

AGENDA

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Regular Meeting
Monday, October 26, 2020, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley**

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, October 26, 2020 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
2. PLEDGE OF ALLEGIANCE
3. PRESENTATIONS
 - A. Prescott Valley Town Council Report
 - B. Dewey-Humboldt Town Council Report
 - C. Arizona Certificate of Necessity (CON) Process for Ground Ambulance Transport Services
 - D. Board Members' Reports
 - i. Prescott Regional Communications (PRCC)
 - ii. Public Records Requests
 - iii. Legal Fees
 - iv. Labor/Management
 - E. Letters from the Public
 - F. Monthly Division Reports from the Fire Chief and staff in regard to current activities of the Fire Authority and the status and progress relating thereto. Any item discussed in the Division Reports is subject to discussion and direction by the Board; no action will be taken.

4. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public

Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 30 minutes per meeting.

5. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Regular Session Minutes - September 28, 2020
- B. Approve General Fund Financial Statements
- C. Approve Fire Protection Agreements: Robinson-Antes, Switzer-Batek, Gonzalez, and Nickle

6. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Staff Findings on CON Application and Process

7. NEW BUSINESS

- A. Motion, Discussion, and Possible Action Regarding Staff Findings on CON Application and Process
- B. Motion, Discussion, and Action Regarding Approval of Coppersmith Brockelman PLC Engagement Letter
- C. Motion, Discussion, and Possible Action to Appoint and Swear In CAFMA PSPRS Local Board Chairperson
- D. Discussion Regarding Ambulance Update

8. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.



ARIZONA CON PROCESS

CENTRAL ARIZONA FIRE & MEDICAL AUTHORITY



ARIZONA CON PROCESS

ARIZONA IS ONE OF ONLY A HANDFUL OF STATES THAT STILL UTILIZE A FULL CERTIFICATE OF NECESSITY PROCESS

ARIZONA CON PROCESS

- Arizona law requires that any entity providing ground and air ambulance service be issued a “certificate of necessity” to operate.
- The Arizona statutes and regulations distinguish between ground and air ambulance and basic life support (BLS) and advanced life support (ALS).
- The Arizona Department of Health Services makes the ultimate determination about CON issuance.

ARIZONA CON PROCESS

- The Arizona CON statutes and regulations require that an applicant submit a detailed application with supporting documentation to the Arizona Department of Health Services ("ADHS").
- The initial Ground Ambulance Service CON requires the following:
 - Application for Ground Ambulance Service Certificate of Necessity to include:
 - Where the ground ambulance vehicles are located within the applicant's proposed service area.

ARIZONA CON PROCESS

- A statement of the proposed general public rates.
- A statement of the proposed charges
- The applicant's proposed response times, response codes and response-time tolerances for each scene locality in the proposed service area.
- A plan to provide temporary ground ambulance service to the proposed service area for a limited time when the applicant is unable to provide ground ambulance service to the proposed service area.
- Whether a ground ambulance service currently operates in all or part of the proposed service area and if so, where.
- Whether an applicant or a designated manager:
 - Has ever been convicted of a felony or a misdemeanor involving moral turpitude.

ARIZONA CON PROCESS

- Has ever had a license or certificate of necessity for a ground ambulance service suspended or revoked by any state or political subdivision.
- Has ever operated a ground ambulance service without the required certification or licensure in this or any other state.

ARIZONA CON PROCESS

- A description of the proposed service area by any method specified in A.R.S. Section 36-2233(E) and a map that illustrates the proposed service area.
- A projected Ambulance Revenue and Cost Report.
- The financing agreement for all capital acquisitions exceeding \$5,000.
- The source and amount of funding for cash flow from the date the ground ambulance services commences operations until the date cash flow covers monthly expenses.
- Any proposed ground ambulance service contract under A.R.S. Section 36-2232(A)(1) and 36-2234(K).

ARIZONA CON PROCESS

- The information and documents specified in R9-25-1101, if the applicant is requesting to establish general public rates. (Arizona is one of only 2 states in the CON process to evaluate rates and compare them to the applicant's financials.)
- Any subscription service contract under A.R.S. Sections 36-2232(A)(1) and 36-2237(B).
- A certificate of insurance or documentation of self-insurance required by A.R.S. Section 36-2237(A) and R9-25-909.
- A surety bond if required under A.R.S. Section 36-2237(B) (a surety bond is not required for CAFMA in this setting).

ARIZONA CON PROCESS

- The applicant's and designated manager's resume or other description of experience and qualification to operate a ground ambulance service.
- For provision of ALS:
 - A current written contract for ALS Medical Direction.
 - Proof of professional liability insurance for ALS personnel.
 - A nonrefundable \$100 Application Fee.

ARIZONA CON PROCESS

- Based upon the extensive Yuma Hearings, the ADHS issued additional guidance about the CON Application Process in late December 2010.
- The key element noted in the ADHS Guidance is “public necessity”.

ARIZONA CON PROCESS

- The Arizona regulation that outlines “public necessity” is found at A.A.C. R9-25-903. That regulation identifies the following:
 - In determining public necessity for an initial or amended certificate of necessity, the Director shall consider the following:
 - The response times, response codes and response-time tolerances proposed by the applicant for the service area;
 - The population demographics within the proposed service area;
 - The geographic distribution of health care institutions within and surrounding the service area;
 - Whether issuing a certificate of necessity to more than one ambulance service within the same service area is in the public’s best interest, based upon:

ARIZONA CON PROCESS

- The existence of ground ambulance service to all or part of the service area;
- The response times of and response-time tolerances for ground ambulance service to all or part of a service area;
- The availability of certificate holders in all or part of the service area; and
- The availability of emergency medical services in all or part of the service area.
- Other matters determined by the Director to be relevant. The Guidance document issued in December 2010 list those as:
 - A plan for a robust, on-going benchmarking and performance improvement process that encompasses all components of the EMS system from emergency medical dispatch through emergency department arrival.
 - A plan to collect and submit electronic patient care reports consistent with BEMSTS Guidelines

ARIZONA CON PROCESS

- A plan to adopt clinical guidelines and operating procedures for time sensitive illness consistent with best practice guidelines.
- A plan to initiate guideline-based pre-arrival instructions for all callers accessing 9-1-1 for assistance.
- Evidence of regular attendance and participation in meetings of the regional and State EMS Councils.
- A plan to ensure that ambulance service will be maintained and improved for rural communities; and,
- Assurance that the service model will be cost effective and not result in higher ambulance rates.

ARIZONA CON PROCESS

- Once a fully completed CON Application is filed with ADHS, “interested parties” have the opportunity to demand a hearing.
- A competitor (likely Lifeline) may intervene in the CON process for CAFMA and demand a hearing.
- Any hearing is likely to be time consuming and expensive. That may have contributed to a wholesale lack of competition in certain Arizona service areas.

RECORDS REQUESTS

Date Received	First Name	Last Name	Company Name	Record Type	Incident / Reference #	Status	Delivery Method	Cost	Date Completed	Notes	Staff Hours	Staff Cost
08/20/20	Frank	Verderame	Plattner Verderame PC	EMS	CA-20-008343	IN PROGRESS				Received via fax. Left message re: filling out website form. 08/20/2020 KG Sent follow-up email. 10/12/2020 KG Responded to email from Jacobs 10/13/2020 KG		\$0.00
09/17/20	Kathleen	Plasko	Osteen & Harrison, PLC	EMS	20-005785	COMPLETE	DIGITAL DOWNLOAD	20.60	09/21/20	Sent to Chief Tharp for approval 09/17/2020-smd. Sent email for digital download + password 09/21/2020 @ 10:30-smd. File downloaded 09/21/2020 @ 10:40:57 from 98.175.212.237		\$0.00
09/21/20	Diana	Hoffman	Northern Arizona Injury Law	EMS	20-007687	COMPLETE	DIGITAL DOWNLOAD	20.60	09/29/20	Sent to Chief Tharp for approval 09/21/2020-smd. State report does not include any narrative; waiting for response from crew re: who treated driver. Files downloaded by requestor 9/29/2020 @ 0852. smd		\$0.00
09/21/20	Jann	Frederick	Yavapai County Attorney's Office	EMS	19-004979	COMPLETE	DIGITAL DOWNLOAD	0.00	09/22/20	Sent to Chief Tharp for approval 09/21/2020-smd. Sent email for digital download + password 9/22-smd.		\$0.00
10/08/20	Nadine	Wood	Ledbetter Law AZ	EMS	19-004626	COMPLETE	DIGITAL DOWNLOAD	20.60	10/16/20	NFIRS only, no EMS; sent to Dave for approval 10/13-smd. File downloaded 10/16/2020 @ 8:05 a.m.		\$0.00
10/12/20	Kathleen	Plasko	O'Steen & Harrison	EMS	20-009707	COMPLETE	DIGITAL DOWNLOAD	20.60	10/16/20	NFIRS only, no EMS; sent to Dave for approval 10/13-smd. File downloaded 10/16/2020 @ 9:58 a.m.		\$0.00
10/19/20	Prefontaine	Nicole	ABI Document Support Services	EMS	20-002366	COMPLETE	EMAILED	0.00	10/20/20	Record approved by Chief Tharp 10/19/2020. Records uploaded to www.abidss.com/custodians/az on 10/20/2020 TF		\$0.00
09/29/20	Nya	Tarry	Dominion Due Dilligence Group	ENVIRONMENTAL RECORD	2020.09.29-Tarry	COMPLETE	NO RECORD	0.00	10/01/20	Environmental for 8683 E Commons Circle, PV. Vacant land, no records available		\$0.00
10/01/20	Tony	Coletta	Nova Group	ENVIRONMENTAL RECORD	2020.10.01-Coletta	COMPLETE	NO RECORD	0.00	10/01/20	Environmental for 3951 N Viewpoint Drive. Vacant land w-pending new construction; no records available		\$0.00
10/08/20	James	Binick	Granite Basin Engineering	ENVIRONMENTAL RECORD	2020.10.08-Binick	IN PROGRESS				Environmental for 103-71-001L (Lakeshore & Glassford Hill); gave to Rick Chase-smd.		\$0.00
10/12/20	Alexis	Vadnais	Zoning-Info, Inc	ENVIRONMENTAL RECORD	2020.10.12-Vadnais	CLOSED	NO RECORD	0.00	10/13/20	Fire code violations for 8683 E Commons Cir; 103-31-279. Emailed - No records available, this is vacant land - smd.		\$0.00
10/05/20	Susan	Brown	Home Owner	FIRE	20-009779	IN PROGRESS				Fire report isn't complete yet so holding to turn in until report can be attached. MS		\$0.00
10/06/20	Eric	Hobbs	LexisNexis	FIRE	20-010048	COMPLETE	MAILED	22.00	10/07/20	Gave request and check to Susanne for approval. 10/06/2020 KG Mailed 10/07/2020 KG		\$0.00
10/12/20	John	Nguyen	Home Owner	FIRE	20-010669	IN PROGRESS				Incident report is for 2794 N Meadowview; this is the neighbor requesting the report. Fire investigation report not ready yet; gave to Teresa-smd		\$0.00
10/14/20	Breana	Patberg	Metro Reporting	FIRE	20-010669	IN PROGRESS				Incident report is for 2794 N Meadowview; this is the insurance company requesting the report on behalf of the neighbor. Fire investigation report not ready yet; gave to Teresa-smd		\$0.00
10/14/20	Brandon	Small		FIRE		CLOSED			10/15/20	Wrong form submitted resulting in insufficient information provided to locate records. (2 requests dated 10/14 received)		\$0.00
10/12/20	Darla	Kvale	The Claims Center, LLC	INCIDENT		CLOSED	NO RECORD	0.00	10/13/20	Emailed - Based on information provided, there are no records responsive to this request.		\$0.00
10/19/20	Miranda	Psyk	The Claims Center, LLC	INCIDENT	2020.10.19-Psyk	CLOSED	NO RECORD	0.00	10/19/20	Emailed - Based on information provided, there are no records responsive to this request.		\$0.00
08/24/20	Taylor	Nelson	Prescott Law Group	PUBLIC RECORD	Permit 3 20-1109-1	COMPLETE	MAILED	0.00	09/28/20	Received a letter from the law group requesting a copy of the document by Prevention related to plans for 5128 E. Ramada Drive PV. 8/24/20 MS. Forwarded to N Cornelius for legal review and response. Letter from NC on 09/28/2020.		\$0.00
09/15/20	Merle	Bustamante	B&W Fire	PUBLIC RECORD	Permit 20-1050-1	COMPLETE	VIEWED	0.00	09/21/20	B&W would like to view and take a photo of the Drummond Residence redlines from the rough inspection. B&W Fire took photos of the plans. 9/21/20 MS		\$0.00
10/21/20	Ben	Hooper		PUBLIC RECORD	2020.10.21-Hooper	IN PROGRESS				Requesting all emails Chief Freitag sent that mention my name "Ben Hooper", "Benjamin Hooper", "Hooper" or that references "(personal email address)" and specifically, any forwarding of the the above referenced email sent on June 22, 2020; copies of all phone records from Chief Freitag's CAFMA-issued telephone for the dates June 22-27, 2020; copies of any text messages sent by Chief Freitag from his CAFMA-issued cell phone from June 22-27, 2020. If Chief Freitag has at any time used his personal cell phone for official CAFMA business, cell phone records and text messages from Chief Freitag's personal cell phone in the same fashion and days stated above. Mr. Hooper requests that we not discuss this request with representatives of the Town of Prescott Valley.		\$0.00

LEGAL FEES

Chino Valley Fire District

There are no legal fees to report for the month of September.

Central Yavapai Fire District

There are no legal fees to report for the month of September.

Central Arizona Fire and Medical

There are no legal fees to report for the month of September.

From: "Light,Dennis" <dennis.light@prescott-az.gov>

Date: October 22, 2020 at 7:53:32 AM MST

To: Scott Freitag <SFreitag@cazfire.org>, John Feddema <JFeddema@cazfire.org>

Subject: E-51 Crew Performance

Chief Freitag and Assistant Chief Feddema,

I'd like to commend Captain Fields and the balance of his engine company that assisted with what quickly became a mass casualty during the Monday Presidential visit by Donald J. Trump. The crew were strong performers across a very demanding medical situation that evolved just prior to, during, and most certainly after the event. By all calculations we made contact with upwards of 60+ patients that received care on site for what was mostly heat related emergencies. In addition some 15+ were physically transported to one of the two YRMC campuses for definitive care.

Throughout the event your team were the consummate professionals. The campaign seemingly ran out of water about 15 minutes before the VIP arrived and many, if not most of the attendees had been sitting or standing for upwards of 2-3 hours. Of particular interest were many of those experiencing difficulty wouldn't "give up their seats" to come into the cooling center.

Please offer whatever you feel to be appropriate recognition for your team. I'm planning to honor our folks that were directly involved with a Distinguished Unit Citation and in the case of three police officers (Brambilla, Small, and Kasun) a Chief's special recognition at our Badge Pinning and Recognition ceremony in May 2021.

Sincerely,

Dennis B. Light

Fire Chief



1700 Iron Springs Road | Prescott, AZ 86305

Ph: 928-777-1700 | Fax: 928-776-1890

dennis.light@prescott-az.gov



dear fireguys,

8.9.2020

Last week there was, what appeared to be, a small brush fire at the base of Mingus Mtn, which is in my neighborhood. I watched, through binoculars, from my front porch, trying to decide if i should panic or not.

Maybe 20ish minutes into watching (& this fire is clearly getting bigger), i notice some fire guys on the horizon. I was, quite honestly, in awe of the way ya'll methodically & instinctively put out this fire. I have never seen such a thing before. I watched the process, pretty much from start to end and... wow! I realize this is what ya'll "do", what you train for, what your good at... but to actually see how it all plays out was quite remarkable. I just wanted to say, THANK YOU! Honest to God, I sleep better having seen the process. We, the general public, put very little thought into what goes into extinguishing the many, many fires in our area and i for one will never take that for granted again... EVER ↓

So thank you ↓ I SEE and I APPRECIATE all the hard work & training ~~that~~ goes into what you do. Ya'll are all, sincerely, amazing & selfless to put yourselves in harm's way for the sake of others. THANK YOU ↓

much respect,
LaMonna [REDACTED]

10-2-2020

JERRY [REDACTED]
[REDACTED]

CENTRAL ARIZONA FIRE & MEDICAL AUTHORITY

I would like to express my many thanks to the C.A.F.M.A. for assisting me at the Prescott Trap and Shoot Club. On the early afternoon of [REDACTED]

I had a medical emergency at the gun club. The rapid response from Unit 53 led by Captain Smith and his team of assistants was greatly appreciated. I have made a \$100.00 donation to the C.A.F.M.A. as a small way of helping your services to the community.

Thanks again,

Jerry [REDACTED]

my name is Maggie

██████ I live at ██████

on 9-████-2020 I required

The assistance of an
ambulance & fire truck,
which I very much appre-
ciated. I took a bad fall

██████ nothing
broke just badly bruised
and having to use cane

& walker. On 9-████-9-████
they respond to another
resident in same park.

I was taking my trash
up to the dumpster with
a cane & the fire truck
was coming around to

leave. They stopped the
truck and 2 guys got out
and insisted they take it.

I thanked them profusely.
I am just writing this to
recognize their kindness.

Didn't get any names but in
these trying times with every
thing going on I just want
to say a big thank you.
I have colleagues appreciated
the work I fire & police dept
do.

Sincerely

Maggie [REDACTED]

Mary [REDACTED]

GENIX AZ 852

2020 PM 11 L



FOREVER / USA

Engine 62 B-Shift
Captain Fournier, Engineer Muniz,
Firefighter Stretton
Central Arizona Fire + Medical
8603 Eastridge DR,
Prescott Valley, AZ 86314

314-856273



Oct. 9, 2020

Dear Nick, Tom, and Garrett,

What a wonderful surprise to
receive your "Thinking of You" card.
That meant a lot to me.

And I want to Thank You for your
professionalism, your care, your concern,
and how thorough you were in
evaluating all the possible causes of my
symptoms. It's just what the "DR. ordered."

I could relax because I knew I was
in good hands! God bless,

Mary [REDACTED]

From: [Kathy Goodman](#)
To: [Alan Schuster](#); [Mat Mayhall](#); [John Feddema](#); [Scott Freitag](#)
Cc: [Dennis Brown](#); [Keith Ryan](#); [Nicholas Guzzo](#)
Subject: A Thank You
Date: Wednesday, October 14, 2020 9:56:00 AM

Chiefs,

Mrs [REDACTED] called in today to thank the E51 crew that attended to her [REDACTED] medical issue on [REDACTED] 2020. [REDACTED] she is grateful that Captain Brown was there to talk her through it at both her residence and at the hospital. She said Captain Brown was caring and compassionate and it was very much appreciated.

Cordially,

Kathy Goodman

Administrative Assistant
Central Arizona Fire and Medical Authority
8603 E. Eastridge Dr.
Prescott Valley, AZ 86314
PH: (928) 772-7711
Office Hours: Monday - Thursday 7 a.m. – 5 p.m.

“If you are the smartest person in the room, then you are in the wrong room.” *Confucius*

To avoid inadvertent creation of a quorum and/or a serial meeting issue and to avoid liability for a potential violation of open meeting law, do not respond to all or forward to all fire board members from this email, and do not share opinions or discuss the substance of this matter with other fire board members by response to this email. This communication may contain confidential and/or proprietary information and may not be disclosed to anyone other than the intended addressee. Any other disclosure is strictly prohibited by law. If you are not the intended addressee, you have received this communication in error. Please notify the sender immediately and destroy the communication including all content and any attachments. Thank you.

July 2020

Central Arizona Fire and Medical
8603 E Eastridge Dr
Prescott Valley, AZ 86314

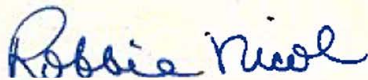
Dear Friends at Central Arizona Fire and Medical,

On behalf of the YRMC Foundation, thank you for your recent donation of personal protective equipment (PPE). We are most grateful for your thoughtful support and kindness. Thank you for being such a caring and positive force in our community.

In times like these, we're reminded of how interconnected we all are. With this in mind, I thought you might enjoy a copy of our Foundation's, semi-annual publication of our appropriately entitled "Connections" magazine. I have also included a copy of our recent online recognition our team posted on YRMC's Facebook page.

We hope you, your family, and your co-workers are well and are taking every precaution to protect your health.

With warm regards,



Robbie Nicol
Executive Director

*Thank you very much
for your generous gift
of PPE. You're all highly
valued partners for YRMC.
Thank you for all you do
to keep our community
safe.*

*Make a difference in the lives that follow – remember the YRMC Foundation
in your will and estate planning.*



YAVAPAI REGIONAL
MEDICAL CENTER

We Are Inspired by Your Generosity

Central Arizona
Fire and Medical

community

ALTRUISM make a difference
inspire get involved KINDNESS
teamwork unconditional
vision
CONTRIBUTION unite
diversity purpose volunteer inclusion
service
connect friendship CHARITY support generosity
network awareness care



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Chief's Report

By Fire Chief Freitag

Dignity Health reached out to me requesting a meet and greet in advance of their closing with YRMC. Their CEO/President, Linda Hunt, was seeking our thoughts regarding health care needs in the Quad Cities. Chiefs Tharp, Rose, Niemynski, and HR Manager Brookins all attended the meeting with me. There were several areas that we highlighted for improvement. First, we feel there is a need in the area for a Level 2 Trauma facility. This would not require a new building, but would require improved access to trauma doctors, improved imaging equipment, etc. We see a lot of trauma in our area and all of it gets flown to either the Trauma 2 in Flagstaff, or the Trauma 1 facilities in Phoenix. Secondly, we need better access and a more robust occupational medicine program. All facets of the occupational care we receive are lacking. Thirdly, we need better access to quality orthopedic care which also requires them to update their imaging equipment. Finally, we discussed the lack of quality cancer prevention programs and treatment.

Our two main priorities are finalizing a community paramedic program with them and improved occupational health. We believe that improved occupational health will include better access to quality orthopedic care as well as cancer prevention and treatment programs. Dignity has a history with community paramedic programs as they were one of the early adopters in partnership with Mesa Fire and Medical.

I would personally like to thank Tech Services Manager Jonah Van Tuyl for his work regarding our Dell Mobile Data Terminals for the engines. When Tech started programming the new systems they found an issue with the track pad. Dell was able to recreate the issue – something they knew was a problem. However, they did not want to fix or replace the nearly \$75,000 worth of equipment we had purchased. After several months of back and forth, Jonah told them we had enough and would pull all business from them. They had a change of heart and replaced all of the new, but broken units. He was professional throughout, persistent, and ultimately successful. Jonah is representative of the high quality professional folks we have on our team.

We have finally started recording some podcasts. They are not available yet as most have been trial runs to see how they work, however, we did just record our first full length episode. We want to record four or five more before we start releasing them through the various podcast platforms and on our YouTube channel. Overall, I think it's going well, with the exception of the on camera "talent."

Senior Staff, along with our Training staff, have started developing a new CAFMA-centric in-house leadership program for those wishing to promote to higher level positions within the organization. This will take the place of the Senior Leadership Academy which is being redeveloped as the statewide Fire Chiefs Academy. We are working with Human Resources to develop a one day immersion program for our new employees. The intent of the one day program is to take a deep dive into our culture and expectations as an organization. Our CAFMA Compass will serve as the foundation for all of the new in-house programs.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

I had the privilege of welcoming the latest Battalion Chiefs Academy in Tempe this month as the President of the Arizona Fire Chiefs Association. In addition to welcoming the students, I presented on the topic of conflict resolution in the afternoon of the first day. I was invited back to assist with an afternoon session on October 22nd related to collaborative efforts and labor/management relations. This is the first year the academy has been facilitated by Operations Chief John Feddema along with Chief Ed Temerowski from Wickenburg FD. They took over after the long-time facilitator, Fire Chief Mark Nichols, retired. CAFMA had a strong showing at the academy this year with instructors, students, and John as one of the leads.

We continue to meet with our labor group. Things seem to be going well at the moment. Our salary survey results should be in before the end of the month. As soon as we have the report, we will set a meeting with the Wage and Benefit Committee. We plan to have the consultant present to the Board in December.

I have been meeting with community leaders and elected officials regarding our ambulance and Bureau of EMS concerns. The meetings have gone very well with each person understanding the challenges we face and the path we are discussing. In addition, staff met with a consultant and followed-up with two others we had met with previously. We will have a presentation for you at the Board meeting on the 26th. At this time, we do not know what direction the City of Prescott may choose. Their meeting is the 27th of October.

We continue to remain engaged on the rule-making and legislative fronts as they pertain to the Bureau of EMS. The rule process could take as long as two years. We, the Arizona fire service as a collective, were able to get the Bureau to agree to a small committee to study response times and response time standards. In my opinion, just getting the committee is a huge win, but we have a long way to go.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Administration

By Assistant Chief Tharp

We have been sent a draft of the data reports for the wage and benefit survey for CAFMA. We are in the process of reviewing the information and correcting any administrative errors (like job titles). Once all the reports have been reviewed (keep in mind there were five (5) reports, each with multiple pages – 5 - 25 pages each), the staff at SEGAL will present the report to the CAFMA Wage and Benefit Committee to begin the process of making a plan for the future. We are hoping to have a presentation to the CAFMA Board in December so that the new board members can see the data and realize the needs of the organization. Ultimately, we will be actively working through our Labor Management, Wage and Benefit, and Budget committees and processes to provide a multi-year approach to this much needed adjustment. We are pleased with the progress of SEGAL and it looks like our timeline for completion will be met.

We received notice from the Yavapai County Treasurer's Office that besides the litigation for the centrally assessed valuation of the Transwestern Gas Pipeline being improperly assessed and there needing to be a "refund" of tax revenues, there is also a litigation issue with Solar Panels. In 2015, leased solar panels (from utility companies to private owners or governmental entities, like schools) were to be assessed as a centrally valued property. The utility companies filed a notice of claim to the improper assessment valuation. In an effort to rectify the situation, legislation was created and passed that retroactively reclassified solar panels as "personal business property" and assessed at a different classification. Due to the legislation, it negated the litigation of improper assessment valuation, but now the property has to be revalued as personal business property and a refund of taxes collected will be "corrected" from the governmental entities. The County Treasurer's Office will notify us of the required refund of tax revenue from our collections since 2015. We have still no word on the amount of the Transwestern Gas Pipeline settlement. The last reduction in centrally assessed property revenue decreased by \$43,000 in 2015. We are looking at multiple years (since 2016) of refund that will need to occur for that issue. We will await additional information from the Arizona State Attorney's Office and the Yavapai County Treasurer's Office when provided.

Finally, in an effort to improve processes, we have adjusted the goal setting worksheet for evaluations. As directed by Chief Freitag, the new goal setting worksheet will allow multiple goals to be listed on one sheet for reference, review, signatures, and follow up. Please remember to make to goals SMAART (specific, measurable, attainable, agreed upon, realistic, and timely) for success. Additionally, we are looking to update the Training Nomination Form. We have met with the users, Training Division, Finance Division, and others to determine the current form use and decided to simplify the form, simplify the per diem process for only Finance to calculate meals, provide a larger area for explanation of the class circumstances, and provide specific instructions for reimbursement of college courses. We should have the form completed by the end of the month.

Have a great Halloween and Be Smart, Be Safe, Be Prepared.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Fire Prevention By Fire Marshal Chase

Construction:

Tech Reviews attended in Chino Valley:

- Tenant improvement for Stewart's Street Performance in an existing building on Highway 89

Initial Plan Reviews attended at Yavapai County:

- Overland Sketch plan review for a subdivision development off of Overland Trail in Prescott

Initial Plan Reviews attended in Prescott Valley:

- Prescott Valley Nursery additional greenhouses and retail building
- Tenant improvement for a dental office in an existing building on Florentine Road

New Construction/T.I.s:

- Premier Pet Clinic on Glassford Hill Road
- RV Park on Highway 69 in Dewey
- Chino Valley Cultivation
- Alliance Home Improvement Center
- Coffee shop/pharmacy on Highway 69
- Housing development on Pronghorn Ranch Parkway and Antelope meadows Drive
- Lonesome Valley Playhouse Children's Theater next to Findlay Event Center
- Circle K Store and Fuel Station on Glassford Hill Road
- Jasper subdivision
- Bungalows at Talking Glass

General:

A plan review was completed for a new Subway restaurant in Dewey.

Prevention staff made a site visit to the Jasper subdivision and met with Capstone representatives where we discussed the solar panel battery storage systems that will be stored in many residences being built in that subdivision. We also toured some of the Mandalay model homes and looked at the locations of battery storage systems.

Chief Freitag and Fire Marshal Chase attended the Prescott Valley *Team Up to Clean Up* event and grilled hot dogs for the staff and participants.

The Prevention team met with Administrative Director Susanne Dixson to formulate a plan for online electronic plan review submittals.

Prevention staff completed the annual inspection of the YRMC East campus, Prescott Radiology building, and the County Health Department building.

The quarterly meetings with the Town of Prescott Valley Utilities Department, Building Department, and Jacobs (CH2MHill) started back up again.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

A site visit was made to Kachina Mini Storage in Dewey. We met with the architect to discuss emergency ingress/egress in the area where they are expanding the mini storage complex.

Lonesome Valley Playhouse next to Findlay Event Center completed their underground fireline inspection.

A plan review for an AT&T cell tower site off of Highway 89A in the back of Prescott Valley was completed.

Events Requested/Attended by CAFMA:

09/25/20 Paulden Community School – Firefighter Day Engine 63 attended

Monthly Safety Tip

Halloween Safety Tips:

- When choosing a costume, stay away from long trailing fabric.
- If your child is wearing a mask, make sure the eye holes are large enough so he or she can see out.
- Provide children with flashlights or glow sticks to carry for lighting as part of their costume.
- Dried flowers, cornstalks and crepe paper catch fire easily. Keep all decorations away from open flames and other heat sources like light bulbs and heaters.
- Use a battery-operated candle or glow-stick in jack-o-lanterns. If you use a real candle, exercise extreme caution. Make sure children are watched at all times when candles are lit. When lighting candles inside jack-o-lanterns, use long, fireplace-style matches or a utility lighter. Be sure to place lit pumpkins well away from anything that can burn and far enough out of the way of trick-or-treaters, doorsteps, walkways, and yards.
- Remember to keep exits clear of decorations so nothing blocks escape routes.
- Make sure all smoke alarms in the home are working.
- Tell children to stay away from open flames including jack-o-lanterns with candles. Be sure they know how to stop, drop and roll if their clothing catches fire. Have them practice stopping immediately, dropping to the ground, covering their face with hands, and rolling over and over to put the flames out.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

FIRE PREVENTION MONTHLY ACTIVITY REPORT September 2020

Public Education

Public Education - Prevention Staff Only	1
# Attendees	30
Public Education - Fire Pal Program	0
# Attendees	0

Community Risk Management

Business Inspections	200
Defensible Space Assessments	12
Knox Box Detail	2
Event Consultations & Inspections	1
Fire Hydrant Service	0
Miscellaneous Meetings, FM/AFM Meetings	18

Fire Investigations

Fire Investigations - Arson	0
Fire Investigations - All Other	3

Construction

IPRs & Pre-Construction Meetings	10
Sub-Division / Development Plan Review	2
Building Plan Reviews	3
Building Construction Inspections	0
Fire Protection System Plan Reviews	34
Fire Protection System Construction Inspections	45
Revenue - Construction Permit Fees	\$14,570.94
Revenue - Event Permit Fees	\$116.00



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Operations

By Assistant Chief Feddema

While there have been a number of operational challenges this year, I would like to highlight something positive. Kayleen Malm has been selected as the 2020 *Firefighter of the Year* for Central Arizona Fire and Medical Authority. Kayleen has been a Firefighter for the CAFMA since 08/15/2016. She has accomplished a lot in a short amount of time, including recently becoming a Paramedic, and will be a future leader with CAFMA. Kayleen has consistently performed at an outstanding level, both on and off duty. Kayleen is someone that has the desire to help no matter where she is. She exemplifies the values that make the Central Arizona Fire and Medical Authority a great organization. We look forward to watching her success in the future.

It has also been nice to see an increase in training and other activities. Quarterly Training with the Prescott Fire Department has started up. We have also had several other courses at CARTA, with many more being planned in the future. The last several weeks I have helped facilitate the Arizona Fire Chiefs Association's Battalion Chief Academy. This year's Academy is being hosted at the Tempe Fire Academy. We have four personnel attending from CAFMA. The class was limited to 25 to allow for social distancing in the classroom. This limited the number of students and there were many individuals on a waitlist. We will plan to offer the Academy again next year and I am certainly glad there is still an interest for this type of program from other agencies.

At the end of this month we will have a Battalion Chief's meeting. This group has not met for some time because of COVID and our extended wildland season. It will be nice to get the Battalion Chiefs together to review current issues and concerns. There will be a number of issues discussed in the meeting, including a review of the management of E540. With an increase in training, we are seeing the benefit this unit is offering by maintaining coverage. The effectiveness of this unit will be important as we continue to review innovative ways to deal with an increase in call volume within a growing community.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

EMS Report

By EMS Chief Niemynski

We have filed 20 formal complaints with Arizona Department of Health Services (AZDHS) for the month of September. The number of complaints has come down quite a bit due to the CAD to CAD link getting the dispatch information to Lifeline's dispatch center in a quick manner. This is a good development. There are still problems, but overall the rate is down from a high of 60-80 per month.

The EMS Division has been busy teaching *Advanced Cardiac Life Support* and *Pediatric Advanced Life Support* classes for the recertification of our providers as well as other agencies' personnel. There is an Airway Lab scheduled at CARTA on the 21st where providers will get hands-on skills training using advanced airway techniques. There is also a 48-hour *Paramedic Refresher* class the week of the 19th-24th. Our instructor cadre works hard to give the best training possible to our providers.

We have finalized the initial review of the Handtevy Pediatric app for our iPads and smartphones. The next phase is training the floor personnel on how to use the product. Lifeline Ambulance may also be implementing the Handtevy app next year.

CAFMA contacted Meridian Medical Technologies, which is a Pfizer company, and was able to receive six (6) Cyanokit trainers. These kits will allow CAFMA training staff to put on a scenario next March at the Northern Arizona Pediatric Symposium in Flagstaff. We will be doing a scenario involving the rescue of a child from a structure fire and treating them for cyanide poisoning as well as full cardiac arrest. We usually get to teach up to 100 EMS personnel at this event. Our folks do a great job for our community and for Northern Arizona in general.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Planning and Logistics By Assistant Chief Rose

Facilities

The Station 59 fence and gate installation has been completed. The cable for the access control system has been run out to the key pad locations along with the operator. The building penetration and remainder of the cable route will be completed next week. At that point, Tech Services will coordinate the equipment installation and get it up and operational.

The generator installation at Mt. Francis has been completed along with the relocation of the old one to Station 72. Both are now up and operational. We were able to have the monitoring system that was on the generator at Francis relocated to the Table Mountain location which was an unexpected bonus. Now all three mountaintop generators are set up to have their activity monitored remotely.

Next up at Station 72 will be the updates to the kitchen and Captain's office and bedroom. This will include epoxy coating the floors, replacing the kitchen cabinets, replacing the stove and microwave, and replacing the lockers in the Captain's bedroom. Quotes for the project are currently being procured, with a tentative start date of late December, or early January.

The stucco work and painting have been completed at Station 57.

The new gate at CARTA is scheduled to be completed at the end of the month. They were able to remove the old gates and install the additional fencing and main gate that would be necessary to complete the opening size required for the new gate. The access control and solar system is still on the schedule in hopes of completion by the end of the month.

Annual fire alarm, extinguisher, and back flow inspections have started this month. In addition, the annual generator service will be starting soon as well.

Routine maintenance continues daily along with unexpected repairs needed, but in addition to that, the work order emailed request received since July 1st that have been completed to date is 82.

Fleet

Projects:

NEW TYPE 1 ENGINES: MDT mounts have been finished and installed in both of the new engines. Fleet will be working closely with our I.T. Communications Division to install radios, MDTs, and communication headset systems shortly. One of the engines has had all of the necessary compartment modifications performed so that equipment all fits properly; the second engine is now under way.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

UTV: The new UTV is currently being outfitted. We are installing a windshield, top, solid doors, and some basic decals. The plan is to put it in service ASAP and then complete the build during the winter.

TRAINING CHIEF TRUCK: The new truck for the Training Division has arrived. It has had its striping installed along with a spray in bed liner. Code three equipment, such as the lighting and siren system, has arrived and should be installed in the next couple of weeks.

Maintenance and Repair:

Engine 54 had an issue with a turbo charger that was under Cummins factory warranty. This was taken care of by a Cummins field repair technician. While out of service we had the windshield replaced along with the windshield on E552 which is currently in the shop for routine service. With a fleet as large as ours it is not feasible to pay for glass coverage on each vehicle. Instead, we closely monitor write-ups of glass chips and cracks, and then respond in the field or wait until a vehicle comes to the shop and we repair these chips for as long as reasonable. We do keep windshields in stock for our large trucks just in case.

Truck 50 was brought into the shop for a DEF fluid level sensor that was not reading correctly. While there, we made adjustments to the cable sections and lubricated the aerial sections and cables. Each of our mechanics receive factory training in these specialty areas so that this work can be performed in-house to reduce downtime. Brush 63 was in for a siren replacement and rewire. Engine 661 developed a split in the poly water tank. The hose bed was stripped off of the truck and the mechanics re-welded the split plastic seams of the tank. Engine 55 and Engine 66 are back in district and getting a full inspection and service before they are ready to respond again. Engine 63 was in for routine service and repairs. The next engines to come in for routine services are as follows E61, E57, E50, and then E53.

Update:

Engine 51's new instrument gauge cluster system is now operational and the unit is back in service. There was an electrical issue with the original parts sent from Spartan and that has been repaired in house. Engine 58 is back from Cummins with its new engine installed. After some repairs to other systems on the truck and an acceptance pump test the truck is back in service.

Technical Services

Access Control Project: All materials for the Warehouse, Administration, and Station 58 have been received, and are currently being configured for deployment. During the process of obtaining three bids, one vendor went above and beyond, obtaining special "project" pricing from the manufacturer, which will save us ~\$150.00 / door. As we are looking to move the entire District to this system, this will save us nearly \$10,000.00 in hardware costs.

Network Infrastructure: The new diesel generator is up and running on Mount Francis. Thanks to Tony Frazier, Eric Crossman, and Dave Legge for making sure this went smoothly.

Operations: After a prolonged discussion with Dell concerning the MDTs purchased in January, Dell agreed to allow us to return the 18 units that were not deployed for a full refund. We have

26 October 2020



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

ordered the replacement units, which will arrive by the end of the month. We will begin deployment as soon as possible.

Warehouse

We will begin outfitting the Type 1 engines in the upcoming weeks. Each one of the new engines will be outfitted with new hose. All other items will be coming from stock or have been ordered and are in stock ready to be placed on the engines.

We have begun transferring some of the smaller programs from other divisions to the warehouse. Engine fluids (DEF, oils, etc.) are now supplied through the warehouse with coordinated efforts from Fleet. Lightbulbs from Maintenance are now also supplied through the warehouse. Eventually, more and more will make its way to the Warehouse Division.

I have arranged with Fleet Maintenance to include us in the ladder testing in the spring.

We are still working through some issues with the ASAP software. Thanks to the efforts of Tech Services, we are very close. We have begun inventory cycle counts to get it all on track in preparation of a fiscal year-end inventory.

We continue to experience difficulties in procuring some PPE items, medical and disinfectant supplies due to COVID. We're doing everything we can to make sure we have what we need on hand to supply all divisions.

As always feel free to reach out to me if you have any questions or need further explanation on something.



DIVISION REPORTS

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CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Training **By Training Chief Parra**

We continue in October to host Quarterly Training with the Prescott Fire Department. The Training Officers have been doing an excellent job ensuring quality training while maintaining a safe environment. The focus has been on hose management when entering a structure fire. This training ensures our crews are working as a team to complete the task at hand.

This year CAFMA supported four (4) personnel in attending the Battalion Chief Academy. Chief Feddema has done a great job coordinating this training with agencies throughout the state. This training is focused on shaping the future for upcoming Battalion Chiefs.

A *Paramedic Refresher* along with several other medical courses were also hosted and taught by CAFMA personnel. We had several students from CAFMA and from other surrounding agencies that attended the trainings. We can host and provide the number of training events at CARTA because of the involvement of the CAFMA employees. We have many subject matter experts that provide training for our agency as well as individuals from around Arizona.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Response Report

By GIS | Records Management Specialist Freeman

Land Area: 369 sq. miles Population: ≈100,000 Fire Stations: 10 Full-Staffed

Responses in District		Unit Responses		
		In District	Total	
TOTAL FIRE INCIDENTS	13			
STRUCTURE FIRE	2	E50	137	142
STRUCTURE FIRE; CONFINED	2	E51	21	143
MOBILE HOME/PORTABLE BLDG	1	E53	181	184
VEHICLE FIRE	4	E540	37	38
BRUSH/GRASS/WILDLAND FIRE	3	E54	134	137
OTHER/TRASH FIRE	1	E57	31	32
<i>Fire is 1.23% of call volume</i>		E58	168	169
TOTAL EMS	705	E59	147	152
<i>EMS is 66.45% of call volume</i>		E61	104	105
OVERPRESSURE	1	E62	111	115
HAZMAT	12	E63	54	56
SERVICE	200	T50	4	4
GOOD INTENT	98	B3	53	58
FALSE ALARM/OTHER	32	B6	23	27
<i>Other is 32.33% of call volume</i>				
TOTAL INCIDENTS IN DISTRICT	1,061			
INCIDENT RESPONSES BY CAFMA	1,163			
Residential Fire Loss	\$649,500			
Commercial Fire Loss	\$10,000			
Vehicle Fire Loss	\$26,000			
Calls in Town of Chino Valley	168			
Calls in Town of Prescott Valley	589			
Calls in Town of Dewey-Humboldt	43			
Calls in rest of District	261			
Calls out of District	9			
Average total # of calls per day	35.37			
Average fire calls per day	0.43			
Average EMS calls per day	23.5			
Average all other calls per day	11.43			
Aid Given to Prescott	101			
Aid Received from Prescott	55			
Mutual Aid Given	2			
Mutual Aid Received	0			
		Call Volume at PRCC		
		MONTH	YTD	
		PFD	788	6,868
		CAFMA	1,061	9,402
		GCFD	9	89
		OD	9	74
		WKFD	4	40
		Top 5 Call Types		
		641	EMS	
		115	Assist Invalid	
		55	Cancelled en Route	
		40	Public Service	
		25	Medical Assist, EMS Crew	
		Move Ups by Station		
		50:	29	57: 3
		51:	42	61: 20
		53:	11	62: 4
		54:	2	63: 24
		58:	1	540: 4
		59:	6	TOTAL: 146

MINUTES

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Regular Meeting
Monday, September 28, 2020, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley.**

In-Person Attendance

Darlene Packard; Dave Tharp; Jeff Wasowicz; Kathy Goodman; Matt Zurcher;
Scott A Freitag; Susanne Dixon

Remote Attendance

Dave Dobbs; Julie Pettit; Nicolas Cornelius

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, September 28, 2020 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Chair Pettit called the meeting to order at 5:00 p.m.

