### **MINUTES**

Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
Regular Meeting
Monday, March 22, 2021, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley

### **In-Person Attendance**

Darlene Packard; Dave Tharp; Kathy Goodman; Matt Zurcher; Rick Anderson; Scott A Freitag; Susanne Dixson

### **Remote Attendance**

Dave Dobbs; Nicolas Cornelius; Owen Mills

### **NOTICE OF MEETING**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, March 22, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

- CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
   Chair Zurcher called the meeting to order at 5:01 p.m.
- 2. PLEDGE OF ALLEGIANCE

Chair Zurcher led the Pledge of Allegiance.

- 3. CORRESPONDENCE AND PRESENTATIONS
  - A. County and Town Current Events Summaries

Chair Zurcher welcomed all and provided an explanation of this new agenda item.

Supervisor James Gregory, of District 2, introduced himself and gave a brief history of his great working relationship with CAFMA.

Supervisor Mary Mallory, of District 5, introduced herself, gave a brief description of her time with the Board of Supervisors, and thanked CAFMA for supporting the 9/11 memorial for the past 10 years.

Clerk Packard inquired as to the paving of Old Black Canyon to the Country

Club. Supervisor Gregory responded that the conversation is currently centered on paving Old Black Canyon from Stoneridge up toward Prescott, as well as adding a better base to Old Black Canyon out to the Country Club. Clerk Packard added that during fire season there is no way out.

Jack Miller, Town of Chino Valley Mayor, reported that the Town is doing well. A new police station is being built behind Town Hall, and the Chamber of Commerce is relocating across from Town Hall.

Town Manager for Chino Valley, Cindy Blackmore, gave a brief history of her move to Chino Valley and her time as Town Manager. She reported on the growth of the town, and a new tourism campaign that is about to begin.

Town of Dewey-Humboldt Vice-Mayor, Karen Brooks, reported that the new Subway is open and construction is about to begin on the Hill Street project. An interim Town Manager has been hired, and the Town is under contract negotiations with a permanent Town Manager.

John Hughes, Town of Dewey-Humboldt Mayor, reported that he will have an update on the Town Hall in a few weeks and specifically thanked CAFMA for recent work on a one-acre fire in upper Blue Hills.

Town of Prescott Valley Councilperson Roger Kinsinger introduced himself and reported that Popeye's Chicken is being built on Highway 69, Alliance Hardware's opening date is to be determined, Discount Tire is going in on Highway 69, and Church's Chicken and retail shops will be going in on Navajo Drive. The quarterly permit numbers are as follows: 11 mobile home, 24 multifamily, 182 single-family, and four new commercial. He added that Aspire Sports is searching for a property to suit their needs. He thanked CAFMA for the services the Agency provides, and specifically mentioned CAFMA's work during the Viewpoint fire a few years ago.

B. Analysis of Fiscal Year Ending June 30, 2020 Audit and Review of Equity of the Central Arizona Fire and Medical Authority

Chief Tharp presented an analysis of the audit and the fiscal health of the agencies. There were no questions from the Board. See attached review.

C. 2020 Alarm Summary

Chief Rose presented the 2020 Alarm Summary.

Clerk Packard inquired as to whether the 40-Hour Engine (540) has been beneficial in its first year. Chief Feddema responded that the original goals for the 40-Hour Engine included covering training, increased capacity in the Prescott Valley area, and improved reliability. Once COVID-19 hit, training stopped for most of the year, and that movement towards that goal stopped. There has been a fourth quarter uptick in training, which has resulted in further utilization of the engine. They are active, running calls, and when needed they adjust their hours. Staff is working on tracking how 540 is impacting a station's reliability and also on how to influence that reliability.

Clerk Packard added that she had the honor of riding with 540 a few months ago and they were excellent.

D. Letters from the Public and Board Recognition

# 4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

### A. Board Member Reports

Chair Zurcher thanked Tech Services Manager Van Tuyl for helping with recent email issues.

# B. Division Reports

Chief Freitag reported that CAFMA is working with the City of Prescott and Prescott Fire Department on the memorial for Firefighter/EMT Tye Seets, and will continue to offer peer support services to the CAFMA crew that ran the call.

