

## AGENDA

**Central Arizona Fire and Medical Authority  
Central Arizona Fire and Medical Authority Board of Directors  
CA Regular Meeting  
Monday, April 26, 2021, 5:00 pm - 6:00 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, April 26, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
2. PLEDGE OF ALLEGIANCE
3. CORRESPONDENCE AND PRESENTATIONS

A. Letters from the Public and Board Recognition

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

B. Division Reports

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will

be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes - March 22, 2021
- B. Approve Executive Session Minutes - March 22, 2021
- C. Approve Joint Budget Work Study Minutes - April 14, 2021
- D. Approve General Fund Financial Statements
- E. Approve Fire Protection Agreements: Miller, Mielke, Alexander (2), Walter (2), Woodward, and Spangenberg
- F. Approve Policy Amendments: 115 Rules of Engagement for Structural Fire Fighting and the Acceptability of Risk, 194 Tax-Advantaged Bonds, 222 Engineer Preliminary/Promotional/Probationary Requirements, 243 Demotions, 501 Critical Incident Stress Debriefing, 700 Station Management, and 705 Minimum Staffing

7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(1) Regarding Fire Chief's Evaluation
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(1) Regarding Fire Chief's Contract Negotiations
- C. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding The Radio Guy, LLC Sublease Agreement

8. OLD BUSINESS

- A. Discussion and Possible Approval of The Radio Guy, LLC Sublease Agreement
- B. Discussion and Possible Direction to Staff Regarding Budget Process and Draft Budget Update

9. NEW BUSINESS

- A. Discussion and Possible Action Regarding Fire Chief's Evaluation
- B. Discussion and Possible Action Regarding Fire Chief's Contract Negotiations
- C. Discussion and Possible Action Regarding Representation Letter for Stifel, Calendar Financing Schedule and Process for Certificates of Participation (COPs) Relating to PSPRS Unfunded Liability

10. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.





**PRESCOTT FIRE DEPARTMENT**

1700 Iron Springs Road  
Prescott, AZ 86305

Dennis B. Light, Fire Chief

(928) 777-1700  
FAX (928) 776-1890

April 6, 2021

Chief Scott Freitag  
Central Arizona Fire and Medical Authority  
8603 E. Eastridge Road  
Prescott Valley, AZ 86314

Dear Friend of the Prescott Fire Department:

On behalf of the greater Seets family, Prescott Mayor Mengarelli and City Council, and the Prescott Fire Department we would like to thank everyone for their condolences and kind words as we honored Firefighter/EMT/Soldier Tye Seets March 27, 2021. Many had a direct role in assisting the Seets family, as well as the Prescott Fire Department family since Tye went to be with God on Wednesday, March 17, 2021. Whether it was by offering your thoughts and prayers, service as a family member liaison, working on the memorial planning effort, standing alongside others that were grieving or some other level of support I assure you it was very welcomed and a true team effort.

The most poignant part of the memorial that I feel compelled to share was having a mother offer first hand testimony regarding the struggles Tye faced and what that pain brought to those closest to him. It also was a message that no Fire Chief or others in leadership positions could have delivered to hit the point that those in the fire service, law enforcement, and armed forces need to drop the bravado and do whatever one can to seek help when there is trauma in one's life. Whether PTSD, compilation of calls with negative outcomes, or to just lend an ear we as professionals need to allow ourselves to be vulnerable, open up, and talk about what is bugging us.

Let's look for a positive out of this loss and take care of our brothers and sisters to forego ever having to go through anything that parallels with the loss of Tye in the future.

Sincerely,

Dennis B. Light





-----Original Message-----

From: Lori [REDACTED] <[REDACTED]>

Sent: [REDACTED], 2021 7:42 PM

To: Scott Freitag <[SFreitag@CAZfire.org](mailto:SFreitag@CAZfire.org)>

Subject: Station 54 - [REDACTED] response to [REDACTED]

Chief Freitag,

I wanted to write and mention the awesomeness of Station 54 this morning when they responded to my home under acting Captain Bushman. They knew the way, they have been here before for [REDACTED]. However, this time [REDACTED] also had issues.

They were prepared when they arrived, with backup. A firefighter started immediately checking our home for carbon monoxide poison. Medics and Lifeline took [REDACTED] outside to check him. The other crew was in [REDACTED] room getting [REDACTED] stable.

The crew is top notch, and their leader, Bushman, demonstrated great integrity. Prior to loading up he took me aside and told me that with everything going on that I did everything right. He didn't have to do that but I sure did appreciate his comments.

You know I am a cheerleader for CAFMA anyway. Please accept our deep gratitude for your team and their knowledge and professionalism. I can always count on them.

Please pass on my gratitude to the dispatcher. It was a male who was very professional. Can't image what he thought after walking me through dad on the floor, when I said, "He's on the floor". Who's on the floor, [REDACTED] is too.

Respectfully,

Lori [REDACTED] and family



T H A N K   Y O U

Dear Chief Cody Rose,

Thank you so much for letting me  
Volunteer and get some experience.  
It is ~~greatly~~ appreciated and I hope  
you stay safe and take care.  
Please thank everyone there for  
being very welcoming and allowing  
me to tag along. Sincerely,  
Jackson

To Thank  
Each One of You





Thank you  
for all the Great  
work! Appreciate  
Eric C. Gervin

Thank You for showing  
such kindness, generosity  
to a little boy on his  
Birthday.  
Cody Blackmore

THANK YOU!  
D.L.



Keeping all of CAFMA  
in my heart and prayers. Thank  
you for all you do for us. Annie P.

Thanking Your Agency  
for Your Actions on  
March 10, 2021

Thank you for  
all you  
do!  
for Answering

Knowing people nice as you  
gives life a brighter touch,  
And so, to each and all of you —

thanks very, very much!  
Chino Valley Town Council  
Managers Office

GREAT Job Guys!  
C.A.H.

Thank you for going  
the extra way for this  
family Corey Mendez

THANK YOU FOR  
ALL YOU DO!  
JACK

thanks



Christopher Vine ©

5-22-21  
Dear Captain Brown,  
and EMT team,

It is with much sadness  
that we must tell you that  
our mother, Thea [REDACTED], passed  
at 12:45, [REDACTED] 5/21.

We thank you so much for  
helping her and us on that  
tragic night. Your kindness  
and medical assistance  
were outstanding.

Sincerely, [REDACTED] (daughter)  
Lydi [REDACTED]  
Lynn [REDACTED] (step daughter) Yvonne [REDACTED]



**From:** [Marcie Slay](#)  
**To:** [Todd Abel](#); [Mark Mauldin](#); [Johnathan Apolinar](#); [Leo Basurto](#)  
**Cc:** [Kathy Goodman](#)  
**Subject:** A big Thank you  
**Date:** Wednesday, April 14, 2021 4:02:55 PM  
**Attachments:** [image001.png](#)

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Today a patient by the name of Mary [REDACTED] called and wanted to express her great appreciation for care she received during an accident on [REDACTED]/21.

She stated she has never been treated so caringly and stated many times how wonderful the crew and the ambulance personnel were. She said that she was so surprised by them helping to get her car to the hospital and cleaning it up a little. She was so appreciative when they visited in the hospital. She wanted to make sure they received a huge thank you.

### *Marcie Slay*

Central Arizona Fire and Medical Authority

8603 E. Eastridge Dr.

Prescott Valley, AZ 86314

PH: (928) 772-7711

[mslay@cazfire.org](mailto:mslay@cazfire.org)

Office Hours: Monday - Thursday, 7am-5pm



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To avoid inadvertent creation of a quorum and/or a serial meeting issue and to avoid liability for a potential violation of open meeting law, do not respond to all or forward to all fire board members from this email, and do not share opinions or discuss the substance of this matter with other fire board members by response to this email.

This communication may contain confidential and/or proprietary information and may not be disclosed to anyone other than the intended addressee. Any other disclosure is strictly prohibited by law. If you are not the intended addressee, you have received this communication in error. Please notify the sender immediately and destroy the communication including all content and any attachments.

Thank you.

**From:** Central Arizona Fire and Medical Authority <[forms submission@cazfire.org](mailto:forms submission@cazfire.org)>

**Sent:** Tuesday, March 23, 2021 3:53 PM

**To:** Susanne Dixon <[SDixon@CAZfire.org](mailto:SDixon@CAZfire.org)>

**Subject:** New Entry: Main Contact Form

**Name**

Steve [REDACTED]

**Email**

[REDACTED]@mail.com

**Comment or Message**

To Chief Freitag. I would like to commend one of your paramedics, Jace Hall. I was involved in a one vehicle accident on [REDACTED] in Chino vly. I was unconscious for a while and covered with blood and very confused. Jace took immediate control of me and eased all my fears along with handling my injuries. He rode with me in the ambulance and constantly reassured me. You sir can be proud of this young man and I'm sure he reflects the standards of all your personell which you have set forth. Please thank him personally for me if you will. I was a police officer for 25 yrs so I recognize true caring and professionalism in public service. Thank you sir and your department

Sent from [Central Arizona Fire and Medical Authority](#)



# DIVISION REPORTS

REPORTED TO THE  
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## Chief's Report

By Fire Chief Freitag

I recently attended my third week of the Executive Leadership Program (ELP) via Zoom. While the program has been good, our class has lost out on a learning experience that is usually described as exceptional. We will attend our fourth and final class in June – most likely via Zoom.

One of the topics covered in our most recent class was Cybersecurity. You probably think like I do that a fire service agency is not a prime target. However, after some recent attacks in the state on both local and Tribal governments, we had Jonah walk us through our system. He showed us a real-time tracker that lists each attempt to enter our system. I was absolutely stunned at how often a hacker, or hacking system, attempted to break through our firewall and other systems in just the few minutes we watched.

The ELP cyber topic was presented by a special agent with the FBI. It was good to sit in a high-level presentation concerning the threat and not hear anything different than what Jonah had advised. To that end, I would like the Board to understand that we truly have an outstanding professional on our team! Some of my fellow class participants work in cybersecurity across several different federal agencies. They were able to provide their Phoenix office contacts so Jonah will have direct access and be able to connect with people in advance of us ever needing their services. Better to be prepared and not need the assistance than have something happen and not know who to contact.

Our new SCBAs are finally in service! Because these were manufactured under the newest standard it took some time for the manufacturer to finally get us everything we needed. Crews also spent time training with the new packs in prior to putting them into service. We do have one issue with the new ones. Under the new National Fire Protection Agency (NFPA) standard, the buddy breathing connector is now universal – kind of. The new universal standard is not compatible with the old-style adapters. We were told in the beginning that an adapter was being developed to bridge the gap between old and new for the entire industry. Once we received the packs we were advised they were not developing an adapter.

This means that our crews cannot connect and buddy breathe with Prescott Fire Crews. We see this as a significant issue, however our options are... well, we have no options at this point. Quite honestly, we had no options in the beginning because our old packs were at end-of-life and we had stripped all the extra parts we could to keep them functional. It would not matter which manufacturer we purchased, they all have the same issue.

I reached out to our contact at the NFPA last week in an effort to get some answers. Given CAFMA is not the largest agency out there, I copied all of the metro agencies in the State of Arizona as well as many of the valley auto aid agencies. Phoenix FD is looking at the same SCBA we purchased and will have the same issue we have.





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We will be meeting with the NFPA and a manufacturer's rep on Wednesday, April 21<sup>st</sup>. I'm not sure if we can get something moving in regards to adapters, but it is certainly worth a try. EMS Chief Niemynski, Engineer Poliakon, and I met with our CON consultant and attorney earlier this month. Our date for packet completion has been pushed back a month, however things are progressing well. We have one of the foremost experts working on our Ambulance Reporting Cost Recovery (ARCR) financial documents. In our opinion, we would rather take a little extra time to ensure our packet is as close to 100% as we can get before we submit. This is a long and very slow process.

I was able to present *Creating a Culture of Excellence* at the recent Captains Academy. The feedback was positive, and I really enjoyed sharing what little I know with the class. Additionally, I took part in a Chief's Round Table for the class along with Chiefs Gaillard, Rhoades, and Chief Mike Duran from Phoenix FD. It was good to have Phoenix come up and participate along with us. After the roundtable, I took Chief Duran on a tour of our facilities and operations.

I had the opportunity to take Director Anderson on a tour the day before taking Chief Duran. At the end of the day, each said they could see the pride our folks take in their job and how much they enjoy being here. I can think of no greater compliment for folks than to have two separate people on two separate days recognize the caliber of people we have on our team, and the talent they bring to the table.

As you are aware, we have been meeting with Labor and our Wage and Benefit Committee regarding wages and benefits. What was presented to you at the Budget Workshop is what we collectively have recommended for this next fiscal year. However, we still have some items we are working through regarding wages and benefits for the following fiscal year. The wage scale plan as recommended is spread out over two years. There are a few other benefit things we are discussing that simply would not fit into this year's budget, and we have not come to an agreement on what those items will look like.

I still have several projects in the works with different groups of people. The first is our internal leadership program which we had hoped to have running by now. However, training has been busy with some other programs so far this year which has pushed our timeline back on the new program. We are still meeting with the Department of Corrections regarding a fire prevention training program for folks transitioning back to civilian life – non-violent offenders. Finally, we continue to work on program development for the AFCA Fire Chiefs Academy.

Chief Randy Karrar and I just received notice that our presentation has been accepted for delivery at Fire Rescue International which will be held the end of July in Charlotte, NC. The class we put together is called *Strategies for Dealing with Difficult Conversations and Conflict Successfully*. Technically we're still working on it, but it'll be ready to go.



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### Administration

#### By Assistant Chief Tharp

This month, there are a lot of moving parts for the Administration Section of CAFMA. With HR, there was an opportunity to assist with a Company Officer Academy. While the program offered insights into tactics, strategy and skills needed for the position, it also provided opportunities to learn about where a Company Officer can get the organization, and themselves, into a lot of trouble really fast – interpersonal skills. With participants from local agencies and ranks, it was a good opportunity to look at conflict resolution, communication, and discipline processes. This Academy will precede a promotional testing process coming soon. Additionally, there was a finalization of a testing process for vacancies in the Prevention Division (Fire Inspector/Apprentice) and in the Administration Division (Administrative Assistant I). This was completed while HR staff has been challenged with health and family accident challenges!

For Finance, the replacement staff members for promotions and vacancies have been in training. They have done a great job of integrating into the team and learning the processes of the organization. If you have a chance, please stop by and say hi to Tessa Russell and Shelly Clark. This is the time of the year where we look to not only budget for the upcoming fiscal year, but also close out the current year. We have reminded personnel that account spending (outside of normal processes – payroll, fuels, utilities, etc.) will need to stop at the end of April. This allows Finance to begin the close-out process and prepare for the audit. This year, we will be sending out an RFP (request for proposal) for an auditor. We will bring those results back at the May meeting for selection, but will be asking for an auditor that will work with us for five years – and eventually have us transition to a CAFR (Comprehensive Annual Financial Report).

For Administration, they have been instrumental in the preparation and execution of the recent retirement and promotional ceremonies – three in total due to the large number of changes over the past year. They have also been assisting other Divisions with their needs – training records, Prevention processes, and records retention for Facilities... not to mention all the scheduled meetings, Policy and SOG management and committee management. It is an ongoing process as CAFMA continues to grow and evolve to meet the needs of both internal and external customers. Also, in anticipation of a vacancy by Carolyn, Administration will be bringing on a new Administrative Assistant in the next few weeks. Plan to stop by, introduce yourself and meet the new team member.

This month includes Administrative Professionals Day on April 21<sup>st</sup>. It is a small token to express how much we appreciate all the Administrative Professionals in our organization – not just for what they do for us, but who they are – hardworking, dedicated, meticulous, ethical, and solution-minded people – consummate professionals. Take a moment to express your gratitude – it is well warranted.



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### MARCH 2021 RECORDS REQUESTS

Record Type	Received	Pending
EMS	0	0
Environmental	3	0
Fire	9	2
Incident	2	0
Public Record	5	0
<b>Totals</b>	<b>19</b>	<b>2</b>

### LEGAL FEES

#### Chino Valley Fire District

There were no legal fees for the month of March.

#### Central Yavapai Fire District

There were no legal fees for the month of March.

#### Central Arizona Fire and Medical

3/08    Law Office of Nicolas Cornelius    Routine Legal services (10/20 -1/21)    \$5,838.50



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### Fire Prevention By Fire Marshal Chase

#### **Construction:**

##### **Tech reviews attended in Chino Valley:**

- Barn & shop building at the Cooper Ag site
- RV Park

##### **Initial Plan Reviews attended at Yavapai County:**

- N/A

##### **Initial Plan Reviews attended in Prescott Valley:**

- New classroom building at PV School
- 20,000 sf Religious Outreach Center
- RV storage facility on Hendrickson Road

##### **New Construction/T.I.s:**

- Granite business & office suite on Highway 69
- Car wash on Viewpoint Drive/Pronghorn Ranch Parkway
- Discount Tire on 1<sup>st</sup> Street
- RV Park on Highway 69 in Dewey
- Chino Valley Cultivation
- Alliance Home Improvement Center
- Housing development on Pronghorn Ranch Parkway and Antelope Meadows Drive
- Lonesome Valley Playhouse Children's Theater next to Findlay Event Center
- Jasper subdivision
- Granville subdivision
- Bungalows at Talking Glass

#### **General:**

Fire Inspector Jaime Welch-Cornell and Firefighters Chris Pena and Pete Lynch have started engine crew training on the ImageTrend electronic business inspection program. The training is going great and is expected to be complete this month.

We are pleased to announce that Fire Inspector testing is complete and we have a new Fire Inspector Apprentice named James Madden starting April 19, 2021. Thank you to all who were evaluators on the test and thank you to our HR Department for overseeing the process.

The CAFMA Fire Code Board of Appeals met here at the Administrative Building. They reviewed the appeals process, Open Meeting Law, meeting frequency, and approval of past meeting minutes.

Several site visits were made throughout the month to various locations. Not only is the growth in new construction accelerating, but several established businesses and developments are adding





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to their developments, sites or buildings.

### **Events Requested/Attended by CAFMA:**

*Read Across America* videos were shared with the following schools: Mingus Springs School, Acorn Montessori School, and Prescott Valley School.

### **Monthly Safety Tip**

**Protect your home and property by following these safety tips:**

- Create a defensible space around your home. Do you have a safety zone at least 30' around your home?
- Keep weeds and grass cut short to slow the progress of a ground fire.
- Remove dead or dying brush, trees and vegetation. Once these are dried out they can ignite easily and carry fire quickly.
- Thin overgrown brush to break up the continuity of fuels.
- Move firewood piles away from your home.
- Clear pine needles and leaves from roofs and gutters.
- Rake up pine needles and leaves to prevent accumulation around your home.
- Trim trees up 4' -5' from the ground.



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FIRE PREVENTION MONTHLY ACTIVITY REPORT MARCH 2021	
<b>Public Education</b>	
Public Education - Prevention Staff Only	3
# Attendees	0
Public Education - Fire Pal Program	0
# Attendees	0
<b>Community Risk Management</b>	
Business Inspections	104
Defensible Space Assessments	0
Knox Box Detail	4
Event Consultations & Inspections	1
Fire Hydrant Service	4
Miscellaneous Meetings, FM/AFM Meetings	34
<b>Fire Investigations</b>	
Fire Investigations - Arson	0
Fire Investigations - All Other	6
<b>Construction</b>	
IPRs & Pre-Construction Meetings	7
Sub-Division / Development Plan Review	3
Building Plan Reviews	6
Building Construction Inspections	5
Fire Protection System Plan Reviews	32
Fire Protection System Construction Inspections	51
Revenue - Construction Permit Fees	\$9,905.00
Revenue - Event Permit Fees	\$0.00



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### Operations

By Assistant Chief Feddema

The new SCBAs have been placed into service on all apparatus. Our older SCBAs had reached the end-of-life and were constantly needing repair. Personnel have had the opportunity to work and train with the new SCBAs over this last month. The implementation of the new SCOTT SCBAs has taken longer than anticipated because of challenges with obtaining the equipment due to the manufacturer. Unfortunately, a new NFPA standard has negatively impacted our interoperability with Prescott Fire in that CAFMA Firefighters no longer have the option to buddy breathe with Prescott Firefighters. This issue arose because a change in the NFPA standard forced manufactures to use a universal fitting. Unfortunately, the universal fitting is not universal at this time. The Prescott Fire Department has SCOTT SCBAs that are about five years old, and their packs have the SCOTT connection, not the universal connection. Chief Rose and I are working with the manufacturer on a solution; however, there is nothing developed at this time. Chief Freitag has also reached out to the NFPA Committee to try and help develop a temporary solution until all SCBAs are manufactured with a universal fitting. We are reviewing our SOGs to ensure CAFMA and PFD crews are not mixed while operating in an IDLH environment.

We will be conducting our Company Officer testing in April. There were six applicants that applied to test for the position. The Training Division has been working to put the test together along with Human Resources. The test is a rigorous two-day process that involves multiple stations to complete. Outside evaluators from around Arizona are brought in to help assess the individuals who are testing. Regardless of the results, the process is a good experience for everyone who is willing to step up and complete the test.

The work on the gym/health and wellness area at Station 53 is coming along nicely. Eric Crossman and Andrew Dearing have put in a lot of work to improve the area. Personnel will be able to use the area both on and off duty to improve their physical fitness. It will also be used for our annual physical fitness evaluation that all Operations personnel have to go through. This is the first phase in a long-term goal to increase the health and wellness of all personnel. There has been substantial progress and we are looking forward to putting this into use.

We have been working with YRMC to ensure the Community CEP program is operating effectively. The program was implemented during a surge of COVID cases and many people were placed in a program to support their recovery at home. The program has been great to support these individuals with follow-up visits to ensure they are recovering. As the number of COVID cases decline, we will be working with YRMC to ensure the program is used to its full potential. Chief Niemynski attended a meeting last week to coordinate with YRMC.

There have been several meetings this month related to our upcoming wildland fire season. There was a coordination meeting at CARTA with local partner agencies to ensure interoperability. This meeting included members of CAFMA, Prescott National Forest, and the Department of Forestry and Fire Management. Unfortunately, there has been little rainfall and it is expected that we will enter fire restrictions early this year. As CAFMA continues to grow, we



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are seeing more construction in the wildland urban interface. Each year we prepare for the wildland season with equipment, training, and physical fitness tests. Will we continue to work towards educating the public to try and reduce the number of starts. This is a challenge that we will engage in every year.





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### EMS Report

By EMS Chief Niemynski

We have filed 22 formal complaints with AZDHS for the month of March. The number of complaints has come down quite a bit due to the CAD to CAD link getting the dispatch information to Lifeline's dispatch center in a quick manner. There are still problems, but overall the rate is down from a high of 60-80 per month.

CAFMA Paramedics and EMTs have filled requests through AZ Department of Forestry and Fire Management for vaccinators to work at the Yavapai County sites in Prescott, Prescott Valley, and Cottonwood. We expect to be replacing folks every two weeks until the bulk of those that want the vaccine have it. This may be May or June.

We have submitted our CON application to Kathy Steadman for review and editing. We are waiting for some help filling out the Ambulance Revenue and Cost Report. We have completed a questionnaire to help create the ARCR. Once that is completed, CAFMA can submit the completed application to Arizona Department of Health Services.

Jory Ingrao has been performing Community Paramedic functions for about two months. This project is going well and we are receiving positive feedback from the community and from healthcare workers. We are now looking to move forward with some other disease processes as the COVID-19 surge is declining. We have a meeting set up for 04/14/21 to discuss the program and expanding the scope of call types Jory will be visiting.



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### Planning and Logistics By Assistant Chief Rose

Below are the reports for each division within P&L:

#### FACILITIES

Station 53 after the expansion was completed.



We are pleased with how station 53's gym expansion turned out. Things went very well allowing us to complete on schedule. Next up will be the addition of some much-needed equipment to fill all that space now.

We also were able to coordinate the removal of the carpet from the warehouse office's and have the same urethane full broadcast system put in as we did at Station 72. This is supposed to be a very durable application that will last a very long time and be much easier to maintain. This project also went very well and came in on schedule as hoped.

The gate repairs at Fleet are underway. The concrete has been poured and the fabricators have us on the schedule to do the repairs in the next couple weeks. The electric was finally completed as well to accommodate the addition of the fork lift and charger over there.



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CARTA roof work is still on schedule to start later this month or the first part of May. Either way I have been promised it would be completed by the end of May at the latest. The painting of the bay doors, man doors, and some of the trim is underway and should be completed in the next week or two.

We have started the concrete work at the east end of the apparatus bay of Station 61. The old concrete had failed and was breaking up in multiple areas. This was allowing water to get under that area, which in the long run would create significant problems and cost if we didn't address it soon. Hope to have that wrapped up in the next couple weeks as well. In addition, we have scheduled the last piece of the original remodel we did last year, the work area to replace the temporary tables they had their computers on in the day room. This included a desk and cabinets that matched the rest of the original remodel. This is supposed to be wrapped up by the end of next month at the latest as well.

Andrew has spent the last week working on getting all the coolers up and running for the summer season. Next up he will be doing his rounds for some preventative maintenance on the bay doors and all the condensers in preparation for the summer heat.

With the spending freeze upon us, we plan to start scheduling in the access control locks Jonah has waiting to be installed at a few of the stations. We figure it will be good filler work during the month of May and June.

And again, routine maintenance continues daily of course along with unexpected repairs needed, but in addition to that, the work order emailed request received since July 1<sup>st</sup> that have been completed to date is now up to 240.

### **WAREHOUSE**

Our first ever annual inventory was conducted on Wednesday, April 14. This has been a large project in the works for our warehouse personnel. The end result was that our inventory was off by 0.4% in the positive. A summary report is currently being put together and will be shared with you all in the May report.

The offices at the warehouse have been cleaned out and carpet removed. Facilities division coordinated with an outside contractor to epoxy the concrete floors in each of the four offices at the warehouse. Facilities personnel also put a fresh coat of paint on all the office walls. Plan is for personnel to start moving back into their offices on Monday, April 19.

We assisted the Fleet division in collecting all of the old SCBA packs and bottles. These will be boxed and palletized at the warehouse. MES, the vendor that we purchased our new SCBA's from, will then come pick these up for credit. We hope to have this ready to return to MES by April 22.

### **FLEET**

#### **Projects:**

26 April 2021



## DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

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**NEW TYPE 1 ENGINES:** We are finishing up the specification on these units and should have pricing shortly.

**STAFF VEHICLES:** We had a setback on the two new Assistant Chief Tahoe's due to one of the manufacturers delay with getting the equipment out for this new design. It was decided that for now the best course of action was to put the Tahoe's in service and follow up with the light and siren install at a later date when all the products have been released for these new builds.

### **Maintenance and Repair:**

Station 63's old engine is mostly complete. We are currently waiting on a radiator. Once the radiator has been installed this unit will be placed in service as a reserve engine.

Engine 59 engine reseat was completed and the unit was placed back in service.

E-55 was brought in for an annual service before the wild land season starts. While in the shop it was discovered that it needed to have a rear main seal replaced as well as a PTO drive unit resealed. This work was completed and the unit has been placed back in service.

E-51 was brought in for brakes, service and a transmission issue. The transmission was disassembled in the vehicle and the bad solenoids were replaced.

Engine 540 went out of service with a severe coolant leak in the ceiling of the cab. Upon disassembly we found a heater hose that had been rubbing on a sharp piece of metal in the roof area. Once replaced the vehicle was also serviced while in the shop.

Next on Fleet's list for services are: E63, E62, E61, E58, E53 and then the reserve engine fleet.

**Update:** New SCBA's: SCBA's have finally been placed in service!

Ladder testing: 2021 ladder testing has been completed. This includes all ground ladders, testing and inspection of the lift and crane at fleet, forklifts at the warehouse and CARTA and our scissor lift. Our aerial unit Truck 50 was also inspected and received its certificate.

Surplus auction: We are currently in the middle of our vehicle surplus auction. Bids are due on Wednesday the 21<sup>st</sup> and we will finalize the auction on Thursday the 22<sup>nd</sup>. One of the vehicles was a 1982 Ford Van pelt type 3 fire truck. We were able to donate this unit to Southern Yavapai Fire District. As in the past, the larger fire trucks are difficult to surplus due to them having very little useful purpose to the public. Donating such a vehicle to a smaller organization is a great way of us being able to surplus a vehicle and also to extend its useful life in a location that it will see less, but meaningful use.

### **TECHNICAL SERVICES**

Here are some of the highlights of the work that are folks in Technical Services have been busy with over the past month. Some of the items are completed and others are ongoing.





## DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

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- Initial network upgrade order placed (approved at March board meeting)
- MDT upgrade nearly complete. 1 reserve and 1 Frontline engine are left to complete
- Replacement microwave hop from PRCC to Francis was aligned and finalized
- New wildland view for BC Boards is in testing, with good feedback so far
- Document Locator software has been migrated and upgraded to latest version. This is in preparation for a new forms / workforce solution (PerfectForms)
- March call stats published.
- New screen that displays construction information developed and installed in Prevention
- Mobile and Portable Radios reprogrammed to reflect change in Prescott's Command 2 as well as improvements to CAFMA's channel lineup

As always feel free to reach out to me if you have any questions or need further explanation on something.



## DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

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### Training By Training Chief Parra

We continue in April to host the Live Fire Quarterly Training with the Prescott Fire Department as well as other surrounding agencies. The Training Officers have been doing an excellent job ensuring quality training while maintaining a safe environment.

As spring moves in, warmer weather and high winds play a crucial factor on local fire behavior. The Drop-In training is designed to better prepare our crews for when they are faced with wildland incidents. All the engine companies have completed their Wildland Refresher RT 130/190 and are preparing for what looks like a busy season.

Other important training events that took place include annual Saw Refresher and VFIS Driver training. Firefighter Vanatta did a great job coordinating with Prescott National Forest and conducting this class. CAFMA is also hosting two other AWIMA classes that include L380 and ICS 300/400.

The Prescott Area Fire Training Group is hosting their 12th Annual Company Officer Academy which is designed to:

- Help set the standard for new Captains as they promote into rank.
- Identify pitfalls they may fall into.
- Have Chiefs and others share previously gained knowledge with candidates in roundtable discussions.
- Make sure they have adequate knowledge of programs, tools, and strategies.
- Reinforce that becoming supervisors brings new legal responsibilities and the need to mentor and discipline personnel understanding they have the support of the organization.

The Company Officer Academy was a huge success with all five local agencies in attendance. CAFMA sent 10 aspiring officers through this week-long academy. In addition to these classes held at CARTA, we are also prepping for the Company Officer Test that will be held the week of April 26-29.



## DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

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### **Labor Report**

**By Captain Jaron Kirk**

The Union at the chapter level continues to work with Senior Staff on capabilities within the budget to progress in our goals towards wage and benefit improvement. As Labor Management we have come to agreeance with proposals from Senior Staff relative to how monies will be allocated in this upcoming fiscal year. Once again, we have appreciated the transparency as well as opportunity to work with administration on this matter.

The Local recently made a generous donation to purchase prizes for the first annual Tye Seets Memorial Bass Classic. This fundraising fishing tournament will take place in April and due to the donations, the tournament will have some nice prizes for those participating. The Union as a whole continues to work on charity events that are being planned for in the near future, and we will continue to promote these as they approach.



# DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

## Response Report

By GIS | Records Management Specialist Freeman

Land Area: 369 sq. miles    Population: ≈100,000    Fire Stations: 10 Full-Staffed

Responses in District		Unit Responses		
		In District	Total	
TOTAL FIRE INCIDENTS	19			
STRUCTURE FIRE	1	E50	167	174
STRUCTURE FIRE; CONFINED	2	E51	29	164
MOBILE HOME/PORTABLE BLDG	4	E53	188	191
VEHICLE FIRE	1	E540	36	52
BRUSH/GRASS/WILDLAND FIRE	7	E54	134	137
OTHER/TRASH FIRE	4	E57	45	45
<i>Fire is 1.7% of call volume</i>		E58	152	155
TOTAL EMS	741	E59	142	150
<i>EMS is 66.1% of call volume</i>		E61	91	93
OVERPRESSURE	1	E62	105	107
HAZMAT	11	E63	54	56
SERVICE	222	T50	4	4
GOOD INTENT	99	B3	49	54
FALSE ALARM/OTHER	28	B6	31	33
<i>Other is 32.2% of call volume</i>				
TOTAL INCIDENTS IN DISTRICT	1,121			
INCIDENT RESPONSES BY CAFMA	1,236			
Residential Fire Loss	\$717,702			
Commercial Fire Loss	\$0			
Vehicle Fire Loss	\$0			
Calls in Town of Chino Valley	149			
Calls in Town of Prescott Valley	621			
Calls in Town of Dewey-Humboldt	37			
Calls in rest of District	314			
Calls out of District	8			
Average total # of calls per day	36.16			
Average fire calls per day	0.61			
Average EMS calls per day	23.9			
Average all other calls per day	11.65			
Aid Given to Prescott	144			
Aid Received from Prescott	67			
Mutual Aid Given	0			
Mutual Aid Received	0			

### Call Volume at PRCC

	MONTH	YTD
PFD	627	2,224
CAFMA	989	2,312
GCFD	8	22
OD	8	21
WKFD	3	9

### Top 5 Call Types

682	EMS
130	Assist Invalid
61	Cancelled en Route
40	Public Service
30	Assist Police/Gov't

### Move Ups

E50: 20	E57: 10
E51: 36	E61: 14
E53: 10	E62: 8
E54: 0	E63: 24
E58: 1	E540: 2
E59: 6	<b>TOTAL: 131</b>



## MINUTES

**Central Arizona Fire and Medical Authority  
Central Arizona Fire and Medical Authority Board of Directors  
Regular Meeting  
Monday, March 22, 2021, 5:00 pm - 6:00 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### **In-Person Attendance**

Darlene Packard; Dave Tharp; Kathy Goodman; Matt Zurcher; Rick Anderson;  
Scott A Freitag; Susanne Dixon

### **Remote Attendance**

Dave Dobbs; Nicolas Cornelius; Owen Mills

## **NOTICE OF MEETING**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, March 22, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

### **1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS**

**Chair Zurcher called the meeting to order at 5:01 p.m.**

### **2. PLEDGE OF ALLEGIANCE**

**Chair Zurcher led the Pledge of Allegiance.**

### **3. CORRESPONDENCE AND PRESENTATIONS**

#### **A. County and Town Current Events Summaries**

**Chair Zurcher welcomed all and provided an explanation of this new agenda item.**

**Supervisor James Gregory, of District 2, introduced himself and gave a brief history of his great working relationship with CAFMA.**

**Supervisor Mary Mallory, of District 5, introduced herself, gave a brief description of her time with the Board of Supervisors, and thanked CAFMA for supporting the 9/11 memorial for the past 10 years.**

**Clerk Packard inquired as to the paving of Old Black Canyon to the Country**

Club. Supervisor Gregory responded that the conversation is currently centered on paving Old Black Canyon from Stoneridge up toward Prescott, as well as adding a better base to Old Black Canyon out to the Country Club. Clerk Packard added that during fire season there is no way out.

Jack Miller, Town of Chino Valley Mayor, reported that the Town is doing well. A new police station is being built behind Town Hall, and the Chamber of Commerce is relocating across from Town Hall.

Town Manager for Chino Valley, Cindy Blackmore, gave a brief history of her move to Chino Valley and her time as Town Manager. She reported on the growth of the town, and a new tourism campaign that is about to begin.

Town of Dewey-Humboldt Vice-Mayor, Karen Brooks, reported that the new Subway is open and construction is about to begin on the Hill Street project. An interim Town Manager has been hired, and the Town is under contract negotiations with a permanent Town Manager.

John Hughes, Town of Dewey-Humboldt Mayor, reported that he will have an update on the Town Hall in a few weeks and specifically thanked CAFMA for recent work on a one-acre fire in upper Blue Hills.

Town of Prescott Valley Councilperson Roger Kinsinger introduced himself and reported that Popeye's Chicken is being built on Highway 69, Alliance Hardware's opening date is to be determined, Discount Tire is going in on Highway 69, and Church's Chicken and retail shops will be going in on Navajo Drive. The quarterly permit numbers are as follows: 11 mobile home, 24 multi-family, 182 single-family, and four new commercial. He added that Aspire Sports is searching for a property to suit their needs. He thanked CAFMA for the services the Agency provides, and specifically mentioned CAFMA's work during the Viewpoint fire a few years ago.

- B. Analysis of Fiscal Year Ending June 30, 2020 Audit and Review of Equity of the Central Arizona Fire and Medical Authority

Chief Tharp presented an analysis of the audit and the fiscal health of the agencies. There were no questions from the Board. See attached review.

- C. 2020 Alarm Summary

Chief Rose presented the 2020 Alarm Summary.

Clerk Packard inquired as to whether the 40-Hour Engine (540) has been beneficial in its first year. Chief Feddema responded that the original goals for the 40-Hour Engine included covering training, increased capacity in the Prescott Valley area, and improved reliability. Once COVID-19 hit, training stopped for most of the year, and that movement towards that goal stopped. There has been a fourth quarter uptick in training, which has resulted in further utilization of the engine. They are active, running calls, and when needed they adjust their hours. Staff is working on tracking how 540 is impacting a station's reliability and also on how to influence that reliability.

**Clerk Packard added that she had the honor of riding with 540 a few months ago and they were excellent.**

D. Letters from the Public and Board Recognition

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

**Chair Zurcher thanked Tech Services Manager Van Tuyl for helping with recent email issues.**

B. Division Reports

**Chief Freitag reported that CAFMA is working with the City of Prescott and Prescott Fire Department on the memorial for Firefighter/EMT Tye Seets, and will continue to offer peer support services to the CAFMA crew that ran the call.**

**Senate Bill 1298, the Pension Liability/Certificates of Participation (COP) bill, is up for a Rules hearing and, if passed, is ready to go to the Governor for signature. Chief Freitag articulated that interest rates are low, so he is hoping that it passes with enough votes to activate the emergency clause within. There is a meeting set with Stifel this week regarding whether or not COPs make sense for CAFMA.**

**He continued, reporting that Fire Districts have been left out of COVID-19 relief funding at the federal level. Legislators have recommended that Fire Districts seek out local funding from their states and counties. CAFMA has spent around \$300,000.00 on COVID-related expenses and have received zero federal dollars.**

**He attended a wildland fire briefing with the Governor and reported that the wildland season is expected to be severe. He encouraged everyone to commit to fire safety as 82% of wildfires were human-caused last year. He also announced that the Certificate of Necessity (CON) consultant will attend the April Board meeting to provide an update.**

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

**There were no public comments.**

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona

Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes - February 22, 2021
- B. Approve Executive Session Minutes - February 22, 2021
- C. Approve General Fund Financial Statements
- D. Approve Fire Protection Agreements: Boshell, Burns, Kennedy, Powers, Szabla, Moe, Express Assets LLC (2), Rasnick, and Drotning

**Motion to approve the Consent Agenda.**

Move: Darlene Packard Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(7) Regarding Sale of Portions of Parcels 103-35-197 and 103-35-755F to Green River Properties
- B. Legal Advice Pursuant to A.R.S §38-431.03(A)(7) Regarding Potential Swap of Real Estate between the Central Arizona Fire and Medical Authority and City of Prescott
- C. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding The Radio Guy, LLC Sublease Agreement

**Motion to go into Executive Session at 5:59 p.m.**

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

8. OLD BUSINESS

- A. Discussion and Possible Action Regarding Sale of Portions of Parcels 103-35-197 and 103-35-755F to Green River Properties

**Reconvened into Open Session at 6:23 p.m.**

**Motion to accept the cash offer of \$10,700.00.**

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- B. Discussion and Possible Approval of The Radio Guy, LLC Sublease Agreement

**Chair Zurcher stated that this item has been tabled, and that Staff and Attorney Cornelius have their direction.**

9. NEW BUSINESS

- A. Discussion and Possible Approval Regarding Potential Land Swap between the Central Arizona Fire and Medical Authority and the City of Prescott

**Staff was directed to proceed as discussed.**

**B. Discussion and Possible Approval to Expend Capital Funds for Network Infrastructure Upgrade**

**Tech Services Manager Van Tuyl stated that CAFMA has a budget within the Capital Budget for IT infrastructure upgrades. The technology currently being used is out-of-date and has reached the end of its life. Historically, the Agency has purchased secondhand refurbished equipment, but in this case he recommends purchasing new due to a longer, useful life, a lifetime warranty, and peace of mind.**

**Chair Zurcher concurred regarding purchasing new equipment.**

**Chief Tharp requested clarification regarding the total estimated cost and when payment would be requested by the company in full. Manager Van Tuyl responded that the plan is to order a portion this fiscal year with existing budgeted funds from the Capital Fund, and to purchase the rest the following fiscal year.**

**Director Dobbs inquired as to whether the refurbished equipment is restored back to the original or to refurbished standards. Manager Van Tuyl responded that refurbished should come in perfect working order as new, other than possible external marks or dents on the chassis.**

**Director Anderson asserted that he is more comfortable with new equipment. He also noted that he is not comfortable speaking on behalf of next year's budget, and would like to focus on what can be approved this year. Manager Van Tuyl noted that there are other projects that are priorities for this budget year, communication sites, for example.**

**Chief Tharp stated that the full amount can be allocated with the caveat that the amount not included in the budget this year be paid from contingency. Excess funds will be absorbed into the budget and, in that case, contingency would not be necessary.**

**Motion to accept the proposal of \$180,000.00 from the Tech Services Division for network infrastructure with the caveat to expend any contingency funds above and beyond what is budgeted for fiscal year 2021.**

**Move: Rick Anderson Second: Darlene Packard Status: Passed**

**Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson**

**C. Budget Update and Schedule April Budget Work Study Session**

**Chief Freitag stated that there is direction from the Boards for April 14th, 2021, 1:00 p.m., at CAFMA Admin.**

**10. ADJOURNMENT**

**Motion to adjourn at 6:38 p.m.**



Move: Matt Zurcher Second: Darlene Packard Status:

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

DRAFT



# Audit Analysis and Fiscal Health of the CAFMA, CVFD and CYFD

For Fiscal Year Ending June 30, 2020



# Review of 2020 Audit – CAFMA



# CAFMA Highlights

- General Fund had a cash balance of \$6,174,870 (FY 2019 - \$5,531,051) as per Yavapai County
- Actual unassigned fund balance is \$3,004,017
- Capital Reserve Fund had a cash balance of \$9,712,485 million (Page 16)
- \$6.6 million in Capital Asset transfer to CAFMA – CARTA Facility (post lawsuit resolution)
- Overall, the Net Position of CAFMA went from \$36,727,455 to \$34,016,068 – a \$2,711,387 “loss”



# CAFMA Highlights

- Net “loss” from the year was \$1,772,244 – \$224,931 expenditure over revenue and \$1,547,313 Capital Fund Transfer (page 18)
- Added \$2,068,424 in Capital Assets in FY 2020 (truck company, fire trucks and SCBAs)
- Depreciated (expense) \$1,578,306 in FY 2020
- Pension and OPEB - \$8,743,826 – FY 2019  
\$9,515,669 – FY 2020
  - Pension expense plus reported accrued liability







## CAFMA Highlights

- Chino Valley contributed \$98,536 more than budget
- Central Yavapai contributed \$34,217 more than budget (page 49)
- CAFMA received \$2,110,209 more than budgeted (Wildland, grants, taxes)
- Expended \$3,214,215 less than budgeted
  - Contingency, Capital - \$2.5 mil, exceeded M&O

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
SCHEDULE OF JOINT VENTURE SPECIAL ITEMS, REVENUE AND COST ALLOCATION  
Year Ended June 30, 2019

	Central Yavapai Fire District	Chino Valley Fire District	Central Arizona Fire & Medical Authority
Funding contribution and cost allocation			
Funding contribution	\$ (16,826,287)	\$ (4,326,327)	\$ 21,152,614
Jointly allocated revenues:			
Charges for services	(1,507,622)	(518,011)	2,025,633
Interest earnings	(111,446)	(39,729)	151,175
Operating grants and contributions	(50,615)	(18,043)	68,658
Contracts and other	(425,311)	(43,082)	468,393
Allocation of cost to provide district services:			
Public safety personnel cost:			
Salaries and wages	8,836,261	3,149,986	(11,986,247)
Employee benefits			
Employee pension and related benefits	9,838,331	3,512,873	(13,351,204)
Other employee benefits	1,702,542	606,783	(2,309,325) *
Public safety supplies and services cost:			
Administrative support, supplies and services	634,862	135,823	(770,685)
Operational support, supplies and services			
Communications	463,974	144,269	(608,243)
Station utilities, supplies and maintenance	471,893	97,916	(569,809)
Fleet fuel and maintenance	344,368	103,710	(448,078)
Protective equipment and uniforms	211,917	68,694	(280,611)
Outside services	166,372	53,931	(220,303)
Training and prevention	140,992	31,594	(172,586)
Emergency medical supplies	89,153	27,668	(116,821)
Depreciation	1,176,574	377,618	(1,554,192)
Gain on sale of fixed assets	(48,492)	(69,467)	117,959
Excess of revenues over expenditures	5,107,466	3,296,206	(8,403,672)
Special items transfers:			
Assets transfer in (out):			
Capital assets, net of depreciation	-	(195,200)	195,200
Change in joint venture net position	5,107,466	3,101,006	(8,208,472)
Beginning net position in joint venture	(35,310,357)	(9,625,570)	44,935,927
Ending net position in joint venture	\$ (30,202,891)	\$ (6,524,564)	\$ 36,727,455



# CAFMA Equity Allocation

- Based on Employee Costs assignment to station
- Based on Station operational costs
- Based on Apparatus operational costs
- Skewed due to GASB 34 and GASB 68 Reporting
  - \$5.04 million in actual employee pension and benefit costs
  - \$13.351 million allocated to pension and benefit costs

\$8,743,826 “expense” that is due to ASRS, PSPRS and OPEB reporting

# CAFMA Notes

## CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY REQUIRED SUPPLEMENTARY INFORMATION NOTES TO PENSION/OPEB PLAN SCHEDULES June 30, 2019

### NOTE 2 FACTORS THAT AFFECT TRENDS

Arizona courts have ruled that provisions of a 2011 law that changed the mechanism for funding permanent pension benefit increases and increased employee pension contribution rates were unconstitutional or a breach of contract because those provisions apply to individuals who were members as of the law's effective date. As a result, the PSPRS changed benefit terms to reflect the prior mechanism for funding permanent benefit increases for those members and revised actuarial assumptions to explicitly value future permanent benefit increases. PSPRS also reduced those members' employee contribution rates. These changes are reflected in the plans' pension liabilities for fiscal year 2015 (measurement date 2014) for members who were retired as of the law's effective date and fiscal year 2018 (measurement date 2017) for members who retired or will retire after the law's effective date. These changes also increased the PSPRS-required pension contributions beginning in fiscal year 2016 for members who were retired as of the law's effective date. These changes increased the PSPRS-required contributions beginning in fiscal year 2019 for members who retired or will retire after the law's effective date. Also, the District refunded excess employee contributions to PSPRS members. PSPRS allowed the District to reduce its actual employer contributions for the refund amounts. As a result, the District's pension contributions were less than the actuarially or statutorily determined contributions for 2018 and 2019.





# CVFD Highlights

- General Fund had a cash balance of \$133,952 (page 13)
- CVFD transferred \$195,200 to CAFMA in capital assets (Page 16) Sale of Reserve Station
- Overall, the Net Position of CVFD went from \$6,292,494 to \$3,220,133 – a \$3,072,361 “loss”
  - Loss from Joint Venture - \$3,101,006

CHINO VALLEY FIRE DISTRICT  
STATEMENT OF NET POSITION  
June 30, 2019

	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 765,865
Property taxes receivables	137,680
Investment in joint venture	<u>6,524,564</u>
Total assets	<u>7,428,109</u>
DEFERRED OUTFLOWS OF RESOURCES	
Deferred charge on refunding	<u>140,648</u>
LIABILITIES	
Accounts payable	51,189
Due to other governments	92,435
Noncurrent liabilities	
Due within one year	335,000
Due in more than one year	<u>3,870,000</u>
Total liabilities	<u>4,348,624</u>
NET POSITION	
Restricted for debt service	2,719
Unrestricted	<u>3,217,414</u>
Total net position	<u>\$ 3,220,133</u>



## CVFD Highlights

- Revenues were more than budget \$55,693 (FDAT)
- Expenditures were more than budget \$54,511  
(Transfer of excess funds to CAFMA)
- Fund Balance \$133,952 (\$1,182 increase)
- No Pension Reporting as all employee are CAFMA

CHINO VALLEY FIRE DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
BUDGETARY COMPARISON SCHEDULE - GENERAL FUND  
Year Ended June 30, 2019

	Original and Final Budget	Actual Amounts	Variance with Final Budget- Positive (Negative)
REVENUES			
Taxes:			
Property taxes	\$ 3,926,501	\$ 3,938,420	\$ 11,919
Fire district assistance tax	333,290	366,951	33,661
Interest earnings	-	12,113	12,113
Other	2,000	-	(2,000)
Total revenues	<u>4,261,791</u>	<u>4,317,484</u>	<u>55,693</u>
EXPENDITURES			
Fund transfer to:			
Fire Authority funding	4,227,791	4,326,327	(98,536)
Public safety - fire protection:			-
Administrative and support services	34,000	9,975	24,025
Contingency	20,000	-	20,000
Total expenditures	<u>4,281,791</u>	<u>4,336,302</u>	<u>(54,511)</u>
Net change in fund balance	(20,000)	(18,818)	1,182
Fund balance, beginning of year	<u>152,770</u>	<u>152,770</u>	-
Fund balance, end of year	<u>\$ 132,770</u>	<u>\$ 133,952</u>	<u>\$ 1,182</u>



Questions?





# CYFD Highlights

- General Fund had a cash balance of \$107,540
- Overall, the Net Position of CYFD went from \$33,316,155 to \$29,253,117 – a \$4,063,038 “loss”
  - Loss from Joint Venture - \$5,107,466

CENTRAL YAVAPAI FIRE DISTRICT  
STATEMENT OF ACTIVITIES  
Year Ended June 30, 2019

	<u>Governmental Activities</u>
EXPENSES	
Public safety fire protection and emergency services	
Fire safety and emergency services	\$ 16,826,287
Administrative and support services	60,960
Depreciation	102,633
Interest	<u>311,466</u>
Total program expenses	<u>17,301,346</u>
PROGRAM REVENUES	
Income (loss) from joint venture	<u>(5,107,466)</u>
Total program revenues	<u>(5,107,466)</u>
Net program expense	<u>(22,408,812)</u>
GENERAL REVENUES	
Property taxes	17,880,887
Fire District Assistance Tax (FDAT)	366,951
Interest earnings	59,588
Other revenues	<u>38,348</u>
Total general revenues	<u>18,345,774</u>
CHANGE IN NET POSITION	(4,063,038)
NET POSITION BEGINNING OF YEAR	<u>33,316,155</u>
NET POSITION END OF YEAR	<u><u>\$ 29,253,117</u></u>



# CYFD Highlights

- Revenues were more than budget \$72,252
- Expenditures were less than budget \$14,153
- Fund Balance was \$107,540
  - Increase of \$30,199
- \$56,206 transfer for Lease Purchase - Motorola
- FDAT and Interest Income – excess revenue
- \$34,217 to CAFMA – prior year

CENTRAL YAVAPAI FIRE DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
BUDGETARY COMPARISON SCHEDULE – GENERAL FUND  
Year Ended June 30, 2019

	Original and Final Budget	Actual Amounts	Variance with Final Budget- Positive (Negative)
REVENUES			
Property taxes	\$ 16,529,780	\$ 16,527,908	\$ (1,872)
Fire district assistance tax	333,290	366,951	33,661
Fire contracts	38,000	38,348	348
Interest Income	-	40,115	40,115
Total Revenues	<u>16,901,070</u>	<u>16,973,322</u>	<u>72,252</u>
EXPENDITURES			
Current			
Fire Authority funding	16,792,070	16,826,287	(34,217)
Administration and support services	89,000	60,630	28,370
Contingency	20,000	-	20,000
Total expenditures	<u>16,901,070</u>	<u>16,886,917</u>	<u>14,153</u>
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	<u>-</u>	<u>86,405</u>	<u>86,405</u>
Other Financing Sources (Uses):			
Transfers to other funds	-	(56,206)	(56,206)
Total Other Financing Sources (Uses)	<u>-</u>	<u>(56,206)</u>	<u>(56,206)</u>
Net change in fund balance	-	30,199	30,199
Fund Balance - Beginning of Year	<u>77,341</u>	<u>77,341</u>	<u>-</u>
Fund Balance - End of Year	<u>\$ 77,341</u>	<u>\$ 107,540</u>	<u>\$ 30,199</u>



Questions?

## MINUTES

**Central Arizona Fire and Medical Authority  
Central Yavapai / Chino Valley / Central Arizona Fire and Medical  
Budget Work Study  
Wednesday, April 14, 2021, 1:00 pm - 3:00 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### **In-Person Attendance**

Cyndy Dicus; Cynthia Gentle; Dane Beck; Darlene Packard; Dave Tharp;  
Kathy Goodman; Matt Zurcher; Owen Mills; Pete Gordon; Rick Anderson;  
Scott A Freitag; Susanne Dixon

### **Remote Attendance**

Dave Dobbs

### **Not In Attendance**

Lorette Brashear; Nicolas Cornelius

## **NOTICE OF MEETING**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Chino Valley Fire District, Central Yavapai Fire District, and Central Arizona Fire and Medical Authority Board of Directors and the general public that the Chino Valley Fire District, Central Yavapai Fire District, and **Central Arizona Fire and Medical Authority** will hold a special meeting open to the public on **Wednesday, April 14, 2021 at 1:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board(s) may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Agencies' Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS - CHINO VALLEY FIRE DISTRICT

**Chair Dicus called the Chino Valley Fire District meeting to order at 1:04 p.m.**

2. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS - CENTRAL YAVAPAI FIRE DISTRICT

**Chair Zurcher called the Central Yavapai Fire District meeting to order at 1:05 p.m.**

3. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS - CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

**Chair Zurcher called the Central Arizona Fire and Medical Authority meeting to order at 1:05 p.m.**

4. PLEDGE OF ALLEGIANCE

**Chair Zurcher led the Pledge of Allegiance.**



## 5. PRESENTATIONS

- A. Stifel, Nicolaus & Company, Inc.  
Certificates of Participation (COPs) as a Possible Financing Tool for PSPRS Unfunded Liability

**Chief Tharp introduced the team from Stifel and explained the purpose of the presentation.**

**Director Dobbs joined at 1:08 p.m. via Zoom. Chief Freitag joined at 1:14 p.m.**

**Stifel presentation by Mike LaVallee, Managing Director - Phoenix, joined by Mark Reader, and Claude Lockhart via Zoom. Michael Townsend, Vice President of PSPRS, and Clark Partridge, also from PSPRS, were available via Zoom to answer any questions.**

**There were inquiries by the Board regarding total payroll, negotiations with rating agencies, real property encumbrances, and the voluntary call option in 2031. There was an inquiry made by Local 3066 Vice President Bob Curry that resulted in confirmation that the optional contingency reserve fund is interest earning.**

**Chief Freitag reminded the Board that the Tier 1 and Tier 2 legacy costs will exist for a long time. Chief Tharp reminded the Board of the original plan presented years ago, and noted that fluctuations are, and will continue to be, common.**

**Chief Freitag noted that certain factors are assumed, including payroll increases and mortality tables, and therefore cannot be counted on as fact during decision-making.**

**Clark Partridge, PSPRS Financial Consultant, provided an overview of all State pension plans, as well as an explanation of what has occurred in the past, what they are doing presently, and the future plan to fix PSPRS issues. See attached presentation.**

**The Board took a recess at 2:55 p.m.**

**The meeting reconvened at 3:01 p.m.**

- B. United Yavapai Firefighters Local 3066  
Wage and Benefits for Fiscal Year 2022

**Local 3066 Vice President Bob Curry introduced himself, as well as trustees Jaron Kirk and Cody Rafter, and Local 3066 President Ben Roche, to the Board. He presented requests prompted by the Wage and Benefit Study that are currently being discussed with Senior Staff, and explained which items have already been agreed upon between both parties. See attached sheet.**

## 6. NEW BUSINESS

- A. Budget Work Study

**Chief Rose presented the new budget projections, explained the changes, and noted current and future challenges. Chief Tharp provided a brief history of Net**

**Assessed Value (NAV) percentages and how the Agency projects results, explained why the Agency is conservative in forecasting, and how legislative changes can impact tax revenues. See attached presentation.**

**There were inquiries regarding pursuing a small tax increase to increase the Capital Reserve Fund, knowing there are large capital expenditures in the near future, whether or not the current plan is a zero-cent plan, whether or not the Prevention Division is self-supporting, and where possible Certificates of Participation (COPs) fit into the budget.**

**Chair Zurcher and Director Mills both recommended moving to a half-cent or higher budget in order to build up the Capital Reserve Fund. Chief Rose noted that the Chino Valley tax rate is already maxed out at 3.25, so the increase would fall to Central Yavapai. Chief Tharp stated that Staff can draft and present budgets showing the requested increases.**

**Director Beck received clarification that the budget presented is a zero-cent tax rate increase budget, and also requested a detailed forecast of proposed expenditures prior to the April 26, 2021 Board meetings.**

**Director Mills asked about revenues generated by the Prevention Division, and stated that he would like to see how the revenue collected compares to expenses. Chief Freitag responded that a study was undertaken a few years ago in order to set current fees, but an escalator was not built in at that time. He has already tasked Prevention with reviewing their current fee schedule and recommending adjustments. Director Mills recommended rolling all Prevention expenses into the next fee schedule, to which Chief Freitag specified that public education expenses are considered part of community service and are not covered by the fee schedule.**

**Director Zurcher inquired as to whether Staff is recommending moving forward with a COP. Chief Freitag replied that Staff recommends moving forward; however, Staff's concerns are in line with the Board's concerns, namely the future of PSPRS. Chief Tharp asserted that if financial stability is the goal, then the Agency must work to get a handle on PSPRS.**

**Chair Zurcher expressed concern regarding the real property lease, not knowing what future Fire Board members may decide.**

**Director Anderson declared that PSPRS has no incentive to make changes, and that he is in favor of the COP plan.**

**Clerk Packard expressed concerns regarding the real property lease portion, specifically in relation to station ownership for the next 17 years.**

**Director Mills received clarification regarding what the annual PSPRS payment would be if we move forward with a COP.**

**Chair Zurcher inquired as to whether moving forward with a COP would affect the proposed budget. Chief Tharp that the amount is already budgeted, the Agency would just be sending the payments to a different place.**

Director Anderson inquired of Chief Tharp as to what amount he would be comfortable with having in the reserve account. Chief Tharp stated that \$10 million, 1/3 of CAFMA's operating budget, would allow the Agency to cover about five months out of the year. One cent is equal to \$80,000.00. Director Anderson asked if money could be earmarked. Chief Tharp replied that the Agency could budget the money for the Capital Fund. Chief Freitag mentioned the money CAFMA is supposed to receive from the legalization of marijuana in the state, and noted that that money could potentially be earmarked.