2. PLEDGE OF ALLEGIANCE

Clerk Packard led the Pledge of Allegiance.

3. PRESENTATIONS

A. Prescott Valley Town Council Report

Councilman Don Packard provided a Town of Prescott Valley status report, which included seven new commercial, one mobile home, six multi-family units, and 58 single-family homes permits. Alliance Hardware and Lumber has broken ground, and a Popeyes Chicken will be going up at the Crossroads. A bike shop may be opening in the Glassford Hill shops.

Attorney Cornelius joined the meeting at 5:03 p.m.

B. Dewey-Humboldt Town Council Report

A Town of Dewey-Humboldt representative was not present to report.

C. Certificates of Participation; 115 Trust Introduction and Overview

Chief Freitag presented an overview of Certificates of Participation, explaining that Fire Districts do not currently have access to this tool but are addressing making a change at the legislative level.

Director Wasowicz inquired as to whether there has been resistance from legislators. Chief Freitag responded with no, not as yet.

Chief Tharp presented an overview of Public Agency Retirement Services (PARS) Section 115 Pension Prefunding Trust Services. Chief Freitag stated that agencies are responsible for paying what PSPRS requests and so CAFMA Staff are always looking for reasonable ways to help.

Presentations are attached to these minutes.

D. Board Members' Reports

i. Prescott Regional Communications (PRCC)

Director Wasowicz reported that everything is on track at PRCC.

ii. Public Records Requests

Director Zurcher had nothing more to add.

iii. Legal Fees

Director Zurcher had nothing more to add.

iv. Labor/Management

Director Dobbs had nothing more to add.

E. Letters from the Public

Chief Freitag stated that these letters are always appreciated.

F. Monthly Division Reports from the Fire Chief and staff in regard to current activities of the Fire Authority and the status and progress relating thereto. Any item discussed in the Division Reports is subject to discussion and direction by the Board; no action will be taken.

Chief Freitag reported that a CAFMA test podcast has been recorded. Once everything is in place, the public will be able to find the weekly podcasts on all the usual platforms, including YouTube. He believes this will be a useful tool for the Agency.

Chief Rose reported that Engine 58 is completed and will be picked up in the next two days. The fencing at Station 59 is complete and the gate should go in next week.

4. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits.

Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 30 minutes per meeting.

There were no public comments.

5. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Regular Session Minutes - August 24, 2020
- B. Approve Executive Session Minutes - August 24, 2020
- C. Approve Special Meeting Minutes - September 10, 2020
- D. Approve General Fund Financial Statements
- E. Approve Fire Protection Agreements: Owens, Powell-Robertson, Hanna, Williams, Millan, Harris, Cunningham, Jones (2), Taylor (2), Neilson, Benson, Paulden Christian Fellowship (2), Krogen, Sebeny, Bailey-Loven, Burton, Hartmann, McGiffin, Lopas, Hanby, O'Mara, Pittman, Bailon, Hayden, and Yoshimura
- F. Approve Policy Amendments: Policy 121 Policy Committee

Motion to accept the Consent Agenda as presented.

Move: Matt Zurcher Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Jeff Wasowicz, Matt Zurcher

6. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Ambulance Services
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Agency Participation in Administrative Hearing Related to Proposed Certificate of Necessity Amendments by Life Line Ambulance, Inc.

Attorney Cornelius suggested proceeding to New Business; that if the Board had any legal questions they could then proceed into Executive Session.

An Executive Session was not needed.

7. NEW BUSINESS

- A. Discussion and Possible Action Regarding Ambulance Update

This item was set to be taken out of order, after Item B. Upon completion of Item B it was noted that this item had been combined with Item B and was no longer needed.

- B. Motion, Discussion, and Action Regarding Agency Participation in Administrative Hearing Related to Proposed Certificate of Necessity Amendments by Lifeline

Ambulance, Inc.

Item B was taken out of order, before Item A.

Attorney Cornelius noted that this item is referring to an administrative hearing regarding AMR's (Lifeline Ambulance) Certificate of Necessity (CON) 62, a CON that covers about 9,000 square miles and includes CAFMA. He provided a brief history of his involvement in attempting to update ambulance response times by filing an amicus brief with the Arizona Department of Health Services (DHS) about a year ago on behalf of the Arizona Fire District Association (AFDA) and many fire districts. The DHS Director declined to follow the hearing officer's opinion in that case.

He explained that this time CAFMA sought to intervene, along with the City of Prescott and Prescott Fire, as parties in interest in the case. The Assistant Attorney General (AAG) raised two objections, the first being a timeliness issue, and the second being that CAFMA and the City of Prescott did not have standing to appear. The AAG took the position that since neither agency holds a CON, neither agency should have a say in ambulance response times. The order states that the motion to intervene in CON 62 has been rejected.

Chief Freitag stated that he and EMS Chief Niemynski appeared for the hearing. He reported that the AAG articulated that intervention rights have never been granted to non-providers, meaning if an agency does not hold a CON, then they do not have a seat at the table. The AAG specified that first responders have no standing to require or request better ambulance response times.

He continued by providing background, including that AMR response times for this CON have not changed since 1984, and that what AMR is proposing does not meet national standards. CAFMA cannot intervene to update ambulance response times, only the holder of the CON can change response times. AMR is not meeting their current response time mark of arriving on scene within 10 minutes 70% of the time within CAFMA jurisdiction, and they will not be able to meet their proposed 80% mark. The only way they are able to reach 70% is if they average it over all 9,000 square miles.

He recounted stating in the hearing that CAFMA is substantively impacted by Bureau of EMS (Bureau) decisions regarding response times because CAFMA is part of a system. Within that system, if the ambulance does not show up in a prescribed period of time, then the engine remains out of service while waiting, or the engine has to transport. The Bureau has decided, and the judge agreed, that that reasoning is not enough to include CAFMA in the process. The final motion includes verbiage that states that it was clear that Chief Freitag and Chief Light do not understand response times, which is another reason that CAFMA and the City of Prescott should not be involved. CAFMA has no voice and no means to intervene in ambulance response times within its jurisdictional boundaries.

He provided an update on the CON that Maricopa Ambulance has filed, noting that if Maricopa is successful in the CON process, it is another private company. He reiterated that private companies are not only for-profit, but can be sold. He

questioned whether or not for-profit companies are the best long-term option for the citizens CAFMA serves.

He detailed examples of Arizona agencies that have been successful or are working towards holding their own CON due to the same or similar issues CAFMA has been experiencing, including Gilbert, Mesa, Goodyear and Scottsdale Fire, and Casa Grande. Each of these agencies were denied a voice and came to the conclusion that a CON was the only option.

He requested that the Board allow the Agency to speak with consultants and explore options regarding submitting a CAFMA CON.

Clerk Packard stated that she is in favor of a CAFMA CON.

Director Dobbs stated that he is against for-profit companies in public safety because a lack of care for the public is often the result.

Director Wasowicz thanked Chief Freitag for exhausting all the options. He stated that a CON was not the direction he initially wanted to go in, but that there are no other options now.

Director Zurcher stated that what's going on in this state is also happening in California and other places. He supports moving forward with a CON.

Chair Pettit made it known that she is strongly opposed to for-profit companies in public safety. She is in agreement with Chief Freitag and would like to move forward with exploring a CON.

The Board's direction is to explore what it will take to pursue a CAFMA CON.

Chief Freitag thanked the Board for their support and directed EMS Chief Niemynski to pull the application.

C. Motion, Discussion and Possible Approval of Changes to Training Technician Wage Scale

Chief Freitag stated that this wage scale was initially constructed with the thinking that this person would eventually become a firefighter. The Training Tech does a job similar to our Warehouse and Facilities Techs, but at a much lower rate. It is in the budget this year to move the wage scale to be in line with the Warehouse and Training Techs.

Director Wasowicz inquired as to the status of the wage scale study. Chief Tharp responded that the company is compiling data and will present in October or November. Director Wasowicz expressed concern that making this change will conflict with the recommendations of the study.

Director Dobbs stated he has not had time to review the documents.

Motion for the acceptance of the proposed wage scale.

Move: Darlene Packard Second: Matt Zurcher Status: Passed

Yes: Darlene Packard, Julie Pettit, Jeff Wasowicz, Matt Zurcher

Abstain: Dave Dobbs

8. ADJOURNMENT

Motion to adjourn at 6:03 p.m.

Move: Darlene Packard Second: Matt Zurcher Status: Passed

Yes: Dave Dobbs, Darlene Packard, Julie Pettit, Jeff Wasowicz, Matt Zurcher

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

DRAFT



Central Arizona Fire & Medical Authority (CAFMA)

Pension Plan Liability Management

10 September 2020

CAFMA PSPRS Pension Debt Profile: Tier 1 and Tier 2 Legacy Costs

Pension Plan	June 30, 2019 Unfunded Liability (a)	PSPRS Amortization
PSPRS – Fire & Medical	\$41,290,988 (52.9% Funded) Accrual Rate: 7.3%	1. 19 years, 2039 2. Escalating annual amortization ranging from \$2,995,479 (2021/22) - \$9,099,443 (2037/38)

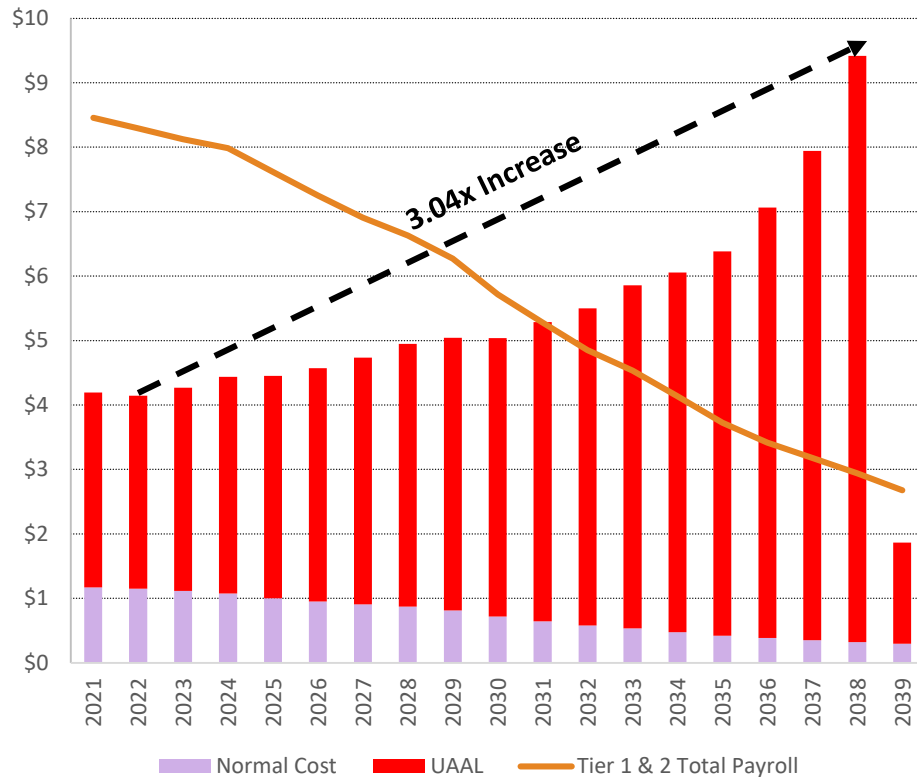
1. PSPRS liabilities are not pooled like ASRS
2. A more appropriate term for unfunded liabilities is debt, it is owed

Status Quo: What are we currently paying? (CAFMA Fire & Medical)

- Key Decision Points:**
- What's the cost of doing nothing?
 - What are feasible alternatives?

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CAFMA Projected Fire & Medical Pension Payments per PSPRS (Graph in \$mil)¹



FY	Total Payroll	Normal Cost	% of Payroll	UAAL	% of Payroll
2021	\$8,454,647	\$1,168,432	13.82%	\$3,027,599	35.81%
2022	8,294,909	1,148,015	13.84%	2,995,479	36.11%
2023	8,124,207	1,113,016	13.70%	3,156,208	38.85%
2024	7,985,853	1,073,299	13.44%	3,362,385	42.10%
2025	7,615,682	1,002,224	13.16%	3,448,928	45.29%
2026	7,249,553	951,141	13.12%	3,618,645	49.92%
2027	6,909,080	905,780	13.11%	3,830,470	55.44%
2028	6,628,839	873,681	13.18%	4,074,922	61.47%
2029	6,269,332	809,998	12.92%	4,235,222	67.55%
2030	5,718,081	719,335	12.58%	4,320,861	75.56%
2031	5,276,501	641,623	12.16%	4,643,146	88.00%
2032	4,853,872	577,125	11.89%	4,922,447	101.41%
2033	4,531,538	533,362	11.77%	5,325,140	117.51%
2034	4,138,598	473,042	11.43%	5,581,213	134.86%
2035	3,726,636	418,874	11.24%	5,963,522	160.02%
2036	3,417,667	384,146	11.24%	6,679,855	195.45%
2037	3,180,439	350,802	11.03%	7,590,751	238.67%
2038	2,938,291	319,392	10.87%	9,099,443	309.68%
2039	2,677,728	293,479	10.96%	1,573,432	58.76%
Total	\$107,991,453	\$13,756,766	12.74%	\$87,499,668	81.03%

1. Source: Arizona Public Safety Personnel Retirement System Actuarial Valuation as of June 30, 2019.

Scenario 1:

Smooth Pension Legacy Liability^{1,2}

Key Decision Points:
 • What funding level should the Authority target for a pension obligation?

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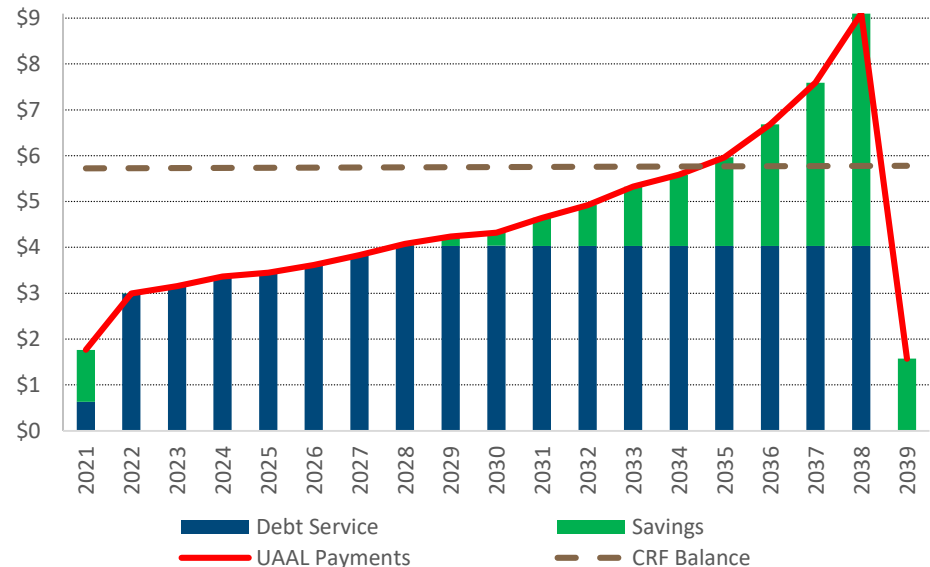
Issuing pension obligations to fully fund the Authority's unfunded pension liabilities could allow the Authority to generate significant net present value benefit totaling \$19.69 million (44.88% of pension fund deposit), including establishing Contingency Reserve Funds ("CRFs") while leveling out year-over-year payments

- Replacing the Authority's upward curving pension UAAL amortizations with level debt obligations could reduce the cost and life of the Authority's pension liability, and we expect the level debt amortization in particular would be well-received by rating agencies
- Our structure is designed to produce level debt service but ***without exceeding the current UAAL amortization in any year***
- As summarized below, ***this scenario could produce \$19,693,272 of total NPV savings***, including \$13,928,032 from reduced annual UAAL payments, \$5,724,090 from the creation of a Contingency Reserve Fund, and \$41,150 from interest on the CRF assumed at 0.05%

Summary Statistics: Funding Fire and Medical Pension Plan UAAL^{1,2}

Dated Date	12/1/2020
Final Maturity Date	12/1/2037
All-In TIC	3.10%
Arbitrage ("Arb") Yield	2.81%
Average Life	10.07 years
COP Par Amount	\$50,830,000
Pension Fund Deposit	\$43,884,689
Contingency Reserve Fund Deposit	\$5,724,090
Total Interest on CRF @ 0.05% Return	\$53,413
NPV of CRF Interest @ 2.81% (Arb Yield)	\$41,150
Cost Savings (UAAL – Debt Service)	\$20,810,187
NPV of Annual Savings @ 2.81% (Arb Yield)	\$13,928,032
Total NPV Benefit (CRF Deposits + NPV of CRF Interest + NPV of Annual Savings)	\$19,693,272
Total NPV Benefit (as % of Pension Fund Deposit)	44.88%
Actuarial Funding Status after Pension Obligations	100.00%

COP Results: Impact on Annual Pension Plan UAAL Payments (\$mil)^{1,2}



1. Market conditions as of September 9, 2020. Spreads based on comparable recent transactions. Stifel does not guarantee to underwrite at these levels. All NPV values are discounted to December 1, 2020 (assumed transaction closing date) at a discount rate of 2.81%, the arbitrage yield of Scenario 1. Please refer to Stifel's risk disclaimers in this presentation. UAAL and amortization computed by Stifel using assumptions from the 2019 Actuarial Report and annual UAAL payment data provided by PSPRS. UAAL payments shown are adjusted to reflect estimated payments made per Authority fiscal year based on Stifel's calculations and assumptions.

2. Due to the current market dislocation caused by COVID-19, the interest rates assumed herein are estimated and provided for discussion purposes only and should not be considered indicative of available market execution.

Scenario 1:

Smooth Pension Legacy Liability – Analysis Results^{1,2}

Fiscal Year Ending	Budgeted UAAL Payments	Debt Service	Annual Savings	CRF Balance (No Draw)	Interest on CRF @ 0.05%	Cash Flow Benefit	PV Benefit @ 2.81%
	[A]	[B]	[C] = [A]-[B]	[D]	[E]=[D] _{t-1} *0.05%	[F]=[C]+[E]	[G]=PV[F]
Dated Date				\$5,724,090		\$5,724,090	\$5,724,090
6/30/2021	\$1,766,099	\$631,765	\$1,134,335	\$5,725,751	\$1,662	\$1,135,996	\$1,117,840
6/30/2022	\$2,995,479	\$2,991,676	\$3,803	\$5,728,614	\$2,863	\$6,666	\$6,380
6/30/2023	\$3,156,208	\$3,155,344	\$864	\$5,731,479	\$2,864	\$3,729	\$3,471
6/30/2024	\$3,362,385	\$3,358,346	\$4,040	\$5,734,344	\$2,866	\$6,905	\$6,252
6/30/2025	\$3,448,928	\$3,444,140	\$4,789	\$5,737,211	\$2,867	\$7,656	\$6,742
6/30/2026	\$3,618,645	\$3,617,979	\$666	\$5,740,080	\$2,869	\$3,535	\$3,027
6/30/2027	\$3,830,470	\$3,827,394	\$3,077	\$5,742,950	\$2,870	\$5,947	\$4,954
6/30/2028	\$4,074,922	\$4,030,439	\$44,484	\$5,745,822	\$2,871	\$47,355	\$38,371
6/30/2029	\$4,235,222	\$4,033,911	\$201,312	\$5,748,695	\$2,873	\$204,184	\$160,918
6/30/2030	\$4,320,861	\$4,034,319	\$286,542	\$5,751,569	\$2,874	\$289,416	\$221,847
6/30/2031	\$4,643,146	\$4,033,908	\$609,238	\$5,754,445	\$2,876	\$612,114	\$456,363
6/30/2032	\$4,922,447	\$4,033,153	\$889,294	\$5,757,322	\$2,877	\$892,171	\$646,955
6/30/2033	\$5,325,140	\$4,031,752	\$1,293,389	\$5,760,201	\$2,879	\$1,296,267	\$914,256
6/30/2034	\$5,581,213	\$4,029,387	\$1,551,826	\$5,763,081	\$2,880	\$1,554,706	\$1,066,520
6/30/2035	\$5,963,522	\$4,029,304	\$1,934,219	\$5,765,962	\$2,882	\$1,937,100	\$1,292,469
6/30/2036	\$6,679,855	\$4,032,477	\$2,647,378	\$5,768,845	\$2,883	\$2,650,261	\$1,719,905
6/30/2037	\$7,590,751	\$4,031,476	\$3,559,276	\$5,771,730	\$2,884	\$3,562,160	\$2,248,416
6/30/2038	\$9,099,443	\$4,031,216	\$5,068,228	\$5,774,615	\$2,886	\$5,071,113	\$3,113,251
6/30/2039	\$1,573,432	\$0	\$1,573,432	\$5,777,503	\$2,887	\$1,576,319	\$941,245
Total	\$86,188,168	\$65,377,982	\$20,810,187		\$53,413	\$26,587,690	\$19,693,272

1. Market conditions as of September 9, 2020. Spreads based on comparable recent transactions. Stifel does not guarantee to underwrite at these levels. All NPV values are discounted to December 1, 2020 (assumed transaction closing date) at a discount rate of 2.81%, the arbitrage yield of Scenario 1. Please refer to Stifel's risk disclaimers in this presentation. UAAL and amortization computed by Stifel using assumptions from the 2019 Actuarial Report and annual UAAL payment data provided by PSPRS. UAAL payments shown are adjusted to reflect estimated payments made per Authority fiscal year based on Stifel's calculations and assumptions.
2. Due to the current market dislocation caused by COVID-19, the interest rates assumed herein are estimated and provided for discussion purposes only and should not be considered indicative of available market execution.

Scenario 2: Smooth Pension Legacy Liability and Shorten Amortization^{1,2}

Key Decision Points:
• How can the Authority address its escalating UAAL payments?

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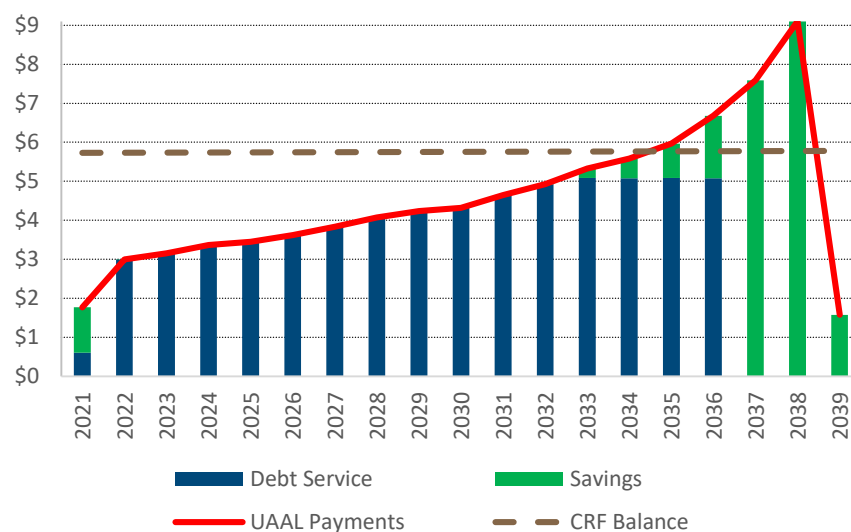
Expanding on Scenario 1, the Authority could shorten the amortization of the obligations, resulting in faster debt payoff, greater savings, a lower borrowing cost, and likely favorable rating agency views

- While Scenario 1 produces exceptional savings, Scenario 2 expands these savings by shortening the final maturity to 15 years
- In comparison to Scenario 1, this structure would result in higher annual debt service payments, but also **a lower borrowing cost, greater projected cash flow and NPV savings, and shortened pension-related liabilities**
- We expect rating agencies will favorably consider the highly conservative nature of this structure, which both levels the annual cost of the unfunded pension liability and shortens the final maturity
- Our structure is designed to produce level debt service but **without exceeding the current UAAL amortization in any year**
- As summarized below, **this structure could produce \$20,397,334 of total NPV savings**, including \$14,632,095 from reduced annual UAAL payments, \$5,724,090 from the creation of a Contingency Reserve Fund, and \$41,150 from interest on the CRF assumed at 0.05%

Summary Statistics: Funding Fire and Medical Pension Plan UAAL^{1,2}

Dated Date	12/1/2020
Final Maturity Date	12/1/2035
All-In TIC	2.94%
Arbitrage ("Arb") Yield	2.64%
Average Life	9.36 years
Obligation Par Amount	\$50,830,000
Pension Fund Deposit	\$43,884,689
Contingency Reserve Fund Deposit	\$5,724,090
Total Interest on CRF @ 0.05% Return	\$53,413
NPV of CRF Interest @ 2.81% (Scenario 1 Arb Yield)	\$41,150
Cost Savings (UAAL – Debt Service)	\$22,686,963
NPV of Annual Savings @ 2.81% (Scenario 1 Arb Yield)	\$14,632,095
Total NPV Benefit (CRF Deposits + NPV of CRF Interest + NPV of Annual Savings)	\$20,397,334
Total NPV Benefit (as % of Pension Fund Deposit)	46.48%
Actuarial Funding Status after Pension Obligations	100.00%

COP Results: Impact on Annual Pension Plan UAAL Payments (\$mil)^{1,2}



1. Market conditions as of September 9, 2020. Spreads based on comparable recent transactions. Stifel does not guarantee to underwrite at these levels. All NPV values are discounted to December 1, 2020 (assumed transaction closing date) at a discount rate of 2.81%, the arbitrage yield of Scenario 1. Please refer to Stifel's risk disclaimers in this presentation. UAAL and amortization computed by Stifel using assumptions from the 2019 Actuarial Report and annual UAAL payment data provided by PSPRS. UAAL payments shown are adjusted to reflect estimated payments made per Authority fiscal year based on Stifel's calculations and assumptions.
2. Due to the current market dislocation caused by COVID-19, the interest rates assumed herein are estimated and provided for discussion purposes only and should not be considered indicative of available market execution.

Scenario 2: Smooth Pension Legacy Liability and Shorten Amortization – Analysis Results^{1,2}

Key Decision Points:
•What level of savings can the Authority expect from a pension obligation?

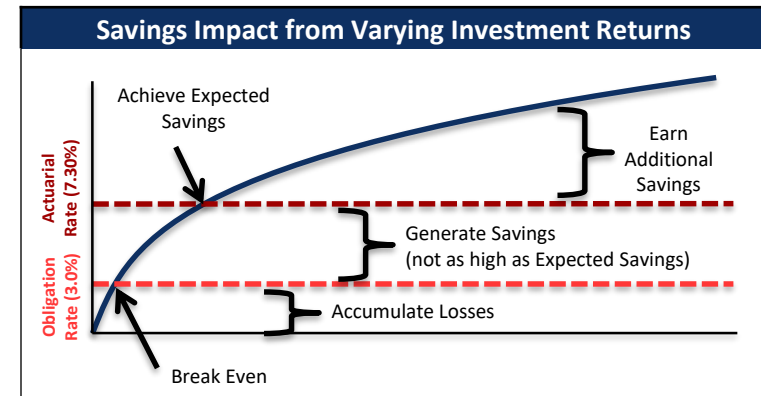
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Fiscal Year Ending	Budgeted UAAL Payments	Debt Service	Annual Savings	CRF Balance (No Draw)	Interest on CRF @ 0.05%	Cash Flow Benefit	PV Benefit @ 2.81%
	[A]	[B]	[C] = [A]-[B]	[D]	[E]=[D] _{t-1} *0.05%	[F]=[C]+[E]	[G]=PV[F]
Dated Date				\$5,724,090		\$5,724,090	\$5,724,090
6/30/2021	\$1,766,099	\$601,386	\$1,164,714	\$5,725,751	\$1,662	\$1,166,375	\$1,147,734
6/30/2022	\$2,995,479	\$2,990,681	\$4,798	\$5,728,614	\$2,863	\$7,661	\$7,332
6/30/2023	\$3,156,208	\$3,153,815	\$2,393	\$5,731,479	\$2,864	\$5,258	\$4,894
6/30/2024	\$3,362,385	\$3,361,139	\$1,246	\$5,734,344	\$2,866	\$4,111	\$3,723
6/30/2025	\$3,448,928	\$3,446,072	\$2,856	\$5,737,211	\$2,867	\$5,723	\$5,040
6/30/2026	\$3,618,645	\$3,613,957	\$4,689	\$5,740,080	\$2,869	\$7,557	\$6,473
6/30/2027	\$3,830,470	\$3,827,273	\$3,197	\$5,742,950	\$2,870	\$6,067	\$5,054
6/30/2028	\$4,074,922	\$4,073,556	\$1,367	\$5,745,822	\$2,871	\$4,238	\$3,434
6/30/2029	\$4,235,222	\$4,232,730	\$2,492	\$5,748,695	\$2,873	\$5,365	\$4,228
6/30/2030	\$4,320,861	\$4,320,436	\$426	\$5,751,569	\$2,874	\$3,300	\$2,529
6/30/2031	\$4,643,146	\$4,641,415	\$1,731	\$5,754,445	\$2,876	\$4,607	\$3,434
6/30/2032	\$4,922,447	\$4,918,145	\$4,302	\$5,757,322	\$2,877	\$7,179	\$5,206
6/30/2033	\$5,325,140	\$5,081,623	\$243,517	\$5,760,201	\$2,879	\$246,395	\$173,782
6/30/2034	\$5,581,213	\$5,079,815	\$501,398	\$5,763,081	\$2,880	\$504,278	\$345,932
6/30/2035	\$5,963,522	\$5,081,289	\$882,233	\$5,765,962	\$2,882	\$885,115	\$590,565
6/30/2036	\$6,679,855	\$5,077,875	\$1,601,980	\$5,768,845	\$2,883	\$1,604,863	\$1,041,487
6/30/2037	\$7,590,751	\$0	\$7,590,751	\$5,771,730	\$2,884	\$7,593,635	\$4,793,062
6/30/2038	\$9,099,443	\$0	\$9,099,443	\$5,774,615	\$2,886	\$9,102,329	\$5,588,089
6/30/2039	\$1,573,432	\$0	\$1,573,432	\$5,777,503	\$2,887	\$1,576,319	\$941,245
Total	\$86,188,168	\$63,501,206	\$22,686,963		\$53,413	\$28,464,466	\$20,397,334

1. Market conditions as of September 9, 2020. Spreads based on comparable recent transactions. Stifel does not guarantee to underwrite at these levels. All NPV values are discounted to December 1, 2020 (assumed transaction closing date) at a discount rate of 2.81%, the arbitrage yield of Scenario 1. Please refer to Stifel's risk disclaimers in this presentation. UAAL and amortization computed by Stifel using assumptions from the 2019 Actuarial Report and annual UAAL payment data provided by PSPRS. UAAL payments shown are adjusted to reflect estimated payments made per Authority fiscal year based on Stifel's calculations and assumptions.
2. Due to the current market dislocation caused by COVID-19, the interest rates assumed herein are estimated and provided for discussion purposes only and should not be considered indicative of available market execution.

Pension Obligations: Risks

- Pension obligations carry three distinct types of risks: i) actuarial risk, ii) market risk, and iii) other risks
- Actuarial Risk.** Any retirement system's independent actuaries calculate projections for plan assets and liabilities, and these projections are premised on a variety of assumptions such as investment returns, payroll increase, COLA, mortality, early retirement, and benefit payments
 - Annual employer contributions are calculated based on these assumptions
 - Any revision or variance from these assumptions will alter projections and required contributions, regardless of the issuance of pension obligations
 - Actuarial risk is inherent to all pension funds, and all projections of future contributions and payouts
- Market Risk.** The primary risk associated with pension obligations is long-term investment return performance
 - The obligation rate is impacted by market risk at the time the obligations are sold, but is locked in after that
- Other Risks.** Pension funding obligations have numerous risks including, but not limited to, variance from the anticipated investment return, payroll increase, COLA, mortality, early retirement, covered payroll and other assumptions contained in the actuarial reports, CAFR and other documents
 - All references to expected savings are for potential savings and are based on achieving rates assumed in actuarial reports, CAFR and other documents
 - Issuing pension obligations could result in savings that are greater or less than stated in the analysis, or could result in a loss
 - Potential savings vary from year to year; Actual savings or losses and the success of the pension obligation transaction cannot be known until the amortization of the final pension obligation maturity
- Additional risks may also exist



Mitigating Risks: Contingency Reserve Fund

Key Decision Points:
• How can the Authority help mitigate risks associated with COPs?

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The Authority can apply a portion of obligation proceeds to create a Contingency Reserve Fund that helps manage market and actuarial risks associated with COPs

- **What?** Helps mitigate risks associated with year-over-year volatility in investment earnings as well as changes in actuarial assumptions, such as assumed rate of return, COLA, mortality
- **How?** Use a portion of COPs/lease proceeds to establish an initial balance in CRFs for the Fire and Medical Plan
 - Apply a defined portion of ongoing year-over-year budgetary savings from the pension obligation (difference between what UAAL payments would have been versus debt service costs) to continue funding CRF
- **Why?** In years where investment returns do not meet defined/established benchmarks, and/or changes in actuarial assumptions cause a significant change in projected annual payments, the Authority can draw on the CRF to smooth the budgetary impact of funding additional contributions for the newly created UAAL
- **Why not?** Negative carry of issuing additional debt to fund an upfront deposit

Rules for Investment of Proceeds. This is akin to permitted investment guidelines for reserve/escrow funds

- Proceeds should only be invested in liquid and/or short-term products to ensure prompt availability of funds

Rules for CRF Draws. While there may be greater flexibility to accord broader rules for draws on an CRF absent COPs/lease proceeds, in practice, permitting draws for any/every possible increase in payments could deplete the balance too soon

- The Authority may consider establishing a minimum fund balance threshold before which draws on the balance of the CRF could occur
- Draws may also be restricted to draws of investment income only, while the balance is untouched
- Establish periodic funded ratio thresholds, where CRF balance above a pre-defined level is drawn to supplement ARC

Rules for Contingency Replenishment. Could use ongoing pension obligation savings or use *sell the float* on other Authority held funds for periodic inflows

- The Authority must also consider mechanisms to build up and/or maintain the CRFs balance by securing a stream of steady cash flow beyond the initial deposit
- This entails defining the revenue and investment sources for fiscal transparency, and redirecting investment returns in excess of an established benchmark to the Contingency Reserve Fund

Mitigating Risks:

Contingency Reserve Fund Sample Term Sheet

Key Decision Points:
 • How can the Authority help mitigate risks associated with COPs?

STIFEL

The Authority can apply a portion of COPs/lease proceeds to create a Contingency Reserve Fund that helps manage market and actuarial risks associated with COPs

Sample Term Sheet for Fire and Medical

Purpose	<ul style="list-style-type: none"> To mitigate the impact of 1) investment return volatility and 2) changes in select actuarial assumptions (as defined herein) on COPs/lease proceeds deposited with PSPRS against the Authority's Fire and Medical pension liability
Initial Deposit	<ul style="list-style-type: none"> Use a portion of existing cash balances to create a CRF for managing risks associated with the Fire and Medical pension liability
Rules for Investment	<ul style="list-style-type: none"> Principal protected Gross funded Liquid within 90 days Proceeds should only be invested in liquid and/or short-term products to ensure prompt availability of funds Authority may have opportunity to utilize Act 151 Trusts to help PSPRS manage investment of proceeds; alternatively, could serve as a tool for supporting a local bank as trustee
Rules for Draws	<ul style="list-style-type: none"> Market. Draw when investment return is below a defined threshold, for example 5%, or the Obligation Rate Actuarial. Draw when changes to COLA, revisions to mortality assumptions, and/or revision of the investment return assumptions occur and cause an impact on AAL in excess of a defined threshold The Authority may consider establishing a minimum fund balance threshold before which draws on the balance of the CRF could occur Draws may also be restricted to draws of investment income only, while the balance is untouched Establish periodic funded ratio thresholds, where CRF balance above a pre-defined level is drawn to supplement ARC
Rules for Replenishment	<ul style="list-style-type: none"> Could use ongoing pension obligation savings or use sell the float on other Authority held funds for periodic inflows The Authority must also consider mechanisms to build up and/or maintain the CRF balance by securing a stream of steady cash flow beyond the initial deposit Amortize replenishment from General Fund over 7 years on a level basis This entails defining the revenue and investment sources for fiscal transparency, and redirecting investment returns in excess of an established benchmark to the Contingency Reserve Fund
Sizing	<ul style="list-style-type: none"> Size initial deposit to manage "worst case" scenario of all permitted draw events (market volatility and actuarial changes) occurring in one valuation Market. \$3,815,536; size initial deposit to manage up to 3 years of new UAAL payments that would be created if PSPRS experienced 30% investment loss in year 1 of issuing pension obligations Actuarial. TBD by actuaries; size initial deposit to manage up to 3 years of new UAAL payments that would be created if the actuarial rate was revised to 7%, COLA increased by 1% and PSPRS adopted a new mortality table
Rules for Extinguishment	<ul style="list-style-type: none"> Upon the repayment of the final debt service payment, the Authority could redirect the reserve to apply to fund OPEB or other retiree benefits, or General Fund

Case Studies: National Examples

Assessment Factors:
•Where have pension obligations been successful?

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August 2016



\$600,660,000

STATE OF WISCONSIN

General Fund Annual
Appropriation Refunding
Bonds of 2016, Series A & B
(Taxable)

Bookrunner

obligation borrowing in 2003 as well as an FIL
accounting method

- Implemented a Stabilization Fund to help Wisconsin manage its pension obligation liability
- Since 2003, Wisconsin has conducted 4 separate financings to continue addressing this liability in the most favorable way while maintaining 100% funding

- Wisconsin is the only state nationally with a fully funded pension system; this has been achieved through the implementation of a pension

State of Wisconsin

Date	Par	Issuer	Security	Rating	Stifel Role
August 2016	\$600.7mm	State of Wisconsin	Annual Appropriation	Aa3/AA-/AA-	Bookrunner

State of Wisconsin Historical Ratings Changes

	General Obligation				GFAAB		
	Moody's	S&P	Fitch	Kroll	Moody's	S&P	Fitch
2003			AA (Negative)				AA- (negative)
2004							
2005		AA- (Stable)				A+ (Stable)	
2006	Aa3 (Negative)		AA- (Stable)		A1 (Stable)		A+ (stable)
2007							
2008							
2009							
2010							
2011							
2012	Aa2 (Stable)		AA (Stable)		Aa3 (Stable)		AA- (stable)
2013		AA (stable)		AA (stable)		AA- (stable)	
2014							
2015							
2016							
2017							
2018	Aa1 (stable)		AA+ (stable)	AA+ (positive)	Aa2 (stable)		AA (stable)
2019							
2020							

November 2005



\$101,515,000

CITY OF BROCKTON, MA

General Obligation Bonds of
2005 (Taxable)

Overview

Date	Par	Issuer	Security	Rating
November 2005	\$101.515mm	City of Brockton	General Obligation	Aaa/AAA/NR

- Very conservative structure with no savings in the first 5 years
- Brockton's pension obligations implemented a Stabilization Fund that was funded with 50% of ongoing savings generated from the pension borrowing
 - However, there was no initial deposit to the Stabilization Fund from obligation proceeds, which limited the City's ability to manage the impact of the 2008 financial crisis

Best Practices and Lessons Learned: One Size Does NOT Fit All

Assessment Factors:

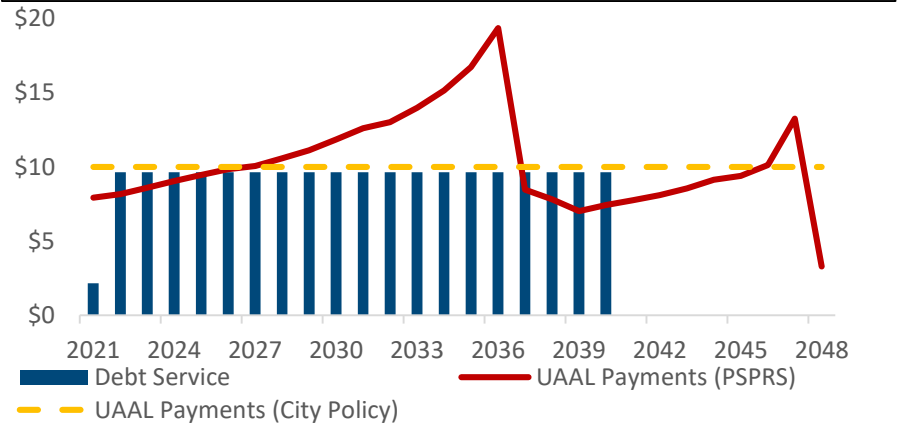
•How can I tailor the structure to meet my policy needs?

