

AGENDA

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Regular Meeting
Monday, May 24, 2021, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley**

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, May 24, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
2. PLEDGE OF ALLEGIANCE
3. CORRESPONDENCE AND PRESENTATIONS

A. Letters from the Public and Board Recognition

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

B. Division Reports

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will

be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes - April 26, 2021
- B. Approve Executive Session Minutes - April 26, 2021
- C. Approve General Fund Financial Statements
- D. Approve Fire Protection Agreements: Whitaker and Whitaker
- E. Approve Policy Amendments: 110 Organizational Chart, 202 Testing Policy, 409 Educational Assistance Benefit, 810 District Vehicles, and 950 Safety - Accident Investigation and Review

7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Using Certificates of Participation to Fund PSPRS Unfunded Liability and Pension Contingency Fund

8. OLD BUSINESS

- A. Discussion and Possible Action Regarding Using Certificates of Participation to Fund PSPRS Unfunded Liability and Pension Contingency Fund

9. NEW BUSINESS

- A. Discussion and Possible Approval of Tentative Fiscal Year 2021-2022 Budget
- B. Discussion and Possible Action Regarding Review and Selection of Audit Services for Fiscal Years 2021-2025

10. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.



DIVISION REPORTS

REPORTED TO THE
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Chief's Report

By Fire Chief Freitag

I'm not going to get overly political, however the Federal Government has reintroduced earmarks as part of the new budget. After a 10-year hiatus they're back and better than ever. I'm just going to assume that our country is so flush with money that extra spending on pet projects makes sense. I digress, there is an upside to this. Chief Tharp and I are working with John Flynn, AFDA Executive Director, and Senator Sinema's office to obtain a \$10 million infusion for our workers' compensation trust, Securis.

As you are aware, it was difficult for Securis to secure coverage from an excess carrier. The only one that would provide coverage set our liability limit at \$5 million as a result of cancer and behavioral health presumptive laws. We tried to obtain one-time monies from the state the year we started the trust, but were unsuccessful. While we have not given up seeking monies from the state, the reintroduction of earmarks gives us another avenue to seek needed funding. At the state level, we are seeking funds from the COVID relief monies they received – of which we have received zero. Because COVID is also covered as a presumptive illness, our hope is that we can justify monies from the relief funds for the trust. However, we need to seek them not under the heading of COVID as that is too narrow a focus. Our intent is to seek the funding for occupational illnesses which would cover COVID, cancer, behavioral health, etc.

You may recall that we have some compatibility challenges between our new SCBAs and Prescott FD's five-year-old SCBAs as a result of a new NFPA standard regarding the buddy breathing adapter. We met with manufacturer representatives as well as Prescott FD representatives earlier this month. The manufacturer advised that the new buddy breathing manifold can be installed on Prescott's units. However, that would render their regulator hoses incompatible for buddy breathing with their own crews. There is a new hose currently being evaluated by NIOSH that would allow the older style regulator hoses to be replaced with ones that have the new fittings.

That all sounds great until you realize how much it may cost the City to retrofit all of their packs. This was not something that was part of their budget conversation, nor was it on anyone's radar for any type of consideration. Had the NFPA Committee approved the alternate manifold that SCOTT Health and Safety developed, we would have purchased those as part of our packs. The cost would have been far less and we would now have compatible packs.

We will not know if the new hoses are approved until at least August. Once SCOTT receives approval, they will be able to provide a true cost estimate to Prescott. If they decide not to move forward with the retrofit, we will simply have to adapt as no other options exist.

I had the opportunity to provide the opening remarks at the 1st Responder Conference in Mesa this month. The 1st Responder Conference is a two-day event that takes a deep dive into behavioral health challenges faced by our LEO partners as well as firefighters/EMS. The speakers and information were fantastic. One of the speakers is a trauma psychologist based out of Austin, TX, who also has an office in Peoria. She runs the behavioral health programs for



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Glendale FD, Goodyear FD, Avondale FD, and more.

Chief Feddema and I discussed the idea of borrowing the request for proposal used by Goodyear FD when they sought someone to help establish a more robust behavioral health program. We will spend part of this next year seeking additional information regarding programs like Goodyear's, and seek to add funding to our 22-23 budget. We believe there is opportunity to redirect some of the monies we currently use for behavioral health to the new and much improved program for our folks.

Registration is finally open for the 2021 AFCA/AFDA Summer Leadership Conference! Yes, we are having an in-person event at the Glendale Renaissance Hotel. It will be good to finally meet face-to-face for the first time in over a year. Zoom is a great tool, but it cannot replace the human connection, and opportunity to network. The conference is scheduled for July 6-9.

I will be headed to Fire Rescue International in Charlotte, NC the last week of July. As a presenter, my registration is covered by the IAFC. I will take my seat on the IAFC Program Committee during the annual meeting at the conference. My hope is to use my role on this committee to become more involved in other IAFC professional development committees. We continue to meet with our labor group on a monthly basis. Things are going well.

We have pulled all Class B foam from our apparatus and inventory. Class B foam has been identified as a highly toxic chemical that causes irreparable harm to the environment and is a significant source of carcinogens for our firefighters. Our insurer advised that we needed to either pull the foam or face the loss of coverage. Because Prescott FD is not pulling the foam from their equipment, we may need to modify our auto aid agreement with them to add some indemnification language. We will work with our insurance carrier and attorney along with the City of Prescott to develop the language.

Prescott FD has had some staffing issues of late that has resulted in two-person staffing on an engine in one instance, and browning out, or closing, a station in another. We are monitoring the situation to see what if any impact it has on our Agency.



International Association of Fire Chiefs

4795 Meadow Wood Lane, Suite 100 • Chantilly, VA 20151
Tel: 703.273.0911 • Fax: 703.273.9363 • IAFC.org

April 27, 2021

Fire Chief Scott Freitag
Central Arizona Fire and Medical
8603 E Eastridge Dr.
Prescott Valley, AZ 86314

Dear Chief Freitag,

I am very pleased to appoint you to a three-year term as a member of the IAFC's Program Planning Committee. Your term of office begins at Fire-Rescue International (FRI) 2021 and will terminate at FRI 2024.

The IAFC Board of Directors is extremely grateful for members like you who care so much about the IAFC that you are willing to accept these additional responsibilities in your already busy schedule. We appreciate your readiness to provide your time, knowledge and commitment to the IAFC.

The expertise of this committee is vital in continuing our reputation as providing the premier conference for the fire service; working hard every year to design a comprehensive, entertaining and informative educational program for our members and the fire service community at Fire-Rescue International. The IAFC Board of Directors relies on this committee to inform and advise them, as necessary. Congratulations on having been selected to participate in this important task.

The IAFC Board of Directors joins me in thanking you for taking on this new role and for your service on this committee.

Sincerely,

Fire Chief Kenneth W. Stuebing, BHSc
Acting President and Chairman of the Board

/rbz



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Administration

By Assistant Chief Tharp

We sent out an RFP (request for proposal) for the Financial Auditor for fiscal year 2021 (and the subsequent next four years). It will be our goal at CAFMA to transition from an auditor creating our annual financial reports to providing a Comprehensive Annual Financial Report for all three agencies. This will still require “field audit visits” of a third party, but we will be able to provide a better financial picture of our three agencies and the shared equity. Additionally, it will be a move towards having the financial reporting (and staff) that will provide the utmost transparency for the taxpayer and communities we serve. We will present the applicants at the Board meetings and will have the boards select the auditing company for our future!

Not only are we working towards our own budget process, but anxiously awaiting the budget process for the State of Arizona. We have a few requests that are still in play and are hopeful that they are being considered. One is that the proposed budget legislation that will lower the assessment ratio for commercial property from 18% to 15% in two years. Obviously, if the taxes collected are not coming from commercial property tax, it will be deferred to residential property tax. However, since assessed valuations for existing property cannot increase by more than 5%, the commercial property assessment ratio would have a potential negative affect on fire districts. To alleviate some of this negative pressure, legislators would look at increasing the fire district tax rate cap from \$3.25 to \$3.50 over two years. This would allow districts that have a larger amount of commercial property impact be able to absorb that impact through their tax rate.

Another item is related to the missed assessment of central property (utilities) in Arizona. The Transwestern Pipeline settlement has resulting in two repayments from the Central Yavapai Fire District (CVFD did not have any pipeline in their area) back to the State for overpayment. In 2014, the CYFD paid back \$46,568.37 for 2010-2013 overpayment. Then the most recent overpayment is \$99,135.59 for a total refund back to Transwestern of \$145,703.96. Multiple organizations are looking to have those funds returned to their respective agencies as the mistake and continued miscalculation was at the state level, not at a county or local jurisdiction level. This kind of impact equates to a 1 and a quarter cent tax on the tax rate. We will see if we get our funds returned.

Finally, we are hopeful to receive some funding towards our Workers’ Compensation Risk Pool for Fire Districts. It was created in 2020 when COVID was just starting and was due to a private insurance carrier opting not to provide insurance to about 40 fire districts and city fire departments. The city and town fire departments were absorbed into the risk pool for cities and towns, but the fire districts were left on their own. Securis was created with help from the Arizona Fire District Association, Arizona Fire Chiefs, and Professional Firefighter Association of Arizona. All worked to make a risk pool for workers’ compensation happen as of July 1, 2020. Well, recent expansion of presumptive cancer legislation and COVID health concerns now place Securis in need of covering liability. This happens through capitalization – which was originally \$2.7 million put in by the 43 fire districts that joined Securis. However, more COVID and cancer claims are coming through warranting more coverage. Rather than place all the financial burden on the agencies (and ultimately citizens paying taxes) we have made requests to the State and



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Federal COVID relief and appropriations for a one-time infusion of capital - \$5 million from the state and \$10 million from the feds. We will see if they want to support our project that covers 2,000 firefighters for injuries, PTSD, cancer, and COVID.



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APRIL 2021 RECORDS REQUESTS

Record Type	Received	Pending
EMS	4	1
Environmental	1	0
Fire	0	0
Incident	4	0
Public Record	1	0
Totals	10	1

LEGAL FEES

Chino Valley Fire District

There are no legal fees to report for the month of April.

Central Yavapai Fire District

There are no legal fees to report for the month of April.

Central Arizona Fire and Medical

There are no legal fees to report for the month of April.



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Fire Prevention **By Fire Marshal Chase**

Construction:

Tech reviews attended in Chino Valley:

- Indoor Shooting Range

Initial Plan Reviews attended at Yavapai County:

- New storage building at site on Lake Valley Road

Initial Plan Reviews attended in Prescott Valley:

- Mini storage units on Florentine Road
- T.I for a large distribution center in the old Lidos building

New Construction/T.I.s:

- Bungalow development on Highway 69 in front of Quailwood subdivision
- Car Wash on Viewpoint Drive/Pronghorn Ranch Parkway
- Discount Tire on 1st Street
- RV Park on Highway 69 in Dewey
- Chino Valley Cultivation
- Alliance Home Improvement Center
- Housing development on Pronghorn Ranch Parkway and Antelope Meadows Drive
- Lonesome Valley Playhouse Children's Theater next to Findlay Event Center
- Jasper subdivision
- Granville subdivision
- Bungalows at Talking Glass

General:

A site visit was made to the Hi Buddy Grow Facility on Valley Rd. in Prescott Valley. The business is expanding and a secondary access into the facility, as well as an access road throughout the project, will be maintained.

A meeting was held at the Garchen Institute in Chino Valley where we educated the representative about defensible space and provided an assessment on fuel reduction work that they were doing around their facility.

We met with PAWUIC representatives to review the current wildfire defensible space grant that CAFMA has in the Clipper Wash subdivision near Lynx Mountain Estates.

We met with the Town of Chino Valley Building Official and staff to discuss several new and existing businesses throughout the Town of Chino Valley.



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A site visit was made to the Heritage Point Subdivision in Chino Valley to discuss access roads with the developer.

Staff has been using the ImageTrend business inspection program on the iPads and the program has been successful to date.

The Fire Prevention team continues to see an increase in plan reviews for fire protection systems; both commercial and residential.

Events requested/attended by CAFMA:

04/25 Prescott Valley Police Foundation Annual Golf Tournament – Ball Drop

04/28 Celebration of National Superhero Day – Parkview Middle School

04/30 Living Waters Church Community Spring Fling – Touch a Truck

Monthly Safety Tip

With the weather getting hotter and drier we want to remind folks of some safety tips to help prevent a wildfire from starting:

Safe Towing-Dragging chains will throw sparks. Make sure to check all towing gear to ensure chains or other metal items aren't dragging on the ground.

Check tires for proper pressures. Driving on an exposed wheel can throw sparks along the road. Be aware of where you are parking a vehicle. A hot muffler can ignite dry vegetation.

Dispose cigarettes properly by putting them in an ashtray, not out of the vehicle window or thrown on the ground.

Before mowing check the area thoroughly for rocks or other objects that can create a spark when the mower blade hits it. Weed trimmers should have a nylon cord. Metal cords can create a spark when they come in contact with a rock.

Welding, grinding and chainsaw use can start a fire when sparks land in dry vegetation. Be aware of where these operations are taking place.



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FIRE PREVENTION MONTHLY ACTIVITY REPORT APRIL 2021	
Public Education	
Public Education - Prevention Staff Only	0
# Attendees	0
Public Education - Fire Pal Program	0
# Attendees	0
Community Risk Management	
Business Inspections	129
Defensible Space Assessments	12
Knox Box Detail	3
Event Consultations & Inspections	3
Fire Hydrant Service	4
Miscellaneous Meetings, FM/AFM Meetings	25
Fire Investigations	
Fire Investigations - Arson	0
Fire Investigations - All Other	0
Construction	
IPRs & Pre-Construction Meetings	10
Sub-Division / Development Plan Review	3
Building Plan Reviews	7
Building Construction Inspections	10
Fire Protection System Plan Reviews	33
Fire Protection System Construction Inspections	63
Revenue - Construction Permit Fees	\$7,888.00
Revenue - Event Permit Fees	\$0.00



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Operations

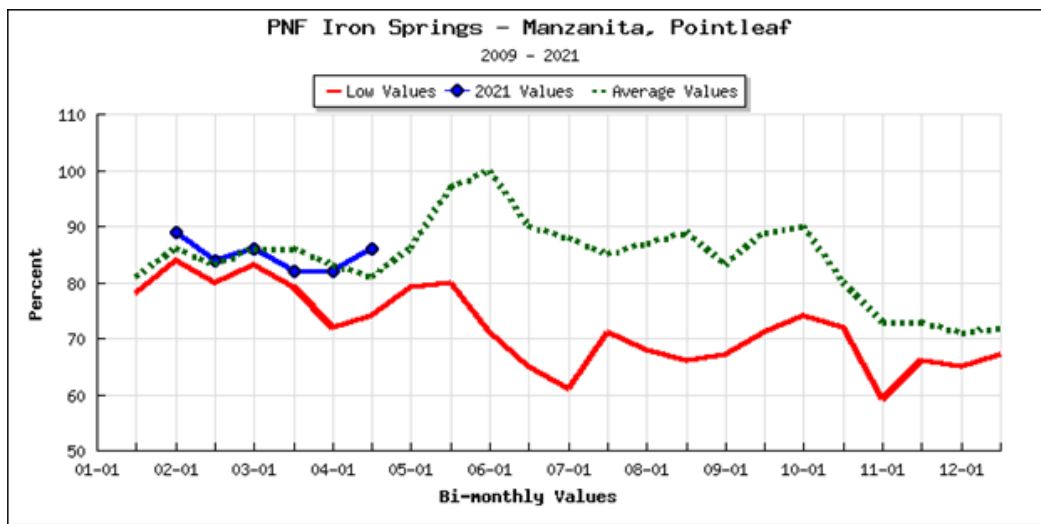
By Assistant Chief Feddema

While we are always at risk of wildland fires in Central Arizona, this risk has been highlighted early in the fire season with several large fires. It is typical to see fires early in the season in southern Arizona; however, CAFMA has sent personnel to support the Flag Fire near Kingman, and the Tussock Fire near Crown King. The lack of moisture in our area has caused a significant level of stress on all the surrounding forests. While we are always at risk of a running grass fire, there is an added concern with the increased mortality rate of the fuels in our area. The low fuel moistures and dead fuels have the potential to produce significant fire behavior. Chief Abel has provided a more detailed description of the conditions within Central Arizona:

Central Arizona, including the Prescott Basin and surrounding areas, is experiencing concerning mortality and low fuel moisture condition. The Ips Bark Beetle has returned to the area and we are currently seeing 10 to 20-acre pockets of ponderosa pine affected by the beetle in all areas with this fuel model. This condition will continue to get worse as we move into the summer months.

