bank - Cash Disbursement CHASE	-	641,356.62	9,681,530.28
1024	CD	735177	12/02/19		756738216	Chase Card Services - Cash Disbursement CHCASE	-	39,794.09	9,641,736.19
1024	CD	735560	12/02/19		756738239	City of Prescott - Cash Disbursement CITPRE	-	34,040.92	9,607,695.27
1024	CD	735562	12/02/19		756738240	City of Prescott - Cash Disbursement CITPRE	-	167.11	9,607,528.16
1024	CD	735565	12/02/19		756738241	Milton Cohn - Cash Disbursement COHMIL	-	1,170.00	9,606,358.16
1024	CD	735567	12/02/19		756738242	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	320.41	9,606,037.75
1024	CD	735571	12/02/19		756738243	Driven Auto Accessories - Cash Disbursement DRAUAC	-	2,816.84	9,603,220.91
1024	CD	735577	12/02/19		756738244	FASTENAL - Cash Disbursement FASTEN	-	512.92	9,602,707.99
1024	CD	735628	12/02/19		756738247	FleetPride, Inc - Cash Disbursement FLPRTR	-	371.72	9,602,336.27
1024	CD	735631	12/02/19		756738248	GEN-TECH - Cash Disbursement GENTEC	-	2,002.82	9,600,333.45
1024	CD	735636	12/02/19		756738249	Globalstar - Cash Disbursement GLOBAL	-	229.42	9,600,104.03
1024	CD	735639	12/02/19		756738250	W.W. Grainger, Inc Cash Disbursement GRAING	-	1,214.74	9,598,889.29
1024	CD	735649	12/02/19		756738251	Granite Innovations, LLC - Cash Disbursement GRAINN	-	1,717.55	9,597,171.74
1024	CD	735652	12/02/19		756738252	Hampton Inn & Suites - Cash Disbursement HAINSU	-	1,505.28	9,595,666.46
1024	CD	735654	12/02/19		756738253	Hillyard-Flagstaff - Cash Disbursement HILLYA	-	165.61	9,595,500.85
1024	CD	735659	12/02/19		756738254	Interstate Batteries - Cash Disbursement INTBAT	-	353.17	9,595,147.68
1024	CD	735664	12/02/19		756738255	Motorola Solutions, Inc - Cash Disbursement MOTSOL	-	234.32	9,594,913.36
1024	CD	735667	12/02/19		756738256	MYERS TIRE SUPPLY - Cash Disbursement MYTISU	-	747.12	9,594,166.24
1024	CD	735682	12/02/19		756738257	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	410.00	9,593,756.24
1024	CD	735684	12/02/19		756738258	Purchase Power - Cash Disbursement PURPOW	-	13.50	9,593,742.74

GL Account Ledger - Detail By Period

Batch	Journal	Entry #	Date	Job I	Document	Description	Debits	Credits	Balance
10.1100.0	.0.000		CASH WIT	TH YAVAPAI COUNTY	(CONTINUED)				
1024	CD	735686	12/02/19	-	756738259	Public Safety Crisis Solutions - Cash Disbursement PUSACR	\$-	\$875.00	\$9,592,867.74
1024	CD	735690	12/02/19	-	756738260	The Counseling Office of - Cash Disbursement RITDEB	-	300.00	9,592,567.74
1024	CD	735694	12/02/19	-	756738261	Rosenbauer South Dakota, LLC - Cash Disbursement ROSODA	-	92,900.00	9,499,667.74
1024	CD	735697	12/02/19	7	756738262	Simply Clean Carpet Care - Cash Disbursement SICLCA	-	3,635.00	9,496,032.74
1024	CD	735710	12/02/19	-	756738263	Smart Document Solutions - Cash Disbursement SMDOSO	-	736.16	9,495,296.58
1024	CD	735717	12/02/19		756738264	Besonson Tools LLC - Cash Disbursement SNONTO	-	31.09	9,495,265.49
1024	CD	735721	12/02/19	•	756738265	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	-	1,210.89	9,494,054.60
1024	CD	735746	12/02/19	-	756738267	Jed Steward - Cash Disbursement STEJED	-	600.00	9,493,454.60
1024	CD	735748	12/02/19	-	756738268	Sunstate Equipment Co - Cash Disbursement SUNEQU	-	2,711.44	9,490,743.16
1024	CD	735755	12/02/19	-	756738269	Tessco, Inc Cash Disbursement TESSCO	-	679.85	9,490,063.31
1024	CD	735768	12/02/19	7	756738270	The Arizona Woodworking Co.LLC - Cash Disbursement THARWO	-	14,823.85	9,475,239.46
1024	CD	735773	12/02/19		756738271	Town of Prescott Valley - Cash Disbursement TOPRVA	-	1,888.59	9,473,350.87
1024	CD	735788	12/02/19		756738272	TruckPro, LLC - Cash Disbursement TRUPRO	-	4,274.49	9,469,076.38
1024	CD	735805	12/02/19	7	756738273	Unisource Energy Services - Cash Disbursement UNENSE	-	704.06	9,468,372.32
1024	CD	735824	12/02/19		756738275	United Disposal, Inc - Cash Disbursement UNIDIS	-	198.00	9,468,174.32
1024	CD	735826	12/02/19		756738276	Verified First, LLC - Cash Disbursement VEFIBA	-	56.00	9,468,118.32
1024	CD	735828	12/02/19	-	756738277	US Bank Voyager Fleet Systems - Cash Disbursement VOFLSY	-	13,635.82	9,454,482.50
1024	CD	735830	12/02/19	;	756738278	XEROX FINANCIAL SERVICES - Cash Disbursement XEFISE	-	758.81	9,453,723.69
1024	CD	735835	12/02/19	;	756738279	YRMCPC PHYSICIAN PRACTICES - Cash Disbursement YRMCPC	-	216.00	9,453,507.69
1021	PR	731239	12/03/19		13411	Abel, Todd D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,950.97	9,450,556.72
1021	PR	731267	12/03/19		13412	Apolinar, Johnathan R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,442.79	9,449,113.93
1021	PR	731291	12/03/19		13413	Baker, Mark A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,143.20	9,446,970.73
1021	PR	731314	12/03/19		13414	Balsitis, Carolyn B Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	870.61	9,446,100.12
1021	PR	731337	12/03/19	,	13415	Barnum, Josh M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,990.65	9,444,109.47
1021	PR	731366	12/03/19		13416	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,691.33	9,442,418.14
1021	PR	731386	12/03/19		13417	Beck, David W Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,904.36	9,440,513.78
1021	PR	731403	12/03/19		13418	Bliss, Scott D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,885.65	9,437,628.13
1021	PR	731423	12/03/19		13419	Blum, Rodney A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,799.93	9,435,828.20
1021	PR	731447	12/03/19		13420	Brookins, Patricia M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,062.31	9,433,765.89

GL Account Ledger - Detail By Period

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	TY (CONTINUED)				
1021	PR	731470	12/03/19		13421	Brown, Dennis F Payroll Bi-Weekly-Direct Deposit 12/3/2019	\$-	\$2,042.69	\$9,431,723.20
1021	PR	731496	12/03/19		13422	Brunk, Jacob A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,001.12	9,429,722.08
1021	PR	731524	12/03/19		13423	Buchanan, Ben D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,014.95	9,426,707.13
1021	PR	731548	12/03/19		13424	Bulters, Scott D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,315.57	9,424,391.56
1021	PR	731571	12/03/19		13425	Buntin, Darrell R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,913.51	9,422,478.05
1021	PR	731596	12/03/19		13426	Burch, Brian J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,911.89	9,419,566.16
1021	PR	731616	12/03/19		13427	Burch, Bryten J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,142.10	9,418,424.06
1021	PR	731643	12/03/19		13428	Burch, Caden C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,305.59	9,417,118.47
1021	PR	731665	12/03/19		13429	Burch, Kylee C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	874.30	9,416,244.17
1021	PR	731689	12/03/19		13430	Bushman, James V Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,489.77	9,412,754.40
1021	PR	731713	12/03/19		13431	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,780.24	9,410,974.16
1021	PR	731733	12/03/19		13432	Butler, Karen S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,408.94	9,409,565.22
1021	PR	731761	12/03/19		13433	Butterfield, Jesse D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,208.31	9,408,356.91
1021	PR	731785	12/03/19		13434	Carothers, Robert C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,402.94	9,404,953.97
1021	PR	731804	12/03/19		13435	Chase, Rick D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,297.87	9,401,656.10
1021	PR	731829	12/03/19		13436	Copenhaver, Douglas J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,706.97	9,399,949.13
1021	PR	731851	12/03/19		13437	Cox, Phillip C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,245.76	9,397,703.37
1021	PR	731874	12/03/19		13438	Croft, Adam J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,591.07	9,396,112.30
1021	PR	731896	12/03/19		13439	Crossman, Eric L Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,799.08	9,394,313.22
1021	PR	731922	12/03/19		13440	Cruz, Steven R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,933.27	9,392,379.95
1021	PR	731946	12/03/19		13441	Cunningham, Cody A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,770.85	9,390,609.10
1021	PR	731969	12/03/19		13442	Curry, Robert C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,280.07	9,388,329.03
1021	PR	731994	12/03/19		13443	Davidson, Glenn T Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,353.45	9,385,975.58
1021	PR	732018	12/03/19		13444	Davis, Bradley M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,435.91	9,382,539.67
1021	PR	732040	12/03/19		13445	DeJoria, Dana E Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,205.14	9,381,334.53

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	TY (CONTINUED)				
1021	PR	732063	12/03/19		13446	Deering, Andrew L Payroll Bi-Weekly-Direct Deposit 12/3/2019	\$-	\$1,146.59	\$9,380,187.94
1021	PR	732087	12/03/19		13447	Dibble, Gordon L Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,749.69	9,378,438.25
1021	PR	732112	12/03/19		13448	Dixson, Susanne M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,005.93	9,376,432.32
1021	PR	732138	12/03/19		13449	Douglas, Ren W Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,989.73	9,374,442.59
1021	PR	732159	12/03/19		13450	Dowdy, Charles E Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,629.28	9,372,813.31
1021	PR	732177	12/03/19		13451	DuCharme, Zachary J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,584.44	9,371,228.87
1021	PR	732204	12/03/19		13452	Duplessis, Robert A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,619.66	9,368,609.21
1021	PR	732231	12/03/19		13453	Eckle, Kellan J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,494.01	9,367,115.20
1021	PR	732253	12/03/19		13454	Edwards, David S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,245.47	9,364,869.73
1021	PR	732273	12/03/19		13455	Feddema, John J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,668.07	9,362,201.66
1021	PR	732301	12/03/19		13456	Ferris, Ryan M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,556.56	9,360,645.10
1021	PR	732326	12/03/19		13457	Fields, Brody J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,455.00	9,358,190.10
1021	PR	732350	12/03/19		13458	Fields, Zachary E Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,156.00	9,356,034.10
1021	PR	732379	12/03/19		13459	Fournier, Nick T Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,540.78	9,353,493.32
1021	PR	732400	12/03/19		13460	Frawley, Teresa A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,032.95	9,352,460.37
1021	PR	732422	12/03/19		13461	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,500.72	9,349,959.65
1021 1021	PR PR	732443 732461	12/03/19 12/03/19		13462 13463	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 12/3/2019 Freitag Spott A. Deposit Deposit	-	1,604.42	9,348,355.23
	PR	732486	12/03/19		13464	Freitag, Scott A Payroll Bi-Weekly-Direct Deposit 12/3/2019 College Timethy B. Devrell Bi-Weekly Direct Deposit	-	4,057.52	9,344,297.71
1021	PR	732400	12/03/19		13465	Gallman, Timothy B Payroll Bi-Weekly-Direct Deposit 12/3/2019 Cillian Lim W. Bayroll Ri Weekly Direct Deposit	-	2,784.83	9,341,512.88
1021 1021	PR	732510	12/03/19		13466	Gillihan, Jim W Payroll Bi-Weekly-Direct Deposit 12/3/2019 Ginn, James E Payroll Bi-Weekly-Direct Deposit	-	1,429.49 1,872.96	9,340,083.39 9,338,210.43
			12/03/19		13467	12/3/2019	-	,	
1021	PR PR	732558 732580	12/03/19		13467	Gnagey, Daniel W Payroll Bi-Weekly-Direct Deposit 12/3/2019 Coodman Laurie K. Bayroll Bi-Weekly-Direct Deposit	-	1,541.43 919.92	9,336,669.00
1021						Goodman, Laurie K Payroll Bi-Weekly-Direct Deposit 12/3/2019 Croy, JT A., Royroll Bi-Weekly Direct Deposit 13/3/2010	-		9,335,749.08
1021	PR	732609	12/03/19		13469	Gray, JT A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,230.36	9,334,518.72
1021	PR	732633	12/03/19		13470	Grossman, Lucas J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,397.56	9,333,121.16

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1021	PR	732658	12/03/19		13471	Guzzo, Nicholas R Payroll Bi-Weekly-Direct Deposit 12/3/2019	\$-	\$1,509.11	\$9,331,612.05
1021	PR	732686	12/03/19		13472	Hall, Jace R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,347.29	9,330,264.76
1021	PR	732715	12/03/19		13473	Harper, Leslie R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,117.43	9,328,147.33
1021	PR	732740	12/03/19		13474	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,967.50	9,326,179.83
1021	PR	732764	12/03/19		13475	Horstman, Stephen W Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,313.63	9,323,866.20
1021	PR	732787	12/03/19		13476	Hoyt, Jessica M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	930.36	9,322,935.84
1021	PR	732809	12/03/19		13477	Huddleston, Michael B Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,307.84	9,320,628.00
1021	PR	732838	12/03/19		13478	Hutchison, Ethan K Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,339.60	9,319,288.40
1021	PR	732857	12/03/19		13479	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,422.13	9,315,866.27
1021	PR	732884	12/03/19		13480	Jacobson, Terrence L Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,134.91	9,313,731.36
1021	PR	732906	12/03/19		13481	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	856.33	9,312,875.03
1021	PR	732934	12/03/19		13482	Jones, Shaun D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,517.46	9,311,357.57
1021	PR	732960	12/03/19		13483	King, Jeremiah D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,368.31	9,308,989.26
1021	PR	732986	12/03/19		13484	Kirk, Jaron J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,826.69	9,307,162.57
1021	PR	733005	12/03/19		13485	Kohler, Travis W Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,964.60	9,305,197.97
1021	PR	733027	12/03/19		13486	Kontz, Michael V Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,244.20	9,302,953.77
1021	PR	733050	12/03/19		13487	Kuykendall, Jeffery W Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,598.51	9,300,355.26
1021	PR	733070	12/03/19		13488	Lambrecht, Marci J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,108.83	9,299,246.43
1021	PR	733093	12/03/19		13489	Legge, David B Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,389.68	9,296,856.75
1021	PR	733119	12/03/19		13490	Litchfield, Ronald K Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,357.15	9,294,499.60
1021	PR	733142	12/03/19		13491	Lopeman, Keith A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,216.95	9,291,282.65
1021	PR	733168	12/03/19		13492	Lynch, Peter J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,619.59	9,289,663.06
1021	PR	733194	12/03/19		13493	Lys, Damian P Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,505.26	9,287,157.80
1021	PR	733220	12/03/19		13494	Mauldin, Mark E Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,662.45	9,284,495.35
1021	PR	733241	12/03/19		13495	Mayhall, Mathew T Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,471.12	9,282,024.23

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10.1100.0	.0.000		CASH WIT	TH YAVAPAI COUNTY (CONTINUED)			
1021	PR	733263	12/03/19	13496	Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit 12/3/2019	\$-	\$2,896.15	\$9,279,128.08
1021	PR	733286	12/03/19	13497	Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,615.86	9,277,512.22
1021	PR	733311	12/03/19	13498	McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,067.99	9,275,444.23
1021	PR	733339	12/03/19	13499	McFadden, Matthew C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,455.89	9,273,988.34
1021	PR	733369	12/03/19	13500	McFadden, Michael J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,842.84	9,272,145.50
1021	PR	733394	12/03/19	13501	McGuire, Thaddeus J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,376.31	9,270,769.19
1021	PR	733411	12/03/19	13502	McIntire, Jacob V Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,908.26	9,268,860.93
1021	PR	733421	12/03/19	13503	McKinnon Jr., Alexander D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	625.01	9,268,235.92
1021	PR	733446	12/03/19	13504	Merrill, Eric R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,259.71	9,265,976.21
1021	PR	733470	12/03/19	13505	Mills, Brett S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,045.55	9,264,930.66
1021	PR	733492	12/03/19	13506	Moore, Aaron J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,655.68	9,263,274.98
1021	PR	733520	12/03/19	13507	Muniz JR, Thomas E Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,532.74	9,261,742.24
1021	PR	733547	12/03/19	13508	Nelson, Michael J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,696.54	9,260,045.70
1021	PR	733572	12/03/19	13509	Niemynski, Doug T Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,413.98	9,257,631.72
1021	PR	733600	12/03/19	13510	Nolan, Jason K Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,892.48	9,255,739.24
1021	PR	733629	12/03/19	13511	Olson, Rick C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,044.73	9,252,694.51
1021	PR	733650	12/03/19	13512	Overmyer, Titus C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,401.45	9,251,293.06
1021	PR	733670	12/03/19	13513	Parra, Dustin A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,229.98	9,249,063.08
1021	PR	733698	12/03/19	13514	Parra, Payton S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,466.31	9,247,596.77
1021	PR	733719	12/03/19	13515	Peckham, Christopher D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,820.01	9,245,776.76
1021	PR	733746	12/03/19	13516	Pena, Christopher D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,293.51	9,243,483.25
1021	PR	733775	12/03/19	13517	Perez, Anthony R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,266.51	9,242,216.74
1021	PR	733798	12/03/19	13518	Perkins, Shane M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,949.38	9,240,267.36
1021	PR	733819	12/03/19	13519	Polacek, Jeff - Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,252.52	9,237,014.84
1021	PR	733844	12/03/19	13520	Poliakon, Brett M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,622.10	9,235,392.74

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COUNTY	(CONTINUED)				
1021	PR	733870	12/03/19		13521	Postula, Justin M Payroll Bi-Weekly-Direct Deposit 12/3/2019	\$-	\$2,460.44	\$9,232,932.30
1021	PR	733895	12/03/19		13522	Postula, Karl A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,293.26	9,229,639.04
1021	PR	733915	12/03/19		13523	Prange, Ross L Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,702.90	9,226,936.14
1021	PR	733937	12/03/19		13524	Pruitt, Robert E Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,049.15	9,224,886.99
1021	PR	733960	12/03/19		13525	Rafters, William C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,332.87	9,223,554.12
1021	PR	733977	12/03/19		13526	Redfern, Joshuah L Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,423.40	9,222,130.72
1021	PR	734001	12/03/19		13527	Reeves, Katherine D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	790.64	9,221,340.08
1021	PR	734025	12/03/19		13528	Rendl, Robert A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,858.08	9,218,482.00
1021	PR	734050	12/03/19		13529	Reyes, Adam N Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,954.76	9,216,527.24
1021	PR	734069	12/03/19		13530	Roberts, Jerry R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,738.39	9,214,788.85
1021	PR	734096	12/03/19		13531	Rocha, Edgar O Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,260.23	9,213,528.62
1021	PR	734122	12/03/19		13532	Roche, Benjamin H Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,082.72	9,211,445.90
1021	PR	734134	12/03/19		13533	Rorick, Norman T Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	649.27	9,210,796.63
1021	PR	734158	12/03/19		13534	Rose, Cody S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,707.05	9,208,089.58
1021	PR	734189	12/03/19		13535	Runo, Kyle E Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,825.35	9,206,264.23
1021	PR	734217	12/03/19		13536	Ryan, Keith M Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	591.37	9,205,672.86
1021	PR	734239	12/03/19		13537	Scaife, Domenic J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,658.58	9,203,014.28
1021	PR	734261	12/03/19		13538	Schuster Jr., Alan J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,122.46	9,200,891.82
1021	PR	734284	12/03/19		13539	Seets, James W Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,308.70	9,198,583.12
1021	PR	734312	12/03/19		13540	Sheldon, Wesley K Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,659.53	9,196,923.59
1021	PR	734335	12/03/19		13541	Sims, Lacie J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	993.88	9,195,929.71
1021	PR	734359	12/03/19		13542	Sims, Michael H Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,243.22	9,193,686.49
1021	PR	734380	12/03/19		13543	Slay, Marcie C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,051.46	9,192,635.03
1021	PR	734403	12/03/19		13544	Smith, Andrea L Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,941.07	9,190,693.96
1021	PR	734421	12/03/19		13545	Smith, Jacob A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,314.50	9,189,379.46