A pension obligation financing is a tailored tool that for helping drive a given municipality’s desired policy objectives

City of Flagstaff^{1,2}

- Flagstaff is issuing Certificates of Participation to fully fund its pension obligation. Certificates are secured by a leasehold interest in various city-owned assets
- The City already had a policy in place for making “supplemental” UAAL contributions every year (up to \$10 million available in total annually) to accelerate the repayment of its UAAL before the PSPRS amortization period
- The City also wanted to create budgetary certainty with level year-over-year costs and provision for future contingencies
- Given the City’s policy of accelerated UAAL repayment, the City can shorten this debt to 19-20 years, while still generating savings and creating CRFs

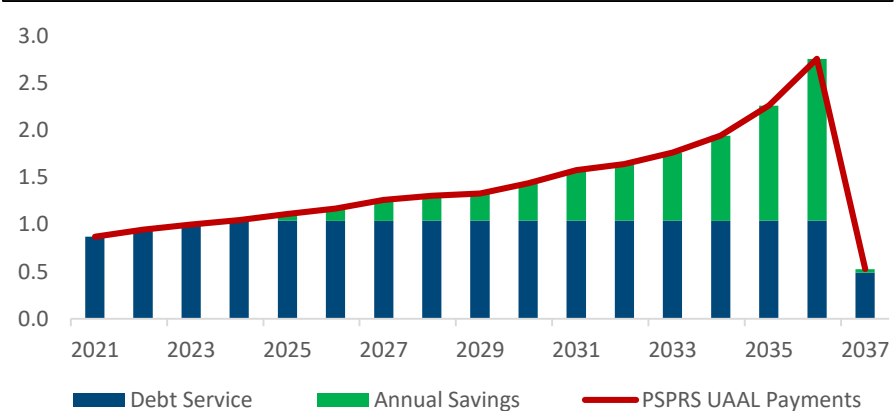
While debt service exceeds “PSPRS UAAL Payments” in some years, it remains below the City’s Policy payment objective of ~\$10M



Gila County^{1,2}

- Gila County’s policy objectives include ensuring debt service costs associated with a pension borrowing do not exceed PSPRS projections for any given year
- They are also interested in creating a more level payment profile to shave down the cliff presented by escalating PSPRS UAAL payment projections
- Finally, Gila County has existing cash reserves that they are exploring as a potential source for establishing a pension liability management reserve fund that can help insulate against market and actuarial risks associated with pension costs in general and pension obligations in particular

Debt service does not exceed “PSPRS UAAL Payments” in any years, but approximates \$1 million or less year-over-year



1. Source: Arizona Public Safety Personnel Retirement System Actuarial Valuation as of June 30, 2019.

2. Due to the current market dislocation caused by COVID-19, the interest rates assumed herein are estimated and provided for discussion purposes only and not indicative of available market execution.

11

Best Practices and Lessons Learned

Assessment Factors:
•What are lessons learned and best practices that can help ensure success?

STIFEL

An issuer has to balance the advantages of achieving full funding against its capacity to incur debt

	Partial Funding	Full Funding
Benefits	<ul style="list-style-type: none"> • The municipal entity is able to quickly achieve a targeted increase in its funded ratio • Reduces the annual cost of pension payments • May be able to achieve annual savings that can supplement payments towards the remaining liability 	<ul style="list-style-type: none"> • The municipality is able to quickly achieve an 100% funded pension liability • Fully funded liability is looked at favorably by rating agencies and may improve the credit rating • Provides annual savings that may be of use for other purposes • Reduces the annual cost of pension payments
Risks	<ul style="list-style-type: none"> • Required to make debt service payments, even in the event the costs of the pension payments increase • The funded ratio could decrease as pension costs rise • The municipality will be required to make a combination of debt service and pension payments annually 	<ul style="list-style-type: none"> • Required to make debt service payments, even in the event the costs of the pension payments increase • The funded ratio could decrease as pension costs rise

























Borrowing: Other Recommended Structural Features and Historical Best Practices

Market and Timing	<ul style="list-style-type: none"> • Given equity market volatility, laddering in COPs/lease proceeds for investment over time is a prudent approach, commonly used to help mitigate equity market timing concerns
Long-Term, Fixed Rate, Current Interest Obligations	<ul style="list-style-type: none"> • Most common structure in the municipal market • Allows issuer to take advantage of the long-term low-rate environment • Once issued, fixed rate obligations carry no risks associated counterparty, credit or rate • Most favorably viewed by rating agencies and policymakers
Savings Structure	<ul style="list-style-type: none"> • Level debt service or uniform savings enforce discipline in early years of issue and benefits intergenerational equity
Flexible Authorizing Legislation	<ul style="list-style-type: none"> • Authorizing legislation should endorse cautious structuring parameters while retaining some flexibility with regards to the market and timing of the pension obligating
Prudent Contribution Practices	<ul style="list-style-type: none"> • While a pension obligation can help generate a one-time bump in a pension plan's funded ratio, issuers need to continue making normal contributions in the ensuing years to maintain the increased funded ratio

Pension Credentials

Stifel's financing team for the Authority provides over \$22 billion of senior managed pension obligation experience

Stifel's Select Pension Experience

<p><i>Exp. 4Q2020</i></p>  <p>\$440,000,000 City of Huntington Beach Pension Obligation Bonds <i>Bookrunner</i></p>	<p><i>August 2020</i></p>  <p>\$131,000,000 City of Flagstaff (AZ) GFAABs <i>Bookrunner</i></p>	<p><i>February 2020</i></p>  <p>\$130,390,000 City of Pasadena (CA) Taxable Refunding POBs <i>Bookrunner</i></p>	<p><i>September 2019</i></p>  <p>\$64,420,000 City of Glendora (CA) Taxable POBs <i>Bookrunner</i></p>	<p><i>August 2018</i></p>  <p>\$15,430,000 City of Wixom Limited Tax GO POBs <i>Bookrunner</i></p>	<p><i>July 2018</i></p>  <p>\$340,000,000 County of Riverside (CA) Pension Funding TRANS <i>Bookrunner</i></p>
<p><i>May 2017</i></p>  <p>\$31,960,000 City of Riverside Taxable POBs <i>Bookrunner</i></p>	<p><i>August 2016</i></p>  <p>\$400,145,000 State of Wisconsin GFAABs <i>Bookrunner</i></p>	<p><i>June 2016</i></p>  <p>\$340,000,000 County of Riverside (CA) Pension Funding TRANS <i>Bookrunner</i></p>	<p><i>May 2016</i></p>  <p>\$31,145,000 City of Riverside Taxable Pension BANs <i>Bookrunner</i></p>	<p><i>January 2016</i></p>  <p>\$334,275,000 County of Orange (CA) Taxable POBs <i>Bookrunner</i></p>	<p><i>July 2015</i></p>  <p>\$1,386,045,000 City of Los Angeles Pension Funding TRANS <i>Bookrunner</i></p>
<p><i>May 2015</i></p>  <p>\$30,940,000 City of Riverside Taxable POBs <i>Bookrunner</i></p>	<p><i>August 2015</i></p>  <p>\$32,020,000 City of Oceanside POB Refunding <i>Bookrunner</i></p>	<p><i>March 2011</i></p>  <p>\$269,815,000 Cwllth of Kentucky Funding Notes, Gen. Fund <i>Bookrunner</i></p>	<p><i>September 2010</i></p>  <p>\$289,335,000 Sonoma County, Cal. Pension Bonds <i>Bookrunner</i></p>	<p><i>August 2010</i></p>  <p>\$467,555,000 Cwllth of Kentucky Funding Notes, Genl Fund <i>Bookrunner</i></p>	<p><i>January 2010</i></p>  <p>\$3,466,000,000 State of Illinois GO Bonds <i>Bookrunner</i></p>
<p><i>June 2003</i></p>  <p>\$10,000,000,000 State of Illinois GO Bonds <i>Joint Bookrunner</i></p>	<p><i>November 2005</i></p>  <p>\$101,515,000 City of Brockton, Mass. GO Bonds <i>Bookrunner</i></p>	<p><i>December 2008</i></p>  <p>\$402,820,000 City of Houston, Tex. Pension Bonds <i>Bookrunner</i></p>	<p><i>April 2008</i></p>  <p>\$2,275,578,270.75 State of Connecticut GO Bonds <i>Bookrunner</i></p>	<p><i>April 2008</i></p>  <p>\$798,120,000 State of Wisconsin GFAAB <i>Bookrunner</i></p>	<p><i>April 2009</i></p>  <p>\$400,000,000 Milwaukee Cnty, Wisc. Pension Notes <i>Bookrunner</i></p>

Pension Risk Disclaimer and Engaged Underwriter Disclosure

Certificates of Participation (“COPs”) are a source of financing for unfunded actuarial liabilities of pension funds and can serve a valuable function. However, the success of a COP financing is dependent on a number of assumptions proving to be accurate, and the failure of any of these assumptions is a risk that a government issuing COPs should consider.

Among the assumptions that are important to a COP financing, and the risks associated with those assumptions providing to be inaccurate, are the following:

- **Assumption:** The investment yield on the COP proceeds once deposited in the pension fund will equal or exceed the yield on the COPs. **Risk:** If the investment yield on the COP proceeds is less than the yield on the COPs, and the decline is not offset by positive changes in other assumptions, the issuance of the COPs may actually increase the unfunded actuarial liability.
- **Assumption:** Payroll increases during the term of the COPs will be as anticipated when the unfunded actuarial liability was estimated at COP issuance. **Risk:** If payroll increases during the term of the COPs exceed expectations, and the increases are not offset by positive changes in other assumptions, the COP proceeds will not suffice to cover the unfunded actuarial liability.
- **Assumption:** Cost of living adjustments (“COLAs”) will be as anticipated when the unfunded actuarial liability was estimated at COP issuance. **Risk:** If COLAs exceed expectations during the term of the COPs, and the increases are not offset by positive changes in other assumptions, the COP proceeds will not suffice to cover the unfunded actuarial liability.
- **Assumption:** Various assumptions used in calculating the unfunded actuarial liability -- such as mortality rates, early retirement incentives, types of payrolls covered by the pension fund -- will be as anticipated at the time of COP issuance. **Risk:** If there are reductions in mortality rates, increases in early retirement incentives, expansions of the payrolls covered by the pension plan during the term of the COPs, and these changes are not offset by positive changes to other assumptions, the COP proceeds will not suffice to cover the unfunded actuarial liability.

In addition to analyzing potential benefits that are based on achieving assumptions made in estimating the unfunded actuarial liability, we will also analyze potential budgetary benefits or losses based on various prospective levels of the pension systems’ earnings to assist you in gauging the likelihood of success of a COP transaction. It should be noted that potential budgetary benefits vary from year to year. Actual benefits or losses and the success of the COP financing cannot be known until the COPs have been paid in full.

Stifel, Nicolaus & Company, Incorporated (“Stifel”) has been engaged or appointed to serve as an underwriter or placement agent with respect to a particular issuance of municipal securities to which the attached material relates and Stifel is providing all information and advice contained in the attached material in its capacity as underwriter or placement agent for that particular issuance. As outlined in the SEC’s Municipal Advisor Rule, Stifel has not acted, and will not act, as your municipal advisor with respect to the issuance of the municipal securities that is the subject to the engagement.

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PUBLIC
AGENCY
RETIREMENT
SERVICES

PARS

TRUSTED SOLUTIONS. LASTING RESULTS.



CENTRAL ARIZONA FIRE & MEDICAL AUTHORITY

PARS Section 115 Pension Prefunding Trust Services
September 2020

Introduction

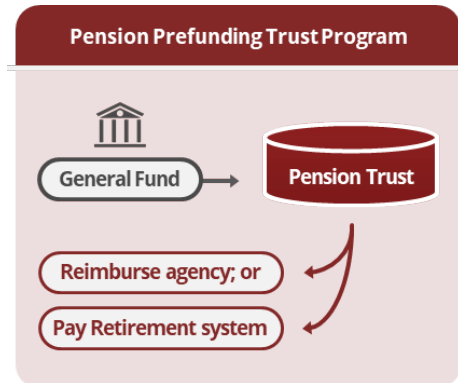
Public Agency Retirement Services (PARS) proposes a comprehensive Section 115 pension prefunding trust solution for Central Arizona Fire and Medical Authority.

PARS' first-of-its-kind Section 115 trust, offered in **partnership with U.S. Bank and Vanguard**, enables the Authority to set aside and locally control funds to manage its pension costs -- while providing economies of scale for investment, administrative, and trustee services.

PARS pioneered the pension prefunding concept with an IRS Private Letter Ruling in 2015 and offers the only large-scale trust of its kind in the nation (now with 220+ public agencies).

It is currently the only pension prefunding trust available in Arizona and would serve as a critical tool for the Authority to address its long-term Public Safety Personnel Retirement System (PSPRS) costs.

Section 115 pension prefunding trusts are allowed in the state due to recently enacted legislation and the PARS trust documents and structure have been vetted by our Arizona attorneys, Snell & Wilmer, for legal use in the state.



What are Advantages of the Authority Using a Pension Prefunding Trust?

1. Help **prudently manage long term PSPRS costs** and obligations
2. **Maintain local control** of pension assets compared to entrusting them with a state system
3. **Protect funds from diversion** to other uses more than a budget reserve account
4. **Create a rainy-day fund** that can be used for PSPRS-related costs during difficult budgetary times
5. **Stabilize contribution rates** since assets can be used to mitigate rate increases or to make additional contributions to PSPRS
6. **Achieve greater long-term investment returns** than a budget reserve account due to diversification of investments
7. **Invest funds differently than PSPRS** or hedge against the system's approach to investing its assets
8. **In lieu of extra contributions**, which are amortized over many years and don't immediately impact rates
9. Actively addressing future obligations can **favorably impact an agency's credit rating**

Why are the Advantages of Using the PARS Trust?

- **Only trust currently available in Arizona** - Although recent legislation (SB 1354) allows for the development of a trust operated by PSPRS and the State Treasurer, the programs are still in the early development phase and will not be available until 2021.
- **Allows for reimbursements back to Authority** for pension costs as approved by the IRS unlike with the proposed PSPRS trust. This provides greater flexibility and local control over the use of the funds. The structure and design of the State Treasurer trust is unclear since not stipulated in SB 1354.

- **Ready-to-use, simply organized** trust and investment program that is compliant with Arizona and federal law as well as GASB rules
- **IRS-approved** trust with favorable Private Letter Ruling that provides tax-exempt status and protections for clients (no longer available for newly developed trusts)
- **Flexible, low-cost investment options** designed by Vanguard and HighMark specifically for pension prefunding trust needs
- **Regular reporting** that includes monthly/annual statements, quarterly reports, and periodic in-person reviews
- **Streamlined implementation process** with signature-ready documents and technical guidance
- **No startup costs**, minimum contributions, transaction fees, trading fees or ongoing compliance costs
- **Fees that decrease** as total assets of all program members accumulate (if Vanguard is selected as investment manager)
- **Assistance with annual audit** and GASB 67/68 reporting requirements
- **Hands-on consulting, analysis, and technical guidance** by PARS consulting team
- **No red tape or fees** to enter or leave the trust in addition to a no-cost 30-day termination option
- **Fiduciary protection** from the 5th largest bank and one of the largest Section 115 trustees in the nation, U.S. Bank
- **Experience of PARS**, the administrator of Section 115 trusts and pension prefunding trusts for over 425 local governments clients

What are the Trust's Turn-key Services?

PARS provides the Authority with economies of scale and limited burden on your staff:



- Trust administration & recordkeeping
- Trustee & custodial services
- Fiduciary investment advisory & management
- Ready-to-go compliant trust documents
- Federal & state compliance monitoring
- Flexible, low-cost investment options
- Reporting & statements
- Annual audit & GASB reporting support
- Contribution & disbursement processing
- Hands-on support & program liaison

Who are the Program Providers?

PARS – Trust Administrator



Dedicated solely to the retirement plan and trust needs of public agencies since 1984, PARS administers over 425 Section 115 trust plans (including over 220 in pension prefunding trust). PARS is the pioneer and administrator of the **largest and only national pension prefunding trust**. We will handle all recordkeeping, reporting, servicing, compliance monitoring and program coordination for the Authority's account.

U.S. Bank – Trustee/Custodian



The 5th largest bank, and **largest trustee for Section 115 trusts in the nation**, U.S. Bank will serve as trustee and custodian for the Authority's account. The Bank, which serves all of PARS' 1,000+ public agency plans, has over \$5 billion in Section 115 trust assets under administration, and will act in a fiduciary role to safeguard the Authority's assets.

Vanguard or HighMark Capital Management – Investment Manager



Vanguard and HighMark provide **flexible, low cost investment options** specially designed for Section 115 trust members. With Vanguard's approach, the Authority can select from 4 portfolios of varying risk tolerance (fixed income, conservative, balanced and growth) that are some of the lowest cost in the nation. With HighMark (which serves as investment sub-advisor to U.S. Bank), the Authority can select from five actively or passively managed strategies, as well as a customized option.

What are the Authority's Investment Options?

The PARS Pension Prefunding Trust Program offers a highly flexible investment program which includes active, indexed, and customized approaches to investing its pension assets.

OPTION A: VANGUARD

PARS offers a low cost approach through Vanguard, one of the world's largest and most respected investment managers. Under this option, the Authority can select from 4 pre-established portfolios that have been developed exclusively for the PARS program. These portfolios use Vanguard's institutional class, index-based, mutual funds and have very low weighted expense ratios (0.07-0.09% of assets). The Vanguard team assigned to this trust is located in the company's Scottsdale and Philadelphia offices.

The asset allocations for each of these portfolios as of June 30, 2020 are as follows:

Portfolio	Equity (%)	Fixed Income (%)	Cash (%)	Other (%)
Fixed Income	--	95.7%	2.3%	2.0%
Conservative	42.7%	54.9%	1.4%	1.0%
Balanced	60.6%	37.8%	1.1%	0.6%
Growth	76.5%	22.2%	0.9%	0.4%

The concept of these portfolios is to build up large economies of scale for pricing whereby the investment management fees decrease as the combined assets of all participating agencies within the 4 portfolios increase. As a result of program growth over the past 5 years, the investment management fee for all entities that invest in a Vanguard portfolio has already dropped to 0.03% of assets and will continue to decrease as the total assets grow.

OPTION B: HIGHMARK

Serving as discretionary sub-advisor to U.S. Bank, HighMark offers the Authority the following choices related to the investment of its funds.

1. Five Risk Tolerance Levels

The Authority can participate in one of five risk tolerance levels that have been developed specifically for clients in PARS Section 115 Trust Program. The five portfolios include: (a) actively managed underlying mutual funds intended to outperform benchmarks or (b) low-cost Index/Exchange-Traded Funds (ETFs) which are baskets of stocks tracking the composition and performance of most leading market indices. The following table provides shows the tactical asset allocation targets for each of the five portfolios:

Strategy	Equity (%)	Fixed Income (%)	Cash (%)
Conservative	15%	81%	4%
Mod. Conservative	29%	67%	4%
Moderate	48%	48%	4%
Balanced	58%	38%	4%
Capital Appreciation	72%	24%	4%

2. Customized Approach

Using a discretionary trustee approach, the Authority can customize its own portfolio under the investment and fiduciary advice of HighMark to include: (a) any funds available under an open architecture trading platform, (b) any combination of active and index funds in the pre-established portfolios, or (c) individual securities/bonds to

reduce costs. This customized option, which requires \$5 million in assets or more, gives the Authority full flexibility of its investments.

What are the Fees?

Fees for the PARS Pension Prefunding Trust are broken down into trust administration (paid to PARS), trustee (paid to U.S. Bank) and investment management costs (paid to either HighMark or Vanguard depending on investment option selected). A full breakdown of these program fees are listed below.

TRUST ADMINISTRATION/CONSULTING FEES

Trust administration fees provide for all plan administration services, including compliance monitoring, consulting, recordkeeping, funding analysis, and reporting.

Company	Ongoing Fee
PARS	0.25% for assets under \$10 million
	0.20% for assets \$10-15 million
	0.15% for assets \$15-50 million
	0.10% for assets over \$50 million

TRUSTEE/INVESTMENT MANAGEMENT FEES

Option A – Vanguard

Company	Ongoing Fee
Vanguard	0.07% for assets under \$50 million*
	0.04% for assets \$50-\$150 million*
	0.03% for assets \$150-\$250 million*
	0.01% for assets \$250-\$500 million*
	0.005% for assets over \$500 million*
U.S. Bank	0.05% first \$25 million**
	0.04% next \$25 million**
	0.03% over \$50 million**

*Please note that Vanguard's fees are based on the combined assets of all agencies within the 4 Vanguard portfolio options. As a result of this, the current blended investment management fee for all members (as of 6/30/20) is **0.03%**.

**U.S. Bank's trustee fees are based on the combined assets of all agencies within each selected investment portfolio.

Option B - HighMark

Company	Ongoing Fee
U.S. Bank/HighMark	0.35% for assets under \$5 million*
	0.25% for assets \$5—\$10 million
	0.20% for assets \$10—\$15 million
	0.15% for assets \$15—\$50 million
	0.10% for assets over \$50 million

**Please note that all fees are waived on the portfolio's money market fund. The 0.35% fee represents the highest weighted investment management fee that can be charged, but as of August 31, 2020 actual fees for the 5 pre-established portfolio options were 0.34%.*

Contact

Maureen Toal

PARS Senior Vice President

Phone: (844) 540-6732

Email: mtoal@pars.org

The Central Arizona Fire and Medical Authority Board of Directors have reviewed and approved the following financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805, 807.

CAFMA General Fund

Fire Board Chairperson Date

Fire Board Clerk Date

Signature indicating approval on next page

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
CHECK RECONCILIATION SEPTEMBER, 2020

Reconciliation:

Beginning Balance:	\$	3,242,571.16
Deposits:	\$	1,190,798.85
Transfers In - Capital Reserve Fund:	\$	-
Payroll Direct Deposit:	\$	-
Disbursements:	\$	(2,617,074.89)
Transfer from CVFD & CYFD	\$	46,818.95
Ending Balance:	\$	1,863,114.07

Difference Between Balances: \$ -

Bank Statement Balance:

Balance Per Bank:	\$	2,048,709.16
Outstanding Checks:	\$	(185,595.09)
Outstanding Deposits:	\$	-
Voided Checks From Prior Months:	\$	-
Payroll Direct Deposit:	\$	-
Ending Balance:	\$	1,863,114.07

G/L Ending Balance: \$ 1,863,114.07

\$ 1,863,114.07

Deposits Per Bank Statement:

Fire District Deposits:	\$	1,190,798.85
Interest Income:	\$	-
Transfer In From CVFD:	\$	16,201.67
Transfer In From CYFD:	\$	30,617.28
Transfer To Capital Reserve:	\$	-
Transfer From Capital Reserve:	\$	-
Outstanding Deposits:	\$	-

Ending Balance: \$ 1,237,617.80

Bank Reconciliation Register:

Checks From Accounts Payable:	\$	2,617,074.89
Checks From Payroll:	\$	-
Total Checks:	\$	2,617,074.89

Deposits From Accounts Receivable:	\$	1,190,798.85
Journal Entries From General Ledger:	\$	46,818.95
Outstanding Deposits:	\$	-

Ending Balance: \$ 1,237,617.80

Reconciliation Approved By:

Scott Freitag

Scott Freitag, Fire Chief

Digitally signed by Scott Freitag
Date: 2020.10.19 17:34:50 -07'00'

Reconciliation Reviewed By:

David Tharp

David Tharp, Assistant Chief of Administration

Digitally signed by David Tharp
Date: 2020.10.19 14:20:02 -07'00'

Reconciliation Prepared By:

Karen Butler

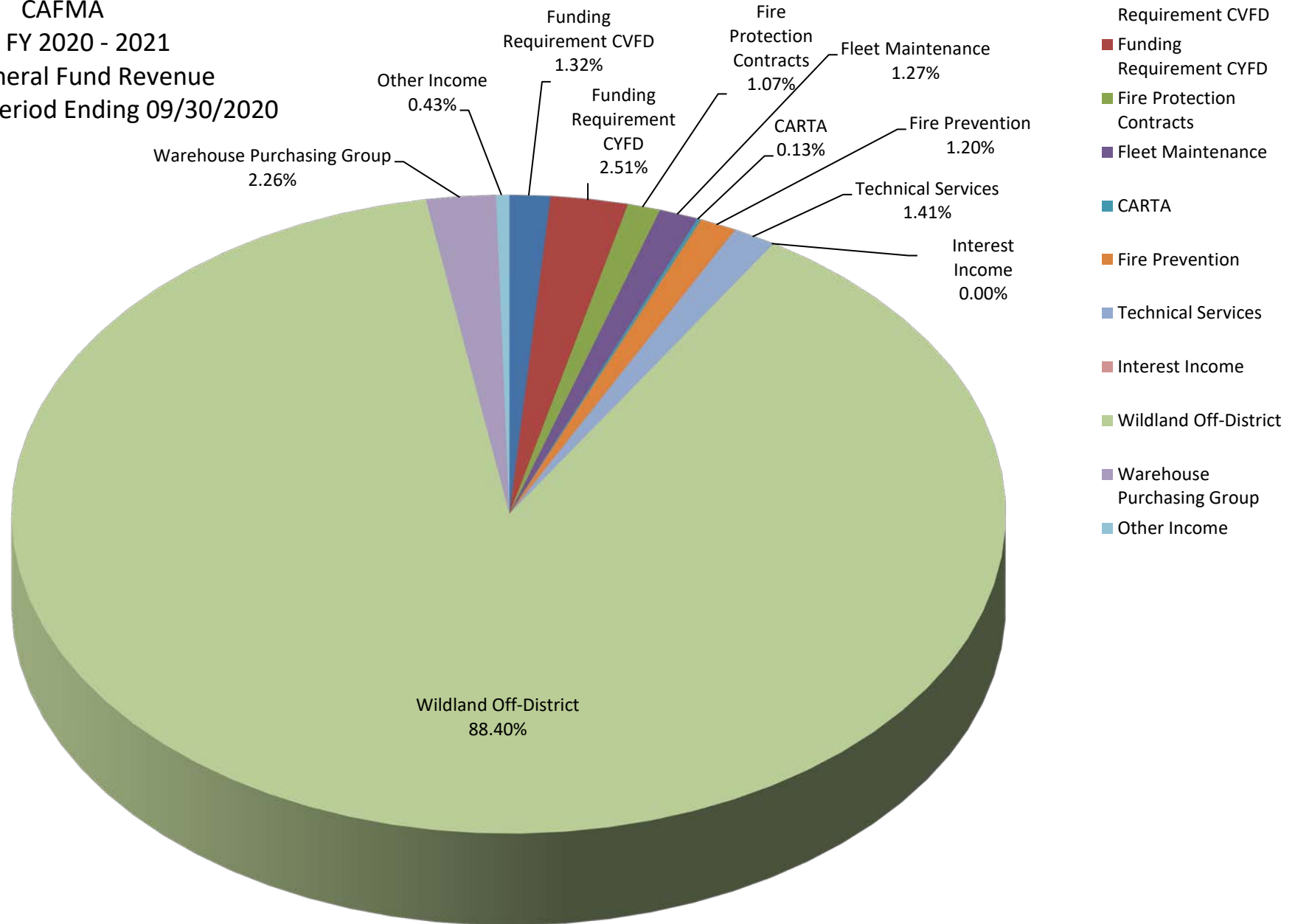
Karen Butler, Finance Specialist III

Digitally signed by Karen Butler
Date: 2020.10.13 08:41:43 -07'00'

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
REVENUE GRAPH DATA**

	September, 2020	YTD	
	Revenue	Budget	%
Funding Requirement CVFD	\$ 16,202	\$ 4,860,737	1.32
Funding Requirement CYFD	\$ 30,617	\$ 19,765,185	2.51
Fire Protection Contracts	\$ 13,094	\$ 180,000	1.07
Fleet Maintenance	\$ 15,475	\$ 40,000	1.27
CARTA	\$ 1,535	\$ 41,000	0.13
Fire Prevention	\$ 14,687	\$ 81,730	1.20
Technical Services	\$ 17,177	\$ 189,345	1.41
Interest Income	\$ -	\$ 50,000	0.00
Wildland Off-District	\$ 1,078,886	\$ 50,000	88.40
Group	\$ 27,531	\$ 210,000	2.26
Other Income	\$ 5,275	\$ 266,485	0.43
TOTALS:	\$ 1,220,479	\$ 25,734,482	100.00

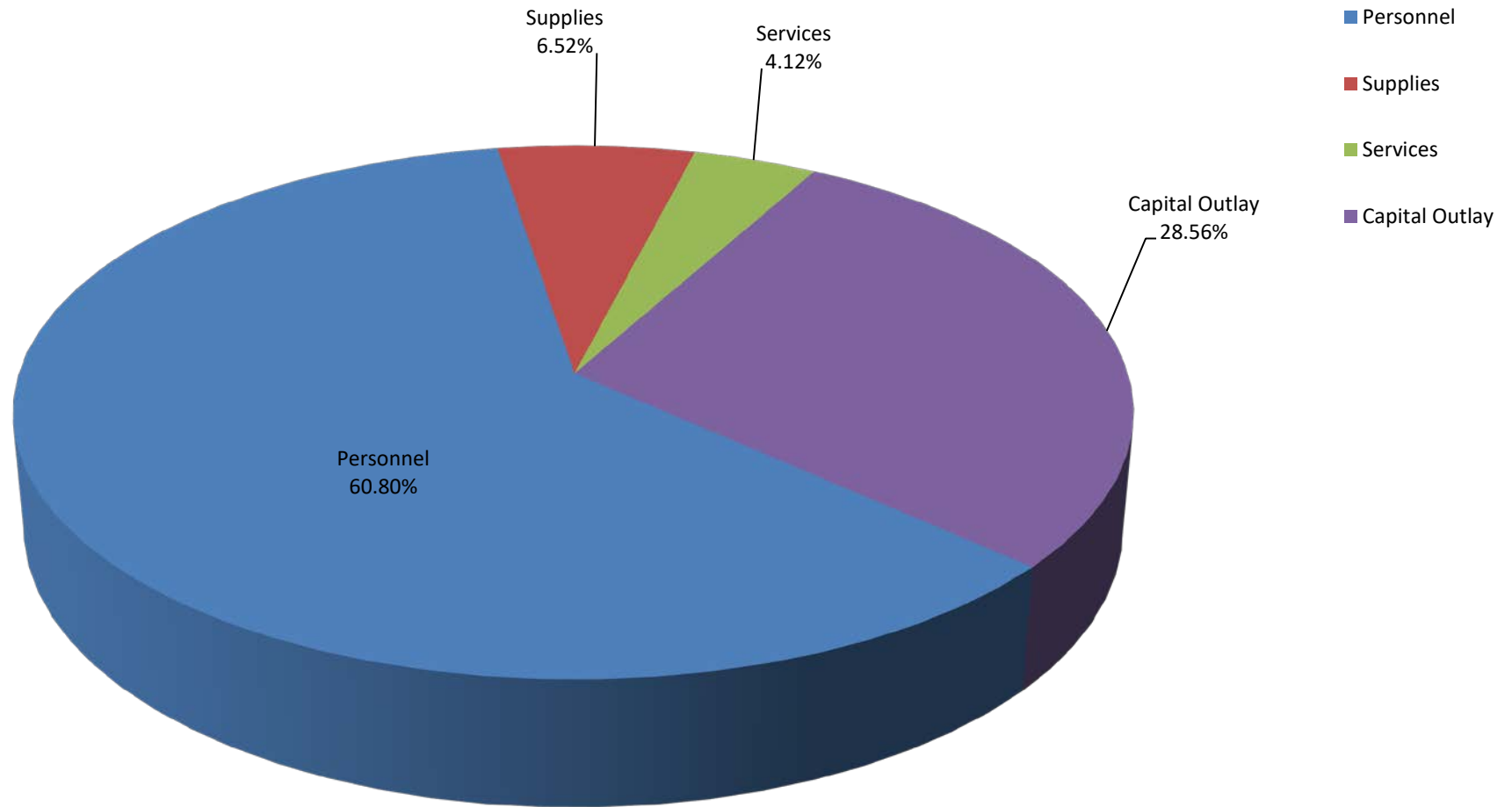
CAFMA
FY 2020 - 2021
General Fund Revenue
For the Period Ending 09/30/2020



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
EXPENSE GRAPH DATA**

September, 2020		YTD	
Expense		Budget	%
Personnel	\$ 1,602,160	\$ 20,842,279	60.80
Supplies	\$ 171,668	\$ 2,184,767	6.52
Services	\$ 108,532	\$ 1,911,784	4.12
Capital Outlay	\$ 752,510	\$ 2,771,754	28.56
TOTAL:	\$ 2,634,870	\$ 27,710,584	100.00

CAFMA
FY 2020 - 2021
General Fund Expenditures
For the Period Ending 9/30/2020



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
GENERAL FUND - SEPTEMBER, 2020

Transfer In: Chino Valley Fire District:	\$ 16,201.67
Transfer In: Central Yavapai Fire District:	\$ 30,617.28
Fire District Deposits:	\$ 1,190,798.85
Transfer In From Capital Reserve - Capital Purchase:	\$ -
Transfer In From Capital Reserve - Borrowed Funds:	\$ -
Interest Received:	\$ -

TOTAL	\$ 1,237,617.80
--------------	------------------------



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

CAFMA - General Fund
Fund: 6067340500



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

Account	Period	YTD		
6067340500	CAFMA-General Fund			
Begin Balance:	3,284,652.31	3,192,699.97		
Income:	1,237,617.80 ✓	7,289,571.17		
LOC Advance:	.00	.00		
Expense:	(2,473,560.95)	(8,433,561.98)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	(4,076.99)
Cash Balance:	2,048,709.16	2,048,709.16	End:	2,044,632.17

Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
6067340500	CAFMA-General Fund	Beginning Balance:	3,284,652.31	3,192,699.97
37122.0	Fire District Deposit		1,190,798.85	1,700,687.10
38108.0	Interest on Investments Charles Schwab		.00	762.77
38109.0	Interest on Investments St Treas		.00	506.75
7376.0	Transfer in		46,818.95	5,587,614.55
91032.0	Warrants Redeemed		(2,473,560.95)	(8,433,561.98)
		Ending Balance:	2,048,709.16	2,048,709.16



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

Monthly Statement Detail					
Date	Notes	Doc #	Amount	C/D	
6067340500 CAFMA-General Fund			Beginning Balance: 3,284,652.31		
37122.0 Fire District Deposit			Source Code Total: 1,190,798.85		
09/01	CAFMA	0	336,607.10	C	
09/01	CAFMA	0	3,513.87	C	
09/01	CAFMA	0	385,515.12	C	
09/10	CAFMA	0	27,423.94	C	
09/10	CAFMA	0	16,872.34	C	
09/22	CAFMA	0	21,543.99	C	
09/22	CAFMA	0	5,703.81	C	
09/24	CAFMA	0	888.00	C	
09/24	CAFMA	0	140,930.54	C	
09/29	CAFMA	0	251,800.14	C	
7376.0 Transfer in			Source Code Total: 46,818.95		
09/28	Transfer per request dated 9/22/20	0	16,201.67	C	
09/28	Transfer per request dated 9/22/20	0	30,617.28	C	
91032.0 Warrants Redeemed			Source Code Total: (2,473,560.95)		
09/01	Paid Warrants	0	(10,662.58)	D	
09/02	Paid Warrants	0	(3,901.52)	D	
09/03	Paid Warrants	0	(887.31)	D	
09/04	Paid Warrants	0	(793,092.32)	D	
09/09	Paid Warrants	0	(587,317.22)	D	
09/10	Paid Warrants	0	(113,407.93)	D	
09/11	Paid Warrants	0	(10,126.03)	D	
09/14	Paid Warrants	0	(18,226.93)	D	
09/15	Paid Warrants	0	(19,593.29)	D	
09/16	Paid Warrants	0	(370.00)	D	
09/18	Paid Warrants	0	(106.08)	D	
09/22	Paid Warrants	0	(817,356.44)	D	
09/23	Paid Warrants	0	(859.68)	D	
09/25	Paid Warrants	0	(12,796.61)	D	
09/28	Paid Warrants	0	(17,874.87)	D	
09/29	Paid Warrants	0	(13,750.17)	D	
09/30	Paid Warrants	0	(53,231.97)	D	
6067340500 CAFMA-General Fund			Ending Balance: 2,048,709.16		
Warrant Detail					
Payee Name		Warrant	Amount	Issue Dt	Status Dt Voucher
6067340500 CAFMA-General Fund					Account Total: 2,477,637.94



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

Fund: 5673		Fund Total: 2,477,637.94			
Status: OUTS		Status Total: 4,076.99			
/	0756730007	1,912.28	09/21/20	10/01/20	
/	0756730013	128.48	09/21/20	10/01/20	
/	0756730031	1,854.23	09/21/20	10/01/20	
/	0756739975	182.00	09/21/20	10/01/20	
Status: PAID		Status Total: 2,473,560.95			
/	0756730000	3,106.17	09/21/20	09/25/20	
/	0756730001	234.36	09/21/20	09/29/20	
/	0756730002	14.75	09/21/20	09/29/20	
/	0756730004	5,008.07	09/21/20	09/25/20	
/	0756730005	698.22	09/21/20	09/25/20	
/	0756730006	1,078.30	09/21/20	09/28/20	
/	0756730008	1,042.22	09/21/20	09/28/20	
/	0756730009	163.66	09/21/20	09/25/20	
/	0756730010	191.79	09/21/20	09/29/20	
/	0756730011	1,958.50	09/21/20	09/28/20	
/	0756730012	350.00	09/21/20	09/29/20	
/	0756730014	1,038.61	09/21/20	09/29/20	
/	0756730015	429.67	09/21/20	09/28/20	
/	0756730016	364.00	09/21/20	09/29/20	
/	0756730017	57.00	09/21/20	09/30/20	
/	0756730020	15.77	09/21/20	09/28/20	
/	0756730021	56.46	09/21/20	09/25/20	
/	0756730022	631.67	09/21/20	09/29/20	
/	0756730024	300.00	09/21/20	09/28/20	
/	0756730026	216.18	09/21/20	09/25/20	
/	0756730027	358.54	09/21/20	09/29/20	
/	0756730028	1,237.19	09/21/20	09/28/20	
/	0756730029	88.75	09/21/20	09/28/20	
/	0756730030	4,091.65	09/21/20	09/29/20	
/	0756730032	55.16	09/21/20	09/29/20	
/	0756730033	153.18	09/21/20	09/29/20	
/	0756730034	53.88	09/21/20	09/28/20	
/	0756739736	120.00	08/24/20	09/01/20	
/	0756739738	11,814.89	08/24/20	09/14/20	
/	0756739740	3,103.80	08/24/20	09/01/20	
/	0756739742	405.00	08/24/20	09/01/20	
/	0756739748	110.00	08/24/20	09/11/20	
/	0756739749	173.00	08/24/20	09/01/20	



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

/	0756739751	764.25	08/24/20	09/03/20	
/	0756739773	123.06	08/24/20	09/03/20	
/	0756739774	2,200.00	08/24/20	09/04/20	
/	0756739775	112.39	08/24/20	09/01/20	
/	0756739776	6,400.00	08/24/20	09/22/20	
/	0756739780	396.89	08/24/20	09/01/20	
/	0756739781	250.64	08/24/20	09/04/20	
/	0756739785	3,330.22	08/24/20	09/02/20	
/	0756739786	658.00	08/24/20	09/01/20	
/	0756739790	175.00	08/24/20	09/01/20	
/	0756739791	102.00	08/24/20	09/02/20	
/	0756739792	4,075.00	08/24/20	09/14/20	
/	0756739794	469.30	08/24/20	09/02/20	
/	0756739795	38.24	08/24/20	09/09/20	
/	0756739796	987.76	08/24/20	09/01/20	
/	0756739804	4,369.10	08/24/20	09/01/20	
/	0756739807	161.64	08/24/20	09/01/20	
/	0756739809	859.68	09/03/20	09/23/20	
/	0756739810	58,105.19	09/03/20	09/10/20	
/	0756739837	712.53	09/03/20	09/11/20	
/	0756739838	1,368.72	09/03/20	09/11/20	
/	0756739839	2,106.69	09/03/20	09/11/20	
/	0756739840	300.00	09/03/20	09/10/20	
/	0756739841	692.38	09/03/20	09/10/20	
/	0756739842	417.73	09/03/20	09/14/20	
/	0756739843	7,060.11	09/03/20	09/09/20	
/	0756739846	2,019.00	09/03/20	09/10/20	
/	0756739847	150.65	09/03/20	09/09/20	
/	0756739848	1,126.26	09/03/20	09/10/20	
/	0756739850	43.53	09/03/20	09/09/20	
/	0756739851	1,694.43	09/03/20	09/04/20	
/	0756739852	788,947.25	09/03/20	09/04/20	
/	0756739854	278.18	09/03/20	09/10/20	
/	0756739855	36,410.09	09/03/20	09/10/20	
/	0756739856	368.32	09/03/20	09/09/20	
/	0756739858	757.75	09/03/20	09/14/20	
/	0756739859	4,470.20	09/03/20	09/10/20	
/	0756739860	8.47	09/03/20	09/10/20	
/	0756739861	61.64	09/03/20	09/14/20	
/	0756739862	124.97	09/03/20	09/09/20	



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

/	0756739863	225.49	09/03/20	09/09/20	
/	0756739864	62.34	09/03/20	09/09/20	
/	0756739865	748.58	09/03/20	09/11/20	
/	0756739866	106.08	09/03/20	09/18/20	
/	0756739867	274.76	09/03/20	09/09/20	
/	0756739868	658.00	09/03/20	09/15/20	
/	0756739869	684.04	09/03/20	09/11/20	
/	0756739871	16.37	09/03/20	09/09/20	
/	0756739872	604.45	09/03/20	09/11/20	
/	0756739874	370.00	09/03/20	09/16/20	
/	0756739875	137.86	09/03/20	09/11/20	
/	0756739876	1,099.92	09/03/20	09/14/20	
/	0756739877	262.51	09/03/20	09/15/20	
/	0756739879	280.00	09/03/20	09/09/20	
/	0756739880	562,496.20	09/03/20	09/09/20	
/	0756739881	2,212.60	09/03/20	09/28/20	
/	0756739882	8,750.00	09/03/20	09/10/20	
/	0756739883	177.53	09/03/20	09/10/20	
/	0756739884	90.83	09/03/20	09/15/20	
/	0756739885	451.97	09/03/20	09/09/20	
/	0756739886	18,581.95	09/03/20	09/15/20	
/	0756739887	328.63	09/03/20	09/10/20	
/	0756739888	470.29	09/03/20	09/09/20	
/	0756739889	365.40	09/03/20	09/11/20	
/	0756739890	1,211.83	09/03/20	09/11/20	
/	0756739891	127.37	09/03/20	09/10/20	
/	0756739892	1,317.12	09/03/20	09/11/20	
/	0756739893	324.63	09/03/20	09/10/20	
/	0756739895	686.59	09/03/20	09/09/20	
/	0756739896	14,567.39	09/03/20	09/09/20	
/	0756739897	758.81	09/03/20	09/11/20	
/	0756739898	290.00	09/03/20	09/10/20	
/	0756739968	296.23	09/21/20	09/25/20	
/	0756739971	7,177.50	08/21/20	09/28/20	
/	0756739973	1,643.16	09/21/20	09/30/20	
/	0756739974	820.00	09/21/20	09/25/20	
/	0756739976	1,940.08	09/21/20	09/29/20	
/	0756739978	1,954.92	09/21/20	09/25/20	
/	0756739979	51,531.81	09/21/20	09/30/20	
/	0756739983	1,027.30	09/21/20	09/28/20	



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

/	0756739984	715.30	09/21/20	09/28/20	
/	0756739986	797,781.01	09/21/20	09/22/20	
/	0756739988	13,175.43	09/21/20	09/22/20	
/	0756739991	476.70	09/21/20	09/25/20	
/	0756739996	537.89	09/21/20	09/28/20	
/	0756739997	2,662.00	09/21/20	09/29/20	
/	0756739998	1,664.38	09/21/20	09/29/20	
		Count	Amount		
Total OUTS:		4	4,076.99		
Total PAID:		120	2,473,560.95		

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
CAPITAL RESERVE FUND - SEPTEMBER, 2020

Interest Received:	\$	-
Transfer In: CAFMA	\$	-
Miscellaneous Adjustments:	\$	-
TOTAL	\$	-
No income for Septemer, 2020.		