Director Gordon asked for clarification on the "lease" terminology, and if it was simply collateral on a loan.

**Chiefs Tharp and Rose will be available for Board questions.**

7. ADJOURNMENT

**Chair Zurcher adjourned the meeting at 4:07 p.m.**

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Cyndy Dicus, Matt Zurcher, Dane Beck, Cynthia Gentle, Pete Gordon, Owen Mills, Rick Anderson



# PSPRS

CENTRAL ARIZONA FIRE & MEDICAL  
APRIL 2021



*SERVING THOSE WHO SERVE OTHERS*

- ARIZONA PENSION PLANS

- Arizona State Retirement System (ASRS)
  - Multiple-employer cost-sharing, pooled plan
  - State & Local employees not in another plan
- **Public Safety Personnel Retirement System (PSPRS)**
  - Multiple employer agent plan for Tiers 1&2
  - Tier 3 risk pool
  - Law Enforcement Officers, Firefighter
- **Correction Officers Retirement Plan (CORP)**
  - Multiple employer agent plan for Tiers 1&2
  - Tier 3 AOC pooled plan, Detention DC plan
  - Corrections, Detention and Probation Officers, Dispatchers
- **Elected Officials Retirement Plan (EORP)**
  - Multiple-employer cost-sharing, pooled plan
  - Tier 3 DC plan or ASRS option
  - State and Local Elected Officials, Judges
- Phoenix & Tucson
  - Single employer (each city) plan
  - Participate in PSPRS for Police and Fire



# **UNDERSTANDING PENSIONS**

## **Past, Present & Future**



## UNINTENDED CONSEQUENCES

Past - How did we get here?

- PBI (Permanent Benefit Increase)
- 50% of Investment Returns above 9%
  - Actuarial losses below assumed rate 100% in trust
  - Half of excess returns moved to different fund
  - PBI fund resulted in increased liabilities
- Same \$ increase to all members
  - Disproportionate impact
- 28 years of increases
  - Actuarial assumptions did not reflect
- Investment impacts – reduced volatility resulted in reduced returns

## CHANGES IMPLEMENTED

# What happened & What changed

### Past

- PBI
- Actuarial Assumptions
- Investment Allocations

### Present (recent changes)

- Prop 124 & 125
  - Eliminate PBI
  - Did not resolve unfunded liability
- New COLA
  - 2% cap
- New Actuaries
  - Assumption changes
- Investment changes
  - Staff
  - Asset allocation

# PRESENT

- Implemented new General Ledger System July 1<sup>st</sup>
  - Cash and Contribution Processing reviews
- Hired new auditors (CliftonLarsonAllen)
- Hired new leadership positions
  - Deputy Administrator
  - CFO, Controller, Internal Auditor
- Actuarial Modelers for each system
- IT Security upgrades
- Investment Opportunities and Asset Allocation Review
- PSPRS Board adopted actuarial changes to eliminate negative amortization
- Advisory Committee – ongoing stakeholder engagement

# Defined Benefit

What the numbers are **AND** how the numbers are calculated. Basic example:

- Actual benefit, at retirement it will be paid
  - Years of service x % multiplier
    - Tier 1, 25 years of service = 62.5%
  - 62.5% x average compensation
    - 62.5% x \$80,000 = \$50,000 annual pension
- Estimated liability
  - Estimated present value of the future benefit payments.
  - Based on actuarial assumptions

# Unfunded Liability

## Assets

- Market value of assets are the assets as of TODAY!

## Liabilities

- All future pension benefits earned as of today
  - Considers all future pension payments to be paid
  - Discounted to present value
    - Discounted at the assumed rate of return on assets
- 
- The difference is the over funded or unfunded liability.

## Funded %

# Plan assets

---

# Liabilities (present value)

- Identifies the assets available to fund the liabilities (*in today's dollars*)
- Goal: 100% funded
- Remember additional benefits will continue to accrue. (investment and actuarial risk)

# Pension funding equation

$$C + I = B + E$$

Contributions

Investment  
Income

Benefits

Expenses

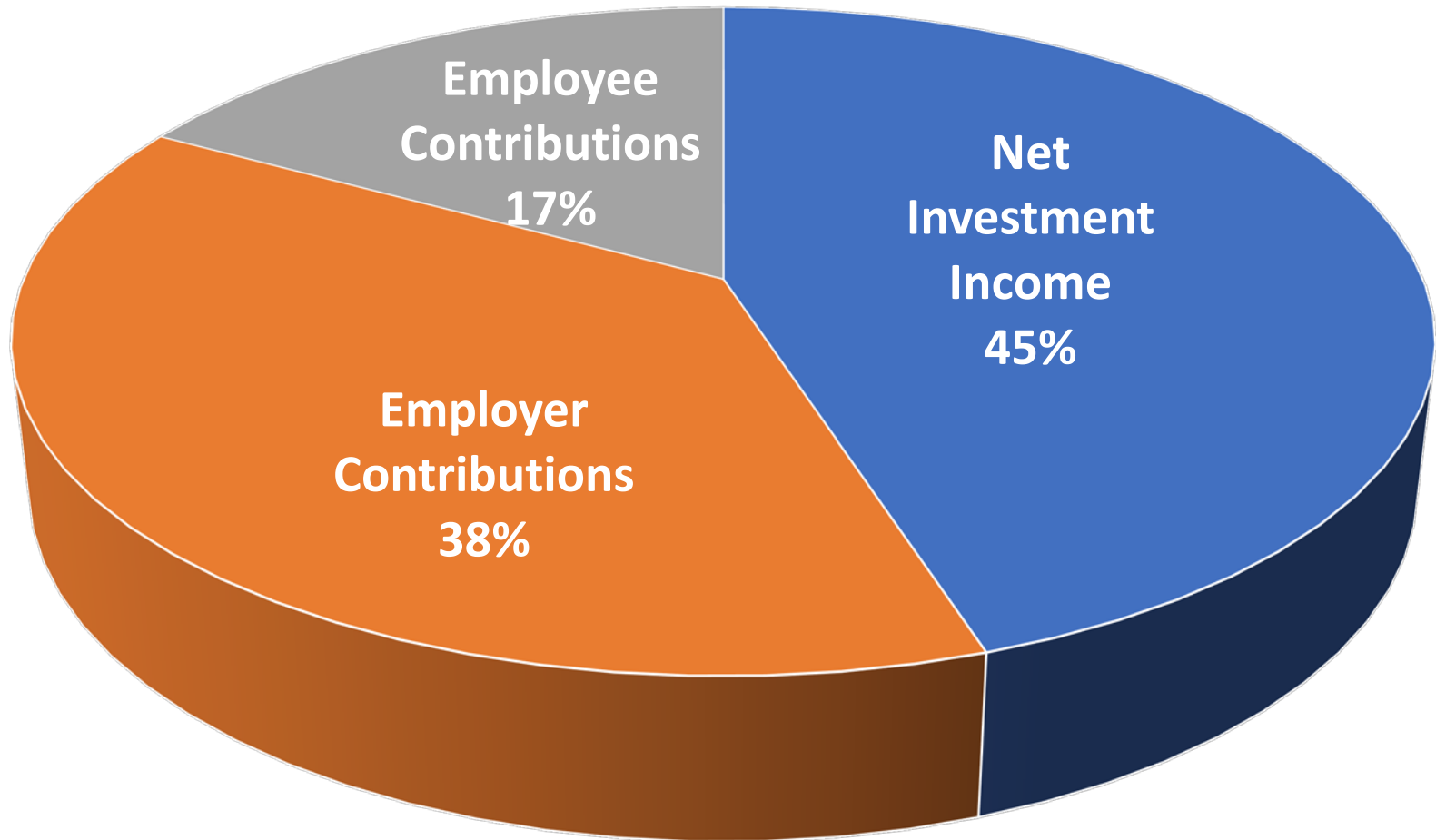


# Unfunded liability - Debt

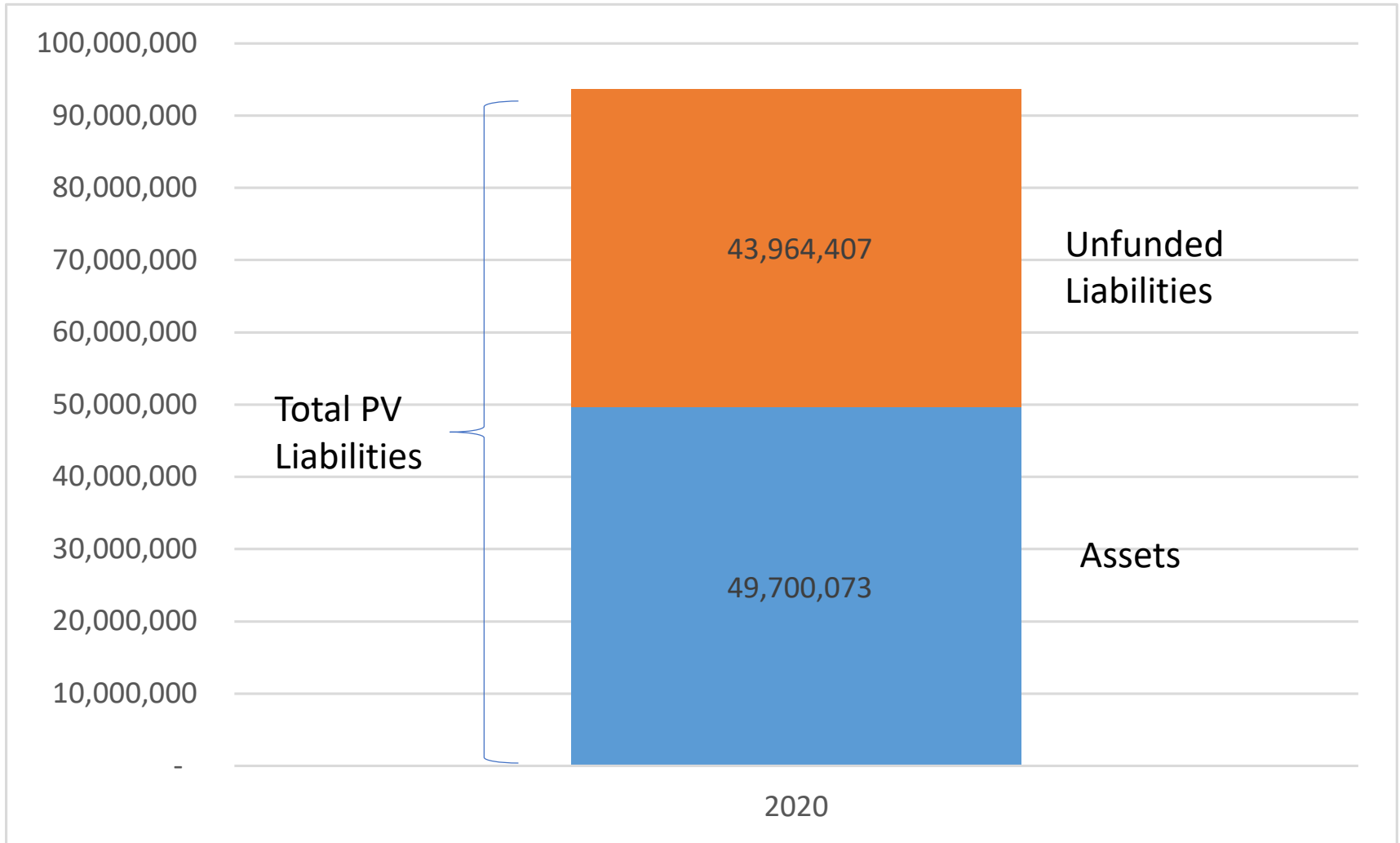
- PSPRS liabilities are not pooled (264 plans)
  - Unfunded liabilities have been **earned** and are subject to the **pension clause** and **legal precedent**.
- Reforms created Tier 3, DID NOT reduce closed Tier 1 and 2 unfunded pension liability (legacy costs)
- Unfunded liabilities are *debt, liabilities are owed!*
- The amount and timing of your contribution directly impacts the funded status of your plan
  - Every additional dollar contributed today, can earn investment returns
  - Every additional dollar not paid is a lost opportunity to earn investment returns

# Where does the money come from?

## PSPRS system wide



# Central AZ Fire & Medical



# Central AZ Fire & Medical

- Investment returns (expected at 7.3%) are earned on the \$49.7 million in assets
- If this plan were 100% funded, investment returns would be earned on \$93.7 million in assets
  - Current payment on unfunded liabilities makes up for this lost opportunity.
  - This payment will grow at 3.5% next year.
  - New actuarial assumptions will impact the unfunded portion of the contributions.
- Regardless of the funded status, the total \$93.7 million liabilities will be discounted one less year in the FY 2021 valuation

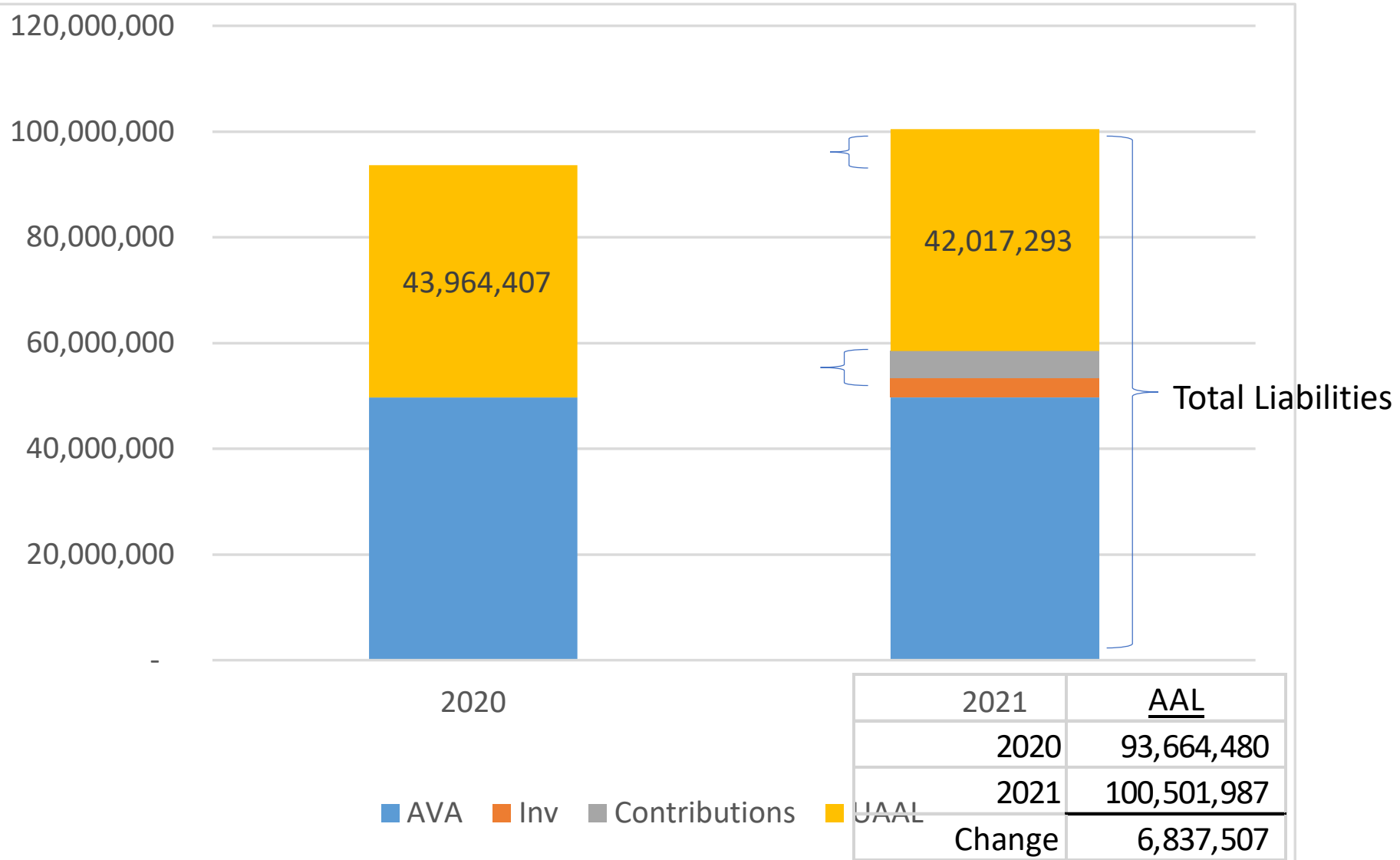
# Central AZ Fire & Medical

- Increased assets
- Investments + contributions (ARC) = \$8,784,621
- Increased liabilities
- Present value of liabilities discounted one less year

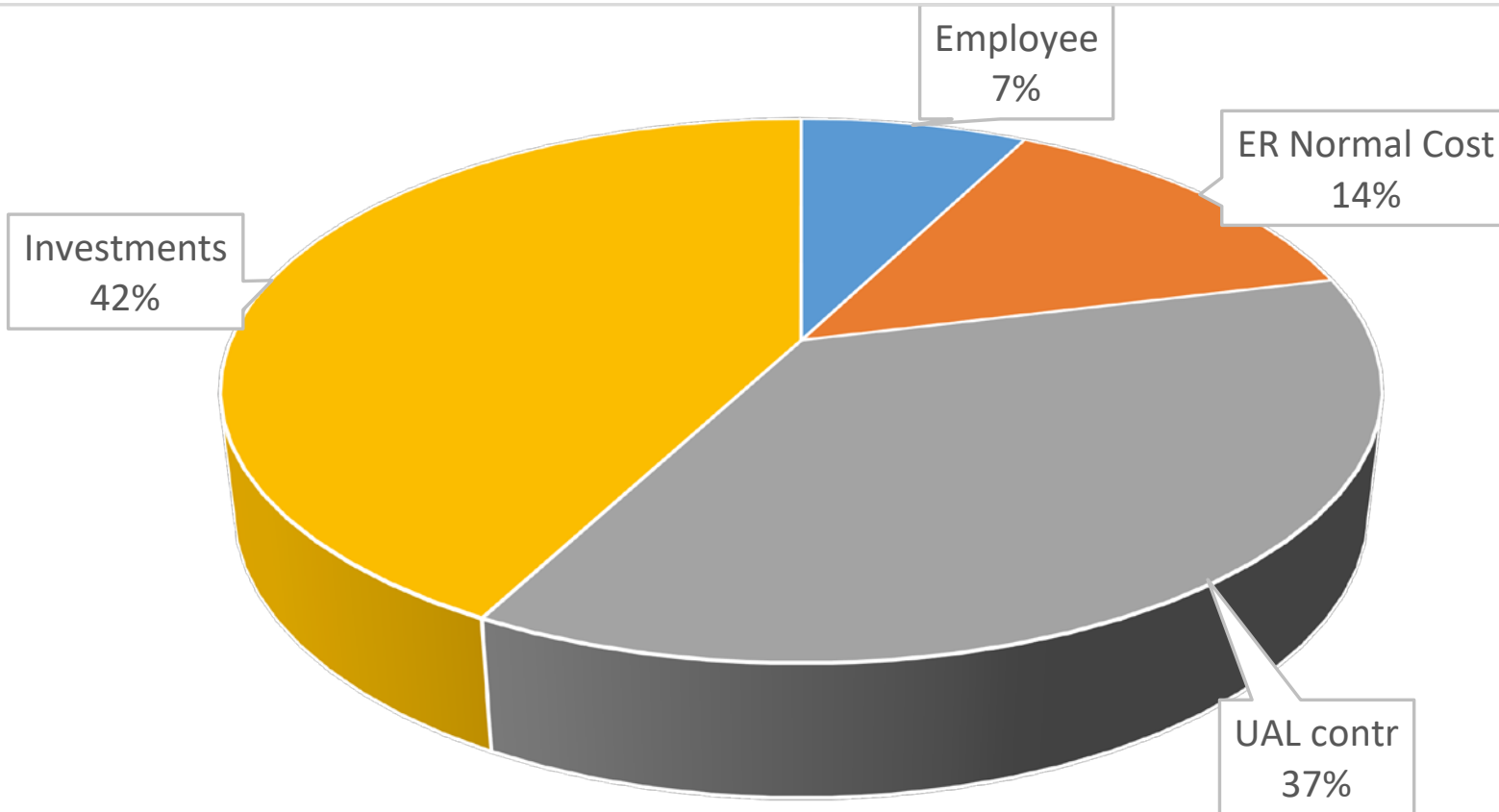
	<u>Assets</u>
Begin FY21	49,700,073
Investments	3,628,105
Contributions	5,156,516
Ending FY21	58,484,694

	<u>AAL</u>
2020	93,664,480
2021	100,501,987
Change	6,837,507

# Central AZ Fire & Medical



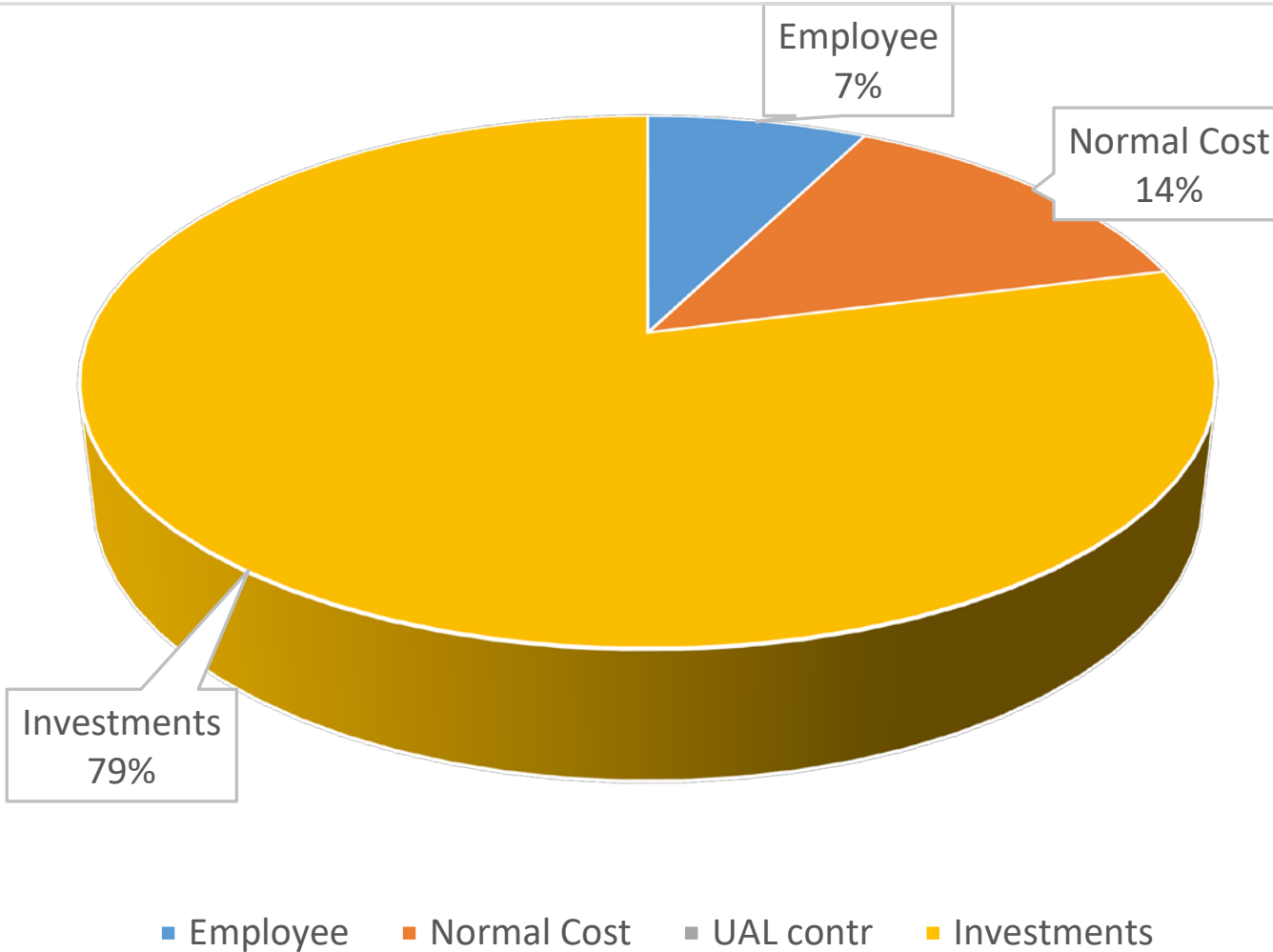
# Central AZ Fire & Medical FY21




■ Employee ■ ER Normal Cost ■ UAL contr ■ Investments



# Central AZ Fire & Medical **if 100% funded**




$$C + I = B + E$$

Contributions

Investment  
Income

Benefits

Expenses

- Investment returns will not solve large unfunded liabilities.
- Additional contributions leverage investment opportunities.
- Over a 17 year amortization cycle, \$1 million will save taxpayers an estimated \$1.8 million, and the original \$1 million will still be in the fund.
- Continued Diligence (Investment & Actuarial Risk)



# **QUESTIONS, COMMENTS, AND DISCUSSION**

### Union Wage and Benefit Proposals

- Everyone Brought up to the proposed scale over the course of 2 years
  - Longevity Policy set in place
  - Holiday pay that aligns with market average per pay study.
  - Accrued VA / SL increased by 3 hours each month
  - Specialty pay increase, Medic = \$6500 , (2.19 per hr), TRT = 2800 , Hazmat = 3100
  - Insurance increase for district to cover 75% of traditional plan.
  - Acting Pay increased to AE = \$2.00 and hr, AC = \$3.00, ABC = \$4.00
- 
- All items highlighted have been agreed upon between Labor Management and Senior Staff.

# 2021-22 Budget Study Session

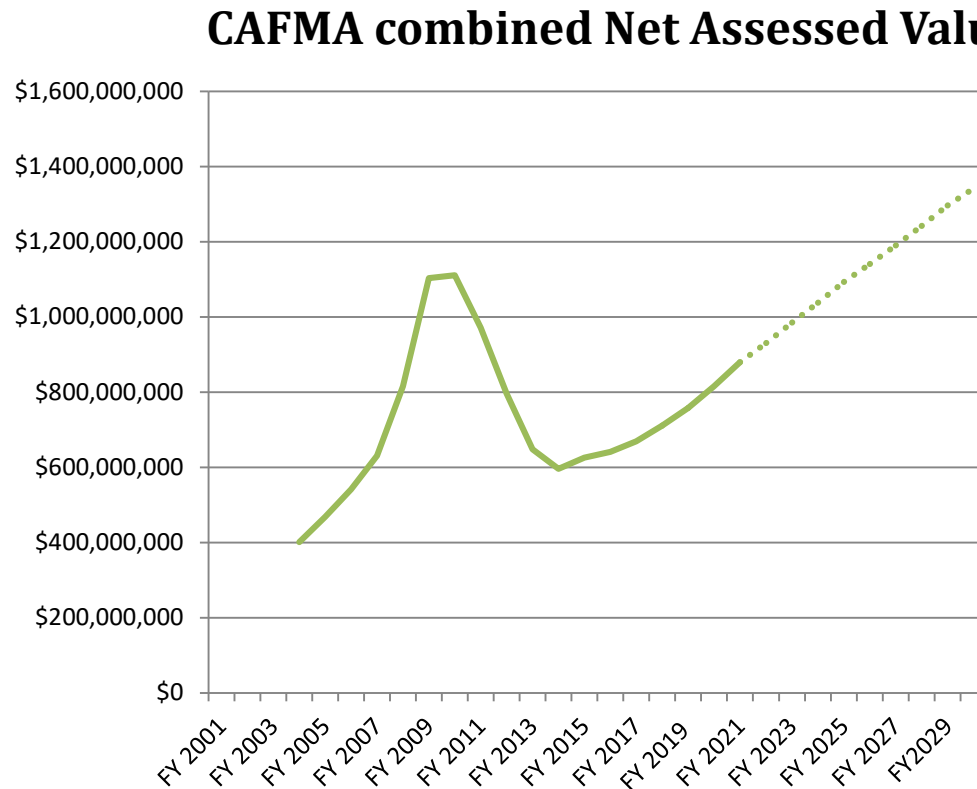
- REVENUE

- Taxes
- Roll-over
- Other

- EXPENDITURES

- M&O
- Contingency
- Capital

# Assessed Value History and Forecast





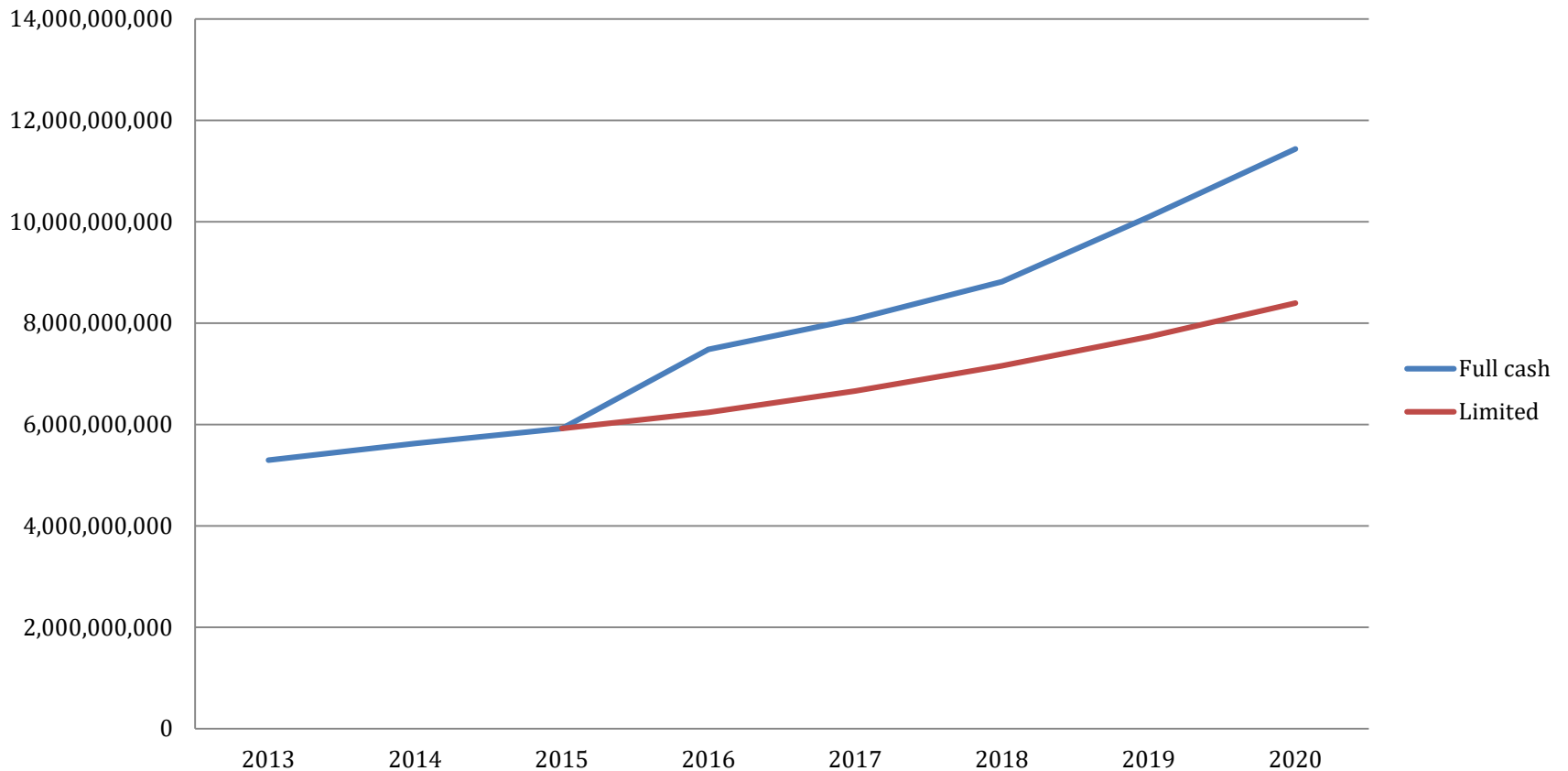
# Past NAV Forecasting vs. Actual

- FY 2017 Forecast = 3% Actual = 4.3650 (CAFMA)
- FY 2018 Forecast = 3% Actual = 6.2336 (CAFMA)
- FY 2019 Forecast = 5% Actual = 6.5357 (CAFMA)
- FY 2020 Forecast = 6.34% Actual = 7.70% (CAFMA)
- FY 2021 Forecast = 6.34% Actual = 7.77% (CAFMA)
- FY 2022 Forecast = 6.42% Actual = 7.87% (CAFMA)\*

\*CYFD = 6.5/7.94%, CVFD = 6.0/7.48%.

# Ongoing Effect of Prop 117

**Gap Between CAFMA Full Cash and Limited Values**



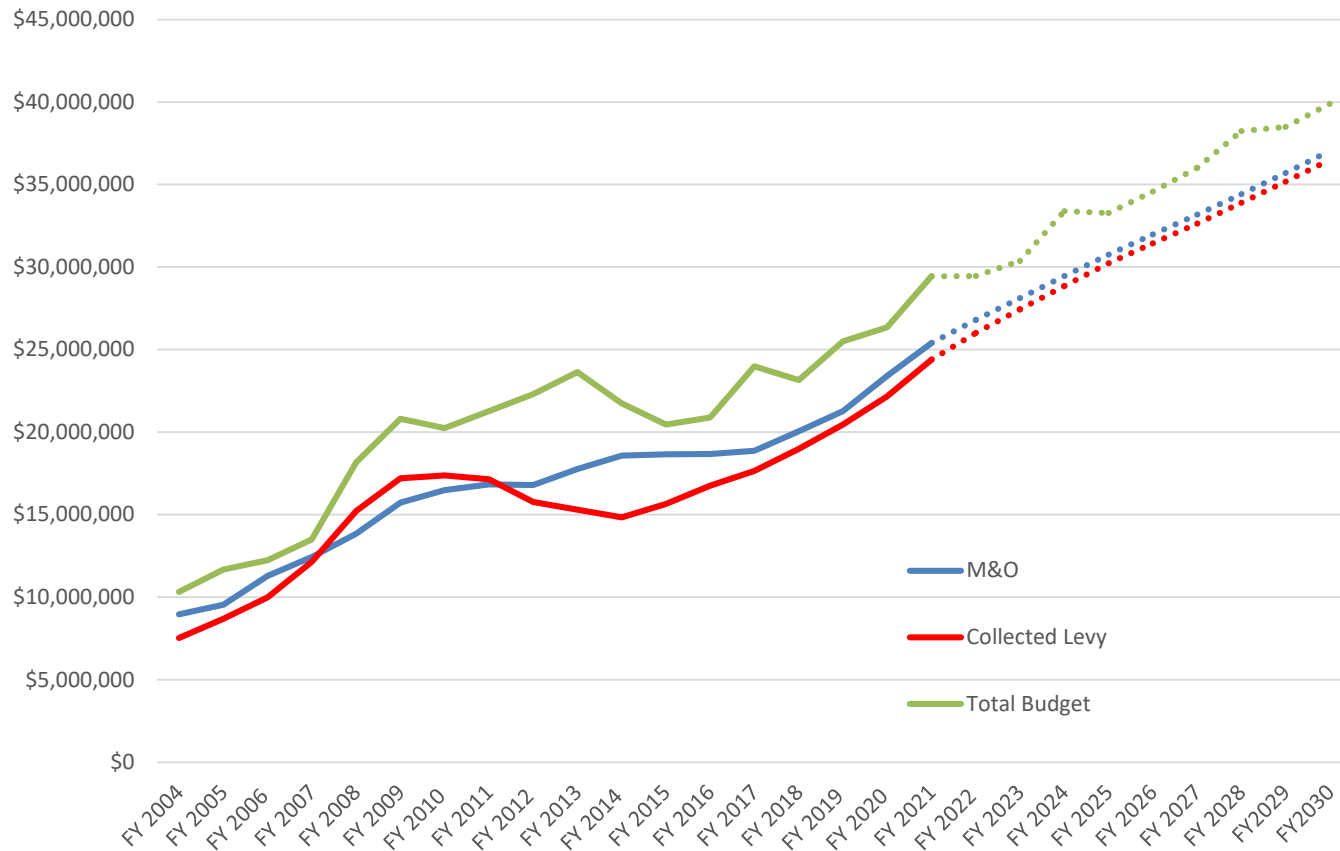
# Future NAV Forecasting

- Projected NAV increases for next 4 budget cycles following this one:
  - FY 22/23: 5.84% (CYFD = 6.0%, CVFD = 5.0%)
  - FY 23/24: 5.84% (CYFD = 6.0%, CVFD = 5.0%)
  - FY 24/25: 5.35% (CYFD = 5.5%, CVFD = 4.5%)
  - FY 25/26: 5.35% (CYFD = 5.5%, CVFD = 4.5%)
- FY 22/23 is based on standard existing value changes for each District + new construction completed prior January 2021.

# NAV Projection Challenges

- Previous years projections had assumed a mild recession would occur at some point.
- The current COVID situation does not fit any models.
- Legislative changes
  - Commercial property ratio

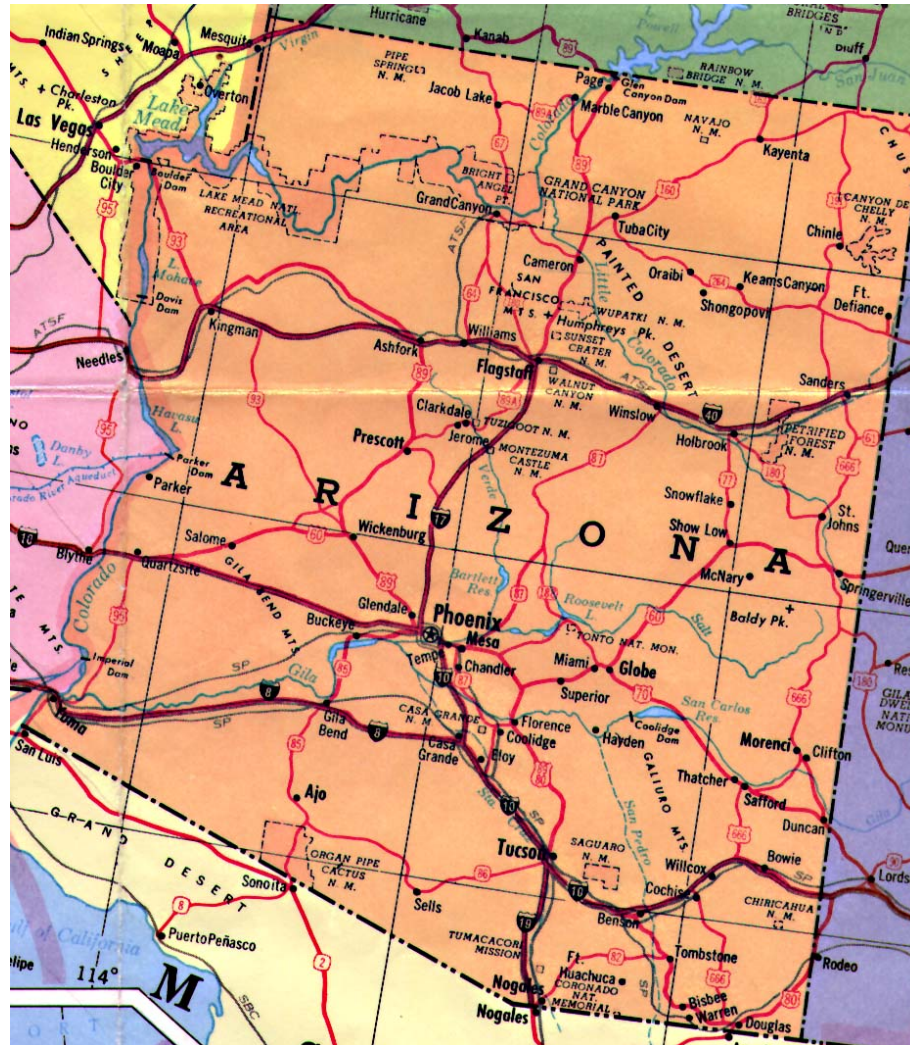
# Expenditure History and Projections (current 2021)



# Expenditure Goals

- Includes
  - Ongoing/regular increase (4%) in costs for equipment, services, and wages (step scale)
  - PSPRS funding plan (250K escalating)
  - Slow shift in Capital Reserve funding

# FY 2022 BUDGET



# Budget Format

- The Summary and Revenue pages are the most helpful for general overview.
  - CAFMA : Pages 2 and 4
  - CYFD and CVFD budgets are separate
  - Changes over \$1000 (up or down) in the detail pages are in red.



# FY22 Positive points

- NAV increased by 7.8700% overall.
- Funding kept consistent with approximate 80/20% split identified in recent years CAFMA audit.
- Able to make adjustments to wage and benefits while maintaining current tax rates.

# FY22 Challenges

- Ensuring we meet the increased costs associated with PSPRS and Insurance
  - PSPRS - 5% (previous 2 years have been minimal)
  - Health Ins – 6% (industry trend 8-10%)
- Some supply/services costs have significant increases.
- Remaining competitive in the work place with wages and benefits

# Questions / Discussion





**Draft 4/8/2021**  
**Fiscal Year 2021-22**  
**Table of Contents**

<u>Description</u>	<u>Page #</u>
Revenue	2
Expense	3

The Chino Valley Fire District Board of Directors has approved the posting and publication of the Fire District's Budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June \_\_, 2021 at \_\_\_\_\_.  
in Prescott Valley at \_\_\_\_ p.m.

**Chino Valley Fire District  
Revenue Budget FY 2021-22**

		<b>Budget FY 19</b>	<b>Budget FY 20</b>	<b>Budget FY 21</b>	<b>Actual -</b>	<b>Draft Budget FY 22</b>	<b>Variance</b>	<b>Variance (%)</b>
<b>Total District Budget</b>		4,281,791	4,578,989	4,919,237		5,255,636	336,399	6.84%
<b>Carryover</b>		(20,000)	(20,000)	(20,000)		(20,000)	-	0.00%
<b>Revenue:</b>								
<b>Grants:</b>								
5260	Fire Act Grant						-	-
5430	Grant - FEMA - SAFER						-	-
<b>Total Grants</b>		-	-	-	-	-	-	-
4200	FDAT	(333,290)	(366,547)	(400,000)		(400,000)	-	0.00%
<b>Other:</b>								
4000/4100	Real Estate Tax							
4001	Fire Protection Contracts	-	-	-		-	-	-
1200	Capital Reserve Account	-	-	-		-	-	-
4800	Off-District Fires	-	-	-		-	-	-
4900	Interest Income	-	-	-		-	-	-
5100	Miscellaneous Income	-	-	-		-	-	-
5200	64 Lease	-	-	-		-	-	-
5350	Rebates / Refunds	(2,000)	(2,000)	(2,000)		(2,000)	-	0.00%
5400	CYFD JMA Expense Reimburseme	-	-	-		-	-	-
<b>Total Other</b>		(2,000)	(2,000)	(2,000)	-	(2,000)	-	0.00%
<b>Total Non-Levy Revenues</b>		(22,000)	(22,000)	(22,000)	-	(22,000)	-	0.00%
<b>Tax Levy Requirement</b>		3,926,501	4,190,442	4,497,237		4,833,636	336,399	7.48%
<b>Net A.V.</b>		120,815,494	128,940,651	138,380,766		148,731,831	10,351,065	7.48%
<b>Actual/Estimated Tax Rate</b>		\$3.2499	\$3.2499	\$3.2499		\$3.2499	\$0.0000	0.00%

Chino Valley Fire District  
Draft Budget FY 2021-22 'Blank'  
General Fund

		Budget FY19	Budget FY20	Budget FY21	Draft Budget FY22	Budget Variance \$\$	Budget Variance %
<b>Retained Funds</b>							
6400.1	Audit &Accounting	3,000	5,000	7,500	7,500	-	0.00%
6405.1	Other Professional Services						
	Fire Board Election	25,000	-	25,000	-	(25,000)	-100.00%
6410.1	Legal Services - routine	5,000	5,000	5,000	5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000	1,000	-	0.00%
						-	-
						-	-
<i>Total Retained Funds</i>		34,000	11,000	38,500	13,500	(25,000)	-64.94%
<b>Contingency</b>		20,000	20,000	20,000	20,000	-	0.00%
<b>Fire Authority Funding</b>							
6700.1	Fire Authority Funding	4,227,791	4,547,989	4,860,737	5,222,136	361,399	7.44%
<b>Total Expense Budget</b>		<b>4,281,791</b>	<b>4,578,989</b>	<b>4,919,237</b>	<b>5,255,636</b>	<b>336,399</b>	<b>6.84%</b>



**Draft 4/8/2021  
Fiscal Year 2021-22  
Table of Contents**

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The Central Yavapai Fire District Board of Directors has approved the posting and publication of the Fire District's Budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June \_\_, 2021 at \_\_\_\_\_ at 4:30 p.m.

Central Yavapai Fire District  
Revenue Budget FY 2021-22

	Budget FY 19	Budget FY 20	Budget FY 21	Draft Budget FY 22	Variance	Variance (%)
<b>Total District Budget</b>	16,901,072	18,365,210	19,878,685	21,420,132	1,541,447	7.75%
<b>Carryover</b>	-	-	-	-	-	-
<b>Revenue:</b>						
<b>Communications:</b>						
4775 Cell Tower Lease Agreements	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
5140.41 Tech Services Contracting	-	-	-	-	-	-
<b>Total Communications</b>	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
<b>Grants:</b>						
5260 Fire Act Grant Generator/TIC's	-	-	-	-	-	-
5410 Grant for Fire Training System	-	-	-	-	-	-
5430 Grant - FEMA - SAFER	-	-	-	-	-	-
<b>Total Grants</b>	-	-	-	-	-	-
4200 FDAT	(333,290)	(366,547)	(400,000)	(400,000)	-	0.00%
<b>Other:</b>						
4000/4100 Real Estate Tax	-	-	-	-	-	-
4001 Fire Protection Contracts	-	-	-	-	-	-
1200 Capital Reserve Account	-	-	-	-	-	-
4800 Off-District Fires	-	-	-	-	-	-
4900 Interest Income	-	-	-	-	-	-
5100 Miscellaneous Income	-	-	-	-	-	-
5200 Surplus Vehicles	-	-	-	-	-	-
5350 Paramedic Ride-In Charges	-	-	-	-	-	-
5400 Donations	-	-	-	-	-	-
<b>Total Other</b>	-	-	-	-	-	-
<b>Total Non-Levy Revenues</b>	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
<b>Tax Levy Requirement</b>	16,529,782	17,960,663	19,423,017	20,964,464	1,541,447	7.94%
<b>Net A.V.</b>	636,609,662	686,814,672	740,758,842	799,558,835	58,799,993	7.94%



Central Yavapai Fire District  
Draft Budget FY 2021-22 'Blank'  
General Fund

**Retained Funds**

		Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Draft Budget FY 22	Budget Variance \$\$	Budget Variance %
6400.1	Audit & Accounting	3,000	5,000	7,500		7,500	-	0.00%
6405.1	Other Professional Services							
	Fire Board Election	80,000	-	80,000		-	(80,000)	-100.00%
6410.1	Legal Services - Routine	5,000	5,000	5,000		5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000		1,000	-	0.00%
							-	-
	<i>Total Retained Funds</i>	89,000	11,000	93,500		13,500	(80,000)	-85.56%

**Contingency**

		20,000	20,000	20,000		20,000	-	0.00%
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**Fire Authority Funding**

6700.1	Fire Authority Funding	16,792,072	18,334,210	19,765,185		21,386,632	1,621,447	8.20%
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**Total Expense Budget**

		16,901,072	18,365,210	19,878,685		21,420,132	1,541,447	7.75%
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The Central Arizona Fire and Medical Authority Board of Directors have reviewed and approved the following financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805, 807.