Another concern for Central Arizona is the mortality of the Pinion Juniper. This condition is located across the Prescott Basin and surrounding areas. The cause of the mortality has been determined to be from the lack moisture in those areas over multiple years. As we get hotter and drier this condition will continue to worsen.

Manzanita and Oak brush continue to be a concern for the Prescott Basin and surrounding areas. Currently the fuel moistures are showing the condition to be one month ahead of schedule. Both species of brush will accept fire currently and spread. As we move into the hotter and drier months this will become a large concern for mitigating and stopping forward progress of wildland fires. The fine fuels (grass) are still a concern and are abundant from multiple years of growth.





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In addition to sending personnel to support fires in Central and Northern Arizona, we have also had to add staffing several times due to fire behavior in our area. A standard operating guideline for CAFMA is to staff up a patrol and a water tender during Red Flag Conditions. A Red Flag Warning may be issued by the National Weather Service for weather events which may result in extreme fire behavior that will occur within 24 hours. A Red Flag Warning is the highest level of weather-related fire warning. A Red Flag Warning will normally be issued for severe fire weather events less than 12 hours in the future. The area affected, onset time, and a statement describing the conditions will be included in the forecast. Thresholds for Red Flag Warnings vary based on vegetation type, topography, and other factors, but is typically based on high winds and low humidity. Both factors have the potential for extreme fire behavior. Additional staffing is added to support Operations during this time.

Chief Chase has already been working with the surrounding agencies to review early restrictions to reduce the risk of human-caused fires. These restrictions don't prevent all fires; however, it is a way to help educate the public of the danger that exists in our area. Unfortunately, the public does not always understand the risk until a large event occurs. We will continue to work with Prevention to support the process of educating the public and do our best to mitigate the fires that do occur.



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EMS Report

By EMS Chief Niemynski

We have paused the action of filing formal State complaints on all calls with an AMR response time over 20 minutes. We will still be keeping track of these responses in a database but will not file the formal complaint. This is by request of our consultant whom is helping CAFMA put together our CON application.

CAFMA Paramedics and EMTs have filled requests through Arizona Department of Forestry and Fire Management for vaccinators to work at the Yavapai County sites in Prescott, Prescott Valley, and Cottonwood. The last group of vaccinators will end their tour of duty on May 15. After this date, all vaccinations will take place through primary healthcare providers and pharmacies.

We have submitted our CON application to Kathy Steadman for review and editing. We are waiting for some help filling out the Ambulance Revenue and Cost Report. Staff had an ARCR workgroup meeting on 05/11/2021 in which we worked through any final questions the consultant may have had.

The Community Paramedic Program continues to progress. Jory will be training for new activities this month and we hope to see the program grow.

Brett Poliakon continues to be a part of the quad cities Fentanyl taskforce. They are hosting a basketball tournament for area youth on May 15. CAFMA will be taking part in this event with a basketball team and will be passing out comic books to attendees.



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Planning and Logistics By Assistant Chief Rose

FACILITIES

Facilities is starting to wind down on its projects this budget year. We still have a few things we are trying to wrap-up before end of the month. The CARTA roof is on schedule to be completed on the 24th, the gate at Fleet around the same time, and the additional landscape stone needed at Station 57 will be completed then as well. Station 61 concrete was wrapped up and the cabinets are expected to be in by the end of the month. That will finalize this year's planned projects. It was a very busy, but productive, year for sure.

We did just make our annual trips to all the tower sites to get them sprayed for weeds. We will be working with a company to visit the Dewey tanks and get them cleaned up and sprayed a little this year as well. Plan is to have them visited twice a year to keep up on the over growth from occurring.

And again, routine maintenance continues daily, along with unexpected repairs, but in addition to that, the work order emailed request received since July 1st that have been completed to date is now up to 275.

WAREHOUSE

We completed the outfitting of the new Type 6 that was put into service on May 12. While working on this process we were able to update our inventory for all Type 6 engines for both in and off District.

Now that we have completed the inventory audit at the Warehouse we are working on inventory at all stations and facilities. We will work with each of the divisions to coordinate this effort and ensure accuracy. This will greatly assist with our asset management process and ensure we can be accountable for large ticket items within CAFMA.

We have also started with a new system for data management for our Personal Protective Equipment (PPE). This will take some time to complete, but will expedite requests and improve efficiencies throughout the Warehouse in regards to PPE.

FLEET

Projects:

NEW TYPE 1 ENGINES:

We are finishing up the specifications for two new Type 1 engines and should have pricing shortly.

STAFF VEHICLES:

The two new Assistant Chief Tahoes are to be delivered to AEP in Phoenix next week for their upfitting of lights, sirens, and radios.

NEW BRUSH TRUCK:



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Our new Type 6 engine has been placed in service at station 53. This unit is a Dodge Ram 5500 4x4 quad cab. It has a fast attack Darley slip-in pump unit powered by a Kubota diesel. The tank holds 300 gallons of water and 15 gallons of foam.

Maintenance and Repair:

The former Engine 63 repairs and service is complete and it will now be placed in service as one of our reserve engines to be used when the frontline engines are in for service or repair. One of our older reserve engines will make its way to CARTA to be used as a training engine. We are currently waiting on a radiator for this engine before we can send it to CARTA.

E-51 was brought in for brakes, service, and a transmission issue; this work has been completed and the truck was placed back in service.

E-53 has been serviced and returned to its station; while in the shop we relocated and replaced the Q-siren, rebuilt the captain's seat and replaced torque rod bushings.

Support 58 was brought in after it had caught on fire. We found a faulty electrical reel that had shorted out. This unit is currently being replaced.

We recently had the scissor lift from Facility Maintenance in the shop for a new cut out switch and a battery service.

Next on Fleet's list for services are: E62, E661, E61, E58, E54, and then the reserve engine fleet.

Update -

SCBA:

Our quarterly SCBA compressor services are under way. The air quality is tested in each of these units by our mechanics. The sample test is sent to a lab and results are sent back to us immediately. If a compressor does not pass, further action is taken to bring the compressor back into compliance.

Surplus Auction:

The surplus auction went well. Overall, the vehicles sold for higher amounts than we were predicting. All plates and fuel cards were removed and the vehicles have all been picked up by their new owners. In total we made just over \$23,000.00 on this sale.

TECHNICAL SERVICES

Portable Battery Replacement – Tech services has been working to get new batteries installed in all portable radios. All frontline portable radios now have new batteries, and we are working to get the outlying radios refreshed as well (training, spares, etc.).

Router / Switch Upgrade – All routers and switches have been ordered and we are beginning to receive product. However, due to the worldwide silicon shortage, lead times are quite long and



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we will not receive everything until sometime this summer.

Fleet Improvements – We have been working to make some improvements at Fleet, including converting their doors to our new access control system, as well as installing some surveillance cameras. All of the new cabling has been run, and we are awaiting a new switch for them before we finish this particular project.

New Workflow Software – We got our new workflow software installed this week, and will be working with the vendor to get our first form created in the coming days. This software will allow us to replace almost all of our paper and fillable .pdf forms with intelligent digital workflows that will drastically simplify internal operations.

Brush 53 – Our team got the new mobile radio installed and programmed as well as the portable charges mounted. Brush 53 has since been put into service.

Admin Access Control – We are beginning our Administration Access Control conversion this week, and hope to have it completed by the end of the month. We are working with DHPace to convert two of the doors to strike locks from their current magnetic lock configuration.

As always feel free to reach out to me if you have any questions or need further explanation on something.



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Training **By Training Chief Parra**

We began May with two 3-day Swiftwater Rescue training events. We had 16 CAFMA employees attend the training that was focused on Engine Company swiftwater rescue. While we do not have a large amount of water flowing through our area on a regular basis, it is the flash flooding that creates the greatest danger associated with swiftwater rescue. Other areas of the United States that have rivers that run through populated areas also have bridges. Since most of the waterways in our area are dry for the majority of the year, we have low water crossings that create a significant exposure to the public when there is a lot of precipitation. The training was designed to help CAFMA personnel understand their abilities and limitations while operating in and around the water.

In addition to the training courses we also helped coordinate the Captain's testing that concluded the last week in April. This is an in-depth testing process that includes a written test, an assessment center, and an oral review board. The assessment center consists of four to five activities that may include conflict resolution, an in-box assignment, and/or a simulator that would require real-time radio communications. We utilize many of our own personnel to complete this test, and invite evaluators from outside of CAFMA to help evaluate the candidates. Each candidate puts a great deal of time and effort into the test as well. We have a very professional testing process that has been modeled by other agencies around Arizona. The goal with any of our testing processes is to provide a fair and professional process to ensure that we are hiring and promoting the most qualified candidates.



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Labor Report **By Captain Kirk**

The Union at the Chapter level has been grateful to have the opportunity to negotiate with Senior Staff on opportunities to increase some of our benefits to market average or higher. This year it has been determined that the District would be able to increase Sick Leave and Vacation for both Non-Ops and Ops personnel, helping us to align more closely with results from the most current Wage and Benefit Study. There has also been agreement on a 75% insurance subsidy for all plans that CAFMA has to offer. The Union would like to express gratitude for the transparency and understanding that was shown throughout negotiation process. The hope is to continue to make CAFMA a more competitive and appealing organization in this next fiscal year by addressing Longevity and Holiday Pay.

The annual CAFMA Charities Golf Tournament is set for October 2nd at Stoneridge Golf Course. This has been a great event in the past and we encourage anyone that may be interested in participating or helping with the tournament to please reach out. It would be great to see a few Board members at the course, whether playing or not.

The PFFA Union Convention is being held the first weekend of June in Tucson. A handful of Local and Chapter members are set to attend and partake in a weekend of conference meetings and classes. This convention provides great training opportunities for both newer and more experienced members, and also provides an opportunity to network with members from departments around the state, in the hope of finding new ways to improve our operation as a local.



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Response Report

By GIS | Records Management Specialist Freeman

Land Area: 369 sq. miles Population: ≈100,000 Fire Stations: 10 Full-Staffed

Responses in District		Unit Responses		
		In District	Total	
TOTAL FIRE INCIDENTS	10			
STRUCTURE FIRE	1	E50	137	142
STRUCTURE FIRE; CONFINED	3	E51	39	176
MOBILE HOME/PORTABLE BLDG	0	E53	185	187
VEHICLE FIRE	1	E540	29	32
BRUSH/GRASS/WILDLAND FIRE	3	E54	157	159
OTHER/TRASH FIRE	2	E57	37	37
<i>Fire is 0.91% of call volume</i>		E58	157	158
TOTAL EMS	748	E59	124	132
<i>EMS is 67.88% of call volume</i>		E61	96	98
OVERPRESSURE	0	E62	120	123
HAZMAT	8	E63	34	37
SERVICE	221	T50	19	21
GOOD INTENT	83	B3	47	52
FALSE ALARM/OTHER	32	B6	15	17
<i>Other is 31.22% of call volume</i>				
TOTAL INCIDENTS IN DISTRICT	1,102			
INCIDENT RESPONSES BY CAFMA	1,211			
Residential Fire Loss	\$51,500			
Commercial Fire Loss	\$0			
Vehicle Fire Loss	\$0			
Calls in Town of Chino Valley	179			
Calls in Town of Prescott Valley	594			
Calls in Town of Dewey-Humboldt	50			
Calls in rest of District	279			
Calls out of District	6			
Average total # of calls per day	36.73			
Average fire calls per day	0.33			
Average EMS calls per day	24.93			
Average all other calls per day	11.47			
Aid Given to Prescott	121			
Aid Received from Prescott	61			
Mutual Aid Given	0			
Mutual Aid Received	0			

Call Volume at PRCC

	MONTH	YTD
PFD	753	2,977
CAFMA	1,102	4,535
GCFD	11	33
OD	6	27
WKFD	1	10

Top 5 Call Types

687	EMS
138	Assist Invalid
56	Cancelled en Route
47	Public Service
23	Vehicle Accident w/Injuries

Move Ups

E50: 17	E57: 1
E51: 44	E61: 11
E53: 14	E62: 3
E54: 0	E63: 13
E58: 1	E540: 36
E59: 6	TOTAL: 146

MINUTES

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
Regular Meeting
Monday, April 26, 2021, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge
Drive, Prescott Valley**

In-Person Attendance

Darlene Packard; Kathy Goodman; Matt Zurcher; Owen Mills; Rick Anderson;
Scott A Freitag; Susanne Dixon

Remote Attendance

Dave Dobbs; Dave Tharp; Nicolas Cornelius

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, April 26, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Chair Zurcher called the meeting to order at 5:00 p.m.

2. PLEDGE OF ALLEGIANCE

Chair Zurcher led the Pledge of Allegiance.

3. CORRESPONDENCE AND PRESENTATIONS

A. Letters from the Public and Board Recognition

There were no comments or questions from the Board.

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

Clerk Packard reported that she had attended the Captain's Academy and was impressed with the amount of knowledge that Captains must retain, and the split-second decisions they must make. She encouraged the Board to go on ride-alongs, including with the Fire Marshal. She encouraged CAFMA leadership

to invite Board members to trainings.

Attorney Cornelius joined the meeting at 5:03 p.m. via Zoom.

Director Anderson reported that he recently spent an afternoon riding along with Chief Freitag. He was impressed with the amount of pride that each employee has for their job and the Agency.

Chair Zurcher reported that he presented a certificate of appreciation on behalf of the Board to an Admin employee, Carolyn, on her final day with CAFMA. He also thanked Staff for assisting with a trip that he and Director Mills took up to the Glassford Hill site.

B. Division Reports

Chief Freitag noted the challenges that the Agency is facing regarding the Self-Contained Breathing Apparatus (SCBAs). These challenges highlight the importance of networking, as Staff is working with partners throughout the state on a resolution; talking to the right people and working hard, but it will take time. Any adaptor designed would have to go through the National Institute for Occupational Safety and Health (NIOSH).