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

**CAFMA-Capital Reserve Fund
(CAFMA)**



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2020 to 9/30/2020

Account	Period	YTD		
6067340200	CAFMA-Capital Reserve Fund			
Begin Balance:	4,620,482.74	9,712,484.87		
Income:	.00	3,276.45		
LOC Advance:	.00	.00		
Expense:	.00	(5,095,278.58)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	4,620,482.74	4,620,482.74	End:	4,620,482.74

Monthly Statement Summary

Source Code	Description	MTDAmount	YTDAmount
6067340200	CAFMA-Capital Reserve Fund		
	Beginning Balance:	4,620,482.74	9,712,484.87
38108.0	Interest on Investments Charles Schwab	.00	1,882.14
38109.0	Interest on Investments St Treas	.00	1,394.31
91702.0	Transfer out	.00	(5,095,278.58)
	Ending Balance:	4,620,482.74	4,620,482.74

Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
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CAFMA-Central Arizona Fire and Medical
Bank Reconciliation Summary
For the Bank Statement ending: 9/30/2020

BANK CONTROL ID: CAFMA - GENERAL FUND		DESC: GENERAL FUND	ACCOUNT NO: 1100
Beginning Balance:	09/01/20		\$3,284,652.31
Deposits and Credits:			\$1,237,617.80
Checks and Charges:			(\$2,473,560.95)
Adjustments:			\$0.00
Ending Balance Per Reconciliation:			<u>\$2,048,709.16</u>
Ending Balance Per Bank Statement:	09/30/20		\$2,048,709.16
* Outstanding Deposits and Credits:	09/30/20		\$0.00
* Outstanding Checks and Charges:	09/30/20		<u>(\$185,595.09)</u>
Ending Book Balance:	09/30/20		<u>\$1,863,114.07</u>

* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 9/30/20

CAFMA	General Fund	General Fund	1100
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Date	Document	Description	Module	Company	Amount
08/24/20	756739736	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$120.00
08/24/20	756739738	APS	AP	CAFMA	\$11,814.89
08/24/20	756739740	Arizona Line Workers LLC	AP	CAFMA	\$3,103.80
08/24/20	756739742	BACKBOARDS BOOMERANG	AP	CAFMA	\$405.00
08/24/20	756739748	Bradshaw Mtn Environmental Inc	AP	CAFMA	\$110.00
08/24/20	756739749	B & W Fire Security Systems	AP	CAFMA	\$173.00
08/24/20	756739751	CenturyLink	AP	CAFMA	\$764.25
08/24/20	756739773	Dish Network	AP	CAFMA	\$123.06
08/24/20	756739774	El Rey Pumping Service	AP	CAFMA	\$2,200.00
08/24/20	756739775	FEDEX	AP	CAFMA	\$112.39
08/24/20	756739776	AZ PSPRS	AP	CAFMA	\$6,400.00
08/24/20	756739780	Hillyard-Flagstaff	AP	CAFMA	\$396.89
08/24/20	756739781	International Code Council Inc	AP	CAFMA	\$250.64
08/24/20	756739785	Laerdal Medical Corporation	AP	CAFMA	\$3,330.22
08/24/20	756739786	Manzanita Landscaping, Inc	AP	CAFMA	\$658.00
08/24/20	756739790	National Fire Codes	AP	CAFMA	\$175.00
08/24/20	756739791	PV Economic Development Found	AP	CAFMA	\$102.00
08/24/20	756739792	Questionmark Corporation	AP	CAFMA	\$4,075.00
08/24/20	756739794	Smart Document Solutions	AP	CAFMA	\$469.30
08/24/20	756739795	Besonson Tools LLC	AP	CAFMA	\$38.24
08/24/20	756739796	Staples Contract & Commerc.Inc	AP	CAFMA	\$987.76
08/24/20	756739804	Verizon Wireless	AP	CAFMA	\$4,369.10
08/24/20	756739807	YRMCP PHYSICIAN PRACTICES	AP	CAFMA	\$161.64
09/03/20	756739809	Abel, Todd	AP	CAFMA	\$859.68
09/03/20	756739810	American Express, Inc.	AP	CAFMA	\$58,105.19
09/03/20	756739837	Amsoil Inc	AP	CAFMA	\$712.53
09/03/20	756739838	APS	AP	CAFMA	\$1,368.72
09/03/20	756739839	Auto Trim Plus LLC	AP	CAFMA	\$2,106.69
09/03/20	756739840	Sundog Construction LLC	AP	CAFMA	\$300.00
09/03/20	756739841	Bennett Oil	AP	CAFMA	\$692.38
09/03/20	756739842	Best Pick Disposal, Inc	AP	CAFMA	\$417.73
09/03/20	756739843	Bound Tree Medical LLC	AP	CAFMA	\$7,060.11
09/03/20	756739846	B & W Fire Security Systems	AP	CAFMA	\$2,019.00
09/03/20	756739847	Cable One Business	AP	CAFMA	\$150.65
09/03/20	756739848	CenturyLink	AP	CAFMA	\$1,126.26
09/03/20	756739850	CenturyLink	AP	CAFMA	\$43.53
09/03/20	756739851	Chase Bank	AP	CAFMA	\$1,694.43
09/03/20	756739852	Chase Bank	AP	CAFMA	\$788,947.25
09/03/20	756739854	Chino Heating & Cooling, Inc	AP	CAFMA	\$278.18
09/03/20	756739855	City of Prescott	AP	CAFMA	\$36,410.09
09/03/20	756739856	City of Prescott	AP	CAFMA	\$368.32
09/03/20	756739858	Entenmann-Rovin Co	AP	CAFMA	\$757.75
09/03/20	756739859	ESO Solutions Inc	AP	CAFMA	\$4,470.20
09/03/20	756739860	FACTORY MOTOR PARTS	AP	CAFMA	\$8.47
09/03/20	756739861	FEDEX	AP	CAFMA	\$61.64
09/03/20	756739862	Freightliner of AZ, LLC	AP	CAFMA	\$124.97
09/03/20	756739863	Globalstar	AP	CAFMA	\$225.49
09/03/20	756739864	W.W. Grainger, Inc	AP	CAFMA	\$62.34
09/03/20	756739865	Interstate Batteries	AP	CAFMA	\$748.58
09/03/20	756739866	Johnson, David L.	AP	CAFMA	\$106.08
09/03/20	756739867	Lamb Chevrolet	AP	CAFMA	\$274.76
09/03/20	756739868	Manzanita Landscaping, Inc	AP	CAFMA	\$658.00
09/03/20	756739869	Matheson Tri-Gas, Inc	AP	CAFMA	\$684.04
09/03/20	756739871	Mitchell Repair Info. Comp LLC	AP	CAFMA	\$16.37
09/03/20	756739872	NAPA Auto Parts	AP	CAFMA	\$604.45
09/03/20	756739874	Northern AZ Premier Termite	AP	CAFMA	\$370.00
09/03/20	756739875	O'Reilly Auto Parts	AP	CAFMA	\$137.86
09/03/20	756739876	Prescott Tire Pros & Autom.LLC	AP	CAFMA	\$1,099.92
09/03/20	756739877	Prescott Valley Ace Hardware	AP	CAFMA	\$262.51
09/03/20	756739879	Restored By Faith LLC	AP	CAFMA	\$280.00
09/03/20	756739880	Rosenbauer South Dakota, LLC	AP	CAFMA	\$562,496.20
09/03/20	756739881	Schuster, Alan	AP	CAFMA	\$2,212.60

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 9/30/20

CAFMA	General Fund	General Fund	1100
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Date	Document	Description	Module	Company	Amount
09/03/20	756739882	Segal	AP	CAFMA	\$8,750.00
09/03/20	756739883	Sherwin Williams Company	AP	CAFMA	\$177.53
09/03/20	756739884	Besonson Tools LLC	AP	CAFMA	\$90.83
09/03/20	756739885	Staples Contract & Commmerc.Inc	AP	CAFMA	\$451.97
09/03/20	756739886	Star Island Motorsports	AP	CAFMA	\$18,581.95
09/03/20	756739887	D.G.Shoemaker & Associates Inc	AP	CAFMA	\$328.63
09/03/20	756739888	Teleflex Funding LLC	AP	CAFMA	\$470.29
09/03/20	756739889	Tessco, Inc	AP	CAFMA	\$365.40
09/03/20	756739890	The Hike Shack	AP	CAFMA	\$1,211.83
09/03/20	756739891	Town of Prescott Valley	AP	CAFMA	\$127.37
09/03/20	756739892	Turbo & Electric Sales & Srvc	AP	CAFMA	\$1,317.12
09/03/20	756739893	Unisource Energy Services	AP	CAFMA	\$324.63
09/03/20	756739895	United Fire Equipment Company	AP	CAFMA	\$686.59
09/03/20	756739896	US Bank Voyager Fleet Systems	AP	CAFMA	\$14,567.39
09/03/20	756739897	XEROX FINANCIAL SERVICES	AP	CAFMA	\$758.81
09/03/20	756739898	Zebrascares LLC	AP	CAFMA	\$290.00
09/21/20	756739899	Action Graphics	AP	CAFMA	\$1,034.53
09/21/20	756739900	American Fence Co, Inc	AP	CAFMA	\$296.23
09/21/20	756739901	APS	AP	CAFMA	\$11,646.47
09/21/20	756739903	Arizona Crisis Team (ACT)	AP	CAFMA	\$7,177.50
09/21/20	756739904	Arizona Dept. of Public Safety	AP	CAFMA	\$15.00
09/21/20	756739905	Arizona Emergency Products	AP	CAFMA	\$1,643.16
09/21/20	756739906	Arizona PPE Recon, Inc	AP	CAFMA	\$820.00
09/21/20	756739907	Authentic Self Counseling	AP	CAFMA	\$182.00
09/21/20	756739908	Auto Trim Plus LLC	AP	CAFMA	\$1,940.08
09/21/20	756739909	AZ Center for Fire Svc Excel	AP	CAFMA	\$1,400.00
09/21/20	756739910	Bennett Oil	AP	CAFMA	\$1,954.92
09/21/20	756739911	Bound Tree Medical LLC	AP	CAFMA	\$51,531.81
09/21/20	756739915	Cable One Business	AP	CAFMA	\$1,027.30
09/21/20	756739916	CenturyLink	AP	CAFMA	\$715.30
09/21/20	756739917	Chains Required	AP	CAFMA	\$779.80
09/21/20	756739918	Chase Bank	AP	CAFMA	\$797,781.01
09/21/20	756739920	Chase Card Services	AP	CAFMA	\$13,175.43
09/21/20	756739923	City of Prescott	AP	CAFMA	\$476.70
09/21/20	756739924	Courtesy Auto of Mesa	AP	CAFMA	\$42,096.88
09/21/20	756739925	Courtesy Auto of Mesa	AP	CAFMA	\$37,500.63
09/21/20	756739926	Courtesy Auto of Mesa	AP	CAFMA	\$37,289.44
09/21/20	756739927	Courtesy Auto of Mesa	AP	CAFMA	\$37,289.44
09/21/20	756739928	Copper State Supply, Inc	AP	CAFMA	\$537.89
09/21/20	756739929	Curtis Tools for Heroes	AP	CAFMA	\$2,662.00
09/21/20	756739930	Deluxe Small Business Sales	AP	CAFMA	\$1,664.38
09/21/20	756739931	Dish Network	AP	CAFMA	\$123.06
09/21/20	756739932	Driven Auto Accessories	AP	CAFMA	\$3,106.17
09/21/20	756739933	FACTORY MOTOR PARTS	AP	CAFMA	\$234.36
09/21/20	756739934	FEDEX	AP	CAFMA	\$14.75
09/21/20	756739935	Flag Ice LLC	AP	CAFMA	\$8,607.13
09/21/20	756739936	Freightliner of AZ, LLC	AP	CAFMA	\$5,008.07
09/21/20	756739937	Galpin Ford, Inc.	AP	CAFMA	\$698.22
09/21/20	756739938	W.W. Grainger, Inc	AP	CAFMA	\$1,078.30
09/21/20	756739939	ImageTrend	AP	CAFMA	\$1,912.28
09/21/20	756739940	Interstate Batteries	AP	CAFMA	\$1,042.22
09/21/20	756739941	Lamb Chevrolet	AP	CAFMA	\$163.66
09/21/20	756739942	Light House of Arizona	AP	CAFMA	\$191.79
09/21/20	756739943	Mallory Safety & Supply LLC	AP	CAFMA	\$1,958.50
09/21/20	756739944	THADDEUS MCGUIRE	AP	CAFMA	\$350.00
09/21/20	756739945	Municipal Emergency Svcs Inc	AP	CAFMA	\$128.48
09/21/20	756739946	Motorola Solutions Inc	AP	CAFMA	\$1,038.61
09/21/20	756739947	NAPA Auto Parts	AP	CAFMA	\$429.67
09/21/20	756739948	NFP Property & Casualty Svcs	AP	CAFMA	\$364.00
09/21/20	756739949	Norm's Lock & Safe	AP	CAFMA	\$57.00
09/21/20	756739950	Pitney Bowes Global Financial	AP	CAFMA	\$137.57
09/21/20	756739951	Public Safety Crisis Solutions	AP	CAFMA	\$1,225.00

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 9/30/20

CAFMA	General Fund	General Fund	1100
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Date	Document	Description	Module	Company	Amount
09/21/20	756739952	Prescott Valley Ace Hardware	AP	CAFMA	\$15.77
09/21/20	756739953	RWC Group	AP	CAFMA	\$56.46
09/21/20	756739954	Smart Document Solutions	AP	CAFMA	\$631.67
09/21/20	756739955	Besonson Tools LLC	AP	CAFMA	\$37.91
09/21/20	756739956	Spingola, Deborah	AP	CAFMA	\$300.00
09/21/20	756739957	Staples Contract & Commmerc.Inc	AP	CAFMA	\$482.27
09/21/20	756739958	D.G.Shoemaker & Associates Inc	AP	CAFMA	\$216.18
09/21/20	756739959	Tessco, Inc	AP	CAFMA	\$358.54
09/21/20	756739960	Town of Prescott Valley	AP	CAFMA	\$1,237.19
09/21/20	756739961	Unisource Energy Services	AP	CAFMA	\$88.75
09/21/20	756739962	Verizon Wireless	AP	CAFMA	\$4,091.65
09/21/20	756739963	W.W. Williams Company LLC	AP	CAFMA	\$1,854.23
09/21/20	756739964	Yavapai Fleet Yavapai Machine	AP	CAFMA	\$55.16
09/21/20	756739965	York	AP	CAFMA	\$153.18
09/21/20	756739966	YRMCP PHYSICIAN PRACTICES	AP	CAFMA	\$53.88
09/21/20	756739968	American Fence Co, Inc	AP	CAFMA	\$296.23
09/21/20	756739971	Arizona Crisis Team (ACT)	AP	CAFMA	\$7,177.50
09/21/20	756739973	Arizona Emergency Products	AP	CAFMA	\$1,643.16
09/21/20	756739974	Arizona PPE Recon, Inc	AP	CAFMA	\$820.00
09/21/20	756739976	Auto Trim Plus LLC	AP	CAFMA	\$1,940.08
09/21/20	756739978	Bennett Oil	AP	CAFMA	\$1,954.92
09/21/20	756739979	Bound Tree Medical LLC	AP	CAFMA	\$51,531.81
09/21/20	756739983	Cable One Business	AP	CAFMA	\$1,027.30
09/21/20	756739984	CenturyLink	AP	CAFMA	\$715.30
09/21/20	756739986	Chase Bank	AP	CAFMA	\$797,781.01
09/21/20	756739988	Chase Card Services	AP	CAFMA	\$13,175.43
09/21/20	756739991	City of Prescott	AP	CAFMA	\$476.70
09/21/20	756739996	Copper State Supply, Inc	AP	CAFMA	\$537.89
09/21/20	756739997	Curtis Tools for Heroes	AP	CAFMA	\$2,662.00
09/21/20	756739998	Deluxe Small Business Sales	AP	CAFMA	\$1,664.38
09/21/20	756740000	Driven Auto Accessories	AP	CAFMA	\$3,106.17
09/21/20	756740001	FACTORY MOTOR PARTS	AP	CAFMA	\$234.36
09/21/20	756740002	FEDEX	AP	CAFMA	\$14.75
09/21/20	756740004	Freightliner of AZ, LLC	AP	CAFMA	\$5,008.07
09/21/20	756740005	Galpin Ford, Inc.	AP	CAFMA	\$698.22
09/21/20	756740006	W.W. Grainger, Inc	AP	CAFMA	\$1,078.30
09/21/20	756740008	Interstate Batteries	AP	CAFMA	\$1,042.22
09/21/20	756740009	Lamb Chevrolet	AP	CAFMA	\$163.66
09/21/20	756740010	Light House of Arizona	AP	CAFMA	\$191.79
09/21/20	756740011	Mallory Safety & Supply LLC	AP	CAFMA	\$1,958.50
09/21/20	756740012	THADDEUS MCGUIRE	AP	CAFMA	\$350.00
09/21/20	756740014	Motorola Solutions Inc	AP	CAFMA	\$1,038.61
09/21/20	756740015	NAPA Auto Parts	AP	CAFMA	\$429.67
09/21/20	756740016	NFP Property & Casualty Svcs	AP	CAFMA	\$364.00
09/21/20	756740017	Norm's Lock & Safe	AP	CAFMA	\$57.00
09/21/20	756740020	Prescott Valley Ace Hardware	AP	CAFMA	\$15.77
09/21/20	756740021	RWC Group	AP	CAFMA	\$56.46
09/21/20	756740022	Smart Document Solutions	AP	CAFMA	\$631.67
09/21/20	756740024	Spingola, Deborah	AP	CAFMA	\$300.00
09/21/20	756740026	D.G.Shoemaker & Associates Inc	AP	CAFMA	\$216.18
09/21/20	756740027	Tessco, Inc	AP	CAFMA	\$358.54
09/21/20	756740028	Town of Prescott Valley	AP	CAFMA	\$1,237.19
09/21/20	756740029	Unisource Energy Services	AP	CAFMA	\$88.75
09/21/20	756740030	Verizon Wireless	AP	CAFMA	\$4,091.65
09/21/20	756740032	Yavapai Fleet Yavapai Machine	AP	CAFMA	\$55.16
09/21/20	756740033	York	AP	CAFMA	\$153.18
09/21/20	756740034	YRMCP PHYSICIAN PRACTICES	AP	CAFMA	\$53.88
09/22/20	756739899	Action Graphics	AP	CAFMA	(\$1,034.53)
09/22/20	756739900	American Fence Co, Inc	AP	CAFMA	(\$296.23)
09/22/20	756739901	APS	AP	CAFMA	(\$11,646.47)
09/22/20	756739903	Arizona Crisis Team (ACT)	AP	CAFMA	(\$7,177.50)
09/22/20	756739904	Arizona Dept. of Public Safety	AP	CAFMA	(\$15.00)

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 9/30/20

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
09/22/20	756739905	Arizona Emergency Products	AP	CAFMA	(\$1,643.16)
09/22/20	756739906	Arizona PPE Recon, Inc	AP	CAFMA	(\$820.00)
09/22/20	756739907	Authentic Self Counseling	AP	CAFMA	(\$182.00)
09/22/20	756739908	Auto Trim Plus LLC	AP	CAFMA	(\$1,940.08)
09/22/20	756739909	AZ Center for Fire Svc Excel	AP	CAFMA	(\$1,400.00)
09/22/20	756739910	Bennett Oil	AP	CAFMA	(\$1,954.92)
09/22/20	756739911	Bound Tree Medical LLC	AP	CAFMA	(\$51,531.81)
09/22/20	756739915	Cable One Business	AP	CAFMA	(\$1,027.30)
09/22/20	756739916	CenturyLink	AP	CAFMA	(\$715.30)
09/22/20	756739917	Chains Required	AP	CAFMA	(\$797.80)
09/22/20	756739918	Chase Bank	AP	CAFMA	(\$797,781.01)
09/22/20	756739920	Chase Card Services	AP	CAFMA	(\$13,175.43)
09/22/20	756739923	City of Prescott	AP	CAFMA	(\$476.70)
09/22/20	756739924	Courtesy Auto of Mesa	AP	CAFMA	(\$42,096.88)
09/22/20	756739925	Courtesy Auto of Mesa	AP	CAFMA	(\$37,500.63)
09/22/20	756739926	Courtesy Auto of Mesa	AP	CAFMA	(\$37,289.44)
09/22/20	756739927	Courtesy Auto of Mesa	AP	CAFMA	(\$37,289.44)
09/22/20	756739928	Copper State Supply, Inc	AP	CAFMA	(\$537.89)
09/22/20	756739929	Curtis Tools for Heroes	AP	CAFMA	(\$2,662.00)
09/22/20	756739930	Deluxe Small Business Sales	AP	CAFMA	(\$1,664.38)
09/22/20	756739931	Dish Network	AP	CAFMA	(\$123.06)
09/22/20	756739932	Driven Auto Accessories	AP	CAFMA	(\$3,106.17)
09/22/20	756739933	FACTORY MOTOR PARTS	AP	CAFMA	(\$234.36)
09/22/20	756739934	FEDEX	AP	CAFMA	(\$14.75)
09/22/20	756739935	Flag Ice LLC	AP	CAFMA	(\$8,607.13)
09/22/20	756739936	Freightliner of AZ, LLC	AP	CAFMA	(\$5,008.07)
09/22/20	756739937	Galpin Ford, Inc.	AP	CAFMA	(\$698.22)
09/22/20	756739938	W.W. Grainger, Inc	AP	CAFMA	(\$1,078.30)
09/22/20	756739939	ImageTrend	AP	CAFMA	(\$1,912.28)
09/22/20	756739940	Interstate Batteries	AP	CAFMA	(\$1,042.22)
09/22/20	756739941	Lamb Chevrolet	AP	CAFMA	(\$163.66)
09/22/20	756739942	Light House of Arizona	AP	CAFMA	(\$191.79)
09/22/20	756739943	Mallory Safety & Supply LLC	AP	CAFMA	(\$1,958.50)
09/22/20	756739944	THADDEUS MCGUIRE	AP	CAFMA	(\$350.00)
09/22/20	756739945	Municipal Emergency Svcs Inc	AP	CAFMA	(\$128.48)
09/22/20	756739946	Motorola Solutions Inc	AP	CAFMA	(\$1,038.61)
09/22/20	756739947	NAPA Auto Parts	AP	CAFMA	(\$429.67)
09/22/20	756739948	NFP Property & Casualty Svcs	AP	CAFMA	(\$364.00)
09/22/20	756739949	Norm's Lock & Safe	AP	CAFMA	(\$57.00)
09/22/20	756739950	Pitney Bowes Global Financial	AP	CAFMA	(\$137.57)
09/22/20	756739951	Public Safety Crisis Solutions	AP	CAFMA	(\$1,225.00)
09/22/20	756739952	Prescott Valley Ace Hardware	AP	CAFMA	(\$15.77)
09/22/20	756739953	RWC Group	AP	CAFMA	(\$56.46)
09/22/20	756739954	Smart Document Solutions	AP	CAFMA	(\$631.67)
09/22/20	756739955	Besonson Tools LLC	AP	CAFMA	(\$37.91)
09/22/20	756739956	Spingola, Deborah	AP	CAFMA	(\$300.00)
09/22/20	756739957	Staples Contract & Commmerc.Inc	AP	CAFMA	(\$482.27)
09/22/20	756739958	D.G.Shoemaker & Associates Inc	AP	CAFMA	(\$216.18)
09/22/20	756739959	Tessco, Inc	AP	CAFMA	(\$358.54)
09/22/20	756739960	Town of Prescott Valley	AP	CAFMA	(\$1,237.19)
09/22/20	756739961	Unisource Energy Services	AP	CAFMA	(\$88.75)
09/22/20	756739962	Verizon Wireless	AP	CAFMA	(\$4,091.65)
09/22/20	756739963	W.W. Williams Company LLC	AP	CAFMA	(\$1,854.23)
09/22/20	756739964	Yavapai Fleet Yavapai Machine	AP	CAFMA	(\$55.16)
09/22/20	756739965	York	AP	CAFMA	(\$153.18)
09/22/20	756739966	YRMCP PHYSICIAN PRACTICES	AP	CAFMA	(\$53.88)
TOTAL CHECKS AND CHARGES CLEARED:					\$2,473,560.95

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Outstanding

For the Bank Statement ending: 9/30/20

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
06/29/20	756739520	Public Safety Personnel Retire	AP	CAFMA	\$1,071.03
06/29/20	756739521	Public Safety Personnel Retire	AP	CAFMA	\$470.94
08/24/20	756739772	Daniel's Tuxedo & Tailor	AP	CAFMA	\$199.00
09/03/20	756739857	Daniel's Tuxedo & Tailor	AP	CAFMA	\$112.00
09/21/20	756739967	Action Graphics	AP	CAFMA	\$1,034.53
09/21/20	756739969	APS	AP	CAFMA	\$11,646.47
09/21/20	756739972	Arizona Dept. of Public Safety	AP	CAFMA	\$15.00
09/21/20	756739975	Authentic Self Counseling	AP	CAFMA	\$182.00
09/21/20	756739977	AZ Center for Fire Svc Excel	AP	CAFMA	\$1,400.00
09/21/20	756739985	Chains Required	AP	CAFMA	\$779.80
09/21/20	756739992	Courtesy Auto of Mesa	AP	CAFMA	\$42,096.88
09/21/20	756739993	Courtesy Auto of Mesa	AP	CAFMA	\$37,500.63
09/21/20	756739994	Courtesy Auto of Mesa	AP	CAFMA	\$37,289.44
09/21/20	756739995	Courtesy Auto of Mesa	AP	CAFMA	\$37,289.44
09/21/20	756739999	Dish Network	AP	CAFMA	\$123.06
09/21/20	756740003	Flag Ice LLC	AP	CAFMA	\$8,607.13
09/21/20	756740007	ImageTrend	AP	CAFMA	\$1,912.28
09/21/20	756740013	Municipal Emergency Svcs Inc	AP	CAFMA	\$128.48
09/21/20	756740018	Pitney Bowes Global Financial	AP	CAFMA	\$137.57
09/21/20	756740019	Public Safety Crisis Solutions	AP	CAFMA	\$1,225.00
09/21/20	756740023	Besonson Tools LLC	AP	CAFMA	\$37.91
09/21/20	756740025	Staples Contract & Commerc.Inc	AP	CAFMA	\$482.27
09/21/20	756740031	W.W. Williams Company LLC	AP	CAFMA	\$1,854.23
TOTAL CHECKS AND CHARGES OUTSTANDING:					\$185,595.09

CAFMA-Central Arizona Fire and Medical

BR Deposits and Credits Cleared

For the Bank Statement ending: 9/30/20

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
09/15/20	3547	Deposit	AR	CAFMA	\$336,215.10
09/15/20	3548	Deposit	AR	CAFMA	\$382,624.54
09/15/20	3549	Deposit	AR	CAFMA	\$392.00
09/15/20	3550	Deposit	AR	CAFMA	\$2,890.58
09/16/20	3551	Deposit	AR	CAFMA	\$25,361.24
09/16/20	3552	Deposit	AR	CAFMA	\$10,255.34
09/16/20	3553	Deposit	AR	CAFMA	\$815.86
09/16/20	3556	Deposit	AR	CAFMA	\$2,062.70
09/16/20	3557	Deposit	AR	CAFMA	\$6,617.00
09/16/20	3558	Deposit	AR	CAFMA	\$2,698.01
09/28/20	3562	Deposit	AR	CAFMA	\$1,170.97
09/28/20	3563	Deposit	AR	CAFMA	\$16,497.46
09/28/20	3565	Deposit	AR	CAFMA	\$5,046.53
09/28/20	3566	Deposit	AR	CAFMA	\$4,532.84
09/30/20	3567	Deposit	AR	CAFMA	\$138,540.90
09/30/20	3568	Deposit	AR	CAFMA	\$250,894.14
09/30/20	3570	Deposit	AR	CAFMA	\$906.00
09/30/20	3571	Deposit	AR	CAFMA	\$2,389.64
09/30/20	3572	Deposit	AR	CAFMA	\$888.00
09/30/20	Cash With Yav Cty	Fire Authority Funding 9/30/20	GL	CAFMA	\$46,818.95
TOTAL DEPOSITS AND CREDITS CLEARED:					\$1,237,617.80

BR Deposits and Credits Outstanding

For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount
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TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						
756739809	09/03/20	Marked	No	Abel, Todd	10/13/20	\$859.68
756739810	09/03/20	Marked	No	American Express, Inc.	10/13/20	\$58,105.19
756739837	09/03/20	Marked	No	Amsoil Inc	10/13/20	\$712.53
756739838	09/03/20	Marked	No	APS	10/13/20	\$1,368.72
756739839	09/03/20	Marked	No	Auto Trim Plus LLC	10/13/20	\$2,106.69
756739840	09/03/20	Marked	No	Sundog Construction LLC	10/13/20	\$300.00
756739841	09/03/20	Marked	No	Bennett Oil	10/13/20	\$692.38
756739842	09/03/20	Marked	No	Best Pick Disposal, Inc	10/13/20	\$417.73
756739843	09/03/20	Marked	No	Bound Tree Medical LLC	10/13/20	\$7,060.11
756739846	09/03/20	Marked	No	B & W Fire Security Systems	10/13/20	\$2,019.00
756739847	09/03/20	Marked	No	Cable One Business	10/13/20	\$150.65
756739848	09/03/20	Marked	No	CenturyLink	10/13/20	\$1,126.26
756739850	09/03/20	Marked	No	CenturyLink	10/13/20	\$43.53
756739851	09/03/20	Marked	No	Chase Bank	10/13/20	\$1,694.43
756739852	09/03/20	Marked	No	Chase Bank	10/13/20	\$788,947.25
756739854	09/03/20	Marked	No	Chino Heating & Cooling, Inc	10/13/20	\$278.18
756739855	09/03/20	Marked	No	City of Prescott	10/13/20	\$36,410.09
756739856	09/03/20	Marked	No	City of Prescott	10/13/20	\$368.32
756739857	09/03/20	Retrieved	No	Daniel's Tuxedo & Tailor		\$112.00
756739858	09/03/20	Marked	No	Entenmann-Rovin Co	10/13/20	\$757.75
756739859	09/03/20	Marked	No	ESO Solutions Inc	10/13/20	\$4,470.20
756739860	09/03/20	Marked	No	FACTORY MOTOR PARTS	10/13/20	\$8.47
756739861	09/03/20	Marked	No	FEDEX	10/13/20	\$61.64
756739862	09/03/20	Marked	No	Freightliner of AZ, LLC	10/13/20	\$124.97
756739863	09/03/20	Marked	No	Globalstar	10/13/20	\$225.49
756739864	09/03/20	Marked	No	W.W. Grainger, Inc	10/13/20	\$62.34
756739865	09/03/20	Marked	No	Interstate Batteries	10/13/20	\$748.58
756739866	09/03/20	Marked	No	Johnson, David L.	10/13/20	\$106.08
756739867	09/03/20	Marked	No	Lamb Chevrolet	10/13/20	\$274.76
756739868	09/03/20	Marked	No	Manzanita Landscaping, Inc	10/13/20	\$658.00
756739869	09/03/20	Marked	No	Matheson Tri-Gas, Inc	10/13/20	\$684.04
756739871	09/03/20	Marked	No	Mitchell Repair Info. Comp LLC	10/13/20	\$16.37
756739872	09/03/20	Marked	No	NAPA Auto Parts	10/13/20	\$604.45
756739874	09/03/20	Marked	No	Northern AZ Premier Termite	10/13/20	\$370.00
756739875	09/03/20	Marked	No	O'Reilly Auto Parts	10/13/20	\$137.86
756739876	09/03/20	Marked	No	Prescott Tire Pros & Autom.LLC	10/13/20	\$1,099.92
756739877	09/03/20	Marked	No	Prescott Valley Ace Hardware	10/13/20	\$262.51
756739879	09/03/20	Marked	No	Restored By Faith LLC	10/13/20	\$280.00
756739880	09/03/20	Marked	No	Rosenbauer South Dakota, LLC	10/13/20	\$562,496.20
756739881	09/03/20	Marked	No	Schuster, Alan	10/13/20	\$2,212.60
756739882	09/03/20	Marked	No	Segal	10/13/20	\$8,750.00
756739883	09/03/20	Marked	No	Sherwin Williams Company	10/13/20	\$177.53
756739884	09/03/20	Marked	No	Besonson Tools LLC	10/13/20	\$90.83
756739885	09/03/20	Marked	No	Staples Contract & Commerc.Inc	10/13/20	\$451.97
756739886	09/03/20	Marked	No	Star Island Motorsports	10/13/20	\$18,581.95
756739887	09/03/20	Marked	No	D.G.Shoemaker & Associates Inc	10/13/20	\$328.63
756739888	09/03/20	Marked	No	Teleflex Funding LLC	10/13/20	\$470.29
756739889	09/03/20	Marked	No	Tessco, Inc	10/13/20	\$365.40
756739890	09/03/20	Marked	No	The Hike Shack	10/13/20	\$1,211.83
756739891	09/03/20	Marked	No	Town of Prescott Valley	10/13/20	\$127.37
756739892	09/03/20	Marked	No	Turbo & Electric Sales & Srvc	10/13/20	\$1,317.12
756739893	09/03/20	Marked	No	Unisource Energy Services	10/13/20	\$324.63
756739895	09/03/20	Marked	No	United Fire Equipment Company	10/13/20	\$686.59
756739896	09/03/20	Marked	No	US Bank Voyager Fleet Systems	10/13/20	\$14,567.39
756739897	09/03/20	Marked	No	XEROX FINANCIAL SERVICES	10/13/20	\$758.81
756739898	09/03/20	Marked	No	Zembrascapes LLC	10/13/20	\$290.00
756739899	09/21/20	Marked	No	Action Graphics	10/13/20	\$1,034.53
756739899	09/22/20	Marked	Yes	Action Graphics	10/13/20	(\$1,034.53)
756739900	09/21/20	Marked	No	American Fence Co, Inc	10/13/20	\$296.23
756739900	09/22/20	Marked	Yes	American Fence Co, Inc	10/13/20	(\$296.23)
756739901	09/21/20	Marked	No	APS	10/12/20	\$11,646.47
756739901	09/22/20	Marked	Yes	APS	10/12/20	(\$11,646.47)

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
756739903	09/21/20	Marked	No	Arizona Crisis Team (ACT)	10/12/20	\$7,177.50
756739903	09/22/20	Marked	Yes	Arizona Crisis Team (ACT)	10/12/20	(\$7,177.50)
756739904	09/21/20	Marked	No	Arizona Dept. of Public Safety	10/12/20	\$15.00
756739904	09/22/20	Marked	Yes	Arizona Dept. of Public Safety	10/12/20	(\$15.00)
756739905	09/21/20	Marked	No	Arizona Emergency Products	10/12/20	\$1,643.16
756739905	09/22/20	Marked	Yes	Arizona Emergency Products	10/12/20	(\$1,643.16)
756739906	09/21/20	Marked	No	Arizona PPE Recon, Inc	10/12/20	\$820.00
756739906	09/22/20	Marked	Yes	Arizona PPE Recon, Inc	10/12/20	(\$820.00)
756739907	09/21/20	Marked	No	Authentic Self Counseling	10/12/20	\$182.00
756739907	09/22/20	Marked	Yes	Authentic Self Counseling	10/12/20	(\$182.00)
756739908	09/21/20	Marked	No	Auto Trim Plus LLC	10/12/20	\$1,940.08
756739908	09/22/20	Marked	Yes	Auto Trim Plus LLC	10/12/20	(\$1,940.08)
756739909	09/21/20	Marked	No	AZ Center for Fire Svc Excel	10/12/20	\$1,400.00
756739909	09/22/20	Marked	Yes	AZ Center for Fire Svc Excel	10/12/20	(\$1,400.00)
756739910	09/21/20	Marked	No	Bennett Oil	10/12/20	\$1,954.92
756739910	09/22/20	Marked	Yes	Bennett Oil	10/12/20	(\$1,954.92)
756739911	09/21/20	Marked	No	Bound Tree Medical LLC	10/12/20	\$51,531.81
756739911	09/22/20	Marked	Yes	Bound Tree Medical LLC	10/12/20	(\$51,531.81)
756739915	09/21/20	Marked	No	Cable One Business	10/12/20	\$1,027.30
756739915	09/22/20	Marked	Yes	Cable One Business	10/12/20	(\$1,027.30)
756739916	09/21/20	Marked	No	CenturyLink	10/12/20	\$715.30
756739916	09/22/20	Marked	Yes	CenturyLink	10/12/20	(\$715.30)
756739917	09/21/20	Marked	No	Chains Required	10/12/20	\$779.80
756739917	09/22/20	Marked	Yes	Chains Required	10/12/20	(\$779.80)
756739918	09/21/20	Marked	No	Chase Bank	10/12/20	\$797,781.01
756739918	09/22/20	Marked	Yes	Chase Bank	10/12/20	(\$797,781.01)
756739920	09/21/20	Marked	No	Chase Card Services	10/12/20	\$13,175.43
756739920	09/22/20	Marked	Yes	Chase Card Services	10/12/20	(\$13,175.43)
756739923	09/21/20	Marked	No	City of Prescott	10/12/20	\$476.70
756739923	09/22/20	Marked	Yes	City of Prescott	10/12/20	(\$476.70)
756739924	09/21/20	Marked	No	Courtesy Auto of Mesa	10/12/20	\$42,096.88
756739924	09/22/20	Marked	Yes	Courtesy Auto of Mesa	10/12/20	(\$42,096.88)
756739925	09/21/20	Marked	No	Courtesy Auto of Mesa	10/12/20	\$37,500.63
756739925	09/22/20	Marked	Yes	Courtesy Auto of Mesa	10/12/20	(\$37,500.63)
756739926	09/21/20	Marked	No	Courtesy Auto of Mesa	10/12/20	\$37,289.44
756739926	09/22/20	Marked	Yes	Courtesy Auto of Mesa	10/12/20	(\$37,289.44)
756739927	09/21/20	Marked	No	Courtesy Auto of Mesa	10/12/20	\$37,289.44
756739927	09/22/20	Marked	Yes	Courtesy Auto of Mesa	10/12/20	(\$37,289.44)
756739928	09/21/20	Marked	No	Copper State Supply, Inc	10/12/20	\$537.89
756739928	09/22/20	Marked	Yes	Copper State Supply, Inc	10/12/20	(\$537.89)
756739929	09/21/20	Marked	No	Curtis Tools for Heroes	10/12/20	\$2,662.00
756739929	09/22/20	Marked	Yes	Curtis Tools for Heroes	10/12/20	(\$2,662.00)
756739930	09/21/20	Marked	No	Deluxe Small Business Sales	10/12/20	\$1,664.38
756739930	09/22/20	Marked	Yes	Deluxe Small Business Sales	10/12/20	(\$1,664.38)
756739931	09/21/20	Marked	No	Dish Network	10/12/20	\$123.06
756739931	09/22/20	Marked	Yes	Dish Network	10/12/20	(\$123.06)
756739932	09/21/20	Marked	No	Driven Auto Accessories	10/12/20	\$3,106.17
756739932	09/22/20	Marked	Yes	Driven Auto Accessories	10/12/20	(\$3,106.17)
756739933	09/21/20	Marked	No	FACTORY MOTOR PARTS	10/12/20	\$234.36
756739933	09/22/20	Marked	Yes	FACTORY MOTOR PARTS	10/12/20	(\$234.36)
756739934	09/21/20	Marked	No	FEDEX	10/12/20	\$14.75
756739934	09/22/20	Marked	Yes	FEDEX	10/12/20	(\$14.75)
756739935	09/21/20	Marked	No	Flag Ice LLC	10/12/20	\$8,607.13
756739935	09/22/20	Marked	Yes	Flag Ice LLC	10/12/20	(\$8,607.13)
756739936	09/21/20	Marked	No	Freightliner of AZ, LLC	10/12/20	\$5,008.07
756739936	09/22/20	Marked	Yes	Freightliner of AZ, LLC	10/12/20	(\$5,008.07)
756739937	09/21/20	Marked	No	Galpin Ford, Inc.	10/12/20	\$698.22
756739937	09/22/20	Marked	Yes	Galpin Ford, Inc.	10/12/20	(\$698.22)
756739938	09/21/20	Marked	No	W.W. Grainger, Inc	10/12/20	\$1,078.30
756739938	09/22/20	Marked	Yes	W.W. Grainger, Inc	10/12/20	(\$1,078.30)
756739939	09/21/20	Marked	No	ImageTrend	10/12/20	\$1,912.28
756739939	09/22/20	Marked	Yes	ImageTrend	10/12/20	(\$1,912.28)