Senate Bill 1298, the Pension Liability/Certificates of Participation (COP) bill, is up for a Rules hearing and, if passed, is ready to go to the Governor for signature. Chief Freitag articulated that interest rates are low, so he is hoping that it passes with enough votes to activate the emergency clause within. There is a meeting set with Stifel this week regarding whether or not COPs make sense for CAFMA.

He continued, reporting that Fire Districts have been left out of COVID-19 relief funding at the federal level. Legislators have recommended that Fire Districts seek out local funding from their states and counties. CAFMA has spent around \$300,000.00 on COVID-related expenses and have received zero federal dollars.

He attended a wildland fire briefing with the Governor and reported that the wildland season is expected to be severe. He encouraged everyone to commit to fire safety as 82% of wildfires were human-caused last year. He also announced that the Certificate of Necessity (CON) consultant will attend the April Board meeting to provide an update.

### 5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

There were no public comments.

### 6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona

Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes February 22, 2021
- B. Approve Executive Session Minutes February 22, 2021
- C. Approve General Fund Financial Statements
- D. Approve Fire Protection Agreements: Boshell, Burns, Kennedy, Powers, Szabla, Moe, Express Assets LLC (2), Rasnick, and Drotning

# Motion to approve the Consent Agenda.

Move: Darlene Packard Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

### 7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(7) Regarding Sale of Portions of Parcels 103-35-197 and 103-35-755F to Green River Properties
- B. Legal Advice Pursuant to A.R.S §38-431.03(A)(7) Regarding Potential Swap of Real Estate between the Central Arizona Fire and Medical Authority and City of Prescott
- C. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding The Radio Guy, LLC Sublease Agreement

# Motion to go into Executive Session at 5:59 p.m.

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

### 8. OLD BUSINESS

A. Discussion and Possible Action Regarding Sale of Portions of Parcels 103-35-197 and 103-35-755F to Green River Properties

Reconvened into Open Session at 6:23 p.m.

Motion to accept the cash offer of \$10,700.00.

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

B. Discussion and Possible Approval of The Radio Guy, LLC Sublease Agreement

Chair Zurcher stated that this item has been tabled, and that Staff and Attorney Cornelius have their direction.

### 9. NEW BUSINESS

A. Discussion and Possible Approval Regarding Potential Land Swap between the Central Arizona Fire and Medical Authority and the City of Prescott

Staff was directed to proceed as discussed.

B. Discussion and Possible Approval to Expend Capital Funds for Network Infrastructure Upgrade

Tech Services Manager Van Tuyl stated that CAFMA has a budget within the Capital Budget for IT infrastructure upgrades. The technology currently being used is out-of-date and has reached the end of its life. Historically, the Agency has purchased secondhand refurbished equipment, but in this case he recommends purchasing new due to a longer, useful life, a lifetime warranty, and peace of mind.

Chair Zurcher concurred regarding purchasing new equipment.

Chief Tharp requested clarification regarding the total estimated cost and when payment would be requested by the company in full. Manager Van Tuyl responded that the plan is to order a portion this fiscal year with existing budgeted funds from the Capital Fund, and to purchase the rest the following fiscal year.

Director Dobbs inquired as to whether the refurbished equipment is restored back to the original or to refurbished standards. Manager Van Tuyl responded that refurbished should come in perfect working order as new, other than possible external marks or dents on the chassis.

Director Anderson asserted that he is more comfortable with new equipment. He also noted that he is not comfortable speaking on behalf of next year's budget, and would like to focus on what can be approved this year. Manager Van Tuyl noted that there are other projects that are priorities for this budget year, communication sites, for example.

Chief Tharp stated that the full amount can be allocated with the caveat that the amount not included in the budget this year be paid from contingency. Excess funds will be absorbed into the budget and, in that case, contingency would not be necessary.

Motion to accept the proposal of \$180,000.00 from the Tech Services Division for network infrastructure with the caveat to expend any contingency funds above and beyond what is budgeted for fiscal year 2021.

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

C. Budget Update and Schedule April Budget Work Study Session

Chief Freitag stated that there is direction from the Boards for April 14th, 2021, 1:00 p.m., at CAFMA Admin.

### 10. ADJOURNMENT

Motion to adjourn at 6:38 p.m.