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10.1100.0	.0.000		CASH WIT	TH YAVAPAI COUNTY (CONTINUE	D)			
1021	PR	734450	12/03/19	13546	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 12/3/2019	\$-	\$1,830.88	\$9,187,548.58
1021	PR	734473	12/03/19	13547	Smith, Travis L Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,281.44	9,185,267.14
1021	PR	734498	12/03/19	13548	Snyder, Timothy E Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,762.83	9,182,504.31
1021	PR	734519	12/03/19	13549	Spingola, Deborah S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,909.11	9,180,595.20
1021	PR	734543	12/03/19	13550	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,808.63	9,178,786.57
1021	PR	734570	12/03/19	13551	Stooks, Wallace C Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,518.26	9,176,268.31
1021	PR	734590	12/03/19	13552	Tarver, Shawn S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	3,555.77	9,172,712.54
1021	PR	734613	12/03/19	13553	Tharp, David S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,508.67	9,170,203.87
1021	PR	734641	12/03/19	13554	Thompson, Jacob S Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,452.60	9,168,751.27
1021	PR	734669	12/03/19	13555	Tillich, Timothy A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,073.08	9,167,678.19
1021	PR	734692	12/03/19	13556	Trask, Ryan A Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,621.21	9,166,056.98
1021	PR	734719	12/03/19	13557	Trujillo, Erik J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,055.13	9,164,001.85
1021	PR	734741	12/03/19	13558	Tucker, Michael I Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,043.65	9,161,958.20
1021	PR	734766	12/03/19	13559	Turner, Kenneth R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,689.31	9,160,268.89
1021	PR	734787	12/03/19	13560	VanTuyl, Jonah D Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,728.30	9,157,540.59
1021	PR	734811	12/03/19	13561	Vanatta, Justin B Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,142.45	9,156,398.14
1021	PR	734831	12/03/19	13562	Viscardi, Karen W Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,197.16	9,155,200.98
1021	PR	734859	12/03/19	13563	Weiland, Kayleen R Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	1,465.11	9,153,735.87
1021	PR	734882	12/03/19	13564	Wittenberg, David J Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,086.46	9,151,649.41
1021	PR	734907	12/03/19	13565	Zazueta, Robert P Payroll Bi-Weekly-Direct Deposit 12/3/2019	-	2,466.51	9,149,182.90
1031	CR	735983	12/05/19	13414	PLANS REVIEW -	362.00	-	9,149,544.90
1031	CR	735984	12/05/19	13417	PLANS REVIEW -	116.00	-	9,149,660.90
1031	CR	735985	12/05/19	13423	PLANS REVIEW -	362.00	-	9,150,022.90
1031	CR	735986	12/05/19	13424	PLANS REVIEW -	362.00	-	9,150,384.90
1031	CR	735968	12/05/19	1937	CORDES, GARY -	1,309.16	-	9,151,694.06
1031	CR	735859	12/05/19	210447	CAMACHO, ALBERT -	260.00	-	9,151,954.06
1031	CR	735860	12/05/19	210447	COLE, BRIAN -	80.58	-	9,152,034.64
1031	CR	735861	12/05/19	210447	COOK, CHARLES -	80.58	-	9,152,115.22
1031	CR	735862	12/05/19	210447	CORDES, GARY -	260.00	-	9,152,375.22

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10.1100.0	.0.000		CASH WIT	H YAVAPAI COUN	ITY (CONTINUED)				
1031	CR	735863	12/05/19		210447	CURTIS, DAVID -	\$150.00	\$-	\$9,152,525.22
1031	CR	735864	12/05/19		210447	DALE, JACK -	80.58	-	9,152,605.80
1031	CR	735865	12/05/19		210447	DALTON, BRYAN -	150.00	-	9,152,755.80
1031	CR	735866	12/05/19		210447	DIBBLE, STEVE -	80.58	-	9,152,836.38
1031	CR	735867	12/05/19		210447	EMERY, STEPHEN -	150.00	-	9,152,986.38
1031	CR	735868	12/05/19		210447	HARRIS, ALLEN -	80.58	-	9,153,066.96
1031	CR	735869	12/05/19		210447	INGRAO, JACK -	80.58	-	9,153,147.54
1031	CR	735870	12/05/19		210447	JOHNSON, DAVID L -	260.00	-	9,153,407.54
1031	CR	735871	12/05/19		210447	KELLEY, JOE -	39.78	-	9,153,447.32
1031	CR	735872	12/05/19		210447	LOPEZ, RODNEY -	80.58	-	9,153,527.90
1031	CR	735873	12/05/19		210447	MCCONNELL, DAVE -	103.02	-	9,153,630.92
1031	CR	735874	12/05/19		210447	MOORE, SCOTT -	80.58	-	9,153,711.50
1031	CR	735875	12/05/19		210447	NESS, DANIEL -	150.00	-	9,153,861.50
1031	CR	735876	12/05/19		210447	PARRISH, MICHAEL -	39.78	-	9,153,901.28
1031	CR	735877	12/05/19		210447	Ramirez, Samuel F -	66.30	-	9,153,967.58
1031	CR	735878	12/05/19		210447	Reyes, Charlie -	80.58	-	9,154,048.16
1031	CR	735879	12/05/19		210447	ROBISON, MICHAEL J	80.58	-	9,154,128.74
1031	CR	735880	12/05/19		210447	RORICK, NORM -	150.00	-	9,154,278.74
1031	CR	735881	12/05/19		210447	Valadez, Armando -	260.00	-	9,154,538.74
1031	CR	735882	12/05/19		210447	VANATTA, DAVIN -	260.00	-	9,154,798.74
1031	CR	735883	12/05/19		210447	WILHARM, BRIAN -	260.00	-	9,155,058.74
1031	CR	735884	12/05/19		210461	MCKINNON, ALEX -	260.00	-	9,155,318.74
1031	CR	735981	12/05/19		210461	Mills, Brett -	260.00	-	9,155,578.74
1031	CR	735853	12/05/19		2222	CURTIS, DAVID -	561.53	-	9,156,140.27
1031	CR	735990	12/05/19		25850	MISCELLANEOUS INCOME -	6.30	-	9,156,146.57
1031	CR	735857	12/05/19		38824291	BUCKEYE VALLEY FIRE DISTRICT -	56.26	-	9,156,202.83
1031	CR	735854	12/05/19		4010	COOK, CHARLES -	15.46	-	9,156,218.29
1031	CR	735987	12/05/19		54908	PLANS REVIEW -	425.00	-	9,156,643.29
1031	CR	735988	12/05/19		5611	PLANS REVIEW -	392.00	-	9,157,035.29
1031	CR	735982	12/05/19		6444	PLANS REVIEW -	50.00	-	9,157,085.29
1031	CR	735969	12/05/19		706501103	MAYER FIRE DISTRICT -	5,390.44	-	9,162,475.73
1031	CR	735970	12/05/19		706501105	MAYER FIRE DISTRICT -	331.88	-	9,162,807.61
1031	CR	735856	12/05/19		756720832	COPPER CANYON FIRE & MEDICAL -	1,517.48	-	9,164,325.09
1031	CR	735855	12/05/19		82057122	WALKER FIRE PROTECTION ASSOC	2,390.07	-	9,166,715.16
1031	CR	735858	12/05/19		9473010	AZ STATE LAND -	14,123.10	-	9,180,838.26
1031	CR	735989	12/05/19		CASH	MISCELLANEOUS INCOME -	10.00	-	9,180,848.26
1034	CR	743218	12/12/19		13432	PLANS REVIEW -	362.00	-	9,181,210.26
1034	CR	743219	12/12/19		13434	PLANS REVIEW -	392.00	-	9,181,602.26
1034	CR	743221	12/12/19		13436	PLANS REVIEW -	247.00	-	9,181,849.26
1034	CR	743220	12/12/19		13437	PLANS REVIEW -	182.00	-	9,182,031.26
1034	CR	743216	12/12/19		1384	MISCELLANEOUS INCOME -	86.00	-	9,182,117.26
1034	CR	743165	12/12/19		14373	CHRISTOPHER KOHLS FIRE DEPT -	21.24	-	9,182,138.50
1034	CR	743166	12/12/19		14387	CHRISTOPHER KOHLS FIRE DEPT -	108.67	-	9,182,247.17
1034	CR	743160	12/12/19		1810	CAMACHO, ALBERT -	1,179.08	-	9,183,426.25
1034	CR	743170	12/12/19		510583187	NESS, DANIEL -	561.53	-	9,183,987.78

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10.1100.0.	0.000		CASH WIT	H YAVAPAI COUNT	TY (CONTINUED)				
1034	CR	743217	12/12/19		5654	7710 Insurance Company -	\$1,419.46	\$-	\$9,185,407.24
1034	CR	743169	12/12/19		62294	PAYSON FIRE DEPARTMENT -	1,124.00	-	9,186,531.24
1034	CR	743162	12/12/19		647197607	WAGNER, ADAM -	144.94	-	9,186,676.18
1034	CR	743222	12/12/19		6472	PLANS REVIEW -	116.00	-	9,186,792.18
1034	CR	743163	12/12/19		647268489	WILHARM, BRIAN -	573.50	-	9,187,365.68
1034	CR	743168	12/12/19		706100843	VERDE VALLEY FIRE DISTRICT -	566.33	-	9,187,932.01
1034	CR	743167	12/12/19		756720849	COPPER CANYON FIRE & MEDICAL -	43.94	-	9,187,975.95
1034	CR	743161	12/12/19		7931	EMERY, STEPHEN -	627.11	-	9,188,603.06
1034	CR	743164	12/12/19		830000167	Blue Ridge Fire -	308.19	-	9,188,911.25
1034	CR	743223	12/12/19		CASH	TRAINING CLASSES -	125.00	-	9,189,036.25
1035	CD	743379	12/16/19		17DEC2019-DIR-DE	Chase Bank - PR - DIRECT DEPOSIT PPE 12-07-19	296,301.87	-	9,485,338.12
1035	CD	743232	12/16/19		756738280	AZ General/Ace Hardware - Cash Disbursement ACEHAR	-	204.00	9,485,134.12
1035	CD	743246	12/16/19		756738281	American Express, Inc Cash Disbursement AMEEXP	-	10,859.04	9,474,275.08
1035	CD	743267	12/16/19		756738283	American Fence Co, Inc - Cash Disbursement AMFECO	-	272.84	9,474,002.24
1035	CD	743269	12/16/19		756738284	APS - Cash Disbursement APS	-	3,414.24	9,470,588.00
1035	CD	743286	12/16/19		756738285	Arizona Crisis Team (ACT) - Cash Disbursement ARCRTE	-	7,177.50	9,463,410.50
1035	CD	743288	12/16/19		756738286	Arizona Fire Chiefs Associatio - Cash Disbursement ARFICH	-	1,500.00	9,461,910.50
1035	CD	743290	12/16/19		756738287	Authentic Self Counseling - Cash Disbursement AUSECO	-	182.00	9,461,728.50
1035	CD	743293	12/16/19		756738288	Bennett Oil - Cash Disbursement BENOIL	-	2,710.21	9,459,018.29
1035	CD	743298	12/16/19		756738289	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	16,940.18	9,442,078.11
1035	CD	743354	12/16/19		756738293	B & W Fire Security Systems - Cash Disbursement BWFISE	-	2,393.00	9,439,685.11
1035	CD	743360	12/16/19		756738294	Cable One Business - Cash Disbursement CABONE	-	1,063.43	9,438,621.68
1035	CD	743368	12/16/19		756738295	CenturyLink - Cash Disbursement CENLIN	-	173.62	9,438,448.06
1035	CD	743375	12/16/19		756738296	Chains Required - Cash Disbursement CHAREQ	-	1,088.54	9,437,359.52
1035	CD	743378	12/16/19		756738297	Chase Bank - Cash Disbursement CHASE	-	624,495.60	8,812,863.92
1035	CD	743406	12/16/19		756738299	City of Prescott - Cash Disbursement CITPRE	-	227.85	8,812,636.07
1035	CD	743409	12/16/19		756738300	Cornwell Tools - Cash Disbursement CORNWE	-	9.76	8,812,626.31
1035	CD	743412	12/16/19		756738301	Gary Crisenbery - Cash Disbursement CRIGAR	-	3,750.00	8,808,876.31
1035	CD	743415	12/16/19		756738302	CSTOR - Cash Disbursement CUSSTO	-	20,164.00	8,788,712.31
1035	CD	743420	12/16/19		756738303	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	836.27	8,787,876.04
1035	CD	743427	12/16/19		756738304	Daniel's Tuxedo & Tailor - Cash Disbursement DANMEN	-	26.00	8,787,850.04
1035	CD	743429	12/16/19		756738305	Desert Edge Auto Glass - Cash Disbursement DEEDAU	-	400.00	8,787,450.04
1035	CD	743432	12/16/19		756738306	Dish Network - Cash Disbursement DISNET	-	118.05	8,787,331.99
1035	CD	743435	12/16/19		756738307	FAS-BREAK INC Cash Disbursement FABRIN	-	122.05	8,787,209.94
1035	CD	743440	12/16/19		756738308	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	2,218.12	8,784,991.82
1035	CD	743473	12/16/19		756738310	FEDEX - Cash Disbursement FEDEXP	-	16.34	8,784,975.48
1035	CD	743475	12/16/19		756738311	Galpin Ford, Inc Cash Disbursement GALFOR	-	164.46	8,784,811.02
1035	CD	743478	12/16/19		756738312	Oklahoma State Univ-FP Publ Cash Disbursement IFFIPR	-	50.00	8,784,761.02
1035	CD	743480	12/16/19		756738313	DAVID L. JOHNSON - Cash Disbursement JOHDAV	-	260.00	8,784,501.02

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COU	NTY (CONTINUED)				
1035	CD	743482	12/16/19		756738314	KAIROS Health Arizona, Inc Cash Disbursement KAIROS	\$-	\$136,388.66	\$8,648,112.36
1035	CD	743498	12/16/19		756738315	Lamb Chevrolet - Cash Disbursement LAMCHE	-	70.34	8,648,042.02
1035	CD	743501	12/16/19		756738316	Manzanita Landscaping, Inc Cash Disbursement MANLAN	-	658.00	8,647,384.02
1035	CD	743503	12/16/19		756738317	Matheson Tri-Gas, Inc Cash Disbursement MATTRI	-	722.78	8,646,661.24
1035	CD	743525	12/16/19		756738319	Mobile Wireless LLC - Cash Disbursement MOBWIR	-	5,483.00	8,641,178.24
1035	CD	743528	12/16/19		756738320	NAPA Auto Parts - Cash Disbursement NAAUPA	-	1,981.00	8,639,197.24
1035	CD	743623	12/16/19		756738326	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	410.00	8,638,787.24
1035	CD	743625	12/16/19		756738327	O'Reilly Auto Parts - Cash Disbursement ORAUPA	-	220.50	8,638,566.74
1035	CD	743633	12/16/19		756738328	Praxair Distribution Inc Cash Disbursement PRADIS	-	41.02	8,638,525.72
1035	CD	743637	12/16/19		756738329	Prescott Steel & Welding - Cash Disbursement PRSTWE	-	47.19	8,638,478.53
1035	CD	743644	12/16/19		756738330	Public Safety Personnel Retire - Cash Disbursement PUSAPE	-	75.00	8,638,403.53
1035	CD	743646	12/16/19		756738331	Public Safety Personnel Retire - Cash Disbursement PUSAPE	-	75.00	8,638,328.53
1035	CD	743648	12/16/19		756738332	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	283.18	8,638,045.35
1035	CD	743681	12/16/19		756738334	CHARLES A. REYES - Cash Disbursement REYCHA	-	11.00	8,638,034.35
1035	CD	743683	12/16/19		756738335	Rhino Lining - Cash Disbursement RHILIN	-	933.49	8,637,100.86
1035	CD	743687	12/16/19		756738336	The Counseling Office of - Cash Disbursement RITDEB	-	200.00	8,636,900.86
1035	CD	743690	12/16/19		756738337	Rosenbauer South Dakota, LLC - Cash Disbursement ROSODA	-	18,338.00	8,618,562.86
1035	CD	743695	12/16/19		756738338	SC Audit & Accounting Solution - Cash Disbursement SCAUAC	-	2,505.00	8,616,057.86
1035	CD	743697	12/16/19		756738339	SCENT FROM ABOVE COMPANY LLC - Cash Disbursement SCFRAB	-	420.00	8,615,637.86
1035	CD	743701	12/16/19		756738340	Besonson Tools LLC - Cash Disbursement SNONTO	-	180.02	8,615,457.84
1035	CD	743704	12/16/19		756738341	Spartan Motors, Inc Cash Disbursement SPAMOT	-	154.05	8,615,303.79
1035	CD	743707	12/16/19		756738342	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	-	58.34	8,615,245.45
1035	CD	743712	12/16/19		756738343	Stationary Power Systems, Inc Cash Disbursement STAPOW	-	17,447.07	8,597,798.38
1035	CD	743716	12/16/19		756738344	D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP	-	436.72	8,597,361.66
1035	CD	743721	12/16/19		756738345	Tessco, Inc Cash Disbursement TESSCO	-	3,013.59	8,594,348.07
1035	CD	743725	12/16/19		756738346	Town of Prescott Valley - Cash Disbursement TOPRVA	-	140.58	8,594,207.49
1035	CD	743730	12/16/19		756738347	Unisource Energy Services - Cash Disbursement UNENSE	-	582.75	8,593,624.74
1035	CD	743737	12/16/19		756738348	United Fire Equipment Company - Cash Disbursement UNFIEQ	-	2,702.02	8,590,922.72
1035	CD	743754	12/16/19		756738349	Vern Lewis Welding Supply Inc - Cash Disbursement VELEWE	-	8.46	8,590,914.26
1035	CD	743757	12/16/19		756738350	Verizon Wireless - Cash Disbursement VERWIR	-	639.62	8,590,274.64
1035	CD	743761	12/16/19		756738351	Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN	-	290.57	8,589,984.07

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10.1100.0	0.000		CASH WI	TH YAVAPAI COU	NTY (CONTINUED)				
1035	CD	743768	12/16/19		756738352	Yavapai Mechanical Plumbing - Cash Disbursement YAMEPL	\$-	\$13,420.00	\$8,576,564.07
1035	CD	743770	12/16/19		756738353	York - Cash Disbursement YORK	-	252.84	8,576,311.23
1035	CD	743773	12/16/19		756738354	YRMCPC PHYSICIAN PRACTICES - Cash Disbursement YRMCPC	-	27,441.00	8,548,870.23
1035	CD	743779	12/16/19		756738355	Zebrascapes LLC - Cash Disbursement ZEBRAS	=	290.00	8,548,580.23
1035	CD	743782	12/16/19		756738356	APS - Cash Disbursement APS	-	354.41	8,548,225.82
1035	CD	743785	12/16/19		756738357	Verizon Wireless - Cash Disbursement VERWIR	-	3,678.59	8,544,547.23
1033	PR	739503	12/17/19		13566	Abel, Todd D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,950.97	8,541,596.26
1033	PR	739532	12/17/19		13567	Apolinar, Johnathan R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,128.19	8,539,468.07
1033	PR	739556	12/17/19		13568	Baker, Mark A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,125.55	8,537,342.52
1033	PR	739579	12/17/19		13569	Balsitis, Carolyn B Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	870.61	8,536,471.91
1033	PR	739602	12/17/19		13570	Barnum, Josh M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,990.65	8,534,481.26
1033	PR	739630	12/17/19		13571	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,640.15	8,532,841.11
1033	PR	739650	12/17/19		13572	Beck, David W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,026.13	8,530,814.98
1033	PR	739667	12/17/19		13573	Bliss, Scott D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,885.65	8,527,929.33
1033	PR	739688	12/17/19		13574	Blum, Rodney A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,848.36	8,526,080.97
1033	PR	739712	12/17/19		13575	Brookins, Patricia M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,062.31	8,524,018.66
1033	PR	739735	12/17/19		13576	Brown, Dennis F Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,042.69	8,521,975.97
1033	PR	739760	12/17/19		13577	Brunk, Jacob A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,516.67	8,520,459.30
1033	PR	739786	12/17/19		13578	Buchanan, Ben D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	3,306.58	8,517,152.72
1033	PR	739809	12/17/19		13579	Bulters, Scott D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,148.50	8,515,004.22
1033	PR	739834	12/17/19		13580	Buntin, Darrell R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,899.23	8,513,104.99
1033	PR	739858	12/17/19		13581	Burch, Brian J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,586.89	8,510,518.10
1033	PR	739878	12/17/19		13582	Burch, Bryten J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,142.10	8,509,376.00
1033	PR	739905	12/17/19		13583	Burch, Caden C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,305.59	8,508,070.41
1033	PR	739927	12/17/19		13584	Burch, Kylee C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	874.30	8,507,196.11
1033	PR	739950	12/17/19		13585	Bushman, James V Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,604.19	8,504,591.92
1033	PR	739976	12/17/19		13586	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,298.17	8,502,293.75