CAFMA General Fund

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Fire Board Chairperson Date

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Fire Board Clerk Date

**Signature indicating approval on next page**

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**CHECK RECONCILIATION MARCH, 2021**

**Reconciliation:**

Beginning Balance:	\$	7,150,614.13
District Deposits/Interest Revenue:	\$	62,635.87
Transfer In: CYFD Ace/FY19-20 Recon	\$	501,019.92
Payroll Direct Deposit Adjustment:	\$	-
Disbursements:	\$	(1,846,045.54)
Transfer In: Fire Authority Funding	\$	412,908.78
<b>Ending Balance:</b>	<b>\$</b>	<b>6,281,133.16</b>

**Difference Between Balances:** \$ -

**Deposits Per Bank Statement:**

Fire District Deposits:	\$	60,186.73
Interest Income:	\$	2,449.14
Transfer In From CVFD:	\$	95,091.92
Transfer In From CYFD:	\$	317,816.86
Transfer In: CYFD Ace Drainage Lawsuit	\$	162,500.00
Transfer In: CYFD FY 19-20 Reconciliation	\$	243,428.00
Transfer In: County Error	\$	95,091.92

**Ending Balance:** \$ 976,564.57

**Bank Statement Balance:**

Balance Per Bank:	\$	6,288,400.46
Outstanding Checks:	\$	(7,267.30)
Outstanding Deposits:	\$	-
Adjustments:	\$	-
Payroll Direct Deposit:	\$	-

**Ending Balance:** \$ 6,281,133.16

**G/L Ending Balance:** \$ 6,281,133.16

**\$ 6,281,133.16**

**Bank Reconciliation Register:**

Checks From Accounts Payable:	\$	1,846,045.54
Checks From Payroll:		

**Total Checks:** \$ 1,846,045.54

Deposits From Accounts Receivable:	\$	59,340.41
Journal Entries From General Ledger:	\$	917,224.16
Outstanding Deposits:	\$	-
Adjustment: N/A	\$	-

**Ending Balance:** \$ 976,564.57

Reconciliation Approved By:

**Scott Freitag**

*Scott Freitag, Fire Chief*

Digitally signed by Scott Freitag  
Date: 2021.04.20 12:41:11 -07'00'

Reconciliation Reviewed By:

**Dave Tharp**

*David Tharp, Assistant Chief of Administration*

Digitally signed by Dave Tharp  
Date: 2021.04.15 17:17:01 -07'00'

Reconciliation Prepared By:

**Karen Butler Mauldin**

*Karen Butler Mauldin, Finance Manager*

Digitally signed by Karen Butler Mauldin  
Date: 2021.04.14 09:54:04 -07'00'



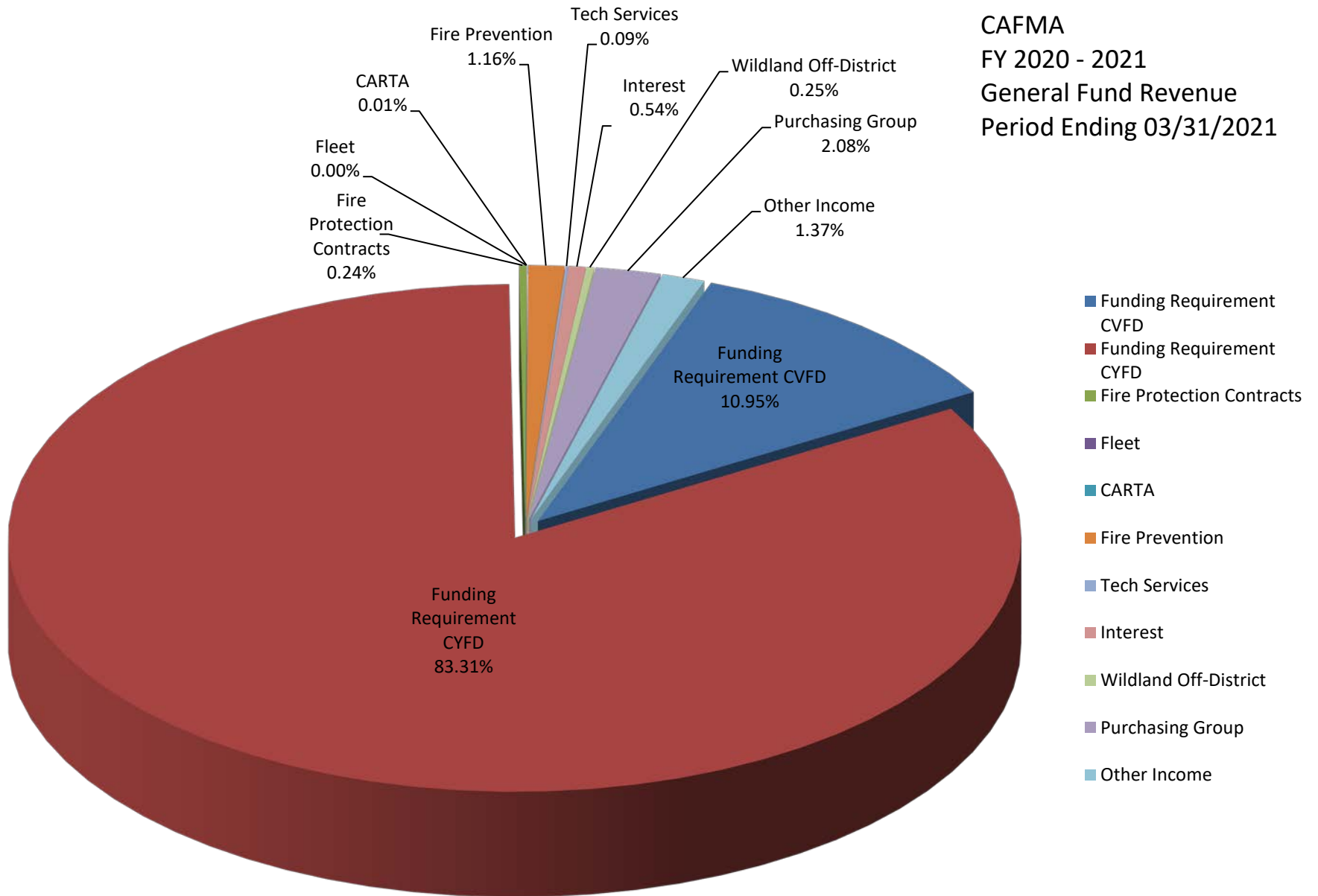
## 2020 - 2021 Cash Flow by Month : MARCH

	ACTUAL									PROJECTED		
	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
<b>Revenues:</b>												
Property Taxes from CYFD/CVFD	281,595	163,922	46,819	57,474	9,933,994	2,984,071	2,236,815	599,130	818,837	2,052,160	2,052,160	2,052,160
Fire Protection	132,823	30,479	13,094	20,331	(504)	1,064	2,064	1,837	2,126	15,000	15,000	15,000
Fee for Services	62,386	5,510	76,405	41,757	32,411	35,762	24,274	43,857	28,953	27,340	27,340	27,340
Interest Income	3,719	827	-	30,110	-	4,590	1,305	217	4,648	4,167	4,167	4,167
Grants	-	-	5,000	-	-	-	-	-	-	18,757	18,757	18,757
Misc. Non Levy	44,015	213,761	1,079,161	463,333	251,006	36,354	369,662	127,974	14,105	27,117	27,117	27,117
<b>RevenueTotals:</b>	524,537	414,500	1,220,479	613,006	10,216,908	3,061,841	2,634,120	773,016	868,669	2,144,540	2,144,540	2,144,540
<b>Expenditures:</b>												
Personnel Costs	2,048,818	1,656,201	1,602,160	1,826,006	2,076,395	2,039,818	1,564,994	1,445,105	1,438,125	1,736,857	1,736,857	1,736,857
Supplies	52,693	179,023	171,668	145,228	145,667	117,633	107,782	172,545	173,887	182,064	182,064	182,064
Utilites	16,578	18,694	15,761	18,240	21,549	13,958	16,089	17,941	17,059	20,530	20,530	20,530
Misc. Service Expenses	150,631	51,295	92,771	105,208	230,062	99,509	68,251	109,199	85,146	138,785	138,785	138,785
Capital Expenses	164,380	1,433,177	752,510	59,773	107,571	46,497	144,575	62,838	66,502	230,980	230,980	230,980
<b>ExpenditureTotals:</b>	2,433,101	3,338,391	2,634,870	2,154,455	2,581,244	2,317,415	1,901,692	1,807,629	1,780,719	2,309,215	2,309,215	2,309,215
Monthly Net Cash	(1,908,564)	(2,923,891)	(1,414,391)	(1,541,450)	7,635,664	744,425	732,428	(1,034,614)	(912,050)	(164,675)	(164,675)	(164,675)
Cumulative Net Cash	(738,544)	(3,662,435)	(5,076,826)	(6,618,276)	1,017,388	1,761,813	2,494,241	1,459,627	547,577			
Cash Balance (\$1.1 M Carryover)	1,170,020	(2,492,415)	(7,569,242)	(14,187,518)	(13,170,130)	(11,408,317)	(8,914,076)	(7,454,449)	(6,906,872)			
Capital Reserve	4,619,853	4,620,483	4,620,483	3,642,179	2,642,179	4,643,695	5,819,280	5,819,372	5,821,571			

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
REVENUE GRAPH DATA**

	<b>March 2021</b>	<b>YTD</b>	
	<b>Revenue</b>	<b>Budget</b>	<b>%</b>
Funding Requirement CVFD	\$ 95,092	\$ 4,860,737	10.95
Funding Requirement CYFD	\$ 723,745	\$ 19,765,185	83.31
Fire Protection Contracts	\$ 2,126	\$ 180,000	0.24
Fleet	\$ -	\$ 40,000	0.00
CARTA	\$ 50	\$ 41,000	0.01
Fire Prevention	\$ 10,065	\$ 81,730	1.16
Tech Services	\$ 767	\$ 189,345	0.09
Interest	\$ 4,648	\$ 50,000	0.54
Wildland Off-District	\$ 2,169	\$ 50,000	0.25
Purchasing Group	\$ 18,071	\$ 210,000	2.08
Other Income	\$ 11,936	\$ 266,485	1.37
<b>TOTALS:</b>	<b>\$ 868,669</b>	<b>\$ 25,734,482</b>	<b>100.00</b>

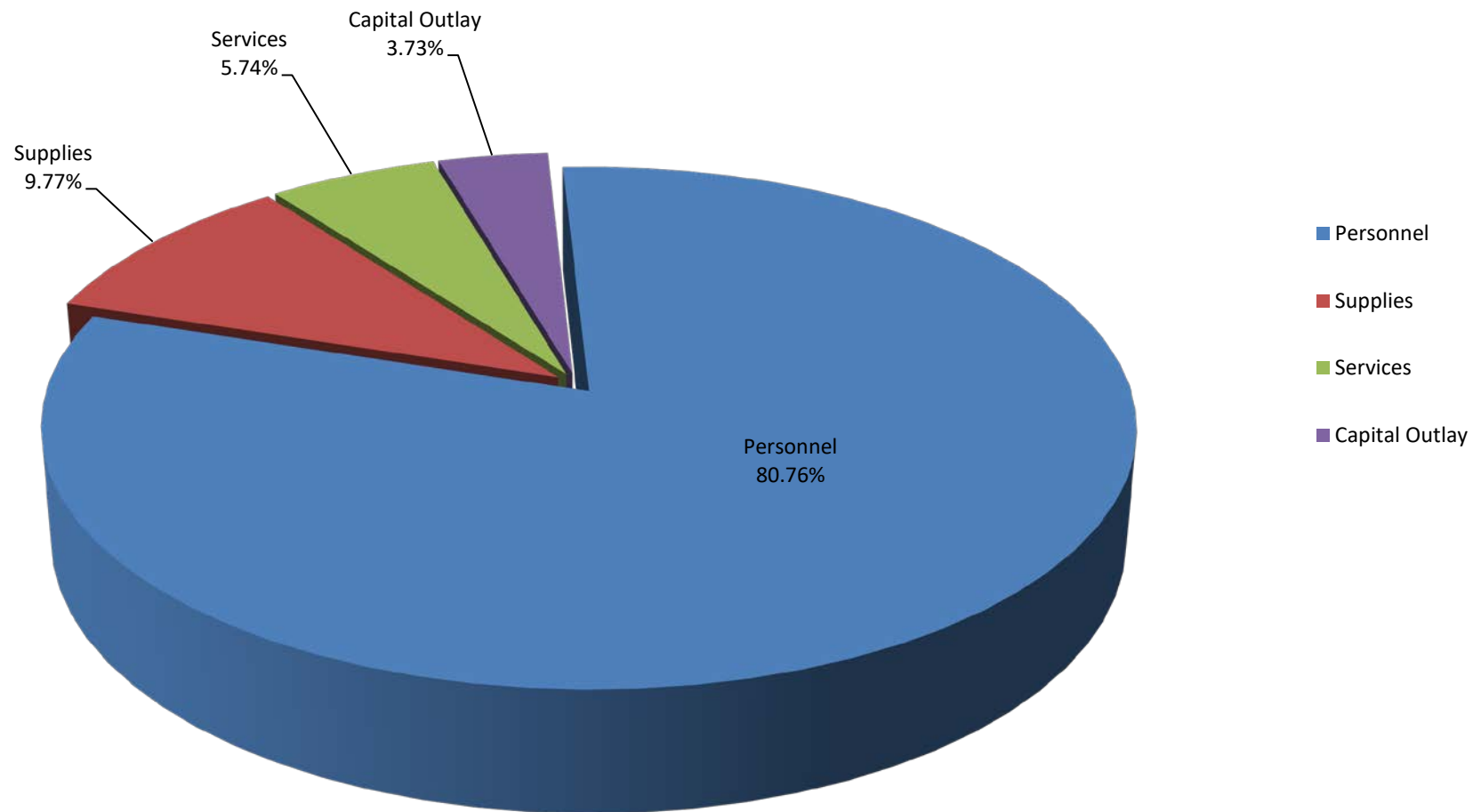
CAFMA  
FY 2020 - 2021  
General Fund Revenue  
Period Ending 03/31/2021



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
EXPENSE GRAPH DATA**

<b>March 2021</b>		<b>YTD</b>	
<b>Expense</b>		<b>Budget</b>	<b>%</b>
Personnel	\$ 1,438,125	\$ 20,842,279	80.76
Supplies	\$ 173,887	\$ 2,184,767	9.77
Services	\$ 102,205	\$ 1,911,784	5.74
Capital Outlay	\$ 66,502	\$ 2,771,754	3.73
<b>TOTAL:</b>	<b>\$ 1,780,719</b>	<b>\$ 27,710,584</b>	<b>100.00</b>

CAFMA  
FY 2020 - 2021  
General Fund Expenditures  
Period Ending 03/31/2021





**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**GENERAL FUND - MARCH, 2021**

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Transfer In: Chino Valley Fire District	\$	95,091.92
Transfer In: Central Yavapai Fire District	\$	317,816.86
Transfer In: CYFD - Ace Drainage Lawsuit	\$	162,500.00
Transfer In: CYFD - FY 19-20 FDAT Reconciliation	\$	243,428.00
Transfer In: Error By Treasurer - Completed Transfer Request Twice	\$	95,091.92
Fire District Deposits:	\$	60,186.73
Interest Received:	\$	2,449.14

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TOTAL	\$	976,564.57
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*Note: County corrected error on 4/15/21. Adjustment will be reflected in April 2021 reconciliation.*



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

AFMA - General Fund  
Fund: 6067340500



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

count	Period	YTD		
<b>067340500</b>	<b>CAFMA-General Fund</b>			
Begin Balance:	7,218,190.47	3,192,699.97		
Income:	976,564.57	27,616,150.89		
LOC Advance:	.00	.00		
Expense:	(1,906,354.58)	(24,520,450.40)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	(6,361.23)
Cash Balance:	6,288,400.46	6,288,400.46	End:	6,282,039.23

### Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
<b>067340500</b>	<b>CAFMA-General Fund</b>	<b>Beginning Balance:</b>	7,218,190.47	3,192,699.97
37122.0	Fire District Deposit		60,186.73	3,286,858.87
38108.0	Interest on Investments Charles Schwab		.00	3,349.19
38109.0	Interest on Investments St Treas		.00	2,622.20
38113.0	Interest on Investments-Wells Fargo		2,449.14	10,292.66
7376.0	Transfer in		913,928.70	24,313,027.97
91032.0	Warrants Redeemed		(1,906,354.58)	(21,345,238.40)
91702.0	Transfer out		.00	(3,175,212.00)
	<b>Ending Balance:</b>		<b>6,288,400.46</b>	<b>6,288,400.46</b>

### Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
<b>067340500</b>	<b>CAFMA-General Fund</b>		<b>Beginning Balance: 7,218,190.47</b>	
37122.0	Fire District Deposit		Source Code Total: 60,186.73	
03/05	CAFMA	0	6,338.39	C
03/05	CAFMA	0	19,880.44	C
03/11	CAFMA	0	7,846.75	C
03/18	CAFMA	0	957.90	C
03/18	CAFMA	0	9,697.76	C
03/24	CAFMA	0	6,381.06	C
03/25	CAFMA - Amex City Rebate	0	846.32	C
03/30	CAFMA	0	8,238.11	C
38113.0	Interest on Investments-Wells Fargo		Source Code Total: 2,449.14	
03/26	Investment Interest	0	2,449.14	C
7376.0	Transfer in		Source Code Total: 913,928.70	
03/10	Transfer per request dtd 3/10/21	0	162,500.00	C
03/10	Transfer per request dtd 3/10/21	0	243,428.00	C
03/16	Transfer per request dated 3/16/21	0	95,091.92	C
03/16	Transfer per request dtd 3/16/21	0	317,816.86	C
03/16	Transfer request per e-mail 3/16/21	0	95,091.92	C

County Error- Duplicate Transaction.



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

91032.0 Warrants Redeemed			Source Code Total: (1,906,354.58)	
03/01	Paid Warrants	0	(25,868.34)	D
03/02	Paid Warrants	0	(23,939.65)	D
03/03	Paid Warrants	0	(2,430.04)	D
03/04	Paid Warrants	0	(2,383.96)	D
03/05	Paid Warrants	0	(5,499.04)	D
03/08	Paid Warrants	0	(4,247.16)	D
03/09	Paid Warrants	0	(716,012.40)	D
03/11	Paid Warrants	0	(68,189.90)	D
03/12	Paid Warrants	0	(61,535.63)	D
03/15	Paid Warrants	0	(102,714.06)	D
03/16	Paid Warrants	0	(16,540.33)	D
03/17	Paid Warrants	0	(998.09)	D
03/18	Paid Warrants	0	(6,725.75)	D
03/19	Paid Warrants	0	(1,000.00)	D
03/22	Paid Warrants	0	(60.00)	D
03/23	Paid Warrants	0	(639,141.95)	D
03/24	Paid Warrants	0	(219.00)	D
03/25	Paid Warrants	0	(25,221.44)	D
03/26	Paid Warrants	0	(22,464.08)	D
03/29	Paid Warrants	0	(4,677.67)	D
03/30	Paid Warrants	0	(173,419.27)	D
03/31	Paid Warrants	0	(3,066.82)	D
6067340500 CAFMA-General Fund			Ending Balance: 6,288,400.46	

### Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
67340500 CAFMA-General Fund			Account Total: 1,912,715.81		
Fund: 5673			Fund Total: 1,912,715.81		
Status: OUTS			Status Total: 6,361.23		
/	0756730889	120.00	01/01/00	04/02/21	
/	0756730890	1,664.96	03/22/21	04/02/21	
/	0756730931	131.08	03/22/21	04/01/21	
/	0756730942	4,033.58	03/22/21	04/01/21	
/	0756730943	411.61	03/22/21	04/01/21	
Status: PAID			Status Total: 1,906,354.58		
/	0756730648	219.00	01/25/21	03/24/21	
/	0756730694	419.80	02/08/21	03/03/21	
/	0756730748	5.00	02/22/21	03/03/21	
/	0756730750	3,085.00	02/22/21	03/01/21	
/	0756730753	7,267.42	02/22/21	03/02/21	
/	0756730755	40.00	02/22/21	03/01/21	



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

/	0756730758	11,630.00	02/22/21	03/01/21
/	0756730760	2,489.15	02/22/21	03/18/21
/	0756730768	1,805.29	02/22/21	03/03/21
/	0756730769	4,247.16	02/22/21	03/08/21
/	0756730771	1,613.86	02/22/21	03/01/21
/	0756730772	250.00	02/22/21	03/01/21
/	0756730773	6,587.65	02/22/21	03/02/21
/	0756730774	128.07	02/22/21	03/02/21
/	0756730775	215.25	02/22/21	03/01/21
/	0756730777	191.19	02/22/21	03/02/21
/	0756730780	878.27	02/22/21	03/01/21
/	0756730781	111.76	02/22/21	03/02/21
/	0756730782	5,006.16	02/22/21	03/02/21
/	0756730783	3,600.87	02/22/21	03/01/21
/	0756730786	498.00	02/22/21	03/04/21
/	0756730788	4,088.74	02/22/21	03/01/21
/	0756730789	801.00	02/22/21	03/02/21
/	0756730790	1,546.36	02/22/21	03/02/21
/	0756730791	65.00	02/22/21	03/04/21
/	0756730792	199.95	02/22/21	03/03/21
/	0756730793	573.69	02/22/21	03/02/21
/	0756730794	122.58	02/22/21	03/02/21
/	0756730795	1,187.50	02/22/21	03/02/21
/	0756730796	700.00	02/22/21	03/04/21
/	0756730798	466.35	02/22/21	03/01/21
/	0756730799	86.24	02/22/21	03/02/21
/	0756730800	330.03	02/22/21	03/02/21
/	0756730804	1,120.96	02/22/21	03/04/21
/	0756730806	4,541.39	02/22/21	03/05/21
/	0756730808	957.65	02/22/21	03/05/21
/	0756730811	120.00	03/08/21	03/16/21
/	0756730812	1,144.94	03/08/21	03/15/21
/	0756730813	56.71	03/08/21	03/15/21
/	0756730814	8,402.01	03/08/21	03/16/21
/	0756730815	48,128.07	03/08/21	03/15/21
/	0756730825	2,161.60	03/08/21	03/16/21
/	0756730826	9,250.00	03/08/21	03/09/21
/	0756730827	2,448.67	03/08/21	03/15/21
/	0756730828	505.00	03/08/21	03/11/21
/	0756730829	90.00	03/08/21	03/15/21



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

/	0756730830	1,626.78	03/08/21	03/11/21
/	0756730831	432.43	03/08/21	03/18/21
/	0756730832	2,754.25	03/08/21	03/31/21
/	0756730833	13,865.03	03/08/21	03/15/21
/	0756730835	924.92	03/08/21	03/12/21
/	0756730836	2,019.00	03/08/21	03/12/21
/	0756730837	150.65	03/08/21	03/15/21
/	0756730838	22,491.08	03/08/21	03/15/21
/	0756730839	1,161.46	03/08/21	03/12/21
/	0756730840	39.04	03/08/21	03/12/21
/	0756730841	986.71	03/08/21	03/09/21
/	0756730842	705,775.69	03/08/21	03/09/21
/	0756730844	41,950.13	03/08/21	03/12/21
/	0756730845	256.70	03/08/21	03/11/21
/	0756730846	708.09	03/08/21	03/17/21
/	0756730847	5,838.50	03/08/21	03/11/21
/	0756730848	5,625.00	03/08/21	03/12/21
/	0756730849	537.42	03/08/21	03/15/21
/	0756730850	648.09	03/08/21	03/15/21
/	0756730851	662.15	03/08/21	03/12/21
/	0756730852	73.89	03/08/21	03/16/21
/	0756730853	1,480.72	03/08/21	03/12/21
/	0756730854	231.04	03/08/21	03/16/21
/	0756730855	1,154.59	03/08/21	03/16/21
/	0756730856	983.71	03/08/21	03/12/21
/	0756730857	674.14	03/08/21	03/16/21
/	0756730858	60.00	03/08/21	03/22/21
/	0756730859	3,306.17	03/08/21	03/18/21
/	0756730860	498.00	03/08/21	03/18/21
/	0756730861	1,504.76	03/08/21	03/16/21
/	0756730862	629.28	03/08/21	03/12/21
/	0756730865	350.00	03/08/21	03/23/21
/	0756730866	10.92	03/08/21	03/12/21
/	0756730867	56.99	03/08/21	03/16/21
/	0756730868	101.28	03/08/21	03/11/21
/	0756730869	2,790.00	03/08/21	03/12/21
/	0756730870	600.49	03/08/21	03/16/21
/	0756730872	1,000.00	03/08/21	03/19/21
/	0756730873	280.00	03/08/21	03/11/21
/	0756730874	2,250.00	03/08/21	03/11/21



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

/	0756730875	406.52	03/08/21	03/11/21
/	0756730876	313.46	03/08/21	03/12/21
/	0756730877	300.00	03/08/21	03/15/21
/	0756730878	1,474.82	03/08/21	03/16/21
/	0756730879	86.46	03/08/21	03/12/21
/	0756730880	1,027.46	03/08/21	03/15/21
/	0756730881	2,859.38	03/08/21	03/12/21
/	0756730882	46,744.12	03/08/21	03/11/21
/	0756730883	198.00	03/08/21	03/11/21
/	0756730884	86.00	03/08/21	03/16/21
/	0756730885	11,775.99	03/08/21	03/15/21
/	0756730886	9,983.00	03/08/21	03/11/21
/	0756730887	49.95	03/08/21	03/15/21
/	0756730888	290.00	03/08/21	03/17/21
/	0756730891	27.30	03/22/21	03/29/21
/	0756730892	8,989.45	03/22/21	03/26/21
/	0756730893	7,177.50	03/22/21	03/30/21
/	0756730894	220.46	03/22/21	03/25/21
/	0756730895	1,015.00	03/22/21	03/26/21
/	0756730896	175.00	03/22/21	03/31/21
/	0756730897	20,100.00	03/22/21	03/25/21
/	0756730898	2,823.82	03/22/21	03/30/21
/	0756730900	98.01	03/22/21	03/25/21
/	0756730901	2,779.82	03/22/21	03/26/21
/	0756730903	80.00	03/22/21	03/29/21
/	0756730904	1,144.26	03/22/21	03/29/21
/	0756730905	780.23	03/22/21	03/29/21
/	0756730906	636,921.98	03/22/21	03/23/21
/	0756730908	1,869.97	03/22/21	03/23/21
/	0756730910	260.68	03/22/21	03/26/21
/	0756730911	172.75	03/22/21	03/25/21
/	0756730912	223.79	03/22/21	03/29/21
/	0756730913	250.00	03/22/21	03/30/21
/	0756730915	110.61	03/22/21	03/29/21
/	0756730916	34.92	03/22/21	03/29/21
/	0756730917	1,215.05	03/22/21	03/25/21
/	0756730918	225.65	03/22/21	03/26/21
/	0756730919	50.82	03/22/21	03/26/21
/	0756730920	340.79	03/22/21	03/29/21
/	0756730921	3,710.25	03/22/21	03/26/21



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

/	0756730922	50.00	03/22/21	03/30/21
/	0756730923	160,659.57	03/22/21	03/30/21
/	0756730925	444.27	03/22/21	03/25/21
/	0756730926	2,896.83	03/22/21	03/26/21
/	0756730927	608.88	03/22/21	03/26/21
/	0756730929	173.86	03/22/21	03/29/21
/	0756730930	137.57	03/22/21	03/31/21
/	0756730932	44.80	03/22/21	03/29/21
/	0756730933	1,012.50	03/22/21	03/25/21
/	0756730934	1,770.04	03/22/21	03/25/21
/	0756730935	490.99	03/22/21	03/30/21
/	0756730936	1,967.39	03/22/21	03/30/21
/	0756730938	1,325.05	03/22/21	03/29/21
/	0756730939	1,276.69	01/01/00	03/26/21
/	0756730940	650.01	03/22/22	03/26/21
/	0756730941	392.06	03/22/21	03/29/21
/	0756730944	188.36	03/22/21	03/25/21
Count		Amount		
total OUTS:	5	6,361.23		
total PAID:	143	1,906,354.58		



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**CAPITAL RESERVE FUND - MARCH, 2021**

Interest Received:	\$	2,199.00
Transfer In: CAFMA	\$	-
Miscellaneous Adjustments:	\$	-
<hr/>		
TOTAL	\$	2,199.00
<hr/>		



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

(FMA-Capital Reserve Fund  
AFMA)



# Yavapai County Treasurer

## Monthly Statement

Date Range: 3/1/2021 to 3/31/2021

Account	Period	YTD		
<b>067340200</b>	<b>CAFMA-Capital Reserve Fund</b>			
Begin Balance:	5,819,372.04	9,712,484.87		
Income:	2,199.00	3,204,364.75		
LOC Advance:	.00	.00		
Expense:	.00	(7,095,278.58)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	5,821,571.04	5,821,571.04	End:	5,821,571.04

### Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
<b>067340200</b>	<b>CAFMA-Capital Reserve Fund</b>	<b>Beginning Balance:</b>	5,819,372.04	9,712,484.87
38108.0	Interest on Investments Charles Schwab		.00	10,144.67
38109.0	Interest on Investments St Treas		.00	2,631.69
38113.0	Interest on Investments-Wells Fargo		2,199.00	16,376.39
7376.0	Transfer in		.00	3,175,212.00
91702.0	Transfer out		.00	(7,095,278.58)
	<b>Ending Balance:</b>		<b>5,821,571.04</b>	<b>5,821,571.04</b>

### Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
<b>067340200</b>	<b>CAFMA-Capital Reserve Fund</b>		<b>Beginning Balance: 5,819,372.04</b>	
38113.0	Interest on Investments-Wells Fargo		Source Code Total: 2,199.00	
03/26	Investment Interest	0	2,199.00	C
	6067340200 CAFMA-Capital Reserve Fund		<b>Ending Balance: 5,821,571.04</b>	

CAFMA-Central Arizona Fire and Medical  
Bank Reconciliation Summary  
For the Bank Statement ending: 3/31/2021

BANK CONTROL ID: CAFMA - GENERAL FUND		DESC: GENERAL FUND	ACCOUNT NO: 1100
	Beginning Balance:	03/01/21	\$7,218,190.47
	Deposits and Credits:		\$976,564.57
	Checks and Charges:		(\$1,906,354.58)
	Adjustments:		\$0.00
	Ending Balance Per Reconciliation:		<u>\$6,288,400.46</u>
	Ending Balance Per Bank Statement:	03/31/21	\$6,288,400.46
	* Outstanding Deposits and Credits:	03/31/21	\$0.00
	* Outstanding Checks and Charges:	03/31/21	<u>(\$7,267.30)</u>
	Ending Book Balance:	03/31/21	<u>\$6,281,133.16</u>

\* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

**CAFMA-Central Arizona Fire and Medical**

BR Checks and Charges Cleared

For the Bank Statement ending: 3/31/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
01/25/21	756740648	SHRM	AP	CAFMA	\$219.00
02/08/21	756740694	Chains Required	AP	CAFMA	\$419.80
02/22/21	756740748	Arizona Dept. of Public Safety	AP	CAFMA	\$5.00
02/22/21	756740750	ASAP Systems	AP	CAFMA	\$3,085.00
02/22/21	756740753	Bound Tree Medical LLC	AP	CAFMA	\$7,267.42
02/22/21	756740755	Bradshaw Mtn Environmental Inc	AP	CAFMA	\$40.00
02/22/21	756740758	CareerCert	AP	CAFMA	\$11,630.00
02/22/21	756740760	Chains Required	AP	CAFMA	\$2,489.15
02/22/21	756740768	Coach Glass	AP	CAFMA	\$1,805.29
02/22/21	756740769	Crew Boss	AP	CAFMA	\$4,247.16
02/22/21	756740771	Curtis Tools for Heroes	AP	CAFMA	\$1,613.86
02/22/21	756740772	Desert Edge Auto Glass	AP	CAFMA	\$250.00
02/22/21	756740773	DELL MARKETING LP	AP	CAFMA	\$6,587.65
02/22/21	756740774	Dish Network	AP	CAFMA	\$128.07
02/22/21	756740775	Enerspect Medical Solutions	AP	CAFMA	\$215.25
02/22/21	756740777	FleetPride, Inc	AP	CAFMA	\$191.19
02/22/21	756740780	W.W. Grainger, Inc	AP	CAFMA	\$878.27
02/22/21	756740781	Hillyard-Flagstaff	AP	CAFMA	\$111.76
02/22/21	756740782	Immix Technology Inc	AP	CAFMA	\$5,006.16
02/22/21	756740783	INSIGHT PUBLIC SECTOR, INC	AP	CAFMA	\$3,600.87
02/22/21	756740786	Manzanita Landscaping, Inc	AP	CAFMA	\$498.00
02/22/21	756740788	Mitchell Repair Info. Comp LLC	AP	CAFMA	\$4,088.74
02/22/21	756740789	Motorola Solutions Inc	AP	CAFMA	\$801.00
02/22/21	756740790	Neumann High Country Doors	AP	CAFMA	\$1,546.36
02/22/21	756740791	Notary Bond Agency	AP	CAFMA	\$65.00
02/22/21	756740792	HEFNER, ARLETTA	AP	CAFMA	\$199.95
02/22/21	756740793	Praxair Distribution Inc	AP	CAFMA	\$573.69
02/22/21	756740794	Purchase Power	AP	CAFMA	\$122.58
02/22/21	756740795	Repaired by Faith	AP	CAFMA	\$1,187.50
02/22/21	756740796	Sandcastle Counseling, Inc	AP	CAFMA	\$700.00
02/22/21	756740798	Smart Document Solutions	AP	CAFMA	\$466.35
02/22/21	756740799	Besonson Tools LLC	AP	CAFMA	\$86.24
02/22/21	756740800	Staples Contract & Commmerc.Inc	AP	CAFMA	\$330.03
02/22/21	756740804	Tri Air Testing	AP	CAFMA	\$1,120.96
02/22/21	756740806	Verizon Wireless	AP	CAFMA	\$4,541.39
02/22/21	756740808	XEROX FINANCIAL SERVICES	AP	CAFMA	\$957.65
03/08/21	756740811	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$120.00
03/08/21	756740812	Able Saw, LLC	AP	CAFMA	\$1,144.94
03/08/21	756740813	Arizona General / Ace Hardware	AP	CAFMA	\$56.71
03/08/21	756740814	Action Graphics	AP	CAFMA	\$8,402.01
03/08/21	756740815	American Express, Inc.	AP	CAFMA	\$48,128.07
03/08/21	756740825	Amsoil Inc	AP	CAFMA	\$2,161.60
03/08/21	756740826	Anderson Asphalt Svcs&Contract	AP	CAFMA	\$9,250.00
03/08/21	756740827	APS	AP	CAFMA	\$2,448.67
03/08/21	756740828	Arizona PPE Recon, Inc	AP	CAFMA	\$505.00
03/08/21	756740829	BACKBOARDS BOOMERANG	AP	CAFMA	\$90.00
03/08/21	756740830	Bennett Oil	AP	CAFMA	\$1,626.78
03/08/21	756740831	Best Pick Disposal, Inc	AP	CAFMA	\$432.43
03/08/21	756740832	B&M Painting Inc	AP	CAFMA	\$2,754.25
03/08/21	756740833	Bound Tree Medical LLC	AP	CAFMA	\$13,865.03
03/08/21	756740835	Brackman's Paint & Body, Inc	AP	CAFMA	\$924.92
03/08/21	756740836	B & W Fire Security Systems	AP	CAFMA	\$2,019.00
03/08/21	756740837	Cable One Business	AP	CAFMA	\$150.65
03/08/21	756740838	Carahsoft Technology Corporati	AP	CAFMA	\$22,491.08
03/08/21	756740839	CenturyLink	AP	CAFMA	\$1,161.46
03/08/21	756740840	CenturyLink	AP	CAFMA	\$39.04
03/08/21	756740841	Chase Bank	AP	CAFMA	\$986.71
03/08/21	756740842	Chase Bank	AP	CAFMA	\$705,775.69
03/08/21	756740844	City of Prescott	AP	CAFMA	\$41,950.13
03/08/21	756740845	City of Prescott	AP	CAFMA	\$256.70
03/08/21	756740846	Coach Glass	AP	CAFMA	\$708.09
03/08/21	756740847	Cornelius, Nicolas J.	AP	CAFMA	\$5,838.50

**CAFMA-Central Arizona Fire and Medical**

BR Checks and Charges Cleared

For the Bank Statement ending: 3/31/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
03/08/21	756740848	Crisenberg, Gary	AP	CAFMA	\$5,625.00
03/08/21	756740849	Cummins Rocky Mountain LLC	AP	CAFMA	\$537.42
03/08/21	756740850	Curtis Tools for Heroes	AP	CAFMA	\$648.09
03/08/21	756740851	DH Pace Door Company Inc	AP	CAFMA	\$662.15
03/08/21	756740852	FACTORY MOTOR PARTS	AP	CAFMA	\$73.89
03/08/21	756740853	Freightliner of AZ, LLC	AP	CAFMA	\$1,480.72
03/08/21	756740854	Globalstar	AP	CAFMA	\$231.04
03/08/21	756740855	Michael M. Golightly & Assoc	AP	CAFMA	\$1,154.59
03/08/21	756740856	W.W. Grainger, Inc	AP	CAFMA	\$983.71
03/08/21	756740857	Interstate Batteries	AP	CAFMA	\$674.14
03/08/21	756740858	Jim's Alignment & Brake	AP	CAFMA	\$60.00
03/08/21	756740859	Kevin Lollar Electric, LLC	AP	CAFMA	\$3,306.17
03/08/21	756740860	Manzanita Landscaping, Inc	AP	CAFMA	\$498.00
03/08/21	756740861	Motorola Solutions Inc	AP	CAFMA	\$1,504.76
03/08/21	756740862	NAPA Auto Parts	AP	CAFMA	\$629.28
03/08/21	756740865	Northern AZ Premier Termite	AP	CAFMA	\$350.00
03/08/21	756740866	Norm's Lock & Safe	AP	CAFMA	\$10.92
03/08/21	756740867	Praxair Distribution Inc	AP	CAFMA	\$56.99
03/08/21	756740868	Prescott Steel & Welding	AP	CAFMA	\$101.28
03/08/21	756740869	Public Safety Crisis Solutions	AP	CAFMA	\$2,790.00
03/08/21	756740870	Prescott Valley Ace Hardware	AP	CAFMA	\$600.49
03/08/21	756740872	PV Economic Development Found	AP	CAFMA	\$1,000.00
03/08/21	756740873	Restored By Faith LLC	AP	CAFMA	\$280.00
03/08/21	756740874	Repaired by Faith	AP	CAFMA	\$2,250.00
03/08/21	756740875	RWC Group	AP	CAFMA	\$406.52
03/08/21	756740876	Sherwin Williams Company	AP	CAFMA	\$313.46
03/08/21	756740877	Spingola, Deborah	AP	CAFMA	\$300.00
03/08/21	756740878	The Hike Shack	AP	CAFMA	\$1,474.82
03/08/21	756740879	Town of Prescott Valley	AP	CAFMA	\$86.46
03/08/21	756740880	TruckPro, LLC	AP	CAFMA	\$1,027.46
03/08/21	756740881	Unisource Energy Services	AP	CAFMA	\$2,859.38
03/08/21	756740882	United Fire Equipment Company	AP	CAFMA	\$46,744.12
03/08/21	756740883	United Disposal, Inc	AP	CAFMA	\$198.00
03/08/21	756740884	Verified First, LLC	AP	CAFMA	\$86.00
03/08/21	756740885	US Bank Voyager Fleet Systems	AP	CAFMA	\$11,775.99
03/08/21	756740886	Yavapai Mechanical Plumbing	AP	CAFMA	\$9,983.00
03/08/21	756740887	York	AP	CAFMA	\$49.95
03/08/21	756740888	Zebrascares LLC	AP	CAFMA	\$290.00
03/22/21	756740891	A & E Reprographics, Inc	AP	CAFMA	\$27.30
03/22/21	756740892	APS	AP	CAFMA	\$8,989.45
03/22/21	756740893	Arizona Crisis Team (ACT)	AP	CAFMA	\$7,177.50
03/22/21	756740894	Arizona Emergency Products	AP	CAFMA	\$220.46
03/22/21	756740895	Arizona Fire District Associat	AP	CAFMA	\$1,015.00
03/22/21	756740896	Art's Locating LLC	AP	CAFMA	\$175.00
03/22/21	756740897	Arizona Woodworkers Supply	AP	CAFMA	\$20,100.00
03/22/21	756740898	Auto Trim Plus LLC	AP	CAFMA	\$2,823.82
03/22/21	756740900	Bennett Oil	AP	CAFMA	\$98.01
03/22/21	756740901	Bound Tree Medical LLC	AP	CAFMA	\$2,779.82
03/22/21	756740903	Bradshaw Mtn Environmental Inc	AP	CAFMA	\$80.00
03/22/21	756740904	Cable One Business	AP	CAFMA	\$1,144.26
03/22/21	756740905	CenturyLink	AP	CAFMA	\$780.23
03/22/21	756740906	Chase Bank	AP	CAFMA	\$636,921.98
03/22/21	756740908	Chase Card Services	AP	CAFMA	\$1,869.97
03/22/21	756740910	City of Prescott	AP	CAFMA	\$260.68
03/22/21	756740911	City of Prescott	AP	CAFMA	\$172.75
03/22/21	756740912	Cummins Rocky Mountain LLC	AP	CAFMA	\$223.79
03/22/21	756740913	Desert Edge Auto Glass	AP	CAFMA	\$250.00
03/22/21	756740915	FACTORY MOTOR PARTS	AP	CAFMA	\$110.61
03/22/21	756740916	FEDEX	AP	CAFMA	\$34.92
03/22/21	756740917	GEN-TECH	AP	CAFMA	\$1,215.05
03/22/21	756740918	W.W. Grainger, Inc	AP	CAFMA	\$225.65
03/22/21	756740919	Healthcare Medical Waste Svcs	AP	CAFMA	\$50.82

BR Checks and Charges Cleared

For the Bank Statement ending: 3/31/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
03/22/21	756740920	Hillyard-Flagstaff	AP	CAFMA	\$340.79
03/22/21	756740921	INSIGHT PUBLIC SECTOR, INC	AP	CAFMA	\$3,710.25
03/22/21	756740922	Int'l Society of Fire Svc Ins	AP	CAFMA	\$50.00
03/22/21	756740923	KAIROS Health Arizona, Inc	AP	CAFMA	\$160,659.57
03/22/21	756740925	Lamb Chevrolet	AP	CAFMA	\$444.27
03/22/21	756740926	Markets West Office Furniture	AP	CAFMA	\$2,896.83
03/22/21	756740927	Matheson Tri-Gas, Inc	AP	CAFMA	\$608.88
03/22/21	756740929	O'Reilly Auto Parts	AP	CAFMA	\$173.86
03/22/21	756740930	Pitney Bowes Global Financial	AP	CAFMA	\$137.57
03/22/21	756740932	Prescott Valley Ace Hardware	AP	CAFMA	\$44.80
03/22/21	756740933	Repaired by Faith	AP	CAFMA	\$1,012.50
03/22/21	756740934	RWC Group	AP	CAFMA	\$1,770.04
03/22/21	756740935	Smart Document Solutions	AP	CAFMA	\$490.99
03/22/21	756740936	Staples Contract & Commer.Inc	AP	CAFMA	\$1,967.39
03/22/21	756740938	Teleflex Funding LLC	AP	CAFMA	\$1,325.05
03/22/21	756740939	The Hike Shack	AP	CAFMA	\$1,276.69
03/22/21	756740940	Town of Prescott Valley	AP	CAFMA	\$650.01
03/22/21	756740941	Unisource Energy Services	AP	CAFMA	\$392.06
03/22/21	756740944	Yavapai Mechanical Plumbing	AP	CAFMA	\$188.36
TOTAL CHECKS AND CHARGES CLEARED:					\$1,906,354.58

BR Checks and Charges Outstanding

For the Bank Statement ending: 3/31/21

CAFMA		General Fund		General Fund		1100
Date	Document	Description	Module	Company	Amount	
01/11/21	756740539	AZ Center for Fire Svc Excel	AP	CAFMA	\$25.00	
01/25/21	756740608	AZ Center for Fire Svc Excel	AP	CAFMA	\$425.00	
02/22/21	756740809	Yavapai County Assessor's Offi	AP	CAFMA	\$50.00	
03/22/21	756740889	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$120.00	
03/22/21	756740890	Action Graphics	AP	CAFMA	\$1,664.96	
03/22/21	756740899	AZ Center for Fire Svc Excel	AP	CAFMA	\$25.00	
03/22/21	756740914	Dish Network	AP	CAFMA	\$128.07	
03/22/21	756740928	NextCare Arizona LLC	AP	CAFMA	\$253.00	
03/22/21	756740931	Purchase Power	AP	CAFMA	\$131.08	
03/22/21	756740942	Verizon Wireless	AP	CAFMA	\$4,033.58	
03/22/21	756740943	XEROX FINANCIAL SERVICES	AP	CAFMA	\$411.61	
TOTAL CHECKS AND CHARGES OUTSTANDING:					\$7,267.30	



BR Deposits and Credits Cleared  
For the Bank Statement ending: 3/31/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
03/04/21	3687	Deposit	AR	CAFMA	\$17,324.42
03/04/21	3688	Deposit	AR	CAFMA	\$4,066.13
03/04/21	3689	Deposit	AR	CAFMA	\$4,828.28
03/10/21	3692	Deposit	AR	CAFMA	\$6,251.98
03/10/21	3693	Deposit	AR	CAFMA	\$1,594.77
03/17/21	3694	Deposit	AR	CAFMA	\$323.99
03/17/21	3695	Deposit	AR	CAFMA	\$8,372.76
03/17/21	3697	Deposit	AR	CAFMA	\$1,325.00
03/17/21	3698	Deposit	AR	CAFMA	\$633.91
03/24/21	3699	Deposit	AR	CAFMA	\$4,791.30
03/24/21	3700	Deposit	AR	CAFMA	\$1,589.76
03/30/21	3702	Deposit	AR	CAFMA	\$812.46
03/30/21	3703	Deposit	AR	CAFMA	\$7,425.65
03/31/21	Cash With Yav Cty	Fire Authority Funding March 2	GL	CAFMA	\$412,908.78
03/31/21	Cash With Yav Cty	CYFD Trf In - FY 19-20 FDAT Re	GL	CAFMA	\$243,428.00
03/31/21	Cash With Yav Cty	CYFD Trf In - Ace Drainage Law	GL	CAFMA	\$162,500.00
03/31/21	Cash With Yav Cty	GF - Interest Revenue March 20	GL	CAFMA	\$2,449.14
03/31/21	Cash With Yav Cty	American Express Quarterly Reb	GL	CAFMA	\$846.32
03/31/21	Cash With YavCty	Error By Treasurer - CVFD Trf	GL	CAFMA	\$95,091.92
TOTAL DEPOSITS AND CREDITS CLEARED:					<u>\$976,564.57</u>

BR Deposits and Credits Outstanding

For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount
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TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
<b>MODULE: CHECKS FROM ACCOUNTS PAYABLE</b>						
<b>BANK CONTROL ID: CAFMA - GENERAL FUND</b>						
756740811	03/08/21	Marked	No	A1 Water Bulk Delivery Svc LLC	04/14/21	\$120.00
756740812	03/08/21	Marked	No	Able Saw, LLC	04/14/21	\$1,144.94
756740813	03/08/21	Marked	No	Arizona General / Ace Hardware	04/14/21	\$56.71
756740814	03/08/21	Marked	No	Action Graphics	04/14/21	\$8,402.01
756740815	03/08/21	Marked	No	American Express, Inc.	04/14/21	\$48,128.07
756740825	03/08/21	Marked	No	Amsoil Inc	04/14/21	\$2,161.60
756740826	03/08/21	Marked	No	Anderson Asphalt Svcs&Contract	04/14/21	\$9,250.00
756740827	03/08/21	Marked	No	APS	04/14/21	\$2,448.67
756740828	03/08/21	Marked	No	Arizona PPE Recon, Inc	04/14/21	\$505.00
756740829	03/08/21	Marked	No	BACKBOARDS BOOMERANG	04/14/21	\$90.00
756740830	03/08/21	Marked	No	Bennett Oil	04/14/21	\$1,626.78
756740831	03/08/21	Marked	No	Best Pick Disposal, Inc	04/14/21	\$432.43
756740832	03/08/21	Marked	No	B&M Painting Inc	04/14/21	\$2,754.25
756740833	03/08/21	Marked	No	Bound Tree Medical LLC	04/14/21	\$13,865.03
756740835	03/08/21	Marked	No	Brackman's Paint & Body, Inc	04/14/21	\$924.92
756740836	03/08/21	Marked	No	B & W Fire Security Systems	04/14/21	\$2,019.00
756740837	03/08/21	Marked	No	Cable One Business	04/14/21	\$150.65
756740838	03/08/21	Marked	No	Carahsoft Technology Corporati	04/14/21	\$22,491.08
756740839	03/08/21	Marked	No	CenturyLink	04/14/21	\$1,161.46
756740840	03/08/21	Marked	No	CenturyLink	04/14/21	\$39.04
756740841	03/08/21	Marked	No	Chase Bank	04/14/21	\$986.71
756740842	03/08/21	Marked	No	Chase Bank	04/14/21	\$705,775.69
756740844	03/08/21	Marked	No	City of Prescott	04/14/21	\$41,950.13
756740845	03/08/21	Marked	No	City of Prescott	04/14/21	\$256.70
756740846	03/08/21	Marked	No	Coach Glass	04/14/21	\$708.09
756740847	03/08/21	Marked	No	Cornelius, Nicolas J.	04/14/21	\$5,838.50
756740848	03/08/21	Marked	No	Crisenberg, Gary	04/14/21	\$5,625.00
756740849	03/08/21	Marked	No	Cummins Rocky Mountain LLC	04/14/21	\$537.42
756740850	03/08/21	Marked	No	Curtis Tools for Heroes	04/14/21	\$648.09
756740851	03/08/21	Marked	No	DH Pace Door Company Inc	04/14/21	\$662.15
756740852	03/08/21	Marked	No	FACTORY MOTOR PARTS	04/14/21	\$73.89
756740853	03/08/21	Marked	No	Freightliner of AZ, LLC	04/14/21	\$1,480.72
756740854	03/08/21	Marked	No	Globalstar	04/14/21	\$231.04
756740855	03/08/21	Marked	No	Michael M. Golightly & Assoc	04/14/21	\$1,154.59
756740856	03/08/21	Marked	No	W.W. Grainger, Inc	04/14/21	\$983.71
756740857	03/08/21	Marked	No	Interstate Batteries	04/14/21	\$674.14
756740858	03/08/21	Marked	No	Jim's Alignment & Brake	04/14/21	\$60.00
756740859	03/08/21	Marked	No	Kevin Lollar Electric, LLC	04/14/21	\$3,306.17
756740860	03/08/21	Marked	No	Manzanita Landscaping, Inc	04/14/21	\$498.00
756740861	03/08/21	Marked	No	Motorola Solutions Inc	04/14/21	\$1,504.76
756740862	03/08/21	Marked	No	NAPA Auto Parts	04/14/21	\$629.28
756740865	03/08/21	Marked	No	Northern AZ Premier Termite	04/14/21	\$350.00
756740866	03/08/21	Marked	No	Norm's Lock & Safe	04/14/21	\$10.92
756740867	03/08/21	Marked	No	Praxair Distribution Inc	04/14/21	\$56.99
756740868	03/08/21	Marked	No	Prescott Steel & Welding	04/14/21	\$101.28
756740869	03/08/21	Marked	No	Public Safety Crisis Solutions	04/14/21	\$2,790.00
756740870	03/08/21	Marked	No	Prescott Valley Ace Hardware	04/14/21	\$600.49
756740872	03/08/21	Marked	No	PV Economic Development Found	04/14/21	\$1,000.00
756740873	03/08/21	Marked	No	Restored By Faith LLC	04/14/21	\$280.00
756740874	03/08/21	Marked	No	Repaired by Faith	04/14/21	\$2,250.00
756740875	03/08/21	Marked	No	RWC Group	04/14/21	\$406.52
756740876	03/08/21	Marked	No	Sherwin Williams Company	04/14/21	\$313.46
756740877	03/08/21	Marked	No	Spingola, Deborah	04/14/21	\$300.00
756740878	03/08/21	Marked	No	The Hike Shack	04/14/21	\$1,474.82
756740879	03/08/21	Marked	No	Town of Prescott Valley	04/14/21	\$86.46
756740880	03/08/21	Marked	No	TruckPro, LLC	04/14/21	\$1,027.46
756740881	03/08/21	Marked	No	Unisource Energy Services	04/14/21	\$2,859.38
756740882	03/08/21	Marked	No	United Fire Equipment Company	04/14/21	\$46,744.12
756740883	03/08/21	Marked	No	United Disposal, Inc	04/14/21	\$198.00
756740884	03/08/21	Marked	No	Verified First, LLC	04/14/21	\$86.00
756740885	03/08/21	Marked	No	US Bank Voyager Fleet Systems	04/14/21	\$11,775.99
756740886	03/08/21	Marked	No	Yavapai Mechanical Plumbing	04/14/21	\$9,983.00

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
756740887	03/08/21	Marked	No	York	04/14/21	\$49.95
756740888	03/08/21	Marked	No	Zebrascares LLC	04/14/21	\$290.00
756740889	03/22/21	Retrieved	No	A1 Water Bulk Delivery Svc LLC		\$120.00
756740890	03/22/21	Retrieved	No	Action Graphics		\$1,664.96
756740891	03/22/21	Marked	No	A & E Reprographics, Inc	04/14/21	\$27.30
756740892	03/22/21	Marked	No	APS	04/14/21	\$8,989.45
756740893	03/22/21	Marked	No	Arizona Crisis Team (ACT)	04/14/21	\$7,177.50
756740894	03/22/21	Marked	No	Arizona Emergency Products	04/14/21	\$220.46
756740895	03/22/21	Marked	No	Arizona Fire District Associat	04/14/21	\$1,015.00
756740896	03/22/21	Marked	No	Art's Locating LLC	04/14/21	\$175.00
756740897	03/22/21	Marked	No	Arizona Woodworkers Supply	04/14/21	\$20,100.00
756740898	03/22/21	Marked	No	Auto Trim Plus LLC	04/14/21	\$2,823.82
756740899	03/22/21	Retrieved	No	AZ Center for Fire Svc Excel		\$25.00
756740900	03/22/21	Marked	No	Bennett Oil	04/14/21	\$98.01
756740901	03/22/21	Marked	No	Bound Tree Medical LLC	04/14/21	\$2,779.82
756740903	03/22/21	Marked	No	Bradshaw Mtn Environmental Inc	04/14/21	\$80.00
756740904	03/22/21	Marked	No	Cable One Business	04/14/21	\$1,144.26
756740905	03/22/21	Marked	No	CenturyLink	04/14/21	\$780.23
756740906	03/22/21	Marked	No	Chase Bank	04/14/21	\$636,921.98
756740908	03/22/21	Marked	No	Chase Card Services	04/14/21	\$1,869.97
756740910	03/22/21	Marked	No	City of Prescott	04/14/21	\$260.68
756740911	03/22/21	Marked	No	City of Prescott	04/14/21	\$172.75
756740912	03/22/21	Marked	No	Cummins Rocky Mountain LLC	04/14/21	\$223.79
756740913	03/22/21	Marked	No	Desert Edge Auto Glass	04/14/21	\$250.00
756740914	03/22/21	Retrieved	No	Dish Network		\$128.07
756740915	03/22/21	Marked	No	FACTORY MOTOR PARTS	04/14/21	\$110.61
756740916	03/22/21	Marked	No	FEDEX	04/14/21	\$34.92
756740917	03/22/21	Marked	No	GEN-TECH	04/14/21	\$1,215.05
756740918	03/22/21	Marked	No	W.W. Grainger, Inc	04/14/21	\$225.65
756740919	03/22/21	Marked	No	Healthcare Medical Waste Svcs	04/14/21	\$50.82
756740920	03/22/21	Marked	No	Hillyard-Flagstaff	04/14/21	\$340.79
756740921	03/22/21	Marked	No	INSIGHT PUBLIC SECTOR, INC	04/14/21	\$3,710.25
756740922	03/22/21	Marked	No	Int'l Society of Fire Svc Ins	04/14/21	\$50.00
756740923	03/22/21	Marked	No	KAIROS Health Arizona, Inc	04/14/21	\$160,659.57
756740925	03/22/21	Marked	No	Lamb Chevrolet	04/14/21	\$444.27
756740926	03/22/21	Marked	No	Markets West Office Furniture	04/14/21	\$2,896.83
756740927	03/22/21	Marked	No	Matheson Tri-Gas, Inc	04/14/21	\$608.88
756740928	03/22/21	Retrieved	No	NextCare Arizona LLC		\$253.00
756740929	03/22/21	Marked	No	O'Reilly Auto Parts	04/14/21	\$173.86
756740930	03/22/21	Marked	No	Pitney Bowes Global Financial	04/14/21	\$137.57
756740931	03/22/21	Retrieved	No	Purchase Power		\$131.08
756740932	03/22/21	Marked	No	Prescott Valley Ace Hardware	04/14/21	\$44.80
756740933	03/22/21	Marked	No	Repaired by Faith	04/14/21	\$1,012.50
756740934	03/22/21	Marked	No	RWC Group	04/14/21	\$1,770.04
756740935	03/22/21	Marked	No	Smart Document Solutions	04/14/21	\$490.99
756740936	03/22/21	Marked	No	Staples Contract & Commmerc.Inc	04/14/21	\$1,967.39
756740938	03/22/21	Marked	No	Teleflex Funding LLC	04/14/21	\$1,325.05
756740939	03/22/21	Marked	No	The Hike Shack	04/14/21	\$1,276.69
756740940	03/22/21	Marked	No	Town of Prescott Valley	04/14/21	\$650.01
756740941	03/22/21	Marked	No	Unisource Energy Services	04/14/21	\$392.06
756740942	03/22/21	Retrieved	No	Verizon Wireless		\$4,033.58
756740943	03/22/21	Retrieved	No	XEROX FINANCIAL SERVICES		\$411.61
756740944	03/22/21	Marked	No	Yavapai Mechanical Plumbing	04/14/21	\$188.36
SUB TOTAL FOR BANK:						\$1,846,045.54
TOTAL FOR MODULE:						\$1,846,045.54

MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND						
3687	03/04/21	Marked	No	Deposit	04/14/21	\$17,324.42
3688	03/04/21	Marked	No	Deposit	04/14/21	\$4,066.13
3689	03/04/21	Marked	No	Deposit	04/14/21	\$4,828.28

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND					(CONTINUED)	
3692	03/10/21	Marked	No	Deposit	04/14/21	\$6,251.98
3693	03/10/21	Marked	No	Deposit	04/14/21	\$1,594.77
3694	03/17/21	Marked	No	Deposit	04/14/21	\$323.99
3695	03/17/21	Marked	No	Deposit	04/14/21	\$8,372.76
3697	03/17/21	Marked	No	Deposit	04/14/21	\$1,325.00
3698	03/17/21	Marked	No	Deposit	04/14/21	\$633.91
3699	03/24/21	Marked	No	Deposit	04/14/21	\$4,791.30
3700	03/24/21	Marked	No	Deposit	04/14/21	\$1,589.76
3702	03/30/21	Marked	No	Deposit	04/14/21	\$812.46
3703	03/30/21	Marked	No	Deposit	04/14/21	\$7,425.65
					SUB TOTAL FOR BANK:	\$59,340.41
					TOTAL FOR MODULE:	\$59,340.41

MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER

BANK CONTROL ID: CAFMA - GENERAL FUND						
Cash With Yav Cty	03/31/21	Marked	No	Fire Authority Funding March 2	04/14/21	\$412,908.78
Cash With Yav Cty	03/31/21	Marked	No	CYFD Trf In - FY 19-20 FDAT Re	04/14/21	\$243,428.00
Cash With Yav Cty	03/31/21	Marked	No	CYFD Trf In - Ace Drainage Law	04/14/21	\$162,500.00
Cash With Yav Cty	03/31/21	Marked	No	GF - Interest Revenue March 20	04/14/21	\$2,449.14
Cash With Yav Cty	03/31/21	Marked	No	American Express Quarterly Reb	04/14/21	\$846.32
Cash With YavCty	03/31/21	Marked	No	Error By Treasurer - CVFD Trf	04/14/21	\$95,091.92
					SUB TOTAL FOR BANK:	\$917,224.16
					TOTAL FOR MODULE:	\$917,224.16

CAFMA-Central Arizona Fire and Medical  
BR Adjustments Report  
For the Bank Statement ending:

Date	Document	Description	GL Account	Offset Amt	Adj. Amt
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DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