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

There were no public comments.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes - March 22, 2021
- B. Approve Executive Session Minutes - March 22, 2021
- C. Approve Joint Budget Work Study Minutes - April 14, 2021
- D. Approve General Fund Financial Statements
- E. Approve Fire Protection Agreements: Miller, Mielke, Alexander (2), Walter (2), Woodward, and Spangenberg
- F. Approve Policy Amendments: 115 Rules of Engagement for Structural Fire Fighting and the Acceptability of Risk, 194 Tax-Advantaged Bonds, 222 Engineer Preliminary/Promotional/Probationary Requirements, 243 Demotions, 501 Critical Incident Stress Debriefing, 700 Station Management, and 705 Minimum Staffing

Motion to approve the Consent Agenda.

Move: Owen Mills Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(1) Regarding Fire Chief's Evaluation
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(1) Regarding Fire Chief's Contract Negotiations
- C. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding The Radio Guy, LLC Sublease Agreement

Motion to go into Executive Session at 5:07 p.m.

Move: Owen Mills Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

8. OLD BUSINESS

- A. Discussion and Possible Approval of The Radio Guy, LLC Sublease Agreement

Reconvened into Open Session at 6:00 p.m.

Attorney Cornelius noted that there were substantial questions and answers related to legal matters discussed in Executive Session. Staff and Counsel have instructions to draft a letter to The Radio Guy to attempt to clarify the rights and responsibilities of the parties and secure the site.

Chief Freitag added that Chief Rose will work with Tech Services regarding a plan to clean up the Glassford Hill site.

- B. Discussion and Possible Direction to Staff Regarding Budget Process and Draft Budget Update

Chief Rose reiterated what was covered in the Chino Valley and Central Yavapai meetings regarding the half-cent and the one-cent budgets, and noted that there is a line item on page six of the drafts allocating the money to Capital Reserve Fund.

9. NEW BUSINESS

- A. Discussion and Possible Action Regarding Fire Chief's Evaluation

Motion to accept the evaluation into the record.

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- B. Discussion and Possible Action Regarding Fire Chief's Contract Negotiations

Attorney Cornelius stated that the Board had discussions with the Fire Chief in

Executive Session pursuant to Arizona Revised Statutes. Chief Freitag added that the discussion included option one, which contains a 3.5% increase for the Board to consider.

Attorney Cornelius recommended that the Board instruct Chief Freitag and Staff to make Chief Freitag's Letter of Intent and two exhibits part of the public record. Attorney Cornelius inquired as to whether Chief Freitag would like a contract for this item. Chief Freitag responded in the affirmative.

Motion to accept option one, step six at 3.5%.

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- C. Discussion and Possible Action Regarding Representation Letter for Stifel, Calendar Financing Schedule and Process for Certificates of Participation (COPs) Relating to PSPRS Unfunded Liability

Chief Tharp explained the steps in moving forward with this process, including an evaluation by Stifel, similar to a credit rating evaluation. He further explained that a representation letter was signed by Chief Freitag in relation to a legislative fix, but Staff is asking the Board to approve moving forward with Stifel in this COP process.

Director Anderson clarified that the Board is not making a final decision until the numbers are available, then stated that he would like to see the Board move forward in the process.

There was an inquiry as to whether Stifel has a competitor in the state, and whether or not they are regulated. Chief Freitag responded that Stifel is the only company in the state that deals with COPs, and they are regulated.

Motion to move forward with Stifel representing this organization, Central Arizona Fire and Medical Authority, with regard to Certificates of Participation.

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

10. ADJOURNMENT

Motion to adjourn at 6:17 p.m.

Move: Owen Mills Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

The Central Arizona Fire and Medical Authority Board of Directors have reviewed and approved the following financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805, 807.

CAFMA General Fund

Fire Board Chairperson Date

Fire Board Clerk Date

Signature indicating approval on next page

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
CHECK RECONCILIATION APRIL, 2021

Reconciliation:

Beginning Balance:	\$ 6,281,133.16
District Deposits/Interest Revenue:	\$ 124,483.91
Transfer In:	\$ -
Payroll Direct Deposit Adjustment:	\$ -
Disbursements:	\$ (1,980,827.63)
Transfer In: Fire Authority Funding	\$ 536,366.03
Ending Balance:	\$ 4,961,155.47

Difference Between Balances: \$ -

Deposits Per Bank Statement:

Fire District Deposits:	\$ 124,483.91
Interest Income:	\$ -
Transfer In From CVFD:	\$ -
Transfer In From CYFD:	\$ 536,366.03
Transfer In:	\$ -
Adjustment:	\$ -
Transfer Out:	\$ -

Ending Balance: \$ 660,849.94

Bank Statement Balance:

Balance Per Bank:	\$ 4,964,160.72
Outstanding Checks:	\$ (3,005.25)
Outstanding Deposits:	\$ -
Adjustments:	\$ -
Payroll Direct Deposit:	\$ -

Ending Balance: \$ 4,961,155.47

G/L Ending Balance: \$ 4,961,155.47

\$ 4,961,155.47

Bank Reconciliation Register:

Checks From Accounts Payable:	\$ 1,980,827.63
Checks From Payroll:	

Total Checks: \$ 1,980,827.63

Deposits From Accounts Receivable:	\$ 124,483.91
Journal Entry: Fire Authority Funding	\$ 690,806.53
Journal Entry: County Error Correction	\$ (154,440.50)
Adjustment: N/A	\$ -

Ending Balance: \$ 660,849.94

Reconciliation Approved By:

Scott Freitag

Scott Freitag, Fire Chief

Digitally signed by Scott Freitag
Date: 2021.05.13 17:21:22 -07'00'

Reconciliation Reviewed By:

Dave Tharp

David Tharp, Assistant Chief of Administration

Digitally signed by Dave Tharp
Date: 2021.05.13 16:54:21 -07'00'

Reconciliation Prepared By:

Karen Butler Mauldin

Karen Butler Mauldin, Finance Manager

Digitally signed by Karen Butler Mauldin
Date: 2021.05.11 16:38:44 -07'00'



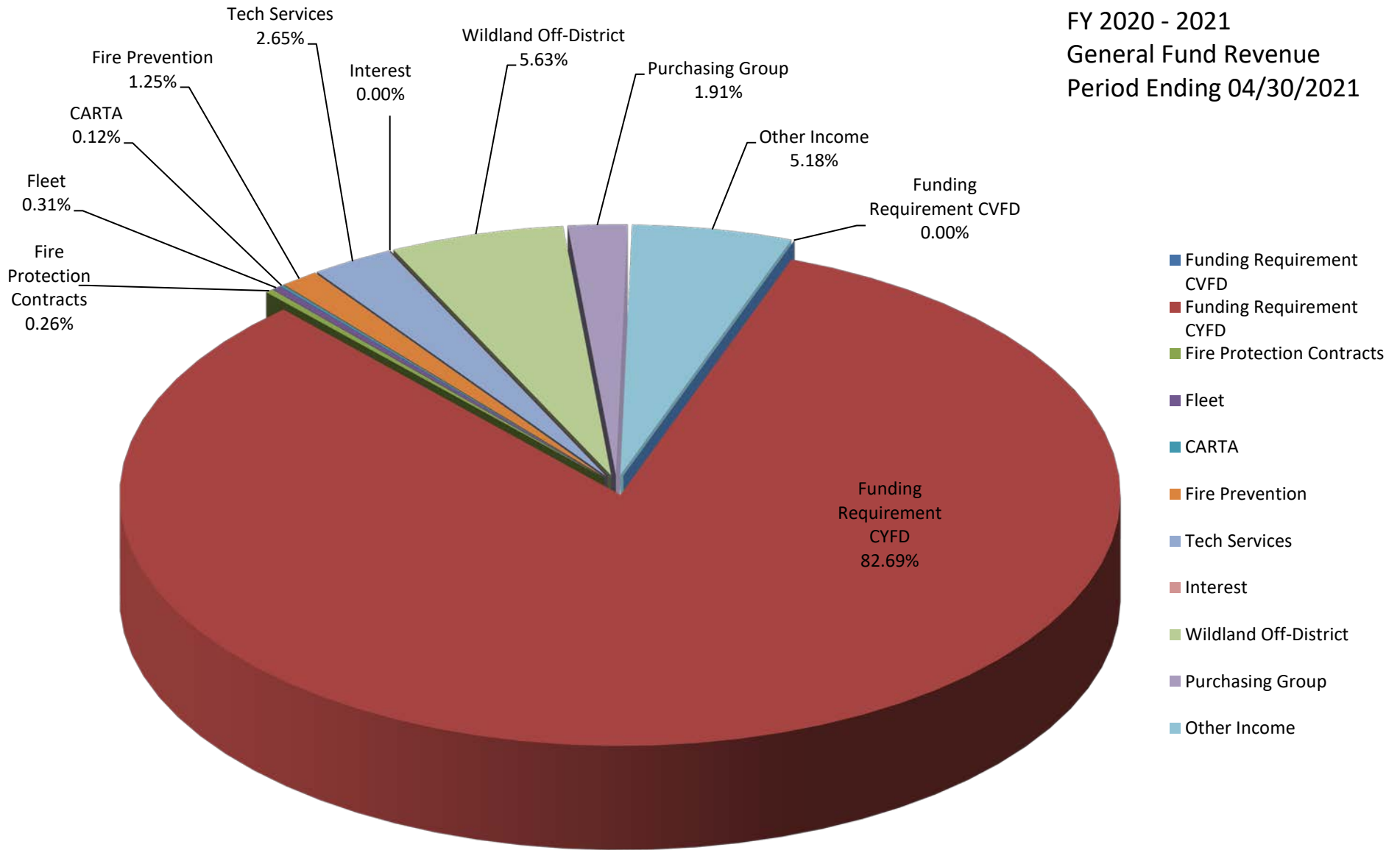
2020 - 2021 Cash Flow by Month : APRIL

	ACTUAL										PROJECTED	
	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Revenues:												
Property Taxes from CYFD/CVFD	281,595	163,922	46,819	57,474	9,933,994	2,984,071	2,236,815	599,130	818,837	536,366	2,052,160	2,052,160
Fire Protection	132,823	30,479	13,094	20,331	(504)	1,064	2,064	1,837	2,126	1,718	15,000	15,000
Fee for Services	62,386	5,510	76,405	41,757	32,411	35,762	24,274	43,857	28,953	40,488	27,340	27,340
Interest Income	3,719	827	-	30,110	-	4,590	1,305	217	4,648	-	4,167	4,167
Grants	-	-	5,000	-	-	-	-	-	-	-	18,757	18,757
Misc. Non Levy	44,015	213,761	1,079,161	463,333	251,006	36,354	369,662	127,974	14,105	70,109	27,117	27,117
RevenueTotals:	524,537	414,500	1,220,479	613,006	10,216,908	3,061,841	2,634,120	773,016	868,669	648,681	2,144,540	2,144,540
Expenditures:												
Personnel Costs	2,048,818	1,656,201	1,602,160	1,826,006	2,076,395	2,039,818	1,564,994	1,445,105	1,438,125	1,701,923	1,736,857	1,736,857
Supplies	52,693	179,023	171,668	145,228	145,667	117,633	107,782	172,545	173,887	106,686	182,064	182,064
Utilites	16,578	18,694	15,761	18,240	21,549	13,958	16,089	17,941	17,059	14,060	20,530	20,530
Misc. Service Expenses	150,631	51,295	92,771	105,208	230,062	99,509	68,251	109,199	85,146	92,236	138,785	138,785
Capital Expenses	164,380	1,433,177	752,510	59,773	107,571	46,497	144,575	62,838	66,502	52,656	230,980	230,980
ExpenditureTotals:	2,433,101	3,338,391	2,634,870	2,154,455	2,581,244	2,317,415	1,901,692	1,807,629	1,780,719	1,967,561	2,309,215	2,309,215
Monthly Net Cash	(1,908,564)	(2,923,891)	(1,414,391)	(1,541,450)	7,635,664	744,425	732,428	(1,034,614)	(912,050)	(1,318,880)	(164,675)	(164,675)
Cumulative Net Cash	(738,544)	(3,662,435)	(5,076,826)	(6,618,276)	1,017,388	1,761,813	2,494,241	1,459,627	547,577	(771,303)		
Cash Balance (\$1.1 M Carryover)	1,170,020	(2,492,415)	(7,569,242)	(14,187,518)	(13,170,130)	(11,408,317)	(8,914,076)	(7,454,449)	(6,906,872)	(7,678,175)		
Capital Reserve	4,619,853	4,620,483	4,620,483	3,642,179	2,642,179	4,643,695	5,819,280	5,819,372	5,821,571	5,821,571		

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
REVENUE GRAPH DATA**

	April 2021	YTD	
	Revenue	Budget	%
Funding Requirement CVFD	\$ -	\$ 4,860,737	0.00
Funding Requirement CYFD	\$ 536,366	\$ 19,765,185	82.69
Fire Protection Contracts	\$ 1,718	\$ 180,000	0.26
Fleet	\$ 2,005	\$ 40,000	0.31
CARTA	\$ 800	\$ 41,000	0.12
Fire Prevention	\$ 8,093	\$ 81,730	1.25
Tech Services	\$ 17,177	\$ 189,345	2.65
Interest	\$ -	\$ 50,000	0.00
Wildland Off-District	\$ 36,528	\$ 50,000	5.63
Purchasing Group	\$ 12,413	\$ 210,000	1.91
Other Income	\$ 33,580	\$ 266,485	5.18
TOTALS:	\$ 648,681	\$ 25,734,482	100.00

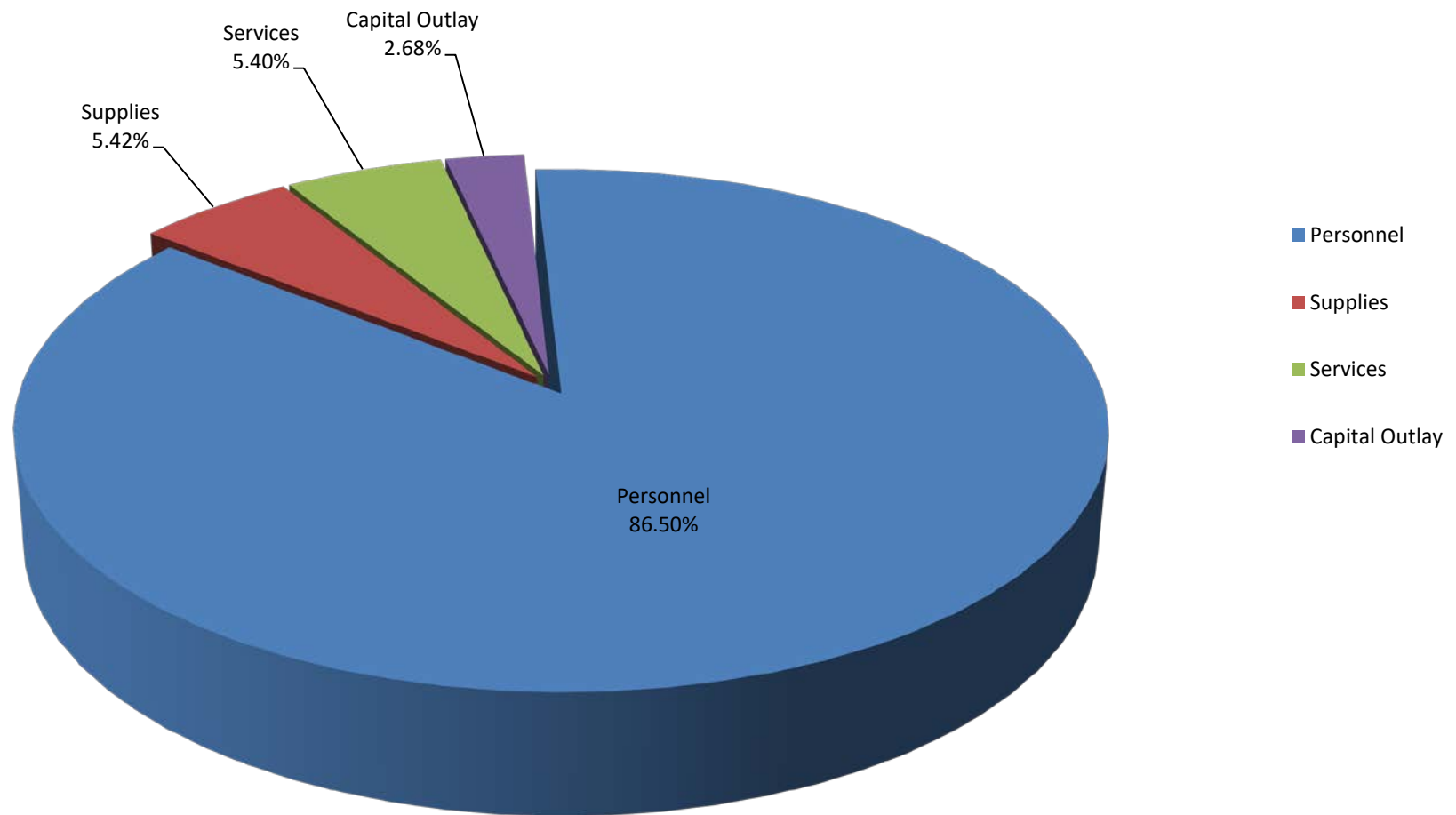
CAFMA
FY 2020 - 2021
General Fund Revenue
Period Ending 04/30/2021