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
756739940	09/21/20	Marked	No	Interstate Batteries	10/12/20	\$1,042.22
756739940	09/22/20	Marked	Yes	Interstate Batteries	10/12/20	(\$1,042.22)
756739941	09/21/20	Marked	No	Lamb Chevrolet	10/12/20	\$163.66
756739941	09/22/20	Marked	Yes	Lamb Chevrolet	10/12/20	(\$163.66)
756739942	09/21/20	Marked	No	Light House of Arizona	10/12/20	\$191.79
756739942	09/22/20	Marked	Yes	Light House of Arizona	10/12/20	(\$191.79)
756739943	09/21/20	Marked	No	Mallory Safety & Supply LLC	10/12/20	\$1,958.50
756739943	09/22/20	Marked	Yes	Mallory Safety & Supply LLC	10/12/20	(\$1,958.50)
756739944	09/21/20	Marked	No	THADDEUS MCGUIRE	10/12/20	\$350.00
756739944	09/22/20	Marked	Yes	THADDEUS MCGUIRE	10/12/20	(\$350.00)
756739945	09/21/20	Marked	No	Municipal Emergency Svcs Inc	10/12/20	\$128.48
756739945	09/22/20	Marked	Yes	Municipal Emergency Svcs Inc	10/12/20	(\$128.48)
756739946	09/21/20	Marked	No	Motorola Solutions Inc	10/12/20	\$1,038.61
756739946	09/22/20	Marked	Yes	Motorola Solutions Inc	10/12/20	(\$1,038.61)
756739947	09/21/20	Marked	No	NAPA Auto Parts	10/12/20	\$429.67
756739947	09/22/20	Marked	Yes	NAPA Auto Parts	10/12/20	(\$429.67)
756739948	09/21/20	Marked	No	NFP Property & Casualty Svcs	10/12/20	\$364.00
756739948	09/22/20	Marked	Yes	NFP Property & Casualty Svcs	10/12/20	(\$364.00)
756739949	09/21/20	Marked	No	Norm's Lock & Safe	10/12/20	\$57.00
756739949	09/22/20	Marked	Yes	Norm's Lock & Safe	10/12/20	(\$57.00)
756739950	09/21/20	Marked	No	Pitney Bowes Global Financial	10/12/20	\$137.57
756739950	09/22/20	Marked	Yes	Pitney Bowes Global Financial	10/12/20	(\$137.57)
756739951	09/21/20	Marked	No	Public Safety Crisis Solutions	10/12/20	\$1,225.00
756739951	09/22/20	Marked	Yes	Public Safety Crisis Solutions	10/12/20	(\$1,225.00)
756739952	09/21/20	Marked	No	Prescott Valley Ace Hardware	10/12/20	\$15.77
756739952	09/22/20	Marked	Yes	Prescott Valley Ace Hardware	10/12/20	(\$15.77)
756739953	09/21/20	Marked	No	RWC Group	10/12/20	\$56.46
756739953	09/22/20	Marked	Yes	RWC Group	10/12/20	(\$56.46)
756739954	09/21/20	Marked	No	Smart Document Solutions	10/12/20	\$631.67
756739954	09/22/20	Marked	Yes	Smart Document Solutions	10/12/20	(\$631.67)
756739955	09/21/20	Marked	No	Besonson Tools LLC	10/12/20	\$37.91
756739955	09/22/20	Marked	Yes	Besonson Tools LLC	10/12/20	(\$37.91)
756739956	09/21/20	Marked	No	Spingola, Deborah	10/12/20	\$300.00
756739956	09/22/20	Marked	Yes	Spingola, Deborah	10/12/20	(\$300.00)
756739957	09/21/20	Marked	No	Staples Contract & Commerc.Inc	10/12/20	\$482.27
756739957	09/22/20	Marked	Yes	Staples Contract & Commerc.Inc	10/12/20	(\$482.27)
756739958	09/21/20	Marked	No	D.G.Shoemaker & Associates Inc	10/12/20	\$216.18
756739958	09/22/20	Marked	Yes	D.G.Shoemaker & Associates Inc	10/12/20	(\$216.18)
756739959	09/21/20	Marked	No	Tessco, Inc	10/12/20	\$358.54
756739959	09/22/20	Marked	Yes	Tessco, Inc	10/12/20	(\$358.54)
756739960	09/21/20	Marked	No	Town of Prescott Valley	10/12/20	\$1,237.19
756739960	09/22/20	Marked	Yes	Town of Prescott Valley	10/12/20	(\$1,237.19)
756739961	09/21/20	Marked	No	Unisource Energy Services	10/12/20	\$88.75
756739961	09/22/20	Marked	Yes	Unisource Energy Services	10/12/20	(\$88.75)
756739962	09/21/20	Marked	No	Verizon Wireless	10/12/20	\$4,091.65
756739962	09/22/20	Marked	Yes	Verizon Wireless	10/12/20	(\$4,091.65)
756739963	09/21/20	Marked	No	W.W. Williams Company LLC	10/12/20	\$1,854.23
756739963	09/22/20	Marked	Yes	W.W. Williams Company LLC	10/12/20	(\$1,854.23)
756739964	09/21/20	Marked	No	Yavapai Fleet Yavapai Machine	10/12/20	\$55.16
756739964	09/22/20	Marked	Yes	Yavapai Fleet Yavapai Machine	10/12/20	(\$55.16)
756739965	09/21/20	Marked	No	York	10/12/20	\$153.18
756739965	09/22/20	Marked	Yes	York	10/12/20	(\$153.18)
756739966	09/21/20	Marked	No	YRMCP PHYSICIAN PRACTICES	10/12/20	\$53.88
756739966	09/22/20	Marked	Yes	YRMCP PHYSICIAN PRACTICES	10/12/20	(\$53.88)
756739967	09/21/20	Retrieved	No	Action Graphics		\$1,034.53
756739968	09/21/20	Marked	No	American Fence Co, Inc	10/13/20	\$296.23
756739969	09/21/20	Retrieved	No	APS		\$11,646.47
756739971	09/21/20	Marked	No	Arizona Crisis Team (ACT)	10/13/20	\$7,177.50
756739972	09/21/20	Retrieved	No	Arizona Dept. of Public Safety		\$15.00
756739973	09/21/20	Marked	No	Arizona Emergency Products	10/13/20	\$1,643.16
756739974	09/21/20	Marked	No	Arizona PPE Recon, Inc	10/13/20	\$820.00
756739975	09/21/20	Retrieved	No	Authentic Self Counseling		\$182.00

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
756739976	09/21/20	Marked	No	Auto Trim Plus LLC	10/13/20	\$1,940.08
756739977	09/21/20	Retrieved	No	AZ Center for Fire Svc Excel		\$1,400.00
756739978	09/21/20	Marked	No	Bennett Oil	10/13/20	\$1,954.92
756739979	09/21/20	Marked	No	Bound Tree Medical LLC	10/13/20	\$51,531.81
756739983	09/21/20	Marked	No	Cable One Business	10/13/20	\$1,027.30
756739984	09/21/20	Marked	No	CenturyLink	10/13/20	\$715.30
756739985	09/21/20	Retrieved	No	Chains Required		\$779.80
756739986	09/21/20	Marked	No	Chase Bank	10/13/20	\$797,781.01
756739988	09/21/20	Marked	No	Chase Card Services	10/13/20	\$13,175.43
756739991	09/21/20	Marked	No	City of Prescott	10/13/20	\$476.70
756739992	09/21/20	Retrieved	No	Courtesy Auto of Mesa		\$42,096.88
756739993	09/21/20	Retrieved	No	Courtesy Auto of Mesa		\$37,500.63
756739994	09/21/20	Retrieved	No	Courtesy Auto of Mesa		\$37,289.44
756739995	09/21/20	Retrieved	No	Courtesy Auto of Mesa		\$37,289.44
756739996	09/21/20	Marked	No	Copper State Supply, Inc	10/13/20	\$537.89
756739997	09/21/20	Marked	No	Curtis Tools for Heroes	10/13/20	\$2,662.00
756739998	09/21/20	Marked	No	Deluxe Small Business Sales	10/13/20	\$1,664.38
756739999	09/21/20	Retrieved	No	Dish Network		\$123.06
756740000	09/21/20	Marked	No	Driven Auto Accessories	10/13/20	\$3,106.17
756740001	09/21/20	Marked	No	FACTORY MOTOR PARTS	10/13/20	\$234.36
756740002	09/21/20	Marked	No	FEDEX	10/13/20	\$14.75
756740003	09/21/20	Retrieved	No	Flag Ice LLC		\$8,607.13
756740004	09/21/20	Marked	No	Freightliner of AZ, LLC	10/13/20	\$5,008.07
756740005	09/21/20	Marked	No	Galpin Ford, Inc.	10/13/20	\$698.22
756740006	09/21/20	Marked	No	W.W. Grainger, Inc	10/13/20	\$1,078.30
756740007	09/21/20	Retrieved	No	ImageTrend		\$1,912.28
756740008	09/21/20	Marked	No	Interstate Batteries	10/13/20	\$1,042.22
756740009	09/21/20	Marked	No	Lamb Chevrolet	10/13/20	\$163.66
756740010	09/21/20	Marked	No	Light House of Arizona	10/13/20	\$191.79
756740011	09/21/20	Marked	No	Mallory Safety & Supply LLC	10/13/20	\$1,958.50
756740012	09/21/20	Marked	No	THADDEUS MCGUIRE	10/13/20	\$350.00
756740013	09/21/20	Retrieved	No	Municipal Emergency Svcs Inc		\$128.48
756740014	09/21/20	Marked	No	Motorola Solutions Inc	10/13/20	\$1,038.61
756740015	09/21/20	Marked	No	NAPA Auto Parts	10/13/20	\$429.67
756740016	09/21/20	Marked	No	NFP Property & Casualty Svcs	10/13/20	\$364.00
756740017	09/21/20	Marked	No	Norm's Lock & Safe	10/13/20	\$57.00
756740018	09/21/20	Retrieved	No	Pitney Bowes Global Financial		\$137.57
756740019	09/21/20	Retrieved	No	Public Safety Crisis Solutions		\$1,225.00
756740020	09/21/20	Marked	No	Prescott Valley Ace Hardware	10/13/20	\$15.77
756740021	09/21/20	Marked	No	RWC Group	10/13/20	\$56.46
756740022	09/21/20	Marked	No	Smart Document Solutions	10/13/20	\$631.67
756740023	09/21/20	Retrieved	No	Besonson Tools LLC		\$37.91
756740024	09/21/20	Marked	No	Spingola, Deborah	10/13/20	\$300.00
756740025	09/21/20	Retrieved	No	Staples Contract & Commmerc.Inc		\$482.27
756740026	09/21/20	Marked	No	D.G.Shoemaker & Associates Inc	10/13/20	\$216.18
756740027	09/21/20	Marked	No	Tessco, Inc	10/13/20	\$358.54
756740028	09/21/20	Marked	No	Town of Prescott Valley	10/13/20	\$1,237.19
756740029	09/21/20	Marked	No	Unisource Energy Services	10/13/20	\$88.75
756740030	09/21/20	Marked	No	Verizon Wireless	10/13/20	\$4,091.65
756740031	09/21/20	Retrieved	No	W.W. Williams Company LLC		\$1,854.23
756740032	09/21/20	Marked	No	Yavapai Fleet Yavapai Machine	10/13/20	\$55.16
756740033	09/21/20	Marked	No	York	10/13/20	\$153.18
756740034	09/21/20	Marked	No	YRMCP PHYSICIAN PRACTICES	10/13/20	\$53.88
SUB TOTAL FOR BANK:						\$2,617,074.89
TOTAL FOR MODULE:						\$2,617,074.89

MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

3547	09/15/20	Marked	No	Deposit	10/12/20	\$336,215.10
3548	09/15/20	Marked	No	Deposit	10/12/20	\$382,624.54
3549	09/15/20	Marked	No	Deposit	10/12/20	\$392.00

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
3550	09/15/20	Marked	No	Deposit	10/12/20	\$2,890.58
3551	09/16/20	Marked	No	Deposit	10/12/20	\$25,361.24
3552	09/16/20	Marked	No	Deposit	10/12/20	\$10,255.34
3553	09/16/20	Marked	No	Deposit	10/12/20	\$815.86
3556	09/16/20	Marked	No	Deposit	10/12/20	\$2,062.70
3557	09/16/20	Marked	No	Deposit	10/12/20	\$6,617.00
3558	09/16/20	Marked	No	Deposit	10/12/20	\$2,698.01
3562	09/28/20	Marked	No	Deposit	10/12/20	\$1,170.97
3563	09/28/20	Marked	No	Deposit	10/12/20	\$16,497.46
3565	09/28/20	Marked	No	Deposit	10/12/20	\$5,046.53
3566	09/28/20	Marked	No	Deposit	10/12/20	\$4,532.84
3567	09/30/20	Marked	No	Deposit	10/12/20	\$138,540.90
3568	09/30/20	Marked	No	Deposit	10/12/20	\$250,894.14
3570	09/30/20	Marked	No	Deposit	10/12/20	\$906.00
3571	09/30/20	Marked	No	Deposit	10/12/20	\$2,389.64
3572	09/30/20	Marked	No	Deposit	10/12/20	\$888.00
SUB TOTAL FOR BANK:						\$1,190,798.85
TOTAL FOR MODULE:						\$1,190,798.85

MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER

BANK CONTROL ID: CAFMA - GENERAL FUND						
Cash With Yav Cty	09/30/20	Marked	No	Fire Authority Funding 9/30/20	10/12/20	\$46,818.95
SUB TOTAL FOR BANK:						\$46,818.95
TOTAL FOR MODULE:						\$46,818.95

CAFMA-Central Arizona Fire and Medical
BR Adjustments Report
For the Bank Statement ending:

Date	Document	Description	GL Account	Offset Amt	Adj. Amt
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DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

Account	Current Period					Year To Date			
	Actual	Budget	Variance	%		Actual	Budget	Variance	%
<u>Revenues</u>									
CVFD Funding Requirement	10310000000	\$16,201.67	\$0.00	\$16,201.67	0.0%	\$4,612,158.94	\$4,860,737.00	\$(248,578.06)	(5.1)%
CYFD Funding Requirement	10320000000	30,617.28	0.00	30,617.28	0.0	18,054,109.13	19,765,185.00	(1,711,075.87)	(8.7)
Fire Protection Contracts	10400100000	13,094.49	0.00	13,094.49	0.0	374,519.03	180,000.00	194,519.03	108.1
Outside Agency Work-Vehicle Maint	10430000000	15,475.38	0.00	15,475.38	0.0	72,252.39	40,000.00	32,252.39	80.6
Construction Permits	10440000000	14,570.94	0.00	14,570.94	0.0	106,555.76	51,250.00	55,305.76	107.9
Operational Permits	10442500000	0.00	0.00	0.00	0.0	1,165.00	1,700.00	(535.00)	(31.5)
Special Events	10443000000	116.00	0.00	116.00	0.0	3,215.00	2,680.00	535.00	20.0
State of AZ/Off-District Fires	10480000000	1,078,886.06	0.00	1,078,886.06	0.0	2,946,496.34	50,000.00	2,896,496.34	5793.0
Interest Income-General Fund	10490000000	0.00	0.00	0.00	0.0	89,648.02	50,000.00	39,648.02	79.3
Interest Income-Cap Rsv Fund	10490100000	0.00	0.00	0.00	0.0	121,196.09	0.00	121,196.09	0.0
Misc. Revenues	10510000000	249.53	0.00	249.53	0.0	9,431.89	10,900.00	(1,468.11)	(13.5)
PAWUIC/ Defensible Space Reimbursements	10512531000	0.00	0.00	0.00	0.0	30,105.00	24,000.00	6,105.00	25.4
Tech Services Contracting Revenue	10514041000	17,177.34	0.00	17,177.34	0.0	231,150.08	179,345.00	51,805.08	28.9
Supplies for Outside Agency Work	10514141000	0.00	0.00	0.00	0.0	0.00	10,000.00	(10,000.00)	(100.0)
Donations	10540000000	25.00	0.00	25.00	0.0	5,550.00	500.00	5,050.00	1010.0
Grants-FEMA- SAFER	10543000000	5,000.00	0.00	5,000.00	0.0	5,000.00	225,085.00	(220,085.00)	(97.8)
Misc. Prevention	10560000000	0.00	0.00	0.00	0.0	200.00	2,100.00	(1,900.00)	(90.5)
Warehouse Purchasing Group	10570000000	27,530.64	0.00	27,530.64	0.0	252,376.84	210,000.00	42,376.84	20.2
61 Lease Revenue	10585500000	0.00	0.00	0.00	0.0	42,000.00	30,000.00	12,000.00	40.0
CARTA Classes	10590000000	975.00	0.00	975.00	0.0	7,350.00	15,000.00	(7,650.00)	(51.0)
CPR/EMS classes	10590500000	560.00	0.00	560.00	0.0	5,080.00	26,000.00	(20,920.00)	(80.5)
Net Revenues		\$1,220,479.33	\$0.00	\$1,220,479.33	0.0 %	\$26,969,559.51	\$25,734,482.00	\$1,235,077.51	4.8 %
<u>Personnel Expenses</u>									
Salaries/Admin	10610010000	\$79,688.18	\$0.00	\$(79,688.18)	0.0%	\$1,236,120.41	\$1,022,883.00	\$(213,237.41)	(20.8)%
Salaries/Prevention	10610020000	18,908.98	0.00	(18,908.98)	0.0	370,747.99	352,567.00	(18,180.99)	(5.2)
Salaries/Operations	10610030000	622,797.92	0.00	(622,797.92)	0.0	9,612,661.35	8,097,069.00	(1,515,592.35)	(18.7)
Salaries/Training	10610035000	13,189.28	0.00	(13,189.28)	0.0	261,715.19	221,291.00	(40,424.19)	(18.3)
Salaries/Communications	10610041000	30,117.60	0.00	(30,117.60)	0.0	480,913.28	413,027.00	(67,886.28)	(16.4)
Salaries/Facilities Maintenance	10610043000	9,040.00	0.00	(9,040.00)	0.0	144,149.23	117,679.00	(26,470.23)	(22.5)
Salaries/Fleet Maint	10610048000	27,604.80	0.00	(27,604.80)	0.0	461,127.09	380,092.00	(81,035.09)	(21.3)
Salaries/Warehouse	10610049000	10,794.70	0.00	(10,794.70)	0.0	133,792.06	149,070.00	15,277.94	10.2
CEO/ Fire Chief	10610110000	11,877.70	0.00	(11,877.70)	0.0	190,790.30	155,939.00	(34,851.30)	(22.3)
Special Detail/Prevention	10610320000	0.00	0.00	0.00	0.0	150.00	0.00	(150.00)	0.0
Special Detail/Fire Pals	10610320400	0.00	0.00	0.00	0.0	6,212.50	12,600.00	6,387.50	50.7
Special Detail/ Babysitting Classes	10610320402	0.00	0.00	0.00	0.0	150.00	250.00	100.00	40.0
Special Detail/Prev/Spec Ev Assign Pay	10610320403	0.00	0.00	0.00	0.0	687.50	4,500.00	3,812.50	84.7

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Special Detail / OPS	10610330000	0.00	0.00	0.00	0.0	(974.88)	0.00	974.88	0.0
Spec Det/Ops CPR Prgrm Int/Ext	10610330425	0.00	0.00	0.00	0.0	4,143.75	5,000.00	856.25	17.1
Telestaff Maintenance	10610330426	0.00	0.00	0.00	0.0	75.00	2,000.00	1,925.00	96.3
Spec Det/Ops Emplpyee Hlth Immuniz Prgrm	10610330431	0.00	0.00	0.00	0.0	0.00	1,400.00	1,400.00	100.0
Spec Det/Ops CISD Program Shift Peers	10610330435	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Spec Det/Ops/Tower Work	10610330439	0.00	0.00	0.00	0.0	4,413.53	6,500.00	2,086.47	32.1
Spec Det/Ops Haz Mat Program	10610330440	0.00	0.00	0.00	0.0	0.00	625.00	625.00	100.0
Spec Det/Ops Hose Program	10610330441	168.75	0.00	(168.75)	0.0	525.00	500.00	(25.00)	(5.0)
Spec Det/Ops SCBA Program	10610330442	0.00	0.00	0.00	0.0	5,712.40	6,500.00	787.60	12.1
Spec Det/Ops Recruit Academy	10610330447	0.00	0.00	0.00	0.0	18,143.75	8,700.00	(9,443.75)	(108.5)
Spec Det/Ops Promo Testing	10610330449	0.00	0.00	0.00	0.0	9,125.00	8,250.00	(875.00)	(10.6)
Spec Det/ Ops Misc.	10610330452	1,400.00	0.00	(1,400.00)	0.0	17,268.75	8,000.00	(9,268.75)	(115.9)
Spec Duty Training	10610335476	0.00	0.00	0.00	0.0	275.00	2,600.00	2,325.00	89.4
Spec Det/Trng Instr CARTA	10610335479	362.50	0.00	(362.50)	0.0	7,812.50	5,000.00	(2,812.50)	(56.3)
Spec Det/ In House EMS Training	10610335482	250.00	0.00	(250.00)	0.0	7,487.50	25,000.00	17,512.50	70.1
Spec Det/Tower Rescue/Instructor	10610335483	0.00	0.00	0.00	0.0	75.00	1,000.00	925.00	92.5
Spec Det/ Warehouse	10610349451	0.00	0.00	0.00	0.0	425.00	5,000.00	4,575.00	91.5
Acting Pay - Administration	10610410000	149.00	0.00	(149.00)	0.0	876.75	0.00	(876.75)	0.0
Acting Pay - Prevention	10610420000	0.00	0.00	0.00	0.0	62.60	500.00	437.40	87.5
Acting Pay - Ops	10610430000	3,502.75	0.00	(3,502.75)	0.0	56,648.18	52,560.00	(4,088.18)	(7.8)
Acting Pay - Fleet Maintenace	10610448000	0.00	0.00	0.00	0.0	0.00	400.00	400.00	100.0
Vacation/ Sick Leave Buy Back	10610530000	0.00	0.00	0.00	0.0	93,406.22	300,000.00	206,593.78	68.9
O.T. Salaries/Admin	10611010000	41.11	0.00	(41.11)	0.0	5,334.02	9,000.00	3,665.98	40.7
O.T. Salaries/ Prevention	10611020000	0.00	0.00	0.00	0.0	2,193.74	15,000.00	12,806.26	85.4
Recall O.T./Operations	10611030000	1,089.16	0.00	(1,089.16)	0.0	25,575.46	45,000.00	19,424.54	43.2
SWAT Response / Coverage	10611030250	162.99	0.00	(162.99)	0.0	(1,162.47)	9,000.00	10,162.47	112.9
O.T. Salaries/CARTA	10611035000	0.00	0.00	0.00	0.0	4,814.27	2,828.00	(1,986.27)	(70.2)
O.T. Salaries/Tech Seives	10611041000	812.04	0.00	(812.04)	0.0	26,191.25	25,000.00	(1,191.25)	(4.8)
O.T. Salaries/Comm-Outside Agency	10611041561	0.00	0.00	0.00	0.0	(1,892.18)	0.00	1,892.18	0.0
O.T. Salaries/Facilities Maintenance	10611043000	165.96	0.00	(165.96)	0.0	3,336.14	5,000.00	1,663.86	33.3
O.T. Salaries/ Fleet Maintenance	10611048000	1,978.95	0.00	(1,978.95)	0.0	24,525.82	23,000.00	(1,525.82)	(6.6)
O.T. Salaries/Warehouse	10611049000	883.99	0.00	(883.99)	0.0	16,836.71	15,000.00	(1,836.71)	(12.2)
FLSA Pay	10611130000	42,425.51	0.00	(42,425.51)	0.0	677,240.10	601,572.00	(75,668.10)	(12.6)
Shift O.T./Operations	10611230000	0.00	0.00	0.00	0.0	599.40	0.00	(599.40)	0.0
Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA	10611230200	11,334.96	0.00	(11,334.96)	0.0	447,340.76	385,000.00	(62,340.76)	(16.2)
Off District Wildland Fires	10611431000	245,747.93	0.00	(245,747.93)	0.0	1,378,379.58	20,000.00	(1,358,379.58)	(6791.9)
Training Captain OT	10611535300	0.00	0.00	0.00	0.0	29,383.20	29,200.00	(183.20)	(0.6)
Trng Cov/Special Duty Pay	10611535304	175.00	0.00	(175.00)	0.0	1,131.25	4,950.00	3,818.75	77.1

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Trng Cov/EVOC Driver Training Inst Pay	10611535307	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Trng Cov/Swift Water Training Officers	10611535380	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Trng Cov/Engine Co Training Coverage	10611835326	0.00	0.00	0.00	0.0	0.00	12,600.00	12,600.00	100.0
Trng Cov/OT Eng Co Trng Coverage	10611835330	0.00	0.00	0.00	0.0	2,161.47	26,500.00	24,338.53	91.8
Trng Cov/ OT Special Ops Training	10611835336	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0
Trng Cov/Paramedic Upgrade Training	10611835337	0.00	0.00	0.00	0.0	434.50	10,000.00	9,565.50	95.7
Trng Cov/ OT TRT/ HAZ MAT Training	10611835338	0.00	0.00	0.00	0.0	0.00	12,000.00	12,000.00	100.0
ASRS Retirement/Admin	10612910000	6,475.20	0.00	(6,475.20)	0.0	111,655.57	90,850.00	(20,805.57)	(22.9)
ASRS Retirement/Prevention	10612920000	1,223.82	0.00	(1,223.82)	0.0	28,690.39	31,969.00	3,278.61	10.3
ASRS Retirement/Training	10612935000	0.00	0.00	0.00	0.0	4,204.65	4,040.00	(164.65)	(4.1)
ASRS Retirement/Tech Services	10612941000	4,530.50	0.00	(4,530.50)	0.0	67,786.93	53,527.00	(14,259.93)	(26.6)
ASRS Retirement/Facilities Maintenance	10612943000	1,173.16	0.00	(1,173.16)	0.0	18,957.19	14,991.00	(3,966.19)	(26.5)
ASRS Retirement/Fleet Maint	10612948000	2,629.77	0.00	(2,629.77)	0.0	41,521.48	36,678.00	(4,843.48)	(13.2)
ASRS Retirement/Warehouse	10612949000	1,459.26	0.00	(1,459.26)	0.0	22,054.20	20,049.00	(2,005.20)	(10.0)
PSPRS/Admin	10613010000	9,202.88	0.00	(9,202.88)	0.0	97,588.33	116,311.00	18,722.67	16.1
PSPRS/Prevention	10613020000	0.00	0.00	0.00	0.0	50,292.53	100.00	(50,192.53)	(50192.5)
PSPRS Operations	10613030000	323,035.10	0.00	(323,035.10)	0.0	4,661,952.37	4,070,318.00	(591,634.37)	(14.5)
PSPRS/ CARTA	10613035000	7,569.94	0.00	(7,569.94)	0.0	135,013.84	84,170.00	(50,843.84)	(60.4)
PSPRS/ Fleet Maint	10613048000	4,558.27	0.00	(4,558.27)	0.0	73,564.03	50,646.00	(22,918.03)	(45.3)
401A/Admin	10613210000	3,815.02	0.00	(3,815.02)	0.0	28,071.38	58,862.00	30,790.62	52.3
401A/ Prevention	10613220000	0.00	0.00	0.00	0.0	0.00	12,380.00	12,380.00	100.0
401A Retirement / Ops	10613230000	29,892.54	0.00	(29,892.54)	0.0	296,086.14	539,857.00	243,770.86	45.2
401A/ Fire Chief	10613310000	1,247.28	0.00	(1,247.28)	0.0	20,184.03	30,595.00	10,410.97	34.0
Reserve Pension	10614032000	0.00	0.00	0.00	0.0	0.00	561,044.00	561,044.00	100.0
Worker's Comp Insurance/Admin	10615010000	0.00	0.00	0.00	0.0	164,201.00	28,554.00	(135,647.00)	(475.1)
Worker's Comp/Prevention	10615020000	0.00	0.00	0.00	0.0	0.00	22,909.00	22,909.00	100.0
Worker's Comp / Ops	10615030000	0.00	0.00	0.00	0.0	620,954.00	0.00	(620,954.00)	0.0
Worker's Comp/Training	10615035000	0.00	0.00	0.00	0.0	0.00	13,322.00	13,322.00	100.0
Worker's Comp/Comm	10615041000	0.00	0.00	0.00	0.0	0.00	26,036.00	26,036.00	100.0
Worker's Comp/Facilities	10615043000	0.00	0.00	0.00	0.0	0.00	7,292.00	7,292.00	100.0
Worker's Comp/Maint	10615048000	0.00	0.00	0.00	0.0	0.00	23,984.00	23,984.00	100.0
Worker's Comp/Warehouse	10615049000	0.00	0.00	0.00	0.0	0.00	9,752.00	9,752.00	100.0
Worker's Comp/Volunteers	10615110000	0.00	0.00	0.00	0.0	0.00	126.00	126.00	100.0
Worker's Comp Wages Reimbursement	10616500000	(1,511.58)	0.00	1,511.58	0.0	(1,488.75)	0.00	1,488.75	0.0
Unemployment Insurance/Admin	10617010000	0.00	0.00	0.00	0.0	1,425.06	3,211.00	1,785.94	55.6
Unemployment/Prevention	10617020000	0.00	0.00	0.00	0.0	431.94	1,284.00	852.06	66.4
Unemployment Insurance/Ops	10617030000	0.00	0.00	0.00	0.0	8,785.70	25,901.00	17,115.30	66.1
Unemployment / Training	10617035000	0.00	0.00	0.00	0.0	298.92	642.00	343.08	53.4

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Unemployment/Communications	10617041000	0.00	0.00	0.00	0.0	440.76	1,070.00	629.24	58.8
Unemployment/Facilities	10617043000	0.00	0.00	0.00	0.0	133.03	428.00	294.97	68.9
Unemployment/Maint	10617048000	0.00	0.00	0.00	0.0	431.92	1,070.00	638.08	59.6
Unemployment/Warehouse	10617049000	23.41	0.00	(23.41)	0.0	199.50	535.00	335.50	62.7
401A-ASRS/Admin	10618010000	3,093.51	0.00	(3,093.51)	0.0	56,427.39	55,762.00	(665.39)	(1.2)
401A-ASRS/Prevention	10618020000	584.68	0.00	(584.68)	0.0	17,754.95	14,183.00	(3,571.95)	(25.2)
401A-ASRS/Training	10618035000	0.00	0.00	0.00	0.0	2,025.28	2,225.00	199.72	9.0
401A-ASRS/Communication	10618041000	2,164.43	0.00	(2,164.43)	0.0	33,302.75	27,458.00	(5,844.75)	(21.3)
401A-ASRS/Facilities Maint	10618043000	560.48	0.00	(560.48)	0.0	8,930.74	7,606.00	(1,324.74)	(17.4)
401A-ASRS/ Maint	10618048000	1,256.38	0.00	(1,256.38)	0.0	19,980.04	17,921.00	(2,059.04)	(11.5)
401A-ASRS/ Warehouse	10618049000	734.37	0.00	(734.37)	0.0	11,014.38	10,172.00	(842.38)	(8.3)
Medicare / Admin	10618110000	1,680.70	0.00	(1,680.70)	0.0	22,142.94	17,223.00	(4,919.94)	(28.6)
Medicare Exp/Prevention	10618120000	268.42	0.00	(268.42)	0.0	5,301.56	5,589.00	287.44	5.1
Medicare / OPS	10618130000	12,793.83	0.00	(12,793.83)	0.0	172,235.14	141,213.00	(31,022.14)	(22.0)
Medicare Exp/CARTA	10618135000	218.74	0.00	(218.74)	0.0	4,403.98	3,250.00	(1,153.98)	(35.5)
Medicare Exp/Communications	10618141000	494.51	0.00	(494.51)	0.0	7,630.99	6,451.00	(1,179.99)	(18.3)
Medicare Exp/Facilities Maintenance	10618143000	125.22	0.00	(125.22)	0.0	2,081.86	1,779.00	(302.86)	(17.0)
Medicare Exp/Maint	10618148000	422.65	0.00	(422.65)	0.0	7,306.30	5,851.00	(1,455.30)	(24.9)
Medicare Exp/Warehouse	10618149000	171.73	0.00	(171.73)	0.0	2,576.01	2,379.00	(197.01)	(8.3)
Post Employment Health Plan	10618530000	11,348.14	0.00	(11,348.14)	0.0	149,892.67	107,966.00	(41,926.67)	(38.8)
Medical Insurance./Admin	10619010000	3,659.84	0.00	(3,659.84)	0.0	156,955.96	140,544.00	(16,411.96)	(11.7)
Medical Insurance/Prevention	10619020000	647.00	0.00	(647.00)	0.0	38,095.04	48,312.00	10,216.96	21.1
Medical Insurance/OPS	10619030000	28,142.04	0.00	(28,142.04)	0.0	1,095,337.33	1,071,648.00	(23,689.33)	(2.2)
Medical Insurance/Training	10619035000	466.00	0.00	(466.00)	0.0	28,231.27	35,136.00	6,904.73	19.7
Medical Insurance/Comm	10619041000	1,471.68	0.00	(1,471.68)	0.0	49,494.37	48,312.00	(1,182.37)	(2.4)
Medical Insurance/Facilities	10619043000	414.00	0.00	(414.00)	0.0	19,166.37	17,568.00	(1,598.37)	(9.1)
Medical Insurance/Maint	10619048000	942.84	0.00	(942.84)	0.0	47,611.39	46,116.00	(1,495.39)	(3.2)
Medical Insurance/Warehouse	10619049000	504.50	0.00	(504.50)	0.0	9,952.06	21,960.00	12,007.94	54.7
Medical Insurance Assistance/OPS	10619130000	0.00	0.00	0.00	0.0	549,693.76	416,000.00	(133,693.76)	(32.1)
Training and Travel - Facilities Mtc	10659043000	0.00	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
Total Personnel Expenses		\$1,602,160.02	\$0.00	\$(1,602,160.02)	0.0 %	\$24,738,121.64	\$20,842,279.00	\$(3,895,842.64)	(18.7)%
<u>Supply Expenses</u>									
Office Supplies / Admin	10620010000	\$(3.00)	\$0.00	\$3.00	0.0%	\$51.71	\$500.00	\$448.29	89.7%
Office Supplies / Tech Services	10620041000	0.00	0.00	0.00	0.0	203.58	500.00	296.42	59.3
Office Supplies	10620049000	145.15	0.00	(145.15)	0.0	8,330.37	12,500.00	4,169.63	33.4
Computer Supplies & Software / Training	10620135000	15.89	0.00	(15.89)	0.0	18,590.35	17,200.00	(1,390.35)	(8.1)
Computer Supplies & Equipment / Communic	10620141000	15,944.85	0.00	(15,944.85)	0.0	261,472.65	252,455.00	(9,017.65)	(3.6)

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
In House Dupl & Prtg	10620510000	1,390.48	0.00	(1,390.48)	0.0	19,560.62	15,000.00	(4,560.62)	(30.4)
In House Dupl & Prtg/ Warehouse	10620549000	393.08	0.00	(393.08)	0.0	16,953.07	17,250.00	296.93	1.7
District Fire Corps Program	10621010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
District Mapping Program	10621141000	0.00	0.00	0.00	0.0	9,127.22	8,700.00	(427.22)	(4.9)
Employee Health & Wellness Supplies	10621230000	0.00	0.00	0.00	0.0	0.00	157.00	157.00	100.0
Medical Supplies	10621530000	43,721.95	0.00	(43,721.95)	0.0	191,831.54	134,166.00	(57,665.54)	(43.0)
CPR Supplies & Books	10621630000	0.00	0.00	0.00	0.0	4,362.04	10,000.00	5,637.96	56.4
Medical Equipment Replacement	10621730000	367.76	0.00	(367.76)	0.0	22,255.14	21,000.00	(1,255.14)	(6.0)
Fuel (Diesel & Gas)	10622048000	17,214.69	0.00	(17,214.69)	0.0	221,086.69	285,000.00	63,913.31	22.4
Oil & Lubr. (Routine)	10622148000	712.53	0.00	(712.53)	0.0	17,183.29	18,500.00	1,316.71	7.1
Uniforms/Admin	10623010000	0.00	0.00	0.00	0.0	77.42	2,975.00	2,897.58	97.4
Uniforms-Freitag, Scott	10623010100	0.00	0.00	0.00	0.0	219.11	450.00	230.89	51.3
Uniforms-Tharp, Dave	10623010101	0.00	0.00	0.00	0.0	225.04	450.00	224.96	50.0
Uniforms - Frawley, Teresa	10623010103	0.00	0.00	0.00	0.0	109.58	125.00	15.42	12.3
Uniforms - Butler, Karen	10623010104	0.00	0.00	0.00	0.0	108.53	125.00	16.47	13.2
Uniforms-Brookins, Patty	10623010105	0.00	0.00	0.00	0.0	21.82	125.00	103.18	82.5
Uniforms - DeJoria, Dana	10623010106	0.00	0.00	0.00	0.0	113.40	125.00	11.60	9.3
Uniforms - Spingola, Debbie	10623010107	0.00	0.00	0.00	0.0	98.12	0.00	(98.12)	0.0
Uniforms - Dixon, Susanne	10623010109	0.00	0.00	0.00	0.0	171.67	125.00	(46.67)	(37.3)
Uniforms - Bliss, Scott	10623010111	0.00	0.00	0.00	0.0	98.99	450.00	351.01	78.0
Uniforms - Viscardi, Karen	10623010112	0.00	0.00	0.00	0.0	112.31	125.00	12.69	10.2
Uniforms - Burch, Kylee	10623010114	0.00	0.00	0.00	0.0	113.32	125.00	11.68	9.3
Uniforms - Katie Reeves	10623010116	0.00	0.00	0.00	0.0	116.67	125.00	8.33	6.7
Uniforms-Lambrecht, Marci	10623010117	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Slay, Marcie	10623010118	0.00	0.00	0.00	0.0	109.06	125.00	15.94	12.8
Uniforms-Balstis, Carol	10623010120	0.00	0.00	0.00	0.0	130.88	125.00	(5.88)	(4.7)
Uniforms-Sims, Lacie	10623010121	0.00	0.00	0.00	0.0	123.24	125.00	1.76	1.4
Uniforms-Goodman, Kathy	10623010122	0.00	0.00	0.00	0.0	136.79	125.00	(11.79)	(9.4)
Uniforms - Rose, Cody	10623010212	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Prevention	10623020000	0.00	0.00	0.00	0.0	327.50	2,750.00	2,422.50	88.1
Uniforms-Chase, Rick	10623020100	0.00	0.00	0.00	0.0	276.75	450.00	173.25	38.5
Uniforms-Smith, Andie	10623020101	0.00	0.00	0.00	0.0	197.67	225.00	27.33	12.1
Uniforms - Dowdy, Chuck	10623020106	0.00	0.00	0.00	0.0	267.91	450.00	182.09	40.5
Uniforms - Brett Mills	10623020107	0.00	0.00	0.00	0.0	232.43	450.00	217.57	48.3
Uniforms-Hoyt, Jessica	10623020108	0.00	0.00	0.00	0.0	398.38	0.00	(398.38)	0.0
Uniforms/Operations	10623030000	2,964.67	0.00	(2,964.67)	0.0	37,014.51	79,850.00	42,835.49	53.6
Uniforms-Davis, Brad	10623030102	0.00	0.00	0.00	0.0	408.10	450.00	41.90	9.3
Uniforms-Carothers, Cougan	10623030103	0.00	0.00	0.00	0.0	396.53	450.00	53.47	11.9

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Actual	Current Period			Actual	Year To Date		
			Budget	Variance	%		Budget	Variance	%
Uniforms-Abel, Todd	10623030104	0.00	0.00	0.00	0.0	225.72	450.00	224.28	49.8
Uniforms-Burch, Brian	10623030105	0.00	0.00	0.00	0.0	268.59	450.00	181.41	40.3
Uniforms-Duplessis, Rob	10623030107	0.00	0.00	0.00	0.0	242.80	450.00	207.20	46.0
Uniforms-Fields, Brody	10623030108	0.00	0.00	0.00	0.0	408.91	450.00	41.09	9.1
Uniforms-Lys, Damian	10623030110	0.00	0.00	0.00	0.0	249.52	450.00	200.48	44.6
Uniforms-Mauldin, Mark	10623030111	0.00	0.00	0.00	0.0	320.16	450.00	129.84	28.9
Uniforms-Niemynsi, Doug	10623030115	0.00	0.00	0.00	0.0	190.32	450.00	259.68	57.7
Uniforms-Olson, Rick	10623030116	0.00	0.00	0.00	0.0	403.84	450.00	46.16	10.3
Uniforms-Prange, Ross	10623030118	0.00	0.00	0.00	0.0	397.05	450.00	52.95	11.8
Uniforms-Smith, Travis	10623030119	0.00	0.00	0.00	0.0	334.74	450.00	115.26	25.6
Uniforms-Stooks, Craig	10623030120	0.00	0.00	0.00	0.0	458.19	450.00	(8.19)	(1.8)
Uniforms-Baker, Mark	10623030123	0.00	0.00	0.00	0.0	228.71	450.00	221.29	49.2
Uniforms-Brown, Dennis	10623030125	0.00	0.00	0.00	0.0	434.20	450.00	15.80	3.5
Uniforms-Bushman, James	10623030126	0.00	0.00	0.00	0.0	123.13	450.00	326.87	72.6
Uniforms-Curry, Robert	10623030127	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Edwards, David	10623030129	0.00	0.00	0.00	0.0	356.79	450.00	93.21	20.7
Uniforms-Fields, Zach	10623030130	0.00	0.00	0.00	0.0	414.95	450.00	35.05	7.8
Uniforms-Fournier, Nick	10623030131	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hlavack, Evan	10623030132	0.00	0.00	0.00	0.0	406.23	450.00	43.77	9.7
Uniforms-Huddleston, Michael	10623030133	0.00	0.00	0.00	0.0	409.93	450.00	40.07	8.9
Uniforms-Horstman, Stephen	10623030134	0.00	0.00	0.00	0.0	406.22	450.00	43.78	9.7
Uniforms-King, Jeremiah	10623030135	0.00	0.00	0.00	0.0	282.57	450.00	167.43	37.2
Uniforms-Kuykendall, Jeff	10623030136	0.00	0.00	0.00	0.0	409.32	450.00	40.68	9.0
Uniforms-Litchfield, Ron	10623030137	0.00	0.00	0.00	0.0	325.36	450.00	124.64	27.7
Uniforms-McFadden, Mike	10623030138	0.00	0.00	0.00	0.0	231.93	450.00	218.07	48.5
Uniforms-Nolan, Jason	10623030139	0.00	0.00	0.00	0.0	428.24	450.00	21.76	4.8
Uniforms-Parra, Dustin	10623030140	0.00	0.00	0.00	0.0	123.82	0.00	(123.82)	0.0
Uniforms-Pruitt, Rob	10623030142	0.00	0.00	0.00	0.0	287.76	450.00	162.24	36.1
Uniforms-Seets, JW	10623030143	0.00	0.00	0.00	0.0	401.28	450.00	48.72	10.8
Uniforms-Tucker, Mike	10623030144	0.00	0.00	0.00	0.0	371.48	450.00	78.52	17.4
Uniforms-Barmum, Josh	10623030146	0.00	0.00	0.00	0.0	385.77	450.00	64.23	14.3
Uniforms-Blum, Rodney	10623030148	0.00	0.00	0.00	0.0	363.44	450.00	86.56	19.2
Uniforms-Cruz, Steve	10623030150	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cunningham, Cody	10623030151	0.00	0.00	0.00	0.0	408.03	450.00	41.97	9.3
Uniforms-Dibble, Gordon	10623030152	0.00	0.00	0.00	0.0	406.52	450.00	43.48	9.7
Uniforms-Eckle, Kellan	10623030153	0.00	0.00	0.00	0.0	454.61	450.00	(4.61)	(1.0)
Uniforms-Ferris, Ryan	10623030154	0.00	0.00	0.00	0.0	191.97	450.00	258.03	57.3
Uniforms-Kirk, Jason	10623030155	0.00	0.00	0.00	0.0	437.54	450.00	12.46	2.8