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COUNTY (C	ONTINUED)				
1033	PR	739996	12/17/19	13	587	Butler, Karen S Payroll Bi-Weekly-Direct Deposit 12/17/2019	\$-	\$1,408.94	\$8,500,884.81
1033	PR	740024	12/17/19	13	588	Butterfield, Jesse D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,208.31	8,499,676.50
1033	PR	740045	12/17/19	13	589	Carothers, Robert C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	3,291.43	8,496,385.07
1033	PR	740064	12/17/19	13	590	Chase, Rick D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	3,297.87	8,493,087.20
1033	PR	740089	12/17/19	13	591	Copenhaver, Douglas J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,744.94	8,491,342.26
1033	PR	740111	12/17/19	13	592	Cox, Phillip C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,664.34	8,488,677.92
1033	PR	740134	12/17/19	13	593	Croft, Adam J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,591.07	8,487,086.85
1033	PR	740156	12/17/19	13	594	Crossman, Eric L Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,799.08	8,485,287.77
1033	PR	740180	12/17/19	13	595	Cruz, Steven R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,850.44	8,483,437.33
1033	PR	740204	12/17/19	13	596	Cunningham, Cody A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,753.31	8,481,684.02
1033	PR	740227	12/17/19	13	597	Curry, Robert C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,280.07	8,479,403.95
1033	PR	740252	12/17/19	13	598	Davidson, Glenn T Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,353.45	8,477,050.50
1033	PR	740276	12/17/19	13	599	Davis, Bradley M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	3,435.91	8,473,614.59
1033	PR	740297	12/17/19	13	600	DeJoria, Dana E Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,005.14	8,472,609.45
1033	PR	740320	12/17/19	13	601	Deering, Andrew L Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,146.59	8,471,462.86
1033	PR	740345	12/17/19	13	602	Dibble, Gordon L Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,796.00	8,469,666.86
1033	PR	740370	12/17/19	13	603	Dixson, Susanne M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,032.87	8,467,633.99
1033	PR	740395	12/17/19	13	604	Douglas, Ren W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,953.43	8,465,680.56
1033	PR	740416	12/17/19	13	605	Dowdy, Charles E Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,629.28	8,464,051.28
1033	PR	740434	12/17/19	13	606	DuCharme, Zachary J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,584.44	8,462,466.84
1033	PR	740461	12/17/19	13	607	Duplessis, Robert A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,600.54	8,459,866.30
1033	PR	740488	12/17/19	13	608	Eckle, Kellan J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,494.01	8,458,372.29
1033	PR	740510	12/17/19	13	609	Edwards, David S Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,245.47	8,456,126.82
1033	PR	740530	12/17/19	13	610	Feddema, John J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,668.07	8,453,458.75
1033	PR	740558	12/17/19	13	611	Ferris, Ryan M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,551.26	8,451,907.49

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	ITY (CONTINUED)				
1033	PR	740583	12/17/19		13612	Fields, Brody J Payroll Bi-Weekly-Direct Deposit 12/17/2019	\$-	\$2,999.06	\$8,448,908.43
1033	PR	740607	12/17/19		13613	Fields, Zachary E Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,425.06	8,446,483.37
1033	PR	740636	12/17/19		13614	Fournier, Nick T Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,340.46	8,444,142.91
1033	PR	740657	12/17/19		13615	Frawley, Teresa A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,032.95	8,443,109.96
1033	PR	740679	12/17/19		13616	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,463.16	8,440,646.80
1033	PR	740700	12/17/19		13617	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,604.42	8,439,042.38
1033	PR	740717	12/17/19		13618	Freitag, Scott A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	3,994.52	8,435,047.86
1033	PR	740740	12/17/19		13619	Gallman, Timothy B Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,364.08	8,433,683.78
1033	PR	740764	12/17/19		13620	Gillihan, Jim W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,429.49	8,432,254.29
1033	PR	740790	12/17/19		13621	Ginn, James E Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,922.04	8,430,332.25
1033	PR	740812	12/17/19		13622	Gnagey, Daniel W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,541.43	8,428,790.82
1033	PR	740834	12/17/19		13623	Goodman, Laurie K Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	919.92	8,427,870.90
1033	PR	740863	12/17/19		13624	Gray, JT A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,230.36	8,426,640.54
1033	PR	740887	12/17/19		13625	Grossman, Lucas J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,397.56	8,425,242.98
1033	PR	740912	12/17/19		13626	Guzzo, Nicholas R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,509.11	8,423,733.87
1033	PR	740942	12/17/19		13627	Hall, Jace R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,483.15	8,422,250.72
1033	PR	740970	12/17/19		13628	Harper, Leslie R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,515.05	8,420,735.67
1033	PR	740995	12/17/19		13629	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,059.29	8,418,676.38
1033	PR	741020	12/17/19		13630	Horstman, Stephen W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,155.46	8,416,520.92
1033	PR	741041	12/17/19		13631	Hoyt, Jessica M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	930.36	8,415,590.56
1033	PR	741064	12/17/19		13632	Huddleston, Michael B Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,345.16	8,413,245.40
1033	PR	741094	12/17/19		13633	Hutchison, Ethan K Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,551.54	8,411,693.86
1033	PR	741113	12/17/19		13634	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,732.29	8,408,961.57
1033	PR	741140	12/17/19		13635	Jacobson, Terrence L Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,134.91	8,406,826.66
1033	PR	741162	12/17/19		13636	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	856.33	8,405,970.33

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	TY (CONTINUED)				
1033	PR	741190	12/17/19		13637	Jones, Shaun D Payroll Bi-Weekly-Direct Deposit 12/17/2019	\$-	\$1,517.46	\$8,404,452.87
1033	PR	741217	12/17/19		13638	King, Jeremiah D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,865.58	8,401,587.29
1033	PR	741243	12/17/19		13639	Kirk, Jaron J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,826.69	8,399,760.60
1033	PR	741262	12/17/19		13640	Kohler, Travis W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,964.60	8,397,796.00
1033	PR	741284	12/17/19		13641	Kontz, Michael V Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,276.88	8,395,519.12
1033	PR	741307	12/17/19		13642	Kuykendall, Jeffery W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,598.51	8,392,920.61
1033	PR	741327	12/17/19		13643	Lambrecht, Marci J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,108.83	8,391,811.78
1033	PR	741350	12/17/19		13644	Legge, David B Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,691.29	8,389,120.49
1033	PR	741377	12/17/19		13645	Litchfield, Ronald K Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,327.23	8,386,793.26
1033	PR	741400	12/17/19		13646	Lopeman, Keith A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,081.03	8,384,712.23
1033	PR	741426	12/17/19		13647	Lynch, Peter J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,552.13	8,383,160.10
1033 1033	PR PR	741452 741478	12/17/19 12/17/19		13648 13649	Lys, Damian P Payroll Bi-Weekly-Direct Deposit 12/17/2019 Mauldin, Mark E Payroll Bi-Weekly-Direct Deposit	-	2,446.05 2,662.45	8,380,714.05 8,378,051.60
1033	PR	741476	12/17/19		13650	Mauliditi, Mark E Payroll Bi-Weekly-Direct Deposit 12/17/2019 Mayhall, Mathew T Payroll Bi-Weekly-Direct Deposit	-	2,471.12	8,375,580.48
1033	PR	741433	12/17/19		13651	12/17/2019 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit	-	1,844.30	8,373,736.18
1033	PR	741542	12/17/19		13652	12/17/2019 Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit	_	1,691.67	8,372,044.51
1033	PR	741567	12/17/19		13653	12/17/2019 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit	_	2,086.54	8,369,957.97
1033	PR	741595	12/17/19		13654	12/17/2019 McFadden, Matthew C Payroll Bi-Weekly-Direct	<u>-</u>	1,470.51	8,368,487.46
1033	PR	741625	12/17/19		13655	Deposit 12/17/2019 McFadden, Michael J Payroll Bi-Weekly-Direct	_	1,793.83	8,366,693.63
1033	PR	741651	12/17/19		13656	Deposit 12/17/2019 McGuire, Thaddeus J Payroll Bi-Weekly-Direct	<u>-</u>	1,520.24	8,365,173.39
1033	PR	741667	12/17/19		13657	Deposit 12/17/2019 McIntire, Jacob V Payroll Bi-Weekly-Direct Deposit	-	1,466.94	8,363,706.45
1033	PR	741677	12/17/19		13658	12/17/2019 McKinnon Jr., Alexander D Payroll Bi-Weekly-Direct	-	577.43	8,363,129.02
1033	PR	741701	12/17/19		13659	Deposit 12/17/2019 Merrill, Eric R Payroll Bi-Weekly-Direct Deposit	-	2,062.76	8,361,066.26
4000	25	744705	10/17/10		10000	12/17/2019		, 050.40	
1033	PR	741725	12/17/19		13660	Mills, Brett S Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,050.10	8,360,016.16
1033	PR	741749	12/17/19		13661	Moore, Aaron J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,128.01	8,357,888.15

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	ITY (CONTINUED)				
1033	PR	741777	12/17/19		13662	Muniz JR, Thomas E Payroll Bi-Weekly-Direct Deposit 12/17/2019	\$-	\$1,551.29	\$8,356,336.86
1033	PR	741803	12/17/19		13663	Nelson, Michael J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,582.96	8,354,753.90
1033	PR	741829	12/17/19		13664	Niemynski, Doug T Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,914.80	8,351,839.10
1033	PR	741857	12/17/19		13665	Nolan, Jason K Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,892.48	8,349,946.62
1033	PR	741886	12/17/19		13666	Olson, Rick C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,390.48	8,347,556.14
1033	PR	741907	12/17/19		13667	Overmyer, Titus C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,232.22	8,346,323.92
1033	PR	741927	12/17/19		13668	Parra, Dustin A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,229.98	8,344,093.94
1033	PR	741955	12/17/19		13669	Parra, Payton S Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,466.31	8,342,627.63
1033	PR	741974	12/17/19		13670	Peckham, Christopher D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,548.57	8,341,079.06
1033	PR	742000	12/17/19		13671	Pena, Christopher D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,716.95	8,339,362.11
1033	PR	742029	12/17/19		13672	Perez, Anthony R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,169.72	8,338,192.39
1033	PR	742052	12/17/19		13673	Perkins, Shane M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,949.38	8,336,243.01
1033	PR	742073	12/17/19		13674	Polacek, Jeff - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	3,252.52	8,332,990.49
1033	PR	742097	12/17/19		13675	Poliakon, Brett M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,516.35	8,331,474.14
1033	PR	742122	12/17/19		13676	Postula, Justin M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,699.01	8,329,775.13
1033	PR	742146	12/17/19		13677	Postula, Karl A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,096.48	8,327,678.65
1033	PR	742168	12/17/19		13678	Prange, Ross L Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,776.11	8,324,902.54
1033	PR	742190	12/17/19		13679	Pruitt, Robert E Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,049.15	8,322,853.39
1033	PR	742213	12/17/19		13680	Rafters, William C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,315.93	8,321,537.46
1033	PR	742230	12/17/19		13681	Redfern, Joshuah L Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,423.40	8,320,114.06
1033	PR	742254	12/17/19		13682	Reeves, Katherine D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	790.64	8,319,323.42
1033	PR	742277	12/17/19		13683	Rendl, Robert A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,839.71	8,316,483.71
1033	PR	742303	12/17/19		13684	Reyes, Adam N Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,972.78	8,314,510.93
1033	PR	742324	12/17/19		13685	Roberts, Jerry R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,502.53	8,312,008.40
1033	PR	742351	12/17/19		13686	Rocha, Edgar O Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,293.03	8,310,715.37

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COU	NTY (CONTINUED)				
1033	PR	742377	12/17/19		13687	Roche, Benjamin H Payroll Bi-Weekly-Direct Deposit 12/17/2019	\$-	\$2,082.72	\$8,308,632.65
1033	PR	742389	12/17/19		13688	Rorick, Norman T Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	630.47	8,308,002.18
1033	PR	742414	12/17/19		13689	Rose, Cody S Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,642.39	8,305,359.79
1033	PR	742444	12/17/19		13690	Runo, Kyle E Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,805.79	8,303,554.00
1033	PR	742472	12/17/19		13691	Ryan, Keith M Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	591.37	8,302,962.63
1033	PR	742493	12/17/19		13692	Scaife, Domenic J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,219.15	8,300,743.48
1033	PR	742516	12/17/19		13693	Schuster Jr., Alan J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,173.99	8,298,569.49
1033	PR	742539	12/17/19		13694	Seets, James W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,093.43	8,296,476.06
1033	PR	742566	12/17/19		13695	Sheldon, Wesley K Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,562.42	8,294,913.64
1033	PR	742589	12/17/19		13696	Sims, Lacie J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	993.88	8,293,919.76
1033	PR	742613	12/17/19		13697	Sims, Michael H Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,657.95	8,292,261.81
1033	PR	742634	12/17/19		13698	Slay, Marcie C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,051.46	8,291,210.35
1033	PR	742656	12/17/19		13699	Smith, Andrea L Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,895.57	8,289,314.78
1033	PR	742674	12/17/19		13700	Smith, Jacob A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,314.50	8,288,000.28
1033	PR	742703	12/17/19		13701	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,742.81	8,286,257.47
1033	PR	742726	12/17/19		13702	Smith, Travis L Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,281.44	8,283,976.03
1033	PR	742749	12/17/19		13703	Snyder, Timothy E Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,964.65	8,282,011.38
1033	PR	742770	12/17/19		13704	Spingola, Deborah S Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,909.11	8,280,102.27
1033	PR	742794	12/17/19		13705	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,758.42	8,278,343.85
1033	PR	742821	12/17/19		13706	Stooks, Wallace C Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,587.13	8,275,756.72
1033	PR	742840	12/17/19		13707	Tarver, Shawn S Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,727.11	8,273,029.61
1033	PR	742863	12/17/19		13708	Tharp, David S Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,508.67	8,270,520.94
1033	PR	742891	12/17/19		13709	Thompson, Jacob S Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,032.55	8,268,488.39
1033	PR	742919	12/17/19		13710	Tillich, Timothy A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,073.08	8,267,415.31
1033	PR	742943	12/17/19		13711	Trask, Ryan A Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,166.64	8,265,248.67

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1033	PR	742969	12/17/19	137	712	Trujillo, Erik J Payroll Bi-Weekly-Direct Deposit 12/17/2019	\$-	\$1,768.27	\$8,263,480.40
1033	PR	742990	12/17/19	137	713	Tucker, Michael I Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,007.78	8,261,472.62
1033	PR	743015	12/17/19	137	714	Turner, Kenneth R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,716.85	8,259,755.77
1033	PR	743036	12/17/19	137	715	VanTuyl, Jonah D Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,869.42	8,256,886.35
1033	PR	743061	12/17/19	137	716	Vanatta, Justin B Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,156.86	8,255,729.49
1033	PR	743081	12/17/19	137	717	Viscardi, Karen W Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,197.16	8,254,532.33
1033	PR	743110	12/17/19	137	718	Weiland, Kayleen R Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	1,543.42	8,252,988.91
1033	PR	743133	12/17/19	137	719	Wittenberg, David J Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,104.92	8,250,883.99
1033	PR	743159	12/17/19	137	720	Zazueta, Robert P Payroll Bi-Weekly-Direct Deposit 12/17/2019	-	2,638.63	8,248,245.36
1035	CD	743787	12/17/19	756	6737929	BRYAN K. DALTON - Void Check DALBRY	150.00	-	8,248,395.36
1035	CD	743789	12/17/19	756	6738146	BRYAN K. DALTON - Void Check DALBRY	150.00	-	8,248,545.36
1041	CR	743834	12/19/19	110	01027356	ELOY FIRE DISTRICT -	1,276.47	-	8,249,821.83
1041	CR	743904	12/19/19	134	446	PLANS REVIEW -	392.00	-	8,250,213.83
1041	CR	743836	12/19/19	145	573	PINE-STRAWBERRY FIRE DISTRICT -	510.44	-	8,250,724.27
1041	CR	743901	12/19/19	159	94	MISCELLANEOUS INCOME -	9,539.84	-	8,260,264.11
1041	CR	743902	12/19/19	248	31	INCIDENT REPORTS -	22.00	-	8,260,286.11
1041	CR	743838	12/19/19	309	9381	Town of Prescott Valley -	12,716.73	-	8,273,002.84
1041	CR	743832	12/19/19	461	156038	RUNO, KYLE -	72.36	-	8,273,075.20
1041	CR	743839	12/19/19	510	0583356	VANATTA, DAVIN -	478.05	-	8,273,553.25
1041	CR	743840	12/19/19	510	0583371	Valadez, Armando -	378.09	-	8,273,931.34
1041	CR	743835	12/19/19	706	6100871	VERDE VALLEY FIRE DISTRICT -	575.64	-	8,274,506.98
1041	CR	743837	12/19/19	706	6501148	MAYER FIRE DISTRICT -	1,283.58	-	8,275,790.56
1041	CR	743833	12/19/19	756	6720876	COPPER CANYON FIRE & MEDICAL -	3,570.93	-	8,279,361.49
1041	CR	743903	12/19/19	772	26	MISCELLANEOUS INCOME -	35.00	-	8,279,396.49
1041	CR	743841	12/19/19	948	37071	AZ STATE LAND -	168,361.58	-	8,447,758.07
1045	CD	749409	12/26/19	756	6738162	MASON, JOHN - Void Check MASJOH	120.61	-	8,447,878.68
1045	CD	749499	12/30/19	310	DEC2019-DIR-DE	Chase Bank - PR - DIRECT DEPOSIT PPE 12-21-19	301,197.03	-	8,749,075.71
1045	CD	749411	12/30/19	756	6738358	A1 Water Bulk Delivery Svc LLC - Cash Disbursement A1WADE	-	120.00	8,748,955.71
1045	CD	749413	12/30/19	756	6738359	APS - Cash Disbursement APS	-	6,325.69	8,742,630.02
1045	CD	749444	12/30/19	756	6738361	Arizona Emergency Products - Cash Disbursement AREMPR	-	131.60	8,742,498.42
1045	CD	749449	12/30/19	756	6738362	Auto Trim Plus LLC - Cash Disbursement AUTRPL	-	1,902.82	8,740,595.60
1045	CD	749452	12/30/19	756	6738363	Bennett Oil - Cash Disbursement BENOIL	-	738.48	8,739,857.12
1045	CD	749455	12/30/19	756	6738364	Bobby Morgan - Cash Disbursement BOBREP	-	560.29	8,739,296.83
1045	CD	749459	12/30/19	756	6738365	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	5,164.64	8,734,132.19
1045	CD	749480	12/30/19	756	6738367	Cable One Business - Cash Disbursement CABONE	-	40.76	8,734,091.43