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
EXPENSE GRAPH DATA**

April 2021		YTD	
Expense		Budget	%
Personnel	\$ 1,701,923	\$ 20,842,279	86.50
Supplies	\$ 106,686	\$ 2,184,767	5.42
Services	\$ 106,296	\$ 1,911,784	5.40
Capital Outlay	\$ 52,656	\$ 2,771,754	2.68
TOTAL:	\$ 1,967,561	\$ 27,710,584	100.00

CAFMA
FY 2020 - 2021
General Fund Expenditures
Period Ending 04/30/2021



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
GENERAL FUND - APRIL, 2021

Transfer In: Chino Valley Fire District	0.00	<i>Please See Note</i>
Transfer In: Central Yavapai Fire District	536,366.03	
Fire District Deposits:	124,483.91	
Interest Received:	0.00	

TOTAL	660,849.94	
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Note: In reversing duplicate transfer error made by County Treasurer on April, 2021 reconciliation in the amount of \$95,091.92, County Treasurer incorrectly adjusted CAFMA account 6-067340-000 and should have adjusted CAFMA General Fund account 6-067340-500. Additionally, County Treasurer incorrectly transferred the monthly funds from Chino Valley Fire District General Fund in the amount of \$154,440.50 to CAFMA account 6-067340-000 instead of CAFMA General Fund account 6-067340-500 as requested (please see attached Yavapai County Treasurer Monthly Statement for April 2021 and backup documentation). County Treasurer is working on these adjustments and corrections will be reflected on May 2021 Reconciliation.



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

CAFMA - General Fund
Fund: 6067340500





Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Account	Period	YTD		
6067340500	CAFMA-General Fund			
Begin Balance:	6,288,400.46	3,192,699.97		
Income:	660,849.94	28,277,000.83		
LOC Advance:	.00	.00		
Expense:	(1,985,089.68)	(26,505,540.08)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	(1,072.37)
Cash Balance:	4,964,160.72	4,964,160.72	End:	4,963,088.35

Monthly Statement Summary

Source Code	Description	MTDAmount	YTDAmount
6067340500	CAFMA-General Fund	Beginning Balance:	6,288,400.46
37122.0	Fire District Deposit	124,483.91	3,411,342.78
38108.0	Interest on Investments Charles Schwab	.00	3,349.19
38109.0	Interest on Investments St Treas	.00	2,622.20
38113.0	Interest on Investments-Wells Fargo	.00	10,292.66
7376.0	Transfer in	536,366.03	24,849,394.00
91032.0	Warrants Redeemed	(1,985,089.68)	(23,330,328.08)
91702.0	Transfer out	.00	(3,175,212.00)
	Ending Balance:	4,964,160.72	4,964,160.72



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Monthly Statement Detail				
Date	Notes	Doc #	Amount	C/D
6067340500 CAFMA-General Fund			Beginning Balance: 6,288,400.46	
37122.0 Fire District Deposit			Source Code Total: 124,483.91	
04/08	DEPOSIT	0	8,250.93	C
04/08	DEPOSIT	0	3,085.57	C
04/15	DEPOSIT	0	12,214.74	C
04/23	CAFMA	0	41,602.23	C
04/29	DEPOSIT	0	31,536.70	C
04/29	DEPOSIT	0	27,793.74	C
7376.0 Transfer in			Source Code Total: 536,366.03	
04/20	Transfer per email dtd 4/20/21	0	536,366.03	C
91032.0 Warrants Redeemed			Source Code Total: (1,985,089.68)	
04/01	Paid Warrants	0	(4,576.27)	D
04/02	Paid Warrants	0	(1,784.96)	D
04/07	Paid Warrants	0	(704,243.35)	D
04/08	Paid Warrants	0	(51,593.20)	D
04/09	Paid Warrants	0	(331,938.74)	D
04/12	Paid Warrants	0	(12,292.20)	D
04/13	Paid Warrants	0	(23,582.05)	D
04/14	Paid Warrants	0	(32,610.00)	D
04/15	Paid Warrants	0	(100.00)	D
04/16	Paid Warrants	0	(272.92)	D
04/19	Paid Warrants	0	(710.00)	D
04/20	Paid Warrants	0	(719,454.13)	D
04/22	Paid Warrants	0	(17,381.87)	D
04/23	Paid Warrants	0	(19,283.35)	D
04/26	Paid Warrants	0	(31,689.98)	D
04/27	Paid Warrants	0	(8,901.45)	D
04/28	Paid Warrants	0	(18,185.17)	D
04/29	Paid Warrants	0	(5,916.90)	D
04/30	Paid Warrants	0	(573.14)	D
6067340500 CAFMA-General Fund			Ending Balance: 4,964,160.72	

Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
6067340500 CAFMA-General Fund			Account Total: 1,986,162.05		
Fund: 5673			Fund Total: 1,986,162.05		
Status: OUTS			Status Total: 1,072.37		
/	0706731067	1,072.37	04/19/21	05/03/21	
Status: PAID			Status Total: 1,985,089.68		
/	0706731000	1,730.66	04/01/21	04/08/21	



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

/	0706731001	198.00	04/01/21	04/08/21	
/	0706731002	12,852.63	04/01/21	04/13/21	
/	0706731003	552.14	04/01/21	04/13/21	
/	0706731004	6.67	04/19/21	04/23/21	
/	0706731005	70.00	04/19/21	04/26/21	
/	0706731006	84.96	04/19/21	04/26/21	
/	0706731007	10,347.86	04/19/21	04/28/21	
/	0706731009	7,606.90	04/19/21	04/22/21	
/	0706731010	40.20	04/19/21	04/26/21	
/	0706731012	2,670.65	04/19/21	04/22/21	
/	0706731013	2,429.27	04/19/21	04/26/21	
/	0706731014	10,501.32	04/19/21	04/23/21	
/	0706731017	95.00	04/19/21	04/23/21	
/	0706731018	1,246.75	04/19/21	04/23/21	
/	0706731019	781.50	04/19/21	04/23/21	
/	0706731020	1,504.00	04/19/21	04/26/21	
/	0706731021	687,385.44	04/19/21	04/20/21	
/	0706731025	324.78	04/19/21	04/22/21	
/	0706731026	1,875.00	04/19/21	04/23/21	
/	0706731027	234.89	04/19/21	04/26/21	
/	0706731028	888.68	04/19/21	04/26/21	
/	0706731029	128.07	04/19/21	04/27/21	
/	0706731030	4,572.02	04/19/21	04/27/21	
/	0706731031	1,231.77	04/19/21	04/27/21	
/	0706731033	44.77	04/19/21	04/26/21	
/	0706731034	4,667.63	04/19/21	04/22/21	
/	0706731036	1,660.06	04/19/21	04/26/21	
/	0706731037	124.58	04/19/21	04/23/21	
/	0706731038	5,258.90	04/19/21	04/29/21	
/	0706731039	1,178.19	04/19/21	04/22/21	
/	0706731040	658.00	04/19/21	04/29/21	
/	0706731041	672.02	04/19/21	04/23/21	
/	0706731042	122.41	04/19/21	04/26/21	
/	0706731043	24,538.25	04/19/21	04/26/21	
/	0706731044	16.31	04/19/21	04/23/21	
/	0706731045	793.13	04/19/21	04/23/21	
/	0706731046	491.71	04/19/21	04/23/21	
/	0706731047	1,989.07	04/19/21	04/27/21	
/	0706731051	333.00	04/19/21	04/28/21	
/	0706731052	179.54	04/19/21	04/22/21	



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

/	0706731053	573.14	04/19/21	04/30/21	
/	0706731054	72.49	04/19/21	04/26/21	
/	0706731056	1,405.00	04/19/21	04/28/21	
/	0706731057	390.00	04/19/21	04/28/21	
/	0706731060	58.91	04/19/21	04/27/21	
/	0706731061	707.78	04/19/21	04/27/21	
/	0706731062	1,015.37	04/19/21	04/23/21	
/	0706731063	173.29	04/19/21	04/23/21	
/	0706731064	754.18	04/19/21	04/22/21	
/	0706731065	5,419.31	04/19/21	04/28/21	
/	0706731066	213.83	04/19/21	04/27/21	
/	0706731069	1,490.70	04/19/21	04/23/21	
/	0706731070	290.00	04/19/21	04/28/21	
/	0706731071	2,063.63	04/19/21	04/20/21	
/	0756730539	25.00	01/11/21	04/07/21	
/	0756730608	425.00	01/25/21	04/07/21	
/	0756730809	50.00	02/22/21	04/19/21	
/	0756730889	120.00	01/01/00	04/02/21	
/	0756730890	1,664.96	03/22/21	04/02/21	
/	0756730914	128.07	03/22/21	04/07/21	
/	0756730928	253.00	03/22/21	04/07/21	
/	0756730931	131.08	03/22/21	04/01/21	
/	0756730942	4,033.58	03/22/21	04/01/21	
/	0756730943	411.61	03/22/21	04/01/21	
/	0756730945	112.92	04/01/21	04/16/21	
/	0756730946	19,499.81	04/01/21	04/20/21	
/	0756730953	4,290.00	04/01/21	04/08/21	
/	0756730954	10,397.26	04/01/21	04/20/21	
/	0756730955	2,406.33	04/01/21	04/09/21	
/	0756730956	5.00	04/01/21	04/20/21	
/	0756730957	355.77	04/01/21	04/13/21	
/	0756730958	453.63	04/01/21	04/09/21	
/	0756730959	5,840.18	04/01/21	04/13/21	
/	0756730960	90.00	04/01/21	04/09/21	
/	0756730961	31.20	04/01/21	04/12/21	
/	0756730962	1,161.46	04/01/21	04/09/21	
/	0756730963	30.35	04/01/21	04/09/21	
/	0756730964	3,854.79	04/01/21	04/07/21	
/	0756730966	699,557.49	04/01/21	04/07/21	
/	0756730968	40,835.88	04/01/21	04/08/21	



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

/	0756730969	240.51	04/01/21	04/08/21	
/	0756730970	1,796.66	04/01/21	04/12/21	
/	0756730971	1,828.00	04/01/21	04/09/21	
/	0756730972	1,663.50	04/01/21	04/09/21	
/	0756730973	795.14	04/01/21	04/08/21	
/	0756730974	7,096.70	04/01/21	04/12/21	
/	0756730975	55.53	04/01/21	04/12/21	
/	0756730976	455.06	04/01/21	04/09/21	
/	0756730977	1,368.31	04/01/21	04/08/21	
/	0756730978	745.93	04/01/21	04/08/21	
/	0756730979	231.04	04/01/21	04/12/21	
/	0756730980	1,534.79	04/01/21	04/12/21	
/	0756730981	19.50	04/01/21	04/12/21	
/	0756730982	158,789.85	04/01/21	04/09/21	
/	0756730983	3,571.33	04/01/21	04/13/21	
/	0756730984	32,610.00	04/01/21	04/14/21	
/	0756730985	410.00	04/01/21	04/13/21	
/	0756730986	160.00	04/01/21	04/16/21	
/	0756730987	575.45	04/01/21	04/12/21	
/	0756730988	100.99	04/01/21	04/09/21	
/	0756730989	660.00	04/01/21	04/19/21	
/	0756730990	132.03	04/01/21	04/09/21	
/	0756730991	100.00	04/01/21	04/15/21	
/	0756730992	164,201.00	04/01/21	04/09/21	
/	0756730993	240.08	04/01/21	04/09/21	
/	0756730994	102.99	04/01/21	04/20/21	
/	0756730995	300.00	04/01/21	04/09/21	
/	0756730996	907.69	04/01/21	04/12/21	
/	0756730997	43.64	04/01/21	04/12/21	
/	0756730998	86.46	04/01/21	04/09/21	
/	0756730999	1,388.77	04/01/21	04/08/21	
		Count	Amount		
Total OUTS:		1	1,072.37		
Total PAID:		112	1,985,089.68		

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
CAPITAL RESERVE FUND - APRIL, 2021

Interest Received:	\$	-
Transfer In: CAFMA	\$	-
Miscellaneous Adjustments:	\$	-

TOTAL	\$	-
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Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

**CAFMA-Capital Reserve Fund
(CAFMA)**

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Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Account	Period	YTD		
6067340200	CAFMA-Capital Reserve Fund			
Begin Balance:	5,821,571.04	9,712,484.87		
Income:	.00	3,204,364.75		
LOC Advance:	.00	.00		
Expense:	.00	(7,095,278.58)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	5,821,571.04	5,821,571.04	End:	5,821,571.04

Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
6067340200	CAFMA-Capital Reserve Fund	Beginning Balance:	5,821,571.04	9,712,484.87
38108.0	Interest on Investments Charles Schwab		.00	10,144.67
38109.0	Interest on Investments St Treas		.00	2,631.69
38113.0	Interest on Investments-Wells Fargo		.00	16,376.39
7376.0	Transfer In		.00	3,175,212.00
91702.0	Transfer out		.00	(7,095,278.58)
		Ending Balance:	5,821,571.04	5,821,571.04

Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
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CAFMA-Central Arizona Fire and Medical
Bank Reconciliation Summary
For the Bank Statement ending: 4/30/2021

BANK CONTROL ID: CAFMA - GENERAL FUND		DESC: GENERAL FUND	ACCOUNT NO: 1100
Beginning Balance:	04/01/21		\$6,288,400.46
Deposits and Credits:			\$815,290.44
Checks and Charges:			(\$2,139,530.18)
Adjustments:			\$0.00
Ending Balance Per Reconciliation:			<u>\$4,964,160.72</u>
Ending Balance Per Bank Statement:	04/30/21		\$4,964,160.72
* Outstanding Deposits and Credits:	04/30/21		\$0.00
* Outstanding Checks and Charges:	04/30/21		(\$3,005.25)
Ending Book Balance:			<u>\$4,961,155.47</u>

* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 4/30/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
01/11/21	756740539	AZ Center for Fire Svc Excel	AP	CAFMA	\$25.00
01/25/21	756740608	AZ Center for Fire Svc Excel	AP	CAFMA	\$425.00
02/22/21	756740809	Yavapai County Assessor's Offi	AP	CAFMA	\$50.00
03/22/21	756740889	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$120.00
03/22/21	756740890	Action Graphics	AP	CAFMA	\$1,664.96
03/22/21	756740914	Dish Network	AP	CAFMA	\$128.07
03/22/21	756740928	NextCare Arizona LLC	AP	CAFMA	\$253.00
03/22/21	756740931	Purchase Power	AP	CAFMA	\$131.08
03/22/21	756740942	Verizon Wireless	AP	CAFMA	\$4,033.58
03/22/21	756740943	XEROX FINANCIAL SERVICES	AP	CAFMA	\$411.61
04/01/21	756740945	Action Graphics	AP	CAFMA	\$112.92
04/01/21	756740946	American Express, Inc.	AP	CAFMA	\$19,499.81
04/01/21	756740953	American Fence Co, Inc	AP	CAFMA	\$4,290.00
04/01/21	756740954	Anixter Inc	AP	CAFMA	\$10,397.26
04/01/21	756740955	APS	AP	CAFMA	\$2,406.33
04/01/21	756740956	Arizona Dept. of Public Safety	AP	CAFMA	\$5.00
04/01/21	756740957	Arizona Emergency Products	AP	CAFMA	\$355.77
04/01/21	756740958	Best Pick Disposal, Inc	AP	CAFMA	\$453.63
04/01/21	756740959	Bound Tree Medical LLC	AP	CAFMA	\$5,840.18
04/01/21	756740960	B & W Fire Security Systems	AP	CAFMA	\$90.00
04/01/21	756740961	Cable One Business	AP	CAFMA	\$31.20
04/01/21	756740962	CenturyLink	AP	CAFMA	\$1,161.46
04/01/21	756740963	CenturyLink	AP	CAFMA	\$30.35
04/01/21	756740964	Chase Bank	AP	CAFMA	\$3,854.79
04/01/21	756740966	Chase Bank	AP	CAFMA	\$699,557.49
04/01/21	756740968	City of Prescott	AP	CAFMA	\$40,835.88
04/01/21	756740969	City of Prescott	AP	CAFMA	\$240.51
04/01/21	756740970	Crew Boss	AP	CAFMA	\$1,796.66
04/01/21	756740971	Cummins Rocky Mountain LLC	AP	CAFMA	\$1,828.00
04/01/21	756740972	Curtis Tools for Heroes	AP	CAFMA	\$1,663.50
04/01/21	756740973	Enerspect Medical Solutions	AP	CAFMA	\$795.14
04/01/21	756740974	Envir. Syst. Research Inst Inc	AP	CAFMA	\$7,096.70
04/01/21	756740975	FACTORY MOTOR PARTS	AP	CAFMA	\$55.53
04/01/21	756740976	FASTENAL	AP	CAFMA	\$455.06
04/01/21	756740977	Freightliner of AZ, LLC	AP	CAFMA	\$1,368.31
04/01/21	756740978	Galpin Ford, Inc.	AP	CAFMA	\$745.93
04/01/21	756740979	Globalstar	AP	CAFMA	\$231.04
04/01/21	756740980	Michael M. Golightly & Assoc	AP	CAFMA	\$1,534.79
04/01/21	756740981	W.W. Grainger, Inc	AP	CAFMA	\$19.50
04/01/21	756740982	KAIROS Health Arizona, Inc	AP	CAFMA	\$158,789.85
04/01/21	756740983	Nationwide Retirement Solution	AP	CAFMA	\$3,571.33
04/01/21	756740984	NFP Property and Casualty	AP	CAFMA	\$32,610.00
04/01/21	756740985	Northern AZ Premier Termite	AP	CAFMA	\$410.00
04/01/21	756740986	YAVAPAI COUNTY FAIR	AP	CAFMA	\$160.00
04/01/21	756740987	Paymaster Checkwriter Co.	AP	CAFMA	\$575.45
04/01/21	756740988	Purple Sage Embroidery & Award	AP	CAFMA	\$100.99
04/01/21	756740989	Restored By Faith LLC	AP	CAFMA	\$660.00
04/01/21	756740990	RWC Group	AP	CAFMA	\$132.03
04/01/21	756740991	Sandcastle Counseling, Inc	AP	CAFMA	\$100.00
04/01/21	756740992	Securis Insurance Pool, Inc	AP	CAFMA	\$164,201.00
04/01/21	756740993	Sherwin Williams Company	AP	CAFMA	\$240.08
04/01/21	756740994	Besonson Tools LLC	AP	CAFMA	\$102.99
04/01/21	756740995	Spingola, Deborah	AP	CAFMA	\$300.00
04/01/21	756740996	Staples Contract & Commmerc.Inc	AP	CAFMA	\$907.69
04/01/21	756740997	The Hike Shack	AP	CAFMA	\$43.64
04/01/21	756740998	Town of Prescott Valley	AP	CAFMA	\$86.46
04/01/21	756740999	Turbo & Electric Sales & Srv	AP	CAFMA	\$1,388.77
04/01/21	756741000	Unisource Energy Services	AP	CAFMA	\$1,730.66
04/01/21	756741001	United Disposal, Inc	AP	CAFMA	\$198.00
04/01/21	756741002	US Bank Voyager Fleet Systems	AP	CAFMA	\$12,852.63
04/01/21	756741003	W.W. Williams Company LLC	AP	CAFMA	\$552.14
04/19/21	756741004	A2Z Home Center, LLC	AP	CAFMA	\$6.67

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 4/30/21

CAFMA General Fund		General Fund			1100
Date	Document	Description	Module	Company	Amount
04/19/21	756741005	Able Saw, LLC	AP	CAFMA	\$70.00
04/19/21	756741006	Arizona General / Ace Hardware	AP	CAFMA	\$84.96
04/19/21	756741007	AHS Rescue, LLC	AP	CAFMA	\$10,347.86
04/19/21	756741009	APS	AP	CAFMA	\$7,606.90
04/19/21	756741010	Arizona Emergency Products	AP	CAFMA	\$40.20
04/19/21	756741012	Bennett Oil	AP	CAFMA	\$2,670.65
04/19/21	756741013	B&M Painting Inc	AP	CAFMA	\$2,429.27
04/19/21	756741014	Bound Tree Medical LLC	AP	CAFMA	\$10,501.32
04/19/21	756741017	B & W Fire Security Systems	AP	CAFMA	\$95.00
04/19/21	756741018	Cable One Business	AP	CAFMA	\$1,246.75
04/19/21	756741019	CenturyLink	AP	CAFMA	\$781.50
04/19/21	756741020	Chartier Drywall LLC	AP	CAFMA	\$1,504.00
04/19/21	756741021	Chase Bank	AP	CAFMA	\$687,385.44
04/19/21	756741023	Chase Card Services	AP	CAFMA	\$2,063.63
04/19/21	756741023	Chase Card Services	AP	CAFMA	(\$2,063.63)
04/19/21	756741025	City of Prescott	AP	CAFMA	\$324.78
04/19/21	756741026	Crisenberg, Gary	AP	CAFMA	\$1,875.00
04/19/21	756741027	Cummins Rocky Mountain LLC	AP	CAFMA	\$234.89
04/19/21	756741028	DES- Unemployment Tax	AP	CAFMA	\$888.68
04/19/21	756741029	Dish Network	AP	CAFMA	\$128.07
04/19/21	756741030	Diversified Inspections/ITL	AP	CAFMA	\$4,572.02
04/19/21	756741031	FACTORY MOTOR PARTS	AP	CAFMA	\$1,231.77
04/19/21	756741033	FEDEX	AP	CAFMA	\$44.77
04/19/21	756741034	Freightliner of AZ, LLC	AP	CAFMA	\$4,667.63
04/19/21	756741036	Michael M. Golightly & Assoc	AP	CAFMA	\$1,660.06
04/19/21	756741037	W.W. Grainger, Inc	AP	CAFMA	\$124.58
04/19/21	756741038	Kevin Lollar Electric, LLC	AP	CAFMA	\$5,258.90
04/19/21	756741039	Lamb Chevrolet	AP	CAFMA	\$1,178.19
04/19/21	756741040	Manzanita Landscaping, Inc	AP	CAFMA	\$658.00
04/19/21	756741041	Matheson Tri-Gas, Inc	AP	CAFMA	\$672.02
04/19/21	756741042	Melcher Printing, Inc	AP	CAFMA	\$122.41
04/19/21	756741043	Municipal Emergency Svcs Inc	AP	CAFMA	\$24,538.25
04/19/21	756741044	Mitchell Repair Info. Comp LLC	AP	CAFMA	\$16.31
04/19/21	756741045	Motorola Solutions Inc	AP	CAFMA	\$793.13
04/19/21	756741046	MYERS TIRE SUPPLY	AP	CAFMA	\$491.71
04/19/21	756741047	NAPA Auto Parts	AP	CAFMA	\$1,989.07
04/19/21	756741051	NFP Property and Casualty	AP	CAFMA	\$333.00
04/19/21	756741052	Prescott Steel & Welding	AP	CAFMA	\$179.54
04/19/21	756741053	Prescott Tire Pros & Autom.LLC	AP	CAFMA	\$573.14
04/19/21	756741054	Prescott Valley Ace Hardware	AP	CAFMA	\$72.49
04/19/21	756741056	Repaired by Faith	AP	CAFMA	\$1,405.00
04/19/21	756741057	RORICK, NORM	AP	CAFMA	\$390.00
04/19/21	756741060	Besonson Tools LLC	AP	CAFMA	\$58.91
04/19/21	756741061	Staples Contract & Commerc.Inc	AP	CAFMA	\$707.78
04/19/21	756741062	D.G.Shoemaker & Associates Inc	AP	CAFMA	\$1,015.37
04/19/21	756741063	Town of Prescott Valley	AP	CAFMA	\$173.29
04/19/21	756741064	Unisource Energy Services	AP	CAFMA	\$754.18
04/19/21	756741065	Verizon Wireless	AP	CAFMA	\$5,419.31
04/19/21	756741066	W.W. Williams Company LLC	AP	CAFMA	\$213.83
04/19/21	756741069	York	AP	CAFMA	\$1,490.70
04/19/21	756741070	Zebrascares LLC	AP	CAFMA	\$290.00
04/19/21	756741071	Chase Card Services	AP	CAFMA	\$2,063.63
04/30/21	Cash With Yav Cty	County Error - CVFD Trf Posted	GL	CAFMA	\$154,440.50
TOTAL CHECKS AND CHARGES CLEARED:					\$2,139,530.18

BR Checks and Charges Outstanding
For the Bank Statement ending: 4/30/21

CAFMA		General Fund		General Fund		1100
Date	Document	Description	Module	Company	Amount	
03/22/21	756740899	AZ Center for Fire Svc Excel	AP	CAFMA	\$25.00	
04/19/21	756741008	Air Instrumentation of CA	AP	CAFMA	\$295.00	
04/19/21	756741011	Assured Document Destruction	AP	CAFMA	\$268.00	
04/19/21	756741055	P.V. Early Bird Lions Club	AP	CAFMA	\$25.00	
04/19/21	756741058	Schuster, Alan	AP	CAFMA	\$1,276.88	
04/19/21	756741059	Secretary of State	AP	CAFMA	\$43.00	
04/19/21	756741067	Yavapai Fleet Yavapai Machine	AP	CAFMA	\$1,072.37	
TOTAL CHECKS AND CHARGES OUTSTANDING:					\$3,005.25	

BR Deposits and Credits Cleared

For the Bank Statement ending: 4/30/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
04/08/21	3711	Deposit	AR	CAFMA	\$6,594.48
04/08/21	3712	Deposit	AR	CAFMA	\$2,630.55
04/08/21	3713	Deposit	AR	CAFMA	\$1,656.45
04/08/21	3714	Deposit	AR	CAFMA	\$455.02
04/15/21	3719	Deposit	AR	CAFMA	\$10,852.74
04/15/21	3720	Deposit	AR	CAFMA	\$1,362.00
04/22/21	3722	Deposit	AR	CAFMA	\$40,413.50
04/22/21	3723	Deposit	AR	CAFMA	\$1,188.73
04/29/21	3724	Deposit	AR	CAFMA	\$20,584.74
04/29/21	3725	Deposit	AR	CAFMA	\$2,378.26
04/29/21	3726	Deposit	AR	CAFMA	\$29,158.44
04/29/21	3727	Deposit	AR	CAFMA	\$7,209.00
04/30/21	Cash With Yav Cty	Fire Authority Funding April 2	GL	CAFMA	\$690,806.53
TOTAL DEPOSITS AND CREDITS CLEARED:					\$815,290.44