10/13/20
8:00:26 AM

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			Budget	Variance	%		Budget	Variance	%
Uniforms-Kontz, Mike	10623030156	0.00	0.00	0.00	0.0	344.92	450.00	105.08	23.4
Uniforms-Loperman, Keith	10623030157	0.00	0.00	0.00	0.0	256.77	450.00	193.23	42.9
Uniforms-Mazon, Josh	10623030158	0.00	0.00	0.00	0.0	348.62	450.00	101.38	22.5
Uniforms-Mazzella, Marc	10623030159	0.00	0.00	0.00	0.0	237.40	450.00	212.60	47.2
Uniforms-McFadden, Matt	10623030160	0.00	0.00	0.00	0.0	370.30	450.00	79.70	17.7
Uniforms-Croft, Adam	10623030161	0.00	0.00	0.00	0.0	410.26	450.00	39.74	8.8
Uniforms-Parra, Payton	10623030164	0.00	0.00	0.00	0.0	321.82	450.00	128.18	28.5
Uniforms-Pena, Chris	10623030165	0.00	0.00	0.00	0.0	409.58	450.00	40.42	9.0
Uniforms-Poliakon, Brett	10623030166	0.00	0.00	0.00	0.0	216.81	450.00	233.19	51.8
Uniforms-Postula, Justin	10623030167	0.00	0.00	0.00	0.0	357.34	450.00	92.66	20.6
Uniforms-Postula, Karl	10623030168	0.00	0.00	0.00	0.0	399.15	450.00	50.85	11.3
Uniforms-Reyes, Adam	10623030169	0.00	0.00	0.00	0.0	477.04	450.00	(27.04)	(6.0)
Uniforms-Ryan, Keith	10623030171	0.00	0.00	0.00	0.0	350.29	450.00	99.71	22.2
Uniforms-Sheldon, Wes	10623030172	0.00	0.00	0.00	0.0	399.92	450.00	50.08	11.1
Uniforms-Sims, Mike	10623030173	0.00	0.00	0.00	0.0	402.67	450.00	47.33	10.5
Uniforms-Wittenberg, Dave	10623030174	0.00	0.00	0.00	0.0	380.77	450.00	69.23	15.4
Uniforms-Jones, Shaun	10623030175	0.00	0.00	0.00	0.0	426.07	450.00	23.93	5.3
Uniforms-Perkins, Shane	10623030176	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Wagner, Adam	10623030177	0.00	0.00	0.00	0.0	388.42	450.00	61.58	13.7
Uniforms-Butler, Jason	10623030179	0.00	0.00	0.00	0.0	317.83	450.00	132.17	29.4
Uniforms-Turner, Kenny	10623030181	0.00	0.00	0.00	0.0	350.44	450.00	99.56	22.1
Uniforms-Trask, Ryan	10623030182	0.00	0.00	0.00	0.0	284.74	450.00	165.26	36.7
Uniforms-Runo, Kyle	10623030183	0.00	0.00	0.00	0.0	293.75	450.00	156.25	34.7
Uniforms-Brunk, Jake	10623030184	0.00	0.00	0.00	0.0	382.15	450.00	67.85	15.1
Uniforms-Mayhall, Matt	10623030186	0.00	0.00	0.00	0.0	350.44	450.00	99.56	22.1
Uniforms-Cox, Phillip	10623030187	0.00	0.00	0.00	0.0	418.42	450.00	31.58	7.0
Uniforms- Apolinar, Jon	10623030188	0.00	0.00	0.00	0.0	214.41	450.00	235.59	52.4
Uniforms-Buchanan, Ben	10623030189	0.00	0.00	0.00	0.0	439.25	450.00	10.75	2.4
Uniforms-Bulter, Scott	10623030190	0.00	0.00	0.00	0.0	270.73	450.00	179.27	39.8
Uniforms-Buntin, Darrell	10623030191	0.00	0.00	0.00	0.0	415.04	450.00	34.96	7.8
Uniforms-Copenhaver, Doug	10623030192	0.00	0.00	0.00	0.0	397.36	450.00	52.64	11.7
Uniforms-Davidson, Glenn	10623030194	0.00	0.00	0.00	0.0	337.34	450.00	112.66	25.0
Uniforms-Douglas, Ren	10623030195	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Gallman, Timothy	10623030196	0.00	0.00	0.00	0.0	299.13	450.00	150.87	33.5
Uniforms-Ginn, Eric	10623030197	0.00	0.00	0.00	0.0	168.34	450.00	281.66	62.6
Uniforms-Gnagey, Dan	10623030198	0.00	0.00	0.00	0.0	13.06	0.00	(13.06)	0.0
Uniforms-Guzzo, Nick	10623030200	0.00	0.00	0.00	0.0	396.48	450.00	53.52	11.9
Uniforms-Ingrao, Jory	10623030201	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

10/13/20
8:00:26 AM

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			Budget	Variance	%		Budget	Variance	%
Uniforms-Jacobson, Terry	10623030202	0.00	0.00	0.00	0.0	311.76	450.00	138.24	30.7
Uniforms-Lynch, Peter	10623030204	0.00	0.00	0.00	0.0	353.38	450.00	96.62	21.5
Uniforms-Merrill, Eric	10623030205	0.00	0.00	0.00	0.0	294.57	0.00	(294.57)	0.0
Uniforms-Muniz, Tom Jr.	10623030206	0.00	0.00	0.00	0.0	212.29	450.00	237.71	52.8
Uniforms-Nelson, Mike	10623030207	0.00	0.00	0.00	0.0	456.86	450.00	(6.86)	(1.5)
Uniforms-Rendl, Bob	10623030209	0.00	0.00	0.00	0.0	451.97	450.00	(1.97)	(0.4)
Uniforms-Roberts, Jerry	10623030210	0.00	0.00	0.00	0.0	290.19	450.00	159.81	35.5
Uniforms-Roche, Ben	10623030211	0.00	0.00	0.00	0.0	410.30	450.00	39.70	8.8
Uniforms-Rose, Cody	10623030212	0.00	0.00	0.00	0.0	344.89	0.00	(344.89)	0.0
Uniforms-Schuster, Alan	10623030213	0.00	0.00	0.00	0.0	376.11	450.00	73.89	16.4
Uniforms-Snyder, Tim	10623030214	0.00	0.00	0.00	0.0	421.13	450.00	28.87	6.4
Uniforms-Stewart, Jeff	10623030215	0.00	0.00	0.00	0.0	218.68	450.00	231.32	51.4
Uniforms-Tarver, Shawn	10623030216	0.00	0.00	0.00	0.0	305.22	450.00	144.78	32.2
Uniforms- Zazueta, Rob	10623030217	0.00	0.00	0.00	0.0	312.39	450.00	137.61	30.6
Uniforms-McCarty Dan	10623030218	0.00	0.00	0.00	0.0	336.64	450.00	113.36	25.2
Uniforms-Butterfield, Jesse	10623030220	0.00	0.00	0.00	0.0	395.10	450.00	54.90	12.2
Uniforms-Rafters, Cody	10623030221	0.00	0.00	0.00	0.0	398.72	450.00	51.28	11.4
Uniforms-Weiland, Kayleen	10623030222	0.00	0.00	0.00	0.0	361.82	450.00	88.18	19.6
Uniforms-Burch, Caden	10623030223	0.00	0.00	0.00	0.0	230.67	450.00	219.33	48.7
Uniforms-Hall, Jace	10623030224	0.00	0.00	0.00	0.0	447.20	450.00	2.80	0.6
Uniforms-Smith Russell	10623030225	0.00	0.00	0.00	0.0	402.57	450.00	47.43	10.5
Uniforms-McGuire, Thaddeus	10623030226	0.00	0.00	0.00	0.0	409.51	450.00	40.49	9.0
Uniforms-Rocha, Edgar	10623030227	0.00	0.00	0.00	0.0	245.53	450.00	204.47	45.4
Uniforms-Thompson, Jake	10623030228	0.00	0.00	0.00	0.0	254.55	450.00	195.45	43.4
Uniforms-Vanatta, Justin	10623030229	0.00	0.00	0.00	0.0	425.55	450.00	24.45	5.4
Uniforms-Hallawell, Nate	10623030230	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tillich, Tim	10623030231	0.00	0.00	0.00	0.0	114.26	450.00	335.74	74.6
Uniforms-Hutchison, Ethan	10623030232	0.00	0.00	0.00	0.0	304.28	450.00	145.72	32.4
Uniforms - Gillhan, Jim	10623030233	0.00	0.00	0.00	0.0	402.26	450.00	47.74	10.6
Uniforms-Moore, Aaron	10623030234	0.00	0.00	0.00	0.0	442.17	450.00	7.83	1.7
Uniforms-Harper, Leslie	10623030235	0.00	0.00	0.00	0.0	408.07	450.00	41.93	9.3
Uniforms-Perez, Tony	10623030237	0.00	0.00	0.00	0.0	354.19	450.00	95.81	21.3
Uniforms, Gray, JT	10623030238	0.00	0.00	0.00	0.0	420.25	450.00	29.75	6.6
Uniforms-DeChame, Zachary	10623030239	0.00	0.00	0.00	0.0	405.19	450.00	44.81	10.0
Uniforms-McIntire, Jacob	10623030240	0.00	0.00	0.00	0.0	234.47	450.00	215.53	47.9
Uniforms-Redfern, Joshua	10623030241	0.00	0.00	0.00	0.0	346.76	450.00	103.24	22.9
Uniforms-Smith, Jacob	10623030242	0.00	0.00	0.00	0.0	267.81	450.00	182.19	40.5
Uniforms - Basurto, Leo	10623030251	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Uniforms - Feddema, John	10623030300	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Operations - Honor Guard	10623030540	0.00	0.00	0.00	0.0	3,848.45	4,000.00	151.55	3.8
Uniforms - Training	10623035000	0.00	0.00	0.00	0.0	0.00	4,200.00	4,200.00	100.0
Uniforms - Feddema, John	10623035103	0.00	0.00	0.00	0.0	245.83	0.00	(245.83)	0.0
Uniforms - Rocha, Edgar	10623035104	0.00	0.00	0.00	0.0	72.84	0.00	(72.84)	0.0
Uniforms-Parra Dustin	10623035105	0.00	0.00	0.00	0.0	296.28	450.00	153.72	34.2
Uniforms - Basurto, Leo	10623035107	0.00	0.00	0.00	0.0	390.19	0.00	(390.19)	0.0
Uniforms-Jimenez, Valentin	10623035108	0.00	0.00	0.00	0.0	197.29	450.00	252.71	56.2
Uniforms - Merrill, Erik	10623035205	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Communications	10623041000	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Uniforms-Frazier, Tony	10623041101	0.00	0.00	0.00	0.0	553.86	450.00	(103.86)	(23.1)
Uniforms-Legge, David	10623041102	0.00	0.00	0.00	0.0	370.63	450.00	79.37	17.6
Uniforms-Freeman, Michael	10623041103	0.00	0.00	0.00	0.0	177.81	450.00	272.19	60.5
Uniforms-Van Tuyl, Jonah	10623041104	0.00	0.00	0.00	0.0	119.27	450.00	330.73	73.5
Uniforms-Overmyer, Titus	10623041105	0.00	0.00	0.00	0.0	262.68	450.00	187.32	41.6
Uniforms-Facilities Maintenance	10623043000	43.36	0.00	(43.36)	0.0	43.36	1,000.00	956.64	95.7
Uniforms-Crossman, Eric	10623043101	0.00	0.00	0.00	0.0	434.75	450.00	15.25	3.4
Uniforms - Deering, Andrew	10623043102	0.00	0.00	0.00	0.0	340.91	450.00	109.09	24.2
Uniforms-Fleet Maintenance	10623048000	0.00	0.00	0.00	0.0	0.00	2,750.00	2,750.00	100.0
Uniforms-Scaife, Domenic	10623048100	0.00	0.00	0.00	0.0	350.33	450.00	99.67	22.1
Uniforms-Beck, David	10623048102	0.00	0.00	0.00	0.0	117.88	450.00	332.12	73.8
Uniforms-Kohler, Travis	10623048105	0.00	0.00	0.00	0.0	287.94	450.00	162.06	36.0
Uniforms-Peckman, Chris	10623048107	0.00	0.00	0.00	0.0	297.64	450.00	152.36	33.9
Uniforms-Burch, Bryten	10623048108	0.00	0.00	0.00	0.0	176.03	450.00	273.97	60.9
Uniforms/Warehouse	10623049000	0.00	0.00	0.00	0.0	64.06	1,250.00	1,185.94	94.9
Uniforms - Trujillo, Erik	10623049101	0.00	0.00	0.00	0.0	292.57	450.00	157.43	35.0
Uniforms - Rorick - Norm	10623049102	0.00	0.00	0.00	0.0	0.00	225.00	225.00	100.0
Protective Clothing	10623130000	5,965.29	0.00	(5,965.29)	0.0	66,265.66	123,510.00	57,244.34	46.3
Station Boots	10623130100	3,886.90	0.00	(3,886.90)	0.0	20,019.01	18,300.00	(1,719.01)	(9.4)
Library Reference Materials / Admin	10624010000	0.00	0.00	0.00	0.0	678.60	2,764.00	2,085.40	75.4
Operations Supplies/Routine	10624030000	0.00	0.00	0.00	0.0	2,904.39	5,550.00	2,645.61	47.7
Library Reference Materials/Tr Ctr	10624035000	32.70	0.00	(32.70)	0.0	2,229.36	6,450.00	4,220.64	65.4
Communications Supplies / Routine	10624041000	0.00	0.00	0.00	0.0	303.59	1,000.00	696.41	69.6
Facilities Maint Supplies/Routine	10624043000	0.00	0.00	0.00	0.0	28.00	530.00	502.00	94.7
Supplies/Prevention	10624220000	0.00	0.00	0.00	0.0	3,647.23	2,840.00	(807.23)	(28.4)
Supplies / Fleet Maintenance	10624248000	1,591.14	0.00	(1,591.14)	0.0	11,890.58	12,000.00	109.42	0.9
Supplies / Warehouse	10624249000	318.78	0.00	(318.78)	0.0	3,750.32	6,000.00	2,249.68	37.5
Library Reference Materials/Prevention	10624320000	0.00	0.00	0.00	0.0	1,625.76	2,960.00	1,334.24	45.1

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
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For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Pub Ed/School Ed/Prevention	10624520000	455.74	0.00	(455.74)	0.0	17,084.45	12,015.00	(5,069.45)	(42.2)
Public Education/EMS	10624530000	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Supplies-Warehouse Purchasing Group	10624549000	17,861.78	0.00	(17,861.78)	0.0	234,446.94	200,000.00	(34,446.94)	(17.2)
Urban Interface/Brush Removal	10624920000	0.00	0.00	0.00	0.0	4,598.00	0.00	(4,598.00)	0.0
PAWUIC Defensiblw Space Grant	10624920010	0.00	0.00	0.00	0.0	20,475.00	24,000.00	3,525.00	14.7
Vehicle Maint (Routine)	10625048000	10,382.53	0.00	(10,382.53)	0.0	134,511.50	150,000.00	15,488.50	10.3
Vehicle Maint (Special Prjcts)	10625148000	0.00	0.00	0.00	0.0	5,306.43	6,500.00	1,193.57	18.4
FF Equipment Maintenance	10626048000	1,159.37	0.00	(1,159.37)	0.0	18,985.67	24,500.00	5,514.33	22.5
SCBA Supplies & Maint	10626348000	1,854.23	0.00	(1,854.23)	0.0	22,238.88	21,500.00	(738.88)	(3.4)
Tire Replacement	10626548000	687.66	0.00	(687.66)	0.0	51,560.48	50,000.00	(1,560.48)	(3.1)
Tire Repair	10626648000	0.00	0.00	0.00	0.0	3,205.22	4,000.00	794.78	19.9
Building Mtnc Supples - All Stations	10627043000	0.00	0.00	0.00	0.0	(204.75)	0.00	204.75	0.0
Building Maint Supplies	10627043001	385.69	0.00	(385.69)	0.0	18,972.83	20,500.00	1,527.17	7.4
Building Maint Supplies/Prevention	10627043002	28.87	0.00	(28.87)	0.0	2,626.90	2,500.00	(126.90)	(5.1)
Building Maint Supplies-Administration	10627043011	330.31	0.00	(330.31)	0.0	10,050.60	7,000.00	(3,050.60)	(43.6)
Building Maint Supplies/CARTA	10627043035	1,357.00	0.00	(1,357.00)	0.0	13,913.87	13,500.00	(413.87)	(3.1)
Building Maint Supplies/Comm Building	10627043041	0.00	0.00	0.00	0.0	3,876.61	4,000.00	123.39	3.1
Building Maint Supplies/Maint Facility	10627043048	165.00	0.00	(165.00)	0.0	4,089.66	5,000.00	910.34	18.2
Building Maint Supplies/Warehouse	10627043049	160.25	0.00	(160.25)	0.0	924.16	5,000.00	4,075.84	81.5
Building Maint Supplies/Sta 50	10627043050	196.04	0.00	(196.04)	0.0	1,594.94	4,000.00	2,405.06	60.1
Building Maint Supplies/Sta 51	10627043051	0.00	0.00	0.00	0.0	5,628.91	5,600.00	(28.91)	(0.5)
Building Maint Supplies/Sta 52	10627043052	0.00	0.00	0.00	0.0	604.94	2,000.00	1,395.06	69.8
Building Maint Supplies/Sta 53	10627043053	218.31	0.00	(218.31)	0.0	7,226.59	5,000.00	(2,226.59)	(44.5)
Building Maint Supplies/Sta 54	10627043054	29.89	0.00	(29.89)	0.0	5,625.96	5,000.00	(625.96)	(12.5)
Building Maint Supplies/Sta 56	10627043056	0.00	0.00	0.00	0.0	133.21	2,000.00	1,866.79	93.3
Building Maint Supplies/Sta 57	10627043057	0.00	0.00	0.00	0.0	4,630.03	5,000.00	369.97	7.4
Building Maint Supplies/Sta 58	10627043058	135.34	0.00	(135.34)	0.0	3,239.67	5,000.00	1,760.33	35.2
Building Maint Supplies/Sta 59	10627043059	16.53	0.00	(16.53)	0.0	3,700.85	5,000.00	1,299.15	26.0
Building Maint Supplies - Station 61	10627043061	380.82	0.00	(380.82)	0.0	9,602.53	9,000.00	(602.53)	(6.7)
Building Maint Supplies - Station 62	10627043062	278.18	0.00	(278.18)	0.0	6,649.22	5,000.00	(1,649.22)	(33.0)
Building Maint Supplies - Station 63	10627043063	19.92	0.00	(19.92)	0.0	4,505.78	5,000.00	494.22	9.9
Building Maint Supplies - Station 64	10627043064	0.00	0.00	0.00	0.0	0.00	5,000.00	5,000.00	100.0
Building Maint Supplies- Large Projects	10627043100	0.00	0.00	0.00	0.0	106,356.37	12,500.00	(93,856.37)	(750.9)
Furniture & Fixture Replacement	10627143000	0.00	0.00	0.00	0.0	34,543.20	29,200.00	(5,343.20)	(18.3)
Furniture & Fixtures / Warehouse	10627149000	0.00	0.00	0.00	0.0	4,305.05	2,500.00	(1,805.05)	(72.2)
Janitorial / All Stations	10627249000	2,990.81	0.00	(2,990.81)	0.0	38,551.20	27,500.00	(11,051.20)	(40.2)
Station Supplies-All Stations	10627349000	4,057.19	0.00	(4,057.19)	0.0	12,073.63	5,500.00	(6,573.63)	(119.5)
Site / Equip Maint Supplies / Comm	10627441000	317.39	0.00	(317.39)	0.0	22,341.02	25,000.00	2,658.98	10.6

10/13/20
8:00:26 AM

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Fund: (10) General Fund

	Current Period					Year To Date			
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
Radio/Pager Maintenance	10628041000	5,021.86	0.00	(5,021.86)	0.0	99,349.55	99,500.00	150.45	0.2
Supplies for Outside Agency Work	10628141000	0.00	0.00	0.00	0.0	2,160.58	10,000.00	7,839.42	78.4
Supplies for Outside Agency Work	10628148000	320.27	0.00	(320.27)	0.0	26,923.15	24,000.00	(2,923.15)	(12.2)
Batteries / Communications	10628841000	0.00	0.00	0.00	0.0	0.00	150.00	150.00	100.0
Batteries/ All Stations	10628849000	0.00	0.00	0.00	0.0	3,066.88	3,170.00	103.12	3.3
Firefighter Equipment Replacement	10628930000	4,623.11	0.00	(4,623.11)	0.0	115,021.51	47,050.00	(67,971.51)	(144.5)
Firefighting Equipment New Purchases	10629030000	10,165.69	0.00	(10,165.69)	0.0	42,462.32	40,000.00	(2,462.32)	(6.2)
Haz-Mat Equipment	10629130000	37.35	0.00	(37.35)	0.0	8,645.97	9,000.00	354.03	3.9
Comm/Radio Technician Equipment	10629241000	1,023.15	0.00	(1,023.15)	0.0	7,960.18	6,750.00	(1,210.18)	(17.9)
Technical Rescue Equipment	10629330000	1,211.83	0.00	(1,211.83)	0.0	9,296.95	14,000.00	4,703.05	33.6
Drone Program	10629430000	0.00	0.00	0.00	0.0	0.00	5,300.00	5,300.00	100.0
Wildland Equipment Replacement	10629530000	428.88	0.00	(428.88)	0.0	6,861.94	5,000.00	(1,861.94)	(37.2)
CARTA Equipment/ Prop Supplies	10629635000	0.00	0.00	0.00	0.0	32,320.22	32,000.00	(320.22)	(1.0)
Exercise Equipment - Ops	10629730000	0.00	0.00	0.00	0.0	9,713.70	10,000.00	286.30	2.9
Small Tools/Facilities Maintenance	10630043000	8,913.91	0.00	(8,913.91)	0.0	14,279.80	11,500.00	(2,779.80)	(24.2)
Small Tools / Maintenance	10630048000	1,084.80	0.00	(1,084.80)	0.0	9,921.37	9,000.00	(921.37)	(10.2)
Small Tools / Warehouse	10630049000	117.77	0.00	(117.77)	0.0	153.33	900.00	746.67	83.0
Safety Equip & Supplies/Warehouse	10631049000	544.76	0.00	(544.76)	0.0	544.76	750.00	205.24	27.4
Total Supply Expenses		\$171,668.45	\$0.00	\$(171,668.45)	0.0 %	\$2,217,558.87	\$2,184,767.00	\$(32,791.87)	(1.5)%
Service Expenses									
Audit & Accounting	10640010000	\$0.00	\$0.00	\$0.00	0.0%	\$28,865.00	\$36,000.00	\$7,135.00	19.8%
Other Prof Services/Admin	10640510000	8,765.00	0.00	(8,765.00)	0.0	18,875.00	44,600.00	25,725.00	57.7
Other Prof Services/Ops	10640530000	7,806.37	0.00	(7,806.37)	0.0	46,946.85	47,951.00	1,004.15	2.1
Other Prof Services/Comm	10640541000	0.00	0.00	0.00	0.0	32,500.00	81,500.00	49,000.00	60.1
Other Prof Services/Facilities	10640543000	2,299.00	0.00	(2,299.00)	0.0	45,652.81	44,450.00	(1,202.81)	(2.7)
Legal Services - Routine	10641010000	0.00	0.00	0.00	0.0	34,110.69	70,000.00	35,889.31	51.3
Legal Services-Non Routine	10641010600	0.00	0.00	0.00	0.0	0.00	7,500.00	7,500.00	100.0
Mental Health	10641510000	1,225.00	0.00	(1,225.00)	0.0	23,975.00	45,900.00	21,925.00	47.8
Employee Health / Exams/Ops	10641530000	53.88	0.00	(53.88)	0.0	56,263.02	64,844.00	8,580.98	13.2
Employee Assistance Program	10642010000	182.00	0.00	(182.00)	0.0	5,685.00	9,200.00	3,515.00	38.2
Dispatch Services/Ops	10642530000	36,410.09	0.00	(36,410.09)	0.0	603,458.45	648,899.00	45,440.55	7.0
Communications	10643041000	7,415.17	0.00	(7,415.17)	0.0	114,722.36	91,700.00	(23,022.36)	(25.1)
Postage/Admin	10643510000	145.87	0.00	(145.87)	0.0	3,746.90	5,000.00	1,253.10	25.1
Shipping / Warehouse	10643549000	76.39	0.00	(76.39)	0.0	513.97	1,750.00	1,236.03	70.6
Fire Board Expenses	10644110000	0.00	0.00	0.00	0.0	224.91	500.00	275.09	55.0
Off District Expenses	10644231000	17,169.35	0.00	(17,169.35)	0.0	135,950.55	20,000.00	(115,950.55)	(579.8)
Newspaper Advertising	10647010000	0.00	0.00	0.00	0.0	2,269.10	4,000.00	1,730.90	43.3

10/13/20
8:00:26 AM

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Outside Duplication & Printing / Admin	10649010000	3.00	0.00	(3.00)	0.0	141.15	1,750.00	1,608.85	91.9
Outside Dupl & Printing/Prevention	10649020000	0.00	0.00	0.00	0.0	1,311.13	1,400.00	88.87	6.3
Outside Dupl & Printing/Ops	10649030000	56.08	0.00	(56.08)	0.0	2,100.75	2,550.00	449.25	17.6
Insurance	10650010000	364.00	0.00	(364.00)	0.0	184,302.00	145,000.00	(39,302.00)	(27.1)
Cable TV	10650843000	123.06	0.00	(123.06)	0.0	2,034.49	1,575.00	(459.49)	(29.2)
Electricity - OPS	10651030000	0.00	0.00	0.00	0.0	(276.44)	0.00	276.44	0.0
Electric	10651043000	13,015.19	0.00	(13,015.19)	0.0	193,691.06	168,973.00	(24,718.06)	(14.6)
Sanitation Charge - Health/Medical Waste	10651230000	0.00	0.00	0.00	0.0	737.90	1,000.00	262.10	26.2
Sanitation	10651243000	417.73	0.00	(417.73)	0.0	9,644.04	9,260.00	(384.04)	(4.1)
National Gas	10652043000	413.38	0.00	(413.38)	0.0	19,020.32	22,150.00	3,129.68	14.1
LPG	10653043000	0.00	0.00	0.00	0.0	22,698.52	32,725.00	10,026.48	30.6
Pest Control	10653543000	370.00	0.00	(370.00)	0.0	5,425.00	5,000.00	(425.00)	(8.5)
Water/Sewer-OPS	10654030000	0.00	0.00	0.00	0.0	910.00	0.00	(910.00)	0.0
Water/Sewer	10654043000	2,209.58	0.00	(2,209.58)	0.0	27,653.75	20,940.00	(6,713.75)	(32.1)
Hydrant Maintenance	10655130000	0.00	0.00	0.00	0.0	653.77	3,000.00	2,346.23	78.2
Repair & Maint Equip/Admin	10658010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/ Prevention	10658020000	0.00	0.00	0.00	0.0	462.92	500.00	37.08	7.4
Outside Repair Equip/Ops	10658030000	0.00	0.00	0.00	0.0	21,998.64	20,105.00	(1,893.64)	(9.4)
Outside Repair Equip/ CARTA	10658035000	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Outside Repair Equip/Fac Maint	10658043000	0.00	0.00	0.00	0.0	2,334.52	2,700.00	365.48	13.5
Outside Repair/Veh Maint Equip	10658048000	827.95	0.00	(827.95)	0.0	17,988.18	15,000.00	(2,988.18)	(19.9)
EMS Training	10658735000	0.00	0.00	0.00	0.0	830.34	3,110.00	2,279.66	73.3
CYFD Training Center Classes	10658835000	1,738.22	0.00	(1,738.22)	0.0	19,942.15	15,700.00	(4,242.15)	(27.0)
Training & Travel/Admin	10659010000	291.00	0.00	(291.00)	0.0	20,157.56	19,300.00	(857.56)	(4.4)
Training & Travel/Prevention	10659020000	0.00	0.00	0.00	0.0	4,865.22	9,600.00	4,734.78	49.3
Training & Travel/OPS	10659030000	4,186.20	0.00	(4,186.20)	0.0	37,594.58	46,105.00	8,510.42	18.5
Training & Travel Conference-Honor Guard	10659030540	0.00	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
Training & Travel/CARTA	10659035000	228.00	0.00	(228.00)	0.0	19,123.35	31,900.00	12,776.65	40.1
Training & Travel/Communications	10659041000	109.51	0.00	(109.51)	0.0	2,616.27	6,500.00	3,883.73	59.7
Travel & Training / Fleet Maintenance	10659048000	0.00	0.00	0.00	0.0	2,994.91	4,000.00	1,005.09	25.1
Travel & Training / Warehouse	10659049000	59.95	0.00	(59.95)	0.0	179.85	1,500.00	1,320.15	88.0
Books & Subscriptions / Training Center/	10659135035	0.00	0.00	0.00	0.0	50.00	1,050.00	1,000.00	95.2
ACLS Upgrade	10659335000	0.00	0.00	0.00	0.0	13,420.05	21,930.00	8,509.95	38.8
College - Upper and Lower Division	10659435000	0.00	0.00	0.00	0.0	0.00	20,000.00	20,000.00	100.0
Awards / Admin	10659510000	0.00	0.00	0.00	0.0	6,065.08	6,200.00	134.92	2.2
Awards / Ops	10659530000	0.00	0.00	0.00	0.0	3,841.36	6,375.00	2,533.64	39.7
INACTIVE-CollUpperLower	10659535000	0.00	0.00	0.00	0.0	8,816.80	20,000.00	11,183.20	55.9
Dues / Admin	10660010000	219.00	0.00	(219.00)	0.0	6,598.95	7,635.00	1,036.05	13.6

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Dues/Prevention	10660020000	0.00	0.00	0.00	0.0	1,610.91	1,492.00	(118.91)	(8.0)
Dues/Operations	10660030000	0.00	0.00	0.00	0.0	703.00	4,400.00	3,697.00	84.0
Dues/CARTA	10660035000	0.00	0.00	0.00	0.0	1,077.50	1,635.00	557.50	34.1
Dues/Warehouse	10660049000	0.00	0.00	0.00	0.0	238.52	200.00	(38.52)	(19.3)
Misc/Admin	10661010000	1,799.27	0.00	(1,799.27)	0.0	10,404.98	2,000.00	(8,404.98)	(420.2)
Misc/Prevention	10661020000	0.00	0.00	0.00	0.0	867.90	2,880.00	2,012.10	69.9
Misc/Operations	10661030000	552.58	0.00	(552.58)	0.0	4,153.09	0.00	(4,153.09)	0.0
Misc/Operations - Routine	10661030490	0.00	0.00	0.00	0.0	0.00	2,250.00	2,250.00	100.0
Misc/Operations - Fire Rehab	10661030491	0.00	0.00	0.00	0.0	4,049.67	2,250.00	(1,799.67)	(80.0)
Misc/Operations	10661030492	0.00	0.00	0.00	0.0	10.50	550.00	539.50	98.1
Misc/Promotional Testing	10661030494	0.00	0.00	0.00	0.0	1,737.44	2,000.00	262.56	13.1
Misc/Captain Promotional Testing	10661030496	0.00	0.00	0.00	0.0	2,652.81	1,200.00	(1,452.81)	(121.1)
Misc/Firefighter Recruitment Supplies	10661030498	0.00	0.00	0.00	0.0	68.00	200.00	132.00	66.0
Contract Services / Comm & IT	10663041000	0.00	0.00	0.00	0.0	7,203.17	8,400.00	1,196.83	14.2
Total Service Expenses		\$108,531.82	\$0.00	\$(108,531.82)	0.0 %	\$1,848,465.27	\$1,931,784.00	\$83,318.73	4.3 %
<u>Capital Expenses</u>									
Capital Outlay/ Facilities	10772043000	\$0.00	\$0.00	\$0.00	0.0%	\$395,778.82	\$436,500.00	\$40,721.18	9.3%
Capital Outlay/Vehicles/OPS	10773030000	568,751.70	0.00	(568,751.70)	0.0	2,145,085.94	1,650,000.00	(495,085.94)	(30.0)
Capital Outlay/Vehicles-Equip for engine	10773030100	0.00	0.00	0.00	0.0	24,590.20	0.00	(24,590.20)	0.0
Capital Outlay/ Vehicles/ CARTA	10773035000	60,824.88	0.00	(60,824.88)	0.0	60,824.88	76,081.00	15,256.12	20.1
Capital Outlay/ Vehicles/ Tech Services	10773041000	0.00	0.00	0.00	0.0	0.00	76,800.00	76,800.00	100.0
Capital Outlay/ Vehicles/ Facilities	10773043000	37,500.63	0.00	(37,500.63)	0.0	37,500.63	47,710.00	10,209.37	21.4
Capital Outlay/ Vehicles/ Fleet Maintena	10773048000	42,112.68	0.00	(42,112.68)	0.0	45,419.14	47,710.00	2,290.86	4.8
Capital Outlay/ Vehicles/ Warehouse	10773049000	40,395.61	0.00	(40,395.61)	0.0	40,395.61	75,272.00	34,876.39	46.3
Capital Outlay/ Equip/ Prevention	10774020000	0.00	0.00	0.00	0.0	0.00	41,600.00	41,600.00	100.0
Capital Outlay/ Equip/ OPS	10774030000	0.00	0.00	0.00	0.0	1,433,863.46	90,081.00	(1,343,782.46)	(1491.7)
Capital Outlay/ Equip/ Fleet Maintenance	10774048000	0.00	0.00	0.00	0.0	85,018.46	0.00	(85,018.46)	0.0
Capital Outlay - Comm/IT	10775041000	2,924.29	0.00	(2,924.29)	0.0	311,573.34	230,000.00	(81,573.34)	(35.5)
Total Capital Expenses		\$752,509.79	\$0.00	\$(752,509.79)	0.0 %	\$4,580,050.48	\$2,771,754.00	\$(1,808,296.48)	(65.2)%
Total Expenses		\$2,634,870.08		\$(2,634,870.08)		\$33,384,196.26	\$27,730,584.00	\$(5,653,612.26)	(20.4)%
Income (Loss) from Operations		\$(1,414,390.75)	\$0.00	\$(1,414,390.75)	0.0%	\$(6,414,636.75)	\$(1,996,102.00)	\$(4,418,534.75)	(221.4)%
<u>Contingency</u>									
Funded Contingency/Admin	10780010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$(107,834.00)	\$107,834.00	100.0%
Funded Contingency/Prevention	10780020000	0.00	0.00	0.00	0.0	0.00	(29,129.00)	29,129.00	100.0
Funded Contingency/OPS	10780030000	0.00	0.00	0.00	0.0	0.00	(901,802.00)	901,802.00	100.0

10/13/20
8:00:26 AM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2020 Through 9/30/2020

Fund: (10) General Fund

	Account	Actual	Current Period		%	Actual	Year To Date		%
			Budget	Variance			Budget	Variance	
Funded Contingency/Training	10780035000	0.00	0.00	0.00	0.0	0.00	(26,099.00)	26,099.00	100.0
Funded Contingency/Tech Serv	10780041000	0.00	0.00	0.00	0.0	0.00	(59,752.00)	59,752.00	100.0
Funded Contingency/Facilities	10780043000	0.00	0.00	0.00	0.0	0.00	(37,572.00)	37,572.00	100.0
Funded Contingency/Warehouse	10780049000	0.00	0.00	0.00	0.0	0.00	(25,734.00)	25,734.00	100.0
Total Contingency		\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$(1,187,922.00)	\$1,187,922.00	100.0 %
Net Income (Loss)		\$(1,414,390.75)	\$0.00	\$(1,414,390.75)	0.0%	\$(6,414,636.75)	\$(3,184,024.00)	\$(3,230,612.75)	(101.5)%

10/13/20
8:01:16 AM

CAFMA-Central Arizona Fire and Medical

Balance Sheet

As of 9/30/2020

Assets

Current Assets

Cash with Yavapai County	\$1,863,114.07	
Capital Reserve Fund	4,620,482.74	
Accounts Receivable	730,728.26	
Misc. Receivables	489.71	
Retiree/Insurance Receivable	(9,900.43)	
Due from other govts	281,594.00	
Total Current Assets		\$7,486,508.35

Total Assets

\$7,486,508.35

Liabilities and Net Assets

Current Liabilities

Accounts Payable	\$543,402.36	
Accrued Payroll Expenses	571,999.03	
Credit Card Payable	(62,409.78)	
ASRS Payable	(0.36)	
Medical Insurance Withheld	19,368.60	
Dental Insurance Withheld	1,600.00	
Vision Insurance Withheld	1,149.33	
Supplemental Insurance Withheld	2,522.38	
Total Current Liabilities		\$1,077,631.56

Total Liabilities

\$1,077,631.56

Net Assets

Fund Balance	\$12,823,513.54	
Current Year Net Assets	(6,414,636.75)	
Total Net Assets		6,408,876.79
Total Liabilities and Net Assets		\$7,486,508.35

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000		CASH WITH YAVAPAI COUNTY							\$3,242,571.16
1308	CD	903875	09/03/20		756739809	Abel, Todd - Cash Disbursement ABETOD	-	859.68	3,241,711.48
1308	CD	903877	09/03/20		756739810	American Express, Inc. - Cash Disbursement AMEEXP	-	58,105.19	3,183,606.29
1308	CD	904329	09/03/20		756739837	Amsoil Inc - Cash Disbursement AMSOIL	-	712.53	3,182,893.76
1308	CD	904334	09/03/20		756739838	APS - Cash Disbursement APS	-	1,368.72	3,181,525.04
1308	CD	904343	09/03/20		756739839	Auto Trim Plus LLC - Cash Disbursement AUTRPL	-	2,106.69	3,179,418.35
1308	CD	904346	09/03/20		756739840	Sundog Construction LLC - Cash Disbursement AZCRSE	-	300.00	3,179,118.35
1308	CD	904348	09/03/20		756739841	Bennett Oil - Cash Disbursement BENOIL	-	692.38	3,178,425.97
1308	CD	904353	09/03/20		756739842	Best Pick Disposal, Inc - Cash Disbursement BEPIDI	-	417.73	3,178,008.24
1308	CD	904361	09/03/20		756739843	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	7,060.11	3,170,948.13
1308	CD	904409	09/03/20		756739846	B & W Fire Security Systems - Cash Disbursement BWFISE	-	2,019.00	3,168,929.13
1308	CD	904413	09/03/20		756739847	Cable One Business - Cash Disbursement CABONE	-	150.65	3,168,778.48
1308	CD	904419	09/03/20		756739848	CenturyLink - Cash Disbursement CENLIN	-	1,126.26	3,167,652.22
1308	CD	904442	09/03/20		756739850	CenturyLink - Cash Disbursement CENLIN	-	43.53	3,167,608.69
1308	CD	904445	09/03/20		756739851	Chase Bank - Cash Disbursement CHASE	-	1,694.43	3,165,914.26
1308	CD	904458	09/03/20		756739852	Chase Bank - Cash Disbursement CHASE	-	788,947.25	2,376,967.01
1308	CD	904488	09/03/20		756739854	Chino Heating & Cooling, Inc - Cash Disbursement CHHECO	-	278.18	2,376,688.83
1308	CD	904490	09/03/20		756739855	City of Prescott - Cash Disbursement CITPRE	-	36,410.09	2,340,278.74
1308	CD	904492	09/03/20		756739856	City of Prescott - Cash Disbursement CITPRE	-	368.32	2,339,910.42
1308	CD	904495	09/03/20		756739857	Daniel's Tuxedo & Tailor - Cash Disbursement DANMEN	-	112.00	2,339,798.42
1308	CD	904497	09/03/20		756739858	Entenmann-Rovin Co - Cash Disbursement ENROCO	-	757.75	2,339,040.67
1308	CD	904506	09/03/20		756739859	ESO Solutions Inc - Cash Disbursement ESOSOL	-	4,470.20	2,334,570.47
1308	CD	904511	09/03/20		756739860	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	8.47	2,334,562.00
1308	CD	904514	09/03/20		756739861	FEDEX - Cash Disbursement FEDEXP	-	61.64	2,334,500.36
1308	CD	904517	09/03/20		756739862	Freightliner of AZ, LLC - Cash Disbursement FROFAR	-	124.97	2,334,375.39
1308	CD	904520	09/03/20		756739863	Globalstar - Cash Disbursement GLOBAL	-	225.49	2,334,149.90
1308	CD	904523	09/03/20		756739864	W.W. Grainger, Inc - Cash Disbursement GRAING	-	62.34	2,334,087.56
1308	CD	904526	09/03/20		756739865	Interstate Batteries - Cash Disbursement INTBAT	-	748.58	2,333,338.98
1308	CD	904529	09/03/20		756739866	Johnson, David L. - Cash Disbursement JOHDAV	-	106.08	2,333,232.90
1308	CD	904531	09/03/20		756739867	Lamb Chevrolet - Cash Disbursement LAMCHE	-	274.76	2,332,958.14
1308	CD	904536	09/03/20		756739868	Manzanita Landscaping, Inc - Cash Disbursement MANLAN	-	658.00	2,332,300.14
1308	CD	904538	09/03/20		756739869	Matheson Tri-Gas, Inc - Cash Disbursement MATTRI	-	684.04	2,331,616.10
1308	CD	904560	09/03/20		756739871	Mitchell Repair Info. Comp LLC - Cash Disbursement MITCHE	-	16.37	2,331,599.73
1308	CD	904563	09/03/20		756739872	NAPA Auto Parts - Cash Disbursement NAAUPA	-	604.45	2,330,995.28
1308	CD	904592	09/03/20		756739874	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	370.00	2,330,625.28
1308	CD	904594	09/03/20		756739875	O'Reilly Auto Parts - Cash Disbursement ORAUPA	-	137.86	2,330,487.42
1308	CD	904609	09/03/20		756739876	Prescott Tire Pros & Autom.LLC - Cash Disbursement PRTIPR	-	1,099.92	2,329,387.50
1308	CD	904614	09/03/20		756739877	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	262.51	2,329,124.99
1308	CD	904643	09/03/20		756739879	Restored By Faith LLC - Cash Disbursement REBYFA	-	280.00	2,328,844.99