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10.1100.0	.0.000		CASH WIT	TH YAVAPAI COUN	ITY (CONTINUED)				
1045	CD	749483	12/30/19		756738368	CAFMA - Petty Cash - Cash Disbursement CAPECA	\$-	\$158.90	\$8,733,932.53
1045	CD	749487	12/30/19		756738369	CenturyLink - Cash Disbursement CENLIN	-	1,119.29	8,732,813.24
1045	CD	749498	12/30/19		756738370	Chase Bank - Cash Disbursement CHASE	-	647,883.52	8,084,929.72
1045	CD	749528	12/30/19		756738372	Chase Card Services - Cash Disbursement CHCASE	-	24,765.61	8,060,164.11
1045	CD	749804	12/30/19		756738389	City of Prescott - Cash Disbursement CITPRE	-	50,768.77	8,009,395.34
1045	CD	749806	12/30/19		756738390	City of Prescott - Cash Disbursement CITPRE	-	645.87	8,008,749.47
1045	CD	749813	12/30/19		756738391	Nicolas J. Cornelius - Cash Disbursement CORNIC	-	4,434.94	8,004,314.53
1045	CD	749815	12/30/19		756738392	Courtesy Chevrolet - Cash Disbursement COUCHE	-	88,386.14	7,915,928.39
1045	CD	750018	12/30/19		756738392	Courtesy Chevrolet - Void Check COUCHE	88,386.14	-	8,004,314.53
1045	CD	749822	12/30/19		756738393	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	262.03	8,004,052.50
1045	CD	749825	12/30/19		756738394	Daniel's Tuxedo & Tailor - Cash Disbursement DANMEN	-	135.00	8,003,917.50
1045	CD	749828	12/30/19		756738395	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	486.16	8,003,431.34
1045	CD	749842	12/30/19		756738396	GatesAir, Inc - Cash Disbursement GATAIR	-	3,755.79	7,999,675.55
1045	CD	749846	12/30/19		756738397	GEN-TECH - Cash Disbursement GENTEC	-	190.79	7,999,484.76
1045	CD	749850	12/30/19		756738398	Globalstar - Cash Disbursement GLOBAL	-	229.42	7,999,255.34
1045	CD	749853	12/30/19		756738399	Hampton Inn & Suites - Cash Disbursement HAINSU	-	315.78	7,998,939.56
1045	CD	749855	12/30/19		756738400	Healthcare Medical Waste Svcs - Cash Disbursement HEMEWA	-	149.14	7,998,790.42
1045	CD	749860	12/30/19		756738401	Infection Control Emerging - Cash Disbursement INCOEM	-	2,765.00	7,996,025.42
1045	CD	749868	12/30/19		756738402	Jim's Alignment & Brake - Cash Disbursement JIALBR	-	60.00	7,995,965.42
1045	CD	749870	12/30/19		756738403	Life Assist Inc - Cash Disbursement LIFASS	-	440.04	7,995,525.38
1045	CD	749875	12/30/19		756738404	MASON, JOHN - Cash Disbursement MASJOH	-	120.61	7,995,404.77
1045	CD	749877	12/30/19		756738405	Matheson Tri-Gas, Inc Cash Disbursement MATTRI	-	70.15	7,995,334.62
1045	CD	749881	12/30/19		756738406	Motorola Solutions, Inc - Cash Disbursement MOTSOL	-	556.49	7,994,778.13
1045	CD	749884	12/30/19		756738407	NAPA Auto Parts - Cash Disbursement NAAUPA	-	102.16	7,994,675.97
1045	CD	749892	12/30/19		756738408	Neumann High Country Doors - Cash Disbursement NEUHCD	-	694.00	7,993,981.97
1045	CD	749895	12/30/19		756738409	Prescott Steel & Welding - Cash Disbursement PRSTWE	-	11.95	7,993,970.02
1045	CD	749898	12/30/19		756738410	Public Safety Personnel Retire - Cash Disbursement PUSAPE	-	331.50	7,993,638.52
1045	CD	749900	12/30/19		756738411	Rhino Lining - Cash Disbursement RHILIN	-	555.73	7,993,082.79
1045	CD	749903	12/30/19		756738412	The Counseling Office of - Cash Disbursement RITDEB	-	100.00	7,992,982.79
1045	CD	749905	12/30/19		756738413	Smart Document Solutions - Cash Disbursement SMDOSO	-	450.32	7,992,532.47
1045	CD	749913	12/30/19		756738414	Besonson Tools LLC - Cash Disbursement SNONTO	-	106.92	7,992,425.55
1045	CD	749917	12/30/19		756738415	Southern Tire Mart - Cash Disbursement SOTIMA	-	508.57	7,991,916.98
1045	CD	749921	12/30/19		756738416	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	-	638.15	7,991,278.83
1045	CD	749936	12/30/19		756738417	D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP	-	655.08	7,990,623.75
1045	CD	749940	12/30/19		756738418	Teleflex Funding, LLC - Cash Disbursement TELEFL	-	3,024.13	7,987,599.62
1045	CD	749959	12/30/19		756738420	Tessco, Inc Cash Disbursement TESSCO	-	693.02	7,986,906.60
1045	CD	749962	12/30/19		756738421	Thermo Scientific Portable - Cash Disbursement THSCPO	-	2,320.00	7,984,586.60

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10.1100.0	.0.000		CASH WIT	TH YAVAPAI COUN	ITY (CONTINUED)				
1045	CD	749964	12/30/19		756738422	Town of Prescott Valley - Cash Disbursement TOPRVA	\$-	\$624.02	\$7,983,962.58
1045	CD	749975	12/30/19		756738423	Turbo & Electric Sales & Srvc - Cash Disbursement TUELSA	-	5,804.34	7,978,158.24
1045	CD	749980	12/30/19		756738424	Unisource Energy Services - Cash Disbursement UNENSE	-	1,501.27	7,976,656.97
1045	CD	749997	12/30/19		756738425	United Disposal, Inc - Cash Disbursement UNIDIS	-	198.00	7,976,458.97
1045	CD	749999	12/30/19		756738426	US Bank Voyager Fleet Systems - Cash Disbursement VOFLSY	-	11,749.78	7,964,709.19
1045	CD	750001	12/30/19		756738427	Western Shelter Systems - Cash Disbursement WESHSY	-	427.22	7,964,281.97
1045	CD	750004	12/30/19		756738428	XEROX FINANCIAL SERVICES - Cash Disbursement XEFISE	-	758.81	7,963,523.16
1045	CD	750009	12/30/19		756738429	Yavapai Steel & Rebar - Cash Disbursement YASTRE	-	170.84	7,963,352.32
1045	CD	750013	12/30/19		756738430	York - Cash Disbursement YORK	-	185.74	7,963,166.58
1045	CD	750016	12/30/19		756738431	Zebrascapes LLC - Cash Disbursement ZEBRAS	-	250.00	7,962,916.58
1045	CD	750025	12/30/19		756738432	Courtesy Chevrolet - Cash Disbursement COUCHE	-	53,354.17	7,909,562.41
1045	CD	750029	12/30/19		756738433	Courtesy Chevrolet - Cash Disbursement COUCHE	-	35,031.97	7,874,530.44
1047	CR	750090	12/31/19		1014	CPR CLASS -	300.00	-	7,874,830.44
1047	CR	750038	12/31/19		1101027397	ELOY FIRE DISTRICT -	2,454.73	-	7,877,285.17
1047	CR	750086	12/31/19		13449	PLANS REVIEW -	306.00	-	7,877,591.17
1047	CR	750087	12/31/19		13452	PLANS REVIEW -	204.00	-	7,877,795.17
1044	PR	746684	12/31/19		13721	Abel, Todd D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,936.91	7,874,858.26
1044	PR	746706	12/31/19		13722	Apolinar, Johnathan R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,516.84	7,873,341.42
1044	PR	746724	12/31/19		13723	Baker, Mark A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,249.23	7,871,092.19
1044	PR	746741	12/31/19		13724	Balsitis, Carolyn B Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	967.14	7,870,125.05
1044	PR	746758	12/31/19		13725	Barnum, Josh M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,646.45	7,867,478.60
1044	PR	746780	12/31/19		13726	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,374.41	7,866,104.19
1044	PR	746795	12/31/19		13727	Beck, David W Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,096.35	7,864,007.84
1044	PR	746808	12/31/19		13728	Bliss, Scott D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,885.65	7,861,122.19
1044	PR	746823	12/31/19		13729	Blum, Rodney A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,812.17	7,859,310.02
1044	PR	746841	12/31/19		13730	Brookins, Patricia M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,138.84	7,857,171.18
1044	PR	746858	12/31/19		13731	Brown, Dennis F Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,106.91	7,855,064.27
1044	PR	746876	12/31/19		13732	Brunk, Jacob A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,449.23	7,853,615.04
1044	PR	746896	12/31/19		13733	Buchanan, Ben D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,355.78	7,850,259.26
1044	PR	746913	12/31/19		13734	Bulters, Scott D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,081.68	7,848,177.58

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	NTY (CONTINUED)				
1044	PR	746930	12/31/19		13735	Buntin, Darrell R Payroll Bi-Weekly-Direct Deposit 12/31/2019	\$-	\$1,848.37	\$7,846,329.21
1044	PR	746948	12/31/19		13736	Burch, Brian J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,782.43	7,843,546.78
1044	PR	746963	12/31/19		13737	Burch, Bryten J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,272.17	7,842,274.61
1044	PR	746984	12/31/19		13738	Burch, Caden C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,260.06	7,841,014.55
1044	PR	747000	12/31/19		13739	Burch, Kylee C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	967.33	7,840,047.22
1044	PR	747015	12/31/19		13740	Bushman, James V Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,039.10	7,837,008.12
1044	PR	747035	12/31/19		13741	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,218.89	7,834,789.23
1044	PR	747050	12/31/19		13742	Butler, Karen S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,483.00	7,833,306.23
1044	PR	747073	12/31/19		13743	Butterfield, Jesse D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,375.70	7,831,930.53
1044	PR	747088	12/31/19		13744	Carothers, Robert C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,414.74	7,828,515.79
1044	PR	747102	12/31/19		13745	Chase, Rick D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,445.58	7,825,070.21
1044	PR 	747121	12/31/19		13746	Copenhaver, Douglas J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,978.69	7,823,091.52
1044	PR	747136	12/31/19		13747	Cox, Phillip C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,503.36	7,820,588.16
1044	PR	747153	12/31/19		13748	Croft, Adam J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,628.06	7,818,960.10
1044	PR	747170	12/31/19		13749	Crossman, Eric L Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,801.83	7,817,158.27
1044	PR	747189	12/31/19		13750	Cruz, Steven R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,926.40	7,815,231.87
1044	PR	747207	12/31/19		13751	Cunningham, Cody A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,742.79	7,813,489.08
1044	PR 	747224	12/31/19		13752	Curry, Robert C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,214.99	7,811,274.09
1044	PR	747243	12/31/19		13753	Davidson, Glenn T Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,322.39	7,808,951.70
1044	PR	747261	12/31/19		13754	Davis, Bradley M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,414.51	7,805,537.19
1044	PR	747278	12/31/19		13755	DeJoria, Dana E Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,197.83	7,804,339.36
1044	PR	747297	12/31/19		13756	Deering, Andrew L Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	846.05	7,803,493.31
1044	PR	747315	12/31/19		13757	Dibble, Gordon L Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,693.53	7,801,799.78
1044	PR	747334	12/31/19		13758	Dixson, Susanne M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,011.44	7,799,788.34
1044	PR	747354	12/31/19		13759	Douglas, Ren W Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,045.32	7,797,743.02

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10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	TY (CONTINUED)				
1044	PR	747369	12/31/19		13760	Dowdy, Charles E Payroll Bi-Weekly-Direct Deposit 12/31/2019	\$-	\$1,682.06	\$7,796,060.96
1044	PR	747384	12/31/19		13761	DuCharme, Zachary J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,359.36	7,794,701.60
1044	PR	747403	12/31/19		13762	Duplessis, Robert A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,644.51	7,792,057.09
1044	PR	747423	12/31/19		13763	Eckle, Kellan J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,961.66	7,790,095.43
1044	PR	747438	12/31/19		13764	Edwards, David S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,417.47	7,787,677.96
1044	PR	747452	12/31/19		13765	Feddema, John J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,848.65	7,784,829.31
1044	PR	747473	12/31/19		13766	Ferris, Ryan M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,482.28	7,783,347.03
1044	PR	747492	12/31/19		13767	Fields, Brody J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,364.52	7,780,982.51
1044	PR	747510	12/31/19		13768	Fields, Zachary E Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,295.97	7,778,686.54
1044	PR	747528	12/31/19		13769	Fournier, Nick T Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,521.43	7,776,165.11
1044	PR	747544	12/31/19		13770	Frawley, Teresa A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,078.26	7,775,086.85
1044	PR	747560	12/31/19		13771	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,601.09	7,772,485.76
1044	PR	747575	12/31/19		13772	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,734.24	7,770,751.52
1044	PR	747587	12/31/19		13773	Freitag, Scott A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	4,140.47	7,766,611.05
1044	PR	747606	12/31/19		13774	Gallman, Timothy B Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,330.76	7,765,280.29
1044	PR	747622	12/31/19		13775	Gillihan, Jim W Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,459.47	7,763,820.82
1044	PR	747641	12/31/19		13776	Ginn, James E Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,878.87	7,761,941.95
1044	PR	747657	12/31/19		13777	Gnagey, Daniel W Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,621.52	7,760,320.43
1044	PR	747675	12/31/19		13778	Goodman, Laurie K Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	919.92	7,759,400.51
1044	PR	747696	12/31/19		13779	Gray, JT A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,165.32	7,758,235.19
1044	PR	747714	12/31/19		13780	Grossman, Lucas J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,329.43	7,756,905.76
1044	PR	747733	12/31/19		13781	Guzzo, Nicholas R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,454.63	7,755,451.13
1044	PR	747757	12/31/19		13782	Hall, Jace R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,948.24	7,753,502.89
1044	PR	747779	12/31/19		13783	Harper, Leslie R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,830.95	7,751,671.94
1044	PR	747797	12/31/19		13784	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,054.78	7,749,617.16

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Deposit 12/31/2019 13786	Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
Deposit 12/31/2019 13786	10.1100.0.0	.000		CASH WIT	H YAVAPAI COUN	TY (CONTINUED)				
1231(2019 1231	1044	PR	747813	12/31/19		13785		\$-	\$2,201.52	\$7,747,415.64
Deposit 12/31/2019 13788	1044	PR	747829	12/31/19		13786		-	1,040.67	7,746,374.97
1291/2019 1291/2019 13769 1291/2019 13769 1291/2019 13760 1291/2019 1291/2019 1291/2019 1291/2019 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13761 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13760 1291/2019 13762 1291/2019 13762 1291/2019 13762 1291/2019 13762 1291/2019 13762 1291/2019 13763 1291/2019 13763 1291/2019 13763 1291/2019 13763 1291/2019 13763 1291/2019 13764 1291/2019 13764 1291/2019 13765 1291/2019 13765 1291/2019 13765 1291/2019 13765 1291/2019 13766 1291/2019 13766 1291/2019 13766 1291/2019 13766 1291/2019 13766 1291/2019 13766 1291/2019 13766 1291/2019 13766 1291/2019 13766 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13767 1291/2019 13768 1291/2019 13769 1291/2019 13769 1291/2019 13769 1291/2019 13767 1291/2019 13769 1291	1044	PR	747846	12/31/19		13787		-	2,324.49	7,744,050.48
1231/2019 13790 1231/19 13790 3acobson Terrence L Payroll BI-Weekly-Direct - 2,161.46 7,739,721.5	1044	PR	747867	12/31/19		13788		-	1,090.85	7,742,959.63
Deposit 1/231/2019 13791							12/31/2019	-	,	7,740,882.58
1241/2019 13792 12731/19 13792 12731/19 13792 12731/19 13792 12731/2019 1273							Deposit 12/31/2019	-		7,738,721.12
1044 PR 74795 12/31/19 13793							12/31/2019	-		7,737,861.24
12/31/2019 12/31/19 13794 12/31/19 13795 Kirk, Jarron J Payroll Bi-Weekly-Direct Deposit - 1,812.92 7,732,055.5 12/31/2019 13795 Kohler, Travis W Payroll Bi-Weekly-Direct Deposit - 2,296.57 7,729,709.4 12/31/2019 13796 Kontz, Michael V Payroll Bi-Weekly-Direct Deposit - 2,337.90 7,727,371.5 12/31/2019 13797 Kuykendial, Jeffery W Payroll Bi-Weekly-Direct Deposit - 2,752.58 7,724,618.5 12/31/2019 13797 Kuykendial, Jeffery W Payroll Bi-Weekly-Direct Deposit - 2,752.58 7,724,618.5 12/31/2019 13797 Kuykendial, Jeffery W Payroll Bi-Weekly-Direct Deposit - 2,752.58 7,724,618.5 12/31/2019 13798 Lambrocht, Marci J Payroll Bi-Weekly-Direct Deposit - 2,465.23 7,724,618.5 12/31/2019 13799 Legge, David B Payroll Bi-Weekly-Direct Deposit - 2,465.23 7,724,618.5 12/31/2019 13/31/2							12/31/2019	-		7,736,328.30
1044 PR							12/31/2019	-		
1044 PR 748012 12/31/19 13796 Kontz, Michael V Payroll Bi-Weekly-Direct Deposit 2,337.90 7,727,371.5 (12/31/2019) 1044 PR 748028 12/31/19 13797 Kuykendali, Jeffery W Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748043 12/31/19 13798 Lambrecht, Marci J Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748060 12/31/19 13799 Legge, David B Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748077 12/31/19 13800 Litchfield, Ronald K Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748092 12/31/19 13801 Lopeman, Keith A Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748112 12/31/19 13802 Lynch, Peter J Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748133 12/31/19 13802 Lynch, Peter J Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748133 12/31/19 13803 Lynch Damian P Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748134 12/31/19 13804 Maulcin, Mark E Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748169 12/31/19 13805 Mayhali, Mathew T Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748160 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748160 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 748160 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 74826 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit 2/31/2019 1044 PR 74825 12/31/19 13807 Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit 1/31/19 13808 McGardy, Daniel L Payroll Bi-Weekly-Direct Deposit 1/31/19 13808 McGardy, Daniel L Payroll Bi-Weekly-Direct Deposit 1/31/19 13808 McGardy, Daniel L Payroll Bi-Weekly-Direct Deposit 1/31/19 13809 McGardy, Daniel L Payroll Bi-Weekly-Direct Deposit 1/31/19 1/31/19 13809 McGardy, Daniel L Payroll Bi-Weekly-Direct Deposit 1/31/19 1/31/19 13809 McGardy, Daniel L Payroll Bi-Weekly-Direct Deposit 1/31/19 1/31/19 13809 McGardy, Daniel L Payroll Bi-Weekly-Direct Deposit 1/31/19 1/31/19 13809 McGardy, Daniel L Payr							12/31/2019	-		
12/31/2019 1044 PR 748048 12/31/19 13797 Kuykendall, Jeffery W Payroll Bi-Weekly-Direct - 2,752.58 7,724,618.5 Deposit 12/31/2019 1044 PR 748043 12/31/19 13798 Lambrecht, Marci J Payroll Bi-Weekly-Direct Deposit - 1,112.08 7,723,508.8 12/31/2019 1044 PR 748060 12/31/19 13799 Legge, David B Payroll Bi-Weekly-Direct Deposit - 2,465.23 7,721,041.6 12/31/2019 1044 PR 748077 12/31/19 13800 Litchfield, Ronald K Payroll Bi-Weekly-Direct Deposit - 2,021.00 7,719,020.6 12/31/2019 1044 PR 748092 12/31/19 13801 Loperman, Keith A Payroll Bi-Weekly-Direct Deposit - 1,984.86 7,717,035.7 12/31/2019 1044 PR 748112 12/31/19 13802 Lys. Deposit - 1,231/2019 1044 PR 748133 12/31/19 13803 Lys. Demian P Payroll Bi-Weekly-Direct Deposit - 2,676.90 7,712,858.6 12/31/2019 1044 PR 748154 12/31/19 13803 Lys. Demian P Payroll Bi-Weekly-Direct Deposit - 2,676.90 7,710,181.7 12/31/2019 1044 PR 748169 12/31/19 13805 Mayhall, Mathew T Payroll Bi-Weekly-Direct Deposit - 2,633.10 7,707,548.6 12/31/2019 1044 PR 748186 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit - 2,399.62 7,705,149.0 12/31/2019 1044 PR 748186 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,32.5 12/31/2019 1044 PR 748206 12/31/19 13807 Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,32.5 12/31/2019 1044 PR 74825 12/31/19 13808 McZella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,32.5 12/31/2019 1044 PR 74825 12/31/19 13808 McZella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,32.5 12/31/2019 1044 PR 74825 12/31/19 13808 McZella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 12/31/2019 1044 PR 74825 12/31/19 13808 McZella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 12/31/2019							12/31/2019	-		
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1044 PR 748060 12/31/19 13799 Legge, David B Payroll Bi-Weekly-Direct Deposit - 2,465.23 7,721,041.6 1044 PR 74807 12/31/19 13800 Litchfield, Ronald K Payroll Bi-Weekly-Direct Deposit - 2,021.00 7,719,020.6 10/44 PR 748092 12/31/19 13801 Lopeman, Keith A Payroll Bi-Weekly-Direct Deposit - 1,984.86 7,717,035.7 1044 PR 748112 12/31/19 13802 Lynch, Peter J Payroll Bi-Weekly-Direct Deposit - 1,459.78 7,715,575.8 10/44 PR 748133 12/31/19 13803 Lys, Damian P Payroll Bi-Weekly-Direct Deposit - 2,717.28 7,712,856.6 10/44 PR 748154 12/31/19 13804 Mauldin, Mark E Payroll Bi-Weekly-Direct Deposit - 2,676.90 7,710,181.7 1044 PR 748169 12/31/19 13805 Mayhall, Mathew T Payroll Bi-Weekly-Direct Deposit - 2,633.10 7,707,548.6 11/2/31/2019 1044 PR 748166 12/31/19 13806 Mayhall, Mathew T Payroll Bi-Weekly-Direct Deposit - 2,399.62 7,705,149.6 11/2/31/2019 1044 PR 748206 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit - 2,399.62 7,705,149.6 11/2/31/2019 1044 PR 748206 12/31/19 13807 Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,332.5 11/2/31/2019 1044 PR 74825 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 1044 PR 74825 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 1044 PR 74825 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 1044 PR 74825 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,401.04 7,703,323.5 1044 PR 74825 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,401.04 7,703,323.5							Deposit 12/31/2019	-	,	, ,
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12/31/2019 1044 PR 748169 12/31/19 13805 Mayhall, Mathew T Payroll Bi-Weekly-Direct Deposit - 2,676.90 7,710,181.7 12/31/2019 1044 PR 748186 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit - 2,399.62 7,705,149.0 12/31/2019 1044 PR 74826 12/31/19 13807 Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,332.5 12/31/2019 1044 PR 74825 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 12/31/2019 1044 PR 748245 12/31/19 13809 McFadden, Matthew C Payroll Bi-Weekly-Direct Deposit - 1,401.04 7,700,324.3							12/31/2019	_		7,712,858.69
1044 PR 748169 12/31/19 13805 Mayhall, Mathew T Payroll Bi-Weekly-Direct Deposit - 2,633.10 7,707,548.6 12/31/2019 1044 PR 748186 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit - 2,399.62 7,705,149.0 12/31/2019 1044 PR 748206 12/31/19 13807 Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,332.5 12/31/2019 1044 PR 748225 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 12/31/2019 1044 PR 748245 12/31/19 13809 McFadden, Matthew C Payroll Bi-Weekly-Direct Deposit - 1,401.04 7,700,324.3							12/31/2019	-		7,710,181.79
1044 PR 748186 12/31/19 13806 Mazon, Joshua M Payroll Bi-Weekly-Direct Deposit - 2,399.62 7,705,149.00 12/31/2019 1044 PR 748206 12/31/19 13807 Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,332.50 12/31/2019 1044 PR 748225 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.40 12/31/2019 1044 PR 748245 12/31/19 13809 McFadden, Matthew C Payroll Bi-Weekly-Direct Deposit - 1,401.04 7,700,324.50 12/31/2019	1044	PR	748169	12/31/19		13805		-	2,633.10	7,707,548.69
1044 PR 748206 12/31/19 13807 Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit - 1,816.49 7,703,332.5 12/31/2019 1044 PR 748225 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 12/31/2019 1044 PR 748245 12/31/19 13809 McFadden, Matthew C Payroll Bi-Weekly-Direct - 1,401.04 7,700,324.5	1044	PR	748186	12/31/19		13806		-	2,399.62	7,705,149.07
1044 PR 748225 12/31/19 13808 McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit - 1,607.17 7,701,725.4 12/31/2019 1044 PR 748245 12/31/19 13809 McFadden, Matthew C Payroll Bi-Weekly-Direct - 1,401.04 7,700,324.3	1044	PR	748206	12/31/19		13807	Mazzella, Marc A Payroll Bi-Weekly-Direct Deposit	-	1,816.49	7,703,332.58
1044 PR 748245 12/31/19 13809 McFadden, Matthew C Payroll Bi-Weekly-Direct - 1,401.04 7,700,324.3	1044	PR	748225	12/31/19		13808	McCarty, Daniel L Payroll Bi-Weekly-Direct Deposit	-	1,607.17	7,701,725.41
Bopour III of II E of I	1044	PR	748245	12/31/19		13809		-	1,401.04	7,700,324.37