BR Deposits and Credits Outstanding

For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount
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TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						
756740945	04/01/21	Marked	No	Action Graphics	05/11/21	\$112.92
756740946	04/01/21	Marked	No	American Express, Inc.	05/11/21	\$19,499.81
756740953	04/01/21	Marked	No	American Fence Co, Inc	05/11/21	\$4,290.00
756740954	04/01/21	Marked	No	Anixter Inc	05/11/21	\$10,397.26
756740955	04/01/21	Marked	No	APS	05/11/21	\$2,406.33
756740956	04/01/21	Marked	No	Arizona Dept. of Public Safety	05/11/21	\$5.00
756740957	04/01/21	Marked	No	Arizona Emergency Products	05/11/21	\$355.77
756740958	04/01/21	Marked	No	Best Pick Disposal, Inc	05/11/21	\$453.63
756740959	04/01/21	Marked	No	Bound Tree Medical LLC	05/11/21	\$5,840.18
756740960	04/01/21	Marked	No	B & W Fire Security Systems	05/11/21	\$90.00
756740961	04/01/21	Marked	No	Cable One Business	05/11/21	\$31.20
756740962	04/01/21	Marked	No	CenturyLink	05/11/21	\$1,161.46
756740963	04/01/21	Marked	No	CenturyLink	05/11/21	\$30.35
756740964	04/01/21	Marked	No	Chase Bank	05/11/21	\$3,854.79
756740966	04/01/21	Marked	No	Chase Bank	05/11/21	\$699,557.49
756740968	04/01/21	Marked	No	City of Prescott	05/11/21	\$40,835.88
756740969	04/01/21	Marked	No	City of Prescott	05/11/21	\$240.51
756740970	04/01/21	Marked	No	Crew Boss	05/11/21	\$1,796.66
756740971	04/01/21	Marked	No	Cummins Rocky Mountain LLC	05/11/21	\$1,828.00
756740972	04/01/21	Marked	No	Curtis Tools for Heroes	05/11/21	\$1,663.50
756740973	04/01/21	Marked	No	Enerspect Medical Solutions	05/11/21	\$795.14
756740974	04/01/21	Marked	No	Envir. Syst. Research Inst Inc	05/11/21	\$7,096.70
756740975	04/01/21	Marked	No	FACTORY MOTOR PARTS	05/11/21	\$55.53
756740976	04/01/21	Marked	No	FASTENAL	05/11/21	\$455.06
756740977	04/01/21	Marked	No	Freightliner of AZ, LLC	05/11/21	\$1,368.31
756740978	04/01/21	Marked	No	Galpin Ford, Inc.	05/11/21	\$745.93
756740979	04/01/21	Marked	No	Globalstar	05/11/21	\$231.04
756740980	04/01/21	Marked	No	Michael M. Golightly & Assoc	05/11/21	\$1,534.79
756740981	04/01/21	Marked	No	W.W. Grainger, Inc	05/11/21	\$19.50
756740982	04/01/21	Marked	No	KAIROS Health Arizona, Inc	05/11/21	\$158,789.85
756740983	04/01/21	Marked	No	Nationwide Retirement Solution	05/11/21	\$3,571.33
756740984	04/01/21	Marked	No	NFP Property and Casualty	05/11/21	\$32,610.00
756740985	04/01/21	Marked	No	Northern AZ Premier Termite	05/11/21	\$410.00
756740986	04/01/21	Marked	No	YAVAPAI COUNTY FAIR	05/11/21	\$160.00
756740987	04/01/21	Marked	No	Paymaster Checkwriter Co.	05/11/21	\$575.45
756740988	04/01/21	Marked	No	Purple Sage Embroidery & Award	05/11/21	\$100.99
756740989	04/01/21	Marked	No	Restored By Faith LLC	05/11/21	\$660.00
756740990	04/01/21	Marked	No	RWC Group	05/11/21	\$132.03
756740991	04/01/21	Marked	No	Sandcastle Counseling, Inc	05/11/21	\$100.00
756740992	04/01/21	Marked	No	Securis Insurance Pool, Inc	05/11/21	\$164,201.00
756740993	04/01/21	Marked	No	Sherwin Williams Company	05/11/21	\$240.08
756740994	04/01/21	Marked	No	Besonson Tools LLC	05/11/21	\$102.99
756740995	04/01/21	Marked	No	Spingola, Deborah	05/11/21	\$300.00
756740996	04/01/21	Marked	No	Staples Contract & Commerc.Inc	05/11/21	\$907.69
756740997	04/01/21	Marked	No	The Hike Shack	05/11/21	\$43.64
756740998	04/01/21	Marked	No	Town of Prescott Valley	05/11/21	\$86.46
756740999	04/01/21	Marked	No	Turbo & Electric Sales & Srvc	05/11/21	\$1,388.77
756741000	04/01/21	Marked	No	Unisource Energy Services	05/11/21	\$1,730.66
756741001	04/01/21	Marked	No	United Disposal, Inc	05/11/21	\$198.00
756741002	04/01/21	Marked	No	US Bank Voyager Fleet Systems	05/11/21	\$12,852.63
756741003	04/01/21	Marked	No	W.W. Williams Company LLC	05/11/21	\$552.14
756741004	04/19/21	Marked	No	A2Z Home Center, LLC	05/11/21	\$6.67
756741005	04/19/21	Marked	No	Able Saw, LLC	05/11/21	\$70.00
756741006	04/19/21	Marked	No	Arizona General / Ace Hardware	05/11/21	\$84.96
756741007	04/19/21	Marked	No	AHS Rescue, LLC	05/11/21	\$10,347.86
756741008	04/19/21	Retrieved	No	Air Instrumentation of CA		\$295.00
756741009	04/19/21	Marked	No	APS	05/11/21	\$7,606.90
756741010	04/19/21	Marked	No	Arizona Emergency Products	05/11/21	\$40.20
756741011	04/19/21	Retrieved	No	Assured Document Destruction		\$268.00
756741012	04/19/21	Marked	No	Bennett Oil	05/11/21	\$2,670.65
756741013	04/19/21	Marked	No	B&M Painting Inc	05/11/21	\$2,429.27
756741014	04/19/21	Marked	No	Bound Tree Medical LLC	05/11/21	\$10,501.32

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: CHECKS FROM ACCOUNTS PAYABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

(CONTINUED)

756741017	04/19/21	Marked	No	B & W Fire Security Systems	05/11/21	\$95.00
756741018	04/19/21	Marked	No	Cable One Business	05/11/21	\$1,246.75
756741019	04/19/21	Marked	No	CenturyLink	05/11/21	\$781.50
756741020	04/19/21	Marked	No	Chartier Drywall LLC	05/11/21	\$1,504.00
756741021	04/19/21	Marked	No	Chase Bank	05/11/21	\$687,385.44
756741023	04/19/21	Marked	No	Chase Card Services	05/11/21	\$2,063.63
756741023	04/19/21	Marked	Yes	Chase Card Services	05/11/21	(\$2,063.63)
756741025	04/19/21	Marked	No	City of Prescott	05/11/21	\$324.78
756741026	04/19/21	Marked	No	Crisenberg, Gary	05/11/21	\$1,875.00
756741027	04/19/21	Marked	No	Cummins Rocky Mountain LLC	05/11/21	\$234.89
756741028	04/19/21	Marked	No	DES- Unemployment Tax	05/11/21	\$888.68
756741029	04/19/21	Marked	No	Dish Network	05/11/21	\$128.07
756741030	04/19/21	Marked	No	Diversified Inspections/ITL	05/11/21	\$4,572.02
756741031	04/19/21	Marked	No	FACTORY MOTOR PARTS	05/11/21	\$1,231.77
756741033	04/19/21	Marked	No	FEDEX	05/11/21	\$44.77
756741034	04/19/21	Marked	No	Freightliner of AZ, LLC	05/11/21	\$4,667.63
756741036	04/19/21	Marked	No	Michael M. Golightly & Assoc	05/11/21	\$1,660.06
756741037	04/19/21	Marked	No	W.W. Grainger, Inc	05/11/21	\$124.58
756741038	04/19/21	Marked	No	Kevin Lollar Electric, LLC	05/11/21	\$5,258.90
756741039	04/19/21	Marked	No	Lamb Chevrolet	05/11/21	\$1,178.19
756741040	04/19/21	Marked	No	Manzanita Landscaping, Inc	05/11/21	\$658.00
756741041	04/19/21	Marked	No	Matheson Tri-Gas, Inc	05/11/21	\$672.02
756741042	04/19/21	Marked	No	Melcher Printing, Inc	05/11/21	\$122.41
756741043	04/19/21	Marked	No	Municipal Emergency Svcs Inc	05/11/21	\$24,538.25
756741044	04/19/21	Marked	No	Mitchell Repair Info. Comp LLC	05/11/21	\$16.31
756741045	04/19/21	Marked	No	Motorola Solutions Inc	05/11/21	\$793.13
756741046	04/19/21	Marked	No	MYERS TIRE SUPPLY	05/11/21	\$491.71
756741047	04/19/21	Marked	No	NAPA Auto Parts	05/11/21	\$1,989.07
756741051	04/19/21	Marked	No	NFP Property and Casualty	05/11/21	\$333.00
756741052	04/19/21	Marked	No	Prescott Steel & Welding	05/11/21	\$179.54
756741053	04/19/21	Marked	No	Prescott Tire Pros & Autom.LLC	05/11/21	\$573.14
756741054	04/19/21	Marked	No	Prescott Valley Ace Hardware	05/11/21	\$72.49
756741055	04/19/21	Retrieved	No	P.V. Early Bird Lions Club		\$25.00
756741056	04/19/21	Marked	No	Repaired by Faith	05/11/21	\$1,405.00
756741057	04/19/21	Marked	No	RORICK, NORM	05/11/21	\$390.00
756741058	04/19/21	Retrieved	No	Schuster, Alan		\$1,276.88
756741059	04/19/21	Retrieved	No	Secretary of State		\$43.00
756741060	04/19/21	Marked	No	Besonson Tools LLC	05/11/21	\$58.91
756741061	04/19/21	Marked	No	Staples Contract & Commmerc.Inc	05/11/21	\$707.78
756741062	04/19/21	Marked	No	D.G.Shoemaker & Associates Inc	05/11/21	\$1,015.37
756741063	04/19/21	Marked	No	Town of Prescott Valley	05/11/21	\$173.29
756741064	04/19/21	Marked	No	Unisource Energy Services	05/11/21	\$754.18
756741065	04/19/21	Marked	No	Verizon Wireless	05/11/21	\$5,419.31
756741066	04/19/21	Marked	No	W.W. Williams Company LLC	05/11/21	\$213.83
756741067	04/19/21	Retrieved	No	Yavapai Fleet Yavapai Machine		\$1,072.37
756741069	04/19/21	Marked	No	York	05/11/21	\$1,490.70
756741070	04/19/21	Marked	No	Zebrasclapes LLC	05/11/21	\$290.00
756741071	04/19/21	Marked	No	Chase Card Services	05/11/21	\$2,063.63

SUB TOTAL FOR BANK: \$1,980,827.63

TOTAL FOR MODULE: \$1,980,827.63

MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

3711	04/08/21	Marked	No	Deposit	05/11/21	\$6,594.48
3712	04/08/21	Marked	No	Deposit	05/11/21	\$2,630.55
3713	04/08/21	Marked	No	Deposit	05/11/21	\$1,656.45
3714	04/08/21	Marked	No	Deposit	05/11/21	\$455.02
3719	04/15/21	Marked	No	Deposit	05/11/21	\$10,852.74
3720	04/15/21	Marked	No	Deposit	05/11/21	\$1,362.00
3722	04/22/21	Marked	No	Deposit	05/11/21	\$40,413.50
3723	04/22/21	Marked	No	Deposit	05/11/21	\$1,188.73

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
3724	04/29/21	Marked	No	Deposit	05/11/21	\$20,584.74
3725	04/29/21	Marked	No	Deposit	05/11/21	\$2,378.26
3726	04/29/21	Marked	No	Deposit	05/11/21	\$29,158.44
3727	04/29/21	Marked	No	Deposit	05/11/21	\$7,209.00
SUB TOTAL FOR BANK:						\$124,483.91
TOTAL FOR MODULE:						\$124,483.91

MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER

BANK CONTROL ID: CAFMA - GENERAL FUND						
Cash With Yav Cty	04/30/21	Marked	No	Fire Authority Funding April 2	05/11/21	\$690,806.53
Cash With Yav Cty	04/30/21	Marked	No	County Error - CVFD Trf Posted	05/11/21	\$154,440.50
SUB TOTAL FOR BANK:						\$845,247.03
TOTAL FOR MODULE:						\$845,247.03

CAFMA-Central Arizona Fire and Medical
BR Adjustments Report
For the Bank Statement ending:

Date	Document	Description	GL Account	Offset Amt	Adj. Amt
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DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Current Period					Year To Date			
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
<u>Revenues</u>									
CVFD Funding Requirement	10310000000	\$0.00	\$0.00	\$0.00	0.0%	\$3,385,728.28	\$4,860,737.00	\$(1,475,008.72)	(30.3)%
CYFD Funding Requirement	10320000000	536,366.03	0.00	536,366.03	0.0	14,368,387.14	19,765,185.00	(5,396,797.86)	(27.3)
Fire Protection Contracts	10400100000	1,718.30	0.00	1,718.30	0.0	205,034.90	180,000.00	25,034.90	13.9
Outside Agency Work-Vehicle Maint	10430000000	781.89	0.00	781.89	0.0	18,057.66	40,000.00	(21,942.34)	(54.9)
Construction Permits	10440000000	7,888.00	0.00	7,888.00	0.0	84,749.43	51,250.00	33,499.43	65.4
Operational Permits	10442500000	205.00	0.00	205.00	0.0	846.00	1,700.00	(854.00)	(50.2)
Special Events	10443000000	0.00	0.00	0.00	0.0	464.00	2,680.00	(2,216.00)	(82.7)
State of AZ/Off-District Fires	10480000000	36,528.47	0.00	36,528.47	0.0	2,524,099.83	50,000.00	2,474,099.83	4948.2
Interest Income-General Fund	10490000000	0.00	0.00	0.00	0.0	16,264.05	50,000.00	(33,735.95)	(67.5)
Interest Income-Cap Rsv Fund	10490100000	0.00	0.00	0.00	0.0	29,152.75	0.00	29,152.75	0.0
Misc. Revenues	10510000000	33,480.15	0.00	33,480.15	0.0	71,700.97	10,900.00	60,800.97	557.8
PAWUIC/ Defensible Space Reimbursements	10512531000	0.00	0.00	0.00	0.0	4,175.43	24,000.00	(19,824.57)	(82.6)
Tech Services Contracting Revenue	10514041000	17,177.34	0.00	17,177.34	0.0	142,742.85	179,345.00	(36,602.15)	(20.4)
Supplies for Outside Agency Work	10514141000	1,222.82	0.00	1,222.82	0.0	1,222.82	10,000.00	(8,777.18)	(87.8)
Rebates/Refunds	10535000000	100.00	0.00	100.00	0.0	3,464.15	0.00	3,464.15	0.0
Donations	10540000000	0.00	0.00	0.00	0.0	11,900.00	500.00	11,400.00	2280.0
Grants-FEMA- SAFER	10543000000	0.00	0.00	0.00	0.0	5,000.00	225,085.00	(220,085.00)	(97.8)
Misc. Prevention	10560000000	0.00	0.00	0.00	0.0	0.00	2,100.00	(2,100.00)	(100.0)
Warehouse Purchasing Group	10570000000	12,413.44	0.00	12,413.44	0.0	157,847.30	210,000.00	(52,152.70)	(24.8)
61 Lease Revenue	10585500000	0.00	0.00	0.00	0.0	30,000.00	30,000.00	0.00	0.0
CARTA Classes	10590000000	0.00	0.00	0.00	0.0	6,500.00	15,000.00	(8,500.00)	(56.7)
CPR/EMS classes	10590500000	800.00	0.00	800.00	0.0	3,511.50	26,000.00	(22,488.50)	(86.5)
Net Revenues		\$648,681.44	\$0.00	\$648,681.44	0.0 %	\$21,070,849.06	\$25,734,482.00	\$(4,663,632.94)	(18.1)%
<u>Personnel Expenses</u>									
Salaries/Admin	10610010000	\$73,961.84	\$0.00	\$(73,961.84)	0.0%	\$787,540.50	\$1,022,883.00	\$235,342.50	23.0%
Salaries/Prevention	10610020000	22,456.52	0.00	(22,456.52)	0.0	231,357.86	352,567.00	121,209.14	34.4
Salaries/Operations	10610030000	614,149.41	0.00	(614,149.41)	0.0	6,507,375.36	8,097,069.00	1,589,693.64	19.6
Salaries/Training	10610035000	15,997.28	0.00	(15,997.28)	0.0	160,571.39	221,291.00	60,719.61	27.4
Salaries/Communications	10610041000	30,326.40	0.00	(30,326.40)	0.0	317,527.20	413,027.00	95,499.80	23.1
Salaries/Facilities Maintenance	10610043000	9,265.60	0.00	(9,265.60)	0.0	96,127.20	117,679.00	21,551.80	18.3
Salaries/Fleet Maint	10610048000	27,808.00	0.00	(27,808.00)	0.0	290,437.60	380,092.00	89,654.40	23.6
Salaries/Warehouse	10610049000	10,981.00	0.00	(10,981.00)	0.0	111,889.35	149,070.00	37,180.65	24.9
CEO/ Fire Chief	10610110000	11,877.70	0.00	(11,877.70)	0.0	124,715.85	155,939.00	31,223.15	20.0
Special Detail/Fire Pals	10610320400	0.00	0.00	0.00	0.0	0.00	12,600.00	12,600.00	100.0
Special Detail/ Babysitting Classes	10610320402	0.00	0.00	0.00	0.0	0.00	250.00	250.00	100.0
Special Detail/Prev/Spec Ev Assign Pay	10610320403	0.00	0.00	0.00	0.0	162.50	4,500.00	4,337.50	96.4