4/14/21  
9:21:14 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Current Period					Year To Date			
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
<u>Revenues</u>									
CVFD Funding Requirement	10310000000	\$190,183.84	\$0.00	\$190,183.84	0.0%	\$3,385,728.28	\$4,860,737.00	\$ (1,475,008.72)	(30.3)%
CYFD Funding Requirement	10320000000	723,744.86	0.00	723,744.86	0.0	13,832,021.11	19,765,185.00	(5,933,163.89)	(30.0)
Fire Protection Contracts	10400100000	2,126.48	0.00	2,126.48	0.0	203,316.60	180,000.00	23,316.60	13.0
Outside Agency Work-Vehicle Maint	10430000000	0.00	0.00	0.00	0.0	17,275.77	40,000.00	(22,724.23)	(56.8)
Construction Permits	10440000000	9,905.00	0.00	9,905.00	0.0	76,861.43	51,250.00	25,611.43	50.0
Operational Permits	10442500000	160.00	0.00	160.00	0.0	641.00	1,700.00	(1,059.00)	(62.3)
Special Events	10443000000	0.00	0.00	0.00	0.0	464.00	2,680.00	(2,216.00)	(82.7)
State of AZ/Off-District Fires	10480000000	2,168.77	0.00	2,168.77	0.0	2,487,571.36	50,000.00	2,437,571.36	4875.1
Interest Income-General Fund	10490000000	2,449.14	0.00	2,449.14	0.0	16,264.05	50,000.00	(33,735.95)	(67.5)
Interest Income-Cap Rsv Fund	10490100000	2,199.00	0.00	2,199.00	0.0	29,152.75	0.00	29,152.75	0.0
Misc. Revenues	10510000000	5,824.44	0.00	5,824.44	0.0	38,220.82	10,900.00	27,320.82	250.6
PAWUIC/ Defensible Space Reimbursements	10512531000	0.00	0.00	0.00	0.0	4,175.43	24,000.00	(19,824.57)	(82.6)
Tech Services Contracting Revenue	10514041000	767.45	0.00	767.45	0.0	125,565.51	179,345.00	(53,779.49)	(30.0)
Supplies for Outside Agency Work	10514141000	0.00	0.00	0.00	0.0	0.00	10,000.00	(10,000.00)	(100.0)
Rebates/Refunds	10535000000	1,011.32	0.00	1,011.32	0.0	3,364.15	0.00	3,364.15	0.0
Donations	10540000000	5,100.00	0.00	5,100.00	0.0	11,900.00	500.00	11,400.00	2280.0
Grants-FEMA- SAFER	10543000000	0.00	0.00	0.00	0.0	5,000.00	225,085.00	(220,085.00)	(97.8)
Misc. Prevention	10560000000	0.00	0.00	0.00	0.0	0.00	2,100.00	(2,100.00)	(100.0)
Warehouse Purchasing Group	10570000000	18,070.74	0.00	18,070.74	0.0	145,433.86	210,000.00	(64,566.14)	(30.7)
61 Lease Revenue	10585500000	0.00	0.00	0.00	0.0	30,000.00	30,000.00	0.00	0.0
CARTA Classes	10590000000	0.00	0.00	0.00	0.0	6,500.00	15,000.00	(8,500.00)	(56.7)
CPR/EMS classes	10590500000	50.00	0.00	50.00	0.0	2,711.50	26,000.00	(23,288.50)	(89.6)
Net Revenues		\$963,761.04	\$0.00	\$963,761.04	0.0 %	\$20,422,167.62	\$25,734,482.00	\$ (5,312,314.38)	(20.6)%
<u>Personnel Expenses</u>									
Salaries/Admin	10610010000	\$74,930.24	\$0.00	\$ (74,930.24)	0.0%	\$713,578.66	\$1,022,883.00	\$309,304.34	30.2%
Salaries/Prevention	10610020000	22,456.52	0.00	(22,456.52)	0.0	208,901.34	352,567.00	143,665.66	40.7
Salaries/Operations	10610030000	622,476.54	0.00	(622,476.54)	0.0	5,893,225.95	8,097,069.00	2,203,843.05	27.2
Salaries/Training	10610035000	15,997.28	0.00	(15,997.28)	0.0	144,574.11	221,291.00	76,716.89	34.7
Salaries/Communications	10610041000	30,326.40	0.00	(30,326.40)	0.0	287,200.80	413,027.00	125,826.20	30.5
Salaries/Facilities Maintenance	10610043000	9,265.60	0.00	(9,265.60)	0.0	86,861.60	117,679.00	30,817.40	26.2
Salaries/Fleet Maint	10610048000	27,808.00	0.00	(27,808.00)	0.0	262,629.60	380,092.00	117,462.40	30.9
Salaries/Warehouse	10610049000	11,381.00	0.00	(11,381.00)	0.0	100,908.35	149,070.00	48,161.65	32.3
CEO/ Fire Chief	10610110000	11,877.70	0.00	(11,877.70)	0.0	112,838.15	155,939.00	43,100.85	27.6
Special Detail/Fire Pals	10610320400	0.00	0.00	0.00	0.0	0.00	12,600.00	12,600.00	100.0
Special Detail/ Babysitting Classes	10610320402	0.00	0.00	0.00	0.0	0.00	250.00	250.00	100.0
Special Detail/Prev/Spec Ev Assign Pay	10610320403	62.50	0.00	(62.50)	0.0	162.50	4,500.00	4,337.50	96.4

4/14/21  
9:21:14 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Spec Det/Ops CPR Prgrm Int/Ext	10610330425	150.00	0.00	(150.00)	0.0	2,437.50	5,000.00	2,562.50	51.3
Telestaff Maintenance	10610330426	0.00	0.00	0.00	0.0	32.18	2,000.00	1,967.82	98.4
Spec Det/Ops Employee Hlth Immuniz Prgrm	10610330431	0.00	0.00	0.00	0.0	0.00	1,400.00	1,400.00	100.0
Spec Det/Ops CISD Program Shift Peers	10610330435	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Spec Det/Ops/Tower Work	10610330439	0.00	0.00	0.00	0.0	1,080.00	6,500.00	5,420.00	83.4
Spec Det/Ops Haz Mat Program	10610330440	0.00	0.00	0.00	0.0	87.50	625.00	537.50	86.0
Spec Det/Ops Hose Program	10610330441	0.00	0.00	0.00	0.0	512.50	500.00	(12.50)	(2.5)
Spec Det/Ops SCBA Program	10610330442	0.00	0.00	0.00	0.0	2,432.29	6,500.00	4,067.71	62.6
Spec Det/Ops Recruit Academy	10610330447	0.00	0.00	0.00	0.0	0.00	8,700.00	8,700.00	100.0
Spec Det/Ops Promo Testing	10610330449	0.00	0.00	0.00	0.0	0.00	8,250.00	8,250.00	100.0
Spec Det/ Ops Misc.	10610330452	1,162.50	0.00	(1,162.50)	0.0	12,031.25	8,000.00	(4,031.25)	(50.4)
Spec Duty Training	10610335476	0.00	0.00	0.00	0.0	0.00	2,600.00	2,600.00	100.0
Spec Det/Trng Instr CARTA	10610335479	0.00	0.00	0.00	0.0	362.50	5,000.00	4,637.50	92.8
Spec Det/ In House EMS Training	10610335482	3,000.00	0.00	(3,000.00)	0.0	8,725.00	25,000.00	16,275.00	65.1
Spec Det/Tower Rescue/Instructor	10610335483	0.00	0.00	0.00	0.0	0.00	1,000.00	1,000.00	100.0
Spec Det/ Warehouse	10610349451	0.00	0.00	0.00	0.0	862.50	5,000.00	4,137.50	82.8
Acting Pay - Administration	10610410000	10.00	0.00	(10.00)	0.0	407.00	0.00	(407.00)	0.0
Acting Pay - Prevention	10610420000	0.00	0.00	0.00	0.0	30.00	500.00	470.00	94.0
Acting Pay - Ops	10610430000	3,088.50	0.00	(3,088.50)	0.0	37,710.75	52,560.00	14,849.25	28.3
Acting Pay - Fleet Maintenace	10610448000	0.00	0.00	0.00	0.0	40.00	400.00	360.00	90.0
Vacation/ Sick Leave Buy Back	10610530000	0.00	0.00	0.00	0.0	84,666.93	300,000.00	215,333.07	71.8
O.T. Salaries/Admin	10611010000	18.14	0.00	(18.14)	0.0	2,007.11	9,000.00	6,992.89	77.7
O.T. Salaries/ Prevention	10611020000	0.00	0.00	0.00	0.0	1,197.09	15,000.00	13,802.91	92.0
Recall O.T./Operations	10611030000	1,279.83	0.00	(1,279.83)	0.0	11,689.52	45,000.00	33,310.48	74.0
SWAT Response / Coverage	10611030250	(334.65)	0.00	334.65	0.0	(1,596.24)	9,000.00	10,596.24	117.7
O.T. Salaries/CARTA	10611035000	0.00	0.00	0.00	0.0	779.74	2,828.00	2,048.26	72.4
O.T. Salaries/Tech Seives	10611041000	1,047.40	0.00	(1,047.40)	0.0	12,513.76	25,000.00	12,486.24	49.9
O.T. Salaries/Comm-Outside Agency	10611041561	(631.61)	0.00	631.61	0.0	(631.61)	0.00	631.61	0.0
O.T. Salaries/Facilities Maintenance	10611043000	0.00	0.00	0.00	0.0	297.54	5,000.00	4,702.46	94.0
O.T. Salaries/ Fleet Maintenance	10611048000	668.99	0.00	(668.99)	0.0	12,374.67	23,000.00	10,625.33	46.2
O.T. Salaries/Warehouse	10611049000	0.00	0.00	0.00	0.0	1,690.86	15,000.00	13,309.14	88.7
FLSA Pay	10611130000	43,029.59	0.00	(43,029.59)	0.0	406,675.93	601,572.00	194,896.07	32.4
Shift O.T./Operations	10611230000	0.00	0.00	0.00	0.0	599.40	0.00	(599.40)	0.0
Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA	10611230200	14,544.29	0.00	(14,544.29)	0.0	234,242.07	385,000.00	150,757.93	39.2
Off District Wildland Fires	10611431000	12,030.11	0.00	(12,030.11)	0.0	1,145,271.18	20,000.00	(1,125,271.18)	(5626.4)
Training Captain OT	10611535300	8,657.33	0.00	(8,657.33)	0.0	21,193.34	29,200.00	8,006.66	27.4
Trng Cov/Special Duty Pay	10611535304	150.00	0.00	(150.00)	0.0	1,581.25	4,950.00	3,368.75	68.1
Trng Cov/EVOC Driver Training Inst Pay	10611535307	0.00	0.00	0.00	0.0	8,649.01	2,500.00	(6,149.01)	(246.0)



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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Trng Cov/Swift Water Training Officers	10611535380	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Trng Cov/Engine Co Training Coverage	10611835326	0.00	0.00	0.00	0.0	0.00	12,600.00	12,600.00	100.0
Trng Cov/OT Eng Co Trng Coverage	10611835330	0.00	0.00	0.00	0.0	773.12	26,500.00	25,726.88	97.1
Trng Cov/ OT Special Ops Training	10611835336	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0
Trng Cov/Paramedic Upgrade Training	10611835337	0.00	0.00	0.00	0.0	0.00	10,000.00	10,000.00	100.0
Trng Cov/ OT TRT/ HAZ MAT Training	10611835338	0.00	0.00	0.00	0.0	0.00	12,000.00	12,000.00	100.0
ASRS Retirement/Admin	10612910000	7,244.52	0.00	(7,244.52)	0.0	68,200.48	90,850.00	22,649.52	24.9
ASRS Retirement/Prevention	10612920000	1,645.76	0.00	(1,645.76)	0.0	15,081.84	31,969.00	16,887.16	52.8
ASRS Retirement/Training	10612935000	343.14	0.00	(343.14)	0.0	2,283.67	4,040.00	1,756.33	43.5
ASRS Retirement/Tech Services	10612941000	4,071.53	0.00	(4,071.53)	0.0	41,633.43	53,527.00	11,893.57	22.2
ASRS Retirement/Facilities Maintenance	10612943000	1,202.46	0.00	(1,202.46)	0.0	11,289.53	14,991.00	3,701.47	24.7
ASRS Retirement/Fleet Maint	10612948000	2,598.12	0.00	(2,598.12)	0.0	25,079.33	36,678.00	11,598.67	31.6
ASRS Retirement/Warehouse	10612949000	1,390.26	0.00	(1,390.26)	0.0	15,535.81	20,049.00	4,513.19	22.5
PSPRS/Admin	10613010000	9,630.32	0.00	(9,630.32)	0.0	91,322.46	116,311.00	24,988.54	21.5
PSPRS/Prevention	10613020000	0.00	0.00	0.00	0.0	50.00	100.00	50.00	50.0
PSPRS Operations	10613030000	270,849.25	0.00	(270,849.25)	0.0	2,875,058.28	4,070,318.00	1,195,259.72	29.4
PSPRS/ CARTA	10613035000	6,709.66	0.00	(6,709.66)	0.0	72,973.33	84,170.00	11,196.67	13.3
PSPRS/ Fleet Maint	10613048000	4,136.30	0.00	(4,136.30)	0.0	46,474.62	50,646.00	4,171.38	8.2
401A/Admin	10613210000	0.00	0.00	0.00	0.0	12,490.11	58,862.00	46,371.89	78.8
401A/ Prevention	10613220000	0.00	0.00	0.00	0.0	0.00	12,380.00	12,380.00	100.0
401A Retirement / Ops	10613230000	22,559.47	0.00	(22,559.47)	0.0	232,179.98	539,857.00	307,677.02	57.0
401A/ Fire Chief	10613310000	736.42	0.00	(736.42)	0.0	14,989.78	30,595.00	15,605.22	51.0
Worker's Comp Insurance/Admin	10615010000	0.00	0.00	0.00	0.0	168,207.61	28,554.00	(139,653.61)	(489.1)
Worker's Comp/Prevention	10615020000	0.00	0.00	0.00	0.0	917.18	22,909.00	21,991.82	96.0
Worker's Comp / Ops	10615030000	0.00	0.00	0.00	0.0	441,580.35	561,044.00	119,463.65	21.3
Worker's Comp/Training	10615035000	0.00	0.00	0.00	0.0	804.54	13,322.00	12,517.46	94.0
Worker's Comp/Comm	10615041000	0.00	0.00	0.00	0.0	1,355.65	26,036.00	24,680.35	94.8
Worker's Comp/Facilities	10615043000	0.00	0.00	0.00	0.0	426.41	7,292.00	6,865.59	94.2
Worker's Comp/Maint	10615048000	0.00	0.00	0.00	0.0	1,267.15	23,984.00	22,716.85	94.7
Worker's Comp/Warehouse	10615049000	0.00	0.00	0.00	0.0	374.11	9,752.00	9,377.89	96.2
Worker's Comp/Volunteers	10615110000	0.00	0.00	0.00	0.0	0.00	126.00	126.00	100.0
Worker's Comp Wages Reimbursement	10616500000	(519.65)	0.00	519.65	0.0	(519.65)	0.00	519.65	0.0
Unemployment Insurance/Admin	10617010000	12.79	0.00	(12.79)	0.0	123.97	3,211.00	3,087.03	96.1
Unemployment/Prevention	10617020000	0.42	0.00	(0.42)	0.0	138.97	1,284.00	1,145.03	89.2
Unemployment Insurance/Ops	10617030000	0.53	0.00	(0.53)	0.0	671.99	25,901.00	25,229.01	97.4
Unemployment / Training	10617035000	0.63	0.00	(0.63)	0.0	69.96	642.00	572.04	89.1
Unemployment/Communications	10617041000	0.00	0.00	0.00	0.0	27.99	1,070.00	1,042.01	97.4
Unemployment/Facilities	10617043000	0.23	0.00	(0.23)	0.0	11.19	428.00	416.81	97.4

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Unemployment/Maint	10617048000	0.24	0.00	(0.24)	0.0	28.01	1,070.00	1,041.99	97.4
Unemployment/Warehouse	10617049000	2.74	0.00	(2.74)	0.0	82.55	535.00	452.45	84.6
401A-ASRS/Admin	10618010000	3,469.10	0.00	(3,469.10)	0.0	32,548.39	55,762.00	23,213.61	41.6
401A-ASRS/Prevention	10618020000	798.76	0.00	(798.76)	0.0	7,324.72	14,183.00	6,858.28	48.4
401A-ASRS/Training	10618035000	174.10	0.00	(174.10)	0.0	1,149.09	2,225.00	1,075.91	48.4
401A-ASRS/Communication	10618041000	1,945.18	0.00	(1,945.18)	0.0	19,890.37	27,458.00	7,567.63	27.6
401A-ASRS/Facilities Maint	10618043000	574.46	0.00	(574.46)	0.0	5,393.53	7,606.00	2,212.47	29.1
401A-ASRS/ Maint	10618048000	1,241.24	0.00	(1,241.24)	0.0	11,981.64	17,921.00	5,939.36	33.1
401A-ASRS/ Warehouse	10618049000	705.62	0.00	(705.62)	0.0	7,761.35	10,172.00	2,410.65	23.7
Medicare / Admin	10618110000	1,223.37	0.00	(1,223.37)	0.0	13,411.55	17,223.00	3,811.45	22.1
Medicare Exp/Prevention	10618120000	316.74	0.00	(316.74)	0.0	2,954.91	5,589.00	2,634.09	47.1
Medicare / OPS	10618130000	10,064.81	0.00	(10,064.81)	0.0	108,234.39	141,213.00	32,978.61	23.4
Medicare Exp/CARTA	10618135000	233.95	0.00	(233.95)	0.0	2,378.01	3,250.00	871.99	26.8
Medicare Exp/Communications	10618141000	443.22	0.00	(443.22)	0.0	4,543.63	6,451.00	1,907.37	29.6
Medicare Exp/Facilities Maintenance	10618143000	128.50	0.00	(128.50)	0.0	1,208.69	1,779.00	570.31	32.1
Medicare Exp/Maint	10618148000	406.60	0.00	(406.60)	0.0	4,121.61	5,851.00	1,729.39	29.6
Medicare Exp/Warehouse	10618149000	165.02	0.00	(165.02)	0.0	1,815.11	2,379.00	563.89	23.7
Post Employment Health Plan	10618530000	9,148.78	0.00	(9,148.78)	0.0	97,407.19	107,966.00	10,558.81	9.8
Medical Insurance./Admin	10619010000	11,684.55	0.00	(11,684.55)	0.0	104,206.98	140,544.00	36,337.02	25.9
Medical Insurance/Prevention	10619020000	2,928.92	0.00	(2,928.92)	0.0	24,273.89	48,312.00	24,038.11	49.8
Medical Insurance/OPS	10619030000	86,458.29	0.00	(86,458.29)	0.0	777,723.62	1,071,648.00	293,924.38	27.4
Medical Insurance/Training	10619035000	2,156.69	0.00	(2,156.69)	0.0	17,084.52	35,136.00	18,051.48	51.4
Medical Insurance/Comm	10619041000	3,891.83	0.00	(3,891.83)	0.0	34,824.43	48,312.00	13,487.57	27.9
Medical Insurance/Facilities	10619043000	1,464.46	0.00	(1,464.46)	0.0	13,092.14	17,568.00	4,475.86	25.5
Medical Insurance/Maint	10619048000	3,426.99	0.00	(3,426.99)	0.0	30,634.91	46,116.00	15,481.09	33.6
Medical Insurance/Warehouse	10619049000	1,470.11	0.00	(1,470.11)	0.0	11,815.03	21,960.00	10,144.97	46.2
Medical Insurance Assistance/OPS	10619130000	46,536.17	0.00	(46,536.17)	0.0	400,023.39	416,000.00	15,976.61	3.8
Training and Travel - Facilities Mtc	10659043000	0.00	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
<b>Total Personnel Expenses</b>		<b>\$1,438,124.80</b>	<b>\$0.00</b>	<b>\$(1,438,124.80)</b>	<b>0.0 %</b>	<b>\$15,697,620.42</b>	<b>\$20,842,279.00</b>	<b>\$5,144,658.58</b>	<b>24.7 %</b>
<b><u>Supply Expenses</u></b>									
Office Supplies / Admin	10620010000	\$4.01	\$0.00	\$(4.01)	0.0%	\$308.47	\$500.00	\$191.53	38.3%
Office Supplies / Tech Services	10620041000	0.00	0.00	0.00	0.0	177.80	500.00	322.20	64.4
Office Supplies	10620049000	504.58	0.00	(504.58)	0.0	5,230.39	12,500.00	7,269.61	58.2
Computer Supplies & Software / Training	10620135000	642.00	0.00	(642.00)	0.0	12,721.65	17,200.00	4,478.35	26.0
Computer Supplies & Equipment / Communic	10620141000	10,311.58	0.00	(10,311.58)	0.0	168,385.49	252,455.00	84,069.51	33.3
In House Dupl & Prtg	10620510000	902.60	0.00	(902.60)	0.0	11,909.64	15,000.00	3,090.36	20.6
In House Dupl & Prtg/ Warehouse	10620549000	0.00	0.00	0.00	0.0	9,096.60	17,250.00	8,153.40	47.3

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
District Fire Corps Program	10621010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
District Mapping Program	10621141000	0.00	0.00	0.00	0.0	3,444.40	8,700.00	5,255.60	60.4
Employee Health & Wellness Supplies	10621230000	0.00	0.00	0.00	0.0	0.00	157.00	157.00	100.0
Medical Supplies	10621530000	6,434.87	0.00	(6,434.87)	0.0	120,421.82	134,166.00	13,744.18	10.2
CPR Supplies & Books	10621630000	2,353.40	0.00	(2,353.40)	0.0	2,353.40	10,000.00	7,646.60	76.5
Medical Equipment Replacement	10621730000	626.69	0.00	(626.69)	0.0	10,978.38	21,000.00	10,021.62	47.7
Fuel (Diesel & Gas)	10622048000	13,500.78	0.00	(13,500.78)	0.0	114,485.16	285,000.00	170,514.84	59.8
Oil & Lubr. (Routine)	10622148000	2,346.61	0.00	(2,346.61)	0.0	8,572.30	18,500.00	9,927.70	53.7
Uniforms/Admin	10623010000	0.00	0.00	0.00	0.0	0.00	2,975.00	2,975.00	100.0
Uniforms-Freitag, Scott	10623010100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tharp, Dave	10623010101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Frawley, Teresa	10623010103	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Butler, Karen	10623010104	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Brookins, Patty	10623010105	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - DeJoria, Dana	10623010106	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Dixon, Susanne	10623010109	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Bliss, Scott	10623010111	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Viscardi, Karen	10623010112	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Burch, Kylee	10623010114	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Katie Reeves	10623010116	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Lambrecht, Marci	10623010117	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Slay, Marcie	10623010118	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Balstis, Carol	10623010120	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Sims, Lacie	10623010121	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Goodman, Kathy	10623010122	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Rose, Cody	10623010212	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Prevention	10623020000	12.64	0.00	(12.64)	0.0	250.64	2,750.00	2,499.36	90.9
Uniforms-Chase, Rick	10623020100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith, Andie	10623020101	0.00	0.00	0.00	0.0	0.00	225.00	225.00	100.0
Uniforms - Dowdy, Chuck	10623020106	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Brett Mills	10623020107	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Operations	10623030000	11,168.24	0.00	(11,168.24)	0.0	62,464.42	79,850.00	17,385.58	21.8
Uniforms-Davis, Brad	10623030102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Carothers, Cougan	10623030103	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Abel, Todd	10623030104	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Burch, Brian	10623030105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Duplessis, Rob	10623030107	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fields, Brody	10623030108	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
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Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Uniforms-Lys, Damian	10623030110	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mauldin, Mark	10623030111	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Niemynsi, Doug	10623030115	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Olson, Rick	10623030116	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Prange, Ross	10623030118	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith, Travis	10623030119	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Stooks, Craig	10623030120	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Baker, Mark	10623030123	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Brown, Dennis	10623030125	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Bushman, James	10623030126	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Curry, Robert	10623030127	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Edwards, David	10623030129	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fields, Zach	10623030130	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fournier, Nick	10623030131	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hlavack, Evan	10623030132	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Huddleston, Michael	10623030133	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Horstman, Stephen	10623030134	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-King, Jeremiah	10623030135	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kuykendall, Jeff	10623030136	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Litchfield, Ron	10623030137	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McFadden, Mike	10623030138	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Nolan, Jason	10623030139	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Pruitt, Rob	10623030142	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Seets, JW	10623030143	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tucker, Mike	10623030144	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Barmum, Josh	10623030146	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Blum, Rodney	10623030148	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cruz, Steve	10623030150	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cunningham, Cody	10623030151	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Dibble, Gordon	10623030152	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Eckle, Kellan	10623030153	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Ferris, Ryan	10623030154	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kirk, Jason	10623030155	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-Kontz, Mike	10623030156	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Loperman, Keith	10623030157	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mazon, Josh	10623030158	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mazzella, Marc	10623030159	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McFadden, Matt	10623030160	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Uniforms-Croft, Adam	10623030161	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Parra, Payton	10623030164	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Pena, Chris	10623030165	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Poliakon, Brett	10623030166	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Postula, Justin	10623030167	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Postula, Karl	10623030168	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Reyes, Adam	10623030169	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Ryan, Keith	10623030171	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Sheldon, Wes	10623030172	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Sims, Mike	10623030173	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Wittenberg, Dave	10623030174	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Jones, Shaun	10623030175	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Perkins, Shane	10623030176	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Wagner, Adam	10623030177	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Butler, Jason	10623030179	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Turner, Kenny	10623030181	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Trask, Ryan	10623030182	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Runo, Kyle	10623030183	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Brunk, Jake	10623030184	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mayhall, Matt	10623030186	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cox, Phillip	10623030187	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms- Apolinar, Jon	10623030188	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Buchanan, Ben	10623030189	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-Bulter, Scott	10623030190	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Buntin, Darrell	10623030191	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Copenhaver, Doug	10623030192	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Davidson, Glenn	10623030194	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Douglas, Ren	10623030195	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Gallman, Timothy	10623030196	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Ginn, Eric	10623030197	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Guzzo, Nick	10623030200	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Ingrao, Jory	10623030201	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Jacobson, Terry	10623030202	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Lynch, Peter	10623030204	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Muniz, Tom Jr.	10623030206	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Nelson, Mike	10623030207	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Rendl, Bob	10623030209	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Roberts, Jerry	10623030210	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Uniforms-Roche, Ben	10623030211	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Schuster, Alan	10623030213	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Snyder, Tim	10623030214	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-Stewart, Jeff	10623030215	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tarver, Shawn	10623030216	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms- Zazueta, Rob	10623030217	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McCarty Dan	10623030218	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Butterfield, Jesse	10623030220	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Rafters, Cody	10623030221	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-Weiland, Kayleen	10623030222	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Burch, Caden	10623030223	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hall, Jace	10623030224	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith Russell	10623030225	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McGuire, Thaddeus	10623030226	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Rocha, Edgar	10623030227	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Thompson, Jake	10623030228	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Vanatta, Justin	10623030229	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hallawell, Nate	10623030230	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tillich, Tim	10623030231	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hutchison, Ethan	10623030232	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Gillhan, Jim	10623030233	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Moore, Aaron	10623030234	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Harper, Leslie	10623030235	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Perez, Tony	10623030237	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms,Gray, JT	10623030238	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-DeChame, Zachary	10623030239	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McIntire, Jacob	10623030240	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Redfern, Joshuah	10623030241	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith, Jacob	10623030242	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Basurto, Leo	10623030251	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Feddema, John	10623030300	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Operations - Honor Guard	10623030540	0.00	0.00	0.00	0.0	0.00	4,000.00	4,000.00	100.0
Uniforms - Training	10623035000	0.00	0.00	0.00	0.0	705.08	4,200.00	3,494.92	83.2
Uniforms-Parra Dustin	10623035105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Jimenez, Valentin	10623035108	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Merrill, Erik	10623035205	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Communications	10623041000	0.00	0.00	0.00	0.0	224.62	2,000.00	1,775.38	88.8
Uniforms-Frazier, Tony	10623041101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Uniforms-Legge, David	10623041102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Freeman, Michael	10623041103	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Van Tuyl, Jonah	10623041104	0.00	0.00	0.00	0.0	37.07	450.00	412.93	91.8
Uniforms-Overmyer, Titus	10623041105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Facilities Maintenance	10623043000	0.00	0.00	0.00	0.0	43.36	1,000.00	956.64	95.7
Uniforms-Crossman, Eric	10623043101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Deering, Andrew	10623043102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fleet Maintenance	10623048000	0.00	0.00	0.00	0.0	293.89	2,750.00	2,456.11	89.3
Uniforms-Scaife, Domenic	10623048100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Beck, David	10623048102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kohler, Travis	10623048105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Peckman, Chris	10623048107	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Burch, Bryten	10623048108	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Warehouse	10623049000	0.00	0.00	0.00	0.0	0.00	1,250.00	1,250.00	100.0
Uniforms - Trujillo, Erik	10623049101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Rorick - Norm	10623049102	0.00	0.00	0.00	0.0	0.00	225.00	225.00	100.0
Protective Clothing	10623130000	505.00	0.00	(505.00)	0.0	21,938.86	123,510.00	101,571.14	82.2
Station Boots	10623130100	1,780.05	0.00	(1,780.05)	0.0	15,231.12	18,300.00	3,068.88	16.8
Library Reference Materials / Admin	10624010000	0.00	0.00	0.00	0.0	0.00	2,764.00	2,764.00	100.0
Operations Supplies/Routine	10624030000	0.00	0.00	0.00	0.0	405.98	5,550.00	5,144.02	92.7
Library Reference Materials/Tr Ctr	10624035000	395.04	0.00	(395.04)	0.0	1,603.82	6,450.00	4,846.18	75.1
Communications Supplies / Routine	10624041000	0.00	0.00	0.00	0.0	215.72	1,000.00	784.28	78.4
Facilities Maint Supplies/Routine	10624043000	0.00	0.00	0.00	0.0	28.00	530.00	502.00	94.7
Supplies/Prevention	10624220000	0.00	0.00	0.00	0.0	324.27	2,840.00	2,515.73	88.6
Supplies / Fleet Maintenance	10624248000	495.87	0.00	(495.87)	0.0	9,231.89	12,000.00	2,768.11	23.1
Supplies / Warehouse	10624249000	639.88	0.00	(639.88)	0.0	1,541.69	6,000.00	4,458.31	74.3
Library Reference Materials/Prevention	10624320000	0.00	0.00	0.00	0.0	1,115.11	2,960.00	1,844.89	62.3
Pub Ed/School Ed/Prevention	10624520000	0.00	0.00	0.00	0.0	7,170.05	12,015.00	4,844.95	40.3
Public Education/EMS	10624530000	0.00	0.00	0.00	0.0	102.30	2,500.00	2,397.70	95.9
Supplies-Warehouse Purchasing Group	10624549000	13,058.75	0.00	(13,058.75)	0.0	139,679.86	200,000.00	60,320.14	30.2
PAWUIC Defensiblw Space Grant	10624920010	0.00	0.00	0.00	0.0	0.00	24,000.00	24,000.00	100.0
Vehicle Maint (Routine)	10625048000	7,323.45	0.00	(7,323.45)	0.0	65,585.20	150,000.00	84,414.80	56.3
Vehicle Maint (Special Prjcts)	10625148000	1,432.51	0.00	(1,432.51)	0.0	4,056.54	6,500.00	2,443.46	37.6
FF Equipment Maintenance	10626048000	1,068.84	0.00	(1,068.84)	0.0	6,643.18	24,500.00	17,856.82	72.9
SCBA Supplies & Maint	10626348000	0.00	0.00	0.00	0.0	6,649.86	21,500.00	14,850.14	69.1
Tire Replacement	10626548000	2,275.41	0.00	(2,275.41)	0.0	20,253.58	50,000.00	29,746.42	59.5
Tire Repair	10626648000	24.01	0.00	(24.01)	0.0	1,842.40	4,000.00	2,157.60	53.9
Building Maint Supplies	10627043001	1,415.49	0.00	(1,415.49)	0.0	8,705.34	20,500.00	11,794.66	57.5

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Building Maint Supplies/Prevention	10627043002	144.10	0.00	(144.10)	0.0	585.96	2,500.00	1,914.04	76.6
Building Maint Supplies-Administration	10627043011	486.11	0.00	(486.11)	0.0	7,060.29	7,000.00	(60.29)	(0.9)
Building Maint Supplies/CARTA	10627043035	498.00	0.00	(498.00)	0.0	15,112.06	13,500.00	(1,612.06)	(11.9)
Building Maint Supplies/Comm Building	10627043041	235.74	0.00	(235.74)	0.0	443.65	4,000.00	3,556.35	88.9
Building Maint Supplies/Maint Facility	10627043048	459.55	0.00	(459.55)	0.0	4,324.82	5,000.00	675.18	13.5
Building Maint Supplies/Warehouse	10627043049	154.26	0.00	(154.26)	0.0	3,411.18	5,000.00	1,588.82	31.8
Building Maint Supplies/Sta 50	10627043050	673.45	0.00	(673.45)	0.0	1,681.17	4,000.00	2,318.83	58.0
Building Maint Supplies/Sta 51	10627043051	125.51	0.00	(125.51)	0.0	601.22	5,600.00	4,998.78	89.3
Building Maint Supplies/Sta 52	10627043052	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Building Maint Supplies/Sta 53	10627043053	188.36	0.00	(188.36)	0.0	1,774.80	5,000.00	3,225.20	64.5
Building Maint Supplies/Sta 54	10627043054	87.32	0.00	(87.32)	0.0	1,417.28	5,000.00	3,582.72	71.7
Building Maint Supplies/Sta 56	10627043056	0.00	0.00	0.00	0.0	253.63	2,000.00	1,746.37	87.3
Building Maint Supplies/Sta 57	10627043057	0.00	0.00	0.00	0.0	562.62	5,000.00	4,437.38	88.7
Building Maint Supplies/Sta 58	10627043058	2.36	0.00	(2.36)	0.0	673.92	5,000.00	4,326.08	86.5
Building Maint Supplies/Sta 59	10627043059	114.73	0.00	(114.73)	0.0	2,792.31	5,000.00	2,207.69	44.2
Building Maint Supplies - Station 61	10627043061	3,661.13	0.00	(3,661.13)	0.0	6,018.14	9,000.00	2,981.86	33.1
Building Maint Supplies - Station 62	10627043062	0.00	0.00	0.00	0.0	1,670.42	5,000.00	3,329.58	66.6
Building Maint Supplies - Station 63	10627043063	0.00	0.00	0.00	0.0	1,714.70	5,000.00	3,285.30	65.7
Building Maint Supplies- Large Projects	10627043100	12,004.25	0.00	(12,004.25)	0.0	68,540.42	112,500.00	43,959.58	39.1
Furniture & Fixture Replacement	10627143000	4,040.68	0.00	(4,040.68)	0.0	15,964.00	29,200.00	13,236.00	45.3
Furniture & Fixtures / Warehouse	10627149000	0.00	0.00	0.00	0.0	3,690.58	2,500.00	(1,190.58)	(47.6)
Janitorial / All Stations	10627249000	632.70	0.00	(632.70)	0.0	22,338.98	27,500.00	5,161.02	18.8
Station Supplies-All Stations	10627349000	1,242.64	0.00	(1,242.64)	0.0	8,313.46	5,500.00	(2,813.46)	(51.2)
Site / Equip Maint Supplies / Comm	10627441000	175.00	0.00	(175.00)	0.0	7,139.28	25,000.00	17,860.72	71.4
Radio/Pager Maintenance	10628041000	11,400.02	0.00	(11,400.02)	0.0	31,480.43	99,500.00	68,019.57	68.4
Supplies for Outside Agency Work	10628141000	0.00	0.00	0.00	0.0	0.00	10,000.00	10,000.00	100.0
Supplies for Outside Agency Work	10628148000	0.00	0.00	0.00	0.0	1,089.40	24,000.00	22,910.60	95.5
Batteries / Communications	10628841000	0.00	0.00	0.00	0.0	0.00	150.00	150.00	100.0
Batteries/ All Stations	10628849000	0.00	0.00	0.00	0.0	2,196.86	3,170.00	973.14	30.7
Firefighter Equipment Replacement	10628930000	49,148.75	0.00	(49,148.75)	0.0	144,801.53	47,050.00	(97,751.53)	(207.8)
Firefighting Equipment New Purchases	10629030000	0.00	0.00	0.00	0.0	11,815.67	40,000.00	28,184.33	70.5
Haz-Mat Equipment	10629130000	250.02	0.00	(250.02)	0.0	8,632.98	9,000.00	367.02	4.1
Comm/Radio Technician Equipment	10629241000	44.80	0.00	(44.80)	0.0	2,302.73	6,750.00	4,447.27	65.9
Technical Rescue Equipment	10629330000	2,162.36	0.00	(2,162.36)	0.0	3,817.23	14,000.00	10,182.77	72.7
Drone Program	10629430000	0.00	0.00	0.00	0.0	4,541.47	5,300.00	758.53	14.3
Wildland Equipment Replacement	10629530000	152.72	0.00	(152.72)	0.0	2,185.64	5,000.00	2,814.36	56.3
CARTA Equipment/ Prop Supplies	10629635000	0.00	0.00	0.00	0.0	14,186.36	32,000.00	17,813.64	55.7
Exercise Equipment - Ops	10629730000	5,936.09	0.00	(5,936.09)	0.0	7,535.41	10,000.00	2,464.59	24.6



4/14/21  
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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Small Tools/Facilities Maintenance	10630043000	397.47	0.00	(397.47)	0.0	10,689.71	11,500.00	810.29	7.0
Small Tools / Maintenance	10630048000	246.82	0.00	(246.82)	0.0	4,251.65	9,000.00	4,748.35	52.8
Small Tools / Warehouse	10630049000	0.00	0.00	0.00	0.0	793.37	900.00	106.63	11.8
Safety Equip & Supplies/Warehouse	10631049000	0.00	0.00	0.00	0.0	1,160.95	750.00	(410.95)	(54.8)
<b>Total Supply Expenses</b>		<b>\$173,887.24</b>	<b>\$0.00</b>	<b>\$(173,887.24)</b>	<b>0.0 %</b>	<b>\$1,272,082.33</b>	<b>\$2,279,767.00</b>	<b>\$1,007,684.67</b>	<b>44.2 %</b>
<b><u>Service Expenses</u></b>									
Audit & Accounting	10640010000	\$0.00	\$0.00	\$0.00	0.0%	\$29,742.50	\$36,000.00	\$6,257.50	17.4%
Other Prof Services/Admin	10640510000	86.00	0.00	(86.00)	0.0	35,397.00	44,600.00	9,203.00	20.6
Other Prof Services/Ops	10640530000	7,876.38	0.00	(7,876.38)	0.0	28,908.39	47,951.00	19,042.61	39.7
Other Prof Services/Comm	10640541000	5,625.00	0.00	(5,625.00)	0.0	21,881.16	81,500.00	59,618.84	73.2
Other Prof Services/Facilities	10640543000	4,124.50	0.00	(4,124.50)	0.0	29,745.46	44,450.00	14,704.54	33.1
Legal Services - Routine	10641010000	5,838.50	0.00	(5,838.50)	0.0	18,216.50	70,000.00	51,783.50	74.0
Legal Services-Non Routine	10641010600	0.00	0.00	0.00	0.0	0.00	7,500.00	7,500.00	100.0
Legal Services - CON Legal & Consulting	10641010605	0.00	0.00	0.00	0.0	10,000.00	0.00	(10,000.00)	0.0
Mental Health	10641510000	2,690.00	0.00	(2,690.00)	0.0	21,350.00	45,900.00	24,550.00	53.5
Employee Health / Exams/Ops	10641530000	333.00	0.00	(333.00)	0.0	3,793.72	64,844.00	61,050.28	94.1
Employee Assistance Program	10642010000	100.00	0.00	(100.00)	0.0	3,728.00	9,200.00	5,472.00	59.5
Dispatch Services/Ops	10642530000	41,950.13	0.00	(41,950.13)	0.0	354,942.24	648,899.00	293,956.76	45.3
Communications/Admin	10643010000	0.00	0.00	0.00	0.0	142.81	0.00	(142.81)	0.0
Communications	10643041000	7,523.30	0.00	(7,523.30)	0.0	68,319.20	91,700.00	23,380.80	25.5
Postage/Admin	10643510000	344.15	0.00	(344.15)	0.0	2,246.17	5,000.00	2,753.83	55.1
Shipping / Warehouse	10643549000	(15.83)	0.00	15.83	0.0	506.27	1,750.00	1,243.73	71.1
Fire Board Expenses	10644110000	0.00	0.00	0.00	0.0	58.85	500.00	441.15	88.2
Off District Expenses	10644231000	1,519.76	0.00	(1,519.76)	0.0	96,599.88	20,000.00	(76,599.88)	(383.0)
Newspaper Advertising	10647010000	0.00	0.00	0.00	0.0	1,105.00	4,000.00	2,895.00	72.4
Outside Duplication & Printing / Admin	10649010000	0.00	0.00	0.00	0.0	451.94	1,750.00	1,298.06	74.2
Outside Dupl & Printing/Prevention	10649020000	0.00	0.00	0.00	0.0	252.76	1,400.00	1,147.24	81.9
Outside Dupl & Printing/Ops	10649030000	0.00	0.00	0.00	0.0	1,001.37	2,550.00	1,548.63	60.7
Insurance	10650010000	0.00	0.00	0.00	0.0	115,016.50	145,000.00	29,983.50	20.7
Cable TV	10650843000	145.03	0.00	(145.03)	0.0	1,270.20	1,575.00	304.80	19.4
Electric	10651043000	11,365.43	0.00	(11,365.43)	0.0	120,494.92	168,973.00	48,478.08	28.7
Sanitation Charge - Health/Medical Waste	10651230000	50.82	0.00	(50.82)	0.0	537.96	1,000.00	462.04	46.2
Sanitation	10651243000	630.43	0.00	(630.43)	0.0	5,649.37	9,260.00	3,610.63	39.0
Natural Gas	10652043000	3,251.44	0.00	(3,251.44)	0.0	13,558.71	22,150.00	8,591.29	38.8
LPG	10653043000	0.00	0.00	0.00	0.0	0.00	32,725.00	32,725.00	100.0
Pest Control	10653543000	350.00	0.00	(350.00)	0.0	2,985.00	5,000.00	2,015.00	40.3
Water/Sewer	10654043000	1,666.60	0.00	(1,666.60)	0.0	17,273.07	20,940.00	3,666.93	17.5

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Hydrant Maintenance	10655130000	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0
Repair & Maint Equip/Admin	10658010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/ Prevention	10658020000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/Ops	10658030000	0.00	0.00	0.00	0.0	26,418.64	20,105.00	(6,313.64)	(31.4)
Outside Repair Equip/ CARTA	10658035000	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Outside Repair Equip/Fac Maint	10658043000	0.00	0.00	0.00	0.0	364.72	2,700.00	2,335.28	86.5
Outside Repair/Veh Maint Equip	10658048000	2,574.51	0.00	(2,574.51)	0.0	14,242.21	15,000.00	757.79	5.1
EMS Training	10658735000	69.56	0.00	(69.56)	0.0	1,360.12	3,110.00	1,749.88	56.3
CARTA Training Classes	10658835000	38.80	0.00	(38.80)	0.0	8,305.74	15,700.00	7,394.26	47.1
Training & Travel/Admin	10659010000	400.00	0.00	(400.00)	0.0	3,322.76	19,300.00	15,977.24	82.8
Training & Travel/Prevention	10659020000	139.00	0.00	(139.00)	0.0	6,120.27	9,600.00	3,479.73	36.2
Training & Travel/OPS	10659030000	702.00	0.00	(702.00)	0.0	24,636.86	46,105.00	21,468.14	46.6
Traning & Travel Conference-Honor Guard	10659030540	0.00	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
Training & Travel - Pipes and Drums	10659030541	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Training & Travel/CARTA	10659035000	50.00	0.00	(50.00)	0.0	6,219.58	31,900.00	25,680.42	80.5
Training & Travel/Communications	10659041000	0.00	0.00	0.00	0.0	1,462.52	6,500.00	5,037.48	77.5
Travel & Training / Fleet Maintenance	10659048000	0.00	0.00	0.00	0.0	13.98	4,000.00	3,986.02	99.7
Travel & Training / Warehouse	10659049000	0.00	0.00	0.00	0.0	599.50	1,500.00	900.50	60.0
Books & Subscriptions / Training Center/	10659135035	0.00	0.00	0.00	0.0	0.00	1,050.00	1,050.00	100.0
ACLS Upgrade	10659335000	0.00	0.00	0.00	0.0	16,900.00	21,930.00	5,030.00	22.9
College - Upper and Lower Division	10659435000	0.00	0.00	0.00	0.0	5,985.60	20,000.00	14,014.40	70.1
Awards / Admin	10659510000	0.00	0.00	0.00	0.0	0.00	6,200.00	6,200.00	100.0
Awards / Ops	10659530000	180.41	0.00	(180.41)	0.0	1,662.16	6,375.00	4,712.84	73.9
Dues / Admin	10660010000	1,000.00	0.00	(1,000.00)	0.0	3,834.00	7,635.00	3,801.00	49.8
Dues/Prevention	10660020000	0.00	0.00	0.00	0.0	661.53	1,492.00	830.47	55.7
Dues/Operations	10660030000	0.00	0.00	0.00	0.0	260.00	4,400.00	4,140.00	94.1
Dues/CARTA	10660035000	0.00	0.00	0.00	0.0	0.00	1,635.00	1,635.00	100.0
Dues/Warehouse	10660049000	0.00	0.00	0.00	0.0	129.92	200.00	70.08	35.0
Misc/Admin	10661010000	1,114.40	0.00	(1,114.40)	0.0	4,312.61	2,000.00	(2,312.61)	(115.6)
Misc/Prevention	10661020000	481.87	0.00	(481.87)	0.0	577.12	2,880.00	2,302.88	80.0
Misc/Operations	10661030000	0.00	0.00	0.00	0.0	2,035.77	0.00	(2,035.77)	0.0
Misc/Operations - Routine	10661030490	0.00	0.00	0.00	0.0	0.00	2,250.00	2,250.00	100.0
Misc/Operations - Fire Rehab	10661030491	0.00	0.00	0.00	0.0	429.81	2,250.00	1,820.19	80.9
Misc/Operations	10661030492	0.00	0.00	0.00	0.0	24.00	550.00	526.00	95.6
Misc/Promotional Testing	10661030494	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Misc/Captain Promotional Testing	10661030496	0.00	0.00	0.00	0.0	0.00	1,200.00	1,200.00	100.0
Misc/Firefighter Recruitment Supplies	10661030498	0.00	0.00	0.00	0.0	0.00	200.00	200.00	100.0
Contract Services / Comm & IT	10663041000	0.00	0.00	0.00	0.0	7,251.21	8,400.00	1,148.79	13.7

4/14/21  
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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 3/1/2021 Through 3/31/2021

Fund: (10) General Fund

Account	Current Period				Year To Date			
	Actual	Budget	Variance	%	Actual	Budget	Variance	%
	\$102,205.19	\$0.00	\$(102,205.19)	0.0 %	\$1,142,305.58	\$1,914,284.00	\$771,978.42	40.3 %
10772043000	\$39,535.17	\$0.00	\$(39,535.17)	0.0%	\$370,725.10	\$436,500.00	\$65,774.90	15.1%
10773030000	3,117.12	0.00	(3,117.12)	0.0	995,673.47	1,650,000.00	654,326.53	39.7
10773030100	0.00	0.00	0.00	0.0	1,392.49	0.00	(1,392.49)	0.0
10773035000	434.13	0.00	(434.13)	0.0	74,844.80	76,081.00	1,236.20	1.6
10773041000	0.00	0.00	0.00	0.0	0.00	76,800.00	76,800.00	100.0
10773043000	0.00	0.00	0.00	0.0	41,522.37	47,710.00	6,187.63	13.0
10773048000	231.84	0.00	(231.84)	0.0	44,648.81	47,710.00	3,061.19	6.4
10773049000	0.00	0.00	0.00	0.0	70,404.95	75,272.00	4,867.05	6.5
10774020000	0.00	0.00	0.00	0.0	0.00	41,600.00	41,600.00	100.0
10774030000	0.00	0.00	0.00	0.0	1,175,368.62	90,081.00	(1,085,287.62)	(1204.8)
10775041000	23,183.65	0.00	(23,183.65)	0.0	63,243.53	230,000.00	166,756.47	72.5
	\$66,501.91	\$0.00	\$(66,501.91)	0.0 %	\$2,837,824.14	\$2,771,754.00	\$(66,070.14)	(2.4)%
	\$1,780,719.14		\$(1,780,719.14)		\$20,949,832.47	\$27,808,084.00	\$6,858,251.53	24.7%
	\$(816,958.10)	\$0.00	\$(816,958.10)	0.0%	\$(527,664.85)	\$(2,073,602.00)	\$1,545,937.15	74.6%
10780010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$(107,834.00)	\$107,834.00	100.0%
10780020000	0.00	0.00	0.00	0.0	0.00	(29,129.00)	29,129.00	100.0
10780030000	0.00	0.00	0.00	0.0	0.00	(901,802.00)	901,802.00	100.0
10780035000	0.00	0.00	0.00	0.0	0.00	(26,099.00)	26,099.00	100.0
10780041000	0.00	0.00	0.00	0.0	0.00	(59,752.00)	59,752.00	100.0
10780043000	0.00	0.00	0.00	0.0	0.00	(37,572.00)	37,572.00	100.0
10780049000	0.00	0.00	0.00	0.0	0.00	(25,734.00)	25,734.00	100.0
	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$(1,187,922.00)	\$1,187,922.00	100.0 %
	\$(816,958.10)	\$0.00	\$(816,958.10)	0.0%	\$(527,664.85)	\$(3,261,524.00)	\$2,733,859.15	83.8%

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**CAFMA-Central Arizona Fire and Medical**

Balance Sheet

As of 3/31/2021

**Assets**

**Current Assets**

Cash with Yavapai County	\$6,281,133.16	
Capital Reserve Fund	5,821,571.04	
Accounts Receivable	790,314.15	
Misc. Receivables	46.38	
Retiree/Insurance Receivable	9,838.52	
Due from other govts	281,594.00	
Total Current Assets		\$13,184,497.25

**Total Assets**

\$13,184,497.25

**Liabilities and Net Assets**

**Current Liabilities**

Accounts Payable	\$543,402.36	
Accrued Payroll Expenses	572,821.17	
Credit Card Payable	(75,957.11)	
PSPRS Payable	(42,844.36)	
ASRS Payable	(1.84)	
Medical Insurance Withheld	2,722.70	
Dental Insurance Withheld	182.00	
Vision Insurance Withheld	22.29	
Supplemental Insurance Withheld	265.31	
PSPRDCRP-PSPRS DC	(4,951.55)	
Total Current Liabilities		\$995,660.97

**Total Liabilities**

\$995,660.97

**Net Assets**

Fund Balance	\$12,716,501.13	
Current Year Net Assets	(527,664.85)	
Total Net Assets		12,188,836.28
Total Liabilities and Net Assets		<u>\$13,184,497.25</u>

**CAFMA-Central Arizona Fire and Medical**  
GL Account Ledger - Detail By Period  
3/1/2021 through 3/31/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
<b>10.1100.0.0.000</b>		<b>CASH WITH YAVAPAI COUNTY</b>							<b>\$7,150,614.13</b>
1445	CR	1009210	03/04/21		1029	Express Assets LLC -	90.63	-	7,150,704.76
1445	CR	1009211	03/04/21		1029	Express Assets LLC -	90.63	-	7,150,795.39
1445	CR	1009378	03/04/21		1101028016	ELOY FIRE DISTRICT -	4,066.13	-	7,154,861.52
1445	CR	1009203	03/04/21		1195	PLANS REVIEW -	306.00	-	7,155,167.52
1445	CR	1009234	03/04/21		1195	MISCELLANEOUS INCOME -	5,000.00	-	7,160,167.52
1445	CR	1009213	03/04/21		135	DONATION -	100.00	-	7,160,267.52
1445	CR	1009206	03/04/21		14383	PLANS REVIEW -	306.00	-	7,160,573.52
1445	CR	1009207	03/04/21		14384	PLANS REVIEW -	306.00	-	7,160,879.52
1445	CR	1009208	03/04/21		14386	PLANS REVIEW -	306.00	-	7,161,185.52
1445	CR	1009209	03/04/21		14387	PLANS REVIEW -	499.00	-	7,161,684.52
1445	CR	1009214	03/04/21		14389	PLANS REVIEW -	306.00	-	7,161,990.52
1445	CR	1009215	03/04/21		14390	PLANS REVIEW -	392.00	-	7,162,382.52
1445	CR	1009232	03/04/21		2098	CORDES, GARY -	1,460.90	-	7,163,843.42
1445	CR	1009239	03/04/21		212630	Bliss, Scott -	260.00	-	7,164,103.42
1445	CR	1009240	03/04/21		212630	CAMACHO, ALBERT -	260.00	-	7,164,363.42
1445	CR	1009241	03/04/21		212630	COLE, BRIAN -	82.62	-	7,164,446.04
1445	CR	1009242	03/04/21		212630	COOK, CHARLES -	82.62	-	7,164,528.66
1445	CR	1009243	03/04/21		212630	CORDES, GARY -	260.00	-	7,164,788.66
1445	CR	1009244	03/04/21		212630	CURTIS, DAVID -	150.00	-	7,164,938.66
1445	CR	1009245	03/04/21		212630	DALE, JACK -	82.62	-	7,165,021.28
1445	CR	1009246	03/04/21		212630	DIBBLE, STEVE -	82.62	-	7,165,103.90
1445	CR	1009247	03/04/21		212630	Gnagey, Daniel -	260.00	-	7,165,363.90
1445	CR	1009248	03/04/21		212630	HARRIS, ALLEN -	82.62	-	7,165,446.52
1445	CR	1009249	03/04/21		212630	INGRAO, JACK -	82.62	-	7,165,529.14
1445	CR	1009250	03/04/21		212630	KELLEY, JOE -	40.80	-	7,165,569.94
1445	CR	1009251	03/04/21		212630	LOPEZ, RODNEY -	82.62	-	7,165,652.56
1445	CR	1009252	03/04/21		212630	MCCONNELL, DAVE -	106.08	-	7,165,758.64
1445	CR	1009253	03/04/21		212630	MOORE, SCOTT -	82.62	-	7,165,841.26
1445	CR	1009254	03/04/21		212630	NESS, DANIEL -	150.00	-	7,165,991.26
1445	CR	1009255	03/04/21		212630	PARRISH, MICHAEL -	40.80	-	7,166,032.06
1445	CR	1009256	03/04/21		212630	POLACEK, JEFF -	260.00	-	7,166,292.06
1445	CR	1009257	03/04/21		212630	Reyes, Charlie -	82.62	-	7,166,374.68
1445	CR	1009258	03/04/21		212630	ROBISON, MICHAEL J. -	82.62	-	7,166,457.30
1445	CR	1009259	03/04/21		212630	Sims, Mike -	260.00	-	7,166,717.30
1445	CR	1009260	03/04/21		212630	Valadez, Armando -	260.00	-	7,166,977.30
1445	CR	1009261	03/04/21		212630	VANATTA, DAVIN -	150.00	-	7,167,127.30
1445	CR	1009262	03/04/21		212630	WILHARM, BRIAN -	215.00	-	7,167,342.30
1445	CR	1009263	03/04/21		212643	Mills, Brett -	260.00	-	7,167,602.30
1445	CR	1009264	03/04/21		212643	RORICK, NORM -	520.00	-	7,168,122.30
1445	CR	1009233	03/04/21		2284	CURTIS, DAVID -	628.85	-	7,168,751.15
1445	CR	1009204	03/04/21		3410	PLANS REVIEW -	499.00	-	7,169,250.15
1445	CR	1009238	03/04/21		67433	PAYSON FIRE DEPARTMENT -	4,339.08	-	7,173,589.23
1445	CR	1009236	03/04/21		706101836	VERDE VALLEY FIRE DISTRICT -	911.39	-	7,174,500.62
1445	CR	1009237	03/04/21		706600716	Yarnell Fire District -	66.00	-	7,174,566.62
1445	CR	1009212	03/04/21		7071	PLANS REVIEW -	182.00	-	7,174,748.62
1445	CR	1009235	03/04/21		756721877	COPPER CANYON FIRE & MEDICAL -	10.47	-	7,174,759.09

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1445	CR	1009205	03/04/21		7774	7710 Insurance Company -	\$1,445.02	\$-	\$7,176,204.11
1445	CR	1009231	03/04/21		7861	NESS, DANIEL -	628.85	-	7,176,832.96
1453	CD	1017108	03/08/21		756740811	A1 Water Bulk Delivery Svc LLC - Cash Disbursement A1WADE	-	120.00	7,176,712.96
1453	CD	1017110	03/08/21		756740812	Able Saw, LLC - Cash Disbursement ABLSAW	-	1,144.94	7,175,568.02
1453	CD	1017116	03/08/21		756740813	Arizona General / Ace Hardware - Cash Disbursement ACEHAR	-	56.71	7,175,511.31
1453	CD	1017120	03/08/21		756740814	Action Graphics - Cash Disbursement ACTGRA	-	8,402.01	7,167,109.30
1453	CD	1017138	03/08/21		756740815	American Express, Inc. - Cash Disbursement AMEEXP	-	48,128.07	7,118,981.23
1453	CD	1017295	03/08/21		756740825	Amsoil Inc - Cash Disbursement AMSOIL	-	2,161.60	7,116,819.63
1453	CD	1017302	03/08/21		756740826	Anderson Asphalt Svcs&Contract - Cash Disbursement ANASSE	-	9,250.00	7,107,569.63
1453	CD	1017304	03/08/21		756740827	APS - Cash Disbursement APS	-	2,448.67	7,105,120.96
1453	CD	1017312	03/08/21		756740828	Arizona PPE Recon, Inc - Cash Disbursement ARPPER	-	505.00	7,104,615.96
1453	CD	1017315	03/08/21		756740829	BACKBOARDS BOOMERANG - Cash Disbursement BABOBO	-	90.00	7,104,525.96
1453	CD	1017317	03/08/21		756740830	Bennett Oil - Cash Disbursement BENOIL	-	1,626.78	7,102,899.18
1453	CD	1017320	03/08/21		756740831	Best Pick Disposal, Inc - Cash Disbursement BEPIDI	-	432.43	7,102,466.75
1453	CD	1017328	03/08/21		756740832	B&M Painting Inc - Cash Disbursement BMPAIN	-	2,754.25	7,099,712.50
1453	CD	1017331	03/08/21		756740833	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	13,865.03	7,085,847.47
1453	CD	1017357	03/08/21		756740835	Brackman's Paint & Body, Inc - Cash Disbursement BRPABO	-	924.92	7,084,922.55
1453	CD	1017362	03/08/21		756740836	B & W Fire Security Systems - Cash Disbursement BWFISE	-	2,019.00	7,082,903.55
1453	CD	1017366	03/08/21		756740837	Cable One Business - Cash Disbursement CABONE	-	150.65	7,082,752.90
1453	CD	1017372	03/08/21		756740838	Carahsoft Technology Corporati - Cash Disbursement CARTEC	-	22,491.08	7,060,261.82
1453	CD	1017378	03/08/21		756740839	CenturyLink - Cash Disbursement CENLIN	-	1,161.46	7,059,100.36
1453	CD	1017390	03/08/21		756740840	CenturyLink - Cash Disbursement CENLIN	-	39.04	7,059,061.32
1453	CD	1017392	03/08/21		756740841	Chase Bank - Cash Disbursement CHASE	-	986.71	7,058,074.61
1453	CD	1017410	03/08/21		756740842	Chase Bank - Cash Disbursement CHASE	-	705,775.69	6,352,298.92
1453	CD	1017442	03/08/21		756740844	City of Prescott - Cash Disbursement CITPRE	-	41,950.13	6,310,348.79
1453	CD	1017444	03/08/21		756740845	City of Prescott - Cash Disbursement CITPRE	-	256.70	6,310,092.09
1453	CD	1017446	03/08/21		756740846	Coach Glass - Cash Disbursement COAGLA	-	708.09	6,309,384.00
1453	CD	1017449	03/08/21		756740847	Cornelius, Nicolas J. - Cash Disbursement CORNIC	-	5,838.50	6,303,545.50
1453	CD	1017451	03/08/21		756740848	Crisenbery, Gary - Cash Disbursement CRIGAR	-	5,625.00	6,297,920.50
1453	CD	1017455	03/08/21		756740849	Cummins Rocky Mountain LLC - Cash Disbursement CUROMO	-	537.42	6,297,383.08
1453	CD	1017464	03/08/21		756740850	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	648.09	6,296,734.99
1453	CD	1017472	03/08/21		756740851	DH Pace Door Company Inc - Cash Disbursement DHPADO	-	662.15	6,296,072.84
1453	CD	1017477	03/08/21		756740852	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	73.89	6,295,998.95
1453	CD	1017480	03/08/21		756740853	Freightliner of AZ, LLC - Cash Disbursement FROFAR	-	1,480.72	6,294,518.23
1453	CD	1017484	03/08/21		756740854	Globalstar - Cash Disbursement GLOBAL	-	231.04	6,294,287.19
1453	CD	1017486	03/08/21		756740855	Michael M. Golightly & Assoc - Cash Disbursement GOLMIC	-	1,154.59	6,293,132.60