GL Account Ledger - Detail By Period

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0	.0.000		CASH WIT	TH YAVAPAI COUN	TY (CONTINUED)				
1044	PR	748265	12/31/19		13810	McFadden, Michael J Payroll Bi-Weekly-Direct Deposit 12/31/2019	\$-	\$1,725.30	\$7,698,599.07
1044	PR	748284	12/31/19		13811	McGuire, Thaddeus J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,553.07	7,697,046.00
1044	PR	748300	12/31/19		13812	McIntire, Jacob V Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,557.99	7,695,488.01
1044	PR	748310	12/31/19		13813	McKinnon Jr., Alexander D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	441.06	7,695,046.95
1044	PR	748330	12/31/19		13814	Merrill, Eric R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,282.51	7,692,764.44
1044	PR	748346	12/31/19		13815	Mills, Brett S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,067.32	7,691,697.12
1044	PR	748365	12/31/19		13816	Moore, Aaron J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,591.75	7,690,105.37
1044	PR	748382	12/31/19		13817	Muniz JR, Thomas E Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,622.54	7,688,482.83
1044	PR	748402	12/31/19		13818	Nelson, Michael J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,686.38	7,686,796.45
1044	PR	748420	12/31/19		13819	Niemynski, Doug T Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,526.14	7,684,270.31
1044	PR	748440	12/31/19		13820	Nolan, Jason K Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,015.28	7,682,255.03
1044	PR	748460	12/31/19		13821	Olson, Rick C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,164.00	7,679,091.03
1044	PR	748476	12/31/19		13822	Overmyer, Titus C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,401.45	7,677,689.58
1044	PR	748491	12/31/19		13823	Parra, Dustin A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,395.50	7,675,294.08
1044	PR	748511	12/31/19		13824	Parra, Payton S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,628.60	7,673,665.48
1044	PR	748525	12/31/19		13825	Peckham, Christopher D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,548.57	7,672,116.91
1044	PR	748544	12/31/19		13826	Pena, Christopher D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,779.72	7,670,337.19
1044	PR	748566	12/31/19		13827	Perez, Anthony R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,243.07	7,669,094.12
1044	PR	748580	12/31/19		13828	Perkins, Shane M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,010.89	7,667,083.23
1044	PR 	748595	12/31/19		13829	Polacek, Jeff - Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,408.66	7,663,674.57
1044	PR	748615	12/31/19		13830	Poliakon, Brett M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,686.27	7,661,988.30
1044	PR	748634	12/31/19		13831	Postula, Justin M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,832.09	7,660,156.21
1044	PR 	748652	12/31/19		13832	Postula, Karl A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,760.30	7,657,395.91
1044	PR 	748667	12/31/19		13833	Prange, Ross L Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,038.91	7,654,357.00
1044	PR	748683	12/31/19		13834	Pruitt, Robert E Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,227.92	7,652,129.08

GL Account Ledger - Detail By Period

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	NTY (CONTINUED)				
1044	PR	748702	12/31/19		13835	Rafters, William C Payroll Bi-Weekly-Direct Deposit 12/31/2019	\$-	\$1,347.26	\$7,650,781.82
1044	PR	748717	12/31/19		13836	Redfern, Joshuah L Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,156.66	7,649,625.16
1044	PR	748733	12/31/19		13837	Reeves, Katherine D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	889.44	7,648,735.72
1044	PR	748750	12/31/19		13838	Rendl, Robert A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,884.78	7,645,850.94
1044	PR	748771	12/31/19		13839	Reyes, Adam N Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,951.51	7,643,899.43
1044	PR	748785	12/31/19		13840	Roberts, Jerry R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,697.41	7,642,202.02
1044	PR	748805	12/31/19		13841	Rocha, Edgar O Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,301.99	7,640,900.03
1044	PR	748826	12/31/19		13842	Roche, Benjamin H Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,445.58	7,638,454.45
1044	PR	748838	12/31/19		13843	Rorick, Norman T Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	649.27	7,637,805.18
1044	PR	748855	12/31/19		13844	Rose, Cody S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,860.78	7,634,944.40
1044	PR	748877	12/31/19		13845	Runo, Kyle E Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,673.53	7,633,270.87
1044	PR	748898	12/31/19		13846	Ryan, Keith M Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	521.39	7,632,749.48
1044	PR	748913	12/31/19		13847	Scaife, Domenic J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,257.60	7,630,491.88
1044	PR	748930	12/31/19		13848	Schuster Jr., Alan J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,187.60	7,628,304.28
1044	PR	748947	12/31/19		13849	Seets, James W Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,323.39	7,625,980.89
1044	PR	748967	12/31/19		13850	Sheldon, Wesley K Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,676.31	7,624,304.58
1044	PR	748986	12/31/19		13851	Sims, Lacie J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,161.78	7,623,142.80
1044	PR	749002	12/31/19		13852	Sims, Michael H Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,866.89	7,621,275.91
1044	PR	749018	12/31/19		13853	Slay, Marcie C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,135.59	7,620,140.32
1044	PR	749035	12/31/19		13854	Smith, Andrea L Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,954.77	7,618,185.55
1044	PR	749050	12/31/19		13855	Smith, Jacob A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,124.84	7,617,060.71
1044	PR	749071	12/31/19		13856	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,684.18	7,615,376.53
1044	PR	749088	12/31/19		13857	Smith, Travis L Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,598.28	7,612,778.25
1044	PR	749105	12/31/19		13858	Snyder, Timothy E Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,302.67	7,610,475.58
1044	PR	749121	12/31/19		13859	Spingola, Deborah S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,981.38	7,608,494.20

GL Account Ledger - Detail By Period

B <u>atch</u>	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0	.0.000		CASH WI	TH YAVAPAI COUN	ITY (CONTINUED)				
1044	PR	749138	12/31/19		13860	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 12/31/2019	\$-	\$1,726.70	\$7,606,767.50
1044	PR	749156	12/31/19		13861	Stooks, Wallace C Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,701.80	7,604,065.70
1044	PR	749170	12/31/19		13862	Tarver, Shawn S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	3,620.89	7,600,444.81
1044	PR	749188	12/31/19		13863	Tharp, David S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,727.34	7,597,717.47
1044	PR	749209	12/31/19		13864	Thompson, Jacob S Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,443.28	7,596,274.19
1044	PR	749231	12/31/19		13865	Tillich, Timothy A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,083.09	7,595,191.10
1044	PR	749247	12/31/19		13866	Trask, Ryan A Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,538.14	7,593,652.96
1044	PR	749267	12/31/19		13867	Trujillo, Erik J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,023.60	7,591,629.36
1044	PR	749282	12/31/19		13868	Tucker, Michael I Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,135.02	7,589,494.34
1044	PR	749301	12/31/19		13869	Turner, Kenneth R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,930.33	7,587,564.01
1044	PR	749316	12/31/19		13870	VanTuyl, Jonah D Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,597.69	7,584,966.32
1044	PR	749335	12/31/19		13871	Vanatta, Justin B Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,082.44	7,583,883.88
1044	PR	749349	12/31/19		13872	Viscardi, Karen W Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,320.13	7,582,563.75
1044	PR	749371	12/31/19		13873	Weiland, Kayleen R Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	1,377.77	7,581,185.98
1044	PR	749388	12/31/19		13874	Wittenberg, David J Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,027.99	7,579,157.99
1044	PR	749408	12/31/19		13875	Zazueta, Robert P Payroll Bi-Weekly-Direct Deposit 12/31/2019	-	2,559.85	7,576,598.14
1047	CR	750095	12/31/19		16149	INCIDENT REPORTS -	22.00	-	7,576,620.14
1047	CR	750053	12/31/19		1939	CORDES, GARY -	1,310.96	-	7,577,931.10
1047	CR	750057	12/31/19		19675	RORICK, NORM -	105.00	-	7,578,036.10
1047	CR	750058	12/31/19		19675	Muniz, Tom Sr	80.58	-	7,578,116.68
1047	CR	750091	12/31/19		39113503	SKYVIEW SCHOOL -	78.41	-	7,578,195.09
1047	CR	750060	12/31/19		40409171	YAVAPAI CO SHERIFF'S OFFICE -	8,354.75	-	7,586,549.84
1047	CR	750094	12/31/19		455	PLANS REVIEW -	116.00	-	7,586,665.84
1047	CR	750088	12/31/19		456	PLANS REVIEW -	226.00	-	7,586,891.84
1047	CR	750059	12/31/19		510583577	MOORE, SCOTT -	15.46	-	7,586,907.30
1047	CR	750092	12/31/19		5656	7710 Insurance Company -	3,497.55	-	7,590,404.85
1047	CR	750052	12/31/19		6063	MCKINNON, ALEX -	579.30	-	7,590,984.15
1047	CR	750056	12/31/19		62466	PAYSON FIRE DEPARTMENT -	1,211.57	-	7,592,195.72
1047	CR	750039	12/31/19		62520	PAYSON FIRE DEPARTMENT -	81.36	-	7,592,277.08
1047	CR	750093	12/31/19		6445	PLANS REVIEW -	392.00	-	7,592,669.08
1047	CR	750055	12/31/19		706060540	Groom Creek Fire District -	1,653.64	-	7,594,322.72
1047	CR	750054	12/31/19		756720883	COPPER CANYON FIRE & MEDICAL -	68.99	-	7,594,391.71

GL Account Ledger - Detail By Period

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0	.0.000		CASH WIT	TH YAVAPAI CO	UNTY (CONTINUED)				
1047 1047	CR CR	750037 750089	12/31/19 12/31/19		89482543 9438	WALKER FIRE PROTECTION ASSOC INCIDENT REPORTS -	\$1,282.68 22.00	\$- -	\$7,595,674.39 7,595,696.39
1039 1060	GJ-JPA GJ	743803 758773	12/31/19 12/31/19		Cash w/County Cash w/County	Transfer in from CVFD & CYFD Interest General Fund	2,083,775.82 8,887.49	<u>-</u>	9,679,472.21 9,688,359.70
						CASH WITH YAVAPAI COUNTY TOTALS:	\$3,344,722.79	\$3,702,383.18	\$9,688,359.70
						TOTAL OF LEDGER:	\$3,344,722.79	\$3,702,383.18	\$9,688,359.70

GL Trial Balance Worksheet

For The Period of 12/1/2019 through 12/31/2019

Balances

Account	Description	Beginning	Debits	Credits	Ending	Adjustments
10.1100.0.0.000	Cash with Yavapai County	\$10,046,020.09	\$3,344,722.79	\$3,702,383.18	\$9,688,359.70	
	TOTALS	\$10,046,020.09	\$3,344,722.79	\$3,702,383.18	\$9,688,359.70	

^{*} Inactive accounts are marked and appear in grey.

Date	Transaction	Debit	Credit	Balance
07/01/19	Fiscal Year Beginning Balance			\$ 8,047,129.31
07/31/19	Interest	\$9,569.92		\$ 8,056,699.23
08/31/19	Interest	\$17,888.57		\$ 8,074,587.80
09/30/19	Temp borrowed funds moved to GF		\$3,000,000.00	\$ 5,074,587.80
09/30/19	Interest	\$23,263.33		\$ 5,097,851.13
10/31/19	Interest	\$6,192.56		\$ 5,104,043.69
11/30/19	Interest	\$0.00		\$ 5,104,043.69
12/31/19	Interest	\$16,730.33		\$ 5,120,774.02

SAMPLE

Central Arizona Fire and Medical Authority

FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective,	between the
Central Arizona Fire and Medical Authority, a political subdivision of	the State of
Arizona, hereinafter referred to as "AGENCY" and	
hereinafter referred to as the "Applicant." The property under consideration	n is described
as:	

Street Address:
Mailing Address:
Contact Phone Number:
Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

- 1) <u>Purpose</u>. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.
- 2) <u>Duration and Renewal</u>. The effective term of this Agreement shall be from through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.
- 3) <u>Services Provided</u>. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

- Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.
- 5) <u>Routing Information</u>. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.
- 6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) <u>Insurance</u>. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

- 9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.
- 10) <u>No Third-Party Beneficiaries.</u> This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.
- 11) <u>No Warranties.</u> Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.
- 12) <u>Limitation of Damages.</u> In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.
- 13) <u>Termination</u>. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medi	cal Authority
8603 E. Eastridge Drive	
Prescott Valley, AZ 86314	

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In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

- 14) <u>Cancellation Due to Conflict.</u> AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.
- 15) <u>Severability</u>. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.
- 16) <u>Fire Code Compliance</u>. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT		CENTRAL ARIZONA F AUTHORITY	FIRE & MEDICAL
	Date	Board Chair	Date
Ву		ATTEST:	
,	Date	Board Clerk	Date

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



I. PURPOSE

The purpose of the grievance procedure is to ensure that grievances are dealt with and resolved informally through discussion between the aggrieved member and their line manager to the best of our ability. Before using the grievance procedure, it is expected that a member will try to resolve their complaint informally if at all possible. A grievance is a wrong or hardship suffered which may be the grounds of a complaint and which may be related to performance, discipline, evaluation, or promotional testing.

II. SCOPE

This policy applies to all Agency members.

III. POLICY

General

Effort should be made to find an acceptable solution to grievances at the lowest possible level of supervision.

The member shall follow the established review process listed below in presenting any grievance to upper levels of management. When a grievance involves a member's immediate supervisor, the grievance shall be presented to the next level of supervision after attempting an oral resolution.

If the grievance originates with the Fire Chief, after attempting a resolution with the Fire Chief, the member may bypass the normal grievance levels and appeal directly to the Board of Directors.

If, during the grievance process, further investigative interviews are conducted, the interviews will be recorded. All parties will be made aware of the recording and will be provided copies if requested.

Grievances that involve promotional testing, will originate with the test facilitator within 7 days of the completion of the test. reviewing test results.

Written Grievance Procedure

With the exception of the initial grievance submittal, the time requirements that follow are flexible. Reasonable accommodation, agreed upon by both parties, will be made to time requirements if needed for vacation, sick leave, or other factors.

If the member does not submit required paperwork within the established or agreed upon time limits, the grievance process will be considered to be ended.

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



If the supervisor does not respond within the established or agreed upon time limits, the grievance will automatically proceed to the next level. This will require the member to send the grievance paperwork to the next supervisory level.

File a Written Grievance

PAPERWORK: Grievance Form and Record of Grievance Steps Form

SUBMIT TO: Immediate supervisor.

TIME: Within 7 calendar days.

The supervisor shall:

PAPERWORK: Attach written comments supporting previous oral decision to the grievance.

SUBMIT TO: Their superior and the member.

TIME: Within 7 calendar days.

The supervisor's superior shall investigate and discuss the matter with the member and any other appropriate members.

PAPERWORK: Written decision and comments.

SUBMIT TO: Member and supervisor.

TIME: Within 7 calendar days of receipt of grievance from supervisor.

If the decision is unacceptable to the member:

PAPERWORK: Written memo indicating "Assistant Chief / Director Appeal." Memo should state why the previous decision was unacceptable and may include any additional information not previously submitted.

SUBMIT TO: Appropriate Assistant Chief / Director.

TIME: Within 7 <u>calendar</u> days of receipt of grievance from supervisor's superior.

The appropriate Assistant Chief / Director shall investigate and discuss the matter with the member and any other appropriate member.

PAPERWORK: Written decision and comments.

SUBMIT TO: Appellant and supervisory members.

TIME: Within 7 <u>calendar</u> days of receipt of grievance continuance from member.

If the decision is unacceptable to the member:

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



Fire Chief Appeal

GRIEVANCE MAY BE APPEALED TO THE FIRE CHIEF:

PAPERWORK: Written memo indicating "Fire Chief Appeal." Memo should state why the previous decision was unacceptable and may include any additional information not previously submitted.

SUBMIT TO: Fire Chief.

TIME: Within 7 <u>calendar</u> days of receipt of decision from the appropriate Assistant Chief / Director.

The Fire Chief shall investigate the aggrieved matter and make a determination:

In the case of loss of pay or property, any interview with the appellant will constitute a Loudermill hearing.

PAPERWORK: Written decision.

SUBMIT TO: Appellant and supervisory members. TIME: Within 14 calendar days of receipt of appeal.