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Spec Det/Ops CPR Prgrm Int/Ext	10610330425	175.00	0.00	(175.00)	0.0	2,612.50	5,000.00	2,387.50	47.8
Telestaff Maintenance	10610330426	0.00	0.00	0.00	0.0	32.18	2,000.00	1,967.82	98.4
Spec Det/Ops Employee Hlth Immuniz Prgrm	10610330431	0.00	0.00	0.00	0.0	0.00	1,400.00	1,400.00	100.0
Spec Det/Ops Cisd Program Shift Peers	10610330435	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Spec Det/Ops/Tower Work	10610330439	0.00	0.00	0.00	0.0	1,080.00	6,500.00	5,420.00	83.4
Spec Det/Ops Haz Mat Program	10610330440	75.00	0.00	(75.00)	0.0	162.50	625.00	462.50	74.0
Spec Det/Ops Hose Program	10610330441	0.00	0.00	0.00	0.0	512.50	500.00	(12.50)	(2.5)
Spec Det/Ops SCBA Program	10610330442	0.00	0.00	0.00	0.0	2,432.29	6,500.00	4,067.71	62.6
Spec Det/Ops Recruit Academy	10610330447	0.00	0.00	0.00	0.0	0.00	8,700.00	8,700.00	100.0
Spec Det/Ops Promo Testing	10610330449	0.00	0.00	0.00	0.0	0.00	8,250.00	8,250.00	100.0
Spec Det/ Ops Misc.	10610330452	1,975.00	0.00	(1,975.00)	0.0	14,006.25	8,000.00	(6,006.25)	(75.1)
Spec Duty Training	10610335476	0.00	0.00	0.00	0.0	0.00	2,600.00	2,600.00	100.0
Spec Det/Trng Instr CARTA	10610335479	0.00	0.00	0.00	0.0	362.50	5,000.00	4,637.50	92.8
Spec Det/ In House EMS Training	10610335482	0.00	0.00	0.00	0.0	8,725.00	25,000.00	16,275.00	65.1
Spec Det/Tower Rescue/Instructor	10610335483	0.00	0.00	0.00	0.0	0.00	1,000.00	1,000.00	100.0
Spec Det/ Warehouse	10610349451	0.00	0.00	0.00	0.0	862.50	5,000.00	4,137.50	82.8
Acting Pay - Administration	10610410000	23.00	0.00	(23.00)	0.0	430.00	0.00	(430.00)	0.0
Acting Pay - Prevention	10610420000	40.00	0.00	(40.00)	0.0	70.00	500.00	430.00	86.0
Acting Pay - Ops	10610430000	3,764.50	0.00	(3,764.50)	0.0	41,475.25	52,560.00	11,084.75	21.1
Acting Pay - Fleet Maintenace	10610448000	0.00	0.00	0.00	0.0	40.00	400.00	360.00	90.0
Vacation/ Sick Leave Buy Back	10610530000	3,571.33	0.00	(3,571.33)	0.0	88,238.26	300,000.00	211,761.74	70.6
O.T. Salaries/Admin	10611010000	0.00	0.00	0.00	0.0	2,007.11	9,000.00	6,992.89	77.7
O.T. Salaries/ Prevention	10611020000	0.00	0.00	0.00	0.0	1,197.09	15,000.00	13,802.91	92.0
Recall O.T./Operations	10611030000	1,934.26	0.00	(1,934.26)	0.0	13,623.78	45,000.00	31,376.22	69.7
SWAT Response / Coverage	10611030250	0.00	0.00	0.00	0.0	(1,596.24)	9,000.00	10,596.24	117.7
O.T. Salaries/CARTA	10611035000	0.00	0.00	0.00	0.0	779.74	2,828.00	2,048.26	72.4
O.T. Salaries/Tech Seives	10611041000	3,134.81	0.00	(3,134.81)	0.0	15,648.57	25,000.00	9,351.43	37.4
O.T. Salaries/Comm-Outside Agency	10611041561	0.00	0.00	0.00	0.0	(631.61)	0.00	631.61	0.0
O.T. Salaries/Facilities Maintenance	10611043000	0.00	0.00	0.00	0.0	297.54	5,000.00	4,702.46	94.0
O.T. Salaries/ Fleet Maintenance	10611048000	466.37	0.00	(466.37)	0.0	12,841.04	23,000.00	10,158.96	44.2
O.T. Salaries/Warehouse	10611049000	89.90	0.00	(89.90)	0.0	1,780.76	15,000.00	13,219.24	88.1
FLSA Pay	10611130000	42,956.29	0.00	(42,956.29)	0.0	449,632.22	601,572.00	151,939.78	25.3
Shift O.T./Operations	10611230000	0.00	0.00	0.00	0.0	599.40	0.00	(599.40)	0.0
Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA	10611230200	32,875.93	0.00	(32,875.93)	0.0	267,118.00	385,000.00	117,882.00	30.6
Off District Wildland Fires	10611431000	78,340.60	0.00	(78,340.60)	0.0	1,223,611.78	20,000.00	(1,203,611.78)	(6018.1)
Training Captain OT	10611535300	1,288.87	0.00	(1,288.87)	0.0	22,482.21	29,200.00	6,717.79	23.0
Trng Cov/Special Duty Pay	10611535304	200.00	0.00	(200.00)	0.0	1,781.25	4,950.00	3,168.75	64.0
Trng Cov/EVOC Driver Training Inst Pay	10611535307	0.00	0.00	0.00	0.0	8,649.01	2,500.00	(6,149.01)	(246.0)

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Trng Cov/Swift Water Training Officers	10611535380	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Trng Cov/Engine Co Training Coverage	10611835326	0.00	0.00	0.00	0.0	0.00	12,600.00	12,600.00	100.0
Trng Cov/OT Eng Co Trng Coverage	10611835330	423.62	0.00	(423.62)	0.0	1,196.74	26,500.00	25,303.26	95.5
Trng Cov/ OT Special Ops Training	10611835336	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0
Trng Cov/Paramedic Upgrade Training	10611835337	0.00	0.00	0.00	0.0	0.00	10,000.00	10,000.00	100.0
Trng Cov/ OT TRT/ HAZ MAT Training	10611835338	0.00	0.00	0.00	0.0	0.00	12,000.00	12,000.00	100.0
ASRS Retirement/Admin	10612910000	7,112.58	0.00	(7,112.58)	0.0	75,313.06	90,850.00	15,536.94	17.1
ASRS Retirement/Prevention	10612920000	1,650.96	0.00	(1,650.96)	0.0	16,732.80	31,969.00	15,236.20	47.7
ASRS Retirement/Training	10612935000	367.58	0.00	(367.58)	0.0	2,651.25	4,040.00	1,388.75	34.4
ASRS Retirement/Tech Services	10612941000	4,342.42	0.00	(4,342.42)	0.0	45,975.85	53,527.00	7,551.15	14.1
ASRS Retirement/Facilities Maintenance	10612943000	1,202.46	0.00	(1,202.46)	0.0	12,491.99	14,991.00	2,499.01	16.7
ASRS Retirement/Fleet Maint	10612948000	2,615.47	0.00	(2,615.47)	0.0	27,694.80	36,678.00	8,983.20	24.5
ASRS Retirement/Warehouse	10612949000	1,360.41	0.00	(1,360.41)	0.0	16,896.22	20,049.00	3,152.78	15.7
PSPRS/Admin	10613010000	9,630.32	0.00	(9,630.32)	0.0	100,952.78	116,311.00	15,358.22	13.2
PSPRS/Prevention	10613020000	0.00	0.00	0.00	0.0	50.00	100.00	50.00	50.0
PSPRS Operations	10613030000	290,295.12	0.00	(290,295.12)	0.0	3,165,353.40	4,070,318.00	904,964.60	22.2
PSPRS/ CARTA	10613035000	7,295.34	0.00	(7,295.34)	0.0	80,268.67	84,170.00	3,901.33	4.6
PSPRS/ Fleet Maint	10613048000	3,971.82	0.00	(3,971.82)	0.0	50,446.44	50,646.00	199.56	0.4
401A/Admin	10613210000	0.00	0.00	0.00	0.0	12,490.11	58,862.00	46,371.89	78.8
401A/ Prevention	10613220000	0.00	0.00	0.00	0.0	0.00	12,380.00	12,380.00	100.0
401A Retirement / Ops	10613230000	25,357.18	0.00	(25,357.18)	0.0	257,537.16	539,857.00	282,319.84	52.3
401A/ Fire Chief	10613310000	736.42	0.00	(736.42)	0.0	15,726.20	30,595.00	14,868.80	48.6
Worker's Comp Insurance/Admin	10615010000	164,201.00	0.00	(164,201.00)	0.0	332,408.61	28,554.00	(303,854.61)	(1064.1)
Worker's Comp/Prevention	10615020000	0.00	0.00	0.00	0.0	917.18	22,909.00	21,991.82	96.0
Worker's Comp / Ops	10615030000	0.00	0.00	0.00	0.0	441,580.35	561,044.00	119,463.65	21.3
Worker's Comp/Training	10615035000	0.00	0.00	0.00	0.0	804.54	13,322.00	12,517.46	94.0
Worker's Comp/Comm	10615041000	0.00	0.00	0.00	0.0	1,355.65	26,036.00	24,680.35	94.8
Worker's Comp/Facilities	10615043000	0.00	0.00	0.00	0.0	426.41	7,292.00	6,865.59	94.2
Worker's Comp/Maint	10615048000	0.00	0.00	0.00	0.0	1,267.15	23,984.00	22,716.85	94.7
Worker's Comp/Warehouse	10615049000	0.00	0.00	0.00	0.0	374.11	9,752.00	9,377.89	96.2
Worker's Comp/Volunteers	10615110000	0.00	0.00	0.00	0.0	0.00	126.00	126.00	100.0
Worker's Comp Wages Reimbursement	10616500000	519.65	0.00	(519.65)	0.0	0.00	0.00	0.00	0.0
Unemployment Insurance/Admin	10617010000	4.62	0.00	(4.62)	0.0	128.59	3,211.00	3,082.41	96.0
Unemployment/Prevention	10617020000	0.00	0.00	0.00	0.0	138.97	1,284.00	1,145.03	89.2
Unemployment Insurance/Ops	10617030000	0.00	0.00	0.00	0.0	671.99	25,901.00	25,229.01	97.4
Unemployment / Training	10617035000	0.00	0.00	0.00	0.0	69.96	642.00	572.04	89.1
Unemployment/Communications	10617041000	0.00	0.00	0.00	0.0	27.99	1,070.00	1,042.01	97.4
Unemployment/Facilities	10617043000	0.00	0.00	0.00	0.0	11.19	428.00	416.81	97.4

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Unemployment/Maint	10617048000	0.00	0.00	0.00	0.0	28.01	1,070.00	1,041.99	97.4
Unemployment/Warehouse	10617049000	0.74	0.00	(0.74)	0.0	83.29	535.00	451.71	84.4
401A-ASRS/Admin	10618010000	3,408.75	0.00	(3,408.75)	0.0	35,957.14	55,762.00	19,804.86	35.5
401A-ASRS/Prevention	10618020000	801.24	0.00	(801.24)	0.0	8,125.96	14,183.00	6,057.04	42.7
401A-ASRS/Training	10618035000	186.50	0.00	(186.50)	0.0	1,335.59	2,225.00	889.41	40.0
401A-ASRS/Communication	10618041000	2,074.60	0.00	(2,074.60)	0.0	21,964.97	27,458.00	5,493.03	20.0
401A-ASRS/Facilities Maint	10618043000	574.46	0.00	(574.46)	0.0	5,967.99	7,606.00	1,638.01	21.5
401A-ASRS/ Maint	10618048000	1,249.53	0.00	(1,249.53)	0.0	13,231.17	17,921.00	4,689.83	26.2
401A-ASRS/ Warehouse	10618049000	686.40	0.00	(686.40)	0.0	8,447.75	10,172.00	1,724.25	17.0
Medicare / Admin	10618110000	1,209.38	0.00	(1,209.38)	0.0	14,620.93	17,223.00	2,602.07	15.1
Medicare Exp/Prevention	10618120000	317.32	0.00	(317.32)	0.0	3,272.23	5,589.00	2,316.77	41.5
Medicare / OPS	10618130000	11,036.21	0.00	(11,036.21)	0.0	119,270.60	141,213.00	21,942.40	15.5
Medicare Exp/CARTA	10618135000	254.21	0.00	(254.21)	0.0	2,632.22	3,250.00	617.78	19.0
Medicare Exp/Communications	10618141000	473.13	0.00	(473.13)	0.0	5,016.76	6,451.00	1,434.24	22.2
Medicare Exp/Facilities Maintenance	10618143000	128.50	0.00	(128.50)	0.0	1,337.19	1,779.00	441.81	24.8
Medicare Exp/Maint	10618148000	403.66	0.00	(403.66)	0.0	4,525.27	5,851.00	1,325.73	22.7
Medicare Exp/Warehouse	10618149000	160.53	0.00	(160.53)	0.0	1,975.64	2,379.00	403.36	17.0
Post Employment Health Plan	10618530000	9,831.80	0.00	(9,831.80)	0.0	107,238.99	107,966.00	727.01	0.7
Medical Insurance./Admin	10619010000	12,490.01	0.00	(12,490.01)	0.0	116,696.99	140,544.00	23,847.01	17.0
Medical Insurance/Prevention	10619020000	2,928.92	0.00	(2,928.92)	0.0	27,202.81	48,312.00	21,109.19	43.7
Medical Insurance/OPS	10619030000	86,574.29	0.00	(86,574.29)	0.0	864,297.91	1,071,648.00	207,350.09	19.3
Medical Insurance/Training	10619035000	2,156.69	0.00	(2,156.69)	0.0	19,241.21	35,136.00	15,894.79	45.2
Medical Insurance/Comm	10619041000	3,891.83	0.00	(3,891.83)	0.0	38,716.26	48,312.00	9,595.74	19.9
Medical Insurance/Facilities	10619043000	1,464.46	0.00	(1,464.46)	0.0	14,556.60	17,568.00	3,011.40	17.1
Medical Insurance/Maint	10619048000	3,426.99	0.00	(3,426.99)	0.0	34,061.90	46,116.00	12,054.10	26.1
Medical Insurance/Warehouse	10619049000	1,470.11	0.00	(1,470.11)	0.0	13,285.14	21,960.00	8,674.86	39.5
Medical Insurance Assistance/OPS	10619130000	45,900.97	0.00	(45,900.97)	0.0	445,924.36	416,000.00	(29,924.36)	(7.2)
Training and Travel - Facilities Mtc	10659043000	0.00	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
Total Personnel Expenses		\$1,701,922.81	\$0.00	\$(1,701,922.81)	0.0 %	\$17,399,543.23	\$20,842,279.00	\$3,442,735.77	16.5 %
<u>Supply Expenses</u>									
Office Supplies / Admin	10620010000	\$(22.00)	\$0.00	\$22.00	0.0%	\$286.47	\$500.00	\$213.53	42.7%
Office Supplies / Tech Services	10620041000	233.44	0.00	(233.44)	0.0	411.24	500.00	88.76	17.8
Office Supplies	10620049000	77.73	0.00	(77.73)	0.0	5,308.12	12,500.00	7,191.88	57.5
Computer Supplies & Software / Training	10620135000	0.00	0.00	0.00	0.0	12,721.65	17,200.00	4,478.35	26.0
Computer Supplies & Equipment / Communic	10620141000	4,355.78	0.00	(4,355.78)	0.0	172,741.27	252,455.00	79,713.73	31.6
In House Dupl & Prtg	10620510000	0.00	0.00	0.00	0.0	11,909.64	15,000.00	3,090.36	20.6
In House Dupl & Prtg/ Warehouse	10620549000	0.00	0.00	0.00	0.0	9,096.60	17,250.00	8,153.40	47.3