CAFMA-Central Arizona Fire and Medical

GL Account Ledger - Detail By Period

9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1308	CD	904645	09/03/20		756739880	Rosenbauer South Dakota, LLC - Cash Disbursement ROSODA	\$-	\$562,496.20	\$1,766,348.79
1308	CD	904650	09/03/20		756739881	Schuster, Alan - Cash Disbursement SCHALA	-	2,212.60	1,764,136.19
1308	CD	904654	09/03/20		756739882	Segal - Cash Disbursement SEGAL	-	8,750.00	1,755,386.19
1308	CD	904656	09/03/20		756739883	Sherwin Williams Company - Cash Disbursement SHEWIL	-	177.53	1,755,208.66
1308	CD	904659	09/03/20		756739884	Besonson Tools LLC - Cash Disbursement SNONTO	-	90.83	1,755,117.83
1308	CD	904662	09/03/20		756739885	Staples Contract & Commmerc.Inc - Cash Disbursement STACOM	-	451.97	1,754,665.86
1308	CD	904673	09/03/20		756739886	Star Island Motorsports - Cash Disbursement STISMO	-	18,581.95	1,736,083.91
1308	CD	904677	09/03/20		756739887	D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP	-	328.63	1,735,755.28
1308	CD	904681	09/03/20		756739888	Teleflex Funding LLC - Cash Disbursement TELEFL	-	470.29	1,735,284.99
1308	CD	904687	09/03/20		756739889	Tessco, Inc - Cash Disbursement TESSCO	-	365.40	1,734,919.59
1308	CD	904691	09/03/20		756739890	The Hike Shack - Cash Disbursement THHISH	-	1,211.83	1,733,707.76
1308	CD	904699	09/03/20		756739891	Town of Prescott Valley - Cash Disbursement TOPRVA	-	127.37	1,733,580.39
1308	CD	904702	09/03/20		756739892	Turbo & Electric Sales & Srvs - Cash Disbursement TUELSA	-	1,317.12	1,732,263.27
1308	CD	904705	09/03/20		756739893	Unisource Energy Services - Cash Disbursement UNENSE	-	324.63	1,731,938.64
1308	CD	904726	09/03/20		756739895	United Fire Equipment Company - Cash Disbursement UNFIEQ	-	686.59	1,731,252.05
1308	CD	904730	09/03/20		756739896	US Bank Voyager Fleet Systems - Cash Disbursement VOFLSY	-	14,567.39	1,716,684.66
1308	CD	904732	09/03/20		756739897	XEROX FINANCIAL SERVICES - Cash Disbursement XEFISE	-	758.81	1,715,925.85
1308	CD	904737	09/03/20		756739898	Zebrascapes LLC - Cash Disbursement ZEBRAS	-	290.00	1,715,635.85
1308	CD	904463	09/03/20		9SEP2020-DIR-DEP	Chase Bank - PR - DIRECT DEPOSIT PPE 8-29-20	361,414.44	-	2,077,050.29
1285	PR	899483	09/08/20		16554	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	7,208.70	2,069,841.59
1285	PR	899508	09/08/20		16555	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,425.93	2,068,415.66
1285	PR	899531	09/08/20		16556	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,993.24	2,066,422.42
1285	PR	899553	09/08/20		16557	Balsitis, Carolyn B. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	865.35	2,065,557.07
1285	PR	899575	09/08/20		16558	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,929.81	2,063,627.26
1285	PR	899603	09/08/20		16559	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	4,394.58	2,059,232.68
1285	PR	899624	09/08/20		16560	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,213.96	2,057,018.72
1285	PR	899641	09/08/20		16561	Bliss, Scott D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,929.51	2,054,089.21
1285	PR	899662	09/08/20		16562	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,664.56	2,052,424.65
1285	PR	899686	09/08/20		16563	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,079.53	2,050,345.12
1285	PR	899707	09/08/20		16564	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,312.49	2,048,032.63

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1285	PR	899730	09/08/20		16565	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	\$-	\$1,934.73	\$2,046,097.90
1285	PR	899756	09/08/20		16566	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	8,810.74	2,037,287.16
1285	PR	899778	09/08/20		16567	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,234.33	2,035,052.83
1285	PR	899803	09/08/20		16568	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	5,359.21	2,029,693.62
1285	PR	899826	09/08/20		16569	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,516.33	2,027,177.29
1285	PR	899850	09/08/20		16570	Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,173.30	2,026,003.99
1285	PR	899878	09/08/20		16571	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	5,119.35	2,020,884.64
1285	PR	899901	09/08/20		16572	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	901.44	2,019,983.20
1285	PR	899922	09/08/20		16573	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,165.05	2,017,818.15
1285	PR	899945	09/08/20		16574	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,825.15	2,015,993.00
1285	PR	899965	09/08/20		16575	Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,646.48	2,014,346.52
1285	PR	899993	09/08/20		16576	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,167.78	2,013,178.74
1285	PR	900013	09/08/20		16577	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,530.56	2,009,648.18
1285	PR	900037	09/08/20		16578	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,280.72	2,008,367.46
1285	PR	900056	09/08/20		16579	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,471.43	2,004,896.03
1285	PR	900081	09/08/20		16580	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,363.52	2,003,532.51
1285	PR	900106	09/08/20		16581	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,875.59	2,001,656.92
1285	PR	900128	09/08/20		16582	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	5,767.51	1,995,889.41
1285	PR	900152	09/08/20		16583	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,416.16	1,994,473.25
1285	PR	900174	09/08/20		16584	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,733.95	1,992,739.30
1285	PR	900198	09/08/20		16585	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,691.23	1,991,048.07
1285	PR	900222	09/08/20		16586	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,154.54	1,988,893.53
1285	PR	900245	09/08/20		16587	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,230.87	1,986,662.66
1285	PR	900270	09/08/20		16588	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,898.65	1,983,764.01
1285	PR	900294	09/08/20		16589	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	7,381.42	1,976,382.59

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1285	PR	900317	09/08/20		16590	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	\$-	\$866.42	\$1,975,516.17
1285	PR	900341	09/08/20		16591	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	778.01	1,974,738.16
1285	PR	900366	09/08/20		16592	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,181.57	1,973,556.59
1285	PR	900391	09/08/20		16593	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,229.94	1,971,326.65
1285	PR	900415	09/08/20		16594	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,249.13	1,969,077.52
1285	PR	900440	09/08/20		16595	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	7,840.52	1,961,237.00
1285	PR	900461	09/08/20		16596	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,814.68	1,959,422.32
1285	PR	900485	09/08/20		16597	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,683.80	1,957,738.52
1285	PR	900508	09/08/20		16598	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,585.71	1,955,152.81
1285	PR	900533	09/08/20		16599	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,548.46	1,953,604.35
1285	PR	900556	09/08/20		16600	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,191.89	1,951,412.46
1285	PR	900576	09/08/20		16601	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,982.69	1,948,429.77
1285	PR	900602	09/08/20		16602	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,370.55	1,947,059.22
1285	PR	900626	09/08/20		16603	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,327.60	1,944,731.62
1285	PR	900650	09/08/20		16604	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,100.60	1,941,631.02
1285	PR	900680	09/08/20		16605	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,187.05	1,939,443.97
1285	PR	900701	09/08/20		16606	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,097.02	1,938,346.95
1285	PR	900723	09/08/20		16607	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,667.81	1,935,679.14
1285	PR	900744	09/08/20		16608	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,540.53	1,934,138.61
1285	PR	900767	09/08/20		16609	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,821.19	1,930,317.42
1285	PR	900789	09/08/20		16610	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,160.78	1,929,156.64
1285	PR	900812	09/08/20		16611	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,236.63	1,927,920.01
1285	PR	900837	09/08/20		16612	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,814.16	1,926,105.85
1285	PR	900862	09/08/20		16613	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,885.60	1,924,220.25
1285	PR	900884	09/08/20		16614	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	818.45	1,923,401.80
1285	PR	900913	09/08/20		16615	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,170.62	1,922,231.18

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1285	PR	900940	09/08/20		16616	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	\$-	\$1,250.26	\$1,920,980.92
1285	PR	900968	09/08/20		16617	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,911.90	1,919,069.02
1285	PR	900996	09/08/20		16618	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,871.05	1,917,197.97
1285	PR	901019	09/08/20		16619	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,063.71	1,915,134.26
1285	PR	901042	09/08/20		16620	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,674.65	1,912,459.61
1285	PR	901063	09/08/20		16621	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,228.54	1,910,231.07
1285	PR	901092	09/08/20		16622	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,971.60	1,908,259.47
1285	PR	901109	09/08/20		16623	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,961.32	1,906,298.15
1285	PR	901136	09/08/20		16624	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,918.59	1,902,379.56
1285	PR	901156	09/08/20		16625	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,719.41	1,900,660.15
1285	PR	901182	09/08/20		16626	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,562.44	1,899,097.71
1285	PR	901208	09/08/20		16627	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,233.17	1,895,864.54
1285	PR	901235	09/08/20		16628	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	5,010.78	1,890,853.76
1285	PR	901255	09/08/20		16629	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,977.39	1,888,876.37
1285	PR	901280	09/08/20		16630	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,581.40	1,886,294.97
1285	PR	901304	09/08/20		16631	Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,224.57	1,885,070.40
1285	PR	901327	09/08/20		16632	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,366.30	1,881,704.10
1285	PR	901348	09/08/20		16633	Lambrecht, Marci J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,071.98	1,880,632.12
1285	PR	901370	09/08/20		16634	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,341.56	1,878,290.56
1285	PR	901396	09/08/20		16635	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,139.54	1,876,151.02
1285	PR	901418	09/08/20		16636	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,667.20	1,873,483.82
1285	PR	901444	09/08/20		16637	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,171.90	1,872,311.92
1285	PR	901469	09/08/20		16638	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,464.16	1,870,847.76
1285	PR	901494	09/08/20		16639	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,330.12	1,868,517.64
1285	PR	901520	09/08/20		16640	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,570.25	1,865,947.39
1285	PR	901540	09/08/20		16641	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,339.47	1,863,607.92

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1285	PR	901560	09/08/20		16642	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	\$-	\$2,552.82	\$1,861,055.10
1285	PR	901585	09/08/20		16643	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,661.74	1,859,393.36
1285	PR	901608	09/08/20		16644	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,215.04	1,858,178.32
1285	PR	901632	09/08/20		16645	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,591.47	1,854,586.85
1285	PR	901659	09/08/20		16646	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,362.88	1,853,223.97
1285	PR	901686	09/08/20		16647	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,101.24	1,851,122.73
1285	PR	901711	09/08/20		16648	McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,216.78	1,849,905.95
1285	PR	901733	09/08/20		16649	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,909.47	1,847,996.48
1285	PR	901755	09/08/20		16650	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,011.21	1,845,985.27
1285	PR	901778	09/08/20		16651	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	896.52	1,845,088.75
1285	PR	901802	09/08/20		16652	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,966.10	1,843,122.65
1285	PR	901828	09/08/20		16653	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,505.04	1,841,617.61
1285	PR	901855	09/08/20		16654	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,431.23	1,840,186.38
1285	PR	901883	09/08/20		16655	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,833.77	1,837,352.61
1285	PR	901910	09/08/20		16656	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,912.98	1,833,439.63
1285	PR	901939	09/08/20		16657	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,170.26	1,831,269.37
1285	PR	901966	09/08/20		16658	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,111.98	1,828,157.39
1285	PR	901989	09/08/20		16659	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,273.75	1,826,883.64
1285	PR	902010	09/08/20		16660	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,180.01	1,823,703.63
1285	PR	902038	09/08/20		16661	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,557.75	1,822,145.88
1285	PR	902057	09/08/20		16662	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,585.19	1,820,560.69
1285	PR	902082	09/08/20		16663	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,584.33	1,818,976.36
1285	PR	902105	09/08/20		16664	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,256.12	1,817,720.24
1285	PR	902132	09/08/20		16665	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,071.44	1,816,648.80
1285	PR	902155	09/08/20		16666	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,563.32	1,815,085.48

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1285	PR	902179	09/08/20		16667	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	\$-	\$1,640.22	\$1,813,445.26
1285	PR	902202	09/08/20		16668	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,866.93	1,810,578.33
1285	PR	902224	09/08/20		16669	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,535.57	1,807,042.76
1285	PR	902248	09/08/20		16670	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,729.12	1,804,313.64
1285	PR	902269	09/08/20		16671	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,282.81	1,803,030.83
1285	PR	902292	09/08/20		16672	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,562.45	1,801,468.38
1285	PR	902316	09/08/20		16673	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	941.71	1,800,526.67
1285	PR	902340	09/08/20		16674	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,769.85	1,796,756.82
1285	PR	902365	09/08/20		16675	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,831.11	1,794,925.71
1285	PR	902382	09/08/20		16676	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,816.99	1,793,108.72
1285	PR	902409	09/08/20		16677	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,164.70	1,791,944.02
1285	PR	902434	09/08/20		16678	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,005.23	1,789,938.79
1285	PR	902444	09/08/20		16679	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	640.00	1,789,298.79
1285	PR	902467	09/08/20		16680	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,034.11	1,786,264.68
1285	PR	902497	09/08/20		16681	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,737.36	1,784,527.32
1285	PR	902523	09/08/20		16682	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	702.69	1,783,824.63
1285	PR	902545	09/08/20		16683	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,628.82	1,781,195.81
1285	PR	902565	09/08/20		16684	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,364.28	1,778,831.53
1285	PR	902587	09/08/20		16685	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,914.20	1,776,917.33
1285	PR	902614	09/08/20		16686	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,507.20	1,775,410.13
1285	PR	902635	09/08/20		16687	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	953.64	1,774,456.49
1285	PR	902658	09/08/20		16688	Sims, Michael H. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	6,966.27	1,767,490.22
1285	PR	902681	09/08/20		16689	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	980.40	1,766,509.82
1285	PR	902707	09/08/20		16690	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,280.49	1,765,229.33
1285	PR	902735	09/08/20		16691	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,565.34	1,763,663.99

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1285	PR	902758	09/08/20		16692	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	\$-	\$2,999.61	\$1,760,664.38
1285	PR	902781	09/08/20		16693	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	8,161.12	1,752,503.26
1285	PR	902804	09/08/20		16694	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,707.24	1,750,796.02
1285	PR	902830	09/08/20		16695	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,462.93	1,748,333.09
1285	PR	902854	09/08/20		16696	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,211.67	1,747,121.42
1285	PR	902875	09/08/20		16697	Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	4,640.13	1,742,481.29
1285	PR	902898	09/08/20		16698	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,345.76	1,740,135.53
1285	PR	902925	09/08/20		16699	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,383.54	1,738,751.99
1285	PR	902953	09/08/20		16700	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,203.87	1,737,548.12
1285	PR	902977	09/08/20		16701	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,080.36	1,735,467.76
1285	PR	903002	09/08/20		16702	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,751.88	1,733,715.88
1285	PR	903022	09/08/20		16703	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,929.25	1,731,786.63
1285	PR	903047	09/08/20		16704	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,559.13	1,730,227.50
1285	PR	903068	09/08/20		16705	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,591.09	1,727,636.41
1285	PR	903094	09/08/20		16706	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,060.01	1,725,576.40
1285	PR	903116	09/08/20		16707	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,184.53	1,724,391.87
1285	PR	903141	09/08/20		16708	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	2,341.76	1,722,050.11
1285	PR	903168	09/08/20		16709	Weiland, Kayleen R. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,304.70	1,720,745.41
1285	PR	903189	09/08/20		16710	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	1,954.44	1,718,790.97
1285	PR	903216	09/08/20		16711	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 9/8/2020	-	3,155.12	1,715,635.85
1290	CR	903259	09/15/20		13775	PLANS REVIEW -	392.00	-	1,716,027.85
1290	CR	903261	09/15/20		13778	PLANS REVIEW -	392.00	-	1,716,419.85
1290	CR	903262	09/15/20		13779	PLANS REVIEW -	182.00	-	1,716,601.85
1289	CR	903224	09/15/20		13786	PLANS REVIEW -	392.00	-	1,716,993.85
1290	CR	903228	09/15/20		14825521	GRAY WOLF REGIONAL FACILITY -	4,860.77	-	1,721,854.62
1288	CR	903221	09/15/20		21-9737496	AZ Dept of Forestry & Fire Mgt -	336,215.10	-	2,058,069.72
1290	CR	903227	09/15/20		354272	ROSENBAUER MOTORS -	271.88	-	2,058,341.60
1290	CR	903232	09/15/20		510588432	MCKINNON, ALEX -	1,460.90	-	2,059,802.50
1290	CR	903233	09/15/20		510588445	MOORE, SCOTT -	15.46	-	2,059,817.96
1290	CR	903231	09/15/20		512657	TRAINING CLASSES -	175.00	-	2,059,992.96
1290	CR	903257	09/15/20		6061	PLANS REVIEW -	107.00	-	2,060,099.96

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1290	CR	903260	09/15/20		6090	PLANS REVIEW -	\$306.00	\$-	\$2,060,405.96
1290	CR	903258	09/15/20		6649	7710 Insurance Company -	1,511.58	-	2,061,917.54
1290	CR	903226	09/15/20		756721466	COPPER CANYON FIRE & MEDICAL -	5,852.62	-	2,067,770.16
1290	CR	903229	09/15/20		9728733	AZ Dept of Forestry & Fire Mgt -	362,999.42	-	2,430,769.58
1290	CR	903230	09/15/20		9732618	AZ Dept of Forestry & Fire Mgt -	6,988.49	-	2,437,758.07
1296	CR	903691	09/16/20		1022	PLANS REVIEW -	425.00	-	2,438,183.07
1297	CR	903702	09/16/20		1101027778	ELOY FIRE DISTRICT -	3,715.13	-	2,441,898.20
1298	CR	903789	09/16/20		13782	PLANS REVIEW -	182.00	-	2,442,080.20
1298	CR	903790	09/16/20		13783	PLANS REVIEW -	116.00	-	2,442,196.20
1298	CR	903791	09/16/20		13785	PLANS REVIEW -	432.00	-	2,442,628.20
1296	CR	903686	09/16/20		13788	PLANS REVIEW -	392.00	-	2,443,020.20
1296	CR	903687	09/16/20		13790	PLANS REVIEW -	182.00	-	2,443,202.20
1296	CR	903688	09/16/20		13792	PLANS REVIEW -	182.00	-	2,443,384.20
1298	CR	903788	09/16/20		1429	WILLIAMS, LEAH -	567.65	-	2,443,951.85
1298	CR	903774	09/16/20		14605	CHRISTOPHER KOHLS FIRE DEPT -	109.86	-	2,444,061.71
1298	CR	903775	09/16/20		14609	CHRISTOPHER KOHLS FIRE DEPT -	199.80	-	2,444,261.51
1296	CR	903689	09/16/20		1511	Lopas, Lora -	139.70	-	2,444,401.21
1298	CR	903793	09/16/20		1527	MISCELLANEOUS INCOME -	85.30	-	2,444,486.51
1298	CR	903796	09/16/20		1832	Benson, Betty -	388.90	-	2,444,875.41
1297	CR	903700	09/16/20		1841	PLANS REVIEW -	1,294.00	-	2,446,169.41
1296	CR	903567	09/16/20		2011	CORDES, GARY -	1,460.90	-	2,447,630.31
1297	CR	903768	09/16/20		2013	PLANS REVIEW -	425.00	-	2,448,055.31
1296	CR	903571	09/16/20		211737	CAMACHO, ALBERT -	260.00	-	2,448,315.31
1296	CR	903572	09/16/20		211737	COLE, BRIAN -	82.62	-	2,448,397.93
1296	CR	903573	09/16/20		211737	COOK, CHARLES -	82.62	-	2,448,480.55
1296	CR	903574	09/16/20		211737	CORDES, GARY -	260.00	-	2,448,740.55
1296	CR	903575	09/16/20		211737	CURTIS, DAVID -	150.00	-	2,448,890.55
1296	CR	903576	09/16/20		211737	DALE, JACK -	82.62	-	2,448,973.17
1296	CR	903577	09/16/20		211737	DIBBLE, STEVE -	82.62	-	2,449,055.79
1296	CR	903578	09/16/20		211737	EMERY, STEPHEN -	150.00	-	2,449,205.79
1296	CR	903579	09/16/20		211737	Gnagey, Daniel -	260.00	-	2,449,465.79
1296	CR	903580	09/16/20		211737	HARRIS, ALLEN -	82.62	-	2,449,548.41
1296	CR	903581	09/16/20		211737	INGRAO, JACK -	82.62	-	2,449,631.03
1296	CR	903582	09/16/20		211737	JOHNSON, DAVID L -	106.08	-	2,449,737.11
1296	CR	903583	09/16/20		211737	KELLEY, JOE -	40.80	-	2,449,777.91
1296	CR	903584	09/16/20		211737	LOPEZ, RODNEY -	82.62	-	2,449,860.53
1296	CR	903585	09/16/20		211737	MCCONNELL, DAVE -	106.08	-	2,449,966.61
1296	CR	903586	09/16/20		211737	MCKINNON, ALEX -	260.00	-	2,450,226.61
1296	CR	903587	09/16/20		211737	MOORE, SCOTT -	82.62	-	2,450,309.23
1296	CR	903588	09/16/20		211737	NESS, DANIEL -	150.00	-	2,450,459.23
1296	CR	903589	09/16/20		211737	PARRISH, MICHAEL -	40.80	-	2,450,500.03
1296	CR	903590	09/16/20		211737	Reyes, Charlie -	82.62	-	2,450,582.65
1296	CR	903591	09/16/20		211737	ROBISON, MICHAEL J. -	82.62	-	2,450,665.27
1296	CR	903592	09/16/20		211737	Valadez, Armando -	260.00	-	2,450,925.27
1296	CR	903593	09/16/20		211737	VANATTA, DAVIN -	150.00	-	2,451,075.27
1296	CR	903594	09/16/20		211737	WILHARM, BRIAN -	260.00	-	2,451,335.27

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1296	CR	903595	09/16/20		211750	POLACEK, JEFF -	\$260.00	\$-	\$2,451,595.27
1296	CR	903596	09/16/20		211750	Mills, Brett -	260.00	-	2,451,855.27
1298	CR	903786	09/16/20		2185	Haris, Don -	91.24	-	2,451,946.51
1296	CR	903568	09/16/20		2261	CURTIS, DAVID -	628.85	-	2,452,575.36
1298	CR	903787	09/16/20		2285	Powell, Jeannine -	188.72	-	2,452,764.08
1297	CR	903766	09/16/20		2581	MISCELLANEOUS INCOME -	5,000.00	-	2,457,764.08
1297	CR	903706	09/16/20		311448	Town of Prescott Valley -	638.13	-	2,458,402.21
1298	CR	903792	09/16/20		3166	PLANS REVIEW -	499.00	-	2,458,901.21
1297	CR	903767	09/16/20		3652	TRAINING CLASSES -	800.00	-	2,459,701.21
1296	CR	903570	09/16/20		40413456	YAVAPAI CO SHERIFF'S OFFICE -	17,177.34	-	2,476,878.55
1297	CR	903701	09/16/20		510588659	Smith, Andrea -	518.69	-	2,477,397.24
1297	CR	903705	09/16/20		510588700	NESS, DANIEL -	561.53	-	2,477,958.77
1297	CR	903703	09/16/20		510588731	POLACEK, JEFF -	1,444.34	-	2,479,403.11
1297	CR	903704	09/16/20		510588767	Valadez, Armando -	436.23	-	2,479,839.34
1296	CR	903685	09/16/20		59074	CPR CLASS -	560.00	-	2,480,399.34
1296	CR	903690	09/16/20		6108	PLANS REVIEW -	182.00	-	2,480,581.34
1297	CR	903769	09/16/20		6830	PLANS REVIEW -	392.00	-	2,480,973.34
1296	CR	903566	09/16/20		683327561	WILHARM, BRIAN -	568.40	-	2,481,541.74
1298	CR	903776	09/16/20		706101465	VERDE VALLEY FIRE DISTRICT -	506.20	-	2,482,047.94
1296	CR	903569	09/16/20		706501957	MAYER FIRE DISTRICT -	1,725.79	-	2,483,773.73
1297	CR	903708	09/16/20		706501993	MAYER FIRE DISTRICT -	372.93	-	2,484,146.66
1297	CR	903707	09/16/20		706501995	MAYER FIRE DISTRICT -	1,010.55	-	2,485,157.21
1297	CR	903699	09/16/20		756721483	COPPER CANYON FIRE & MEDICAL -	263.81	-	2,485,421.02
1298	CR	903794	09/16/20		CASH	INCIDENT REPORTS -	3.00	-	2,485,424.02
1298	CR	903795	09/16/20		CASH	NEILSON, PETER -	144.20	-	2,485,568.22
1309	CD	904878	09/21/20		17SEP2020-DIR-DEI	Chase Bank - PR - DIRECT DEPOSIT PPE 9-12-20	372,413.18	-	2,857,981.40
1309	CD	905788	09/21/20		17SEP2020-DIR-DEI	Chase Bank - PR - DIRECT DEPOSIT PPE 9-12-20	372,413.18	-	3,230,394.58
1309	CD	904740	09/21/20		756739899	Action Graphics - Cash Disbursement ACTGRA	-	1,034.53	3,229,360.05
1309	CD	904746	09/21/20		756739900	American Fence Co, Inc - Cash Disbursement AMFECO	-	296.23	3,229,063.82
1309	CD	904748	09/21/20		756739901	APS - Cash Disbursement APS	-	11,646.47	3,217,417.35
1309	CD	904779	09/21/20		756739903	Arizona Crisis Team (ACT) - Cash Disbursement ARCOTE	-	7,177.50	3,210,239.85
1309	CD	904781	09/21/20		756739904	Arizona Dept. of Public Safety - Cash Disbursement ARDEPU	-	15.00	3,210,224.85
1309	CD	904783	09/21/20		756739905	Arizona Emergency Products - Cash Disbursement AREMPR	-	1,643.16	3,208,581.69
1309	CD	904787	09/21/20		756739906	Arizona PPE Recon, Inc - Cash Disbursement ARPPER	-	820.00	3,207,761.69
1309	CD	904792	09/21/20		756739907	Authentic Self Counseling - Cash Disbursement AUSECO	-	182.00	3,207,579.69
1309	CD	904794	09/21/20		756739908	Auto Trim Plus LLC - Cash Disbursement AUTRPL	-	1,940.08	3,205,639.61
1309	CD	904797	09/21/20		756739909	AZ Center for Fire Svc Excel - Cash Disbursement AZCEFI	-	1,400.00	3,204,239.61
1309	CD	904799	09/21/20		756739910	Bennett Oil - Cash Disbursement BENOIL	-	1,954.92	3,202,284.69
1309	CD	904803	09/21/20		756739911	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	51,531.81	3,150,752.88
1309	CD	904864	09/21/20		756739915	Cable One Business - Cash Disbursement CABONE	-	1,027.30	3,149,725.58
1309	CD	904867	09/21/20		756739916	CenturyLink - Cash Disbursement CENLIN	-	715.30	3,149,010.28

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1309	CD	904874	09/21/20		756739917	Chains Required - Cash Disbursement CHAREQ	\$-	\$779.80	\$3,148,230.48
1309	CD	904877	09/21/20		756739918	Chase Bank - Cash Disbursement CHASE	-	797,781.01	2,350,449.47
1309	CD	904907	09/21/20		756739920	Chase Card Services - Cash Disbursement CHCASE	-	13,175.43	2,337,274.04
1309	CD	904951	09/21/20		756739923	City of Prescott - Cash Disbursement CITPRE	-	476.70	2,336,797.34
1309	CD	904956	09/21/20		756739924	Courtesy Auto of Mesa - Cash Disbursement COAUME	-	42,096.88	2,294,700.46
1309	CD	904961	09/21/20		756739925	Courtesy Auto of Mesa - Cash Disbursement COAUME	-	37,500.63	2,257,199.83
1309	CD	904965	09/21/20		756739926	Courtesy Auto of Mesa - Cash Disbursement COAUME	-	37,289.44	2,219,910.39
1309	CD	904969	09/21/20		756739927	Courtesy Auto of Mesa - Cash Disbursement COAUME	-	37,289.44	2,182,620.95
1309	CD	904973	09/21/20		756739928	Copper State Supply, Inc - Cash Disbursement COSTSU	-	537.89	2,182,083.06
1309	CD	904977	09/21/20		756739929	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	2,662.00	2,179,421.06
1309	CD	904987	09/21/20		756739930	Deluxe Small Business Sales - Cash Disbursement DESMBU	-	1,664.38	2,177,756.68
1309	CD	904990	09/21/20		756739931	Dish Network - Cash Disbursement DISNET	-	123.06	2,177,633.62
1309	CD	904993	09/21/20		756739932	Driven Auto Accessories - Cash Disbursement DRAUAC	-	3,106.17	2,174,527.45
1309	CD	904996	09/21/20		756739933	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	234.36	2,174,293.09
1309	CD	905009	09/21/20		756739934	FEDEX - Cash Disbursement FEDEXP	-	14.75	2,174,278.34
1309	CD	905011	09/21/20		756739935	Flag Ice LLC - Cash Disbursement FLAICE	-	8,607.13	2,165,671.21
1309	CD	905014	09/21/20		756739936	Freightliner of AZ, LLC - Cash Disbursement FROFAR	-	5,008.07	2,160,663.14
1309	CD	905030	09/21/20		756739937	Galpin Ford, Inc. - Cash Disbursement GALFOR	-	698.22	2,159,964.92
1309	CD	905039	09/21/20		756739938	W.W. Grainger, Inc - Cash Disbursement GRAING	-	1,078.30	2,158,886.62
1309	CD	905044	09/21/20		756739939	ImageTrend - Cash Disbursement IMATRE	-	1,912.28	2,156,974.34
1309	CD	905046	09/21/20		756739940	Interstate Batteries - Cash Disbursement INTBAT	-	1,042.22	2,155,932.12
1309	CD	905054	09/21/20		756739941	Lamb Chevrolet - Cash Disbursement LAMCHE	-	163.66	2,155,768.46
1309	CD	905057	09/21/20		756739942	Light House of Arizona - Cash Disbursement LIHOAR	-	191.79	2,155,576.67
1309	CD	905075	09/21/20		756739943	Mallory Safety & Supply LLC - Cash Disbursement MASASU	-	1,958.50	2,153,618.17
1309	CD	905080	09/21/20		756739944	THADDEUS MCGUIRE - Cash Disbursement MCGTHA	-	350.00	2,153,268.17
1309	CD	905082	09/21/20		756739945	Municipal Emergency Svcs Inc - Cash Disbursement MES	-	128.48	2,153,139.69
1309	CD	905086	09/21/20		756739946	Motorola Solutions Inc - Cash Disbursement MOTSOL	-	1,038.61	2,152,101.08
1309	CD	905091	09/21/20		756739947	NAPA Auto Parts - Cash Disbursement NAAUPA	-	429.67	2,151,671.41
1309	CD	905108	09/21/20		756739948	NFP Property & Casualty Svcs - Cash Disbursement NFPRCA	-	364.00	2,151,307.41
1309	CD	905110	09/21/20		756739949	Norm's Lock & Safe - Cash Disbursement NOLOSA	-	57.00	2,151,250.41
1309	CD	905113	09/21/20		756739950	Pitney Bowes Global Financial - Cash Disbursement PIBOGL	-	137.57	2,151,112.84
1309	CD	905116	09/21/20		756739951	Public Safety Crisis Solutions - Cash Disbursement PUSACR	-	1,225.00	2,149,887.84
1309	CD	905121	09/21/20		756739952	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	15.77	2,149,872.07
1309	CD	905124	09/21/20		756739953	RWC Group - Cash Disbursement RWCINT	-	56.46	2,149,815.61
1309	CD	905128	09/21/20		756739954	Smart Document Solutions - Cash Disbursement SMDOSO	-	631.67	2,149,183.94
1309	CD	905135	09/21/20		756739955	Besonson Tools LLC - Cash Disbursement SNONTO	-	37.91	2,149,146.03
1309	CD	905138	09/21/20		756739956	Spingola, Deborah - Cash Disbursement SPIDEB	-	300.00	2,148,846.03

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1309	CD	905140	09/21/20		756739957	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	\$-	\$482.27	\$2,148,363.76
1309	CD	905148	09/21/20		756739958	D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP	-	216.18	2,148,147.58
1309	CD	905151	09/21/20		756739959	Tessco, Inc - Cash Disbursement TESSCO	-	358.54	2,147,789.04
1309	CD	905158	09/21/20		756739960	Town of Prescott Valley - Cash Disbursement TOPRVA	-	1,237.19	2,146,551.85
1309	CD	905171	09/21/20		756739961	Unisource Energy Services - Cash Disbursement UNENSE	-	88.75	2,146,463.10
1309	CD	905176	09/21/20		756739962	Verizon Wireless - Cash Disbursement VERWIR	-	4,091.65	2,142,371.45
1309	CD	905181	09/21/20		756739963	W.W. Williams Company LLC - Cash Disbursement WWWILL	-	1,854.23	2,140,517.22
1309	CD	905185	09/21/20		756739964	Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN	-	55.16	2,140,462.06
1309	CD	905190	09/21/20		756739965	York - Cash Disbursement YORK	-	153.18	2,140,308.88
1309	CD	905193	09/21/20		756739966	YRMCP PHYSICIAN PRACTICES - Cash Disbursement YRMCP	-	53.88	2,140,255.00
1309	CD	905650	09/21/20		756739967	Action Graphics - Cash Disbursement ACTGRA	-	1,034.53	2,139,220.47
1309	CD	905656	09/21/20		756739968	American Fence Co, Inc - Cash Disbursement AMFECO	-	296.23	2,138,924.24
1309	CD	905658	09/21/20		756739969	APS - Cash Disbursement APS	-	11,646.47	2,127,277.77
1309	CD	905689	09/21/20		756739971	Arizona Crisis Team (ACT) - Cash Disbursement ARCOTE	-	7,177.50	2,120,100.27
1309	CD	905691	09/21/20		756739972	Arizona Dept. of Public Safety - Cash Disbursement ARDEPU	-	15.00	2,120,085.27
1309	CD	905693	09/21/20		756739973	Arizona Emergency Products - Cash Disbursement AREMPR	-	1,643.16	2,118,442.11
1309	CD	905697	09/21/20		756739974	Arizona PPE Recon, Inc - Cash Disbursement ARPPER	-	820.00	2,117,622.11
1309	CD	905702	09/21/20		756739975	Authentic Self Counseling - Cash Disbursement AUSECO	-	182.00	2,117,440.11
1309	CD	905704	09/21/20		756739976	Auto Trim Plus LLC - Cash Disbursement AUTRPL	-	1,940.08	2,115,500.03
1309	CD	905707	09/21/20		756739977	AZ Center for Fire Svc Excel - Cash Disbursement AZCEFI	-	1,400.00	2,114,100.03
1309	CD	905709	09/21/20		756739978	Bennett Oil - Cash Disbursement BENOIL	-	1,954.92	2,112,145.11
1309	CD	905713	09/21/20		756739979	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	51,531.81	2,060,613.30
1309	CD	905774	09/21/20		756739983	Cable One Business - Cash Disbursement CABONE	-	1,027.30	2,059,586.00
1309	CD	905777	09/21/20		756739984	CenturyLink - Cash Disbursement CENLIN	-	715.30	2,058,870.70
1309	CD	905784	09/21/20		756739985	Chains Required - Cash Disbursement CHAREQ	-	779.80	2,058,090.90
1309	CD	905787	09/21/20		756739986	Chase Bank - Cash Disbursement CHASE	-	797,781.01	1,260,309.89
1309	CD	905817	09/21/20		756739988	Chase Card Services - Cash Disbursement CHCASE	-	13,175.43	1,247,134.46
1309	CD	905861	09/21/20		756739991	City of Prescott - Cash Disbursement CITPRE	-	476.70	1,246,657.76
1309	CD	905866	09/21/20		756739992	Courtesy Auto of Mesa - Cash Disbursement COAUME	-	42,096.88	1,204,560.88
1309	CD	905871	09/21/20		756739993	Courtesy Auto of Mesa - Cash Disbursement COAUME	-	37,500.63	1,167,060.25
1309	CD	905875	09/21/20		756739994	Courtesy Auto of Mesa - Cash Disbursement COAUME	-	37,289.44	1,129,770.81
1309	CD	905879	09/21/20		756739995	Courtesy Auto of Mesa - Cash Disbursement COAUME	-	37,289.44	1,092,481.37
1309	CD	905883	09/21/20		756739996	Copper State Supply, Inc - Cash Disbursement COSTSU	-	537.89	1,091,943.48
1309	CD	905887	09/21/20		756739997	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	2,662.00	1,089,281.48
1309	CD	905897	09/21/20		756739998	Deluxe Small Business Sales - Cash Disbursement DESMBU	-	1,664.38	1,087,617.10

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1309	CD	905900	09/21/20		756739999	Dish Network - Cash Disbursement DISNET	\$-	\$123.06	\$1,087,494.04
1309	CD	905903	09/21/20		756740000	Driven Auto Accessories - Cash Disbursement DRAUAC	-	3,106.17	1,084,387.87
1309	CD	905906	09/21/20		756740001	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	234.36	1,084,153.51
1309	CD	905919	09/21/20		756740002	FEDEX - Cash Disbursement FEDEXP	-	14.75	1,084,138.76
1309	CD	905921	09/21/20		756740003	Flag Ice LLC - Cash Disbursement FLAICE	-	8,607.13	1,075,531.63
1309	CD	905924	09/21/20		756740004	Freightliner of AZ, LLC - Cash Disbursement FROFAR	-	5,008.07	1,070,523.56
1309	CD	905940	09/21/20		756740005	Galpin Ford, Inc. - Cash Disbursement GALFOR	-	698.22	1,069,825.34
1309	CD	905949	09/21/20		756740006	W.W. Grainger, Inc - Cash Disbursement GRAING	-	1,078.30	1,068,747.04
1309	CD	905954	09/21/20		756740007	ImageTrend - Cash Disbursement IMATRE	-	1,912.28	1,066,834.76
1309	CD	905956	09/21/20		756740008	Interstate Batteries - Cash Disbursement INTBAT	-	1,042.22	1,065,792.54
1309	CD	905964	09/21/20		756740009	Lamb Chevrolet - Cash Disbursement LAMCHE	-	163.66	1,065,628.88
1309	CD	905967	09/21/20		756740010	Light House of Arizona - Cash Disbursement LIHOAR	-	191.79	1,065,437.09
1309	CD	905985	09/21/20		756740011	Mallory Safety & Supply LLC - Cash Disbursement MASASU	-	1,958.50	1,063,478.59
1309	CD	905990	09/21/20		756740012	THADDEUS MCGUIRE - Cash Disbursement MCGTHA	-	350.00	1,063,128.59
1309	CD	905992	09/21/20		756740013	Municipal Emergency Svcs Inc - Cash Disbursement MES	-	128.48	1,063,000.11
1309	CD	905996	09/21/20		756740014	Motorola Solutions Inc - Cash Disbursement MOTSOL	-	1,038.61	1,061,961.50
1309	CD	906001	09/21/20		756740015	NAPA Auto Parts - Cash Disbursement NAAUPA	-	429.67	1,061,531.83
1309	CD	906018	09/21/20		756740016	NFP Property & Casualty Svcs - Cash Disbursement NFPRCA	-	364.00	1,061,167.83
1309	CD	906020	09/21/20		756740017	Norm's Lock & Safe - Cash Disbursement NOLOSA	-	57.00	1,061,110.83
1309	CD	906023	09/21/20		756740018	Pitney Bowes Global Financial - Cash Disbursement PIBOGL	-	137.57	1,060,973.26
1309	CD	906026	09/21/20		756740019	Public Safety Crisis Solutions - Cash Disbursement PUSACR	-	1,225.00	1,059,748.26
1309	CD	906031	09/21/20		756740020	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	15.77	1,059,732.49
1309	CD	906034	09/21/20		756740021	RWC Group - Cash Disbursement RWCINT	-	56.46	1,059,676.03
1309	CD	906038	09/21/20		756740022	Smart Document Solutions - Cash Disbursement SMDOSO	-	631.67	1,059,044.36
1309	CD	906045	09/21/20		756740023	Besonson Tools LLC - Cash Disbursement SNONTO	-	37.91	1,059,006.45
1309	CD	906048	09/21/20		756740024	Spingola, Deborah - Cash Disbursement SPIDEB	-	300.00	1,058,706.45
1309	CD	906050	09/21/20		756740025	Staples Contract & Commmerc.Inc - Cash Disbursement STACOM	-	482.27	1,058,224.18
1309	CD	906058	09/21/20		756740026	D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP	-	216.18	1,058,008.00
1309	CD	906061	09/21/20		756740027	Tessco, Inc - Cash Disbursement TESSCO	-	358.54	1,057,649.46
1309	CD	906068	09/21/20		756740028	Town of Prescott Valley - Cash Disbursement TOPRVA	-	1,237.19	1,056,412.27
1309	CD	906081	09/21/20		756740029	Unisource Energy Services - Cash Disbursement UNENSE	-	88.75	1,056,323.52
1309	CD	906086	09/21/20		756740030	Verizon Wireless - Cash Disbursement VERWIR	-	4,091.65	1,052,231.87
1309	CD	906091	09/21/20		756740031	W.W. Williams Company LLC - Cash Disbursement WWWILL	-	1,854.23	1,050,377.64
1309	CD	906095	09/21/20		756740032	Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN	-	55.16	1,050,322.48
1309	CD	906100	09/21/20		756740033	York - Cash Disbursement YORK	-	153.18	1,050,169.30

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1309	CD	906103	09/21/20		756740034	YRMCPD PHYSICIAN PRACTICES - Cash Disbursement YRMCPD	\$-	\$53.88	\$1,050,115.42
1310	PR	909818	09/22/20		16712	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	5,305.80	1,044,809.62
1310	PR	909844	09/22/20		16713	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,496.51	1,043,313.11
1310	PR	909868	09/22/20		16714	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,054.97	1,041,258.14
1310	PR	909890	09/22/20		16715	Balsitis, Carolyn B. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	865.35	1,040,392.79
1310	PR	909914	09/22/20		16716	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,059.45	1,038,333.34
1310	PR	909944	09/22/20		16717	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,896.91	1,036,436.43
1310	PR	909965	09/22/20		16718	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,233.54	1,034,202.89
1310	PR	909984	09/22/20		16719	Bliss, Scott D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	18,488.14	1,015,714.75
1310	PR	910007	09/22/20		16720	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,699.86	1,014,014.89
1310	PR	910031	09/22/20		16721	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,079.53	1,011,935.36
1310	PR	910055	09/22/20		16722	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	5,242.46	1,006,692.90
1310	PR	910078	09/22/20		16723	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,565.46	1,005,127.44
1310	PR	910104	09/22/20		16724	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,682.18	1,001,445.26
1310	PR	910128	09/22/20		16725	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	4,001.86	997,443.40
1310	PR	910151	09/22/20		16726	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,809.81	995,633.59
1310	PR	910174	09/22/20		16727	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,516.33	993,117.26
1310	PR	910198	09/22/20		16728	Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,173.30	991,943.96
1310	PR	910226	09/22/20		16729	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,392.32	990,551.64
1310	PR	910249	09/22/20		16730	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	894.61	989,657.03
1310	PR	910274	09/22/20		16731	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,918.03	986,739.00
1310	PR	910299	09/22/20		16732	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,900.26	984,838.74
1310	PR	910320	09/22/20		16733	Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,661.13	983,177.61
1310	PR	910348	09/22/20		16734	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,232.82	981,944.79
1310	PR	910372	09/22/20		16735	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	11,507.34	970,437.45