If the decision is unacceptable:

Board of Directors Appeal

GRIEVANCE MAY BE APPEALED TO THE BOARD OF DIRECTORS ONLY IN THE FOLLOWING CASES (after complying with the previous grievance steps):

- Dismissal.
- Suspension without pay in excess of 2 days or shifts.
- Reduction in rank or grade.
- Reduction in salary, except reductions required by the Agency Board, federal or state law.
- Violations of state, federal, or local laws.
- If the grievance originates with the Fire Chief, and after attempting a resolution with the Fire Chief.

PAPERWORK: Written memo stating why the previous decision was unacceptable and may include any additional information not previously submitted.

SUBMIT TO: Fire Chief.

TIME: Within 7 calendar days of receipt of Fire Chief's decision.

The Board of Directors will be impaneled to sit as a Hearing Board. The hearing shall be held in accordance with A.R.S. § 38.431 et seq.

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



Fire Chief shall:

NOTIFY: Board Chairman.

TIME: Within 3 calendar days of receipt of appeal.

PREPARE: Recommendations and supporting information for the Board (to

be included in hearing minutes).

Chairman shall:

CONVENE HEARING: Within 30 calendar days from the filing of the notice of appeal with the Fire Chief.

RECORDING: Proceedings shall be tape-recorded and preserved for 30 days after the matter is resolved.

PAPERWORK: Written decision.

SUBMIT TO: Fire Chief, who will furnish a copy to the appellant and supervisors.

TIME: Within 7 calendar days of hearing.

The appellant may appear personally, produce evidence, have legal counsel, or peer representation, all other due processes of law, and if requested, a public hearing. The appellant or representative may question appropriate persons for the purposes of clarifying issues for the Board.

Sworn testimony may be taken, or the presentation may be informal at the appellant's request.

Board Chairman may direct the Agency's legal counsel to question the appellant, or other appropriate persons, for the purpose of clarifying issues for the Board.

The findings and decisions of the Board of Directors shall be final.

Created/Revised: 07/01/2016 Reviewed: 03/04/2014



I. PURPOSE

Purpose it to Pprovide a consistent and equitable method of reducing or reorganizing the work force as the result of reorganization, curtailment of operations, lack of funds, or budget constraints.

II. SCOPE

This procedure applies to all of the Agency members including but not limited to permanent, temporary, and/or grant funded positions.

III. POLICY

Introduction

Reduction in Workforce (RIF or Layoff) is defined as an Agency District-initiated action to be taken if it is necessary to reduce or reorganize staffing levels.

Every reasonable idea should be considered and effort shall be taken to prevent considered so as to accomplish the elimination of a position without having to lay off a member in the event that regular positions within the Agency must be eliminated—due to circumstances such as financial shortfalls, reorganizing / streamlining operations, curtailment or reduction of services, or other situations.

The Agency shall consider proactive steps, whenever practical, to avoid or minimize a RIFreduction-in-force. Such steps may include the elimination of temporary service and other contract workers, implementation of a hiring freeze, eliminating overtime hours, incentives for retirement, job sharing, reduced work hours, wage or benefit reductions, utilization of a 40 hour per week Peak Response Unit, or other staffing / service strategies which may curtail expenses or hold open potential vacancies for members whose positions will be eliminated or reduced.

When, in the judgment of the Fire Chief or Governing Board, it becomes necessary to reduce the number of members, the Agency shall determine the number and classes of members to be laid off—if necessary. The Board of Directors shall be immediately notified of any work schedule modifications, salary or benefit reductions or impending layoffs resulting from economic or organizational conditions, or some unforeseen event.

Notification

The Agency will comply with all notice requirements under federal, state and local laws. The Agency will make every attempt to provide timely notice to all the members affected by any layoff as soon as possible. Members will also be advised as to the length of the layoff, if known.

Created/Revised: 07/01/2016 Reviewed: 03/04/2014



Sometimes organizations will offer a severance package in whichdecide that if they are going to have to layoff individuals, they will have the termination / layoff effective immediately (for a variety of reasons) but still pay the member for a predetermined amount of time. Temporary / part-time members may beare paid up to for a full pay period (2 weeks), and full-time members may beare paid for up to 30 days. The Agency will, if necessary, also consider the appropriateness of such (or similar) process.

In the event of a RIFreduction-in-force, members in affected positions shall be given notice that their positions are targeted for elimination / reduction. The Agency will comply with the following notice requirements:

- 1. Members will be notified at the beginning of the process with a Notice of Intent that a reduction-in-force will take place. Human Resources, while coordinating with the Assistant Chief of Administration / Executive Administrative Director, shall provide to division supervisorsheads the general format for the Notice of Intent to all affected members. The division heads will prepare the actual Notice of Intent for each affected member. A copy of all such notices shall be forwarded to Human Resources. The division supervisorsheads shall meet with each affected member individually to provide the Notice of Intent.
- 2. Once final decisions concerning terminations and layoffs are made, affected members will be informed through a Notice of Separation. Human Resources, in coordination with the Assistant Chief of Administration/ Executive Administrative Director shall provide the Notice of Separation for all affected members. The Fire Chief shall notify members that are to be laid off not less than 30 calendar days prior to separation date, whenever practical. The Fire Chief shall meet with each affected member when providing the Notice of Separation. Copies of the Notice of Separation shall be placed in the affected member's file.
- Members receiving the Notice of Separation may be terminated or/ laid off immediately and may be considered for a severance paymentpaid for the appropriate period of notice, in biweekly intervals, until the payment obligation for the notice period has been met.

Discharge, demotion or layoff because of lack of work, reduction-in-force, reorganization or job elimination is **non-grievable**. Appeals to the Fire Chief will be considered only on the basis of procedural errors or alleged discrimination. Appeals should specifically state the policies and procedures that the member believes have been misapplied in their case and why the separation is in error.

Created/Revised: 07/01/2016 Reviewed: 03/04/2014



The member must submit the appeal, in writing and directly to the Fire Chief, within 7 calendar days of the alleged occurrence.

Layoff Selection Process

The initial layoff process will include an evaluation of programs to determine where reductions or reorganizations can be made while minimizing the adverse effects on a specific division and/or the Agency. For example, the Agency may need to maintain a specific number of paramedics or fire inspectors to maintain the level of service expected by the community.

Division supervisorsheads mayshall determine the position classifications to be reduced or abolished in response to the reduction-in-force order. The division supervisorshead shall recommend to the Fire Chief and Human Resources the number of positions within the affected classifications to be eliminated. Final approval of affected classifications and numbers rests with the Fire Chief and the Board of Directors.

Once the affected division head-supervisor has received approval/direction from the Fire Chief to delete positions, the Agency must apply the procedures outlined in this Policy.

A division supervisorhead—may request that a particular classification, program function, status, or member be designated as critical to the operation of the Agency and be made exempt from this process. The request should be directed to the Fire Chief and Senior StaffHuman Resources for review and approval. In lieu of such a request, the reduction-in-force will be accomplished, to the extent determined practical by the Agency in the manner prescribed below:

- All temporary members shall be laid-off before part-time members; part-time members before initial (entry) probationary members; and initial (entry) probationary members before full-time non probationary members. Members who have not completed their initial (entry) probationary period will not be eligible for recall rights or other layoff privileges.
- 2. For full-time positions, layoffs will be based on rank and tenure. Layoffs will be made first by selecting the least tenured member in the lowest rank, offering the least tenured member in the next highest rank a chance to demote to the lower rank.
- 3. Members who have been demoted as a result of a reduction-in-force action shall retain the salary of the position held prior to the demotion. If this salary exceeds the range of the classification to which the member was demoted, the member will be flagged and will receive no pay increase until such

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increase would be within the range of the classification to which the member was demoted.

- 4. Agency tenure shall begin on the date a person is employed in any regular full-time positions with the Agency. Seniority encompasses the probationary period. Temporary or acting in the rank will not be considered when computing seniority.
- 5. In the event a tie exists between 2 or more members, the next consideration will be the person's final overall promotional examination score or the member's overall entrance exam score where applicable.

The process described above may be modified by the Agency if determined necessary to meet budgeting limitations or to accommodate requirements of a reorganization plan not contemplated herein.

Return of Agency Property

Upon termination, the member shall be required to return to their supervisor any property belonging to the Agency on or before the last day of work. The supervisor shall collect all PPE, uniforms, and property and verify that all property has been returned. Any items that were lost or damaged shall be documented as such and submitted to the Administrative Office.

If any property that was issued to the member has been lost or damaged, the cost of replacing the property may be deducted from the member's final paycheck. A member will be responsible to sign a payroll deduction form to deduct those associated cost.

Members shall be responsible for making arrangements with the Administrative Office for repayment of amounts that are due. The amount that is paid back or withheld shall not reduce the member's earnings for the final pay period below current minimum wage, and shall be subject to the limitations required by the FLSA.

Pay / Benefits

In the event of a layoff or termination, final payment of wages and other accumulated hours (holiday, vacation, and sick leave) shall be paid to the member within 3 working days or on the next regularly scheduled payday, whichever is sooner.

Health Care

Pursuant to the Consolidated Omnibus Budget Reconciliation Act of 1986 (COBRA), all terminating or laid off full-time members, with the exception of those terminated for "gross misconduct" are eligible for continuation of their

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health insurance coverage for a period of up to 18 months following their termination. Dependents may be covered for a period of up to 36 months within the stated guidelines.

All members terminating their employment with the Agency will receive information regarding insurance options available to them along with the amount of monthly premium required to be paid by the member to continue their medical insurance.

It will be the terminating member's responsibility to pay 100% of the full premium for COBRA coverage, plus a 2% administration fee. A check in the correct amount must be received by Human Resources prior to the beginning of the premium month for coverage to be continued.

If the cost of medical coverage changes during the period of time the terminated member is covered under the COBRA regulations, the amount of monthly premium payable by that member will be adjusted to comply with the 100% requirement stated above.

Members who have questions about their present or future rights and responsibilities under this law should contact the Human Resources.

Members that have been laid off do not accrue vacation or sick leave during the lay off period nor do they earn retirement service credits. However, members who are reemployed may have the same leave accrual rate they held immediately prior to the layoff, if they are recalled within one year of separation of service. depending upon the length of separation of service

Credit for rank or employment seniority (not retirement benefits) will continue to accumulate during a layoff of 30 days or less. Members that have been laid off for more than 30 days and recalled within 1 year from the date of the layoff will be credited with the years of service accumulated at the time of the layoff. If a member is reinstated or reemployed the member's anniversary date shall be adjusted by the length of the layoff period.

A member separating from employment with the Agency and permanently separating from PSPRS-covered employment or a ASRS-covered employment, may have the member's PSPRS / ASRS contribution refunded effective the date of termination or if the member has more than 5 years of PSPRS / ASRS-covered service the member may make a request to have the member's contributions remain on deposit. These payments shall be made directly by PSPRS / ASRS, not the Agency.

Comment [DT1]: I think that that this is only applicable to Tier 1 and 2 PSPRS Members and ASRS Members – confirm.

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The Agency shall make no contributions to PSPRS / ASRS during the period of layoff. Service credit and contributions by the Agency of purposes of retirement shall begin effective as of the date of recall.

Members on layoff who elected to withdraw their accumulated contributions may do so without forfeiting their right to recall, consistent with state law. Such member who elects to withdraw their accumulated contributions shall forfeit all retirement credit for prior service and upon recall shall be considered as a new member with respect to the retirement system. Members laid off who elect to not withdraw their accumulated contributions shall not receive any service credit toward retirement for the period of time while laid off.

Life Insurance

An affected member's basic life insurance benefit shall terminate on the effective date of termination / layoff.

Deferred Compensation Plan (Section 457)

A member, separated through termination / layoff, may elect to withdraw, rollover, or receive monies from their deferred compensation plan account, as governed by the terms of those plans as amended from time to time.

Flexible Benefit Plan

A member, separated through termination / layoff, may be entitled to continue participation in this benefit by electing COBRA for the remaining months of the plan year. The contributions will be on an after tax basis.

Employee Assistance Program

Separated members and their immediate families shall continue to be eligible for services provided by the Agency's Employee Assistance Program for 3 months after separation of service.

RECALL / RE-EMPLOYMENT

Members who leave the Agency in good standing may be considered for future re-employment with the Agency. Members who resign without adequate notice or who are dismissed for unsatisfactory performance or conduct shall not be considered for re-employment.

In the event of rehiring to fill vacancies created by retirements, resignations, or the availability to increase in staffing, members will normally (but not necessarily) be recalled in the reverse order of the layoff process. Therefore, last out would normally be the first to be rehired.

Comment [DT2]: This is not an offered benefit as we only have HSA Accounts.

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Consideration shall be given to the Agency's CYFD's operational needs, member classification, or the member's ability to perform the job when selecting the rehiring of members.

Members on layoff status shall be placed on a recall list and will be eligible for recall for up to 12 months or until staff determines the layoff is permanent, whichever occurs first. Following the 12 months of layoff, a member will no longer be eligible for recall and the layoff will be considered permanent.

If a member chooses to remove their name from the recall list, the member will lose the rights to be recalled. Members on the recall list will be required to keep the Agency current with contact information such as home phone and home address, failure to do so will eliminate their recall rights.

A member has 14 days to respond to a recall notice after receipt of the notice or its attempted certified mail delivery. A member who does not respond to the notice during the specified time period will be removed from the recall list and will no longer have any recall rights.

Members should notify Human Resources if they want their name removed from the recall list.

Members recalled to their former position within 12 months of layoff shall be compensated at the rate of pay they would be entitled to had the layoff not occurred. If the recall places the member in a lower level position than previously occupied and their rate of pay exceeds the wage scale of the lower level position, the member will be flagged and will receive no pay increase until the member is placed into a position with a wage scale that would allow a pay increase. such increase would be within the range of classification to which the member was demoted. If a recall places the member in a higher level position than previously occupied, the member will be paid in accordance with the provisions of the Agency's promotion policy.

Members recalled within 12 months of layoff, shall benefit from any cost-of-living adjustment affected during the interim period. Merit increases are based on performance, and are therefore not a consideration in the event of a layoff.

The Agency retains the right, at any time to abolish positions and terminate the employment of members occupying such positions due to budgetary limitations, economic necessity, or reorganization to improve efficiency, and other governmental reasons.

Nothing herein is intended to create a contract of employment or supersede members "at will" status.

2019-2020 Agency Goals Objectives

GOAL 1: Provide long term organizational, and financial stability. Target Target Projected Percent **Initiated Actions** Assigned To Start **Completion Notes** Complete Cost Date Date Objective 1: Continue to develop a new long term forcasting process based on Net Assessed Valuation limitations Use data points to develop a new forcasting It may take an additional 3 years to collect enough data to make an appropriate 1-Mar-20 Senior Staff system for revenue determination Objective 2: Work with Finance to review and correct asset inventory lists. Planing and Logistics/Spingola Update and verify current asset inventory list Feb-20 and Butler Develop procedures for adding new items to asset inventory Objective 3: Review divisional standards for accreditation Provide self evaluations to each area to be Bliss/Feddema Jan-19 reviewed Review divisional standings Senior Staff/Managers Jun-20 Objective 4: Complete review, update and implementation of board policies for CAFMA, CYFD, and CVFD Push new templates to CYFD and CVFD Boards Freitag/Tharp/Dixson/Board Sep-19 for review, implement and adopt. Members

Jan-20

Apr-20

Review CYFD and CVFD policies and seek

Board to vote on new policies

board input

Freitag/Tharp/Dixson/Board

Freitag/Tharp/Dixson/Board

Members

Members

GOAL 1: Provide long term organizational, and financial stability.

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Continue to develop a new long term forcasting process based on Net Assessed Valuation limitations						25.00%		50.00%									75.00%

8-20-2019 This is an on-going projet. I have made progress recently with developing a process for estimating NAV 1 to 2 years out and am working on documentation. The documentation will include suggestions for forcasting 3 to 10 years but accuracy on that time line decreases as the time window increases. SB

10-23-2019 A draft document has been completed for review that outlines the foercasting process as developed to this point. SB

Objective 2	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Work with Finance to						25.00%											25.00%
review and correct asset																	
inventory lists.																	

8-20-2019 We have made good progress towards cleaning up the existing asset lists although this is not completely finished in Tec Services. This work has been focused on removing items that no longer exist in our systems and getting better identification for the items that are listed. SB

10/23/2019 No update at this time. SB

Objective 3	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Review divisional							10.00%				10.00%						20.00%
standards for																	
accreditation																	

8-21-2019 Some review has occurred. Self-assesment documentation will be distributed to all Sections for completion. SB

trying to identify an accreditation manager and decide who all will need to attend training in 2020. SB

Chief Davis has been identified as the Accreditation Manager. SB

As of 12/2 we are still 1-16-2020

Objective 4	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Complete review, update and implementation of board policies for CAFMA, CYFD, and CVFD																	0.00%

								'

2019-2020 Agency Goals Objectives

GOAL 2: Protect and educate our internal and external customers though prevention, enforcement, and public education programs.

d Actions	Assigned To	Target Projected Percent Target Start Cost Complete Date Start Cost Complete Complete Date	
Objective 1: Determine best direction for improve	ing Prevention RMS		
Review alternatives to the Alpine System	Tech Services/Assistant Chief P/L/Fire Prevention Staff	Sep-19	
Determine implementation plan and schedule for new system	Tech Services	1-Oct-19	
Objective 2: Add additional staff to the Fire Prevent			
Hire a Fire Inspector Apprentice	HR/Prevention Staff	Aug-20	
Fire Inspector Apprentice shall be trained on the job by Fire Prevention staff members to perform business inspections.	Prevention Staff	Dec-20	
Fire Inspector Apprentice shall read and learn the International Fire Code under the supervision of the Asst. Fire Marshal	Asst. Fire Marshal Smith	Jun-20	
Fire Inspector Apprentice shall attend the following training within the first year of employment: State of Arizona Fire Inspector I training course, Fire Investigation classes either through the AZIAAI or NFA, a wildfire assessment training course.	Prevention Staff	Jun-20	
Objective 3: Review and update current SOGs pe	rtaining to Fire Prevention to ensure	Accreditation recommendations are followed	
Review SOGs pertaining to Fire Prevention to ensure they reflect the current practices of the division	Prevention Staff	Jun-20	
Write new SOGs as required to meet Accreditation recommendations.	Prevention Staff	Jun-20	
Objective 4: Write new SOGs as required to meet	Accreditation recommendations.		
Create Word document to hand out at front admin counter during permit and plan submittal	Prevention Staff/Admin	Jul-20	
Create pamphlet for distribution through the Chambers of Commerce, Community Development departments and the Contractor's Association	Prevention Staff/Admin	Dec-20	

GOAL 2: Protect and educate our internal and external customers though prevention, enforcement, and public ed

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Determine best direction						25.00%		15.00%	5.00%								45.00%
for improving Prevention RMS																	

8/20/2019 We have identified Imagetrend as the software to move our RMS to after being unable to complete implementation with the Alpine product. We are in the beginning stages of instalation of Imagetrend. SB 10/23/2019 The new RMS software has been installed and set-up is occurring. The Prevention module set-up should begin in November. SB 12/5/2019 Progress has

been good with the EMS and Fire modules and a go-live date for those 2 has been set for January 1, 2020. We have started the process of uploading the address and occupancy information. SB

Objective 2	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Add additional staff to the						15.00%	45.00%	10.00%		10.00%							80.00%
Fire Prevention Division																	

8/26/19 A fire inspector apprentice has been hired with a start date of 9/9/19. RC Our fire inspector apprentice is studying and reviewing the 2018 IFC. She is performing business inspections on her own after receiving training from prevention staff. 12/16/19 RC

Objective 3	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Review and update						10.00%		10.00%		20.00%							40.00%
current SOGs pertaining																	
to Fire Prevention to																	
ensure Accreditation																	
recommendations are																	
followed																	

Current SOG's are being reviewed by staff. 8/26/19 RC SOG's from the last accreditation recommendation have been written and approved. 3 SOG's are currently under review. When we receive the current accreditation SOG requirements we will compare to what we have and write new ones as necessary. 12/16/19 RC

Objective 4	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Write new SOGs as								10.00%		20.00%							30.00%
required to meet																	
Accreditation																	
recommendations.																	
Under review 9/26/40 D	C The pressent	on COCIo o	بير مطالمانيمط	n to doto fro	46			n detiene	A	andira the m				م النبير مبير مص	alal masse and		

Under review. 8/26/19 RC The prevention SOG's should be up to date from the past accreditation recommendations. Once we receive the new requirements/recommendations we will add new ones as necessary. 12/16/19 RC

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2019-2020 Agency Goals Objectives

GOAL 3: Ensure long term organizational stability by providing education, training and mentoring programs for all employees.

ated A	Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Notes Date
	Objective 1: Train all personnel on the active shoo	oter protocol				
]	Finalize curriculum	Feddema/Parra/Fournier				
	Conduct on-duty training	Feddema/Parra/Fournier				
I	Assign on-line modules for all Operations Personnel in Jones & Bartlett	Feddema/Parra/Niemynski				
(Objective 2: Review and update the position task b	books for Operations Personnel				
]	Review and update the position task book for Firefighter	Feddema/Parra				Aug-19
	Review and update the position task book for Acting Engineer	Feddema/Parra				Oct-19
]	Review and update the position task book for Engineer	Feddema/Parra				Dec-19
	Review and update the position task book for Acting Captain	Feddema/Parra				Feb-20
(Review and update the position task book for Captain	Feddema/Parra				Apr-20
1	Review and update the position task book for Acting Battalion Chief	Feddema/Parra				Jun-20
	Objective 3: Improve the documentation of annua	l training				
- a	Work with IT on the best location to store and access an annual training report	Feddema/Parra				Aug-19
	Review the current format and update to ensure clear communication	Feddema/Parra				Oct-20
1	Post the updated plan for all personnel to review	Feddema/Parra				Jan-20
	Objective 4: Coordinate annual supervisor's meet	0				
]	Establish Date	Feddema/Parra				Oct-19
1	Develop Agenda	Feddema/Parra				Jan-20
(Coordinate speakers	Feddema/Parra				Apr-20
(Objective 5: Develop Human Resources training	for All Personnel				
]	Identify training needs	Feddema/HR				Aug-19
]	Develop curriculum	Feddema/HR				Oct-19
1	Assign the training to All Personnel	Feddema/HR				Jan-20
(Objective 6: Develop, create and implement an Ad	<u> </u>	pervisors			
		Tharp, Brookins, Spingola, Dixson, Training Chief				Jun-20
(Objective 7: Additional Non-Operations Training					
	Excel, finance software	Training Chief, involve end users/ division supervisors				Jun-20
(Objective 8: Improved web based mandatory traini	0				
]	Harassment Training	Training Chief/HR				Jun-20

GOAL 3: Ensure long term organizational stability by providing education, training and mentoring programs for

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Train all personnel on the					40.00%				10.00%								50.00%
active shooter protocol																	

July - Captain Fournier traveled to each Station while on light duty to provide the basic active shooter protocol.