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1453	CD	1017491	03/08/21		756740856	W.W. Grainger, Inc - Cash Disbursement GRAING	\$-	\$983.71	\$6,292,148.89
1453	CD	1017508	03/08/21		756740857	Interstate Batteries - Cash Disbursement INTBAT	-	674.14	6,291,474.75
1453	CD	1017516	03/08/21		756740858	Jim's Alignment & Brake - Cash Disbursement JIALBR	-	60.00	6,291,414.75
1453	CD	1017518	03/08/21		756740859	Kevin Lollar Electric, LLC - Cash Disbursement KELOEL	-	3,306.17	6,288,108.58
1453	CD	1017521	03/08/21		756740860	Manzanita Landscaping, Inc - Cash Disbursement MANLAN	-	498.00	6,287,610.58
1453	CD	1017523	03/08/21		756740861	Motorola Solutions Inc - Cash Disbursement MOTSOL	-	1,504.76	6,286,105.82
1453	CD	1017526	03/08/21		756740862	NAPA Auto Parts - Cash Disbursement NAAUPA	-	629.28	6,285,476.54
1453	CD	1017562	03/08/21		756740865	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	350.00	6,285,126.54
1453	CD	1017564	03/08/21		756740866	Norm's Lock & Safe - Cash Disbursement NOLOSA	-	10.92	6,285,115.62
1453	CD	1017566	03/08/21		756740867	Praxair Distribution Inc - Cash Disbursement PRADIS	-	56.99	6,285,058.63
1453	CD	1017569	03/08/21		756740868	Prescott Steel & Welding - Cash Disbursement PRSTWE	-	101.28	6,284,957.35
1453	CD	1017576	03/08/21		756740869	Public Safety Crisis Solutions - Cash Disbursement PUSACR	-	2,790.00	6,282,167.35
1453	CD	1017584	03/08/21		756740870	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	600.49	6,281,566.86
1453	CD	1017614	03/08/21		756740872	PV Economic Development Found - Cash Disbursement PVEUDE	-	1,000.00	6,280,566.86
1453	CD	1017616	03/08/21		756740873	Restored By Faith LLC - Cash Disbursement REBYFA	-	280.00	6,280,286.86
1453	CD	1017618	03/08/21		756740874	Repaired by Faith - Cash Disbursement REPFAI	-	2,250.00	6,278,036.86
1453	CD	1017624	03/08/21		756740875	RWC Group - Cash Disbursement RWCINT	-	406.52	6,277,630.34
1453	CD	1017628	03/08/21		756740876	Sherwin Williams Company - Cash Disbursement SHEWIL	-	313.46	6,277,316.88
1453	CD	1017633	03/08/21		756740877	Spingola, Deborah - Cash Disbursement SPIDEB	-	300.00	6,277,016.88
1453	CD	1017635	03/08/21		756740878	The Hike Shack - Cash Disbursement THHISH	-	1,474.82	6,275,542.06
1453	CD	1017645	03/08/21		756740879	Town of Prescott Valley - Cash Disbursement TOPRVA	-	86.46	6,275,455.60
1453	CD	1017647	03/08/21		756740880	TruckPro, LLC - Cash Disbursement TRUPRO	-	1,027.46	6,274,428.14
1453	CD	1017650	03/08/21		756740881	Unisource Energy Services - Cash Disbursement UNENSE	-	2,859.38	6,271,568.76
1453	CD	1017661	03/08/21		756740882	United Fire Equipment Company - Cash Disbursement UNFIEQ	-	46,744.12	6,224,824.64
1453	CD	1017667	03/08/21		756740883	United Disposal, Inc - Cash Disbursement UNIDIS	-	198.00	6,224,626.64
1453	CD	1017669	03/08/21		756740884	Verified First, LLC - Cash Disbursement VEFIBA	-	86.00	6,224,540.64
1453	CD	1017671	03/08/21		756740885	US Bank Voyager Fleet Systems - Cash Disbursement VOFLSY	-	11,775.99	6,212,764.65
1453	CD	1017673	03/08/21		756740886	Yavapai Mechanical Plumbing - Cash Disbursement YAMEPL	-	9,983.00	6,202,781.65
1453	CD	1017675	03/08/21		756740887	York - Cash Disbursement YORK	-	49.95	6,202,731.70
1453	CD	1017680	03/08/21		756740888	Zebrascares LLC - Cash Disbursement ZEBRAS	-	290.00	6,202,441.70
1453	CD	1017419	03/08/21		DIR.DEP.PPE.2.27.2	Chase Bank - PR - DIRECT DEPOSIT PPE 2-27-21	301,908.06	-	6,504,349.76
1452	PR	1013193	03/09/21		18619	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,869.21	6,501,480.55
1452	PR	1013220	03/09/21		18620	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,723.02	6,499,757.53
1452	PR	1013243	03/09/21		18621	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,248.69	6,497,508.84

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1452	PR	1013266	03/09/21		18622	Balsitis, Carolyn B. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	\$-	\$891.06	\$6,496,617.78
1452	PR	1013290	03/09/21		18623	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,093.74	6,494,524.04
1452	PR	1013319	03/09/21		18624	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,354.81	6,493,169.23
1452	PR	1013340	03/09/21		18625	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,184.43	6,490,984.80
1452	PR	1013363	03/09/21		18626	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,702.82	6,489,281.98
1452	PR	1013387	03/09/21		18627	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,082.39	6,487,199.59
1452	PR	1013409	03/09/21		18628	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,154.58	6,485,045.01
1452	PR	1013433	03/09/21		18629	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,032.13	6,483,012.88
1452	PR	1013459	03/09/21		18630	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	4,119.08	6,478,893.80
1452	PR	1013481	03/09/21		18631	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,150.27	6,476,743.53
1452	PR	1013505	03/09/21		18632	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,828.30	6,474,915.23
1452	PR	1013531	03/09/21		18633	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,593.44	6,472,321.79
1452	PR	1013557	03/09/21		18634	Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,174.05	6,471,147.74
1452	PR	1013584	03/09/21		18635	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,490.13	6,469,657.61
1452	PR	1013608	03/09/21		18636	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	908.32	6,468,749.29
1452	PR	1013631	03/09/21		18637	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,839.50	6,465,909.79
1452	PR	1013655	03/09/21		18638	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,925.10	6,463,984.69
1452	PR	1013675	03/09/21		18639	Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,751.15	6,462,233.54
1452	PR	1013705	03/09/21		18640	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,232.63	6,461,000.91
1452	PR	1013728	03/09/21		18641	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	4,245.04	6,456,755.87
1452	PR	1013755	03/09/21		18642	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,276.44	6,455,479.43
1452	PR	1013774	03/09/21		18643	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	3,508.96	6,451,970.47
1452	PR	1013798	03/09/21		18644	Clark, Shelly - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,048.48	6,450,921.99
1452	PR	1013826	03/09/21		18645	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,443.34	6,449,478.65
1452	PR	1013851	03/09/21		18646	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,854.28	6,447,624.37



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1452	PR	1013873	03/09/21		18647	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	\$-	\$2,220.69	\$6,445,403.68
1452	PR	1013899	03/09/21		18648	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,958.68	6,443,445.00
1452	PR	1013921	03/09/21		18649	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,777.30	6,441,667.70
1452	PR	1013944	03/09/21		18650	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,434.09	6,439,233.61
1452	PR	1013967	03/09/21		18651	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,739.08	6,437,494.53
1452	PR	1013991	03/09/21		18652	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,297.46	6,435,197.07
1452	PR	1014017	03/09/21		18653	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,776.66	6,432,420.41
1452	PR	1014041	03/09/21		18654	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	3,527.31	6,428,893.10
1452	PR	1014064	03/09/21		18655	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	843.10	6,428,050.00
1452	PR	1014090	03/09/21		18656	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	808.98	6,427,241.02
1452	PR	1014116	03/09/21		18657	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,250.33	6,425,990.69
1452	PR	1014141	03/09/21		18658	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,594.13	6,424,396.56
1452	PR	1014165	03/09/21		18659	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,305.66	6,422,090.90
1452	PR	1014191	03/09/21		18660	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,094.26	6,419,996.64
1452	PR	1014212	03/09/21		18661	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,816.18	6,418,180.46
1452	PR	1014239	03/09/21		18662	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,995.18	6,416,185.28
1452	PR	1014263	03/09/21		18663	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,484.77	6,413,700.51
1452	PR	1014289	03/09/21		18664	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,661.61	6,412,038.90
1452	PR	1014312	03/09/21		18665	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,248.01	6,409,790.89
1452	PR	1014332	03/09/21		18666	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,984.19	6,406,806.70
1452	PR	1014361	03/09/21		18667	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,972.66	6,404,834.04
1452	PR	1014383	03/09/21		18668	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,283.36	6,402,550.68
1452	PR	1014406	03/09/21		18669	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,280.47	6,400,270.21
1452	PR	1014439	03/09/21		18670	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,375.47	6,397,894.74
1452	PR	1014460	03/09/21		18671	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,109.91	6,396,784.83

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1452	PR	1014481	03/09/21		18672	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 3/9/2021	\$-	\$2,327.17	\$6,394,457.66
1452	PR	1014502	03/09/21		18673	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,495.52	6,392,962.14
1452	PR	1014525	03/09/21		18674	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	3,826.93	6,389,135.21
1452	PR	1014547	03/09/21		18675	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,242.54	6,387,892.67
1452	PR	1014568	03/09/21		18676	Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,019.36	6,386,873.31
1452	PR	1014594	03/09/21		18677	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,016.68	6,385,856.63
1452	PR	1014620	03/09/21		18678	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,936.84	6,383,919.79
1452	PR	1014646	03/09/21		18679	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,930.54	6,381,989.25
1452	PR	1014670	03/09/21		18680	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	840.82	6,381,148.43
1452	PR	1014701	03/09/21		18681	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,337.71	6,379,810.72
1452	PR	1014730	03/09/21		18682	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,331.01	6,378,479.71
1452	PR	1014759	03/09/21		18683	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,780.10	6,376,699.61
1452	PR	1014789	03/09/21		18684	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,999.71	6,374,699.90
1452	PR	1014811	03/09/21		18685	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,024.00	6,372,675.90
1452	PR	1014835	03/09/21		18686	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,375.65	6,370,300.25
1452	PR	1014858	03/09/21		18687	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,375.85	6,367,924.40
1452	PR	1014885	03/09/21		18688	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,151.33	6,366,773.07
1452	PR	1014901	03/09/21		18689	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,964.18	6,364,808.89
1452	PR	1014929	03/09/21		18690	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,113.80	6,362,695.09
1452	PR	1014953	03/09/21		18691	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,020.10	6,361,674.99
1452	PR	1014980	03/09/21		18692	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,635.30	6,360,039.69
1452	PR	1015007	03/09/21		18693	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,494.18	6,357,545.51
1452	PR	1015034	03/09/21		18694	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,040.92	6,355,504.59
1452	PR	1015054	03/09/21		18695	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,976.47	6,353,528.12
1452	PR	1015078	03/09/21		18696	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,867.22	6,351,660.90
1452	PR	1015104	03/09/21		18697	Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,254.36	6,350,406.54

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1452	PR	1015129	03/09/21		18698	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	\$-	\$3,342.59	\$6,347,063.95
1452	PR	1015149	03/09/21		18699	Lambrecht, Marci J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,028.90	6,346,035.05
1452	PR	1015171	03/09/21		18700	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,343.06	6,343,691.99
1452	PR	1015196	03/09/21		18701	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,671.10	6,342,020.89
1452	PR	1015218	03/09/21		18702	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,149.80	6,339,871.09
1452	PR	1015245	03/09/21		18703	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,047.68	6,338,823.41
1452	PR	1015270	03/09/21		18704	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,461.41	6,337,362.00
1452	PR	1015296	03/09/21		18705	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,433.32	6,334,928.68
1452	PR	1015322	03/09/21		18706	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,624.26	6,332,304.42
1452	PR	1015343	03/09/21		18707	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,459.42	6,329,845.00
1452	PR	1015362	03/09/21		18708	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,739.89	6,328,105.11
1452	PR	1015388	03/09/21		18709	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,753.11	6,326,352.00
1452	PR	1015416	03/09/21		18710	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,583.56	6,324,768.44
1452	PR	1015440	03/09/21		18711	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,020.82	6,322,747.62
1452	PR	1015468	03/09/21		18712	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,437.30	6,321,310.32
1452	PR	1015496	03/09/21		18713	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,927.32	6,319,383.00
1452	PR	1015522	03/09/21		18714	McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,104.85	6,318,278.15
1452	PR	1015545	03/09/21		18715	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,295.00	6,316,983.15
1452	PR	1015567	03/09/21		18716	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,012.71	6,314,970.44
1452	PR	1015590	03/09/21		18717	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	898.08	6,314,072.36
1452	PR	1015615	03/09/21		18718	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,036.81	6,312,035.55
1452	PR	1015642	03/09/21		18719	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,450.20	6,310,585.35
1452	PR	1015670	03/09/21		18720	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,548.28	6,309,037.07
1452	PR	1015697	03/09/21		18721	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,120.16	6,306,916.91
1452	PR	1015724	03/09/21		18722	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,738.95	6,304,177.96

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1452	PR	1015752	03/09/21		18723	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	\$-	\$1,951.55	\$6,302,226.41
1452	PR	1015782	03/09/21		18724	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,906.01	6,299,320.40
1452	PR	1015805	03/09/21		18725	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,308.89	6,298,011.51
1452	PR	1015825	03/09/21		18726	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,454.05	6,295,557.46
1452	PR	1015854	03/09/21		18727	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,673.36	6,293,884.10
1452	PR	1015873	03/09/21		18728	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,585.94	6,292,298.16
1452	PR	1015898	03/09/21		18729	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,638.72	6,290,659.44
1452	PR	1015929	03/09/21		18730	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,138.63	6,289,520.81
1452	PR	1015957	03/09/21		18731	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,170.40	6,288,350.41
1452	PR	1015982	03/09/21		18732	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,405.74	6,285,944.67
1452	PR	1016007	03/09/21		18733	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,705.17	6,284,239.50
1452	PR	1016033	03/09/21		18734	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,651.38	6,281,588.12
1452	PR	1016055	03/09/21		18735	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,829.85	6,278,758.27
1452	PR	1016080	03/09/21		18736	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,241.27	6,276,517.00
1452	PR	1016102	03/09/21		18737	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,368.94	6,275,148.06
1452	PR	1016127	03/09/21		18738	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,744.79	6,273,403.27
1452	PR	1016152	03/09/21		18739	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	877.34	6,272,525.93
1452	PR	1016176	03/09/21		18740	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,860.16	6,269,665.77
1452	PR	1016202	03/09/21		18741	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,898.68	6,267,767.09
1452	PR	1016221	03/09/21		18742	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,904.26	6,265,862.83
1452	PR	1016249	03/09/21		18743	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,286.75	6,264,576.08
1452	PR	1016276	03/09/21		18744	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,851.63	6,261,724.45
1452	PR	1016288	03/09/21		18745	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	650.15	6,261,074.30
1452	PR	1016311	03/09/21		18746	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	3,036.99	6,258,037.31
1452	PR	1016344	03/09/21		18747	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,818.64	6,256,218.67

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<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
1452	PR	1016366	03/09/21		18748	Russell, Tessa M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	\$-	\$504.01	\$6,255,714.66
1452	PR	1016393	03/09/21		18749	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	979.75	6,254,734.91
1452	PR	1016414	03/09/21		18750	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,281.34	6,252,453.57
1452	PR	1016436	03/09/21		18751	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	208.35	6,252,245.22
1452	PR	1016460	03/09/21		18752	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,364.69	6,249,880.53
1452	PR	1016487	03/09/21		18753	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,585.37	6,248,295.16
1452	PR	1016510	03/09/21		18754	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	980.76	6,247,314.40
1452	PR	1016535	03/09/21		18755	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,006.97	6,246,307.43
1452	PR	1016561	03/09/21		18756	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,051.21	6,245,256.22
1452	PR	1016591	03/09/21		18757	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,738.16	6,243,518.06
1452	PR	1016616	03/09/21		18758	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,617.04	6,240,901.02
1452	PR	1016642	03/09/21		18759	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,360.02	6,238,541.00
1452	PR	1016666	03/09/21		18760	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,786.07	6,236,754.93
1452	PR	1016693	03/09/21		18761	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,555.25	6,234,199.68
1452	PR	1016721	03/09/21		18762	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,293.81	6,232,905.87
1452	PR	1016741	03/09/21		18763	Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	3,166.85	6,229,739.02
1452	PR	1016764	03/09/21		18764	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,985.60	6,226,753.42
1452	PR	1016789	03/09/21		18765	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,485.50	6,225,267.92
1452	PR	1016818	03/09/21		18766	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,281.86	6,223,986.06
1452	PR	1016841	03/09/21		18767	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,770.23	6,222,215.83
1452	PR	1016866	03/09/21		18768	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,727.95	6,220,487.88
1452	PR	1016888	03/09/21		18769	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,063.83	6,218,424.05
1452	PR	1016912	03/09/21		18770	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,559.66	6,216,864.39
1452	PR	1016933	03/09/21		18771	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,597.20	6,214,267.19
1452	PR	1016958	03/09/21		18772	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,226.24	6,213,040.95
1452	PR	1016980	03/09/21		18773	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,201.00	6,211,839.95

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1452	PR	1017006	03/09/21		18774	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	\$-	\$1,852.95	\$6,209,987.00
1452	PR	1017034	03/09/21		18775	Weiland, Kayleen R. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,465.85	6,208,521.15
1452	PR	1017056	03/09/21		18776	Welch-Cornell, Jaime - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	1,214.23	6,207,306.92
1452	PR	1017078	03/09/21		18777	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,077.65	6,205,229.27
1452	PR	1017107	03/09/21		18778	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 3/9/2021	-	2,787.57	6,202,441.70
1457	CR	1017696	03/10/21		1225	HALL, DARRELL -	303.00	-	6,202,744.70
1457	CR	1017721	03/10/21		212696	MISCELLANEOUS INCOME -	1,187.42	-	6,203,932.12
1457	CR	1017701	03/10/21		312701	Town of Prescott Valley -	237.29	-	6,204,169.41
1457	CR	1017702	03/10/21		40416841	YAVAPAI CO SHERIFF'S OFFICE -	631.61	-	6,204,801.02
1457	CR	1017700	03/10/21		510592363	POLACEK, JEFF -	1,444.34	-	6,206,245.36
1457	CR	1017698	03/10/21		510592416	Bliss, Scott -	568.40	-	6,206,813.76
1457	CR	1017699	03/10/21		510592417	Valadez, Armando -	436.23	-	6,207,249.99
1457	CR	1017719	03/10/21		589	PLANS REVIEW -	226.00	-	6,207,475.99
1457	CR	1017720	03/10/21		6471	Drotning, Norm -	173.35	-	6,207,649.34
1457	CR	1017697	03/10/21		706778299	WILHARM, BRIAN -	613.40	-	6,208,262.74
1457	CR	1017695	03/10/21		756721910	COPPER CANYON FIRE & MEDICAL -	2,017.71	-	6,210,280.45
1457	CR	1017722	03/10/21		CASH	MISCELLANEOUS INCOME -	8.00	-	6,210,288.45
1459	CR	1017748	03/17/21		002	RORICK, NORM -	203.91	-	6,210,492.36
1459	CR	1017803	03/17/21		1111	Walter, Ron -	86.87	-	6,210,579.23
1459	CR	1017804	03/17/21		1112	Walter, Ron -	96.29	-	6,210,675.52
1459	CR	1017791	03/17/21		14397	PLANS REVIEW -	362.00	-	6,211,037.52
1459	CR	1017792	03/17/21		14398	PLANS REVIEW -	182.00	-	6,211,219.52
1459	CR	1017793	03/17/21		14399	PLANS REVIEW -	116.00	-	6,211,335.52
1459	CR	1017801	03/17/21		14402	PLANS REVIEW -	392.00	-	6,211,727.52
1459	CR	1017753	03/17/21		15383	PINE-STRAWBERRY FIRE DISTRICT -	1,741.34	-	6,213,468.86
1459	CR	1017755	03/17/21		312771	Town of Prescott Valley -	421.84	-	6,213,890.70
1459	CR	1017754	03/17/21		3888	Williamson Valley Fire -	352.20	-	6,214,242.90
1459	CR	1017750	03/17/21		510592427	VANATTA, DAVIN -	628.85	-	6,214,871.75
1459	CR	1017747	03/17/21		51414932	SKYVIEW SCHOOL -	78.41	-	6,214,950.16
1459	CR	1017800	03/17/21		6018948	MISCELLANEOUS INCOME -	50.75	-	6,215,000.91
1459	CR	1017740	03/17/21		706102002	VERDE VALLEY FIRE DISTRICT -	323.99	-	6,215,324.90
1459	CR	1017749	03/17/21		7496167	RUNO, KYLE -	72.69	-	6,215,397.59
1459	CR	1017752	03/17/21		756721932	COPPER CANYON FIRE & MEDICAL -	4,516.22	-	6,219,913.81
1459	CR	1017794	03/17/21		76926	MISCELLANEOUS INCOME -	500.00	-	6,220,413.81
1459	CR	1017751	03/17/21		7901530	MOLINA, ROBERT -	357.30	-	6,220,771.11
1459	CR	1017790	03/17/21		91190	MISCELLANEOUS INCOME -	165.00	-	6,220,936.11
1459	CR	1017802	03/17/21		CASH	MISCELLANEOUS INCOME -	8.00	-	6,220,944.11
1461	CD	1025246	03/22/21		756740889	A1 Water Bulk Delivery Svc LLC - Cash Disbursement A1WADE	-	120.00	6,220,824.11
1461	CD	1025248	03/22/21		756740890	Action Graphics - Cash Disbursement ACTGRA	-	1,664.96	6,219,159.15
1461	CD	1025256	03/22/21		756740891	A & E Reprographics, Inc - Cash Disbursement AEREPR	-	27.30	6,219,131.85

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<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
1461	CD	1025259	03/22/21		756740892	APS - Cash Disbursement APS	\$-	\$8,989.45	\$6,210,142.40
1461	CD	1025277	03/22/21		756740893	Arizona Crisis Team (ACT) - Cash Disbursement ARCRT	-	7,177.50	6,202,964.90
1461	CD	1025279	03/22/21		756740894	Arizona Emergency Products - Cash Disbursement AREMPR	-	220.46	6,202,744.44
1461	CD	1025282	03/22/21		756740895	Arizona Fire District Associat - Cash Disbursement ARFIDI	-	1,015.00	6,201,729.44
1461	CD	1025284	03/22/21		756740896	Art's Locating LLC - Cash Disbursement ARTLOC	-	175.00	6,201,554.44
1461	CD	1025286	03/22/21		756740897	Arizona Woodworkers Supply - Cash Disbursement ARWOSU	-	20,100.00	6,181,454.44
1461	CD	1025289	03/22/21		756740898	Auto Trim Plus LLC - Cash Disbursement AUTRPL	-	2,823.82	6,178,630.62
1461	CD	1025298	03/22/21		756740899	AZ Center for Fire Svc Excel - Cash Disbursement AZCEFI	-	25.00	6,178,605.62
1461	CD	1025300	03/22/21		756740900	Bennett Oil - Cash Disbursement BENOIL	-	98.01	6,178,507.61
1461	CD	1025302	03/22/21		756740901	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	2,779.82	6,175,727.79
1461	CD	1025322	03/22/21		756740903	Bradshaw Mtn Environmental Inc - Cash Disbursement BRMOEN	-	80.00	6,175,647.79
1461	CD	1025324	03/22/21		756740904	Cable One Business - Cash Disbursement CABONE	-	1,144.26	6,174,503.53
1461	CD	1025328	03/22/21		756740905	CenturyLink - Cash Disbursement CENLIN	-	780.23	6,173,723.30
1461	CD	1025333	03/22/21		756740906	Chase Bank - Cash Disbursement CHASE	-	636,921.98	5,536,801.32
1461	CD	1025363	03/22/21		756740908	Chase Card Services - Cash Disbursement CHCASE	-	1,869.97	5,534,931.35
1461	CD	1025385	03/22/21		756740910	City of Prescott - Cash Disbursement CITPRE	-	260.68	5,534,670.67
1461	CD	1025387	03/22/21		756740911	City of Prescott - Cash Disbursement CITPRE	-	172.75	5,534,497.92
1461	CD	1025389	03/22/21		756740912	Cummins Rocky Mountain LLC - Cash Disbursement CUROMO	-	223.79	5,534,274.13
1461	CD	1025394	03/22/21		756740913	Desert Edge Auto Glass - Cash Disbursement DEEDAU	-	250.00	5,534,024.13
1461	CD	1025396	03/22/21		756740914	Dish Network - Cash Disbursement DISNET	-	128.07	5,533,896.06
1461	CD	1025398	03/22/21		756740915	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	110.61	5,533,785.45
1461	CD	1025407	03/22/21		756740916	FEDEX - Cash Disbursement FEDEXP	-	34.92	5,533,750.53
1461	CD	1025409	03/22/21		756740917	GEN-TECH - Cash Disbursement GENTEC	-	1,215.05	5,532,535.48
1461	CD	1025412	03/22/21		756740918	W.W. Grainger, Inc - Cash Disbursement GRAING	-	225.65	5,532,309.83
1461	CD	1025420	03/22/21		756740919	Healthcare Medical Waste Svcs - Cash Disbursement HEMEWA	-	50.82	5,532,259.01
1461	CD	1025422	03/22/21		756740920	Hillyard-Flagstaff - Cash Disbursement HILLYA	-	340.79	5,531,918.22
1461	CD	1025428	03/22/21		756740921	INSIGHT PUBLIC SECTOR, INC - Cash Disbursement INPUSE	-	3,710.25	5,528,207.97
1461	CD	1025432	03/22/21		756740922	Int'l Society of Fire Svc Ins - Cash Disbursement INSOFI	-	50.00	5,528,157.97
1461	CD	1025434	03/22/21		756740923	KAIROS Health Arizona, Inc - Cash Disbursement KAIROS	-	160,659.57	5,367,498.40
1461	CD	1025455	03/22/21		756740925	Lamb Chevrolet - Cash Disbursement LAMCHE	-	444.27	5,367,054.13
1461	CD	1025458	03/22/21		756740926	Markets West Office Furniture - Cash Disbursement MARWES	-	2,896.83	5,364,157.30
1461	CD	1025462	03/22/21		756740927	Matheson Tri-Gas, Inc - Cash Disbursement MATTRI	-	608.88	5,363,548.42
1461	CD	1025472	03/22/21		756740928	NextCare Arizona LLC - Cash Disbursement NEXARI	-	253.00	5,363,295.42
1461	CD	1025474	03/22/21		756740929	O'Reilly Auto Parts - Cash Disbursement ORAUPA	-	173.86	5,363,121.56



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1461	CD	1025489	03/22/21		756740930	Pitney Bowes Global Financial - Cash Disbursement PIBOGL	\$-	\$137.57	\$5,362,983.99
1461	CD	1025492	03/22/21		756740931	Purchase Power - Cash Disbursement PURPOW	-	131.08	5,362,852.91
1461	CD	1025494	03/22/21		756740932	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	44.80	5,362,808.11
1461	CD	1025500	03/22/21		756740933	Repaired by Faith - Cash Disbursement REPFAI	-	1,012.50	5,361,795.61
1461	CD	1025502	03/22/21		756740934	RWC Group - Cash Disbursement RWCINT	-	1,770.04	5,360,025.57
1461	CD	1025512	03/22/21		756740935	Smart Document Solutions - Cash Disbursement SMDOSO	-	490.99	5,359,534.58
1461	CD	1025519	03/22/21		756740936	Staples Contract & Commmerc.Inc - Cash Disbursement STACOM	-	1,967.39	5,357,567.19
1461	CD	1025540	03/22/21		756740938	Teleflex Funding LLC - Cash Disbursement TELEFL	-	1,325.05	5,356,242.14
1461	CD	1025555	03/22/21		756740939	The Hike Shack - Cash Disbursement THHISH	-	1,276.69	5,354,965.45
1461	CD	1025564	03/22/21		756740940	Town of Prescott Valley - Cash Disbursement TOPRVA	-	650.01	5,354,315.44
1461	CD	1025571	03/22/21		756740941	Unisource Energy Services - Cash Disbursement UNENSE	-	392.06	5,353,923.38
1461	CD	1025574	03/22/21		756740942	Verizon Wireless - Cash Disbursement VERWIR	-	4,033.58	5,349,889.80
1461	CD	1025579	03/22/21		756740943	XEROX FINANCIAL SERVICES - Cash Disbursement XEFISE	-	411.61	5,349,478.19
1461	CD	1025582	03/22/21		756740944	Yavapai Mechanical Plumbing - Cash Disbursement YAMEPL	-	188.36	5,349,289.83
1461	CD	1025342	03/22/21		DIR.DEP.PPE.3.13.2	Chase Bank - PR - DIRECT DEPOSIT PPE 3-13-21	293,356.59	-	5,642,646.42
1460	PR	1021461	03/23/21		18779	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,174.82	5,639,471.60
1460	PR	1021487	03/23/21		18780	Apollinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,447.21	5,638,024.39
1460	PR	1021510	03/23/21		18781	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,194.32	5,635,830.07
1460	PR	1021533	03/23/21		18782	Balsitis, Carolyn B. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	891.06	5,634,939.01
1460	PR	1021557	03/23/21		18783	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,060.28	5,632,878.73
1460	PR	1021583	03/23/21		18784	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,131.53	5,631,747.20
1460	PR	1021603	03/23/21		18785	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,068.88	5,629,678.32
1460	PR	1021623	03/23/21		18786	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,611.34	5,628,066.98
1460	PR	1021647	03/23/21		18787	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,082.39	5,625,984.59
1460	PR	1021668	03/23/21		18788	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,098.07	5,623,886.52
1460	PR	1021690	03/23/21		18789	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,542.93	5,622,343.59
1460	PR	1021716	03/23/21		18790	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,075.05	5,619,268.54
1460	PR	1021737	03/23/21		18791	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,074.33	5,617,194.21
1460	PR	1021759	03/23/21		18792	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,747.52	5,615,446.69



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1460	PR	1021784	03/23/21		18793	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	\$-	\$2,517.02	\$5,612,929.67
1460	PR	1021808	03/23/21		18794	Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,174.05	5,611,755.62
1460	PR	1021835	03/23/21		18795	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,439.56	5,610,316.06
1460	PR	1021859	03/23/21		18796	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	908.32	5,609,407.74
1460	PR	1021880	03/23/21		18797	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,202.26	5,607,205.48
1460	PR	1021904	03/23/21		18798	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,879.07	5,605,326.41
1460	PR	1021924	03/23/21		18799	Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,751.15	5,603,575.26
1460	PR	1021952	03/23/21		18800	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,138.65	5,602,436.61
1460	PR	1021973	03/23/21		18801	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,564.21	5,598,872.40
1460	PR	1021997	03/23/21		18802	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,203.62	5,597,668.78
1460	PR	1022016	03/23/21		18803	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,508.96	5,594,159.82
1460	PR	1022040	03/23/21		18804	Clark, Shelly - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,048.48	5,593,111.34
1460	PR	1022067	03/23/21		18805	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,416.60	5,591,694.74
1460	PR	1022090	03/23/21		18806	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,836.06	5,589,858.68
1460	PR	1022111	03/23/21		18807	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,158.78	5,587,699.90
1460	PR	1022134	03/23/21		18808	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,389.74	5,586,310.16
1460	PR	1022156	03/23/21		18809	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,777.30	5,584,532.86
1460	PR	1022181	03/23/21		18810	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,752.41	5,582,780.45
1460	PR	1022204	03/23/21		18811	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,674.79	5,581,105.66
1460	PR	1022226	03/23/21		18812	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,216.76	5,578,888.90
1460	PR	1022250	03/23/21		18813	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,371.94	5,576,516.96
1460	PR	1022273	03/23/21		18814	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,464.00	5,573,052.96
1460	PR	1022297	03/23/21		18815	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	850.02	5,572,202.94
1460	PR	1022321	03/23/21		18816	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	808.98	5,571,393.96
1460	PR	1022346	03/23/21		18817	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,183.24	5,570,210.72

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1460	PR	1022370	03/23/21		18818	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	\$-	\$1,529.81	\$5,568,680.91
1460	PR	1022394	03/23/21		18819	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,305.66	5,566,375.25
1460	PR	1022421	03/23/21		18820	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,026.90	5,564,348.35
1460	PR	1022442	03/23/21		18821	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,816.18	5,562,532.17
1460	PR	1022467	03/23/21		18822	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,763.41	5,560,768.76
1460	PR	1022490	03/23/21		18823	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,408.30	5,558,360.46
1460	PR	1022515	03/23/21		18824	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,591.86	5,556,768.60
1460	PR	1022537	03/23/21		18825	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,170.54	5,554,598.06
1460	PR	1022557	03/23/21		18826	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,984.19	5,551,613.87
1460	PR	1022584	03/23/21		18827	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,756.35	5,549,857.52
1460	PR	1022605	03/23/21		18828	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,220.54	5,547,636.98
1460	PR	1022627	03/23/21		18829	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,209.90	5,545,427.08
1460	PR	1022657	03/23/21		18830	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,031.43	5,543,395.65
1460	PR	1022678	03/23/21		18831	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,034.91	5,542,360.74
1460	PR	1022700	03/23/21		18832	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,538.25	5,539,822.49
1460	PR	1022721	03/23/21		18833	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,495.52	5,538,326.97
1460	PR	1022744	03/23/21		18834	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,826.93	5,534,500.04
1460	PR	1022765	03/23/21		18835	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,172.46	5,533,327.58
1460	PR	1022784	03/23/21		18836	Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,019.36	5,532,308.22
1460	PR	1022808	03/23/21		18837	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,016.68	5,531,291.54
1460	PR	1022831	03/23/21		18838	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,373.76	5,529,917.78
1460	PR	1022855	03/23/21		18839	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,847.27	5,528,070.51
1460	PR	1022879	03/23/21		18840	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	840.82	5,527,229.69
1460	PR	1022909	03/23/21		18841	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,297.61	5,525,932.08
1460	PR	1022938	03/23/21		18842	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,275.74	5,524,656.34
1460	PR	1022964	03/23/21		18843	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,672.61	5,522,983.73

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Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
1460	PR	1022992	03/23/21		18844	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	\$-	\$1,544.38	\$5,521,439.35
1460	PR	1023015	03/23/21		18845	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,147.64	5,519,291.71
1460	PR	1023037	03/23/21		18846	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,026.61	5,517,265.10
1460	PR	1023059	03/23/21		18847	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,302.37	5,514,962.73
1460	PR	1023087	03/23/21		18848	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,108.41	5,513,854.32
1460	PR	1023104	03/23/21		18849	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,083.82	5,511,770.50
1460	PR	1023130	03/23/21		18850	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,977.30	5,509,793.20
1460	PR	1023153	03/23/21		18851	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	964.50	5,508,828.70
1460	PR	1023180	03/23/21		18852	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,572.51	5,507,256.19
1460	PR	1023205	03/23/21		18853	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,414.27	5,504,841.92
1460	PR	1023231	03/23/21		18854	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,236.32	5,502,605.60
1460	PR	1023251	03/23/21		18855	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,976.47	5,500,629.13
1460	PR	1023276	03/23/21		18856	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,899.61	5,498,729.52
1460	PR	1023301	03/23/21		18857	Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,181.10	5,497,548.42
1460	PR	1023326	03/23/21		18858	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,095.67	5,494,452.75
1460	PR	1023346	03/23/21		18859	Lambrecht, Marci J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,028.90	5,493,423.85
1460	PR	1023368	03/23/21		18860	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,343.06	5,491,080.79
1460	PR	1023392	03/23/21		18861	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,607.67	5,489,473.12
1460	PR	1023412	03/23/21		18862	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,067.56	5,487,405.56
1460	PR	1023438	03/23/21		18863	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	991.18	5,486,414.38
1460	PR	1023461	03/23/21		18864	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,461.41	5,484,952.97
1460	PR	1023488	03/23/21		18865	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,245.16	5,481,707.81
1460	PR	1023513	03/23/21		18866	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,558.69	5,479,149.12
1460	PR	1023533	03/23/21		18867	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,398.70	5,476,750.42
1460	PR	1023553	03/23/21		18868	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,205.31	5,474,545.11

**CAFMA-Central Arizona Fire and Medical**  
GL Account Ledger - Detail By Period  
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Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
1460	PR	1023578	03/23/21		18869	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	\$-	\$1,719.42	\$5,472,825.69
1460	PR	1023602	03/23/21		18870	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,126.59	5,471,699.10
1460	PR	1023625	03/23/21		18871	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,943.50	5,469,755.60
1460	PR	1023652	03/23/21		18872	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,378.21	5,468,377.39
1460	PR	1023680	03/23/21		18873	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,924.94	5,466,452.45
1460	PR	1023705	03/23/21		18874	McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,072.17	5,465,380.28
1460	PR	1023727	03/23/21		18875	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,204.25	5,464,176.03
1460	PR	1023750	03/23/21		18876	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,405.72	5,461,770.31
1460	PR	1023775	03/23/21		18877	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,272.08	5,460,498.23
1460	PR	1023800	03/23/21		18878	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,035.16	5,458,463.07
1460	PR	1023826	03/23/21		18879	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,380.39	5,457,082.68
1460	PR	1023853	03/23/21		18880	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,452.41	5,455,630.27
1460	PR	1023879	03/23/21		18881	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,538.24	5,454,092.03
1460	PR	1023906	03/23/21		18882	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,801.92	5,451,290.11
1460	PR	1023934	03/23/21		18883	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,909.63	5,449,380.48
1460	PR	1023961	03/23/21		18884	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,134.96	5,447,245.52
1460	PR	1023984	03/23/21		18885	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,308.89	5,445,936.63
1460	PR	1024004	03/23/21		18886	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,454.05	5,443,482.58
1460	PR	1024032	03/23/21		18887	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,597.96	5,441,884.62
1460	PR	1024051	03/23/21		18888	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,585.94	5,440,298.68
1460	PR	1024075	03/23/21		18889	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,568.14	5,438,730.54
1460	PR	1024105	03/23/21		18890	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,063.29	5,437,667.25
1460	PR	1024133	03/23/21		18891	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,115.32	5,436,551.93
1460	PR	1024156	03/23/21		18892	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,568.96	5,434,982.97
1460	PR	1024180	03/23/21		18893	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,648.06	5,433,334.91

**CAFMA-Central Arizona Fire and Medical**  
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Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
1460	PR	1024203	03/23/21		18894	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	\$-	\$2,371.32	\$5,430,963.59
1460	PR	1024226	03/23/21		18895	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,905.09	5,427,058.50
1460	PR	1024251	03/23/21		18896	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,976.74	5,424,081.76
1460	PR	1024272	03/23/21		18897	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,314.89	5,422,766.87
1460	PR	1024295	03/23/21		18898	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,673.84	5,421,093.03
1460	PR	1024320	03/23/21		18899	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	877.34	5,420,215.69
1460	PR	1024344	03/23/21		18900	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,653.50	5,416,562.19
1460	PR	1024369	03/23/21		18901	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,822.85	5,414,739.34
1460	PR	1024386	03/23/21		18902	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,821.55	5,412,917.79
1460	PR	1024413	03/23/21		18903	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,216.16	5,411,701.63
1460	PR	1024440	03/23/21		18904	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,197.16	5,409,504.47
1460	PR	1024452	03/23/21		18905	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	951.15	5,408,553.32
1460	PR	1024475	03/23/21		18906	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,036.99	5,405,516.33
1460	PR	1024507	03/23/21		18907	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,384.10	5,404,132.23
1460	PR	1024529	03/23/21		18908	Russell, Tessa M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,075.48	5,403,056.75
1460	PR	1024555	03/23/21		18909	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	906.68	5,402,150.07
1460	PR	1024577	03/23/21		18910	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,608.44	5,399,541.63
1460	PR	1024598	03/23/21		18911	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	130.88	5,399,410.75
1460	PR	1024621	03/23/21		18912	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,525.48	5,396,885.27
1460	PR	1024647	03/23/21		18913	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,513.17	5,395,372.10
1460	PR	1024670	03/23/21		18914	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	980.76	5,394,391.34
1460	PR	1024693	03/23/21		18915	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,006.97	5,393,384.37
1460	PR	1024718	03/23/21		18916	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	993.39	5,392,390.98
1460	PR	1024747	03/23/21		18917	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,696.12	5,390,694.86
1460	PR	1024771	03/23/21		18918	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,786.44	5,387,908.42

CAFMA-Central Arizona Fire and Medical

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Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1460	PR	1024794	03/23/21		18919	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	\$-	\$1,966.54	\$5,385,941.88
1460	PR	1024816	03/23/21		18920	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,690.19	5,384,251.69
1460	PR	1024842	03/23/21		18921	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,488.74	5,381,762.95
1460	PR	1024867	03/23/21		18922	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,215.55	5,380,547.40
1460	PR	1024885	03/23/21		18923	Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,676.82	5,377,870.58
1460	PR	1024908	03/23/21		18924	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,985.60	5,374,884.98
1460	PR	1024933	03/23/21		18925	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,412.22	5,373,472.76
1460	PR	1024962	03/23/21		18926	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,235.07	5,372,237.69
1460	PR	1024984	03/23/21		18927	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,693.77	5,370,543.92
1460	PR	1025009	03/23/21		18928	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,727.95	5,368,815.97
1460	PR	1025029	03/23/21		18929	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,981.58	5,366,834.39
1460	PR	1025055	03/23/21		18930	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,419.49	5,364,414.90
1460	PR	1025076	03/23/21		18931	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,042.57	5,361,372.33
1460	PR	1025100	03/23/21		18932	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,141.24	5,360,231.09
1460	PR	1025123	03/23/21		18933	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,213.23	5,359,017.86
1460	PR	1025147	03/23/21		18934	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,740.83	5,357,277.03
1460	PR	1025174	03/23/21		18935	Weiland, Kayleen R. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,399.56	5,355,877.47
1460	PR	1025194	03/23/21		18936	Welch-Cornell, Jaime - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	1,214.23	5,354,663.24
1460	PR	1025216	03/23/21		18937	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	2,019.18	5,352,644.06
1460	PR	1025245	03/23/21		18938	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 3/23/2021	-	3,354.23	5,349,289.83
1466	CR	1025617	03/24/21		14408	PLANS REVIEW -	182.00	-	5,349,471.83
1466	CR	1025618	03/24/21		14409	PLANS REVIEW -	362.00	-	5,349,833.83
1466	CR	1025622	03/24/21		14410	PLANS REVIEW -	362.00	-	5,350,195.83
1466	CR	1025594	03/24/21		219912429	AZ Dept of Forestry & Fire Mgt -	2,168.77	-	5,352,364.60
1466	CR	1025598	03/24/21		31065	Spingola, Debbie -	300.00	-	5,352,664.60
1466	CR	1025599	03/24/21		31065	RORICK, NORM -	260.00	-	5,352,924.60
1466	CR	1025600	03/24/21		31065	Smith, Andrea -	150.00	-	5,353,074.60
1466	CR	1025601	03/24/21		31065	Muniz, Tom Sr. -	82.62	-	5,353,157.22
1466	CR	1025602	03/24/21		510592633	Gnagey, Daniel -	442.78	-	5,353,600.00
1466	CR	1025619	03/24/21		6420	PLANS REVIEW -	204.00	-	5,353,804.00

CAFMA-Central Arizona Fire and Medical

GL Account Ledger - Detail By Period

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Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
1466	CR	1025620	03/24/21		6420	PLANS REVIEW -	\$247.00	\$-	\$5,354,051.00
1466	CR	1025593	03/24/21		706502582	MAYER FIRE DISTRICT -	234.80	-	5,354,285.80
1466	CR	1025603	03/24/21		706850686	Williamson Valley Fire -	180.45	-	5,354,466.25
1466	CR	1025616	03/24/21		7095	PLANS REVIEW -	182.00	-	5,354,648.25
1466	CR	1025596	03/24/21		748	PACHECO, RUBY -	60.14	-	5,354,708.39
1466	CR	1025595	03/24/21		7864	NESS, DANIEL -	628.85	-	5,355,337.24
1466	CR	1025597	03/24/21		90091459	Dawydiuk, Lori -	282.89	-	5,355,620.13
1466	CR	1025621	03/24/21		CASH	Miller, Michelle -	50.76	-	5,355,670.89
1467	CR	1025646	03/30/21		001739	PLANS REVIEW -	226.00	-	5,355,896.89
1467	CR	1025633	03/30/21		0510592719	MOORE, SCOTT -	15.46	-	5,355,912.35
1467	CR	1025634	03/30/21		1074	Shaw, RaeDel -	246.12	-	5,356,158.47
1467	CR	1025644	03/30/21		14411	PLANS REVIEW -	116.00	-	5,356,274.47
1467	CR	1025648	03/30/21		14419	PLANS REVIEW -	392.00	-	5,356,666.47
1467	CR	1025649	03/30/21		14571	PLANS REVIEW -	392.00	-	5,357,058.47
1467	CR	1025650	03/30/21		14572	PLANS REVIEW -	182.00	-	5,357,240.47
1467	CR	1025651	03/30/21		14573	PLANS REVIEW -	432.00	-	5,357,672.47
1467	CR	1025652	03/30/21		14574	PLANS REVIEW -	116.00	-	5,357,788.47
1467	CR	1025645	03/30/21		1714	DONATION -	5,000.00	-	5,362,788.47
1467	CR	1025635	03/30/21		1859	CAMACHO, ALBERT -	458.12	-	5,363,246.59
1467	CR	1025636	03/30/21		3317	INGRAO, JACK -	92.76	-	5,363,339.35
1467	CR	1025647	03/30/21		8059	7710 Insurance Company -	519.65	-	5,363,859.00
1467	CR	1025653	03/30/21		CASH	CPR CLASS -	50.00	-	5,363,909.00
1462	GJ	1025584	03/31/21		Cash With Yav Cty	Fire Authority Funding March 2021	412,908.78	-	5,776,817.78
1463	GJ	1025587	03/31/21		Cash With Yav Cty	CYFD Trf In - FY 19-20 FDAT Recon	243,428.00	-	6,020,245.78
1464	GJ	1025589	03/31/21		Cash With Yav Cty	CYFD Trf In - Ace Drainage Lawsuit	162,500.00	-	6,182,745.78
1481	GJ	1033796	03/31/21		Cash With Yav Cty	GF - Interest Revenue March 2021	2,449.14	-	6,185,194.92
1483	GJ	1033800	03/31/21		Cash With Yav Cty	American Express Quarterly Rebate	846.32	-	6,186,041.24
1480	GJ	1033794	03/31/21		Cash With YavCty	Error By Treasurer - CVFD Trf In Twice	95,091.92	-	6,281,133.16
<b>CASH WITH YAVAPAI COUNTY TOTALS:</b>							<b>\$1,571,829.22</b>	<b>\$2,441,310.19</b>	<b>\$6,281,133.16</b>
<b>TOTAL OF LEDGER:</b>							<b>\$1,571,829.22</b>	<b>\$2,441,310.19</b>	<b>\$6,281,133.16</b>

**CAFMA-Central Arizona Fire and Medical**  
GL Trial Balance Worksheet  
For The Period of 3/1/2021 through 3/31/2021

Account	Description	Balances				Adjustments
		Beginning	Debits	Credits	Ending	
10.1100.0.0.000	Cash with Yavapai County	\$7,150,614.13	\$1,571,829.22	\$2,441,310.19	\$6,281,133.16	
TOTALS:		<u>\$7,150,614.13</u>	<u>\$1,571,829.22</u>	<u>\$2,441,310.19</u>	<u>\$6,281,133.16</u>	

\* Inactive accounts are marked and appear in grey.



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY****Capital Projects Fund FY 20-21****GL #1200**

Date	Transaction	Debit	Credit	Balance
07/01/20	Fiscal Year Beginning Balance			\$ 9,712,484.87
07/31/20	Interest Revenue - July, 2020	\$2,646.79		\$ 9,715,131.66
07/31/20	Transfer of Funds - Capital Purchase - SCBAs		\$1,095,278.58	\$ 8,619,853.08
07/31/20	Transfer of Funds - Temporary Borrowed Funds		\$4,000,000.00	\$ 4,619,853.08
08/31/20	Interest Revenue - August, 2020	\$629.66		\$ 4,620,482.74
10/31/20	Transfer of Funds - Temporary Borrowed Funds		\$1,000,000.00	\$ 3,620,482.74
10/31/20	Interest Revenue - October, 2020	\$21,696.51		\$ 3,642,179.25
11/30/20	Transfer of Funds - Temporary Borrowed Funds		\$1,000,000.00	\$ 2,642,179.25
12/31/20	Transfer Back - Temporary Borrowed Funds	\$2,000,000.00		\$ 4,642,179.25
12/31/20	Interest Revenue - December, 2020	\$1,515.33		\$ 4,643,694.58
01/31/21	Transfer In of Excess Funds	\$1,175,212.00		\$ 5,818,906.58
01/31/21	Interest Revenue - January, 2021	\$373.10		\$ 5,819,279.68
02/28/21	Interest Revenue - February, 2021	\$92.36		\$ 5,819,372.04
03/31/21	Interest Revenue - March, 2021	\$2,199.00		\$ 5,821,571.04

## SAMPLE

### Central Arizona Fire and Medical Authority

#### FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective \_\_\_\_\_, between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, hereinafter referred to as "AGENCY" and \_\_\_\_\_, hereinafter referred to as the "Applicant." The property under consideration is described as:

Street Address:

Mailing Address:

Contact Phone Number:

Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

1) Purpose. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.

2) Duration and Renewal. The effective term of this Agreement shall be from \_\_\_\_\_ through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.

3) Services Provided. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

4) Response Time. AGENCY shall make reasonable efforts to respond to Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.

5) Routing Information. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.

6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) Insurance. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.

10) No Third-Party Beneficiaries. This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.

11) No Warranties. Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.

12) Limitation of Damages. In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.

13) Termination. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medical Authority  
8603 E. Eastridge Drive  
Prescott Valley, AZ 86314

For Applicant:

\_\_\_\_\_  
\_\_\_\_\_

In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

14) Cancellation Due to Conflict. AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.

15) Severability. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

16) Fire Code Compliance. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT

By \_\_\_\_\_  
Date

By \_\_\_\_\_  
Date

CENTRAL ARIZONA FIRE & MEDICAL  
AUTHORITY

\_\_\_\_\_  
Board Chair Date

ATTEST:

\_\_\_\_\_  
Board Clerk Date

# 115 RULES OF ENGAGEMENT FOR STRUCTURAL FIRE FIGHTING AND THE ACCEPTABILITY OF RISK

Created/Revised: 07/01/2016

Reviewed: 06/28/2011



## I. PURPOSE

The purpose of this policy is to outline the rules of engagement for structural firefighting and the acceptability of risk associated with the function of the Agency.

## II. SCOPE

This policy applies to all Agency members.

## III. POLICY

### RULES OF ENGAGEMENT FOR STRUCTURAL FIRE FIGHTING AND THE ACCEPTABILITY OF RISK

Adapted from the International Association of Fire Chiefs Health and Safety Committee

#### ACCEPTABILITY OF RISK

All firefighting and rescue operations involve an inherent level of risk to fire fighters.

- A basic level of risk is recognized and accepted, in a measured and controlled manner, in efforts that are routinely employed to save lives and property. ***These risks are not acceptable in situations where there is no potential to save lives or property.***
- A higher level of risk is acceptable only in situations where there is a ***realistic potential*** to save known endangered lives. This elevated risk must be limited to operations that are ***specifically directed toward rescue*** and where there is a ***realistic potential to save the person(s) known to be in danger.***

#### RULES OF ENGAGEMENT FOR STRUCTURAL FIREFIGHTING

All structural firefighting operations involve an inherent level of risk to fire fighters. All feasible measures shall be taken to limit or avoid these risks through risk assessment, constant vigilance and the conscientious application of safety policies and procedures.

- The exposure of fire fighters to an elevated level of risk is acceptable only in situations where there is a realistic potential to save known endangered lives.
- ***No property is worth the life of a fire fighter.***



# 115 RULES OF ENGAGEMENT FOR STRUCTURAL FIRE FIGHTING AND THE ACCEPTABILITY OF RISK

Created/Revised: 07/01/2016

Reviewed: 06/28/2011



- ***No risk to the safety of fire fighters is acceptable in situations where there is no possibility to save lives or property.***
- Fire fighters shall not be committed to interior offensive firefighting operations in abandoned or derelict buildings that are known or reasonably believed to be unoccupied.

## RISK ASSESSMENT

***It is the responsibility of the incident commander to evaluate the level of risk in every situation.*** This risk evaluation shall include an assessment of the presence, survivability and potential to rescue occupants. When there is no potential to save lives, firefighters shall not be committed to operations that present an elevated level of risk.

***An incident command system shall be established, beginning with the arrival of the first Agency member at the scene of every incident.*** The incident commander must conduct an initial risk analysis to consider the risk to fire fighters in order to determine the strategy and tactics that will be employed.

***The responsibility for risk assessment is a continuous process for the entire duration of each incident.*** The incident commander shall continually reevaluate conditions to determine if the level of risk has changed and a change in strategy or tactics is necessary. The incident commander shall assign one or more safety officers on -second alarms and/or as staffing permits to monitor and evaluate conditions to support this risk analysis.

***At a minimum, the risk analysis for a structure fire shall consider:***

### ***Building Characteristics***

- Construction type and size
- Structural condition
- Occupancy and contents

### ***Fire Factors***

- Location and extent of the fire
- Estimated time of involvement
- What are smoke conditions telling us?

### ***Risk to Building Occupants***

- Known or probable occupants

# 115 RULES OF ENGAGEMENT FOR STRUCTURAL FIRE FIGHTING AND THE ACCEPTABILITY OF RISK

Created/Revised: 07/01/2016

Reviewed: 06/28/2011



- Occupant survival assessment

## ***Fire Fighting Capabilities***

- Available resources
- Operational capabilities and limitation

## **10 RULES OF ENGAGEMENT FOR STRUCTURAL FIRE FIGHTING**

### **Acceptability of Risk**

1. No building or property is worth the life of a fire fighter.
2. All interior firefighting involves an inherent risk.
3. Some risk is acceptable, in a measured and controlled manner.
4. No level of risk is acceptable where there is no potential to save lives or savable property.
5. Fire fighters shall not be committed to interior offensive firefighting operations in abandoned or derelict buildings.

### **Risk Assessment**

1. All feasible measures shall be taken to limit or avoid risks through risk assessment by a qualified officer.
2. It is the responsibility of the Incident Commander to evaluate the level of risk in every situation.
3. Risk assessment is a continuous process for the entire duration of each incident.
4. If conditions change, and risk increases, change strategy and tactics.
5. No building or property is worth the life of a fire fighter.