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1310	PR	910397	09/22/20		16736	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 9/22/2020	\$-	\$1,353.53	\$969,083.92
1310	PR	910416	09/22/20		16737	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,471.43	965,612.49
1310	PR	910443	09/22/20		16738	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,489.20	964,123.29
1310	PR	910468	09/22/20		16739	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,966.69	962,156.60
1310	PR	910491	09/22/20		16740	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,927.98	959,228.62
1310	PR	910515	09/22/20		16741	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,448.74	957,779.88
1310	PR	910537	09/22/20		16742	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,733.95	956,045.93
1310	PR	910560	09/22/20		16743	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,656.65	954,389.28
1310	PR	910585	09/22/20		16744	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,905.85	952,483.43
1310	PR	910609	09/22/20		16745	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,958.42	949,525.01
1310	PR	910634	09/22/20		16746	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,383.08	947,141.93
1310	PR	910660	09/22/20		16747	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	6,468.56	940,673.37
1310	PR	910684	09/22/20		16748	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	877.81	939,795.56
1310	PR	910708	09/22/20		16749	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	778.01	939,017.55
1310	PR	910734	09/22/20		16750	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,248.66	937,768.89
1310	PR	910758	09/22/20		16751	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,661.82	936,107.07
1310	PR	910782	09/22/20		16752	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,249.13	933,857.94
1310	PR	910807	09/22/20		16753	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,895.03	931,962.91
1310	PR	910828	09/22/20		16754	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,814.68	930,148.23
1310	PR	910852	09/22/20		16755	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,357.86	928,790.37
1310	PR	910876	09/22/20		16756	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,662.18	926,128.19
1310	PR	910902	09/22/20		16757	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,618.20	924,509.99
1310	PR	910926	09/22/20		16758	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,662.11	920,847.88
1310	PR	910946	09/22/20		16759	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,982.69	917,865.19
1310	PR	910975	09/22/20		16760	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,450.23	916,414.96

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1310	PR	911000	09/22/20		16761	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	\$-	\$2,985.17	\$913,429.79
1310	PR	911024	09/22/20		16762	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,046.68	910,383.11
1310	PR	911056	09/22/20		16763	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,086.35	907,296.76
1310	PR	911077	09/22/20		16764	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,097.02	906,199.74
1310	PR	911098	09/22/20		16765	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,325.48	903,874.26
1310	PR	911119	09/22/20		16766	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,540.53	902,333.73
1310	PR	911142	09/22/20		16767	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,821.19	898,512.54
1310	PR	911166	09/22/20		16768	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,684.51	896,828.03
1310	PR	911190	09/22/20		16769	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,166.73	895,661.30
1310	PR	911214	09/22/20		16770	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,412.01	894,249.29
1310	PR	911240	09/22/20		16771	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,947.39	892,301.90
1310	PR	911262	09/22/20		16772	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	818.45	891,483.45
1310	PR	911292	09/22/20		16773	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,238.44	890,245.01
1310	PR	911321	09/22/20		16774	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,320.61	888,924.40
1310	PR	911349	09/22/20		16775	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,591.07	887,333.33
1310	PR	911378	09/22/20		16776	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,755.41	885,577.92
1310	PR	911400	09/22/20		16777	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,022.50	883,555.42
1310	PR	911424	09/22/20		16778	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,067.49	881,487.93
1310	PR	911446	09/22/20		16779	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,306.29	879,181.64
1310	PR	911474	09/22/20		16780	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,208.20	877,973.44
1310	PR	911494	09/22/20		16781	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	6,006.56	871,966.88
1310	PR	911521	09/22/20		16782	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,033.82	869,933.06
1310	PR	911541	09/22/20		16783	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,234.03	868,699.03
1310	PR	911571	09/22/20		16784	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,198.41	866,500.62
1310	PR	911597	09/22/20		16785	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,489.25	864,011.37
1310	PR	911624	09/22/20		16786	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,285.78	861,725.59

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1310	PR	911644	09/22/20		16787	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	\$-	\$1,977.39	\$859,748.20
1310	PR	911669	09/22/20		16788	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,950.51	857,797.69
1310	PR	911694	09/22/20		16789	Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,297.83	856,499.86
1310	PR	911717	09/22/20		16790	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,616.29	853,883.57
1310	PR	911737	09/22/20		16791	Lambrecht, Marci J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,027.75	852,855.82
1310	PR	911761	09/22/20		16792	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	4,729.19	848,126.63
1310	PR	911787	09/22/20		16793	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,702.27	846,424.36
1310	PR	911810	09/22/20		16794	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,739.82	843,684.54
1310	PR	911837	09/22/20		16795	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,087.82	842,596.72
1310	PR	911863	09/22/20		16796	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	4,565.05	838,031.67
1310	PR	911889	09/22/20		16797	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,405.74	835,625.93
1310	PR	911916	09/22/20		16798	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,637.12	832,988.81
1310	PR	911939	09/22/20		16799	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	8,151.49	824,837.32
1310	PR	911960	09/22/20		16800	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,660.47	822,176.85
1310	PR	911986	09/22/20		16801	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,762.44	820,414.41
1310	PR	912011	09/22/20		16802	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,669.43	818,744.98
1310	PR	912035	09/22/20		16803	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,019.32	816,725.66
1310	PR	912063	09/22/20		16804	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,450.34	815,275.32
1310	PR	912089	09/22/20		16805	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,820.83	813,454.49
1310	PR	912115	09/22/20		16806	McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,292.65	812,161.84
1310	PR	912139	09/22/20		16807	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,771.85	810,389.99
1310	PR	912162	09/22/20		16808	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,991.76	807,398.23
1310	PR	912186	09/22/20		16809	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,156.52	806,241.71
1310	PR	912209	09/22/20		16810	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,584.50	804,657.21
1310	PR	912236	09/22/20		16811	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,671.81	802,985.40

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1310	PR	912265	09/22/20		16812	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	\$-	\$1,517.83	\$801,467.57
1310	PR	912292	09/22/20		16813	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,105.71	799,361.86
1310	PR	912319	09/22/20		16814	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,964.14	795,397.72
1310	PR	912347	09/22/20		16815	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,662.89	793,734.83
1310	PR	912376	09/22/20		16816	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,995.03	789,739.80
1310	PR	912399	09/22/20		16817	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,341.02	788,398.78
1310	PR	912419	09/22/20		16818	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,452.55	785,946.23
1310	PR	912448	09/22/20		16819	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,618.85	784,327.38
1310	PR	912468	09/22/20		16820	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,748.86	782,578.52
1310	PR	912494	09/22/20		16821	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,663.38	780,915.14
1310	PR	912519	09/22/20		16822	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,012.23	779,902.91
1310	PR	912548	09/22/20		16823	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,155.78	778,747.13
1310	PR	912573	09/22/20		16824	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,027.95	776,719.18
1310	PR	912598	09/22/20		16825	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,907.28	774,811.90
1310	PR	912623	09/22/20		16826	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,011.20	771,800.70
1310	PR	912646	09/22/20		16827	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	4,500.54	767,300.16
1310	PR	912671	09/22/20		16828	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,738.37	764,561.79
1310	PR	912693	09/22/20		16829	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,336.86	763,224.93
1310	PR	912718	09/22/20		16830	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,711.78	761,513.15
1310	PR	912741	09/22/20		16831	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	915.67	760,597.48
1310	PR	912765	09/22/20		16832	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,709.99	757,887.49
1310	PR	912791	09/22/20		16833	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,899.45	755,988.04
1310	PR	912809	09/22/20		16834	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,883.69	754,104.35
1310	PR	912837	09/22/20		16835	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,287.36	752,816.99
1310	PR	912865	09/22/20		16836	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	9,104.67	743,712.32

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1310	PR	912875	09/22/20		16837	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	\$-	\$630.60	\$743,081.72
1310	PR	912898	09/22/20		16838	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	3,034.11	740,047.61
1310	PR	912929	09/22/20		16839	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,826.19	738,221.42
1310	PR	912956	09/22/20		16840	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	775.75	737,445.67
1310	PR	912978	09/22/20		16841	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,891.51	734,554.16
1310	PR	913001	09/22/20		16842	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	6,519.63	728,034.53
1310	PR	913023	09/22/20		16843	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,982.54	726,051.99
1310	PR	913050	09/22/20		16844	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,543.93	724,508.06
1310	PR	913071	09/22/20		16845	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	953.64	723,554.42
1310	PR	913093	09/22/20		16846	Sims, Michael H. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,714.06	721,840.36
1310	PR	913116	09/22/20		16847	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	980.40	720,859.96
1310	PR	913142	09/22/20		16848	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,024.45	719,835.51
1310	PR	913172	09/22/20		16849	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,685.41	718,150.10
1310	PR	913195	09/22/20		16850	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,313.78	715,836.32
1310	PR	913219	09/22/20		16851	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,000.74	713,835.58
1310	PR	913244	09/22/20		16852	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,829.10	712,006.48
1310	PR	913271	09/22/20		16853	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,529.44	709,477.04
1310	PR	913296	09/22/20		16854	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,289.93	708,187.11
1310	PR	913315	09/22/20		16855	Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,747.14	705,439.97
1310	PR	913338	09/22/20		16856	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,345.76	703,094.21
1310	PR	913367	09/22/20		16857	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,639.18	701,455.03
1310	PR	913396	09/22/20		16858	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,287.38	700,167.65
1310	PR	913421	09/22/20		16859	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,156.83	698,010.82
1310	PR	913447	09/22/20		16860	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,149.65	695,861.17
1310	PR	913469	09/22/20		16861	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,021.96	693,839.21

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1310	PR	913496	09/22/20		16862	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	\$-	\$3,134.02	\$690,705.19
1310	PR	913517	09/22/20		16863	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,667.93	688,037.26
1310	PR	913544	09/22/20		16864	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,339.97	686,697.29
1310	PR	913566	09/22/20		16865	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,184.53	685,512.76
1310	PR	913591	09/22/20		16866	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,863.89	683,648.87
1310	PR	913618	09/22/20		16867	Weiland, Kayleen R. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	1,349.68	682,299.19
1310	PR	913641	09/22/20		16868	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,148.78	680,150.41
1310	PR	913667	09/22/20		16869	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 9/22/2020	-	2,448.17	677,702.24
1309	CD	905333	09/22/20		17SEP2020-DIR-DEI	Chase Bank - Void Check	-	372,413.18	305,289.06
1309	CD	905195	09/22/20		756739899	Action Graphics - Void Check ACTGRA	1,034.53	-	306,323.59
1309	CD	905201	09/22/20		756739900	American Fence Co, Inc - Void Check AMFECO	296.23	-	306,619.82
1309	CD	905203	09/22/20		756739901	APS - Void Check APS	11,646.47	-	318,266.29
1309	CD	905234	09/22/20		756739903	Arizona Crisis Team (ACT) - Void Check ARC RTE	7,177.50	-	325,443.79
1309	CD	905236	09/22/20		756739904	Arizona Dept. of Public Safety - Void Check ARDEPU	15.00	-	325,458.79
1309	CD	905238	09/22/20		756739905	Arizona Emergency Products - Void Check AREMPR	1,643.16	-	327,101.95
1309	CD	905242	09/22/20		756739906	Arizona PPE Recon, Inc - Void Check ARPPER	820.00	-	327,921.95
1309	CD	905247	09/22/20		756739907	Authentic Self Counseling - Void Check AUSECO	182.00	-	328,103.95
1309	CD	905249	09/22/20		756739908	Auto Trim Plus LLC - Void Check AUTRPL	1,940.08	-	330,044.03
1309	CD	905252	09/22/20		756739909	AZ Center for Fire Svc Excel - Void Check AZCEFI	1,400.00	-	331,444.03
1309	CD	905254	09/22/20		756739910	Bennett Oil - Void Check BENOIL	1,954.92	-	333,398.95
1309	CD	905258	09/22/20		756739911	Bound Tree Medical LLC - Void Check BOTRME	51,531.81	-	384,930.76
1309	CD	905319	09/22/20		756739915	Cable One Business - Void Check CABONE	1,027.30	-	385,958.06
1309	CD	905322	09/22/20		756739916	CenturyLink - Void Check CENLIN	715.30	-	386,673.36
1309	CD	905329	09/22/20		756739917	Chains Required - Void Check CHAREQ	779.80	-	387,453.16
1309	CD	905332	09/22/20		756739918	Chase Bank - Void Check CHASE	797,781.01	-	1,185,234.17
1309	CD	905362	09/22/20		756739920	Chase Card Services - Void Check CHCASE	13,175.43	-	1,198,409.60
1309	CD	905406	09/22/20		756739923	City of Prescott - Void Check CITPRE	476.70	-	1,198,886.30
1309	CD	905411	09/22/20		756739924	Courtesy Auto of Mesa - Void Check COAUME	42,096.88	-	1,240,983.18
1309	CD	905416	09/22/20		756739925	Courtesy Auto of Mesa - Void Check COAUME	37,500.63	-	1,278,483.81
1309	CD	905420	09/22/20		756739926	Courtesy Auto of Mesa - Void Check COAUME	37,289.44	-	1,315,773.25
1309	CD	905424	09/22/20		756739927	Courtesy Auto of Mesa - Void Check COAUME	37,289.44	-	1,353,062.69
1309	CD	905428	09/22/20		756739928	Copper State Supply, Inc - Void Check COSTSU	537.89	-	1,353,600.58
1309	CD	905432	09/22/20		756739929	Curtis Tools for Heroes - Void Check CUTOHE	2,662.00	-	1,356,262.58
1309	CD	905442	09/22/20		756739930	Deluxe Small Business Sales - Void Check DESMBU	1,664.38	-	1,357,926.96
1309	CD	905445	09/22/20		756739931	Dish Network - Void Check DISNET	123.06	-	1,358,050.02
1309	CD	905448	09/22/20		756739932	Driven Auto Accessories - Void Check DRAUAC	3,106.17	-	1,361,156.19
1309	CD	905451	09/22/20		756739933	FACTORY MOTOR PARTS - Void Check FAMOPA	234.36	-	1,361,390.55
1309	CD	905464	09/22/20		756739934	FEDEX - Void Check FEDEXP	14.75	-	1,361,405.30
1309	CD	905466	09/22/20		756739935	Flag Ice LLC - Void Check FLAICE	8,607.13	-	1,370,012.43
1309	CD	905469	09/22/20		756739936	Freightliner of AZ, LLC - Void Check FROFAR	5,008.07	-	1,375,020.50

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1309	CD	905485	09/22/20		756739937	Galpin Ford, Inc. - Void Check GALFOR	\$698.22	\$-	\$1,375,718.72
1309	CD	905494	09/22/20		756739938	W.W. Grainger, Inc - Void Check GRAING	1,078.30	-	1,376,797.02
1309	CD	905499	09/22/20		756739939	ImageTrend - Void Check IMATRE	1,912.28	-	1,378,709.30
1309	CD	905501	09/22/20		756739940	Interstate Batteries - Void Check INTBAT	1,042.22	-	1,379,751.52
1309	CD	905509	09/22/20		756739941	Lamb Chevrolet - Void Check LAMCHE	163.66	-	1,379,915.18
1309	CD	905512	09/22/20		756739942	Light House of Arizona - Void Check LIHOAR	191.79	-	1,380,106.97
1309	CD	905530	09/22/20		756739943	Mallory Safety & Supply LLC - Void Check MASASU	1,958.50	-	1,382,065.47
1309	CD	905535	09/22/20		756739944	THADDEUS MCGUIRE - Void Check MCGTHA	350.00	-	1,382,415.47
1309	CD	905537	09/22/20		756739945	Municipal Emergency Svcs Inc - Void Check MES	128.48	-	1,382,543.95
1309	CD	905541	09/22/20		756739946	Motorola Solutions Inc - Void Check MOTSOL	1,038.61	-	1,383,582.56
1309	CD	905546	09/22/20		756739947	NAPA Auto Parts - Void Check NAAUPA	429.67	-	1,384,012.23
1309	CD	905563	09/22/20		756739948	NFP Property & Casualty Svcs - Void Check NFPRCA	364.00	-	1,384,376.23
1309	CD	905565	09/22/20		756739949	Norm's Lock & Safe - Void Check NOLOSA	57.00	-	1,384,433.23
1309	CD	905568	09/22/20		756739950	Pitney Bowes Global Financial - Void Check PIBOGL	137.57	-	1,384,570.80
1309	CD	905571	09/22/20		756739951	Public Safety Crisis Solutions - Void Check PUSACR	1,225.00	-	1,385,795.80
1309	CD	905576	09/22/20		756739952	Prescott Valley Ace Hardware - Void Check PVACHA	15.77	-	1,385,811.57
1309	CD	905579	09/22/20		756739953	RWC Group - Void Check RWCINT	56.46	-	1,385,868.03
1309	CD	905583	09/22/20		756739954	Smart Document Solutions - Void Check SMDOSO	631.67	-	1,386,499.70
1309	CD	905590	09/22/20		756739955	Besonson Tools LLC - Void Check SNONTO	37.91	-	1,386,537.61
1309	CD	905593	09/22/20		756739956	Spingola, Deborah - Void Check SPIDEB	300.00	-	1,386,837.61
1309	CD	905595	09/22/20		756739957	Staples Contract & Commmerc.Inc - Void Check STACOM	482.27	-	1,387,319.88
1309	CD	905603	09/22/20		756739958	D.G.Shoemaker & Associates Inc - Void Check SUNSUP	216.18	-	1,387,536.06
1309	CD	905606	09/22/20		756739959	Tessco, Inc - Void Check TESSCO	358.54	-	1,387,894.60
1309	CD	905613	09/22/20		756739960	Town of Prescott Valley - Void Check TOPRVA	1,237.19	-	1,389,131.79
1309	CD	905626	09/22/20		756739961	Unisource Energy Services - Void Check UNENSE	88.75	-	1,389,220.54
1309	CD	905631	09/22/20		756739962	Verizon Wireless - Void Check VERWIR	4,091.65	-	1,393,312.19
1309	CD	905636	09/22/20		756739963	W.W. Williams Company LLC - Void Check WWWILL	1,854.23	-	1,395,166.42
1309	CD	905640	09/22/20		756739964	Yavapai Fleet Yavapai Machine - Void Check YAFLIN	55.16	-	1,395,221.58
1309	CD	905645	09/22/20		756739965	York - Void Check YORK	153.18	-	1,395,374.76
1309	CD	905648	09/22/20		756739966	YRMCPH PHYSICIAN PRACTICES - Void Check YRMCPH	53.88	-	1,395,428.64
1315	CR	913760	09/28/20		13794	PLANS REVIEW -	103.00	-	1,395,531.64
1315	CR	913761	09/28/20		13795	PLANS REVIEW -	182.00	-	1,395,713.64
1315	CR	913762	09/28/20		13800	PLANS REVIEW -	182.00	-	1,395,895.64
1314	CR	913715	09/28/20		14150	PLANS REVIEW -	392.00	-	1,396,287.64
1314	CR	913716	09/28/20		14151	PLANS REVIEW -	392.00	-	1,396,679.64
1314	CR	913720	09/28/20		14152	PLANS REVIEW -	182.00	-	1,396,861.64
1314	CR	913723	09/28/20		14153	PLANS REVIEW -	362.00	-	1,397,223.64
1315	CR	913754	09/28/20		219	McGiffen, Bob -	198.34	-	1,397,421.98
1314	CR	913717	09/28/20		220760669	PLANS REVIEW -	271.00	-	1,397,692.98
1314	CR	913681	09/28/20		229	WRIGHT, JAMES -	100.48	-	1,397,793.46
1315	CR	913756	09/28/20		33961	PLANS REVIEW -	425.00	-	1,398,218.46
1315	CR	913736	09/28/20		510588781	VANATTA, DAVIN -	628.85	-	1,398,847.31
1315	CR	913737	09/28/20		510588793	NESS, DANIEL -	201.96	-	1,399,049.27
1315	CR	913757	09/28/20		519	PLANS REVIEW -	226.00	-	1,399,275.27

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1314	CR	913718	09/28/20		6128	PLANS REVIEW -	\$432.00	\$-	\$1,399,707.27
1314	CR	913719	09/28/20		6128	PLANS REVIEW -	1,341.94	-	1,401,049.21
1315	CR	913755	09/28/20		632	HARTMANN, PETER & ANDREA -	1,008.10	-	1,402,057.31
1314	CR	913685	09/28/20		65680	PAYSON FIRE DEPARTMENT -	1,091.04	-	1,403,148.35
1315	CR	913758	09/28/20		6788	Sebeny, Vicki and Joseph -	1,778.87	-	1,404,927.22
1314	CR	913724	09/28/20		6807	7710 Insurance Company -	1,511.58	-	1,406,438.80
1315	CR	913759	09/28/20		6833	PLANS REVIEW -	182.00	-	1,406,620.80
1314	CR	913683	09/28/20		706101502	VERDE VALLEY FIRE DISTRICT -	1,004.56	-	1,407,625.36
1314	CR	913684	09/28/20		706850529	Williamson Valley Fire -	14,076.19	-	1,421,701.55
1315	CR	913735	09/28/20		756721499	COPPER CANYON FIRE & MEDICAL -	340.16	-	1,422,041.71
1314	CR	913682	09/28/20		831000083	Blue Ridge Fire -	225.19	-	1,422,266.90
1314	CR	913722	09/28/20		8391	O'Mara, Roberta -	137.01	-	1,422,403.91
1315	CR	913763	09/28/20		9243	BURTON, LYNNELL -	179.17	-	1,422,583.08
1314	CR	913721	09/28/20		CASH	DONATION -	25.00	-	1,422,608.08
1315	CR	913764	09/28/20		MO-19-131558789	Loven, Mindy & Bailey, Joshua -	68.36	-	1,422,676.44
1317	CR	913852	09/30/20		1101027803	ELOY FIRE DISTRICT -	2,165.20	-	1,424,841.64
1317	CR	913850	09/30/20		1165	HALL, DARRELL -	303.00	-	1,425,144.64
1316	CR	913845	09/30/20		1270	PLANS REVIEW -	425.00	-	1,425,569.64
1317	CR	913886	09/30/20		14056	PLANS REVIEW -	362.00	-	1,425,931.64
1317	CR	913887	09/30/20		14158	PLANS REVIEW -	499.00	-	1,426,430.64
1318	CR	913893	09/30/20		14160	PLANS REVIEW -	182.00	-	1,426,612.64
1318	CR	913897	09/30/20		14161	PLANS REVIEW -	182.00	-	1,426,794.64
1318	CR	913896	09/30/20		14162	PLANS REVIEW -	116.00	-	1,426,910.64
1318	CR	913895	09/30/20		14164	PLANS REVIEW -	182.00	-	1,427,092.64
1318	CR	913894	09/30/20		14169	PLANS REVIEW -	226.00	-	1,427,318.64
1316	CR	913843	09/30/20		14170	PLANS REVIEW -	392.00	-	1,427,710.64
1316	CR	913844	09/30/20		14171	PLANS REVIEW -	89.00	-	1,427,799.64
1316	CR	913785	09/30/20		2020	CORDES, GARY -	1,460.90	-	1,429,260.54
1317	CR	913849	09/30/20		2615183239	Ross, Malcolm -	18.00	-	1,429,278.54
1317	CR	913854	09/30/20		26571	RORICK, NORM -	105.00	-	1,429,383.54
1317	CR	913855	09/30/20		26571	Muniz, Tom Sr. -	82.62	-	1,429,466.16
1317	CR	913856	09/30/20		26571	Smith, Andrea -	150.00	-	1,429,616.16
1317	CR	913857	09/30/20		26571	Spingola, Debbie -	300.00	-	1,429,916.16
1316	CR	913778	09/30/20		32129074	SANCHEZ, MICHAEL -	162.29	-	1,430,078.45
1316	CR	913777	09/30/20		3330	INGRAO, JACK -	92.76	-	1,430,171.21
1317	CR	913885	09/30/20		403	Hayden, Karen -	914.64	-	1,431,085.85
1316	CR	913780	09/30/20		4268	Findlay Toyota Center -	116.00	-	1,431,201.85
1317	CR	913853	09/30/20		510588985	MCKINNON, ALEX -	1,460.90	-	1,432,662.75
1316	CR	913781	09/30/20		510589042	MOORE, SCOTT -	15.46	-	1,432,678.21
1317	CR	913883	09/30/20		6129	PLANS REVIEW -	182.00	-	1,432,860.21
1317	CR	913884	09/30/20		6132	PLANS REVIEW -	432.00	-	1,433,292.21
1316	CR	913786	09/30/20		706502062	MAYER FIRE DISTRICT -	2,402.69	-	1,435,694.90
1317	CR	913851	09/30/20		706600576	Yarnell Fire District -	208.44	-	1,435,903.34
1316	CR	913783	09/30/20		733	PACHECO, RUBY -	60.14	-	1,435,963.48
1316	CR	913779	09/30/20		756721528	COPPER CANYON FIRE & MEDICAL -	6,547.01	-	1,442,510.49
1316	CR	913784	09/30/20		831000094	Blue Ridge Fire -	966.23	-	1,443,476.72

CAFMA-Central Arizona Fire and Medical

GL Account Ledger - Detail By Period

9/1/2020 through 9/30/2020

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1316	CR	913776	09/30/20		831000099	Blue Ridge Fire -	\$135.35	\$-	\$1,443,612.07
1317	CR	913858	09/30/20		9756174	AZ Dept of Forestry & Fire Mgt -	102,492.47	-	1,546,104.54
1317	CR	913859	09/30/20		9758004	AZ Dept of Forestry & Fire Mgt -	31,255.27	-	1,577,359.81
1316	CR	913782	09/30/20		9760638	AZ Dept of Forestry & Fire Mgt -	238,935.31	-	1,816,295.12
1324	GJ	921731	09/30/20		Cash With Yav Cty	Fire Authority Funding 9/30/20	46,818.95	-	1,863,114.07
CASH WITH YAVAPAI COUNTY TOTALS:							\$3,433,998.18	\$4,813,455.27	\$1,863,114.07
TOTAL OF LEDGER:							\$3,433,998.18	\$4,813,455.27	\$1,863,114.07

CAFMA-Central Arizona Fire and Medical
GL Trial Balance Worksheet
For The Period of 9/1/2020 through 9/30/2020

Account	Description	Balances				Adjustments
		Beginning	Debits	Credits	Ending	
10.1100.0.0.000	Cash with Yavapai County	\$3,242,571.16	\$3,433,998.18	\$4,813,455.27	\$1,863,114.07	
TOTALS:		<u>\$3,242,571.16</u>	<u>\$3,433,998.18</u>	<u>\$4,813,455.27</u>	<u>\$1,863,114.07</u>	

* Inactive accounts are marked and appear in grey.

GL #1200[illegible]

SAMPLE

Central Arizona Fire and Medical Authority

FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective _____, between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, hereinafter referred to as "AGENCY" and _____, hereinafter referred to as the "Applicant." The property under consideration is described as:

Street Address:

Mailing Address:

Contact Phone Number:

Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

1) Purpose. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.

2) Duration and Renewal. The effective term of this Agreement shall be from _____ through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.

3) Services Provided. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

4) Response Time. AGENCY shall make reasonable efforts to respond to Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.

5) Routing Information. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.

6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) Insurance. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.

10) No Third-Party Beneficiaries. This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.

11) No Warranties. Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.

12) Limitation of Damages. In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.

13) Termination. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medical Authority
8603 E. Eastridge Drive
Prescott Valley, AZ 86314

For Applicant:

In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

14) Cancellation Due to Conflict. AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.

15) Severability. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

16) Fire Code Compliance. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT

By _____
Date

CENTRAL ARIZONA FIRE & MEDICAL
AUTHORITY

Board Chair Date

ATTEST:

By _____
Date

Board Clerk Date

COPPERSMITH
BROCKELMAN

LAWYERS

Kathy A. Steadman
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FAX (602) 772-3780

2800 N. Central Ave., Suite 1900
Phoenix, AZ 85004-1009
CBLAWYERS.COM

October 20, 2020

Via Email Only

Scott A. Freitag
Fire Chief
Central Arizona Fire & Medical Authority
8603 E. Eastridge Drive
Prescott Valley AZ 86314

Representation of the Central Arizona Fire & Medical Authority (CAFMA)

Dear Chief Freitag:

Thank you for your interest in retaining Coppersmith Brockelman PLC ("CB") on behalf of the Central Arizona Fire and Medical Authority ("CAFMA"). We are extremely pleased to have the opportunity to work with you, and we look forward to providing quality and efficient legal services. This letter is to confirm in writing the scope and terms of the representation and to explain about potential conflicts of interest before we begin this representation.

Please review this letter carefully. If it describes our respective responsibilities accurately, please sign the enclosed copy of this letter and return it to us promptly.

1. Scope of Engagement. You have asked us to provide legal services on issues relating to the CAFMA obtaining an Arizona Certificate of Necessity for Ground Ambulance Transport Services ("CON"). For your part, we need you to provide us with the facts, documents, and access we will require to perform these services; to make decisions and determinations in a timely manner so we can perform these services; to be available to assist us in the representation; and will fulfill your part of the bargain by paying our bills in accordance with the terms below.

2. Conflicts. As noted above, you have asked us to represent the CAFMA in connection with CON matters. We ask that if you know of any people or business entities to which CAFMA might be adverse, please provide us with their names so we can enter them into our conflict system to alert us to the potential of any conflicts with either current or future clients of this firm.

We have no conflicts in undertaking this representation as described above, but there are two areas for which we ask for either a conflict waiver or acknowledgement of the potential need for one.

a. *Prospective Waiver for Representation of Healthcare Clients in Unrelated Matters.* We represent numerous hospitals, healthcare systems, and healthcare providers throughout the country. Some of our present or future clients may have transactions or disputes with you during the time we are representing you that are unrelated to the matters we handle for you. Therefore, as a condition to our undertaking any matter for you, you agree that this firm may continue to represent existing or new clients in any matter that is not substantially related to the work we perform on your behalf, even if the interests of such clients in those other matters are directly adverse to yours. We agree, however, that your prospective consent to such conflicting representation shall not apply in any situation where as a result of our representation of you we have obtained sensitive, proprietary, or other confidential information of a non-public nature that, if known to any other client of ours, could be used in any way by such client to your material disadvantage.

b. *Separate Waiver for Existing Contracts.* We understand that you have contracts and provide services to existing CB clients, or may enter into agreements with existing or future CB clients as well. Some of our work for you may involve or pertain to these contracts. Given our on-going representation of numerous healthcare clients, we ask that you sign below to acknowledge your understanding that: (i) we may not be able to represent you in a dispute with other CB clients over such contracts without first obtaining conflict waivers from both parties, and (ii) in certain circumstances, our ethical rules may not allow us to represent either client in a dispute. We are not aware of any specific issues or problems, but we so value our relationship with you that we believe it important to disclose and obtain your acknowledgement of the potential conflicts and need for waivers in advance.

c. *No Representation of Members or Affiliates.* In addition, we do not and will not represent your shareholders, members, partners, officers, directors, or employees ("Affiliates") unless we have specifically accepted such representation in paragraph 1 above. Our representation of the entity does not give us access to, or cause us to represent, your Affiliates, nor access to confidential, privileged, or proprietary information of your Affiliates. Our existing and future clients may enter into negotiations or disputes with your Affiliates, and our representation of you will not disqualify us from representing our other clients in such matters.

We may need to seek additional conflict waivers from you, or from our existing clients, and we will abide by applicable rules of professional responsibility in doing so; for your part, we ask that you consider each future waiver request in good faith. Ultimately, if at any point you do not feel completely comfortable with our representation, we will cooperate fully in transferring your matters to new counsel.

3. Progress. Close cooperation and frequent communications improve our ability to assist and to complete our work. We will want to discuss with you or your designee the progress of this matter on a regular basis, and would ask that you call us promptly with any new or significant information that could affect our work. In addition, we have made it our practice to send our clients copies of significant correspondence or filings, so you may keep track of the matter's progress. If you have questions or concerns as we go along, please bring them up promptly so we can address them right away.

4. Fees and Costs. As you may know, the Rules of Professional Conduct governing the legal profession require that a lawyer's fee be reasonable. With that consideration in mind, the following sets forth our agreement with respect to fees and expenses in this matter, the payment of costs, the timing and content of billing statements, and the expended payment period.

a. *Fees Basis.* I will represent you in this matter. My current hourly rate is \$375.

b. As I deem appropriate, I might use other lawyers and paralegals to assist me as noted in the original Proposal to CAFMA.

These rates are set through at least December 31, 2021, and we will not increase this rate for existing clients without first notifying you. Our firm often develops alternative billing arrangements with our clients, and we would be happy to discuss another type of billing with you for a particular project or future work.

c. *Advance Deposit Arrangement.* We typically require an advance deposit to handle new matters. We hold the advance deposit in our trust fund and apply it against the client's bill on a monthly basis as we render the services contemplated by this agreement. If the advance deposit has not been exhausted by the time that we complete the work that we have been authorized to do, we will return any balance to you. If the advance deposit is spent before our work is completed, we will either ask you to stay current in the payment of our monthly statements, or we will ask you to submit another advance deposit. In either case, we will send you monthly statements describing the services rendered, the amounts charged, and the status of your advance deposit, and we will expect them to be paid in a timely manner.

In the present case, we will require an advance deposit in the amount of \$10,000.00 from CAFMA.

c. *Costs and Expenses.* We will expect you to pay our out-of-pocket expenses on your behalf. We do not charge clients for reasonable and usual long distance telephone calls, faxes, copying done in-house, or secretarial time. As to other outside costs, we generally find it easier and more efficient to advance funds on your behalf for minor costs and

disbursements for outside services than to ask you to pay a succession of small invoices. We expect to make advances for invoices that do not exceed \$100. We will forward larger items, if any, to you to pay directly, and will try our best to confer with you in advance before obligating you to pay such larger items.

d. *Payment of Invoices.* Unless we have made other arrangements with you, our bills are due on receipt, and are considered past due 15 days after the date they bear. We reserve the right to add late charges at the rate of 1.5% per month on an invoice for which we have not received payment by the 30th day after the date it bears. We must reserve the right to decline to perform further services if any account is 45 days or more past due. Subject to our ethical and professional obligations, you agree that we may terminate our legal services and withdraw from this engagement in such event. You also agree that we may deduct undisputed amounts due us from any litigation or settlement proceeds belonging to you that come into our possession.

5. Business Associate Agreement. If your organization is a HIPAA covered entity or business associate, and if CB obtains protected health information ("PHI") from your organization in connection with our legal representation, this letter will function as a Business Associate agreement, which will enable your organization to comply with the HIPAA Standards for Privacy of Individually Identifiable Health Information, 45 C.F.R. Part 160 and Part 164, Subpart E ("Privacy Standards"), the HIPAA Security Standards, 45 C.F.R. Part 160 and Part 164, Subpart C ("Security Standards"), and the HIPAA Breach Notification Regulations, 45 C.F.R. Part 160 and Part 164, Subpart D ("Breach Notification Regulations"), as amended from time to time and at the applicable compliance dates. If CB does not obtain PHI in connection with our representation or is not considered your business associate under HIPAA, the terms of this Section will not apply.

a. *Use and Disclosure of Protected Health Information:* CB will use or disclose your organization's PHI only for those purposes necessary to perform legal or other services ("Services"), as otherwise expressly permitted in this Agreement, or as required by law, and will not further use or disclose such PHI. CB agrees that anytime one of its subcontractors creates, receives, maintains, or transmits your PHI on behalf of CB, CB first will enter into a contract with such subcontractor that contains the same terms, conditions, restrictions, and requirements for the use and disclosure of PHI as contained in this Section. To the extent CB is to carry out one or more of your obligations under the Privacy Rule, CB will comply with the requirements of the Privacy Rule that apply to you in the performance of such obligations.

b. *CB Use or Disclosure of Protected Health Information for Its Own Purposes:* CB may use or disclose PHI received from your organization for CB's management or administration or to carry out CB's legal responsibilities.

CB may disclose PHI received from your organization to a third party for such purposes only if:

(1) The disclosure is required by law; or

(2) CB secures reasonable assurance from the receiving party that the receiving party will: (i) hold the PHI confidentially; (ii) use or disclose the PHI only as required by law or for the purposes for which it was disclosed to the recipient; and (iii) notify CB of any breaches in the confidentiality of the PHI.

c. *Safeguards:* CB will implement reasonable administrative, physical and technical safeguards to prevent use or disclosure of PHI received from your organization for purposes other than those permitted by this Agreement and to protect the confidentiality, integrity, and availability of the electronic PHI, if any, that CB creates, receives, maintains, or transmits on behalf of your organization. CB will comply with those provisions of the Security Rule that apply to CB with respect to electronic PHI.

d. *Reports of Improper Use or Disclosure of Protected Health Information:* CB will report to your organization any use or disclosure of PHI received from your organization, other than those uses or disclosures permitted by this Agreement. CB also will report to your organization any security incident of which it becomes aware that affects electronic PHI, if any, that CB creates, receives, maintains, or transmits on behalf of your organization. Finally, CB will report to your organization any use or disclosure of Unsecured PHI that constitutes a Breach under the Breach Notification Regulations.

e. *Access to Protected Health Information:* Upon request, CB will make available to you PHI in a Designated Record Set received from your organization that is in CB's possession to respond to individual requests for access to PHI.

f. *Amendment of Protected Health Information:* Upon request, CB will make available to you PHI in a Designated Records Set received from your organization that is in CB's possession to respond to individual requests to amend PHI.

g. *Accounting of Disclosures of Protected Health Information:* Upon request, CB will make available to you information as is required for your organization to respond to individual requests for accounting of disclosures of PHI.

h. *Access to Books and Records:* CB will make its internal practices, books, and records specifically relating to the use and disclosure of PHI received from your organization available to the Secretary of the Department of Health and Human Services to the extent required for determining your organization's compliance with the Privacy Standards.

Notwithstanding this provision, no attorney-client, accountant-client or other legal privilege will be deemed waived by CB or your organization as a result of this Agreement.

i. *Termination:* Your organization may terminate CB's engagement if CB violates a material term of this Section. Before termination, your organization will provide CB with written notice of CB's breach, and afford CB at least thirty days to cure the breach. If CB fails to cure the breach, your organization may terminate the engagement. Your organization will pay all fees and costs due up to termination.

j. *Return or Destruction of Protected Health Information upon Termination:* It will not be feasible for CB to return or destroy PHI received from your organization immediately upon termination of the engagement because of our ethical obligations to keep complete client files. CB thus agrees to follow the provisions of this Section for as long as it retains PHI received from your organization, and will limit any further use or disclosure of the PHI to those purposes allowed under this Section, until such time as CB either returns or destroys the PHI received from your organization.

k. *Compliance with HITECH Act and Its Regulations:* CB will comply with the requirements of Title XII, Subtitle D of the Health Information Technology for Economic and Clinical Health ("HITECH") Act, codified at 42 U.S.C. §§ 17921-17954, which are applicable to CB, and will comply with all regulations issued by the Department of Health and Human Services to implement the HITECH Act, as of the date by which CB is required to comply with the HITECH Act and its regulations.

l. *No Third-Party Beneficiaries:* Nothing in this Agreement will confer upon any person other than the parties and their respective successors or assigns, any rights, remedies, obligations, or liabilities.

m. *Terms.* Unless otherwise provided, all terms in this Section have the same meaning as provided under the Privacy Standards, the Security Standards, and the Breach Notification Regulations. The terms of this Section will be construed in light of any applicable interpretation or guidance on these regulations issued by the Department of Health and Human Services.

n. *Compliance with 42 C.F.R. Part 2.* If the regulations at 42 C.F.R. Part 2 (the "Part 2" regulations) apply your organization, and if CB obtains information protected by those regulations from your organization in connection with our legal representation, this letter will function as a written agreement with a Qualified Service Organization pursuant to 42 C.F.R. § 2.11, which will enable your organization to comply with 42 C.F.R. Part 2, as amended from time to time and at the applicable compliance dates. CB acknowledges that in receiving, storing, processing or otherwise dealing with any patient records from your organization, it is fully bound by the regulations at 42 C.F.R. Part 2, and if necessary, will resist in judicial

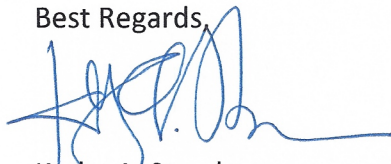
Scott A. Freitag
Fire Chief
October 20, 2020
Page 7

proceedings any efforts to obtain access to patient records except as permitted by 42 C.F.R. Part 2. If CB does not obtain information governed by 42 C.F.R. Part 2 in connection with our representation or is not considered your Qualified Service Organization under 42 C.F.R. Part 2, the terms of this subsection (n) will not apply.

Please sign and return a copy of this letter to us in order to confirm your agreement to this engagement. Please feel free to call me directly with any questions.

We look forward to representing Central Arizona Fire & Medical Authority in this matter. If you have any questions concerning these matters, please let me know promptly. If you ever wish to discuss any matter relating to our legal representation, please do not hesitate to call me.

Best Regards,



Kathy A. Steadman

KAS/slm

APPROVED AND AGREED TO—SPECIFICALLY
INCLUDING CONFLICT WAIVERS AND
ACKNOWLEDGEMENT IN SECTIONS 2a, 2b, AND 2c:

CENTRAL ARIZONA FIRE & MEDICAL AUTHORITY

By: _____
Scott A. Freitag, Fire Chief

Date: _____

ORGANIZATIONAL CONTACT FOR REPORTING UNDER
THE BUSINESS ASSOCIATE AGREEMENT (if applicable):

Name: Scott A. Freitag
Position/Title: Fire Chief
Address/Zip: 8603 E. Eastridge Drive
Prescott Valley, Arizona 86314
Phone number: 928-772-7711

Scott A. Freitag
Fire Chief
October 20, 2020
Page 8

Email: SFreitag@CAZfire.org