Nov - We are currently working to get quotes to purchase the equipment granted by DHS. Following the equipment purchase, an additional training module will be provided to complete the objective.

Objective 2	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Review and update the								10.00%	20.00%	10.00%							40.00%
position task books for																	
Operations Personnel																	

Dec - All of the task books have been reviewed and updated to ensure consistent information. An additional review will be conducted to verify that each task book coincides with the recommendations of the most current NFPA standard.

Objective 3	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Improve the							25.00%										25.00%
documentation of annual																	
training																	

Sep - A template for 2019 has been developed for our annual training plan. We will complete the objective by updating the information for 2020 and sending it out to all personnel.

Objective 4	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Coordinate annual										25.00%							25.00%
supervisor's meeting																	

Dec - No dates have been established; however, we are working on the 2020 training plan currently. We have several dates suggested and will be looking to finalize the training in January.

Objective 5	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Develop Human																	0.00%
Resources training for																	
All Personnel																	

No formal training has been developed at this time. We are still reviewing objective 8 to see what Jones and Bartlett will be offering. We are also looking at hosting training in 2020 that may help with this project.

Objective 6	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Develop, create and																	0.00%
implement an																	
Administrative Task																	
Book for promoting/																	
Supervisors																	

Objective 7	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Additional Non-										10.00%							10.00%
Operations Training																	
opportunities																	

Dec - We have been working to provide information for other training events that are occurring locally. We have not quantified this effort to see if it is meeting the objective. We will continue to work on training opportunities for all personnel.

Objective 8	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Improved web based								25.00%									25.00%
mandatory training																	

Oct - We are currently working with Jones and Bartlett on an improved platform for the mandatory training.

2019-2020 Agency Goals Objectives

GOAL 4: Provide for the proper design, development and maintenance of organizational IT and communications infrastructure.

iated Actions	Assigned To	Target Projected Percent Completion Notes Date Cost Complete Date
Objective 1: Continue purchase and replacemen	nt of microwave equipment that is n	s nearing end of life cycle.
Plan to purchase next stage of replacement		Apr-20
equipment		Apr-20
Objective 2: Complete installation of IT equipm	ent in coordination with Station 61	61 remodel
Facilitate coordination with MerIT and		
contractor of installation of infrastructure during construction	Bliss/Tech	Fall 2019
Install additional equipment after construction		Fall 2019
Objective 3: Determine best course of action for	r RMS system	
Review alternatives to the current system		Sep-19
Plan and schedule implementation of new		Oct-19
system		O.C-17
Objective 4: Complete Phase 2 of VHF system p.	roject	
Complete VHF simulcast system		Jan-20
Objective 5: Hire an IT position and evaluate a	bility to cross train in radio skills	
Hiring process complete and job conditional job		Jul-19
offer made		Jui-19
New employee starts		Aug-19
Objective 6: Evaluation of IT personnel needs b	pased on results of Objective 7 and 1	d IT audit recommendations
Determine if the new IT position can effectively		Feb-20
cross train between IT and radio		
Objective 7: Review all operational software inte	1 00 0	•
Needs assessment for all enterprise software	Tech Services/Senior Staff/ Division managers	Apr-20
Objective 8: Electronic processing and Records	Retention for all Personnel Files	
Implement electronic workflow software for	Tech Services/Finance, HR,	Dec-20
processing and retention of personnel files	Administrative Managers	Dec 20

GOAL 4: Provide for the proper design, development and maintenance of organizational IT and communications in

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Continue purchase and																	0.00%
replacement of																	
microwave equipment																	
that is nearing end of life																	
cycle.																	
09-20-10 Equipment will	be ordered in	04 of 2020	IVT														

08-20-19 Equipment will be ordered in Q1 of 2020. JVT

Objective 2	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Complete installation of						50.00%		25.00%	25.00%								100.00%
IT equipment in																	
coordination with Station																	
61 remodel																	

8-20-2019 Rough in is complete. Final instalation will occur after drywall is installed. SB

10/23/19 Construction

at Station 61 is wrapping up. Instalation and configuration of all network, station alerting, and access control equipment should be complete in November. SB IT installation at Station 61 is complete SB

12/5/2019 All

Objective 3	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Determine best course of action for RMS system						25.00%		25.00%	5.00%								55.00%

8-20-2019 It has been determined that we will stop work with Alpine software and begin using ImageTrend as our RMS. We are in the early stages of implementation. SB

10/23/2019 The new RMS software has been installed and set-up is occuring. The Prevention module set-up should begin in November with other modules to follow. We are hoping to be live with the system by January 1, 2020 but this will depend on how the setup progresses.

and the go-live goal for fire and ems modules of January 1, 2020 is still on track.

Objective 4	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Complete Phase 2 of																	0.00%
VHF system project																	

08-20-19 Work on Phase 2 / Simulcast will begin in Q4 2019. JVT

10/29/2019 Work has

been delayed on this project. Completion date needs to be moved to March 2020. SB

Objective 5	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
re an IT position and raluate ability to cross ain in radio skills						50.00%		10.00%									60.00%
20-2019 We have filler /23/2019 Titus is prog				2 weeks ago	. He is still	getting orie	ented to the	IT portions	of the job	and it will b	e awhile be	efore we are	e able to in	roduce him	n to the rad	io side. SB	
Objective 6	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
valuation of IT ersonnel needs based n results of Objective 5 nd IT audit commendations						0.00%											0.00%
<u> </u>	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Objective 7 eview all operational oftware interoperability and end user efficacy	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19 0.00%	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	0.00%
eview all operational oftware interoperability	Assigned to	Duration	Start	End	Jul-19	Aug-19	•	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	0.00%
eview all operational oftware interoperability and end user efficacy	Assigned to Assigned to	Duration	Start Start	End	Jul-19	Aug-19	•	Oct-19	Nov-19 Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	0.00%

2019-2020 Agency Goals Objectives

GOAL 5: Ensure operational readiness through health, wellness, and prevention programs

ted Actions	Assigned To	Target Start Date	Projected Cost	Percent Complete	Target Completion Date	Notes
Objective 1: Give employees better access to men	ntal health resources in a timely mann	er and at an affor	dable cost			
Meet with local counselors to develop a relationship with the goal of expanding our contact list of suggested counselors for non- traumatic counceling services	Labor/Management/HR				Jan-20	Include HR Manager in all discussions of change to these areas
Consider retaining a mental health professional with expertise in public safety trauma issues to provide support	Peer Support Group/HR				Jan-20	Include HR Manager in all discussions of change to these areas
Additional training and "time in the seat" to be able to give CISD team members more credibility with employees in being able to provide support and guidance in times of crisis.	Peer Support Group/HR				Feb-20	Include HR Manager in all discussions of change to these areas
Expand the peer-support/CISD team with more members to better serve the employees of the Agency	Peer Support Group/HR				Fall 2029	Include HR Manager in all discussions of change to these areas
Host a Peer Support Training Class			\$7,000		Fall 2019	Include HR Manager in all discussions of change to these areas
Provide an internal education program related to PTSD and make part of the Captain's Academy as well as the BC Academy	Peer Support Group/HR				Jan-20	Include HR Manager in all discussions of change to these areas

GOAL 5: Ensure operational readiness through health, wellness, and prevention programs

Objective 1	Assigned to	Duration	Start	End	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	
Give employees better access to mental health resources in a timely manner and at an affordable cost																	0.00%



DEPARTMENT OF TECHNICAL SERVICES Capital Investment Overview – MDT Refresh

Mobile Data Terminal and Router Refresh

Overview

The goal of this project is to replace our aging fleet of Mobile Data Terminals (MDT's) with new hardware that ensures device uptime and meets our specifications.

Technical Services has researched multiple solutions from different manufacturers, and has selected a solution that includes a combination of hardware from Dell, Havis, and Cradlepoint.

We have put together a full business case proposal for your review.

Total Estimated Project: \$83,190.14

All expenses will come from 7750.41 – Capital Outlay COMM/IT



DEPARTMENT OF TECHNICAL SERVICES

Business Case for Information Technology Capital Investments:

Mobile Data Terminal Refresh

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CAFMA – Department of Technical Services

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1. Executive Summary

Over the past 20 years, technology has played a major role in the building of efficiencies and increased capabilities during emergency response. These advances in technology have greatly increased our capacity to respond to an incident reliably and efficiently. One of the main ways that we utilize this technology is through the Mobile Data Terminal (MDT).

An MDT is a "rugged" laptop that located in the engine, giving the captain and crew access to:

- Mapping / Location / Direction information;
- Live updates to and from dispatch, including response status and call details;
- Live view of location of other engines and their current status;



Current MDT in Engine 53

While there are many advantages to deploying this type of technology, the reality is that all technology has a limited life span. As our call volume continues to grow year over year, we must seek to maintain this technology and ensure that it performs optimally. In light of this, we must address our aging fleet of MDT's.

While our current deployment has performed reliably, the reality is that all MDT's have passed their useful life. All devices are at least 6 years old, with some as much as 9 years old, which is beyond the industry standard of a 5-year life cycle. We have obtained exceptional life and performance from our MDTs, however the time has come for them to be replaced with new equipment.

With the understanding that an MDT refresh was on the horizon, Technical Services began doing extensive research in mid-2019 into what devices should replace our current deployment. This research has included multiple Proof-of-Concept (POC) devices from different manufacturers, as well as involvement from several different Engine Crews.

After reviewing all of the various products and options, we are recommending the following MDT configuration:





Figure 1 - Dell Rugged Extreme 7424 (MDT)

Figure 2 - Havis Dock for Dell 7424 (MDT Mount)



Figure 3 - CradlePoint IBR900 Router (Router for Cellular Communication)

Funding for this project was reserved during the capital budgeting process for Fiscal Year 2020 (FY20). The cost breakdown for the project is as follows:

MDT / Dock Purchase from Dell Computing:

• 20 x Dell Rugged Extreme 7424: \$55,827.60

• 20 x Havis DELL-DS-412 Docking Stations: \$10,457.40

Shipping: \$95.00Tax: \$5,595.85

Total Cost from Dell Computing: \$71,975.85

Router / Cradlepoint purchase from Insight

• Cradlepoint IBR900 w/1 year of Support: \$10,374

• Tax: \$840.29

Total Cost from Insight: \$11,214.29

Total Cost of Project: \$83,190.14

All fund coming from Tech Services Capital Budget 7750.41

2. Introduction & Background

Technical Definitions

Mobile Data Terminal (MDT): A computer mounted in a vehicle utilized for communication with dispatch as well as mapping & location data.

Rugged / Ruggedized: A "rugged" or "ruggedized" device is a device that has been outfitted with specific hardware to protect it under certain conditions, including damage from shock, liquid, and dust / particles. Whether a device is considered "rugged" or "ruggedized" is typically determined by the devices IP Rating (see below).

IP Rating / IP Code: The IP Code, or Ingress Protection code, IEC standard 60529, sometimes interpreted as International Protection marking, classifies and rates the degree of protection provided by mechanical casings and electrical enclosures against intrusion, dust, accidental contact, and water.

Vehicle Dock: A "dock" is a piece of hardware that an MDT is mounted to, providing it access to network resources, power, and a mount that is physically secure.

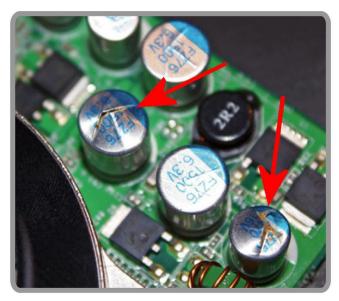
Router: Each engine must have a router, which is a device that connects the MDT to the Wide Area Network (WAN) through a service provider over a cellular signal.

3. Problem Definition & Desired Business Goals & Objectives

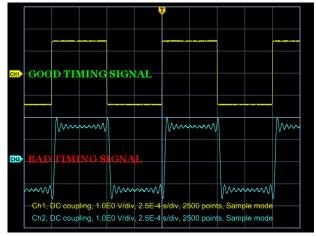
The core problem that we are facing is that our current MDT deployment consists of devices that have passed their usable life.

3.1 Problem #1: Old Computers Get Really Slow

When computers are new, they are fast. When they are old, they are slow. The reason this happens is due to the electronic components inside the computers degrading over time. This degradation creates timing errors, which the operating system constantly corrects. As a rule, by the time a computer is 5-years old, it is spending 50% of its time correcting errors, which effectively makes the computer half as fast as it used to be.



Example of a common electronic component failure. These filter capacitors' dielectric elements have dried out causing the components to swell and burst out of their containers. These components no longer function.



Damaged electronic components cause signal integrity problems, which create timing errors that Windows has to correct for. As components fail, the computer becomes slower and crashes become more frequent.

Solution: Replace the current MDT fleet with new hardware that does not have the same problems as hardware that has reached its useful life.

3.2 Problem #2: End-Of-Life Operating Systems

Most of the MDT's in our fleet are running Windows 7, which reaches End-Of-Life status on January 14th, 2020. No new security patches will be provided after this date, creating the potential for data loss in the event that an unpatched vulnerability is exploited.

Solution: Replace MDT's with devices that are running a currently supported operating system, such as Windows 10 Professional.

3.3 Problem #3: Device Reliability

Due to the harsh conditions during operation inside the engine, normal computing devices can sustain damage due to heavy vibration, residual water / liquid, or by dust getting into the critical components that operate electrical equipment. This creates the possibility of sudden and unexpected device failure.

Solution: Utilize an IP65 rated device that protects against shock, liquid, and dust.

3.4 Problem #4: Device Management / Visibility

One of the challenges faced in managing a fleet of mobile devices is the ability to get insight into problems as they occur, as well as quickly troubleshooting and resolving the problem.

Solution: Deploy Cradlepoint IBR900 Routers with NetCloud, providing a central location for management, notifications, troubleshooting, and configuration deployment.

4. Assumptions

Any project comes with certain assumptions. While an assumption may imply a lack of knowledge or understanding, assumptions in this case take for granted that the software and hardware providers have not misrepresented themselves, and that all features are in fact, and will continue to be, as they described.

4.1 Dell Technologies, Inc.

Dell has been an industry leader in mobile, desktop, and server computing since 1984. They have making ruggedized / fully rugged laptops since 2008, and their rugged devices comprise over 95% of our current deployment.

We have tested and verified the functionality of the Dell Rugged Extreme 7424, and it aligns to our expectations.

We assume that Dell will continue to support the device throughout its usable life, and that the MDT's will operate as advertised.

4.2 Havis

Customers utilize Havis as their single provider for fleet and IT solution requirements, reducing cost of ownership and improving service and support. Havis expansive product line includes vehicle consoles, heavy-duty mounts, computer docking stations, idle reduction systems, power management solutions, prisoner and K9 transports. Havis stays on the leading edge of automotive design changes in order to design the most efficient and thoroughly tested solutions.

From Havis.com

Havis is currently our supplier for all vehicle docking stations. We have tested and verified that the docking station for the Dell Rugged Extreme 7424 meets our expectations.

We assume that Havis will continue to support the device throughout its usable life, and that the docking stations will operate as advertised.

4.3 Cradlepoint

Founded in 2006, Cradlepoint has grown to become the industry leader in cloud-delivered 4G LTE network solutions for business, service providers, and government organizations, and we are committed to extending our leadership into the emerging 5G space. More than 18,000 active customers worldwide in retail, financial services, healthcare, transportation, public sector, and other industries rely on Cradlepoint to keep their branch and mobile networks, and loT devices, always connected and protected.

From CradlePoint.com

We have already deployed multiple IBR900 routers, and they meet our expectations.

We assume that Cradlepoint will continue to support the devices throughout their usable life, and that the routers will operate as advertised.

5. Alternatives

Alternatives actions that can be taken. These include:

- Continue to use current equipment after upgrading software;
- Purchase alternative hardware Getac A140;
- Purchase alternative hardware Panasonic Toughbook 55;

5.1. Alternative Assumptions

We have made certain assumptions about the anticipated results of the presented alternatives to implementing Dell Rugged Extreme 7424 MDT's. All conclusions are subjective and based on our experience and judgment.

5.2. Alternative Benefits

These alternatives do have some benefits, which include:

 Potentially lower up-front capital cost (Panasonic Toughbook 55 & Continue current equipment);

5.3. Alternative Risks

There are risks associated with the alternatives listed. They are:

- If we choose to continue using our current equipment, the likelihood of a device failing while in the field will continue to increase;
- If we choose to deploy a device that has an IP relating below the recommended IP65, the device may potentially fail prematurely due to environmental conditions;

5.4. Alternative Costs

Costs associated with the alternatives are limited to the quotes we have received. Some "soft costs", including support personnel costs, are not included in the overall cost, as they are difficult to quantify for this type of deployment. However, the cost of supporting the fleet will be very similar across all possible solutions, whether it is the recommended solution or one of the alternatives.

5.5 Alternative 1 – Do Nothing and Continue To Use Current Equipment

We can alternatively choose to upgrade the operating systems of our current MDT fleet, licensing and installing Windows 10 Professional.

The obvious risk to this alternative is that most devices are at least 6 years old (with some being much older), and will continue to degrade in reliability until the point when they eventually fail.

5.6 Alternative 2 – Purchase Alternative Hardware - Getac A140

The Getac A140 fully rugged tablet is our largest and most powerful tablet to date. It delivers exceptional performance, industry-leading security and a spacious 14" display, with wide viewing angles, that provides more room to get things done, with less scrolling. A host of convenient carrying and mounting options makes it ideal for maximum mobile productivity.

From Getac.com

Getac provided us a quote for a device that met our specifications. You can find the material for this device in Appendix 8.3.

While Getac has great customer satisfaction ratings, as well as excellent product warranties, their solution was 24% more than the recommended solution, without a justifiable benefit. In addition, the device is a "tablet", which requires special outfitting in order to meet our specifications, which was a laptop / clamshell style device.