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



### I. PURPOSE

The Issuer has issued and may in the future issue tax-exempt obligations (including, without limitation, bonds, notes, loans, leases and certificates), tax credit obligations and "direct-pay" tax credit obligations (together, "tax-advantaged bonds") that are subject to certain requirements under the Internal Revenue Code of 1986, as amended (the "Code").

The Issuer has established the policies and procedures contained herein (the "Procedures") as of August 26, 2013 in order to ensure that the Issuer complies with the requirements of the Code that are applicable to its tax-advantaged bonds. These Procedures, coupled with requirements contained in the Arbitrage and Tax Certificate (the "Tax Certificate") or other operative documents executed at the time of issuance of the tax-advantaged bonds, are intended to constitute written procedures for ongoing compliance with the Federal tax requirements applicable to the bonds and for timely identification and remediation of violations of such requirements.

### II. SCOPE

The tax-advantaged bonds that are covered by these Procedures include, but are not limited to, "Build America Bonds", "Recovery Zone Economic Development Bonds", and "Specified Tax Credit Bonds" that constitute "qualified bonds" under Section 6431 of the Code and are therefore eligible for interest subsidy payments (the "Subsidy") from the U.S. Treasury (such Build America Bonds, Recovery Zone Economic Development Bonds and Specified Tax Credit Bonds are collectively referred to as "Direct-Pay Bonds"). Specified Tax Credit Bonds include new clean renewable energy bonds, qualified energy conservation bonds, qualified zone academy bonds and qualified school construction bonds.

### III. POLICY

#### GENERAL MATTERS

- Responsible Officer. The Assistant Chief of Administration (Executive Administrative Director) will have overall responsibility for ensuring that the ongoing requirements described in these Procedures are met with respect to tax-advantaged bonds (the "Responsible Officer").
- Establishment of Procedures. The Procedures established herein will be set forth as a Debt Management Policy in the ~~GYFD~~-CAFMA Policies and Procedures Manual.

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



- Identify Additional Responsible Employees. The Responsible Officer shall identify any additional persons who will be responsible for each section of the Procedures, notify the current holder of that office of the responsibilities, and provide that person a copy of the Procedures. (For each section of the Procedures, this may be the Responsible Officer or another person who is assigned the particular responsibility.)
  - Upon employee or officer transitions, new personnel should be advised of responsibilities under the Procedures and ensure they understand the importance of the Procedures.
  - If employee or officer positions are restructured or eliminated, responsibilities should be reassigned as necessary to ensure that all Procedures have been appropriately assigned.
- Training Required. The Responsible Officer and other responsible persons shall receive appropriate training that includes the review of and familiarity with the contents of these Procedures, review of the requirements contained in the Code applicable to each tax-advantaged bond, identification of all tax-advantaged bonds that must be monitored, identification of all facilities (or portions thereof) financed with proceeds of tax-advantaged bonds, familiarity with the requirements contained in the Tax Certificate or other operative documents contained in the transcript, and familiarity with the procedures that must be taken in order to correct noncompliance with the requirements of the Code in a timely manner.
- Periodic Review. The Responsible Officer or other responsible person shall periodically review compliance with the Procedures and with the terms of the Tax Certificate to determine whether any violations have occurred so that such violations can be timely remedied through the "remedial action" regulations (Treasury Regulation §1.141-12, §1.142-2, §1.144-2, §1.145-2 or §1.147-2, as applicable) or the Voluntary Closing Agreement Program described in Internal Revenue Service ("IRS") Notice 2008 31 (or successor guidance) and related sections of the Internal Revenue Manual. Such periodic review shall occur biannually (January & July) but must occur at least annually with documentation of the periodic review to be reported to the Fire Chief and Board of Directors.
- Change in Bond Terms. If any changes to the terms of the bonds are contemplated, bond counsel should be consulted. Such modifications could result in a reissuance, i.e., a deemed refunding, of the bonds which could jeopardize the status of tax-advantaged bonds, including Direct-Pay Bonds (and thereby affect the continued receipt of the Subsidy for Direct-Pay Bonds).

**Commented [DT1]:** Do not underline the entire paragraph. Only the beginning sentence.

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



### ISSUE PRICE FOR TAX-ADVANTAGED BONDS; PREMIUM LIMIT FOR DIRECT-PAY BONDS.

- Issue Price. In order to document the issue price of tax-advantaged bonds, the Responsible Officer shall consult with bond counsel and obtain a written certification from the underwriter, placement agent or other purchaser of the bonds as to the offering price of the bonds that is in form and substance acceptable to the Issuer and bond counsel.
- Premium Limit for Direct Pay-Bonds. Prior to issuing Direct-Pay Bonds, the Responsible Officer shall consult with bond counsel and the Issuer's financial advisors to assure that the premium on each maturity of the Direct-Pay Bonds (stated as a percentage of principal amount) does not exceed one-quarter of one-percent (0.25%) multiplied by the number of complete years to the earlier of the final maturity of the bonds or, generally, the earliest call date of the bonds, and that the excess of the issue price of the bonds over the price at which the bonds are sold to the underwriter or placement agent, when combined with other issuance costs paid from proceeds of the bonds, does not exceed 2% of the sale proceeds of the bonds.

**Commented [DT2]:** Delete this paragraph as we are not able to issue Direct Pay Bonds as a fire district or fire authority.

### IRS INFORMATION RETURN FILING.

- Filing of Applicable Form 8038. The Responsible Officer will confirm that bond counsel has filed the applicable information reports (such as Forms 8038, 8038-G, 8038-B or 8038-TC) for such bond issue with the IRS on a timely basis, and maintain copies of such form including evidence of timely filing as part of the transcript of the bond issue.
- Filing of Forms 8038-T or 8038-R. If necessary, t~~The~~ Responsible Officer shall file the IRS Form 8038-T relating to the payment of rebate or yield reduction payments in a timely manner as discussed in Section I.12. below. The Responsible Officer shall also monitor the extent to which the Issuer is eligible to receive a refund of prior rebate payments and provide for the timely filing for such refunds using an IRS Form 8038-R.

**USE OF PROCEEDS.** The Responsible Officer or other responsible person shall:

- Consistent Accounting Procedures. Maintain clear and consistent accounting procedures for tracking the investment and expenditures of bond proceeds, including investment earnings on bond proceeds.

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



- Reimbursement Allocations at Closing. At or shortly after closing of a bond issue, ensure that any allocations for reimbursement expenditures comply with the Tax Certificate.
- Timely Expenditure of Bond Proceeds. Monitor that sale proceeds and investment earnings on sale proceeds of tax-advantaged bonds are spent in a timely fashion consistent with the requirements of the Tax Certificate [or as directed by a third-party administrator](#).
- Costs of Issuance. With respect to Direct-Pay Bonds and qualified private activity bonds, monitor that no more than 2% of the sale proceeds are used to pay costs of issuance.
- ~~Qualified Use of Proceeds of Recovery Zone Economic Development Bonds. With respect to Recovery Zone Economic Development Bonds, determine the correct amount of available project proceeds and monitor that 100% of all sale proceeds and investment earnings on sale proceeds (other than proceeds used to pay costs of issuance or deposited in a reasonably required reserve fund) are allocated to expenditures for qualified economic development purposes within the recovery zone in a timely fashion consistent with the requirements of the Tax Certificate.~~
- ~~Qualified Use of Proceeds of Specified Tax Credit Bonds. With respect to Specified Tax Credit Bonds, determine the correct amount of available project proceeds and monitor that 100% of all sale proceeds and investment earnings on sale proceeds (other than proceeds used to pay costs of issuance) are allocated to qualifying expenditures that are permitted for each type of Specified Tax Credit Bond in a timely fashion consistent with the requirements of the Tax Certificate. If proceeds are not spent by the end of the "expenditure period" as defined in Section H.2. below, redeem bonds in accordance with the requirements of the Code as further described in Section H.2. below.~~
- Qualified Use of Proceeds of Qualified Private Activity Bonds. With respect to qualified bonds, including exempt facility bonds, monitor that sale proceeds and investment earnings on sale proceeds are allocated to qualifying expenditures permitted for each type of qualified bond in a timely fashion consistent with the requirements of the Tax Certificate. If an exempt facility or other applicable facility will not be completed, or the facility has been placed in service, and there are remaining unspent bond proceeds, immediately consult with bond counsel to determine whether bonds are required to be redeemed under Treasury Regulation §1.142-2. If exempt facility bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.142-2, such redemption or defeasance must occur

**Commented [DT3]:** We do not issue Economic Development Bonds.

**Commented [DT4]:** We do not issue Special Tax Credit Bonds.

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.

- **Requisitions.** Utilize requisitions to draw down bond proceeds, and ensure that each requisition contains (or has attached to it) detailed information in order to establish when and how bond proceeds were spent; review requisitions carefully before submission to ensure proper use of bond proceeds to minimize the need for reallocations.
- **Final Allocation.** Ensure that a final allocation of bond proceeds (including investment earnings) to qualifying expenditures is made if bond proceeds are to be allocated to project expenditures on a basis other than "direct tracing" (direct tracing means treating the bond proceeds as spent as shown in the accounting records for bond draws and project expenditures). An allocation other than on the basis of "direct tracing" is often made to reduce the private business use of bond proceeds that would otherwise result from "direct tracing" of proceeds to project expenditures. This allocation must be made within 18 months after the later of the date the expenditure was made or the date the project was placed in service, but not later than five years and 60 days after the date the bonds are issued (or 60 days after the bond issue is retired, if earlier). Bond counsel can assist with the final allocation of bond proceeds to project costs. Maintain a copy of the final allocation in the records for the tax-advantaged bond.
- **Maintenance and Retention of Records Relating to Proceeds.** Maintain careful records of all project and other costs (e.g., costs of issuance, credit enhancement and capitalized interest) and uses (e.g., deposits to a reserve fund) for which bond proceeds were spent or used. These records should be maintained separately for each issue of bonds for the period indicated under Section J. below.

**MONITORING PRIVATE BUSINESS USE.** With respect to tax-advantaged bonds that are subject to the private activity bond limitations provided in the Code (e.g., governmental bonds and qualified 501(c)(3) bonds), the Responsible Officer or other responsible person shall:

- **Identify Bond-Financed Facilities.** Identify or "map" which outstanding bond issues financed which facilities and in what amounts.
- **Review of Contracts with Private Persons.** Review all of the following contracts or arrangements with non-governmental persons or organizations or the federal government (collectively referred to as "private persons") with respect to the bond-financed facilities which could result in private business use of the facilities:

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



- Sales of bond-financed facilities;
  - Leases of bond-financed facilities;
  - Management or service contracts relating to bond-financed facilities;
  - Research contracts under which a private person sponsors research in bond-financed facilities; and
  - Any other contracts involving "special legal entitlements" (such as naming rights or exclusive provider arrangements) granted to a private person with respect to bond-financed facilities.
- Bond Counsel Review of New Contracts or Amendments. Before amending an existing agreement with a private person or entering into any new lease, management, service, or research agreement with a private person, consult bond counsel to review such amendment or agreement to determine whether it results in private business use.
  - Establish Procedures to Ensure Proper Use and Ownership. Establish procedures to ensure that bond-financed facilities are not used for private use without written approval of the Responsible Officer or other responsible person. For qualified 501(c)(3) bonds, establish procedures to ensure that the bond-financed facilities continue to be owned by a qualified 501(c)(3) organization or a governmental unit.
  - Analyze Use. Analyze any private business use of bond-financed facilities and, for each issue of bonds, determine whether the 10% limit on private business use (5% in the case of qualified 501(c)(3) bonds or "unrelated or disproportionate" private business use) is exceeded, and contact bond counsel or other tax advisors if either of these limits appears to be exceeded.
  - Remediation if Limits Exceeded. If it appears that private business use limits are exceeded, immediately consult with bond counsel to determine if a remedial action is required with respect to nonqualified bonds of the issue under Treasury Regulation §1.141-12, or if the IRS should be contacted under its Voluntary Closing Agreement Program. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.141-12, such redemption or defeasance must occur within 90 days of the date a deliberate action is taken that results in a violation of the private business use limits.



## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



- Maintenance and Retention of Records Relating to Private Use. Retain copies of all of the above contracts or arrangements (or, if no written contract exists, detailed records of the contracts or arrangements) with private persons for the period indicated under Section J. below.

**MONITORING USE OF FACILITIES FINANCED WITH QUALIFIED PRIVATE ACTIVITY BONDS.** With respect to tax-advantaged bonds that are not subject to the private activity bond limitations, but are subject to the limitations provided in the Code as to the qualifying use of proceeds and qualifying use of bond-financed facilities (e.g., exempt facility bonds, qualified small issue bonds and qualified redevelopment bonds), the Responsible Officer or other responsible person shall:

- Identify Bond-Financed Facilities. Identify or "map" facilities that have been bond-financed and assure that use is for an appropriate purpose (e.g., airport facilities are being used for airport purposes).
- Review of Contracts with Private Persons. If the bond-financed facilities are required to be governmentally owned, examine all leases, management contracts or other contracts with private persons to assure compliance with applicable safe-harbors for governmental ownership provided in the Code. Before amending an existing agreement or entering into any new lease, management or other contract, consult bond counsel to review such amendment or agreement to determine whether it complies with applicable safe harbors.
- Establish Procedures to Monitor Use. Establish procedures to monitor that bond-financed facilities are not used for non-qualifying purposes. Require users of facilities to immediately notify the Responsible Officer or other responsible person if a change in use of the facilities is contemplated or occurs.
- Remediation if Limitations Exceeded. If qualified use of facilities financed with tax-advantaged bonds changes to a non-qualified use (e.g., use of airport facilities that is not for airport purposes), immediately consult with bond counsel to determine if a remedial action is required with respect to nonqualified bonds of the issue under Treasury Regulation §1.142-2, or if the IRS should be contacted under its Voluntary Closing Agreement Program. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.142-2, such redemption or defeasance must occur within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.
- Maintenance and Retention of Records Relating to Qualifying Use. Retain copies of all of the above contracts or arrangements (or, if no written contract

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



exists, detailed records of the contracts or arrangements) with private persons for the period indicated under Section J. below.

**LOAN OF BOND PROCEEDS.** Consult bond counsel if a loan of proceeds of tax-advantaged bonds is contemplated. If proceeds of tax-advantaged bonds are permitted under the Code to be loaned to other entities and are in fact so loaned, require that the entities receiving a loan of bond proceeds institute policies and procedures similar to the Procedures to ensure that the proceeds of the loan and the facilities financed with proceeds of the loan comply with the limitations provided in the Code. Require the recipients of such loans to annually report to the Issuer ongoing compliance with the Procedures and the requirements of the Code.

**ARBITRAGE AND REBATE COMPLIANCE.** The Responsible Officer or other responsible person shall:

- Review Tax Certificate. Review each Tax Certificate to understand the specific requirements that are applicable to each tax-advantaged bond issue.
- Arbitrage Yield. Record the arbitrage yield of the bond issue, as shown on IRS Form 8038-G, 8038-B, 8038-TC or other applicable form. If the bonds are variable rate bonds, yield must be determined on an ongoing basis over the life of the bonds as described in the Tax Certificate.
- Temporary Periods. Review the Tax Certificate to determine the "temporary periods" for each bond issue, which are the periods during which proceeds of bonds may be invested without yield restriction.
- Post-Temporary Period Investments. Ensure that any investment of bond proceeds after applicable temporary periods is at a yield that does not exceed the applicable bond yield, unless yield reduction payments can be made pursuant to the Tax Certificate.
- Monitor Temporary Period Compliance. Monitor that bond proceeds (including investment earnings) are expended promptly after the bonds are issued in accordance with the expectations for satisfaction of three-year or five-year temporary periods for investment of bond proceeds and to avoid "hedge bond" status.
- Monitor Yield Restriction Limitations. Identify situations in which compliance with applicable yield restrictions depends upon later investments (e.g., the purchase of 0% State and Local Government Securities from the U.S. Treasury for an advance refunding escrow). Monitor and verify that these purchases are made as contemplated.

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



- Establish Fair Market Value of Investments. Ensure that investments acquired with bond proceeds satisfy IRS regulatory safe harbors for establishing fair market value (e.g., through the use of bidding procedures), and maintaining records to demonstrate satisfaction of such safe harbors. Consult the Tax Certificate for a description of applicable rules.
- Credit Enhancement, Hedging and Sinking Funds. Consult with bond counsel before engaging in credit enhancement or hedging transactions relating to a bond issue, and before creating separate funds that are reasonably expected to be used to pay debt service on bonds. Maintain copies of all contracts and certificates relating to credit enhancement and hedging transactions that are entered into relating to a bond issue.
- Grants/Donations to Governmental Entities. Before beginning a capital campaign or grant application that may result in gifts that are restricted to bond-financed projects (or, in the absence of such a campaign, upon the receipt of such restricted gifts), consult bond counsel to determine whether replacement proceeds may result that are required to be yield restricted.
- Bona Fide Debt Service Fund. Even after all proceeds of a given bond issue have been spent, ensure that the debt service fund meets the requirements of a "bona fide debt service fund," i.e., one used primarily to achieve a proper matching of revenues with debt service that is depleted at least once each bond year, except for a reasonable carryover amount not to exceed the greater of: (i) the earnings on the fund for the immediately preceding bond year; or (ii) one-twelfth of the debt service on the issue for the immediately preceding bond year. To the extent that a debt service fund qualifies as a bona fide debt service fund for a given bond year, the investment of amounts held in that fund is not subject to yield restriction for that year.
- Debt Service Reserve Funds. Ensure that amounts invested in any reasonably required debt service reserve fund do not exceed the least of: (i) 10% of the stated principal amount of the bonds (or the sale proceeds of the bond issue if the bond issue has original issue discount or original issue premium that exceeds 2% of the stated principal amount of the bond issue plus, in the case of premium, reasonable underwriter's compensation); (ii) maximum annual debt service on the bond issue; or (iii) 125% of average annual debt service on the bond issue.
- Rebate and Yield Reduction Payment Compliance. Review the Arbitrage Rebate covenants contained in the Tax Certificate. Subject to certain rebate exceptions described below, investment earnings on bond proceeds at a yield in excess of the bond yield (i.e., positive arbitrage) generally must be rebated

## 194 TAX-ADVANTAGED BONDS

Created/Revised: 07/01/2016

Reviewed: 08/19/2014



to the U.S. Treasury, even if a temporary period exception from yield restriction allowed the earning of positive arbitrage.

- Ensure that rebate and yield reduction payment calculations will be timely performed and payment of such amounts, if any, will be timely made. Such payments are generally due 60 days after the fifth anniversary of the date of issue of the bonds, then in succeeding installments every five years. The final rebate payment for a bond issue is due 60 days after retirement of the last bond of the issue. The Issuer should hire a rebate consultant if necessary.
- Review the rebate section of the Tax Certificate to determine whether the "small issuer" rebate exception applies to the bond issue.
- If the 6-month, 18-month, or 24-month spending exceptions from the rebate requirement (as described in the Tax Certificate) may apply to the bonds, ensure that the spending of proceeds is monitored prior to semi-annual spending dates for the applicable exception.
- Make rebate and yield reduction payments and file Form 8038-T in a timely manner.
- Even after all other proceeds of a given bond issue have been spent, ensure compliance with rebate requirements for any debt service reserve fund and any debt service fund that is not exempt from the rebate requirement (see the Arbitrage Rebate covenants contained in the Tax Certificate).
- **Maintenance and Retention of Arbitrage and Rebate Records.** Maintain records of investments and expenditures of proceeds, rebate exception analyses, rebate calculations, Forms 8038-T, and rebate and yield reduction payments, and any other records relevant to compliance with the arbitrage restrictions for the period indicated in Section J. below.

**RECORD RETENTION.** The Responsible Officer or other responsible person shall ensure that for each issue of bonds, the transcript and all records and documents described in these Procedures will be maintained while any of the bonds are outstanding and during the three-year period following the final maturity or redemption of that bond issue, or if the bonds are refunded (or re-refunded), while any of the refunding bonds are outstanding and during the three-year period following the final maturity or redemption of the refunding bonds.

## 222 ENGINEER PRELIMINARY / PROMOTIONAL / PROBATIONARY REQUIREMENTS

Created/Revised: 07/01/2016 / 01/28/2019

Reviewed: 03/22/2016



### I. PURPOSE

This policy identifies preliminary requirements, promotional, testing and probationary requirements for persons applying for full-time engineer.

### II. SCOPE

This policy applies to all persons applying for a full-time engineer promotional position with the Agency.

### III. POLICY

#### **Preliminary Requirements for Engineer**

- Two years of uninterrupted service with the Agency as a full-time firefighter.
- Current Arizona DHS EMT [or higher](#) Certification.
- No felony (within previous 10 years) or misdemeanor (within previous 3 years) convictions involving moral turpitude.

#### **Promotion and Testing Requirements for Engineer**

Successful completion of each phase of the Agency testing process, which includes:

- Written exam
- Assessment Center
- Oral review board

The following point values will be used for each phase of the testing and will govern the placement on eligibility lists. See Engineer Testing SOG #120 for Assessment Center scoring detail.

#### Examination Phases

Written exam	30 points
Assessment Center	40 points
Oral review board	30 points

#### **Additional Credit**

A maximum of 5.0 [additional credit](#) points may be accumulated ~~with additional points~~.

#### Fire Science Credits

Credit of 0.1 point will be awarded for 3 credit hours received with a minimum grade of "C." A maximum of 1.0 point will be awarded for fire science credits, if not receiving college degree credit.

## **222 ENGINEER PRELIMINARY / PROMOTIONAL / PROBATIONARY REQUIREMENTS**

Created/Revised: 07/01/2016 / 01/28/2019

Reviewed: 03/22/2016



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### Wildland Training Credits

Credit of 0.1 point will be awarded for each class required for engine boss. The class list below will be reviewed by staff and amended as needed. A certificate of completion will be required for each class to obtain credit. A maximum of 0.8 points will be awarded for these classes.

- S-211 Portable Fire Pumps
- S-212 Wildland Power Saws
- S-215 Operations in the Urban Interface
- S-230 Engine Boss
- S-219 Firing Operations or S-234 Fire Boss
- S-260 Fire Business Management
- S-270 Air Operations
- S-290 Intermediate Fire Behavior

### Medical Certifications

Point 2.0 will be awarded for Arizona medical certification as CEP.

### College Degree Credit

An Associate's Degree will receive a total of 2.0 points.

A Bachelor's Degree will receive a total of 4.0 points.

All college level credits must be from an accredited educational institution.

### Eligibility List

An eligibility list will be established and promotions will be made as needed.

## **Probationary Requirements for Engineer**

FOLLOW SOG SUCCESSION PLAN

## 243 DEMOTIONS

Created/Revised: 07/01/2016

Reviewed: 04/05/2011



### I. PURPOSE

Demotion is a transfer to a position of lower salary grade, and may result~~ing~~ from either unsatisfactory performance, ~~or~~ disciplinary action.

~~Demotion is a transfer to a position of a lower salary grade. The transfer results from a mutual agreement between the member and employer, or a self-imposed action (voluntary demotion).~~

### II. SCOPE

Full-time and part-time permanent Agency members, persons in time-limited appointments, trainees, and probationary members are covered by this policy.

### III. POLICY

#### DEMOTIONS

A member may request a demotion if the member no longer is able or willing to carry out the duties of the current position. ~~In the event that a member makes such a request, it may only be considered if a position on the lower position scale is available, or if someone in the lower position scale classification is eligible and willing to promote.~~ The member's pay shall be adjusted back to the member's original pay grade and step at the time of promotion plus any step accrued while at the higher rank. The Fire Chief has the discretion to adjust the step within the pay range based on legitimate business reasons.

In the event that performance-related issues or disciplinary issues lead to a management decision to relieve the member of their current duties, demotion may be an option. If a demotion is made to the member's previously held rank, the member's pay shall be adjusted back to the original pay grade and step at the time of promotion plus any step accrued while at the higher rank. In both instances, the member's pay shall be adjusted at the discretion of the Fire Chief.

# 501 CRITICAL INCIDENT STRESS DEBRIEFING

Created/Revised: 07/01/2016

Reviewed: 12/06/2011



## I. PURPOSE

The purpose of this policy is to provide Agency members a timely debriefing and follow-up service, after a critical incident, to minimizing the likelihood of psychological or stress disorders that may arise out of exposure to traumatic incidents. The policy also outlines responsibilities and procedures for the Critical Incident Stress Debriefing (CISD) Program.

## II. SCOPE

This policy applies to all Agency members.

## III. POLICY

The Agency approved mental health provider provides a form of crisis intervention designed to assist emergency service members with the psychological effects of traumatic on-the-job events, (i.e., line of duty deaths or injuries, deaths of children, mass casualty incidents, or any incident with unusual circumstances and distressing sight, sounds, or smells).

Company officers will be attentive to the needs of their members and psychological effects of all incidents and inform the Battalion Chief immediately of any concerns. The Chief Officer will then evaluate the need for a defusing for the member involved. The defusing shall be conducted as soon after the incident as possible. Defusing should be considered in circumstances that the members involved in the incident may not be able to continue normal duties expected of them. If a Chief Officer feels that the circumstances warrant a debriefing, members may be required to attend.

Battalion Chiefs must call the Agency CISD Team Members for assistance in the defusing and setting up the debriefing. If unable to contact a Team Member, the Chief Officer will contact the approved mental health provider and request a debriefing.

The Assistant Chief of Operations will be notified of the activation of a CISD as soon as possible.

~~Formal debriefing session(s) will be conducted in a group setting 24 to 72 hours following the incident. Debriefing should be held when members are off duty or out of service.~~

### Accessing the Team

A debriefing may be utilized by any emergency service agency by calling ~~928-777-0919, 24 hours a day.~~ [reaching out to a member of the Peer Support Team.](#)



## 501 CRITICAL INCIDENT STRESS DEBRIEFING

Created/Revised: 07/01/2016

Reviewed: 12/06/2011



~~The caller should be prepared to answer these questions:~~

- ~~• Caller's name and agency name.~~
- ~~• Address and telephone number.~~
- ~~• The nature of the incident.~~
- ~~• The perceived urgency of the situation that requires intervention or formal debriefing.~~

### **Critical Incident Stress Debriefing**

A critical incident can be any situation which causes strong emotional reactions and has the potential to interfere with a member's ability to work.

A debriefing session shall be conducted when members have been exposed to:

- A major disaster or mass casualties.
- A serious injury or death of a fellow member or firefighter.
- A serious injury or death of a civilian resulting from emergency service operations.
- The death of a child after care has been initiated.
- Any case which attracts unusual attention from the news media.
- Any loss of life followed by an unusual or prolonged expenditure of emotional and physical energy by member.
- Any unusual incident which produces an immediate or delayed high level of emotional response.
- Accumulated trauma from long periods with many incidents.

Procedures to follow if considering a debriefing:

- As soon as possible, the company officer, or other concerned members, should contact a Chief Officer and explain what they know about the incident and the members involved. If the Chief Officer is not the Fire Chief, notify the Fire Chief.
- The Chief Officer will examine each incident recommended for critical incident stress debriefing. A decision will be made within a 24-hour period on whether or not to hold a debriefing session.
- The Chief Officer shall discuss the situation with the Agency CISD team members and decide if a debriefing and defusing is needed and when and where it will take place.
- The Chief Officer shall notify all members involved in the incident who may need to participate in the debriefing.
- A courtesy call will be made to the other agencies involved in the incident to see if they want to participate in the debriefing.
- The member's supervisor must complete the Supervisor's Report of Injury for

## 501 CRITICAL INCIDENT STRESS DEBRIEFING

Created/Revised: 07/01/2016

Reviewed: 12/06/2011



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each person.

Confidentiality in supervisory referrals is imperative. The supervisor will only discuss this matter with their supervisor or a higher-ranking Chief Officer, if necessary.

### **Full-time / Reserve Members**

The Agency will cover all costs associated with critical incident stress debriefing. It is the members' responsibility to know the specifics of the insurance coverage if they plan to enter the program under the voluntary entry categories. The Agency's insurance company may pay part of the cost of psychological counseling up to a maximum amount per visit. Reserve Firefighters entering the program under voluntary entry will be responsible for all costs incurred.

## 700 ~~STATION~~ FACILITIES MANAGEMENT

Created/Revised: 07/01/2016

Reviewed: 08/02/2011



### I. PURPOSE

It is the policy of the Agency to keep buildings, furnishings and grounds in excellent conditions at all times. The purpose of this section is to provide guidelines for the management and use of this property by all members and visitors.

### II. SCOPE

The ~~Assistant Chief of Planning and Logistics /~~ Facilities Maintenance ~~Director~~ Manager will establish and maintain specific maintenance procedures and programs for all Agency facilities. All supervisors shall ensure that facilities are used for their intended purposes and maintained in a safe and clean condition.

All members are expected to use all Agency facilities for their intended purposes in a manner that does not cause damage and/or excessive wear.

### III. POLICY

#### Buildings

All identified damage and/or maintenance needs are to be reported through regular channels. Submit facilities maintenance work order and CC: Battalion Chief and/or Supervisor.

- ~~1. A memo or e-mail to the Chief Officer and Facilities Maintenance Director to that facility shall be used for all requests for repair and/or recommended maintenance.~~
- ~~2. A memo or e-mail shall be completed and forwarded to the appropriate Chief Officer and Facilities Maintenance Director reporting any damage to an Agency facility.~~
- ~~3. All facilities shall be specifically inspected following any unusual situations and/or disasters.~~

~~Any lost or missing equipment or damage to a facility is to be reported through regular channels.~~

Chief Officers are expected to survey their facilities in their Battalion for any damage following unusual situations, severe weather, and/or other disasters.

#### Modification of Buildings

Any time a building modification is considered, it is the responsibility of the Captain proposing the modification to submit a written request explaining the proposed modification to the Battalion Chief and Facilities Maintenance ~~Director~~ Manager. No modifications will be made to any Agency facility without the prior approval of the Assistant Chief of Planning and Logistics / Facilities Maintenance



~~Director~~ Manager.

### Utility Conservation

The cost of supplying natural gas, water, gasoline, and diesel fuel for daily operations is a significant expense. All members shall endeavor to conserve these resources whenever possible. During the winter months, apparatus room thermostats shall be set at no higher than 55°. Thermostats in living areas should be set at a reasonable temperature ~~no higher than 72° in winter and no lower than 75° in the summer~~. Lights that are not needed should be turned off and water use should be moderate.

### Station Flags

The flag code, adopted by the National Flag Conference, Washington, D.C., shall govern Agency flag etiquette. The United States flag shall be displayed at fire stations in the prescribed manner.

### Security of Quarters

Stations should be maintained in a manner that will allow no one to enter without the knowledge of some member of the company. Doors and gates should be closed whenever practical if the station is left unattended.

Agency manuals and resource materials shall not be removed from the station to which they were issued without proper authorization and documentation.

Any unidentified and/or suspicious material, package, or substance shall immediately be reported to the appropriate supervisor. Consideration shall be given to the risk of any potential biohazard or other health hazard prior to handling or disposal. Full and appropriate personal protective equipment shall be used. Any suspicious packages shall be left untouched until properly identified. Law enforcement shall be requested when necessary. The area and/or facility shall immediately be evacuated whenever necessary.

### Orderliness of Quarters

Members shall keep all clothing and other personal belongings, when not in use, in a locker, closet, or other place provided for this purpose. ~~The locker or closet shall be kept in a neat and orderly condition at all times and the doors kept closed.~~

Agency or personal property shall not be placed or hung on the apparatus in such a manner that will be detrimental to the finish or use of the apparatus. ~~Issued items not specifically for an individual member's use will not be kept in a personal locker.~~

It is very important that our stations and members present a favorable image to all citizens, groups, and other individuals who may visit our Agency.

## 700 ~~STATION~~ FACILITIES MANAGEMENT

Created/Revised: 07/01/2016

Reviewed: 08/02/2011



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### **Station Inspections**

Casual station inspections shall be performed daily by the Captain to insure cleanliness of quarters and readiness of equipment.

Chief Officers, at their discretion, may perform formal station inspections upon proper notification of the station to be inspected.

### **Adult Materials**

Adult material in any shape or form and to any degree is prohibited on Agency property; including members' lockers, ~~vehicles~~, and computers. The Station Captain is responsible to ensure this type of material is not on Agency property.

## 705 MINIMUM STAFFING

Created/Revised: 07/01/2016

Reviewed: 08/02/2011



### I. PURPOSE

The purpose of this policy is to outline the Agency's expectation regarding the minimum operations staffing levels required on all full-time engines.

### II. SCOPE

This policy applies to all ~~e~~Operations members working on an engine staffed and working as full-time.

### III. POLICY

The minimum operations staffing level for all staffed engine / truck companies will be one (1) captain or acting captain, one (1) engineer or acting engineer, and one (1) firefighter. At least one (1) member shall be ACLS certified. ~~(Minimum staffing may be adjusted with the approval of the Board of Directors.)~~



**Draft 4/15/2021 - 0 Cent Tax Increase  
Fiscal Year 2021-22  
Table of Contents**

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## Final Budget FY 2021-22

## All Departments

## Maintenance &amp; Operation Budget

## Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,550,543	1,643,049	92,506	5.97%
Support Services	2,186,638	2,244,510	57,872	2.65%
Operations	16,995,877	18,653,749	1,657,872	9.75%
<b>Total Personnel Services</b>	<b>20,733,058</b>	<b>22,541,308</b>	<b>1,808,250</b>	<b>8.72%</b>

## Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	632,316	45,183	7.70%
<b>Total Supplies</b>	<b>2,214,392</b>	<b>2,346,350</b>	<b>131,958</b>	<b>5.96%</b>

## Services &amp; Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
<b>Total Services &amp; Charges</b>	<b>1,915,784</b>	<b>2,202,544</b>	<b>286,760</b>	<b>14.97%</b>

## Maintenance &amp; Operation Subtotal

	<b>24,863,234</b>	<b>27,090,202</b>	<b>2,226,968</b>	<b>8.96%</b>
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## Capital &amp; Contingency Budget

## Capital Outlay

Administration	-	-	-	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
<b>Total Capital Outlay</b>	<b>2,683,354</b>	<b>2,562,318</b>	<b>(121,036)</b>	<b>-4.51%</b>

## Contingency

Administration	107,834	106,345	(1,489)	-1.38%
Support Services	212,812	224,012	11,200	5.26%
Operations	927,901	1,024,154	96,253	10.37%
<b>Total Contingency</b>	<b>1,248,547</b>	<b>1,354,511</b>	<b>105,964</b>	<b>8.49%</b>

## Capital &amp; Contingency Budget

	<b>3,931,901</b>	<b>3,916,829</b>	<b>(15,072)</b>	<b>-0.38%</b>
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## Total District Budget

	<b>28,795,135</b>	<b>31,007,031</b>	<b>2,211,896</b>	<b>7.68%</b>
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## Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,085,201	2,233,243	148,042	7.10%
Support Services	5,407,857	5,992,160	584,303	10.80%
Operations	21,302,077	22,781,628	1,479,551	6.95%

## Total District Budget

	<b>28,795,135</b>	<b>31,007,031</b>	<b>2,211,896</b>	<b>7.68%</b>
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The Central Arizona Fire and Medical Authority Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June \_\_, 2021 at \_\_\_\_\_ in Prescott Valley, AZ at \_\_\_\_ P.M.



**Central Arizona Fire and Medical Authority**  
**Revenue Budget FY 2021-22**

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
<b>Total Budget</b>	25,503,592	26,351,812	28,991,256		31,007,031	2,015,775	6.95%
<b>Carryover</b>	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
<b>Revenue:</b>							
<b>Vehicle Maintenance:</b>							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
<b>Total Vehicle Maintenance</b>	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
<b>Prevention:</b>							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
<b>Total Prevention</b>	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
<b>Communications:</b>							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
<b>Total Communications</b>	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
<b>Grants:</b>							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
<b>Total Grants</b>	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
<b>Warehouse:</b>							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
<b>Training Center:</b>							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
<b>Other:</b>							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,189,242)	102,488	4.91%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
<b>Total Other</b>	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,510,642)	102,488	4.26%
<b>Total Non-Levy Revenues</b>	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,398,263)	32,929	0.75%
<b>Additional Funding Requirement</b>	21,019,861	22,882,199	24,625,922		26,608,768	1,982,846	8.05%
<b>Net A.V.</b>	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
<b>Funding Requirement by District</b>							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,386,632		
<b>Actual/Estimated Tax Rate</b>	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6220	\$0.0000	0.00%

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**Personnel Services**

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
<i>Total Salaries</i>	514,872	577,669	834,943		914,298	79,355	9.50%
<b>6101.1 CEO Fire Chief (70-13L*11)</b>	154,140	154,410	155,939		157,498	1,559	1.00%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	30,901		30,901	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	63,881		63,881	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	9,362		9,362	-	0.00%
Admin at FF State Comp rate	12,881	13,019	17,144		15,061	(2,083)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
<i>Total State Compensation Insurance</i>	21,673	22,010	28,334		26,352	(1,982)	-7.00%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		51,300	(4,462)	-8.00%
6181.1 Medicare Tax	15,385	16,605	17,223		15,672	(1,551)	-9.01%
<b>6190.1 Health Insurance</b>	115,740	129,600	140,544		152,640	12,096	8.61%
<b>Total Personnel Services</b>	<b>1,118,560</b>	<b>1,210,083</b>	<b>1,550,543</b>		<b>1,643,049</b>	<b>92,506</b>	<b>5.97%</b>

**Supplies**

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
<i>Total In-house Dupl &amp; Printing</i>	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
<i>Total Library Supplies</i>	2,764	2,764	2,764	-	2,764	-	0.00%
<b>Total Supplies</b>	<b>23,864</b>	<b>21,739</b>	<b>21,739</b>	<b>-</b>	<b>21,764</b>	<b>25</b>	<b>0.12%</b>

**Services and Charges**

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							-
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
<i>Total Other Professional Services</i>	4,600	14,600	44,600		44,600	-	0.00%

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6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl &amp; Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair &amp; Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training &amp; Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<b>Total Dues</b>	<b>7,345</b>	<b>7,635</b>	<b>7,635</b>		<b>7,635</b>	<b>-</b>	<b>0.00%</b>
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
<b>Total Services &amp; Charges</b>	<b>302,445</b>	<b>330,085</b>	<b>405,085</b>		<b>462,085</b>	<b>57,000</b>	<b>14.07%</b>
<b>Capital Outlay</b>							
7701.0 Allocation to Capital Reserve account		-	-		-	-	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
<b>Total Capital Outlay</b>	<b>70,000</b>	<b>40,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Administration Budget</b>	<b>1,514,869</b>	<b>1,601,907</b>	<b>1,977,367</b>	<b>-</b>	<b>2,126,898</b>	<b>149,531</b>	<b>7.56%</b>
<b>Contingency</b>	<b>91,301</b>	<b>98,298</b>	<b>107,834</b>		<b>106,345</b>		
<b>Total Budget with Contingency</b>	<b>1,606,170</b>	<b>1,700,205</b>	<b>2,085,201</b>		<b>2,233,243</b>		

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**Personnel Services**

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal &amp; Inspectors</i>	15,766	18,104	22,909		24,008	1,099	4.80%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		24,008	1,099	4.80%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
<b>Total Personnel Services</b>	<b>404,687</b>	<b>489,742</b>	<b>593,739</b>	<b>-</b>	<b>548,846</b>	<b>(44,893)</b>	<b>-7.56%</b>

**Supplies**

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication &amp; Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
<b>Total Supplies</b>	<b>28,615</b>	<b>43,615</b>	<b>44,565</b>	<b>-</b>	<b>44,815</b>	<b>250</b>	<b>0.56%</b>

**Services and Charges**

6490.2 Outside Duplication & Printing

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication &amp; Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training &amp; Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOCA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
<b>Total Services and Charges</b>	<b>15,577</b>	<b>15,872</b>	<b>15,872</b>	<b>-</b>	<b>16,122</b>	<b>250</b>	<b>1.58%</b>
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
<b>Total Fire Prevention</b>	<b>448,879</b>	<b>549,229</b>	<b>654,176</b>	<b>-</b>	<b>708,065</b>	<b>53,889</b>	<b>8.24%</b>
<b>Contingency</b>	<b>26,211</b>	<b>29,846</b>	<b>29,129</b>		<b>30,489</b>		
<b>Total Budget with Contingency</b>	<b>475,090</b>	<b>579,075</b>	<b>683,305</b>		<b>738,554</b>		

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Personnel Services

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6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy:	45,000	45,000	45,000		45,000	-	0.00%
.250 Recall OT SWAT Response	9,000	9,000	9,000		9,000	-	0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime							
.200 Routine shift coverage (ad, sick leave, fmla)	385,000	385,000	385,000		385,000	-	0.00%
<i>Total Shift Overtime</i>	385,000	385,000	385,000	-	385,000	-	0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime							
.300 Training Captains	29,200	29,200	29,200		29,200	-	0.00%
.304 Special Duty Pay	4,950	4,950	4,950		4,950	-	0.00%
.307 EVOC Driver Training Instructor Pay	2,500	2,500	2,500		2,500	-	0.00%
.380 Swift Water Training Officers	2,500	2,500	2,500		2,500	-	0.00%
<i>Total Training Captain Overtime</i>	39,150	39,150	39,150	-	39,150	-	0.00%
6118.35 Training Coverage Overtime							
.326 Engine Company Training Coverage (8 hrs*2.5 Days*6 :	12,600	12,600	12,600		12,600	-	0.00%
.330 Training Coverage	26,500	26,500	26,500		26,500	-	0.00%
.336 Coverage - Special Operations Training	3,000	3,000	3,000		3,000	-	0.00%
.337 Coverage - Paramedic Upgrade Training (3 Attending)	10,000	10,000	10,000		10,000	-	0.00%
.338 Coverage - TRT / Hazmat	12,000	12,000	12,000		12,000	-	0.00%
<i>Total Training Coverage Overtime</i>	64,100	64,100	64,100	-	64,100	-	0.00%
6103.3 Special Detail Programs							
.425 CPR Program Internal/External (200 Hours)	5,000	5,000	5,000		5,000	-	0.00%
.426 Telestaff Maintenance (80 hours)	2,000	2,000	2,000		2,000	-	0.00%
.431 Employee Health/Immunization Program Mgr (20 Hours)	1,400	1,400	1,400		1,400	-	0.00%
.435 CISD Program Shift Peers (30 Hours)	500	500	500		500	-	0.00%
.439 Communications / Tower Work	6,500	6,500	6,500		6,500	-	0.00%
.440 Haz Mat Program (25 Hours)	625	625	625		625	-	0.00%
.441 Hose Program (40 Hours)	500	500	500		500	-	0.00%
.442 SCBA Program <i>Scaife (5000 moved from fleet)</i>	6,500	6,500	6,500		6,500	-	0.00%
.447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers)	8,700	8,700	8,700		8,700	-	0.00%
.449 Promotional Testing (Evaluators & Assistants)	8,250	8,250	8,250		8,250	-	0.00%
.452 Misc.	8,000	8,000	8,000		8,000	-	0.00%
<i>Total Special Detail Programs</i>	47,975	47,975	47,975		47,975	-	0.00%
6103.35 Special Detail / Training Instructors							
.476 Special Ops Annual Eng Co. Training Instructor	2,600	2,600	2,600		2,600	-	0.00%
.479 CARTA Class Instructors	5,000	5,000	5,000		5,000	-	0.00%
.482 In-house EMS Training (Niemynski)	30,400	25,000	25,000		25,000	-	0.00%
.483 Tower Resue / Instructor	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Special Detail / Training Instructors</i>	39,000	33,600	33,600	-	33,600	-	0.00%
6104.3 Supervisor Assignment Pay							
Capt 2 positions/day	10,500	15,000	17,520		17,520	-	0.00%
Eng 3 positions/day	12,000	21,610	26,280		26,280	-	0.00%
Battalion Chiefs 1 position/day	3,500	5,000	8,760		8,760	-	0.00%
<i>Total Suprv Assignment Pay</i>	26,000	41,610	52,560		52,560	-	0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement	3,687,742	3,859,809	3,594,525		4,058,275	463,750	12.90%
Tier 3 PSPRS Retirement	12,862	33,988	95,793		105,305	9,512	9.93%
PSPRS additional to meet minimum			380,000		-	(380,000)	-100.00%
PSPRS 250K escalating fund			-		250,000	250,000	-
6132.3 401A (Employees participating in DROP) Old Tier 1	-	-	-		-	-	-
401A (Employees participating in DROP) Tier 1	50,914	61,203	113,608		160,714	47,106	41.46%
401A Tier 2 - 4%	49,355	65,560	50,159		55,308	5,149	10.27%
401A Tier 2 and Tier 3 - 3%	8,252	16,456	43,610		45,995	2,385	5.47%
PSPRS Legacy costs	46,734	117,966	332,480		429,697	97,217	29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		605,986	44,942	8.01%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,394	7,428	6.88%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
<b>Total Personnel Services</b>	<b>14,184,746</b>	<b>15,669,283</b>	<b>16,628,973</b>	<b>-</b>	<b>18,244,507</b>	<b>1,615,534</b>	<b>9.72%</b>

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Supplies

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		21,000	-	0.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		21,000	-	0.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,000	350	21.21%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,100	8,050	17.11%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%
6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%



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Total Wildland Equipment	5,000	5,000	5,000	-	5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
<b>Total Supplies</b>	<b>408,697</b>	<b>436,547</b>	<b>529,383</b>		<b>574,566</b>	<b>45,183</b>	<b>8.54%</b>
<b>Services and Charges</b>							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemyński)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemyński)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*10)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
Other Employee Health Issues	-	-	-		2,560	2,560	-
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation							
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintenance - Equipment							
EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
Total Outside Repair & Maintenance - Equipment	20,105	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							

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Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
Total Training & Travel / Conferences	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
Total Awards	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
Total Dues	4,400	4,400	4,400		4,400	-	0.00%
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
Total Miscellaneous	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
Total Cap Outlay - Vehicles	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
Total Capital Outlay - Equipment and Facilities	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,193,157	1,417,041	7.17%
Contingency	764,986	846,241	901,802		995,938		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,189,095		

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**Personnel Services**

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.35 Salaries							
<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35 Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35 ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35 PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35 401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35 Workers Compensation Insurance	9,621	10,706	13,322		14,638	1,316	9.88%
6170.35 Unemployment Insurance	642	642	642		642	-	0.00%
6180.35 401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35 Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35 Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
<b>Total Personnel Services</b>	<b>327,730</b>	<b>364,642</b>	<b>366,904</b>	<b>-</b>	<b>409,242</b>	<b>42,338</b>	<b>11.54%</b>

**Supplies**

6201.35 Computer Supplies & Software							
Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
<i>Total Computer Supplies &amp; Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35 Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
Training Officers (10)	600	600	600	-	600	-	0.00%
<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35 Library Reference							
Routine	2,750	2,750	2,750		2,750	-	0.00%
NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35 Training Center Equipment & Prop Supplies							
Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
<b>Total Supplies</b>	<b>57,750</b>	<b>57,750</b>	<b>57,750</b>		<b>57,750</b>	<b>-</b>	<b>0.00%</b>

**Services and Charges**

6580.35 Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35 EMS Training							
Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35 CARTA Classes							
Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
Supplies	-	4,000	4,000		4,000	-	0.00%
Safety Officer Training	-	-	-		-	-	-
Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
Ladder Class	-	-	-		-	-	-
Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35 Training & Travel							
CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
Wildland	9,000	9,000	9,000		9,000	-	0.00%
Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
<i>Total Training &amp; Travel</i>	33,900	31,900	31,900		31,900	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books &amp; Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
Total Dues	1,635	1,635	1,635		1,635	-	0.00%
<b>Total Services and Charges</b>	<b>84,825</b>	<b>90,825</b>	<b>97,325</b>		<b>97,325</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>76,081</b>		<b>-</b>	<b>(76,081)</b>	<b>-100.00%</b>
<b>Total Training Center Budget</b>	<b>470,305</b>	<b>513,217</b>	<b>598,060</b>	<b>-</b>	<b>564,317</b>	<b>(33,743)</b>	<b>-5.64%</b>
<b>Contingency</b>	<b>23,515</b>	<b>25,661</b>	<b>26,099</b>		<b>28,216</b>		

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		27,264	1,228	4.72%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
<b>Total Personnel Services</b>	<b>439,447</b>	<b>563,807</b>	<b>600,881</b>	<b>-</b>	<b>631,020</b>	<b>30,139</b>	<b>5.02%</b>

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500			-	-	-
Allison transmission software			900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint			2,000		2,000	-	0.00%
Cummings Software			1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locater annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)			5,845		5,845	-	0.00%
ImageTrend			32,500		37,000	4,500	13.85%
ImageTrend Continuum			10,000		-	(10,000)	-100.00%
International scan tool software		1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET,Antivirus,AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy			2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

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Active 911	2,000	2,000	2,500		2,500	-	0.00%
Air Advantage	500	500	500		500	-	0.00%
Written Test Bank Software Update	1,000	1,000	4,100		4,100	-	0.00%
Board Paq	1,560	1,560	1,560		1,560	-	0.00%
<i>Total Computer Supplies &amp; Software</i>	189,610	195,760	252,455		254,455	2,000	0.79%
6211.41 District Mapping Program							
Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41 Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41 Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41 Site / Equipment Maintenance Supplies (formerly 6270)							
Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41 Radio / Pager Maintenance							
Routine	10,500	10,500	10,500		10,500	-	0.00%
Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
Pagers (15) Replace / Repair	3,500	-	-		-	-	-
Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561 YCSO	-	-	-		-	-	-
<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41 Supplies for Outside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41 Batteries	150	150	150		150	-	0.00%
6292.41 Communications / Technician Tools & Equipment							
Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
<b>Total Supplies</b>	<b>330,010</b>	<b>337,160</b>	<b>406,055</b>	<b>-</b>	<b>408,555</b>	<b>2,500</b>	<b>0.62%</b>
<b>Services and Charges</b>							
6405.41 Other Professional Services							
FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
Special Projects	44,000	44,000	44,000		44,000	-	0.00%
EPCR Support (6201)	0	-	-		-	-	-
<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41 Communications (previously in Admin)							
Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
Phone Line	900	900	900		900	-	0.00%
Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41 Electric							
Communications Towers	-	-	-		-	-	-
Technical Service Building	-	-	-		-	-	-
<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41 LPG							
Communications Building	-	-	-		-	-	-
Tower - Frances	-	-	-		-	-	-

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Tower - Spruce Mountain	-	-	-	-	-	-	-
Total LPG	-	-	-	-	-	-	-
6590.41 Training & Travel							
All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
Total Training & Travel	6,500	6,500	6,500	-	6,500	-	0.00%
6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
Total Contract Services / Communications & IT	8,400	8,400	8,400	-	8,400	-	0.00%
<b>Total Services and Charges</b>	<b>227,505</b>	<b>188,100</b>	<b>188,100</b>	<b>-</b>	<b>188,100</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-	-		5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-	-		7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-	-		12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
<b>Total Capital Outlay</b>	<b>195,000</b>	<b>295,000</b>	<b>260,000</b>	<b>-</b>	<b>319,141</b>	<b>59,141</b>	<b>22.75%</b>
<b>Total Technical Services Budget</b>	<b>1,191,962</b>	<b>1,384,067</b>	<b>1,455,036</b>	<b>-</b>	<b>1,546,816</b>	<b>91,780</b>	<b>6.31%</b>
<b>Contingency</b>	<b>49,848</b>	<b>54,453</b>	<b>59,752</b>		<b>61,384</b>	<b>1,632</b>	<b>2.73%</b>
<b>Total Budget with Contingency</b>	<b>1,241,810</b>	<b>1,438,520</b>	<b>1,514,788</b>		<b>1,608,200</b>	<b>93,412</b>	<b>6.17%</b>

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**Personnel Services**

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	7,891	7,292		7,996	704	9.65%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
<b>Total Personnel Services</b>		<b>53,657</b>	<b>138,130</b>	<b>172,343</b>	-	<b>188,752</b>	<b>16,409</b>	<b>9.52%</b>

**Supplies**

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
<i>Total Building Maintenance - Routine</i>		105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
<i>Total Building Maintenance</i>		114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
<i>Total Furniture &amp; Fixture Replacement</i>		29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
<b>Total Supplies</b>		<b>250,510</b>	<b>269,280</b>	<b>269,830</b>	-	<b>332,330</b>	<b>62,500</b>	<b>23.16%</b>
<b>Services and Charges</b>								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%



Central Arizona Fire and Medical  
Draft Budget FY 2021-22  
General Fund  
Facilities Maintenance

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	Total Other Professional Services	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	Total Utilities	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	Total Outside Repair & Maintenance - Equipment	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
<b>Total Services and Charges</b>		<b>276,423</b>	<b>302,773</b>	<b>309,273</b>	<b>-</b>	<b>309,273</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>								
7730.48	Capital Outlay - Vehicles							
	Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	Station 72 kitchen, windows, generator			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	Station 53/59 fence and gates	28,000		150,000		-	(150,000)	-100.00%
	HVAC/Water Heater long term replacement plan		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	Station 59 Apparatus Building			-		330,000	330,000	-
<b>Total Capital Outlay</b>		<b>28,000</b>	<b>267,000</b>	<b>484,210</b>	<b>-</b>	<b>796,500</b>	<b>312,290</b>	<b>64.49%</b>
<b>Total Facilities Maintenance Budget</b>		<b>608,590</b>	<b>977,183</b>	<b>1,235,656</b>	<b>-</b>	<b>1,626,855</b>	<b>391,199</b>	<b>31.66%</b>
<b>Contingency</b>		<b>33,181</b>	<b>34,962</b>	<b>37,572</b>		<b>41,518</b>	<b>3,946</b>	<b>10.50%</b>

Central Arizona Fire and Medical  
Draft Budget FY 2021-22  
General Fund  
Fleet Maintenance

**Personnel Services**

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.48	Salaries					
	Total Salaries	273,768	357,336	380,092	413,251	33,159 8.72%
6104.48	Supervisory Assignment	400	400	400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000	23,000	- 0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678	39,866	3,188 8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646	59,549	8,903 17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984	25,955	1,971 8.22%
6170.48	Unemployment Insurance	1,284	1,231	1,070	1,070	- 0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921	19,538	1,617 9.02%
6181.48	Medicare Tax	5,441	6,067	5,851	6,331	480 8.20%
6190.48	Health Insurance	46,296	46,575	46,116	50,085	3,969 8.61%
<b>Total Personnel Services</b>		<b>461,079</b>	<b>555,182</b>	<b>585,758</b>	<b>639,045</b>	<b>53,287 9.10%</b>

**Supplies**

6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000	285,000	- 0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500	18,500	- 0.00%
6230.48	Uniforms	2,250	2,250	2,750	2,750	- 0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000	12,000	- 0.00%
6250.48	Vehicle Maintenance					-
	Routine	120,000	130,000	150,000	150,000	- 0.00%
	Fork Lift Maintenance	-	-	-	-	-
	Total Vehicle Maintenance	120,000	130,000	150,000	150,000	- 0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500	6,500	- 0.00%
6260.48	Firefighting Equipment Maintenance					
	Routine	4,000	6,000	8,000	8,000	- 0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000	10,000	4,000 66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000	-	(7,000) -100.00%
	TIC Maintenance	2,000	2,000	2,000	2,000	- 0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500	1,500	- 0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500	21,500	(3,000) -12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)					
	Testing Unit Calibration	3,000	3,000	3,000	3,000	- 0.00%
	SCBA Repair Parts	15,400	20,000	10,500	10,500	- 0.00%
	SCBA Compressors	5,100	5,100	8,000	10,000	2,000 25.00%
	Hydro Testing (130 Bottles)	-	-	-	-	-
	Mask Fit Testing Supplies	-	-	-	-	-
	Replacement Masks	-	-	-	11,000	11,000 -
	Replacement parts for TC SCBA's	-	-	-	-	-
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500	34,500	13,000 60.47%
6265.48	Tire Replacement	40,000	40,000	50,000	50,000	- 0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000	6,500	2,500 62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000	24,000	- 0.00%
6300.48	Small Tools	5,000	6,500	6,500	6,500	- 0.00%
	Tool match		2,500	2,500	2,500	- 0.00%
<b>Total Supplies</b>		<b>501,400</b>	<b>525,450</b>	<b>607,750</b>	<b>620,250</b>	<b>12,500 2.06%</b>

**Services and Charges**

6580.48	Outside Repair / Vehicle Maintenance Equipment					
	Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500	19,000	7,500 65.22%
	Sefac Vehicle Lift Maintenance	3,500	3,500	3,500	3,500	- 0.00%
	Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000	22,500	7,500 50.00%
6590.48	Training & Travel					
	All Fleet personnel	4,000	4,000	4,000	4,000	- 0.00%
	Spartan Conference (1 Attending)	-	-	-	-	-

Central Arizona Fire and Medical  
Draft Budget FY 2021-22  
General Fund  
Fleet Maintenance

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
EVT testing in state	-	-	-	-	-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-	-	-	-	-
<i>Total Training &amp; Travel</i>	-	-	4,000	-	4,000	-	0.00%
<b>Total Services and Charges</b>	<b>13,000</b>	<b>15,000</b>	<b>19,000</b>	<b>-</b>	<b>26,500</b>	<b>7,500</b>	<b>39.47%</b>
<b>Capital Outlay</b>							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-	-	-	-	-
<b>Mechanic Vehicle</b>		46,320	47,710	-	-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000		-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>136,320</b>	<b>47,710</b>	<b>-</b>	<b>-</b>	<b>(47,710)</b>	<b>-100.00%</b>
<b>Total Fleet Maintenance Budget</b>	<b>975,479</b>	<b>1,231,952</b>	<b>1,260,218</b>	<b>-</b>	<b>1,285,795</b>	<b>25,577</b>	<b>2.03%</b>

Central Arizona Fire and Medical  
Draft Budget FY 2021-22  
General Fund  
Warehouse

**Personnel Services**

6100.49	Salaries						
	<i>Total Salaries</i>	72,714	102,372	149,070	149,896	826	0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000	5,000	-	0.00%
6110.49	Overtime	15,000	15,000	15,000	15,000	-	0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049	20,150	101	0.50%
6150.49	State Compensation Insurance	4,998	6,635	9,752	9,801	49	0.50%
6170.49	Unemployment Insurance	428	321	535	535	-	0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172	10,224	52	0.51%
6181.49	Medicare Tax	1,524	2,023	2,379	2,391	12	0.50%
6190.49	Health Insurance	15,432	12,150	21,960	23,850	1,890	8.61%

**Total Personnel Services**

<b>140,516</b>	<b>168,617</b>	<b>233,917</b>		<b>236,847</b>	<b>2,930</b>	<b>1.25%</b>
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**Supplies**

6200.49	Office Supplies (all divisions)	12,500	12,500	12,500	12,500	-	0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250	17,250	-	0.00%
6230.49	Uniforms	450	450	1,250	1,250	-	0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000	6,000	-	0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000	200,000	-	0.00%
6271.49	Furniture & Fixtures						
	Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	6,000	3,500	140.00%
	<i>Total Furniture &amp; Fixtures</i>	1,500	1,500	2,500	6,000	3,500	140.00%
6272.49	Janitorial Supplies (all stations)	27,500	27,500	27,500	27,500	-	0.00%
	<i>Total Janitorial</i>	27,500	27,500	27,500	27,500	-	0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500	11,000	5,500	100.00%
6288.49	Batteries (all divisions except Tech Services)	2,400	2,400	2,400	2,400	-	0.00%
	Sawzall Batteries	770	770	770	770	-	0.00%
6300.49	Small Tools	900	900	900	900	-	0.00%
6310.49	Safety Equipment & Supplies	750	750	750	750	-	0.00%

**Total Supplies**

<b>275,520</b>	<b>275,520</b>	<b>277,320</b>	-	<b>286,320</b>	<b>9,000</b>	<b>3.25%</b>
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**Services and Charges**

6405.49	Other Professional Services	-	-	-	-	-	-
6435.49	Shipping	1,750	1,750	1,750	1,750	-	0.00%
6590.49	Training & Travel	750	750	1,500	1,500	-	0.00%
6600.49	Dues (government purchasing)	50	50	200	200	-	-
<b>Total Services and Charges</b>		<b>2,550</b>	<b>2,550</b>	<b>3,450</b>	<b>3,450</b>	<b>-</b>	<b>0.00%</b>

**Capital Outlay**

	Warehouse Vehicle		47,710	74,000	26,290	55.10%
	Forklift	-	27,562	-	(27,562)	-100.00%
<b>Total Capital Outlay</b>		<b>-</b>	<b>75,272</b>	<b>74,000</b>	<b>(1,272)</b>	<b>-1.69%</b>

**Total Warehouse Budget**

<b>418,586</b>	<b>446,687</b>	<b>589,959</b>	-	<b>600,617</b>	<b>10,658</b>	<b>1.81%</b>
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**Contingency**

<b>21,799</b>	<b>23,443</b>	<b>25,734</b>		<b>26,331</b>	<b>597</b>	<b>2.32%</b>
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**Total Budget with Contingency**

<b>440,385</b>	<b>470,130</b>	<b>615,693</b>		<b>626,948</b>	<b>11,255</b>	<b>1.83%</b>
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**Draft 4/15/2021 - 0.5 Cent Tax Increase  
Fiscal Year 2021-22  
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## Final Budget FY 2021-22

## All Departments

## Maintenance &amp; Operation Budget

## Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,550,543	1,643,049	92,506	5.97%
Support Services	2,186,638	2,244,510	57,872	2.65%
Operations	16,995,877	18,653,749	1,657,872	9.75%
<b>Total Personnel Services</b>	<b>20,733,058</b>	<b>22,541,308</b>	<b>1,808,250</b>	<b>8.72%</b>

## Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	632,316	45,183	7.70%
<b>Total Supplies</b>	<b>2,214,392</b>	<b>2,346,350</b>	<b>131,958</b>	<b>5.96%</b>

## Services &amp; Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
<b>Total Services &amp; Charges</b>	<b>1,915,784</b>	<b>2,202,544</b>	<b>286,760</b>	<b>14.97%</b>

## Maintenance &amp; Operation Subtotal

	<b>24,863,234</b>	<b>27,090,202</b>	<b>2,226,968</b>	<b>8.96%</b>
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## Capital &amp; Contingency Budget

## Capital Outlay

Administration	-	39,978	39,978	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
<b>Total Capital Outlay</b>	<b>2,683,354</b>	<b>2,602,296</b>	<b>(81,058)</b>	<b>-3.02%</b>

## Contingency

Administration	107,834	106,345	(1,489)	-1.38%
Support Services	212,812	224,012	11,200	5.26%
Operations	927,901	1,024,154	96,253	10.37%
<b>Total Contingency</b>	<b>1,248,547</b>	<b>1,354,511</b>	<b>105,964</b>	<b>8.49%</b>

## Capital &amp; Contingency Budget

	<b>3,931,901</b>	<b>3,956,807</b>	<b>24,906</b>	<b>0.63%</b>
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## Total District Budget

	<b>28,795,135</b>	<b>31,047,009</b>	<b>2,251,874</b>	<b>7.82%</b>
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## Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,085,201	2,273,221	188,020	9.02%
Support Services	5,407,857	5,992,160	584,303	10.80%
Operations	21,302,077	22,781,628	1,479,551	6.95%

## Total District Budget

	<b>28,795,135</b>	<b>31,047,009</b>	<b>2,251,874</b>	<b>7.82%</b>
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The Central Arizona Fire and Medical Authority Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June \_\_, 2021 at \_\_\_\_\_ in Prescott Valley, AZ at \_\_\_\_ P.M.