Move: Matt Zurcher Second: Darlene Packard Status:

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson



# Audit Analysis and Fiscal Health of the CAFMA, CVFD and CYFD

For Fiscal Year Ending June 30, 2020

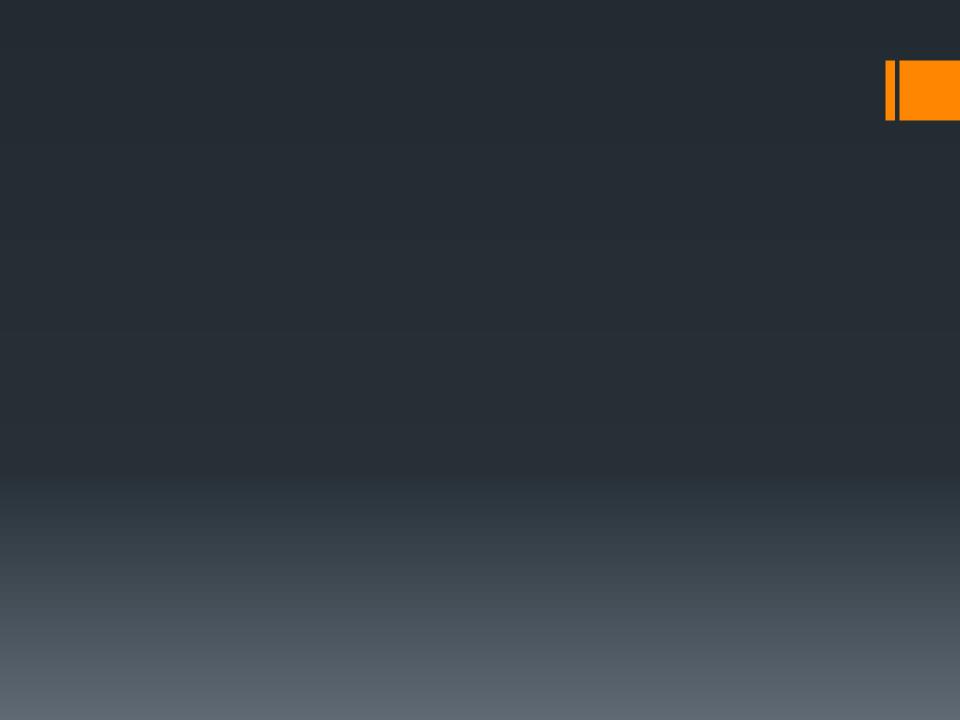
# Review of 2020 Audit – CAFMA

# **CAFMA Highlights**

- General Fund had a cash balance of \$6,174,870
   (FY 2019 \$5,531,051) as per Yavapai County
- Actual unassigned fund balance is \$3,004,017
- Capital Reserve Fund had a cash balance of \$9,712,485 million (Page 16)
- \$6.6 million in Capital Asset transfer to CAFMA –
   CARTA Facility (post lawsuit resolution)
- Overall, the Net Position of CAFMA went from \$36,727,455 to \$34,016,068 – a \$2,711,387 "loss"

# **CAFMA Highlights**

- Net "loss" from the year was \$1,772,244 –
   \$224,931 expenditure over revenue and \$1,547,313 Capital Fund Transfer (page 18)
- Added \$2,068,424 in Capital Assets in FY 2020 (truck company, fire trucks and SCBAs)
- Depreciated (expense) \$1,578,306 in FY 2020
- Pension and OPEB \$8,743,826 FY 2019\$9,515,669 FY 2020
  - Pension expense plus reported accrued liability



# **CAFMA** Highlights

- Chino Valley contributed \$98,536 more than budget
- Central Yavapai contributed \$34,217 more than budget (page 49)
- CAFMA received \$2,110,209 more than budgeted (Wildland, grants, taxes)
- Expended \$3,214,215 less than budgeted
  - Contingency, Capital \$2.5 mil, exceeded M&O

# CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY SCHEDULE OF JOINT VENTURE SPECIAL ITEMS, REVENUE AND COST ALLOCATION Year Ended June 30, 2019