5.7 Alternative 3 – Purchase Alternative Hardware – Panasonic TB55

Building on the overwhelming success of the TOUGHBOOK 54, Panasonic evolves their classic, functional, semi-rugged laptop with an innovative modular design and epic battery life. Leapfrogging the competition, the TOUGHBOOK 55 offers an Intel® 8th Gen vPro™ quad-core processor (Whisky Lake) with up to 40-hours of battery life and user-installable integrated features and options. Color-selectable backlit keyboards, optional 4G LTE that is Band 14 ready, MIL-STD-810H and IP53 certified, plus a quick-release m.2 SSD overwhelmingly sets the TOUGHBOOK 55 apart from all other semi-rugged clamshell style laptops.

The Panasonic Toughbook 55 quoted by MooringTech is a great device, however it has an IP53 rating, which ultimately falls below our required IP65 rating.

While the pricing on the Toughbook 55 was very 12% lower than our recommended solution, the lower IP rating could possibly result in premature or unexpected failure in the field.

6. Financial Analysis

As all three solutions were very comparable, we have provided a quote for each MDT / Docking solution. We have also provided three different quotes for the Cradlepoint IBR900 routers.

Below is a breakdown of the overall costs for each possible solution. You will find all quotes and information regarding pricing in the appendix.

6.1 Cost for Recommendation – Dell Rugged Extreme 7424 with Havis Docking Station and Cradlepoint IBR900 Router

Dell Rugged Extreme 7424 x 20:	\$55,827.60
Havis DELL-DS-412 Dock x 20:	\$10,457.40
Cradlepoint IBR900 x 15:	\$10,374.0
Shipping & Tax:	\$6,531.14
TOTAL:	\$83,190.14

6.2 Cost for Alternative #1 – Getac A140 with Havis Docking Station and Cradlepoint IBR900 Router

TOTAL:	\$105,283.78	
Shipping & Tax:	\$8,749.78	
Cradlepoint IBR900 x 15:	\$10,374.00	
Havis A140 Vehicle Dock x 20:	\$21,300.00	
Getac A140 x 20:	\$64,860.00	

6.3 Cost for Alternative #2 – Panasonic Toughbook 55 with Havis Docking Station and Cradlepoint IBR900 Router

TOTAL:	\$72,976.02	
Shipping & Tax:	\$5,642.02*	
Cradlepoint IBR900 x 20:	\$10,374.00	
Havis Mount for Notebook:	\$1,000.00	
Havis DS-PAN-422 x 20:	\$13,980.00	
Panasonic Toughbook 55 x 20:	\$41,980.00	

^{*}While tax is not part of the quote, recent changes in tax law require internet retailers to charge sales tax. Sales tax was calculated based on the recommended solution's tax amount.

7. Implementation Approach/Timeline

There are 4 phases to implement the Nutanix solution.

Phase I: Procure all necessary hardware by submitting PO's to vendors. Approximate time: 15-30 business days.

Phase II: Prepare all hardware for deployment, including configuration and customization. Approximate time: 10 business days.

Phase III: Begin deployment by scheduling time for each vehicle to go to fleet for installation. Approximate time: 4 hours / vehicle.

Phase IV: Monitor and verify deployment.

8. Appendices

8.1 Project Financials

•	Proposed Solution - Dell Rugged Extreme 7424	Item Cost	Qty	Total	Notes
	Dell Rugged Extreme 7424	\$ 2,791.38			20 x Dell Rugged Extreme 7424 Laptops (IP65 Rating)
	Havis Vehicle Docks w/ Power Supply	\$ 522.87	20		20 x Docks and Power Supplies for vehicles
ē					···
ardwar	CradlePoint IBR900 w/1 year NetCloud	\$ 691.60			Cellular routers for engines
	Shipping (Dell)	\$ 95.00			Shipping for Dell Hardware
I	Tax (Dell)	\$ 5,595.85			Tax on Dell Hardware
	Tax (Insight)	\$ 840.29	1		Tax on Insight
	Total Hardware			\$ 83,190.14	
	Alternative Solution - Getac A140	Item Cost	Qty	Total	Notes
	Getac A140 Tablet	\$ 2,993.00	20	\$ 59,860.00	20 x Getac A140 Fully Rugged Tablets (IP65 Rating)
	Havis Vehicle Docks	\$ 829.00	20	\$ 16,580.00	20 x Docks and for vehicles
	Havis Power Supply	\$ 107.00	20	\$ 2,140.00	20 x Power Supplies for vehicles
gare	Havis A140 Keyboard Mount	\$ 129.00	20	\$ 2,580.00	20 x Keyboard mounts for vehicles
ardwar	TG3 Keyboard w/ Touchpad	\$ 250.00	20	\$ 5,000.00	20 x Keyboards for A140 Tablets
Ι	CradlePoint IBR900 w/1 year NetCloud	\$ 691.60	15	\$ 10,374.00	Cellular routers for engines
	Tax (Rugged Development)	\$ 7,909.49	1	\$ 7,909.49	Tax on Dell Hardware
	Tax (Insight)	\$ 840.29	1	\$ 840.29	Tax on Insight
	Total Hardware			\$ 105,283.78	
	Alternative Solution - Panasonic Toughbook 55	Item Cost	Qty	Total	Notes
	Panasonic Toughbook 55	\$ 2,099.00		\$ 41,980.00	20 Ruggedized Panasonic Toughbook 55 (IP52 Rating, does not meet Specs)
	Havis Vehicle Docks w/ Power Supply	\$ 699.00	20	\$ 13,980.00	20 x Docks and Power Supplies for vehicles
are	Havis Vehicle Mount for Docking Station	\$ 50.00	20	\$ 1,000.00	
ardwar	CradlePoint IBR900 w/1 year NetCloud	\$ 691.60	15	\$ 10,374.00	Cellular routers for engines
Ï	Tax (MooringTech)	\$ 4,801.73	1	\$ 4,801.73	Estimated Tax on MooringTech Hardware (Tax not on quote)
	Tax (Insight)	\$ 840.29	1	\$ 840.29	Tax on Insight
	Total Hardware			\$ 72,976.02	

8.2 Dell Rugged Extreme 7424 Quote – Dell (Winning Bid)

Shipping Group					
Shipping To JONAH VAN TUYL CENTRAL YAVAPAI FIRE DIST 9601 E VALLEY RD PRESCOTT VALLEY, AZ 86314 (928) 759-6931	Shipping Method Standard Delivery				
Product		Unit Price	Qty	Subtotal	- 1
Dell Latitude 7424		\$2,791.38	20	\$55,827.60	- 1
Vehicle Power Supp 14 Rugged and Latit	oly) for Dell's Latitude tude 12 & 14 Rugged	\$522.87	20	\$10,457.40	1
			otal:	\$66,285.00 \$95.00	1
		Estimated 1	Tay	\$5,595.85	
	Shipping To JONAH VAN TUYL CENTRAL YAVAPAI FIRE DIST 9601 E VALLEY RD PRESCOTT VALLEY, AZ 86314 (928) 759-6931 Product Dell Latitude 7424 Docking Station and Vehicle Power Supp 14 Rugged and Latit Extreme Notebooks Dell Marketing LP. U.S. only. Del	Shipping To JONAH VAN TUYL CENTRAL YAVAPAI FIRE DIST 9601 E VALLEY RD PRESCOTT VALLEY, AZ 86314 (928) 759-6931 Product Dell Latitude 7424 Docking Station and LPS-137 (90W Vehicle Power Supply) for Dell's Latitude 14 Rugged and Latitude 12 & 14 Rugged Extreme Notebooks	Shipping To JONAH VAN TUYL CENTRAL YAVAPAI FIRE DIST 9601 E VALLEY RD PRESCOTT VALLEY, AZ 86314 (928) 759-6931 Product Dell Latitude 7424 Docking Station and LPS-137 (90W Vehicle Power Supply) for Dell's Latitude 14 Rugged and Latitude 12 & 14 Rugged Extreme Notebooks Dell Marketing LP. U.S. only. Dell Marketing LP. is located at One Dell Way, Mail S DBC as low as \$2,160.00 / month^ Subtr	Shipping To JONAH VAN TUYL CENTRAL YAVAPAI FIRE DIST 9601 E VALLEY RD PRESCOTT VALLEY, AZ 86314 (928) 759-6931 Product Dell Latitude 7424 Docking Station and LPS-137 (90W Vehicle Power Supply) for Dell's Latitude 14 Rugged and Latitude 12 & 14 Rugged Extreme Notebooks Dell Marketing LP. U.S. only. Dell Marketing LP. is located at One Dell Way, Mail Stop 8129 DBC as low as \$2,160.00 / month^ Subtotal:	Shipping To JONAH VAN TUYL CENTRAL YAVAPAI FIRE DIST 9601 E VALLEY RD PRESCOTT VALLEY, AZ 86314 (928) 759-6931 Product Dell Latitude 7424 Docking Station and LPS-137 (90W Vehicle Power Supply) for Dell's Latitude 14 Rugged and Latitude 12 & 14 Rugged Extreme Notebooks Dell Marketing LP. U.S. only. Dell Marketing LP. is located at One Dell Way, Mail Stop 8129, Round Rock, TX 78682

8.3 Getac A140 Quote – Rugged Development

*For purposes of comparison, Line Item 2 was not included in financial analysis.

Bill To

86314 Arizona

Central AZ Fire and Medical Jonah Van Turyl 8603 E Eastridge Dr Prescott Valley

Expires : 30 Jan 2020 Sales person : Jesse Stefko

17 Dec 2019

Quote Date :

#	Item & Description	MSRP	Qty	RD Price	Amount
1	Getac A140 Rugged Tablet GETAC: A140 LTE, Intel Core i7-6500U Processor 2.5 GHz, (No Webcam), Microsoft Windows 10 Pro x64 with 8GB RAM, 256GB SSD, Sunlight Readable (Full HD IPS+ Touchscreen), US Power Cord, Wifi + BT + GPS + 4G LTE (EM7511) + Pass- through, Hard Handle, 3 Year Warranty B2B	\$3,914.00	20	2,993.00	59,860.00
2	Getac A140 Bumper-to-Bumper 4 Year Extended Warranty GETAC: Bumper-to-Bumper 4 Year Extended Warranty. This is a 1 Year Extension to the 3 Year Standard Bumper-to-Bumper Warranty.	\$289.00	20	279.00	5,580.00
3	Getac A140 Vehicle Bare Wire Power Supply GETAC : Getac 120W 11-16V, 22-32V DC Vehicle adapter (Bare Wire), 3 year warranty	\$109.99	20	107.00	2,140.00
4	Getac A140 - Havis Triple Pass-Through Vehicle Dock TAC : Havis Triple Pass-Through Vehicle Dock with Port Replicator & bracket. DC Power Adapter sold separately (A140)	\$1,062.81	20	829.00	16,580.00
5	Getac - Havis A140 Keyboard Mount Getac A140 - Havis Keyboard Mount C-KBM-101	\$129.00	20	129.00	2,580.00

	E)				
#	Item & Description	MSRP	Qty	RD Price	Amount
6	Getac - TG3 Keyboard w/Touchpad GETAC : TG3 83 KEY, BACKLIT, TOUCHPAD, USB, COILED CORD, NO LOGO, BUNDLED 5 YEAR NO-FAULT	\$268.62	20	250.00	5,000.00
			Sub	Total	91,740.00
		Az Pres	cott Valley (9	.18%)	8,421.73
				Total	\$100,161.73

8.4 Panasonic Toughbook 55 Quote – Mooring Tech

*Sales tax does not appear on this quote, however it was calculated using the tax rate from the recommended solution.





www.mooringtech.com - (877) 532-8088

Please be advised – Panasonic TOUGHBOOK laptops, tablets, handhelds, accessories and vehicle mounting solutions can often carry unknown lead-times of 30 to 60 days or longer. ETA's can change or take time to initially obtain. Part numbers or SKUs frequently evolve or are modified abruptly. It is common for accessories to be on backorder and to ship separately at a future date. Please communicate all timerelated and urgent needs with your sales rep. Sales tax will be applicable when shipping within the state of GA to an end-user that is not tax-exempt.

Panasonic TOUGHBOOK Laptops, Tablets & Handhelds

DESC	CRIPTION		PRICE	QTY	EXT. PRICE
1	FZ-55C0601VM	Win10 Pro, Intel Core i5-8365U 1.6GHz, vPro, 14.0" FHD 1000 NIT Gloved Multi Touch, 512GB SSD, 8GB, Intel Wi-Fi, Bluetooth, TPM 2.0, Infrared Webcam, Emissive Backlit Keyboard, Flat	\$2,099.00	20	\$41,980.00
2	DS-PAN-422	Havis Docking Station with Power Supply for Panasonic's Toughbook 54 and 55 Rugged Laptop	\$699.00	20	\$13,980.00
3	DS-DA-417	Havis Vehicle Mount for Docking Station, Notebook - Black - Black	\$50.00	20	\$1,000.00
			Sı	ubtotal:	\$56,960.00

SHIPPING

DESC	CRIPTION	PRICE	QTY	EXT. PRICE
1	FedEx Ground	\$35.00	1	\$35.00
		S	ubtotal:	\$35.00

8.5 Cradlepoint IBR900 Quote – Insight (Winning Bid)



INSIGHT PUBLIC SECTOR SLED 6820 S HARL AVE TEMPE AZ 85283-4318 Tel: 800-467-4448 Page 1 of 2

SOLD-TO PARTY 10325164

CENTRAL ARIZONA FIRE & MEDICAL AUTH 8603 E EASTRIDGE RD PRESCOTT VALLEY AZ 86314-8562

SHIP-TO PARTY

CENTRAL ARIZONA FIRE & MEDICAL AUTH 8603 E EASTRIDGE RD PRESCOTT VALLEY AZ 86314-8562

FRESCOTT VALLET AZ 60314-6302

We deliver according to the following terms:

Payment Terms : Net 30 days
Ship Via : Insight Assigned Carrier/Ground

Terms of Delivery : FOB DESTINATION

Currency : USD

PO Number : 05-NOV-2019
PO Release : 05-NOV-2019

Quotation Number: 221707593

Sales Rep : Steve Smith

Email : STEVE.SMITH@INSIGHT.COM

Quotation

Telephone : 4803333052 Sales Rep 2 : Robert Vicks

Email : ROBERT.VICKS@INSIGHT.COM

Telephone : 4804096576

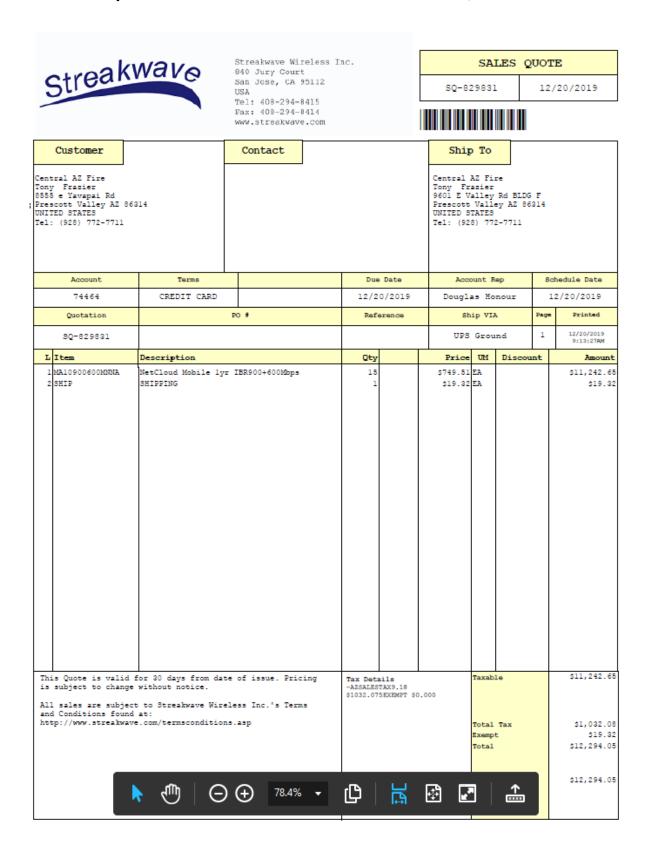
In order for Insight to accept Purchase Orders against this contract and honor the prices on this quote, your agency must be registered with OMNIA Partners Public Sector (formerly U.S. Communities).

Our sales teams would be happy to assist you with your registration. Please contact them for assistance -- the registration process takes less than five minutes.

Material	Material Description	Quantity	Unit Price	Extended Price
MA1-0900600M-NNA	900600M-NNA Cradlepoint NetCloud Essentials for Mobile Routers (Prime) - Subscription license (1 year) + Support - North America - with IBR900 r outer with WiFi (600Mbps modem), no AC power supply or antennas Coverage Dates: 05-NOV-2019 - 05-NOV-2020 OMNIA PARTNERS IT PRODUCTS & SERVICES(# 4400006644) Product Subtotal	691.60	10,374.00	
		Product Subtot	al	10,374.00 840.29
		Total		11,214.29

Thank you for considering Insight. Please contact us with any questions or for additional information about Insight's complete IT solution offering.

8.6 Cradlepoint IBR900 Quote - Streakwave Wireless, Inc.



8.7 Cradlepoint IBR900 Quote – Provantage

PROVANTAGE

CERTIFIED QUOTATION

Email To: CENTRAL ARIZONA FIRE

9601 E VALLEY ROAD, BLDG F, PRESCOTT VALLEY, AZ 86314

(928)925-5915; tfrazier@cazfire.org

Chad Heddleston, Provantage LLC

7576 Freedom Avenue NW, North Canton, OH 44720

800-336-4466 Ext. 134; Fax (330)494-5260; chadh@provantage.com

Quotation # 8029313

Issued: Tuesday, December 17, 2019

Customer# 3463754

Quoted to: TONY FRAZIER

Shipping via Ground Service to:

CENTRAL ARIZONA FIRE

CENTRAL ARIZONA FIRE 8603 E EASTRIDGE DR PRESCOTT VALLEY AZ 86314 9601 E VALLEY ROAD, BLDG F PRESCOTT VALLEY AZ 86314

(928)925-5915

(928)925-5915

Customer:

Qty	Code	Description	Each	Total			
15 CRDP0L4 10575.00	CRDP0LA						
	10575.00	Prime) with IBR900-600M-NPS					
		Subtotal:		10575.00			
		Sales tax:		970.79			
		Total:		\$11545.79			

--- End of Provantage Quotation# 8029313 ---

Please note that prices on this quotation cannot be guaranteed beyond the issue date.

8.8 Decision Matrices

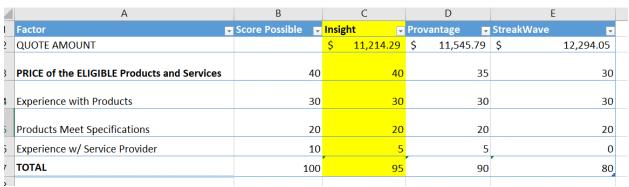


Figure 4 - Cradlepoint Decision Matrix

Factor	Score Possible 🔻	Dell	V	Mooring Tech	Rugged Development 🔻
QUOTE AMOUNT		\$	71,975.85	\$ 61,761.73	\$ 94,069.49
PRICE of the ELIGIBLE Products and Services	40		35	40	20
Experience with Products	30		30	20	20
Products Meet Specifications	20		20	0	15
Experience w/ Service Provider	10		10	10	10
TOTAL	100		95	70	65

Figure 5 - MDT Decision Matrix

8.9 Funding Sources

The current capital budget for Technical Services FY20 (7750.41) is budgeted as follows:

- \$50,000 for Microwave Upgrade / Replacement
- \$65,000 For Microsoft Office / Remote Desktop Services Upgrade
- \$150,000 for IT / Communications Upgrades
- \$30,000 for Door Lock Replacement
- Total available for FY20: \$295,000

The current capital commitments (including this project) are as follows:

- Glassford Hill Emergency Battery Replacement: \$1,967.97
- Glassford Hill Long Term Battery Replacement: \$17,447.07
- Nutanix Additional Server Node: \$21,038.59
- Door Lock Replacement @ CARTA and Station 61: \$18,549.06
- Microsoft Office / Remote Desktop Services Upgrade: \$65,047.47
- Replacement Cross-Connect card for MUX: \$5,120.54
- Total Commitments: \$129,170.70
- Total Requested for this project: \$83,190.14
- Total Remaining for FY20: \$82,639.16