**Central Arizona Fire and Medical Authority**  
**Revenue Budget FY 2021-22**

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
<b>Total Budget</b>	25,503,592	26,351,812	28,991,256		31,047,009	2,055,753	7.09%
<b>Carryover</b>	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
<b>Revenue:</b>							
<b>Vehicle Maintenance:</b>							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
<b>Total Vehicle Maintenance</b>	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
<b>Prevention:</b>							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
<b>Total Prevention</b>	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
<b>Communications:</b>							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
<b>Total Communications</b>	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
<b>Grants:</b>							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
<b>Total Grants</b>	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
<b>Warehouse:</b>							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
<b>Training Center:</b>							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
<b>Other:</b>							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,189,242)	102,488	4.91%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
<b>Total Other</b>	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,510,642)	102,488	4.26%
<b>Total Non-Levy Revenues</b>	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,398,263)	32,929	0.75%
<b>Additional Funding Requirement</b>	21,019,861	22,882,199	24,625,922		26,648,746	2,022,824	8.21%
<b>Net A.V.</b>	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
<b>Funding Requirement by District</b>							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,426,610		
<b>Actual/Estimated Tax Rate</b>	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6270	\$0.0050	0.19%

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**Personnel Services**

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
<i>Total Salaries</i>	514,872	577,669	834,943		914,298	79,355	9.50%
<b>6101.1 CEO Fire Chief (70-13L*11)</b>	154,140	154,410	155,939		157,498	1,559	1.00%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	30,901		30,901	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	63,881		63,881	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	9,362		9,362	-	0.00%
Admin at FF State Comp rate	12,881	13,019	17,144		15,061	(2,083)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
<i>Total State Compensation Insurance</i>	21,673	22,010	28,334		26,352	(1,982)	-7.00%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		51,300	(4,462)	-8.00%
6181.1 Medicare Tax	15,385	16,605	17,223		15,672	(1,551)	-9.01%
<b>6190.1 Health Insurance</b>	115,740	129,600	140,544		152,640	12,096	8.61%
<b>Total Personnel Services</b>	<b>1,118,560</b>	<b>1,210,083</b>	<b>1,550,543</b>		<b>1,643,049</b>	<b>92,506</b>	<b>5.97%</b>

**Supplies**

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
<i>Total In-house Dupl &amp; Printing</i>	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
<i>Total Library Supplies</i>	2,764	2,764	2,764	-	2,764	-	0.00%
<b>Total Supplies</b>	<b>23,864</b>	<b>21,739</b>	<b>21,739</b>	<b>-</b>	<b>21,764</b>	<b>25</b>	<b>0.12%</b>

**Services and Charges**

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							-
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
<i>Total Other Professional Services</i>	4,600	14,600	44,600		44,600	-	0.00%



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		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl &amp; Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair &amp; Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training &amp; Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<i>Total Dues</i>	7,345	7,635	7,635		7,635	-	0.00%
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
<b>Total Services &amp; Charges</b>	<b>302,445</b>	<b>330,085</b>	<b>405,085</b>		<b>462,085</b>	<b>57,000</b>	<b>14.07%</b>
<b>Capital Outlay</b>							
7701.0 Allocation to Capital Reserve account		-	-		39,978	39,978	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
<b>Total Capital Outlay</b>	<b>70,000</b>	<b>40,000</b>	<b>-</b>	<b>-</b>	<b>39,978</b>	<b>39,978</b>	<b>-</b>
<b>Total Administration Budget</b>	<b>1,514,869</b>	<b>1,601,907</b>	<b>1,977,367</b>	<b>-</b>	<b>2,166,876</b>	<b>189,509</b>	<b>9.58%</b>
<b>Contingency</b>	<b>91,301</b>	<b>98,298</b>	<b>107,834</b>		<b>106,345</b>		
<b>Total Budget with Contingency</b>	<b>1,606,170</b>	<b>1,700,205</b>	<b>2,085,201</b>		<b>2,273,221</b>		

**Central Arizona Fire and Medical**  
**Draft Budget FY 2021-22**  
**General Fund**  
**Fire Prevention**

**Personnel Services**

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal &amp; Inspectors</i>	15,766	18,104	22,909		24,008	1,099	4.80%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		24,008	1,099	4.80%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
<b>Total Personnel Services</b>	<b>404,687</b>	<b>489,742</b>	<b>593,739</b>	<b>-</b>	<b>548,846</b>	<b>(44,893)</b>	<b>-7.56%</b>

**Supplies**

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication &amp; Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
<b>Total Supplies</b>	<b>28,615</b>	<b>43,615</b>	<b>44,565</b>	<b>-</b>	<b>44,815</b>	<b>250</b>	<b>0.56%</b>

**Services and Charges**

6490.2 Outside Duplication & Printing

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Fire Prevention

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication &amp; Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training &amp; Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
<b>Total Services and Charges</b>	<b>15,577</b>	<b>15,872</b>	<b>15,872</b>	<b>-</b>	<b>16,122</b>	<b>250</b>	<b>1.58%</b>
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
<b>Total Fire Prevention</b>	<b>448,879</b>	<b>549,229</b>	<b>654,176</b>	<b>-</b>	<b>708,065</b>	<b>53,889</b>	<b>8.24%</b>
<b>Contingency</b>	<b>26,211</b>	<b>29,846</b>	<b>29,129</b>		<b>30,489</b>		
<b>Total Budget with Contingency</b>	<b>475,090</b>	<b>579,075</b>	<b>683,305</b>		<b>738,554</b>		

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Personnel Services

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6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	- -	0.00% 0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime .200 Routine shift coverage (ad, sick leave, fmla) <i>Total Shift Overtime</i>	385,000 385,000	385,000 385,000	385,000 385,000	-	385,000 385,000	- -	0.00% 0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime .300 Training Captains .304 Special Duty Pay .307 EVOC Driver Training Instructor Pay .380 Swift Water Training Officers <i>Total Training Captain Overtime</i>	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	-	29,200 4,950 2,500 2,500 39,150	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage .336 Coverage - Special Operations Training .337 Coverage - Paramedic Upgrade Training (3 Attending) .338 Coverage - TRT / Hazmat <i>Total Training Coverage Overtime</i>	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	-	12,600 26,500 3,000 10,000 12,000 64,100	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) .426 Telestaff Maintenance (80 hours) .431 Employee Health/Immunization Program Mgr (20 Hours) .435 CISD Program Shift Peers (30 Hours) .439 Communications / Tower Work .440 Haz Mat Program (25 Hours) .441 Hose Program (40 Hours) .442 SCBA Program <i>Scaife (5000 moved from fleet)</i> .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) .449 Promotional Testing (Evaluators & Assistants) .452 Misc. <i>Total Special Detail Programs</i>	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975		5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	- - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.35 Special Detail / Training Instructors .476 Special Ops Annual Eng Co. Training Instructor .479 CARTA Class Instructors .482 In-house EMS Training (Niemynski) .483 Tower Rescue / Instructor <i>Total Special Detail / Training Instructors</i>	2,600 5,000 30,400 1,000 39,000	2,600 5,000 25,000 1,000 33,600	2,600 5,000 25,000 1,000 33,600	-	2,600 5,000 25,000 1,000 33,600	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6104.3 Supervisor Assignment Pay Capt 2 positions/day Eng 3 positions/day Battalion Chiefs 1 position/day <i>Total Suprv Assignment Pay</i>	10,500 12,000 3,500 26,000	15,000 21,610 5,000 41,610	17,520 26,280 8,760 52,560		17,520 26,280 8,760 52,560	- - - -	0.00% 0.00% 0.00% 0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement Tier 3 PSPRS Retirement PSPRS additional to meet minimum PSPRS 250K escalating fund	3,687,742 12,862 - -	3,859,809 33,988 - -	3,594,525 95,793 380,000 -		4,058,275 105,305 - 250,000	463,750 9,512 (380,000) 250,000	12.90% 9.93% -100.00% -
6132.3 401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3% PSPRS Legacy costs	- 50,914 49,355 8,252 46,734	- 61,203 65,560 16,456 117,966	- 113,608 50,159 43,610 332,480		- 160,714 55,308 45,995 429,697	- 47,106 5,149 2,385 97,217	- 41.46% 10.27% 5.47% 29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		605,986	44,942	8.01%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,394	7,428	6.88%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
<b>Total Personnel Services</b>	<b>14,184,746</b>	<b>15,669,283</b>	<b>16,628,973</b>	<b>-</b>	<b>18,244,507</b>	<b>1,615,534</b>	<b>9.72%</b>

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Supplies

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6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		21,000	-	0.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		21,000	-	0.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,000	350	21.21%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,100	8,050	17.11%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%
6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%

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Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
<b>Total Supplies</b>	<b>408,697</b>	<b>436,547</b>	<b>529,383</b>		<b>574,566</b>	<b>45,183</b>	<b>8.54%</b>
<b>Services and Charges</b>							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemyński)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemyński)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*10)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
Other Employee Health Issues	-	-	-		2,560	2,560	-
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation							
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintenance - Equipment							
EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
Total Outside Repair & Maintenance - Equipment	20,105	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							



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Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
Total Training & Travel / Conferences	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
Total Awards	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
Total Dues	4,400	4,400	4,400		4,400	-	0.00%
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
Total Miscellaneous	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
Total Cap Outlay - Vehicles	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
Total Capital Outlay - Equipment and Facilities	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,193,157	1,417,041	7.17%
Contingency	764,986	846,241	901,802		995,938		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,189,095		



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**Personnel Services**

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.35	Salaries							
	<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35	PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35	401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		14,638	1,316	9.88%
6170.35	Unemployment Insurance	642	642	642		642	-	0.00%
6180.35	401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
<b>Total Personnel Services</b>		<b>327,730</b>	<b>364,642</b>	<b>366,904</b>	<b>-</b>	<b>409,242</b>	<b>42,338</b>	<b>11.54%</b>

**Supplies**

6201.35	Computer Supplies & Software							
	Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	<i>Total Computer Supplies &amp; Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10)	600	600	600	-	600	-	0.00%
	<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
	<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
<b>Total Supplies</b>		<b>57,750</b>	<b>57,750</b>	<b>57,750</b>		<b>57,750</b>	<b>-</b>	<b>0.00%</b>

**Services and Charges**

6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training							
	Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
	<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes							
	Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training	-	-	-		-	-	-
	Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
	Ladder Class	-	-	-		-	-	-
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
	Wildland	9,000	9,000	9,000		9,000	-	0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Training &amp; Travel</i>	33,900	31,900	31,900		31,900	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books &amp; Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
Total Dues	1,635	1,635	1,635		1,635	-	0.00%
<b>Total Services and Charges</b>	<b>84,825</b>	<b>90,825</b>	<b>97,325</b>		<b>97,325</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>76,081</b>		<b>-</b>	<b>(76,081)</b>	<b>-100.00%</b>
<b>Total Training Center Budget</b>	<b>470,305</b>	<b>513,217</b>	<b>598,060</b>	<b>-</b>	<b>564,317</b>	<b>(33,743)</b>	<b>-5.64%</b>
<b>Contingency</b>	<b>23,515</b>	<b>25,661</b>	<b>26,099</b>		<b>28,216</b>		

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		27,264	1,228	4.72%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
<b>Total Personnel Services</b>	<b>439,447</b>	<b>563,807</b>	<b>600,881</b>	<b>-</b>	<b>631,020</b>	<b>30,139</b>	<b>5.02%</b>

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500			-	-	-
Allison transmission software			900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint			2,000		2,000	-	0.00%
Cummings Software			1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locater annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)			5,845		5,845	-	0.00%
ImageTrend			32,500		37,000	4,500	13.85%
ImageTrend Continuum			10,000		-	(10,000)	-100.00%
International scan tool software		1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET,Antivirus,AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy			2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

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Active 911	2,000	2,000	2,500		2,500	-	0.00%
Air Advantage	500	500	500		500	-	0.00%
Written Test Bank Software Update	1,000	1,000	4,100		4,100	-	0.00%
Board Paq	1,560	1,560	1,560		1,560	-	0.00%
<i>Total Computer Supplies &amp; Software</i>	189,610	195,760	252,455		254,455	2,000	0.79%
6211.41 District Mapping Program							
Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41 Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41 Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41 Site / Equipment Maintenance Supplies (formerly 6270)							
Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41 Radio / Pager Maintenance							
Routine	10,500	10,500	10,500		10,500	-	0.00%
Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
Pagers (15) Replace / Repair	3,500	-	-		-	-	-
Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561 YCSO	-	-	-		-	-	-
<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41 Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41 Batteries	150	150	150		150	-	0.00%
6292.41 Communications / Technician Tools & Equipment							
Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
<b>Total Supplies</b>	<b>330,010</b>	<b>337,160</b>	<b>406,055</b>	<b>-</b>	<b>408,555</b>	<b>2,500</b>	<b>0.62%</b>
<b>Services and Charges</b>							
6405.41 Other Professional Services							
FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
Special Projects	44,000	44,000	44,000		44,000	-	0.00%
EPCR Support (6201)	0	-	-		-	-	-
<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41 Communications (previously in Admin)							
Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
Phone Line	900	900	900		900	-	0.00%
Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41 Electric							
Communications Towers	-	-	-		-	-	-
Technical Service Building	-	-	-		-	-	-
<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41 LPG							
Communications Building	-	-	-		-	-	-
Tower - Frances	-	-	-		-	-	-

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Tower - Spruce Mountain	-	-	-	-	-	-	-
Total LPG	-	-	-	-	-	-	-
6590.41 Training & Travel							
All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
Total Training & Travel	6,500	6,500	6,500	-	6,500	-	0.00%
6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
Total Contract Services / Communications & IT	8,400	8,400	8,400	-	8,400	-	0.00%
<b>Total Services and Charges</b>	<b>227,505</b>	<b>188,100</b>	<b>188,100</b>	<b>-</b>	<b>188,100</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-	-		5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-	-		7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-	-		12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
<b>Total Capital Outlay</b>	<b>195,000</b>	<b>295,000</b>	<b>260,000</b>	<b>-</b>	<b>319,141</b>	<b>59,141</b>	<b>22.75%</b>
<b>Total Technical Services Budget</b>	<b>1,191,962</b>	<b>1,384,067</b>	<b>1,455,036</b>	<b>-</b>	<b>1,546,816</b>	<b>91,780</b>	<b>6.31%</b>
<b>Contingency</b>	<b>49,848</b>	<b>54,453</b>	<b>59,752</b>		<b>61,384</b>	<b>1,632</b>	<b>2.73%</b>
<b>Total Budget with Contingency</b>	<b>1,241,810</b>	<b>1,438,520</b>	<b>1,514,788</b>		<b>1,608,200</b>	<b>93,412</b>	<b>6.17%</b>

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**Personnel Services**

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	7,891	7,292		7,996	704	9.65%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
<b>Total Personnel Services</b>		<b>53,657</b>	<b>138,130</b>	<b>172,343</b>	-	<b>188,752</b>	<b>16,409</b>	<b>9.52%</b>

**Supplies**

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
<i>Total Building Maintenance - Routine</i>		105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
<i>Total Building Maintenance</i>		114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
<i>Total Furniture &amp; Fixture Replacement</i>		29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
<b>Total Supplies</b>		<b>250,510</b>	<b>269,280</b>	<b>269,830</b>	-	<b>332,330</b>	<b>62,500</b>	<b>23.16%</b>
<b>Services and Charges</b>								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

Central Arizona Fire and Medical  
Draft Budget FY 2021-22  
General Fund  
Facilities Maintenance

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	<i>Total Other Professional Services</i>	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	<i>Total Utilities</i>	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Outside Repair &amp; Maintenance - Equipment</i>	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
<b>Total Services and Charges</b>		<b>276,423</b>	<b>302,773</b>	<b>309,273</b>	<b>-</b>	<b>309,273</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>								
7730.48	Capital Outlay - Vehicles							
	Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	Station 72 kitchen, windows, generator			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	Station 53/59 fence and gates	28,000		150,000		-	(150,000)	-100.00%
	HVAC/Water Heater long term replacement plan		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	Station 59 Apparatus Building			-		330,000	330,000	-
<b>Total Capital Outlay</b>		<b>28,000</b>	<b>267,000</b>	<b>484,210</b>	<b>-</b>	<b>796,500</b>	<b>312,290</b>	<b>64.49%</b>
<b>Total Facilities Maintenance Budget</b>		<b>608,590</b>	<b>977,183</b>	<b>1,235,656</b>	<b>-</b>	<b>1,626,855</b>	<b>391,199</b>	<b>31.66%</b>
<b>Contingency</b>		<b>33,181</b>	<b>34,962</b>	<b>37,572</b>		<b>41,518</b>	<b>3,946</b>	<b>10.50%</b>

Central Arizona Fire and Medical  
Draft Budget FY 2021-22  
General Fund  
Fleet Maintenance

**Personnel Services**

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.48	Salaries					
	Total Salaries	273,768	357,336	380,092	413,251	33,159 8.72%
6104.48	Supervisory Assignment	400	400	400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000	23,000	- 0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678	39,866	3,188 8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646	59,549	8,903 17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984	25,955	1,971 8.22%
6170.48	Unemployment Insurance	1,284	1,231	1,070	1,070	- 0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921	19,538	1,617 9.02%
6181.48	Medicare Tax	5,441	6,067	5,851	6,331	480 8.20%
6190.48	Health Insurance	46,296	46,575	46,116	50,085	3,969 8.61%
<b>Total Personnel Services</b>		<b>461,079</b>	<b>555,182</b>	<b>585,758</b>	<b>639,045</b>	<b>53,287 9.10%</b>

**Supplies**

6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000	285,000	- 0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500	18,500	- 0.00%
6230.48	Uniforms	2,250	2,250	2,750	2,750	- 0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000	12,000	- 0.00%
6250.48	Vehicle Maintenance					-
	Routine	120,000	130,000	150,000	150,000	- 0.00%
	Fork Lift Maintenance	-	-	-	-	-
	Total Vehicle Maintenance	120,000	130,000	150,000	150,000	- 0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500	6,500	- 0.00%
6260.48	Firefighting Equipment Maintenance					
	Routine	4,000	6,000	8,000	8,000	- 0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000	10,000	4,000 66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000	-	(7,000) -100.00%
	TIC Maintenance	2,000	2,000	2,000	2,000	- 0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500	1,500	- 0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500	21,500	(3,000) -12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)					
	Testing Unit Calibration	3,000	3,000	3,000	3,000	- 0.00%
	SCBA Repair Parts	15,400	20,000	10,500	10,500	- 0.00%
	SCBA Compressors	5,100	5,100	8,000	10,000	2,000 25.00%
	Hydro Testing (130 Bottles)	-	-	-	-	-
	Mask Fit Testing Supplies	-	-	-	-	-
	Replacement Masks	-	-	-	11,000	11,000 -
	Replacement parts for TC SCBA's	-	-	-	-	-
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500	34,500	13,000 60.47%
6265.48	Tire Replacement	40,000	40,000	50,000	50,000	- 0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000	6,500	2,500 62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000	24,000	- 0.00%
6300.48	Small Tools	5,000	6,500	6,500	6,500	- 0.00%
	Tool match		2,500	2,500	2,500	- 0.00%
<b>Total Supplies</b>		<b>501,400</b>	<b>525,450</b>	<b>607,750</b>	<b>620,250</b>	<b>12,500 2.06%</b>

**Services and Charges**

6580.48	Outside Repair / Vehicle Maintenance Equipment					
	Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500	19,000	7,500 65.22%
	Sefac Vehicle Lift Maintenance	3,500	3,500	3,500	3,500	- 0.00%
	Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000	22,500	7,500 50.00%
6590.48	Training & Travel					
	All Fleet personnel	4,000	4,000	4,000	4,000	- 0.00%
	Spartan Conference (1 Attending)	-	-	-	-	-



Central Arizona Fire and Medical  
Draft Budget FY 2021-22  
General Fund  
Fleet Maintenance

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
EVT testing in state	-	-	-	-	-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-	-	-	-	-
<i>Total Training &amp; Travel</i>	-	-	4,000	-	4,000	-	0.00%
<b>Total Services and Charges</b>	<b>13,000</b>	<b>15,000</b>	<b>19,000</b>	<b>-</b>	<b>26,500</b>	<b>7,500</b>	<b>39.47%</b>
<b>Capital Outlay</b>							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-	-	-	-	-
<b>Mechanic Vehicle</b>		46,320	47,710	-	-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000		-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>136,320</b>	<b>47,710</b>	<b>-</b>	<b>-</b>	<b>(47,710)</b>	<b>-100.00%</b>
<b>Total Fleet Maintenance Budget</b>	<b>975,479</b>	<b>1,231,952</b>	<b>1,260,218</b>	<b>-</b>	<b>1,285,795</b>	<b>25,577</b>	<b>2.03%</b>

Central Arizona Fire and Medical  
Draft Budget FY 2021-22  
General Fund  
Warehouse

**Personnel Services**

6100.49	Salaries						
	<i>Total Salaries</i>	72,714	102,372	149,070	149,896	826	0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000	5,000	-	0.00%
6110.49	Overtime	15,000	15,000	15,000	15,000	-	0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049	20,150	101	0.50%
6150.49	State Compensation Insurance	4,998	6,635	9,752	9,801	49	0.50%
6170.49	Unemployment Insurance	428	321	535	535	-	0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172	10,224	52	0.51%
6181.49	Medicare Tax	1,524	2,023	2,379	2,391	12	0.50%
6190.49	Health Insurance	15,432	12,150	21,960	23,850	1,890	8.61%

**Total Personnel Services**

<b>140,516</b>	<b>168,617</b>	<b>233,917</b>		<b>236,847</b>	<b>2,930</b>	<b>1.25%</b>
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**Supplies**

6200.49	Office Supplies (all divisions)	12,500	12,500	12,500	12,500	-	0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250	17,250	-	0.00%
6230.49	Uniforms	450	450	1,250	1,250	-	0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000	6,000	-	0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000	200,000	-	0.00%
6271.49	Furniture & Fixtures						
	Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	6,000	3,500	140.00%
	<i>Total Furniture &amp; Fixtures</i>	1,500	1,500	2,500	6,000	3,500	140.00%
6272.49	Janitorial Supplies (all stations)	27,500	27,500	27,500	27,500	-	0.00%
	<i>Total Janitorial</i>	27,500	27,500	27,500	27,500	-	0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500	11,000	5,500	100.00%
6288.49	Batteries (all divisions except Tech Services)	2,400	2,400	2,400	2,400	-	0.00%
	Sawzall Batteries	770	770	770	770	-	0.00%
6300.49	Small Tools	900	900	900	900	-	0.00%
6310.49	Safety Equipment & Supplies	750	750	750	750	-	0.00%

**Total Supplies**

<b>275,520</b>	<b>275,520</b>	<b>277,320</b>	-	<b>286,320</b>	<b>9,000</b>	<b>3.25%</b>
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**Services and Charges**

6405.49	Other Professional Services	-	-	-	-	-	-
6435.49	Shipping	1,750	1,750	1,750	1,750	-	0.00%
6590.49	Training & Travel	750	750	1,500	1,500	-	0.00%
6600.49	Dues (government purchasing)	50	50	200	200	-	-
<b>Total Services and Charges</b>		<b>2,550</b>	<b>2,550</b>	<b>3,450</b>	<b>3,450</b>	<b>-</b>	<b>0.00%</b>

**Capital Outlay**

	Warehouse Vehicle		47,710	74,000	26,290	55.10%
	Forklift	-	27,562	-	(27,562)	-100.00%
<b>Total Capital Outlay</b>		<b>-</b>	<b>75,272</b>	<b>74,000</b>	<b>(1,272)</b>	<b>-1.69%</b>

**Total Warehouse Budget**

<b>418,586</b>	<b>446,687</b>	<b>589,959</b>	-	<b>600,617</b>	<b>10,658</b>	<b>1.81%</b>
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**Contingency**

<b>21,799</b>	<b>23,443</b>	<b>25,734</b>		<b>26,331</b>	<b>597</b>	<b>2.32%</b>
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**Total Budget with Contingency**

<b>440,385</b>	<b>470,130</b>	<b>615,693</b>		<b>626,948</b>	<b>11,255</b>	<b>1.83%</b>
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**Draft 4/15/2021 - 1.0 Cent Tax Increase**  
**Fiscal Year 2021-22**  
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## Final Budget FY 2021-22

## All Departments

## Maintenance &amp; Operation Budget

## Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,550,543	1,643,049	92,506	5.97%
Support Services	2,186,638	2,244,510	57,872	2.65%
Operations	16,995,877	18,653,749	1,657,872	9.75%
<b>Total Personnel Services</b>	<b>20,733,058</b>	<b>22,541,308</b>	<b>1,808,250</b>	<b>8.72%</b>

## Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	632,316	45,183	7.70%
<b>Total Supplies</b>	<b>2,214,392</b>	<b>2,346,350</b>	<b>131,958</b>	<b>5.96%</b>

## Services &amp; Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
<b>Total Services &amp; Charges</b>	<b>1,915,784</b>	<b>2,202,544</b>	<b>286,760</b>	<b>14.97%</b>

## Maintenance &amp; Operation Subtotal

	24,863,234	27,090,202	2,226,968	8.96%
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## Capital &amp; Contingency Budget

## Capital Outlay

Administration	-	79,956	79,956	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
<b>Total Capital Outlay</b>	<b>2,683,354</b>	<b>2,642,274</b>	<b>(41,080)</b>	<b>-1.53%</b>

## Contingency

Administration	107,834	106,345	(1,489)	-1.38%
Support Services	212,812	224,012	11,200	5.26%
Operations	927,901	1,024,154	96,253	10.37%
<b>Total Contingency</b>	<b>1,248,547</b>	<b>1,354,511</b>	<b>105,964</b>	<b>8.49%</b>

## Capital &amp; Contingency Budget

	3,931,901	3,996,785	64,884	1.65%
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## Total District Budget

	<b>28,795,135</b>	<b>31,086,987</b>	<b>2,291,852</b>	<b>7.96%</b>
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## Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,085,201	2,313,199	227,998	10.93%
Support Services	5,407,857	5,992,160	584,303	10.80%
Operations	21,302,077	22,781,628	1,479,551	6.95%

## Total District Budget

	<b>28,795,135</b>	<b>31,086,987</b>	<b>2,291,852</b>	<b>7.96%</b>
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The Central Arizona Fire and Medical Authority Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June \_\_, 2021 at \_\_\_\_\_ in Prescott Valley, AZ at \_\_\_\_ P.M.

**Central Arizona Fire and Medical Authority**  
**Revenue Budget FY 2021-22**

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
<b>Total Budget</b>	25,503,592	26,351,812	28,991,256		31,086,987	2,095,731	7.23%
<b>Carryover</b>	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
<b>Revenue:</b>							
<b>Vehicle Maintenance:</b>							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
<b>Total Vehicle Maintenance</b>	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
<b>Prevention:</b>							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
<b>Total Prevention</b>	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
<b>Communications:</b>							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
<b>Total Communications</b>	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
<b>Grants:</b>							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
<b>Total Grants</b>	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
<b>Warehouse:</b>							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
<b>Training Center:</b>							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
<b>Other:</b>							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,189,242)	102,488	4.91%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
<b>Total Other</b>	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,510,642)	102,488	4.26%
<b>Total Non-Levy Revenues</b>	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,398,263)	32,929	0.75%
<b>Additional Funding Requirement</b>	21,019,861	22,882,199	24,625,922		26,688,724	2,062,802	8.38%
<b>Net A.V.</b>	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
<b>Funding Requirement by District</b>							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,466,588		
<b>Actual/Estimated Tax Rate</b>	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6320	\$0.0100	0.38%

Central Arizona Fire and Medical  
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**Personnel Services**

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
<i>Total Salaries</i>	514,872	577,669	834,943		914,298	79,355	9.50%
<b>6101.1 CEO Fire Chief (70-13L*11)</b>	154,140	154,410	155,939		157,498	1,559	1.00%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	30,901		30,901	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	63,881		63,881	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	9,362		9,362	-	0.00%
Admin at FF State Comp rate	12,881	13,019	17,144		15,061	(2,083)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
<i>Total State Compensation Insurance</i>	21,673	22,010	28,334		26,352	(1,982)	-7.00%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		51,300	(4,462)	-8.00%
6181.1 Medicare Tax	15,385	16,605	17,223		15,672	(1,551)	-9.01%
<b>6190.1 Health Insurance</b>	115,740	129,600	140,544		152,640	12,096	8.61%
<b>Total Personnel Services</b>	<b>1,118,560</b>	<b>1,210,083</b>	<b>1,550,543</b>		<b>1,643,049</b>	<b>92,506</b>	<b>5.97%</b>

**Supplies**

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
<i>Total In-house Dupl &amp; Printing</i>	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
<i>Total Library Supplies</i>	2,764	2,764	2,764	-	2,764	-	0.00%
<b>Total Supplies</b>	<b>23,864</b>	<b>21,739</b>	<b>21,739</b>	<b>-</b>	<b>21,764</b>	<b>25</b>	<b>0.12%</b>

**Services and Charges**

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
<i>Total Other Professional Services</i>	4,600	14,600	44,600		44,600	-	0.00%

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		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl &amp; Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair &amp; Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training &amp; Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<i>Total Dues</i>	7,345	7,635	7,635		7,635	-	0.00%
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
<b>Total Services &amp; Charges</b>	<b>302,445</b>	<b>330,085</b>	<b>405,085</b>		<b>462,085</b>	<b>57,000</b>	<b>14.07%</b>
<b>Capital Outlay</b>							
7701.0 Allocation to Capital Reserve account		-	-		79,956	79,956	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
<b>Total Capital Outlay</b>	<b>70,000</b>	<b>40,000</b>	<b>-</b>	<b>-</b>	<b>79,956</b>	<b>79,956</b>	<b>-</b>
<b>Total Administration Budget</b>	<b>1,514,869</b>	<b>1,601,907</b>	<b>1,977,367</b>	<b>-</b>	<b>2,206,854</b>	<b>229,487</b>	<b>11.61%</b>
<b>Contingency</b>	<b>91,301</b>	<b>98,298</b>	<b>107,834</b>		<b>106,345</b>		
<b>Total Budget with Contingency</b>	<b>1,606,170</b>	<b>1,700,205</b>	<b>2,085,201</b>		<b>2,313,199</b>		



**Central Arizona Fire and Medical**  
**Draft Budget FY 2021-22**  
**General Fund**  
**Fire Prevention**

**Personnel Services**

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal &amp; Inspectors</i>	15,766	18,104	22,909		24,008	1,099	4.80%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		24,008	1,099	4.80%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
<b>Total Personnel Services</b>	<b>404,687</b>	<b>489,742</b>	<b>593,739</b>	<b>-</b>	<b>548,846</b>	<b>(44,893)</b>	<b>-7.56%</b>

**Supplies**

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication &amp; Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
<b>Total Supplies</b>	<b>28,615</b>	<b>43,615</b>	<b>44,565</b>	<b>-</b>	<b>44,815</b>	<b>250</b>	<b>0.56%</b>

**Services and Charges**

6490.2 Outside Duplication & Printing

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication &amp; Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training &amp; Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOCA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
<b>Total Services and Charges</b>	<b>15,577</b>	<b>15,872</b>	<b>15,872</b>	<b>-</b>	<b>16,122</b>	<b>250</b>	<b>1.58%</b>
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
<b>Total Fire Prevention</b>	<b>448,879</b>	<b>549,229</b>	<b>654,176</b>	<b>-</b>	<b>708,065</b>	<b>53,889</b>	<b>8.24%</b>
<b>Contingency</b>	<b>26,211</b>	<b>29,846</b>	<b>29,129</b>		<b>30,489</b>		
<b>Total Budget with Contingency</b>	<b>475,090</b>	<b>579,075</b>	<b>683,305</b>		<b>738,554</b>		

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Personnel Services

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6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	- -	0.00% 0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime .200 Routine shift coverage (ad, sick leave, fmla) <i>Total Shift Overtime</i>	385,000 385,000	385,000 385,000	385,000 385,000	-	385,000 385,000	- -	0.00% 0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime .300 Training Captains .304 Special Duty Pay .307 EVOC Driver Training Instructor Pay .380 Swift Water Training Officers <i>Total Training Captain Overtime</i>	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	-	29,200 4,950 2,500 2,500 39,150	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage .336 Coverage - Special Operations Training .337 Coverage - Paramedic Upgrade Training (3 Attending) .338 Coverage - TRT / Hazmat <i>Total Training Coverage Overtime</i>	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	-	12,600 26,500 3,000 10,000 12,000 64,100	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) .426 Telestaff Maintenance (80 hours) .431 Employee Health/Immunization Program Mgr (20 Hours) .435 CISD Program Shift Peers (30 Hours) .439 Communications / Tower Work .440 Haz Mat Program (25 Hours) .441 Hose Program (40 Hours) .442 SCBA Program <i>Scaife (5000 moved from fleet)</i> .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) .449 Promotional Testing (Evaluators & Assistants) .452 Misc. <i>Total Special Detail Programs</i>	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975		5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	- - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.35 Special Detail / Training Instructors .476 Special Ops Annual Eng Co. Training Instructor .479 CARTA Class Instructors .482 In-house EMS Training (Niemynski) .483 Tower Rescue / Instructor <i>Total Special Detail / Training Instructors</i>	2,600 5,000 30,400 1,000 39,000	2,600 5,000 25,000 1,000 33,600	2,600 5,000 25,000 1,000 33,600	-	2,600 5,000 25,000 1,000 33,600	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6104.3 Supervisor Assignment Pay Capt 2 positions/day Eng 3 positions/day Battalion Chiefs 1 position/day <i>Total Suprv Assignment Pay</i>	10,500 12,000 3,500 26,000	15,000 21,610 5,000 41,610	17,520 26,280 8,760 52,560		17,520 26,280 8,760 52,560	- - - -	0.00% 0.00% 0.00% 0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement Tier 3 PSPRS Retirement PSPRS additional to meet minimum PSPRS 250K escalating fund	3,687,742 12,862 - -	3,859,809 33,988 - -	3,594,525 95,793 380,000 -		4,058,275 105,305 - 250,000	463,750 9,512 (380,000) 250,000	12.90% 9.93% -100.00% -
6132.3 401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3% PSPRS Legacy costs	- 50,914 49,355 8,252 46,734	- 61,203 65,560 16,456 117,966	- 113,608 50,159 43,610 332,480		- 160,714 55,308 45,995 429,697	- 47,106 5,149 2,385 97,217	- 41.46% 10.27% 5.47% 29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		605,986	44,942	8.01%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,394	7,428	6.88%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
<b>Total Personnel Services</b>	<b>14,184,746</b>	<b>15,669,283</b>	<b>16,628,973</b>	<b>-</b>	<b>18,244,507</b>	<b>1,615,534</b>	<b>9.72%</b>

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Supplies

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6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		21,000	-	0.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		21,000	-	0.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,000	350	21.21%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,100	8,050	17.11%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%
6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%

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Total Wildland Equipment	5,000	5,000	5,000	-	5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
<b>Total Supplies</b>	<b>408,697</b>	<b>436,547</b>	<b>529,383</b>		<b>574,566</b>	<b>45,183</b>	<b>8.54%</b>
<b>Services and Charges</b>							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemyński)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemyński)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
<b>Stress Tests (41 * \$300)</b>	<b>10,578</b>	<b>10,578</b>	<b>10,578</b>		<b>12,300</b>	<b>1,722</b>	<b>16.28%</b>
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*10)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
<b>Other Employee Health Issues</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>2,560</b>	<b>2,560</b>	<b>-</b>
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation							
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintenance - Equipment							
EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
Total Outside Repair & Maintenance - Equipment	20,105	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							

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Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
Total Training & Travel / Conferences	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
Total Awards	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
Total Dues	4,400	4,400	4,400		4,400	-	0.00%
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
Total Miscellaneous	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
Total Cap Outlay - Vehicles	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
Total Capital Outlay - Equipment and Facilities	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,193,157	1,417,041	7.17%
Contingency	764,986	846,241	901,802		995,938		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,189,095		

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**Personnel Services**

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.35	Salaries							
	<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35	PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35	401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		14,638	1,316	9.88%
6170.35	Unemployment Insurance	642	642	642		642	-	0.00%
6180.35	401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
<b>Total Personnel Services</b>		<b>327,730</b>	<b>364,642</b>	<b>366,904</b>	<b>-</b>	<b>409,242</b>	<b>42,338</b>	<b>11.54%</b>

**Supplies**

6201.35	Computer Supplies & Software							
	Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	<i>Total Computer Supplies &amp; Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10)	600	600	600	-	600	-	0.00%
	<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
	<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
<b>Total Supplies</b>		<b>57,750</b>	<b>57,750</b>	<b>57,750</b>		<b>57,750</b>	<b>-</b>	<b>0.00%</b>

**Services and Charges**

6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training							
	Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
	<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes							
	Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training	-	-	-		-	-	-
	Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
	Ladder Class	-	-	-		-	-	-
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
	Wildland	9,000	9,000	9,000		9,000	-	0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Training &amp; Travel</i>	33,900	31,900	31,900		31,900	-	0.00%



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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books &amp; Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
Total Dues	1,635	1,635	1,635		1,635	-	0.00%
<b>Total Services and Charges</b>	<b>84,825</b>	<b>90,825</b>	<b>97,325</b>		<b>97,325</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>76,081</b>		<b>-</b>	<b>(76,081)</b>	<b>-100.00%</b>
<b>Total Training Center Budget</b>	<b>470,305</b>	<b>513,217</b>	<b>598,060</b>	<b>-</b>	<b>564,317</b>	<b>(33,743)</b>	<b>-5.64%</b>
<b>Contingency</b>	<b>23,515</b>	<b>25,661</b>	<b>26,099</b>		<b>28,216</b>		



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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		27,264	1,228	4.72%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
<b>Total Personnel Services</b>	<b>439,447</b>	<b>563,807</b>	<b>600,881</b>	<b>-</b>	<b>631,020</b>	<b>30,139</b>	<b>5.02%</b>

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500			-	-	-
Allison transmission software			900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint			2,000		2,000	-	0.00%
Cummings Software			1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locater annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)			5,845		5,845	-	0.00%
ImageTrend			32,500		37,000	4,500	13.85%
ImageTrend Continuum			10,000		-	(10,000)	-100.00%
International scan tool software		1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET,Antivirus,AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy			2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

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Active 911	2,000	2,000	2,500		2,500	-	0.00%
Air Advantage	500	500	500		500	-	0.00%
Written Test Bank Software Update	1,000	1,000	4,100		4,100	-	0.00%
Board Paq	1,560	1,560	1,560		1,560	-	0.00%
<i>Total Computer Supplies &amp; Software</i>	189,610	195,760	252,455		254,455	2,000	0.79%
6211.41 District Mapping Program							
Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41 Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41 Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41 Site / Equipment Maintenance Supplies (formerly 6270)							
Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41 Radio / Pager Maintenance							
Routine	10,500	10,500	10,500		10,500	-	0.00%
Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
Pagers (15) Replace / Repair	3,500	-	-		-	-	-
Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561 YCSO	-	-	-		-	-	-
<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41 Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41 Batteries	150	150	150		150	-	0.00%
6292.41 Communications / Technician Tools & Equipment							
Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
<b>Total Supplies</b>	<b>330,010</b>	<b>337,160</b>	<b>406,055</b>	<b>-</b>	<b>408,555</b>	<b>2,500</b>	<b>0.62%</b>
<b>Services and Charges</b>							
6405.41 Other Professional Services							
FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
Special Projects	44,000	44,000	44,000		44,000	-	0.00%
EPCR Support (6201)	0	-	-		-	-	-
<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41 Communications (previously in Admin)							
Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
Phone Line	900	900	900		900	-	0.00%
Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41 Electric							
Communications Towers	-	-	-		-	-	-
Technical Service Building	-	-	-		-	-	-
<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41 LPG							
Communications Building	-	-	-		-	-	-
Tower - Frances	-	-	-		-	-	-

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Technical Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Tower - Spruce Mountain	-	-	-	-	-	-	-
Total LPG	-	-	-	-	-	-	-
6590.41 Training & Travel							
All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
Total Training & Travel	6,500	6,500	6,500	-	6,500	-	0.00%
6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
Total Contract Services / Communications & IT	8,400	8,400	8,400	-	8,400	-	0.00%
<b>Total Services and Charges</b>	<b>227,505</b>	<b>188,100</b>	<b>188,100</b>	<b>-</b>	<b>188,100</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-	-		5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-	-		7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-	-		12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
<b>Total Capital Outlay</b>	<b>195,000</b>	<b>295,000</b>	<b>260,000</b>	<b>-</b>	<b>319,141</b>	<b>59,141</b>	<b>22.75%</b>
<b>Total Technical Services Budget</b>	<b>1,191,962</b>	<b>1,384,067</b>	<b>1,455,036</b>	<b>-</b>	<b>1,546,816</b>	<b>91,780</b>	<b>6.31%</b>
<b>Contingency</b>	<b>49,848</b>	<b>54,453</b>	<b>59,752</b>		<b>61,384</b>	<b>1,632</b>	<b>2.73%</b>
<b>Total Budget with Contingency</b>	<b>1,241,810</b>	<b>1,438,520</b>	<b>1,514,788</b>		<b>1,608,200</b>	<b>93,412</b>	<b>6.17%</b>

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**Personnel Services**

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	7,891	7,292		7,996	704	9.65%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
<b>Total Personnel Services</b>		<b>53,657</b>	<b>138,130</b>	<b>172,343</b>	-	<b>188,752</b>	<b>16,409</b>	<b>9.52%</b>

**Supplies**

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
<i>Total Building Maintenance - Routine</i>		105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
<i>Total Building Maintenance</i>		114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
<i>Total Furniture &amp; Fixture Replacement</i>		29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
<b>Total Supplies</b>		<b>250,510</b>	<b>269,280</b>	<b>269,830</b>	-	<b>332,330</b>	<b>62,500</b>	<b>23.16%</b>
<b>Services and Charges</b>								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

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Facilities Maintenance

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	Total Other Professional Services	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	Total Utilities	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	Total Outside Repair & Maintenance - Equipment	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
<b>Total Services and Charges</b>		<b>276,423</b>	<b>302,773</b>	<b>309,273</b>	<b>-</b>	<b>309,273</b>	<b>-</b>	<b>0.00%</b>
<b>Capital Outlay</b>								
7730.48	Capital Outlay - Vehicles							
	Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	Station 72 kitchen, windows, generator			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	Station 53/59 fence and gates	28,000		150,000		-	(150,000)	-100.00%
	HVAC/Water Heater long term replacement plan		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	Station 59 Apparatus Building			-		330,000	330,000	-
<b>Total Capital Outlay</b>		<b>28,000</b>	<b>267,000</b>	<b>484,210</b>	<b>-</b>	<b>796,500</b>	<b>312,290</b>	<b>64.49%</b>
<b>Total Facilities Maintenance Budget</b>		<b>608,590</b>	<b>977,183</b>	<b>1,235,656</b>	<b>-</b>	<b>1,626,855</b>	<b>391,199</b>	<b>31.66%</b>
<b>Contingency</b>		<b>33,181</b>	<b>34,962</b>	<b>37,572</b>		<b>41,518</b>	<b>3,946</b>	<b>10.50%</b>

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Fleet Maintenance

**Personnel Services**

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.48	Salaries					
	Total Salaries	273,768	357,336	380,092	413,251	33,159 8.72%
6104.48	Supervisory Assignment	400	400	400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000	23,000	- 0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678	39,866	3,188 8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646	59,549	8,903 17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984	25,955	1,971 8.22%
6170.48	Unemployment Insurance	1,284	1,231	1,070	1,070	- 0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921	19,538	1,617 9.02%
6181.48	Medicare Tax	5,441	6,067	5,851	6,331	480 8.20%
6190.48	Health Insurance	46,296	46,575	46,116	50,085	3,969 8.61%
<b>Total Personnel Services</b>		<b>461,079</b>	<b>555,182</b>	<b>585,758</b>	<b>639,045</b>	<b>53,287 9.10%</b>

**Supplies**

6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000	285,000	- 0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500	18,500	- 0.00%
6230.48	Uniforms	2,250	2,250	2,750	2,750	- 0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000	12,000	- 0.00%
6250.48	Vehicle Maintenance					-
	Routine	120,000	130,000	150,000	150,000	- 0.00%
	Fork Lift Maintenance	-	-	-	-	-
	Total Vehicle Maintenance	120,000	130,000	150,000	150,000	- 0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500	6,500	- 0.00%
6260.48	Firefighting Equipment Maintenance					
	Routine	4,000	6,000	8,000	8,000	- 0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000	10,000	4,000 66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000	-	(7,000) -100.00%
	TIC Maintenance	2,000	2,000	2,000	2,000	- 0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500	1,500	- 0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500	21,500	(3,000) -12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)					
	Testing Unit Calibration	3,000	3,000	3,000	3,000	- 0.00%
	SCBA Repair Parts	15,400	20,000	10,500	10,500	- 0.00%
	SCBA Compressors	5,100	5,100	8,000	10,000	2,000 25.00%
	Hydro Testing (130 Bottles)	-	-	-	-	-
	Mask Fit Testing Supplies	-	-	-	-	-
	Replacement Masks	-	-	-	11,000	11,000 -
	Replacement parts for TC SCBA's	-	-	-	-	-
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500	34,500	13,000 60.47%
6265.48	Tire Replacement	40,000	40,000	50,000	50,000	- 0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000	6,500	2,500 62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000	24,000	- 0.00%
6300.48	Small Tools	5,000	6,500	6,500	6,500	- 0.00%
	Tool match		2,500	2,500	2,500	- 0.00%
<b>Total Supplies</b>		<b>501,400</b>	<b>525,450</b>	<b>607,750</b>	<b>620,250</b>	<b>12,500 2.06%</b>

**Services and Charges**

6580.48	Outside Repair / Vehicle Maintenance Equipment					
	Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500	19,000	7,500 65.22%
	Sefac Vehicle Lift Maintenance	3,500	3,500	3,500	3,500	- 0.00%
	Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000	22,500	7,500 50.00%
6590.48	Training & Travel					
	All Fleet personnel	4,000	4,000	4,000	4,000	- 0.00%
	Spartan Conference (1 Attending)	-	-	-	-	-

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Fleet Maintenance

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
EVT testing in state	-	-	-	-	-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-	-	-	-	-
<i>Total Training &amp; Travel</i>	-	-	4,000	-	4,000	-	0.00%
<b>Total Services and Charges</b>	<b>13,000</b>	<b>15,000</b>	<b>19,000</b>	<b>-</b>	<b>26,500</b>	<b>7,500</b>	<b>39.47%</b>
<b>Capital Outlay</b>							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-	-	-	-	-
<b>Mechanic Vehicle</b>		46,320	47,710	-	-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000				-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>136,320</b>	<b>47,710</b>	<b>-</b>	<b>-</b>	<b>(47,710)</b>	<b>-100.00%</b>
<b>Total Fleet Maintenance Budget</b>	<b>975,479</b>	<b>1,231,952</b>	<b>1,260,218</b>	<b>-</b>	<b>1,285,795</b>	<b>25,577</b>	<b>2.03%</b>

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Warehouse

**Personnel Services**

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.49	Salaries					
	<i>Total Salaries</i>	72,714	102,372	149,070	149,896	826 0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000	5,000	- 0.00%
6110.49	Overtime	15,000	15,000	15,000	15,000	- 0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049	20,150	101 0.50%
6150.49	State Compensation Insurance	4,998	6,635	9,752	9,801	49 0.50%
6170.49	Unemployment Insurance	428	321	535	535	- 0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172	10,224	52 0.51%
6181.49	Medicare Tax	1,524	2,023	2,379	2,391	12 0.50%
6190.49	Health Insurance	15,432	12,150	21,960	23,850	1,890 8.61%

**Total Personnel Services**

<b>140,516</b>	<b>168,617</b>	<b>233,917</b>		<b>236,847</b>	<b>2,930</b>	<b>1.25%</b>
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**Supplies**

6200.49	Office Supplies (all divisions)	12,500	12,500	12,500	12,500	- 0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250	17,250	- 0.00%
6230.49	Uniforms	450	450	1,250	1,250	- 0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000	6,000	- 0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000	200,000	- 0.00%
6271.49	Furniture & Fixtures					
	Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	6,000	3,500 140.00%
	<i>Total Furniture &amp; Fixtures</i>	1,500	1,500	2,500	6,000	3,500 140.00%
6272.49	Janitorial Supplies (all stations)	27,500	27,500	27,500	27,500	- 0.00%
	<i>Total Janitorial</i>	27,500	27,500	27,500	27,500	- 0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500	11,000	5,500 100.00%
6288.49	Batteries (all divisions except Tech Services)	2,400	2,400	2,400	2,400	- 0.00%
	Sawzall Batteries	770	770	770	770	- 0.00%
6300.49	Small Tools	900	900	900	900	- 0.00%
6310.49	Safety Equipment & Supplies	750	750	750	750	- 0.00%

**Total Supplies**

<b>275,520</b>	<b>275,520</b>	<b>277,320</b>	-	<b>286,320</b>	<b>9,000</b>	<b>3.25%</b>
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**Services and Charges**

6405.49	Other Professional Services	-	-	-	-	-
6435.49	Shipping	1,750	1,750	1,750	1,750	- 0.00%
6590.49	Training & Travel	750	750	1,500	1,500	- 0.00%
6600.49	Dues (government purchasing)	50	50	200	200	-
<b>Total Services and Charges</b>		<b>2,550</b>	<b>2,550</b>	<b>3,450</b>	<b>3,450</b>	<b>- 0.00%</b>

**Capital Outlay**

	Warehouse Vehicle		47,710	74,000	26,290	55.10%
	Forklift	-	27,562	-	(27,562)	-100.00%
<b>Total Capital Outlay</b>		<b>-</b>	<b>75,272</b>	<b>74,000</b>	<b>(1,272)</b>	<b>-1.69%</b>

**Total Warehouse Budget**

<b>418,586</b>	<b>446,687</b>	<b>589,959</b>	-	<b>600,617</b>	<b>10,658</b>	<b>1.81%</b>
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**Contingency**

<b>21,799</b>	<b>23,443</b>	<b>25,734</b>		<b>26,331</b>	<b>597</b>	<b>2.32%</b>
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**Total Budget with Contingency**

<b>440,385</b>	<b>470,130</b>	<b>615,693</b>		<b>626,948</b>	<b>11,255</b>	<b>1.83%</b>
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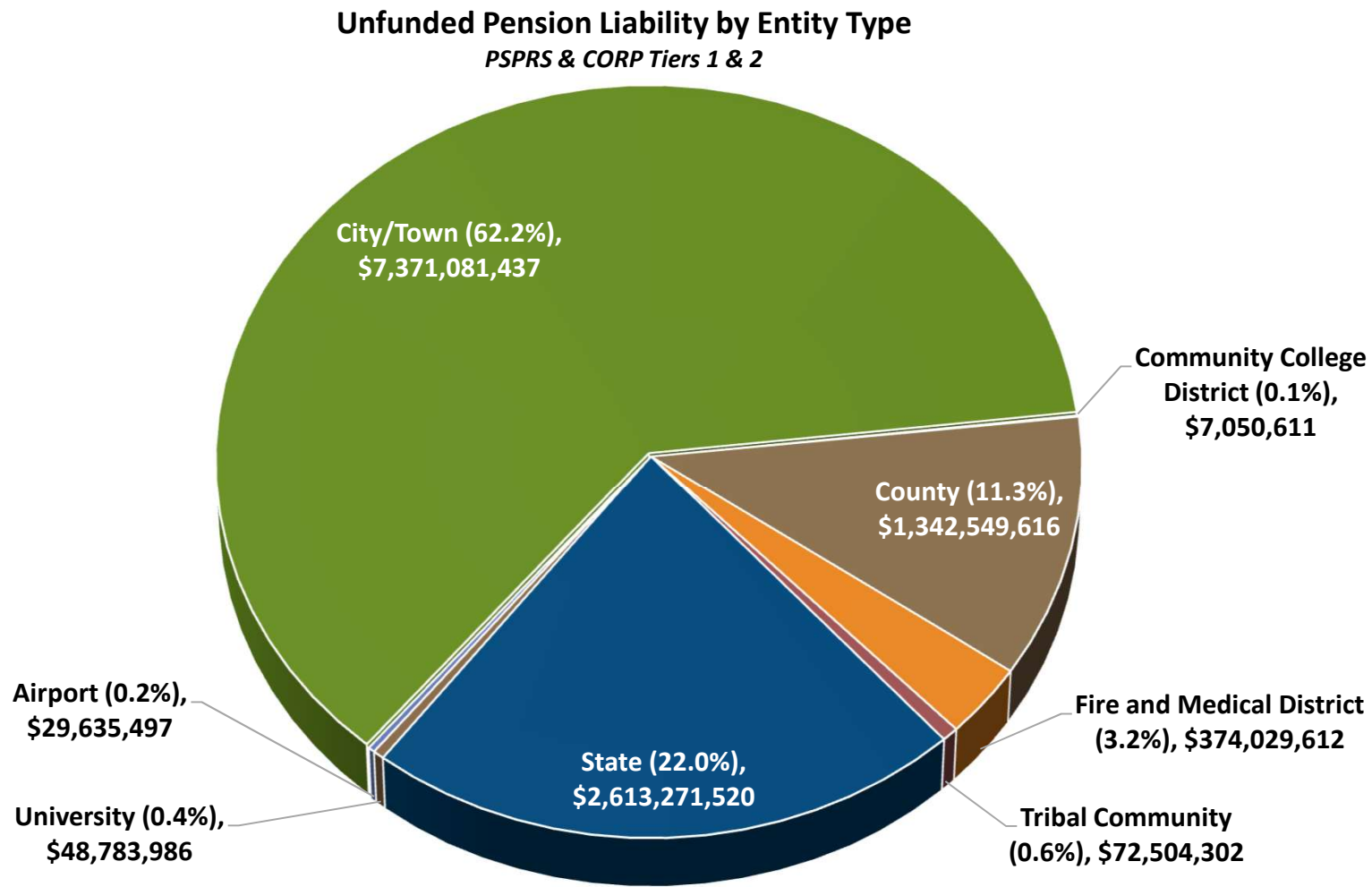
## **Central Arizona Fire and Medical Authority (CAFMA )**

*Fire and Medical Pension Plan Liability Management*

April 14, 2021

# Arizona Tier 1 & 2 PSPRS Unfunded Pension Liabilities

- Cities, counties, state agencies, and other governmental units have accumulated PSPRS unfunded actuarial liabilities totaling \$11.8 billion



1. 'State' category includes unfunded liability amounts for Arizona State University, Northern Arizona University and University of Arizona.