	Central Yavapai Fire District	Chino Valley Fire District	Central Arizona Fire & Medical Authority	
Funding contribution and cost allocation				
Funding contribution	\$ (16,826,287)	\$ (4,326,327)	\$ 21,152,614	
Jointly allocated revenues: Charges for services Interest earnings Operating grants and contributions Contracts and other  Allocation of cost to provide district services:	(1,507,622) (111,446) (50,615) (425,311)	(518,011) (39,729) (18,043) (43,082)	2,025,633 151,175 68,658 468,393	
Public safety personnel cost: Salaries and wages Employee benefits Employee pension and related benefits	8,836,261 9,838,331	3,149,986 3,512,873	(11,986,247) (13,351,204)	
Other employee benefits	1,702,542	606,783	(2,309,325) *	
Public safety supplies and services cost: Administrative support, supplies and services Operational support, supplies and services Communications Station utilities, supplies and maintenance Fleet fuel and maintenance	634,862 463,974 471,893 344,368	135,823 144,269 97,916 103,710	(770,685) (608,243) (569,809) (448,078)	
Protective equipment and uniforms Outside services Training and prevention Emergency medical supplies Depreciation Gain on sale of fixed assets	211,917 166,372 140,992 89,153 1,176,574 (48,492)	68,694 53,931 31,594 27,668 377,618 (69,467)	(280,611) (220,303) (172,586) (116,821) (1,554,192) 117,959	
Excess of revenues over expenditures	5,107,466	3,296,206	(8,403,672)	
Special items transfers: Assets transfer in (out): Capital assets, net of depreciation	_	(195,200)	195,200	
Change in joint venture net position	5,107,466	3,101,006	(8,208,472)	
Beginning net position in joint venture	(35,310,357)	(9,625,570)	44,935,927	
Ending net position in joint venture	\$ (30,202,891)	\$ (6,524,564)	\$ 36,727,455	

# **CAFMA Equity Allocation**

- Based on Employee Costs assignment to station
- Based on Station operational costs
- Based on Apparatus operational costs
- Skewed due to GASB 34 and GASB 68 Reporting
  - \$5.04 million in actual employee pension and benefit costs
  - \$13.351 million allocated to pension and benefit costs

\$8,743,826 "expense" that is due to ASRS, PSPRS and OPEB reporting

# **CAFMA Notes**

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY REQUIRED SUPPLEMENTARY INFORMATION NOTES TO PENSION/OPEB PLAN SCHEDULES June 30, 2019

# NOTE 2 FACTORS THAT AFFECT TRENDS

Arizona courts have ruled that provisions of a 2011 law that changed the mechanism for funding permanent pension benefit increases and increased employee pension contribution rates were unconstitutional or a breach of contract because those provisions apply to individuals who were members as of the law's effective date. As a result, the PSPRS changed benefit terms to reflect the prior mechanism for funding permanent benefit increases for those members and revised actuarial assumptions to explicitly value future permanent benefit increases. PSPRS also reduced those members' employee contribution rates. These changes are reflected in the plans' pension liabilities for fiscal year 2015 (measurement date 2014) for members who were retired as of the law's effective date and fiscal year 2018 (measurement date 2017) for members who retired or will retire after the law's effective date. These changes also increased the PSPRSrequired pension contributions beginning in fiscal year 2016 for members who were retired as of the law's effective date. These changes increased the PSPRS- required contributions beginning in fiscal year 2019 for members who retired or will retire after the law's effective date. Also, the District refunded excess employee contributions to PSPRS members. PSPRS allowed the District to reduce its actual employer contributions for the refund amounts. As a result, the District's pension contributions were less than the actuarially or statutorily determined contributions for 2018 and 2019

# **CVFD** Highlights

- General Fund had a cash balance of \$133,952 (page 13)
- CVFD transferred \$195,200 to CAFMA in capital assets (Page 16) Sale of Reserve Station
- Overall, the Net Position of CVFD went from \$6,292,494 to \$3,220,133 – a \$3,072,361 "loss"
  - Loss from Joint Venture \$3,101,006

# CHINO VALLEY FIRE DISTRICT STATEMENT OF NET POSITION June 30, 2019

	Governmental Activities	
ASSETS		
Cash and cash equivalents	\$ 765,865	
Property taxes receivables	137,680	
Investment in joint venture	6,524,564	
Total assets	7,428,109	
DEFERRED OUTFLOWS OF RESOURCES		
Deferred charge on refunding	140,648	
LIABILITIES		
Accounts payable	51,189	
Due to other governments  Noncurrent liabilities	92,435	
Due within one year	335,000	
Due in more than one year	3,870,000	
Total liabilities	4,348,624	
NET POSITION		
Restricted for debt service	2,719	
Unrestricted	3,217,414	
Total net position	\$ 3,220,133	