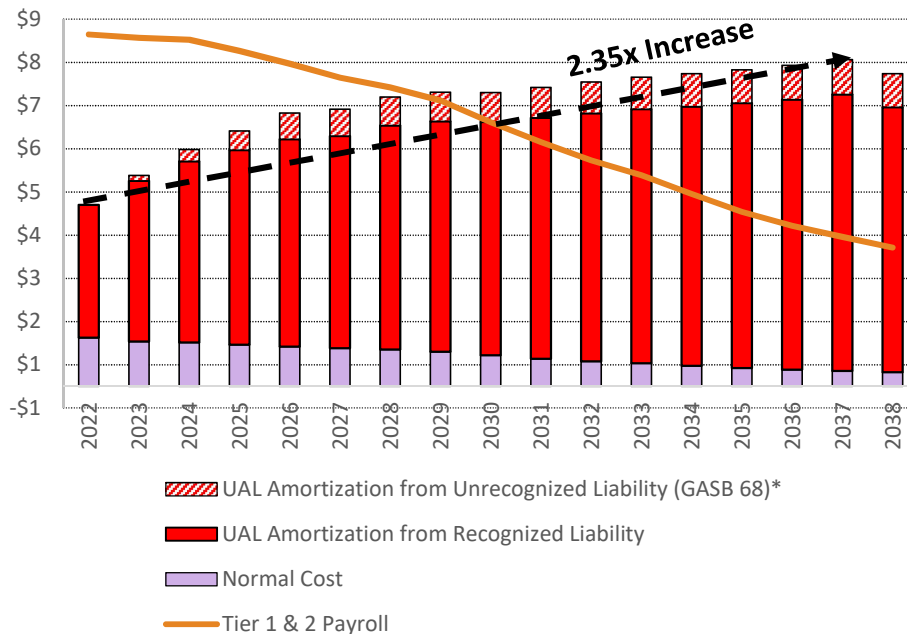
2. Source: Arizona Public Safety Personnel Retirement System and Correction Officer Retirement Plan Actuarial Valuation as of June 30, 2020, Foster & Foster Actuaries and Consultants.

# CAFMA PSPRS Pension Debt Profile: Tier 1 and Tier 2 Legacy Costs

STIFEL

Pension Plan	June 30, 2020 Recognized Unfunded Liability	Unrecognized Unfunded Liability	Timing Adjustment (6/30/2020 to 7/2/2021)	PSPRS Amortization
PSPRS – Fire and Medical	\$43,964,407 (53.1% Funded) Accrual Rate: 7.3%	\$5,192,663 Accrual Rate: 7.3%	\$886,335 Accrual Rate: 7.3%	1. 17 Years, 2038 2. Escalating annual amortization ranging from \$3,072,449 (2021/22) - \$7,207,737 (2036/37)
Total Unfunded Liability				\$50,043,405

CAFMA Projected Tier 1 & 2 Pension Payments per PSPRS (Graph in \$mil)<sup>1</sup>



FY	Total Payroll	Normal Cost	% of Payroll	Total UAL Amortization <sup>2</sup>	% of Payroll
2022	\$8,146,465	\$1,127,471	13.84%	\$3,072,449	37.72%
2023	8,071,486	1,042,029	12.91%	3,838,389	47.55%
2024	8,021,703	1,015,548	12.66%	4,465,698	55.67%
2025	7,761,439	961,642	12.39%	4,950,067	63.78%
2026	7,465,920	919,801	12.32%	5,404,444	72.39%
2027	7,141,776	879,867	12.32%	5,535,618	77.51%
2028	6,922,307	855,597	12.36%	5,842,102	84.40%
2029	6,615,165	801,096	12.11%	6,007,124	90.81%
2030	6,111,501	717,490	11.74%	6,087,311	99.60%
2031	5,656,052	641,396	11.34%	6,280,572	111.04%
2032	5,231,375	582,252	11.13%	6,463,053	123.54%
2033	4,881,884	538,472	11.03%	6,619,117	135.59%
2034	4,454,088	478,369	10.74%	6,759,855	151.77%
2035	4,036,886	424,680	10.52%	6,906,511	171.09%
2036	3,713,952	389,965	10.50%	7,040,582	189.57%
2037	3,460,659	357,832	10.34%	7,207,737	208.28%
2038	3,214,200	329,777	10.26%	6,912,374	215.06%
Total	\$100,906,858	\$12,063,284	11.95%	\$99,393,003	98.50%

\*The Governmental Accounting Standards Board (GASB) 68 Report identifies liabilities that will be recognized by the pension fund in the coming years. By funding these known, but not yet recognized, liabilities now, the Authority would avoid these additional UAL amortization payments.

- Source: Annual Actuarial Reports and GASB 68 Reports made publicly available by PSPRS.
- Timing adjustment estimates the difference between the total unfunded liability as of the last actuarial report date (June 30, 2020) versus July 2, 2021. Calculation based on PSPRS's 7.3% assumed rate of return and annual payment projections provided by PSPRS for comparable employers to the Authority. The total liability is an estimate calculated by Stifel based on information from PSPRS and other publicly available information, and such estimate had not been independently verified. Preliminary and subject to change.

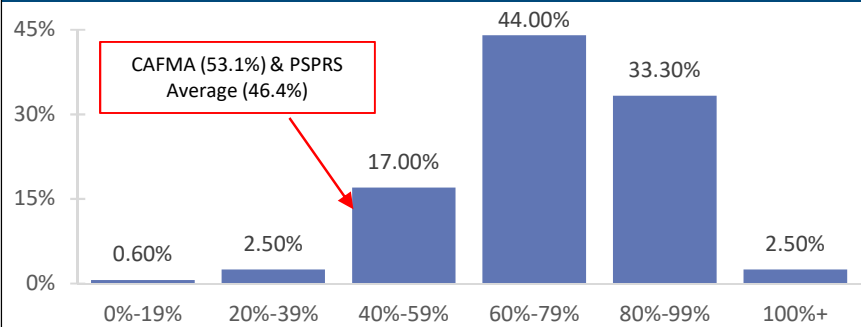
# CAFMA PSPRS Pension Debt Profile: How do we compare to our peers?

STIFEL

**Accruing at 7.30%, the Authority's pension payments are among the fastest escalating costs on the Authority's budget**

- CAFMA participates in Arizona PSPRS for its Fire and Medical employees and retirees
- The Fire and Medical plan is funded at 53.1% as of the 2020 valuation
- The plan accrues at an assumed rate of 7.30%, well above what the Authority might pay on its debt (approximately 2.93%)
  - The actuarial rate was revised from 7.40% to 7.30% in the 2019 valuation, causing the UAAL to increase

**Public Pensions: National Distribution of Funding Levels<sup>2</sup>**



## Overview of Key Terms.

- ♦ **Actuarially Accrued Liability ("AAL")**. The present value of all future benefit payments payable to current and future retirees
- ♦ **Actuarial Value of Assets ("AVA")**. The current value of all assets held/invested by PSPRS to generate returns and make benefit payments to retirees
- ♦ **Funded Ratio**. The ratio of AVA to AAL; 100% funding implies Assets = Liabilities
- ♦ **Unfunded Actuarially Accrued Liability ("UAAL")**. The difference between the AAL and AVA

**CAFMA Plan Statistics (as of 6/30/2020)<sup>1</sup>**

	Fire and Medical
<b>AAL</b>	\$93,664,480
<b>AVA</b>	\$49,700,073
<b>UAAL</b>	\$43,964,407
<b>Actuarial Rate</b>	7.30%
<b>Funded Ratio</b>	53.1%

**Arizona  
PSPRS<sup>1</sup>**

<b>AAL</b>	\$17,393,828,992
<b>AVA</b>	\$8,079,039,739
<b>UAAL</b>	\$9,325,730,005
<b>Actuarial Rate</b>	7.30%
<b>Funded Ratio</b>	46.4%

## Recommendation:

- ♦ **Refinance pension liability using other debt instruments to:**
  - Achieve 100% funding levels (top 2.5% percentile nationally); greater assets will also allow the pension funds to improve investment efficiency and liquidity for paying benefits
  - Lower borrowing rate on \$50 million unfunded liability from 7.30% to approximately 2.93% (depending on market conditions)
  - Generate budgetary stability and potential savings to address other needs and prevent crowding out of other priorities by escalating pension expenses

1. Source: Arizona Public Safety Personnel Retirement System Actuarial Valuation as of June 30, 2020.

2. Center for Retirement Research at Boston College, "The Funding of State and Local Pensions: 2015-2020." Alicia H. Munnell and Jean-Pierre Aubry.

1

## Do nothing

- Continue to pay accelerating payments to PSPRS resulting in possible tax increase in the future, need to cut expenses, or potentially a combination of both

2

## Amend current PSPRS policy and budget more dollars towards the Unfunded Liability

- Separate tax policy or other revenue increase, and/or cuts to essential services

3

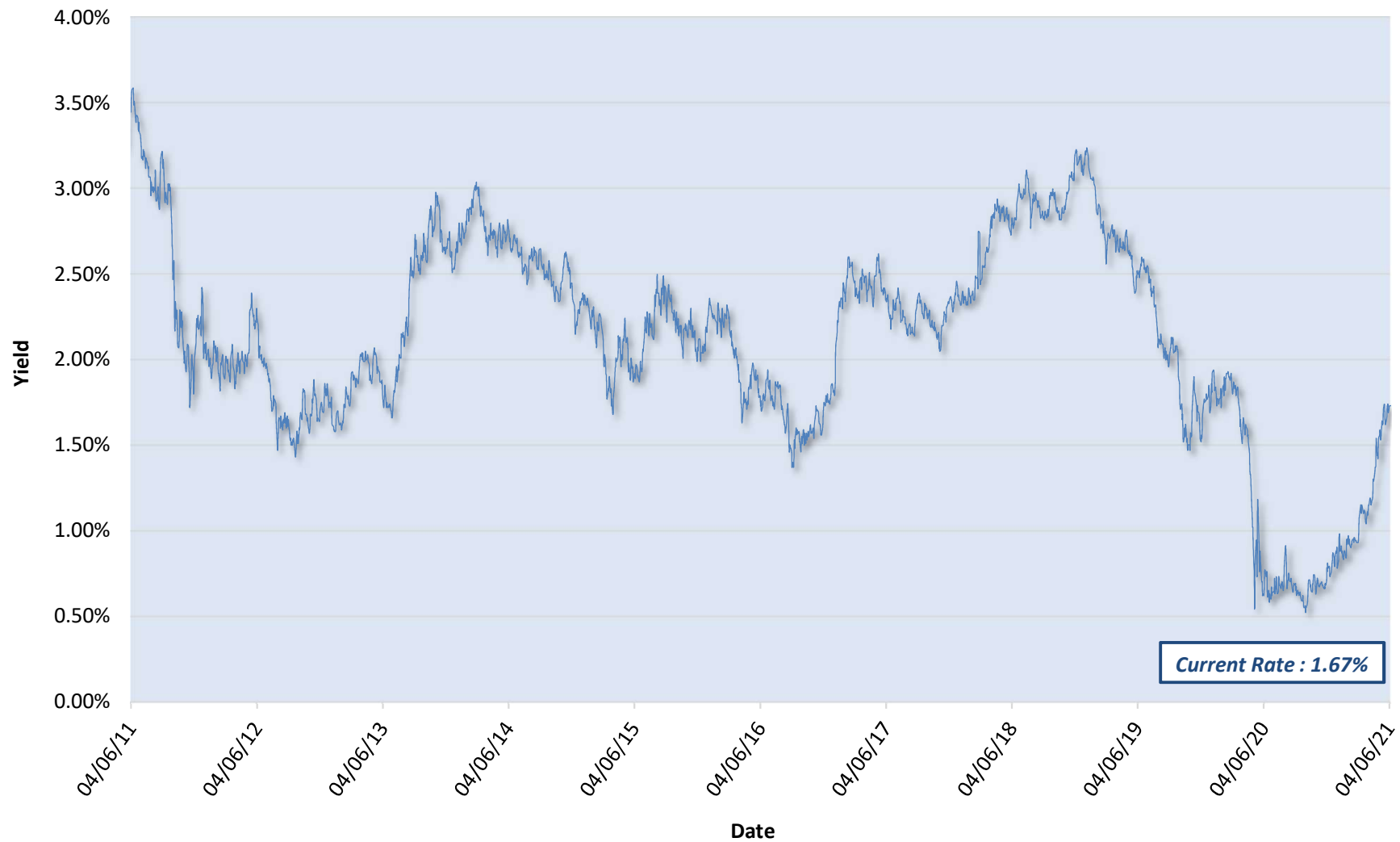
## Refinance debt to PSPRS accruing at 7.3% with taxable Obligations yielding approximately 2.93%

- Address the legacy trajectory by “chopping down the future mountain” with fixed debt service payments and consider implementing a Contingency Reserve Fund to help manage future liability

# Taxable Interest Rate Environment

STIFEL

**10-Year US Treasury Note: Past 10 Years<sup>1</sup>**  
(Data through April 6, 2021)



1. Source: U.S. Department of the Treasury.

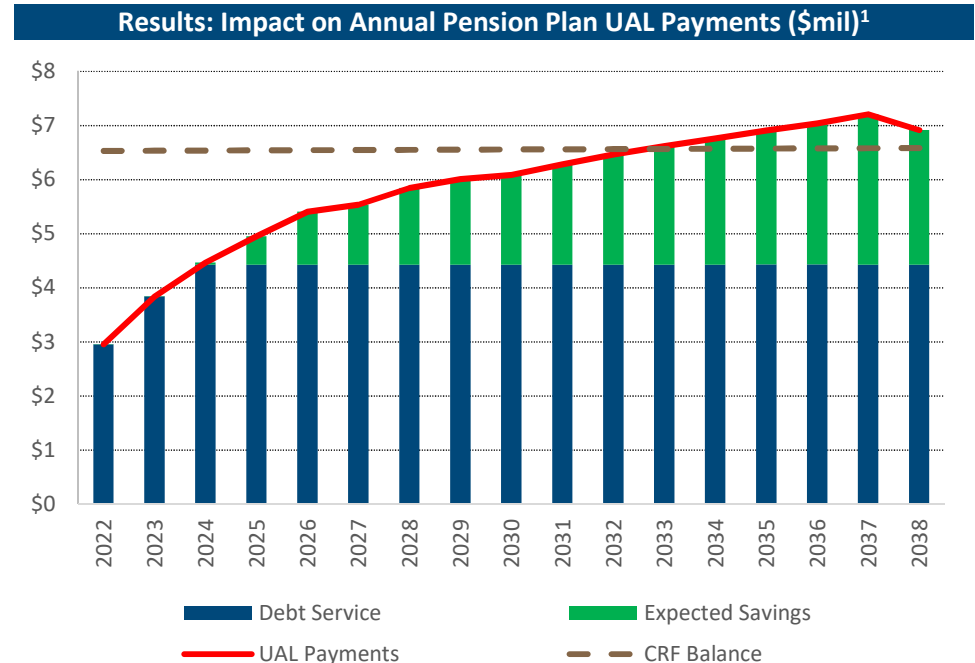
# Scenario 1: Refinancing to Smooth Pension Legacy Liability<sup>1</sup>

STIFEL

Issuing COPs to fully fund the Authority's unfunded pension liabilities could allow the Authority to generate significant expected net present value benefit totaling \$25.71 million (51.39% of pension fund deposit), including establishing a Contingency Reserve Fund ("CRF") while leveling out year-over-year payments

- Replacing the Authority's upward curving pension UAL amortization payments with level debt service payments could reduce the cost and life of the Authority's pension liability, and we expect the level debt amortization in particular would be well-received by rating agencies
- Our structure is designed to produce level debt service but ***without exceeding the current UAAL amortization in any year***
- ***This scenario could produce \$25,714,899 of total expected NPV savings***, including \$19,143,303 from reduced annual UAL payments, \$6,527,401 from the creation of a Contingency Reserve Fund, and \$44,195 from interest on the CRF assumed at 0.05%

Summary Statistics: Funding Fire and Medical Pension Plan UAL <sup>1</sup>	
Dated Date	7/2/2021
Final Maturity Date	7/1/2038
All-In TIC	2.93%
Arbitrage ("Arb") Yield	2.70%
Average Life	9.803 years
Bond Par Amount	\$58,075,000
<b>Pension Fund Deposit</b>	<b>\$50,043,405</b>
<b>Contingency Reserve Fund Deposit</b>	<b>\$6,527,401</b>
Total Interest on CRF @ 0.05% Return	\$55,696
<b>NPV of CRF Interest @ 2.70%</b>	<b>\$44,195</b>
Expected Cost Savings (UAAL – Debt Service)	\$26,118,406
<b>NPV of Expected Annual Savings @ 2.70%</b>	<b>\$19,143,303</b>
<b>Total NPV Benefit (CRF Deposits + NPV of CRF Interest + NPV of Expected Annual Savings)</b>	<b>\$25,714,899</b>
<b>Total Expected NPV Benefit (as % of Pension Fund Deposit)</b>	<b>51.39%</b>
<b>Expected Actuarial Funding Status after Pension Bonds</b>	<b>100.00%</b>



1. Market conditions as of April 6, 2021. Spreads based on comparable recent transactions. Stifel does not guarantee to underwrite at these levels. All NPV values are discounted to July 2, 2021 (assumed transaction closing date) at a discount rate of 2.70%, the arbitrage yield. UAAL and amortization computed by Stifel using assumptions from the 2019 and 2020 Actuarial Reports, annual UAAL payment data provided by PSPRS as of 6/30/2020, and other Stifel calculations and assumptions. Expected savings are based on PSPRS achieving the assumed 7.3% rate of return. Please refer to Stifel's risk disclaimer for additional information.

# Scenario 1: Refinancing to Smooth Pension Legacy Liability – Analysis Results<sup>1,2</sup>

STIFEL

Fiscal Year Ending	Budgeted UAAL Payments	Debt Service	Expected Benefit [Cash Flow]	Expected Benefit [NPV @ 2.70%]
	[A]	[B]	$C=[A]-[B]+[CRF]$	$[D]=PV[C]$
Dated Date			\$6,527,401	\$6,527,401
7/1/2022	\$2,952,965	\$2,949,336	\$6,892	\$6,712
7/1/2023	\$3,838,389	\$3,836,458	\$5,197	\$4,928
7/1/2024	\$4,465,698	\$4,423,580	\$45,385	\$41,906
7/1/2025	\$4,950,067	\$4,423,580	\$529,756	\$476,301
7/1/2026	\$5,404,444	\$4,423,260	\$984,454	\$861,874
7/1/2027	\$5,535,618	\$4,424,453	\$1,114,437	\$950,051
7/1/2028	\$5,842,102	\$4,423,217	\$1,422,158	\$1,180,546
7/1/2029	\$6,007,124	\$4,424,247	\$1,586,152	\$1,282,104
7/1/2030	\$6,087,311	\$4,422,748	\$1,667,840	\$1,312,731
7/1/2031	\$6,280,572	\$4,424,379	\$1,859,471	\$1,425,129
7/1/2032	\$6,463,053	\$4,425,423	\$2,040,910	\$1,523,112
7/1/2033	\$6,619,117	\$4,425,579	\$2,196,819	\$1,596,414
7/1/2034	\$6,759,855	\$4,424,531	\$2,338,607	\$1,654,824
7/1/2035	\$6,906,511	\$4,426,948	\$2,482,848	\$1,710,756
7/1/2036	\$7,040,582	\$4,427,338	\$2,616,530	\$1,755,524
7/1/2037	\$7,207,737	\$4,425,330	\$2,785,695	\$1,819,943
7/1/2038	\$6,912,374	\$4,424,706	\$2,490,958	\$1,584,652
<b>Total</b>	<b>\$99,273,519</b>	<b>\$73,155,113</b>	<b>\$32,701,503</b>	<b>\$25,714,899</b>

1. Market conditions as of April 6, 2021. Spreads based on comparable recent transactions. Stifel does not guarantee to underwrite at these levels. All NPV values are discounted to July 2, 2021 (assumed transaction closing date) at a discount rate of 2.70%, the arbitrage yield. UAAL and amortization computed by Stifel using assumptions from the 2019 and 2020 Actuarial Reports, annual UAAL payment data provided by PSPRS as of 6/30/2020, and other Stifel calculations and assumptions. Expected savings are based on PSPRS achieving the assumed 7.3% rate of return. Please refer to Stifel's risk disclaimer for additional information.
2. If the Authority earns interest on its Contingency Reserve Fund deposit at 0.05%, it will earn \$55,696 of interest through the life of the bonds and the balance will grow to \$6,583,097 by 2038 if not drawn upon. Stifel is not providing investment advice.



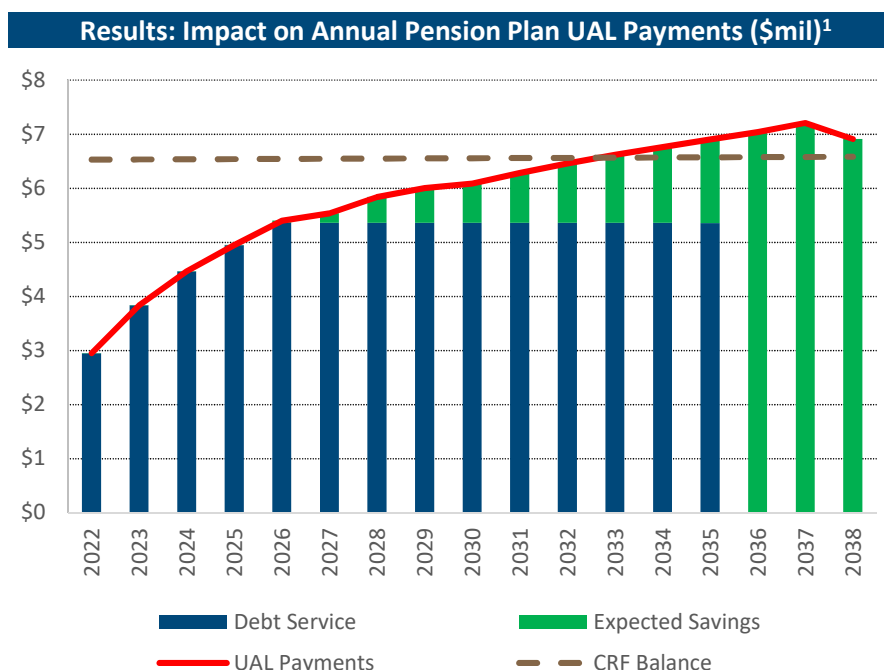
## Scenario 2: Smooth Pension Legacy Liability and Shorten Amortization<sup>1</sup>

STIFEL

**Expanding on Scenario 1, the Authority could shorten the amortization of the COPs, resulting in faster debt payoff, greater expected savings, a lower borrowing cost, and likely favorable rating agency views**

- While Scenario 1 produces exceptional expected savings, Scenario 2 expands these expected savings by shortening the final maturity by three years, resulting in higher annual debt service payments, but also **a lower borrowing cost, greater projected expected cash flow and NPV savings, and shortened pension-related liabilities**
- We expect rating agencies will favorably consider the highly conservative nature of this structure, which both levels the annual cost of the unfunded pension liability and shortens the final maturity
- This structure could produce \$26,606,426 of total expected NPV savings**, including \$20,034,830 from reduced annual UAL payments, \$6,527,401 from the creation of a Contingency Reserve Fund, and \$44,195 from interest on the CRF assumed at 0.05%

Summary Statistics: Funding Fire and Medical Pension Plan UAL <sup>1</sup>	
Dated Date	7/2/2021
Final Maturity Date	7/1/2035
All-In TIC	2.75%
Arbitrage ("Arb") Yield	2.48%
Average Life	8.335 years
Par Amount	\$58,060,000
Pension Fund Deposit	\$50,043,405
Contingency Reserve Fund Deposit	\$6,527,401
Total Interest on CRF @ 0.05% Return	\$55,696
NPV of CRF Interest @ 2.70% (Scenario 1 Arb. Yield)	\$44,195
Expected Cost Savings (UAAL – Debt Service)	\$29,490,122
NPV of Expected Annual Savings @ 2.70%	\$20,034,830
<b>Total NPV Benefit (CRF Deposits + NPV of CRF Interest + NPV of Expected Annual Savings)</b>	<b>\$26,606,426</b>
<b>Total Expected NPV Benefit (as % of Pension Fund Deposit)</b>	<b>53.17%</b>
<b>Expected Actuarial Funding Status after Pension Obligations</b>	<b>100.00%</b>



1. Market conditions as of April 6, 2021. Spreads based on comparable recent transactions. Stifel does not guarantee to underwrite at these levels. All NPV values are discounted to July 2, 2021 (assumed transaction closing date) at a discount rate of 2.70%, the arbitrage yield of Scenario 1. UAAL and amortization computed by Stifel using assumptions from the 2019 and 2020 Actuarial Reports, annual UAAL payment data provided by PSPRS as of 6/30/2020, and other Stifel calculations and assumptions. Expected savings are based on PSPRS achieving the assumed 7.3% rate of return. Please refer to Stifel's risk disclaimer for additional information.

## Scenario 2: Smooth Pension Legacy Liability and Shorter Amortization – Analysis Results<sup>1,2</sup>

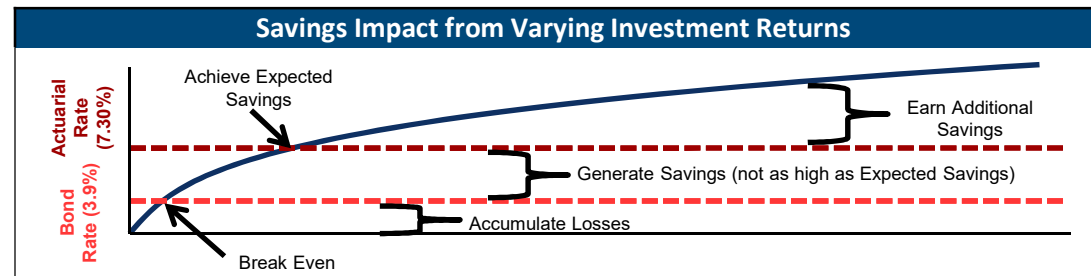
STIFEL

Fiscal Year Ending	Budgeted UAAL Payments	Debt Service	Expected Benefit [Cash Flow]	Expected PV Benefit [NPV @ 2.70%]
	[A]	[B]	[C]=[A]-[B]+[CRF]	[D]=PV[C]
Dated Date			\$6,527,401	\$6,527,401
7/1/2022	\$2,952,965	\$2,949,263	\$6,966	\$6,783
7/1/2023	\$3,838,389	\$3,835,705	\$5,949	\$5,641
7/1/2024	\$4,465,698	\$4,462,318	\$6,648	\$6,138
7/1/2025	\$4,950,067	\$4,946,198	\$7,139	\$6,418
7/1/2026	\$5,404,444	\$5,357,878	\$49,836	\$43,631
7/1/2027	\$5,535,618	\$5,358,082	\$180,808	\$154,138
7/1/2028	\$5,842,102	\$5,361,812	\$483,563	\$401,410
7/1/2029	\$6,007,124	\$5,360,166	\$650,234	\$525,591
7/1/2030	\$6,087,311	\$5,358,583	\$732,005	\$576,150
7/1/2031	\$6,280,572	\$5,357,868	\$925,982	\$709,688
7/1/2032	\$6,463,053	\$5,359,806	\$1,106,527	\$825,791
7/1/2033	\$6,619,117	\$5,358,915	\$1,263,483	\$918,165
7/1/2034	\$6,759,855	\$5,359,819	\$1,403,319	\$993,004
7/1/2035	\$6,906,511	\$5,356,986	\$1,552,810	\$1,069,932
7/1/2036	\$7,040,582	\$0	\$7,043,868	\$4,725,984
7/1/2037	\$7,207,737	\$0	\$7,211,025	\$4,711,089
7/1/2038	\$6,912,374	\$0	\$6,915,664	\$4,399,481
<b>Total</b>	<b>\$99,273,519</b>	<b>\$69,783,397</b>	<b>\$36,073,219</b>	<b>\$26,606,426</b>

1. Market conditions as of April 6, 2021. Spreads based on comparable recent transactions. Stifel does not guarantee to underwrite at these levels. All NPV values are discounted to July 2, 2021 (assumed transaction closing date) at a discount rate of 2.70%, the arbitrage yield of Scenario 1. UAAL and amortization computed by Stifel using assumptions from the 2019 and 2020 Actuarial Reports, annual UAAL payment data provided by PSPRS as of 6/30/2020, and other Stifel calculations and assumptions. Expected savings are based on PSPRS achieving the assumed 7.3% rate of return. Please refer to Stifel's risk disclaimer for additional information.
2. If the Authority earns interest on its Contingency Reserve Fund deposit at 0.05%, it will earn \$55,696 of interest through the life of the bonds and the balance will grow to \$6,583,097 by 2038 if not drawn upon. Stifel is not providing investment advice.

# Potential Pension Obligations Risks

Pension liability management carries three distinct types of risks: i) actuarial risk, ii) market risk, and iii) other risks



Risk Description	Status Quo	Pension Obligations
<b>Market Risk.</b> All pension plans are subject to changes in market conditions and year-over-year investment return performance. The assumed rate of return should ideally approximate a plan's long-term historical average returns	<ul style="list-style-type: none"> <li>Performance studies allow actuaries to examine whether current return assumptions remain in line with actual performance. For example, many plans nationally have revised their actuarial rate to 7.00%</li> </ul>	<ul style="list-style-type: none"> <li>Primary risk is investment return performance over lifetime of Obligations</li> <li>An issuer of Obligations will remain better off for doing so as long as investment returns remain above the Obligations' total interest cost</li> </ul>
<b>Actuarial Risk.</b> Any retirement system's independent actuaries calculate projections for plan assets and liabilities, and these projections are premised on a variety of assumptions such as investment returns, payroll increase, COLA, mortality, early retirement, and benefit payments. Annual employer contributions are calculated based on these assumptions	<ul style="list-style-type: none"> <li>Actuarial risk is inherent to all pension funds, and all projections of future contributions and payouts</li> <li>Any revision or variance from these assumptions will alter projections and required contributions, regardless of the issuance of Obligations</li> </ul>	<ul style="list-style-type: none"> <li>Obligations address the unfunded liability at a given point in time by swapping the assumed rate of return with a market-based borrowing rate that is locked in at the time of issuance. Any new liability created by new actuarial assumptions will have to be amortized separately</li> </ul>
<b>Funding Target Risk.</b> The Obligations proceeds amount is calculated to achieve a specified funding target defined by the issuer. This amount is calculated based on known components of the issuer's unfunded liability at the time of pricing, which is subject to achieving defined assumptions in an actuarial report; actual experience may vary	<ul style="list-style-type: none"> <li>The funded ratio is subject to actuarial risk</li> </ul>	<ul style="list-style-type: none"> <li>If the actual unfunded liability upon closing of the Obligations is higher or lower than the projected unfunded liability, the issuance of the Obligations may result in a funding level that is above or below the target level defined</li> </ul>
<b>Other Risks.</b> Other risks may also exist	<ul style="list-style-type: none"> <li>Changes in statutory and/or constitutional provisions, bankruptcy filing by a municipality, etc.</li> </ul>	<ul style="list-style-type: none"> <li>Changes a soft liability (pension) into hard liability (debt); could enhance the impact of statutory/ constitutional/bankruptcy changes</li> </ul>

# Mitigating Risks: Contingency Reserve Fund

**The Authority can apply a portion of Obligations proceeds to create a Contingency Reserve Fund that would help manage market and actuarial risks associated with pensions and / or cash on hand**

- **What?** Helps mitigate risks associated with year-over-year volatility in investment earnings as well as changes in actuarial assumptions, such as assumed rate of return, COLA, mortality
- **How?** Use a portion of Obligations proceeds and/or cash on hand to establish an initial balance in CRF for the Fire and Medical Plan, respectively
  - Apply a defined portion of ongoing year-over-year budgetary savings from the pension Obligations (difference between what UAAL payments would have been versus debt service costs) to continue funding CRF
- **Why?** In years where investment returns do not meet defined/established benchmarks, and/or changes in actuarial assumptions cause a significant change in projected annual payments, the Authority can draw on the CRF to smooth the budgetary impact of funding additional contributions for the newly created UAAL
- **Why not?** Negative carry of issuing additional debt to fund an upfront deposit

**Rules for Investment of Proceeds.** This is akin to permitted investment guidelines for reserve/escrow funds

- Proceeds should only be invested in liquid and/or short-term products to ensure prompt availability of funds

**Rules for CRF Draws.** While there may be greater flexibility to accord broader rules for draws on an CRF absent Obligations proceeds, in practice, permitting draws for any/every possible increase in payments could deplete the balance too soon

- Permit draws when PSPRS investment returns underperform by a stated amount (e.g. 5% below assumed rate)
- Permit draws when there is an actuarial assumption change that creates a substantial adverse change in the Authority's pension liability

**Rules for Contingency Replenishment.** Could use ongoing pension Obligations savings or use *sell the float* on other Authority held funds for periodic inflows

- The Authority could consider mechanisms to build up and/or maintain the CRFs balance by securing a stream of steady cash flow beyond the initial deposit
- Consider defining the revenue and investment sources for fiscal transparency, and redirecting investment returns in excess of an established benchmark to the Contingency Reserve Fund

## Other Considerations: Proposition 207 Implications<sup>1,2,3</sup>

**Based on the State's revenue expectations once the recreational marijuana marketplace and tax is fully implemented, the Authority could expect to receive approximately \$253,903 of incremental, annual revenue**

- In November 2020, Arizona Proposition 207 (legalization and taxation of recreational marijuana) passed after receiving approximately 60% approval
- The State will establish a 16% excise tax on the sale of marijuana products, and provide incremental revenue to police and fire departments (31.4% of excise tax revenue) over time
  - According to a State Fiscal Analysis of the proposition based on revenues from recreational marijuana sales in Colorado, Oregon, Washington, Nevada and California, the State expects approximately \$161 million of annual revenue from the 16% excise tax once “the program becomes more fully operational” in Calendar Year 2023
  - This implies that ***\$50,659,800 will be allocable to police and fire Authoritys*** in 2023
  - The 31.4% of revenue will be distributed to municipal police and fire departments ***based on the number of individuals from each department enrolled in PSPRS***
  - As of 6/30/2020, the Authority had 185 total PSPRS members (active, inactive, retirees, DROP retirees, beneficiaries, disability retirees, and inactive/vested members), which represents 0.501% of PSPRS' 36,912 total members<sup>3</sup>
  - This implies ***the Authority could expect to receive approximately \$253,903 annually from the 16% excise tax*** (once the marketplace and tax are fully implemented, and assuming the State's Fiscal Analysis assumptions are met)
- Many jurisdictions that have recently legalized recreational marijuana have found ***the runway to establishing retail sales infrastructure to be longer than, and tax revenues to be smaller than, originally projected***
- Nonetheless, this incremental revenue could be used to repay the Authority's unfunded pension liabilities more quickly than required
- However, ***with the unfunded pension liability accruing at a rate of 7.3%, a significant portion of payments would go towards interest on the unfunded liability as opposed to the liability itself***
- ***On the other hand, pension obligation proceeds would be used to reduce (or potentially eliminate) the known unfunded liability, ending the accruing 7.3% interest on a portion of unfunded liability and replacing it with a lower bond interest rate***

### Arizona Proposition 207<sup>1</sup> Marijuana Legalization Initiative

The law would allow limited marijuana possession, use, and cultivation by adults 21 or older; amend criminal penalties for marijuana possession; ban smoking marijuana in public; impose a 16% excise tax on marijuana sales to fund public programs; authorize state/local regulation of marijuana licensees; and allow expungement of marijuana offenses.

1. State of Arizona Secretary of State, 2020 General Election, Initiative, Referendum and Recall Applications. <https://apps.arizona.vote/info/IRR/2020-general-election/18/0>  
 2. Ballot Proposition 207: Smart and Safe Arizona Act Fiscal Analysis. <https://www.azleg.gov/jlbc/20novl-23-2020fn730.pdf>  
 3. Consolidated PSPRS and Sedona Actuarial Reports dated June 30, 2020.

# Case Study: City of Flagstaff, Arizona

## Status Quo: Previous Pension Liability Management

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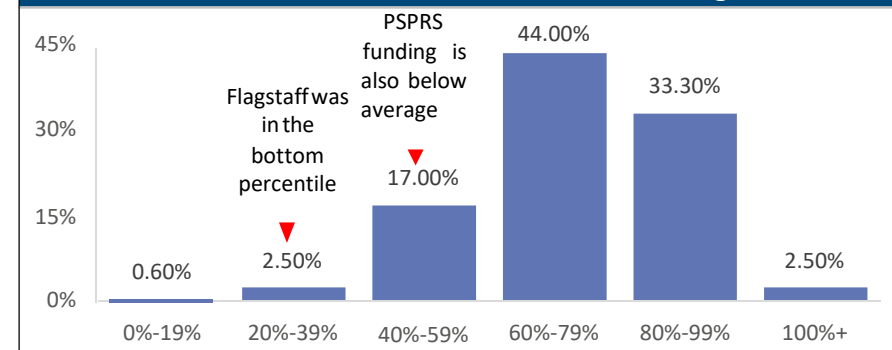
### Flagstaff's pension liability was among the fastest escalating costs in the City's budget

- Flagstaff participates in Arizona PSPRS for its Police and Fire employees and retirees.
- Both plans were funded below 40% as of the 2019 valuation.
- Both plans were accruing at an assumed rate of 7.30%, well above what the City might pay on its debt (less than 3.0%).
  - The actuarial rate of return was revised from 7.40% to 7.30% in the 2019 valuation, causing the UAAL to increase.

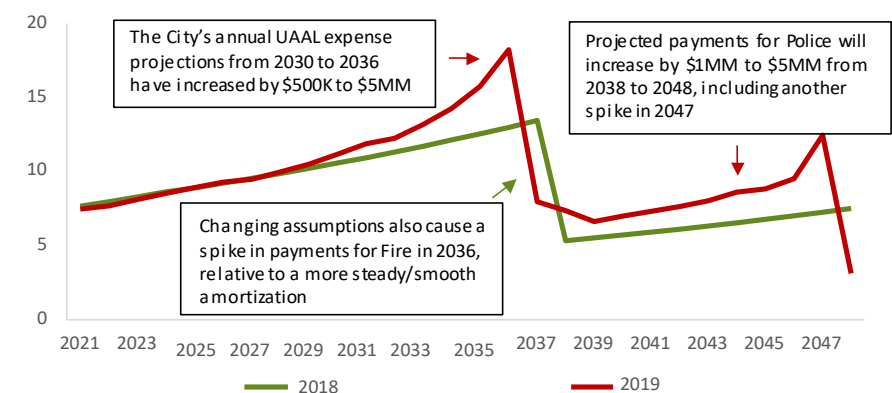
### The City was essentially borrowing from PSPRS to support its pension plans and this cost was growing

- Although the City opted for extending the Police amortization to 30 years in 2018, the City was repaying this UAAL at a faster rate than required per actuarial projections.
  - Before its POB, the City was contributing approximately \$9-\$10 million annually towards amortizing its UAAL and bonding would allow the City to restructure this payment stream as level debt.
- **Issuing a POB and funding contingency reserves with a portion of bond proceeds helped position the City to better manage its pension liability at a lower interest cost as compared to the PSPRS accrual rate of 7.30%.**

### Public Pensions: National Distribution of Funding Levels



### Change in Flagstaff's PSPRS Projected UAAL Payments: 2018 v. 2019 Valuation<sup>1</sup>



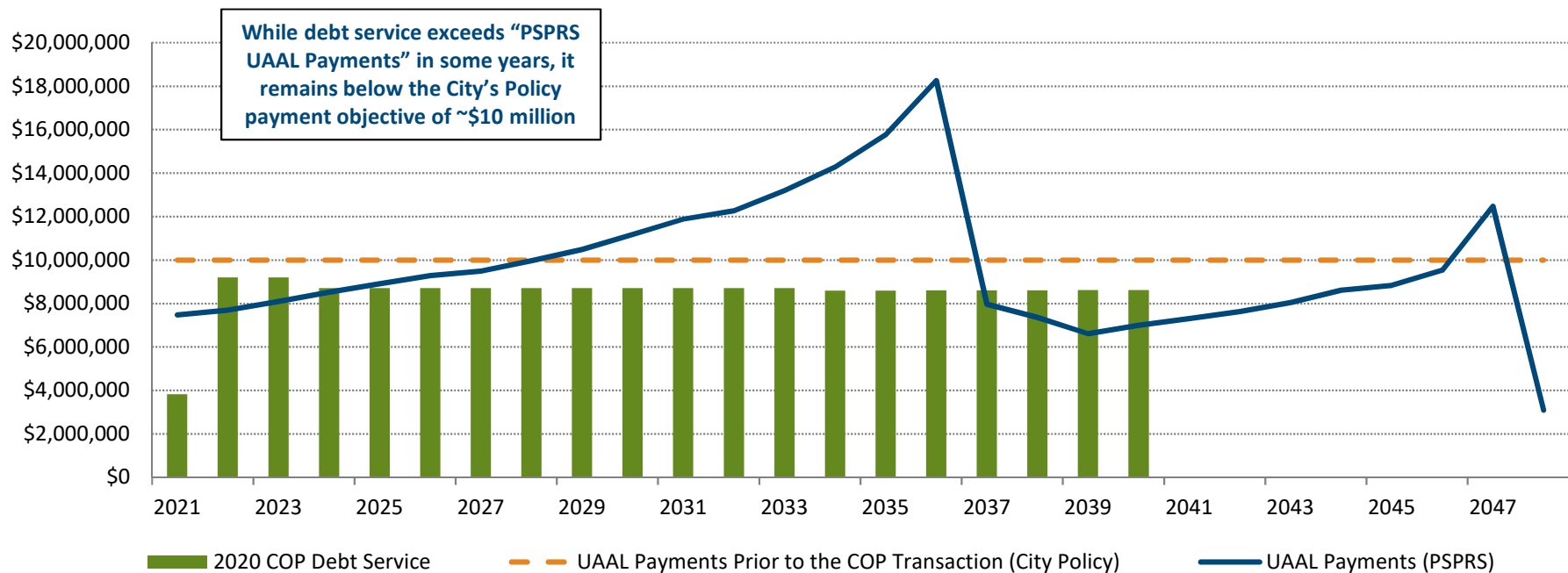
1. Source: Arizona Public Safety Personnel Retirement System Actuarial Valuation as of June 30, 2019.

## Case Study: City of Flagstaff, Arizona Certificates of Participation, Series 2020A (Taxable)

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- City issued its Certificates of Participation on July 23, 2020 to fully fund its pension obligation. The Certificates are secured by a leasehold interest in various city-owned assets.
- The City's structure allows ongoing cost savings while shortening the average life of its pension liability, creating budgetary certainty with level debt payments and provisioning for future contingencies.
- Given the City's policy of accelerated UAAL repayment, the City has shortened its PSPRS UAAL amortization period (from 2048 to 2040), while generating savings and creating CRFs.

Summary Statistics	
Funded Ratio before COPs	38%
<b>Funded Ratio after COPs</b>	<b>100%</b>
All-In True Interest Cost	2.696%
Average Life	11.172 years
Debt Amortization	2021 - 2040
Certificate Par Amount	\$131,000,000
<b>Pension Fund Deposit</b>	<b>\$115,560,361</b>
<b>Contingency Reserve Funds</b>	<b>\$14,239,000</b>
<b>Expected Net PV Savings</b>	<b>\$76,253,833</b>













# The Stifel Advantage: Unparalleled Pension Expertise

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The Stifel team brings over \$22 billion of senior managed pension financing expertise

 <b>\$18,160,000</b> <b>Coconino County (AZ)</b> Taxable POBs Bookrunner April 2021	 <b>\$9,215,000</b> <b>City of San Luis (AZ)</b> Taxable POBs Bookrunner April 2021	 <b>\$15,190,000</b> <b>Apache County (AZ)</b> Taxable POBs Bookrunner March 2021	 <b>\$658,055,000</b> <b>City of Tucson (AZ)</b> Taxable Pension COPs Joint Bookrunner February 2021	 <b>\$159,475,000</b> <b>City of Yuma (AZ)</b> Taxable POBs Bookrunner February 2021	 <b>\$35,070,000</b> <b>Yuma County (AZ)</b> Taxable POBs Bookrunner December 2020
 <b>\$89,055,000</b> <b>Pinal County (AZ)</b> Taxable POBs Bookrunner November 2020	 <b>\$16,855,000</b> <b>Gila County (AZ)</b> Taxable POBs Bookrunner November 2020	 <b>\$131,000,000</b> <b>City of Flagstaff (AZ)</b> Taxable Pension COPs Bookrunner July 2020	 <b>\$130,390,000</b> <b>City of Pasadena (CA)</b> Taxable Refunding POBs Bookrunner February 2020	 <b>\$64,420,000</b> <b>City of Glendora (CA)</b> Taxable POBs Bookrunner September 2019	 <b>\$340,000,000</b> <b>County of Riverside (CA)</b> Pension Funding TRANS Bookrunner July 2018
 <b>\$31,960,000</b> <b>City of Riverside</b> Taxable POBs Bookrunner May 2017	 <b>\$400,145,000</b> <b>State of Wisconsin</b> GFAABs Bookrunner August 2016	 <b>\$340,000,000</b> <b>County of Riverside (CA)</b> Pension Funding TRANS Bookrunner June 2016	 <b>\$31,145,000</b> <b>City of Riverside</b> Taxable Pension BANs Bookrunner May 2016	 <b>\$334,275,000</b> <b>County of Orange (CA)</b> Taxable POBs Bookrunner January 2016	 <b>\$15,995,000</b> <b>City of Fountain Valley</b> Taxable POBs Bookrunner September 2015
 <b>\$1,386,045,000</b> <b>City of Los Angeles</b> Pension Funding TRANS Bookrunner July 2015	 <b>\$30,940,000</b> <b>City of Riverside</b> Taxable POBs Bookrunner May 2015	 <b>\$32,020,000</b> <b>City of Oceanside</b> POB Refunding Bookrunner August 2015	 <b>\$269,815,000</b> <b>Cwlth of Kentucky</b> Funding Notes, Gen. Fund Bookrunner March 2011	 <b>\$289,335,000</b> <b>Sonoma County, Cal.</b> Pension Bonds Bookrunner September 2010	 <b>\$467,555,000</b> <b>Cwlth of Kentucky</b> Funding Notes, Genl Fund Bookrunner August 2010
 <b>\$3,466,000,000</b> <b>State of Illinois</b> GO Bonds Bookrunner January 2010	 <b>\$402,820,000</b> <b>City of Houston, Tex.</b> Pension Bonds Bookrunner December 2008	 <b>\$400,000,000</b> <b>Milwaukee Cnty, Wisc.</b> Pension Notes Bookrunner April 2009	 <b>\$2,275,578,270.75</b> <b>State of Connecticut</b> GO Bonds Bookrunner April 2008	 <b>\$798,120,000</b> <b>State of Wisconsin</b> GFAAB Bookrunner April 2008	 <b>\$101,515,000</b> <b>City of Brockton, Mass.</b> GO Bonds Bookrunner November 2005



# Preliminary Financing Schedule

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April 2021						
S	M	T	W	TH	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

May 2021						
S	M	T	W	TH	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

June 2021						
S	M	T	W	TH	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

July 2021						
S	M	T	W	TH	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

Date	Event	Responsibility
April 14th	Fire Board study session regarding PSPRS and refunding discussion.	CAFMA, Stifel
Week of April 26 <sup>th</sup>	Draft Resolution, legal documents submitted to the CAFMA and financing team participants.	GT
<b>Week of April 26<sup>th</sup></b>	<b>Draft Preliminary Official Statement (POS) forwarded to financing team for review and comments.</b>	<b>Stifel, GT, SPB, GRCFD</b>
Week of April 26 <sup>th</sup>	Rating Agencies applications submitted to S&P and Fitch.	Stifel
<b>Emergency Clause Expected – April signing?</b>	<b>Legislation approving the issuance of COPs signed by the Governor – Effective Date.</b>	<b>CAFMA</b>
May 6th	Due Diligence meeting/conference call.	All Parties
<b>May 11<sup>th</sup> (on or around)</b>	<b>Rating Agency Power Point Presentations.</b>	<b>CAFMA, Stifel</b>
May 17 <sup>th</sup> (on or around)	All documents due to the CAFMA in connection with the <i>May 24<sup>th</sup></i> Governing Board meeting to adopt the Resolution.	All Parties
Week of May 17th	Final Ratings and reports due to the GRFD and Financing Team.	CAFMA, Stifel
May 20th	Distribute POS to prospective investors, including final ratings.	All Parties
<b>May 24th</b>	<b>Board adopts a Resolution authorizing (delegating) authority to the to effectuate the transaction (assumes emergency clause adoption).</b>  <b>2021/22 Tentative Budget adopted allowing for the issuance of COPs (first payment dates in Fiscal Year 2021/22).</b>  <b>June 15<sup>th</sup> – Final Budget Adoption.</b>	<b>CAFMA, Stifel, GT</b>
May 27th	COPs Underwriting.	All Parties
Week of July 5th	Closing. Funds wired to PSPRS to achieve at or near 100% funded ratio. Contingency reserve funds deposit to be determined.	All Parties

Financing Team		
CAFMA	=	Central Arizona Fire and Medical Authority, Arizona - Issuer
A		
GT	=	Greenberg Traurig L.L.P. - Special Counsel
Stifel	=	Stifel, Nicolaus & Company, Incorporated - Underwriter
SPB	=	Squire Patton Boggs (US) LLP - Underwriter's Counsel

# Pension Risk Disclaimer and Underwriter/Placement Agent Disclosure

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Certificate of Participation (“COPs”) are a source of financing for unfunded actuarial liabilities of pension funds and can serve a valuable function. However, the success of a COP financing is dependent on a number of assumptions proving to be accurate, and the failure of any of these assumptions is a risk that a government issuing COPs should consider.

Among the assumptions that are important to a COP financing, and the risks associated with those assumptions providing to be inaccurate, are the following:

- Assumption: The COP proceeds amount is calculated to achieve a specified funding target defined by the issuer. **Risk: This amount is calculated based on known components of the issuer’s unfunded liability at the time of pricing. The projected unfunded liability at any given point in time is subject to achieving defined assumptions in an actuarial report, and actual experience may vary. If the actual unfunded liability upon closing of the bonds is higher or lower than the projected unfunded liability, the issuance of the COPs may result in a funding level that is above or below the target level defined.**
- Assumption: The investment yield on the COP proceeds once deposited in the pension fund will equal or exceed the yield on the COPs. **Risk: If the investment yield on the COP proceeds is less than the yield on the COPs, and the decline is not offset by positive changes in other assumptions, the issuance of the COPs may actually increase the unfunded actuarial liability.**
- Assumption: Payroll increases during the term of the COPs will be as anticipated when the unfunded actuarial liability was estimated at COP issuance. **Risk: If payroll increases during the term of the COPs exceed expectations, and the increases are not offset by positive changes in other assumptions, the COP proceeds will not suffice to cover the unfunded actuarial liability.**
- Assumption: Cost of living adjustments (“COLAs”) will be as anticipated when the unfunded actuarial liability was estimated at COP issuance. **Risk: If COLAs exceed expectations during the term of the COPs, and the increases are not offset by positive changes in other assumptions, the COP proceeds will not suffice to cover the unfunded actuarial liability.**
- Assumption: Various assumptions used in calculating the unfunded actuarial liability -- such as mortality rates, early retirement incentives, types of payrolls covered by the pension fund -- will be as anticipated at the time of COP issuance. **Risk: If there are reductions in mortality rates, increases in early retirement incentives, expansions of the payrolls covered by the pension plan during the term of the COPs, and these changes are not offset by positive changes to other assumptions, the COP proceeds will not suffice to cover the unfunded actuarial liability.**

In addition to analyzing potential benefits that are based on achieving assumptions made in estimating the unfunded actuarial liability, we will also analyze potential budgetary benefits or losses based on various prospective levels of the pension systems’ earnings to assist you in gauging the likelihood of success of a COP transaction. It should be noted that potential budgetary benefits vary from year to year. Actual benefits or losses and the success of the COP financing cannot be known until the COPs have been paid in full.

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