# **CVFD** Highlights

- Revenues were more than budget \$55,693 (FDAT)
- Expenditures were more than budget \$54,511 (Transfer of excess funds to CAFMA)
- Fund Balance \$133,952 (\$1,182 increase)
- No Pension Reporting as all employee are CAFMA

# CHINO VALLEY FIRE DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE - GENERAL FUND Year Ended June 30, 2019

DEVENIUE O	Original and Final Actual Budget Amounts		Variance with Final Budget- Positive (Negative)	
REVENUES Taxes:				
Property taxes Fire district assistance tax Interest earnings Other	\$ 3,926,501 333,290 - 2,000	\$ 3,938,420 366,951 12,113	\$ 11,919 33,661 12,113 (2,000)	
Total revenues	4,261,791	4,317,484	55,693	
EXPENDITURES Fund transfer to: Fire Authority funding	4,227,791	4,326,327	(98,536)	
Public safety - fire protection:	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,020,021	-	
Administrative and support services Contingency	34,000 20,000	9,975	24,025 20,000	
Total expenditures	4,281,791	4,336,302	(54,511)	
Net change in fund balance	(20,000)	(18,818)	1,182	
Fund balance, beginning of year	152,770	152,770		
Fund balance, end of year	\$ 132,770	\$ 133,952	\$ 1,182	

# Questions?

# CYFD Highlights

- General Fund had a cash balance of \$107,540
- Overall, the Net Position of CYFD went from \$33,316,155 to \$29,253,117 – a \$4,063,038 "loss"
  - Loss from Joint Venture \$5,107,466

# CENTRAL YAVAPAI FIRE DISTRICT STATEMENT OF ACTIVITIES Year Ended June 30, 2019

EXPENSES	Governmental Activities
Public safety fire protection and emergency services Fire safety and emergency services Administrative and support services Depreciation Interest	\$ 16,826,287 60,960 102,633 311,466
Total program expenses	17,301,346
PROGRAM REVENUES Income (loss) from joint venture Total program revenues	(5,107,466) (5,107,466)
Net program expense	(22,408,812)
GENERAL REVENUES Property taxes Fire District Assistance Tax (FDAT) Interest earnings Other revenues	17,880,887 366,951 59,588 38,348
Total general revenues	18,345,774
CHANGE IN NET POSITION	(4,063,038)
NET POSITION BEGINNING OF YEAR	33,316,155
NET POSITION END OF YEAR	\$ 29,253,117

# **CYFD Highlights**

- Revenues were more than budget \$72,252
- Expenditures were less than budget \$14,153
- Fund Balance was \$107,540
  - Increase of \$30,199
- \$56,206 transfer for Lease Purchase Motorola
- FDAT and Interest Income excess revenue
- \$34,217 to CAFMA prior year

# CENTRAL YAVAPAI FIRE DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year Ended June 30, 2019

DEVENUE		Original and Final Budget		Actual Amounts		Variance with Final Budget- Positive (Negative)	
REVENUES Property taxes Fire district assistance tax Fire contracts Interest Income Total Revenues	\$	16,529,780 333,290 38,000 - 16,901,070	\$	16,527,908 366,951 38,348 40,115 16,973,322	\$	(1,872) 33,661 348 40,115 72,252	
EXPENDITURES Current							
Fire Authority funding Administration and support services Contingency		16,792,070 89,000 20,000		16,826,287 60,630		(34,217) 28,370 20,000	
Total expenditures  EXCESS OF REVENUES OVER (UNDER)  EXPENDITURES		16,901,070		16,886,917 86,405		14,153 86,405	
Other Financing Sources (Uses): Transfers to other funds Total Other Financing Sources (Uses)				(56,206) (56,206)		(56,206) (56,206)	
Net change in fund balance		-		30,199		30,199	
Fund Balance - Beginning of Year		77,341		77,341			
Fund Balance - End of Year	\$	77,341	\$	107,540	\$	30,199	

# Questions?