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CAFMA-Central Arizona Fire and Medical
Income Statement
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For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
District Fire Corps Program	10621010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
District Mapping Program	10621141000	7,096.70	0.00	(7,096.70)	0.0	10,541.10	8,700.00	(1,841.10)	(21.2)
Employee Health & Wellness Supplies	10621230000	0.00	0.00	0.00	0.0	0.00	157.00	157.00	100.0
Medical Supplies	10621530000	5,004.74	0.00	(5,004.74)	0.0	125,426.56	134,166.00	8,739.44	6.5
CPR Supplies & Books	10621630000	198.39	0.00	(198.39)	0.0	2,551.79	10,000.00	7,448.21	74.5
Medical Equipment Replacement	10621730000	45.52	0.00	(45.52)	0.0	11,023.90	21,000.00	9,976.10	47.5
Fuel (Diesel & Gas)	10622048000	15,523.28	0.00	(15,523.28)	0.0	130,008.44	285,000.00	154,991.56	54.4
Oil & Lubr. (Routine)	10622148000	422.75	0.00	(422.75)	0.0	8,995.05	18,500.00	9,504.95	51.4
Uniforms/Admin	10623010000	0.00	0.00	0.00	0.0	0.00	2,975.00	2,975.00	100.0
Uniforms-Freitag, Scott	10623010100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tharp, Dave	10623010101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Frawley, Teresa	10623010103	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Butler, Karen	10623010104	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Brookins, Patty	10623010105	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - DeJoria, Dana	10623010106	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Dixon, Susanne	10623010109	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Bliss, Scott	10623010111	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Viscardi, Karen	10623010112	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Burch, Kylee	10623010114	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Katie Reeves	10623010116	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Lambrecht, Marci	10623010117	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Slay, Marcie	10623010118	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Balstis, Carol	10623010120	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Sims, Lacie	10623010121	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms-Goodman, Kathy	10623010122	0.00	0.00	0.00	0.0	0.00	125.00	125.00	100.0
Uniforms - Rose, Cody	10623010212	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Prevention	10623020000	0.00	0.00	0.00	0.0	250.64	2,750.00	2,499.36	90.9
Uniforms-Chase, Rick	10623020100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith, Andie	10623020101	0.00	0.00	0.00	0.0	0.00	225.00	225.00	100.0
Uniforms - Dowdy, Chuck	10623020106	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Brett Mills	10623020107	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Operations	10623030000	2,965.83	0.00	(2,965.83)	0.0	65,430.25	79,850.00	14,419.75	18.1
Uniforms-Davis, Brad	10623030102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Carothers, Cougan	10623030103	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Abel, Todd	10623030104	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Burch, Brian	10623030105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Duplessis, Rob	10623030107	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fields, Brody	10623030108	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

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Uniforms-Lys, Damian	10623030110	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mauldin, Mark	10623030111	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Niemynsi, Doug	10623030115	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Olson, Rick	10623030116	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Prange, Ross	10623030118	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith, Travis	10623030119	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Stooks, Craig	10623030120	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Baker, Mark	10623030123	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Brown, Dennis	10623030125	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Bushman, James	10623030126	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Curry, Robert	10623030127	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Edwards, David	10623030129	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fields, Zach	10623030130	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fournier, Nick	10623030131	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hlavack, Evan	10623030132	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Huddleston, Michael	10623030133	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Horstman, Stephen	10623030134	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-King, Jeremiah	10623030135	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kuykendall, Jeff	10623030136	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Litchfield, Ron	10623030137	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McFadden, Mike	10623030138	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Nolan, Jason	10623030139	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Pruitt, Rob	10623030142	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Seets, JW	10623030143	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tucker, Mike	10623030144	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Barmum, Josh	10623030146	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Blum, Rodney	10623030148	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cruz, Steve	10623030150	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cunningham, Cody	10623030151	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Dibble, Gordon	10623030152	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Eckle, Kellan	10623030153	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Ferris, Ryan	10623030154	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kirk, Jason	10623030155	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-Kontz, Mike	10623030156	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Loperman, Keith	10623030157	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mazon, Josh	10623030158	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mazzella, Marc	10623030159	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McFadden, Matt	10623030160	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

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	Account	Actual	Current Period			Actual	Year To Date		
			Budget	Variance	%		Budget	Variance	%
Uniforms-Croft, Adam	10623030161	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Parra, Payton	10623030164	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Pena, Chris	10623030165	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Poliakon, Brett	10623030166	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Postula, Justin	10623030167	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Postula, Karl	10623030168	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Reyes, Adam	10623030169	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Ryan, Keith	10623030171	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Sheldon, Wes	10623030172	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Sims, Mike	10623030173	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Wittenberg, Dave	10623030174	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Jones, Shaun	10623030175	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Perkins, Shane	10623030176	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Wagner, Adam	10623030177	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Butler, Jason	10623030179	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Turner, Kenny	10623030181	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Trask, Ryan	10623030182	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Runo, Kyle	10623030183	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Brunk, Jake	10623030184	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Mayhall, Matt	10623030186	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Cox, Phillip	10623030187	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms- Apolinar, Jon	10623030188	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Buchanan, Ben	10623030189	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-Bulter, Scott	10623030190	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Buntin, Darrell	10623030191	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Copenhaver, Doug	10623030192	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Davidson, Glenn	10623030194	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Douglas, Ren	10623030195	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Gallman, Timothy	10623030196	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Ginn, Eric	10623030197	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Guzzo, Nick	10623030200	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Ingrao, Jory	10623030201	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Jacobson, Terry	10623030202	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Lynch, Peter	10623030204	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Muniz, Tom Jr.	10623030206	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Nelson, Mike	10623030207	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Rendl, Bob	10623030209	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Roberts, Jerry	10623030210	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Uniforms-Roche, Ben	10623030211	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Schuster, Alan	10623030213	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Snyder, Tim	10623030214	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-Stewart, Jeff	10623030215	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tarver, Shawn	10623030216	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms- Zazueta, Rob	10623030217	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McCarty Dan	10623030218	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Butterfield, Jesse	10623030220	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Rafters, Cody	10623030221	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-Weiland, Kayleen	10623030222	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Burch, Caden	10623030223	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hall, Jace	10623030224	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith Russell	10623030225	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McGuire, Thaddeus	10623030226	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Rocha, Edgar	10623030227	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Thompson, Jake	10623030228	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Vanatta, Justin	10623030229	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hallawell, Nate	10623030230	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Tillich, Tim	10623030231	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Hutchison, Ethan	10623030232	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Gillhan, Jim	10623030233	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Moore, Aaron	10623030234	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Harper, Leslie	10623030235	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Perez, Tony	10623030237	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms,Gray, JT	10623030238	0.00	0.00	0.00	0.0	17.34	450.00	432.66	96.1
Uniforms-DeChame, Zachary	10623030239	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-McIntire, Jacob	10623030240	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Redfern, Joshuah	10623030241	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Smith, Jacob	10623030242	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Basurto, Leo	10623030251	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Feddema, John	10623030300	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Operations - Honor Guard	10623030540	80.15	0.00	(80.15)	0.0	80.15	4,000.00	3,919.85	98.0
Uniforms - Training	10623035000	0.00	0.00	0.00	0.0	705.08	4,200.00	3,494.92	83.2
Uniforms-Parra Dustin	10623035105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Jimenez, Valentin	10623035108	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Merrill, Erik	10623035205	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Communications	10623041000	0.00	0.00	0.00	0.0	224.62	2,000.00	1,775.38	88.8
Uniforms-Frazier, Tony	10623041101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Uniforms-Legge, David	10623041102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Freeman, Michael	10623041103	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Van Tuyl, Jonah	10623041104	0.00	0.00	0.00	0.0	37.07	450.00	412.93	91.8
Uniforms-Overmyer, Titus	10623041105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Facilities Maintenance	10623043000	0.00	0.00	0.00	0.0	43.36	1,000.00	956.64	95.7
Uniforms-Crossman, Eric	10623043101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Deering, Andrew	10623043102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Fleet Maintenance	10623048000	0.00	0.00	0.00	0.0	293.89	2,750.00	2,456.11	89.3
Uniforms-Scaife, Domenic	10623048100	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Beck, David	10623048102	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Kohler, Travis	10623048105	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Peckman, Chris	10623048107	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms-Burch, Bryten	10623048108	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms/Warehouse	10623049000	0.00	0.00	0.00	0.0	0.00	1,250.00	1,250.00	100.0
Uniforms - Trujillo, Erik	10623049101	0.00	0.00	0.00	0.0	0.00	450.00	450.00	100.0
Uniforms - Rorick - Norm	10623049102	0.00	0.00	0.00	0.0	0.00	225.00	225.00	100.0
Protective Clothing	10623130000	47,169.92	0.00	(47,169.92)	0.0	69,108.78	123,510.00	54,401.22	44.0
Station Boots	10623130100	220.51	0.00	(220.51)	0.0	15,451.63	18,300.00	2,848.37	15.6
Library Reference Materials / Admin	10624010000	0.00	0.00	0.00	0.0	0.00	2,764.00	2,764.00	100.0
Operations Supplies/Routine	10624030000	47.40	0.00	(47.40)	0.0	453.38	5,550.00	5,096.62	91.8
Library Reference Materials/Tr Ctr	10624035000	0.00	0.00	0.00	0.0	1,603.82	6,450.00	4,846.18	75.1
Communications Supplies / Routine	10624041000	0.00	0.00	0.00	0.0	215.72	1,000.00	784.28	78.4
Facilities Maint Supplies/Routine	10624043000	0.00	0.00	0.00	0.0	28.00	530.00	502.00	94.7
Supplies/Prevention	10624220000	1,290.26	0.00	(1,290.26)	0.0	1,614.53	2,840.00	1,225.47	43.2
Supplies / Fleet Maintenance	10624248000	798.07	0.00	(798.07)	0.0	10,029.96	12,000.00	1,970.04	16.4
Supplies / Warehouse	10624249000	81.67	0.00	(81.67)	0.0	1,623.36	6,000.00	4,376.64	72.9
Library Reference Materials/Prevention	10624320000	0.00	0.00	0.00	0.0	1,115.11	2,960.00	1,844.89	62.3
Pub Ed/School Ed/Prevention	10624520000	25.00	0.00	(25.00)	0.0	7,195.05	12,015.00	4,819.95	40.1
Public Education/EMS	10624530000	0.00	0.00	0.00	0.0	102.30	2,500.00	2,397.70	95.9
Supplies-Warehouse Purchasing Group	10624549000	13,673.67	0.00	(13,673.67)	0.0	153,353.53	200,000.00	46,646.47	23.3
PAWUIC Defensiblw Space Grant	10624920010	0.00	0.00	0.00	0.0	0.00	24,000.00	24,000.00	100.0
Vehicle Maint (Routine)	10625048000	17,797.95	0.00	(17,797.95)	0.0	83,383.15	150,000.00	66,616.85	44.4
Vehicle Maint (Special Prjcts)	10625148000	434.23	0.00	(434.23)	0.0	4,490.77	6,500.00	2,009.23	30.9
FF Equipment Maintenance	10626048000	5,032.19	0.00	(5,032.19)	0.0	11,675.37	24,500.00	12,824.63	52.3
SCBA Supplies & Maint	10626348000	31.51	0.00	(31.51)	0.0	6,681.37	21,500.00	14,818.63	68.9
Tire Replacement	10626548000	4,601.42	0.00	(4,601.42)	0.0	24,855.00	50,000.00	25,145.00	50.3
Tire Repair	10626648000	686.36	0.00	(686.36)	0.0	2,528.76	4,000.00	1,471.24	36.8
Building Maint Supplies	10627043001	552.71	0.00	(552.71)	0.0	9,258.05	20,500.00	11,241.95	54.8

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Building Maint Supplies/Prevention	10627043002	0.00	0.00	0.00	0.0	585.96	2,500.00	1,914.04	76.6
Building Maint Supplies-Administration	10627043011	125.00	0.00	(125.00)	0.0	7,185.29	7,000.00	(185.29)	(2.6)
Building Maint Supplies/CARTA	10627043035	697.72	0.00	(697.72)	0.0	15,809.78	13,500.00	(2,309.78)	(17.1)
Building Maint Supplies/Comm Building	10627043041	0.00	0.00	0.00	0.0	443.65	4,000.00	3,556.35	88.9
Building Maint Supplies/Maint Facility	10627043048	165.00	0.00	(165.00)	0.0	4,489.82	5,000.00	510.18	10.2
Building Maint Supplies/Warehouse	10627043049	7.84	0.00	(7.84)	0.0	3,419.02	5,000.00	1,580.98	31.6
Building Maint Supplies/Sta 50	10627043050	12.78	0.00	(12.78)	0.0	1,693.95	4,000.00	2,306.05	57.7
Building Maint Supplies/Sta 51	10627043051	0.00	0.00	0.00	0.0	601.22	5,600.00	4,998.78	89.3
Building Maint Supplies/Sta 52	10627043052	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Building Maint Supplies/Sta 53	10627043053	0.00	0.00	0.00	0.0	1,774.80	5,000.00	3,225.20	64.5
Building Maint Supplies/Sta 54	10627043054	39.35	0.00	(39.35)	0.0	1,456.63	5,000.00	3,543.37	70.9
Building Maint Supplies/Sta 56	10627043056	0.00	0.00	0.00	0.0	253.63	2,000.00	1,746.37	87.3
Building Maint Supplies/Sta 57	10627043057	0.00	0.00	0.00	0.0	562.62	5,000.00	4,437.38	88.7
Building Maint Supplies/Sta 58	10627043058	0.00	0.00	0.00	0.0	673.92	5,000.00	4,326.08	86.5
Building Maint Supplies/Sta 59	10627043059	0.00	0.00	0.00	0.0	2,792.31	5,000.00	2,207.69	44.2
Building Maint Supplies - Station 61	10627043061	355.70	0.00	(355.70)	0.0	6,373.84	9,000.00	2,626.16	29.2
Building Maint Supplies - Station 62	10627043062	0.00	0.00	0.00	0.0	1,670.42	5,000.00	3,329.58	66.6
Building Maint Supplies - Station 63	10627043063	0.00	0.00	0.00	0.0	1,714.70	5,000.00	3,285.30	65.7
Building Maint Supplies- Large Projects	10627043100	6,250.61	0.00	(6,250.61)	0.0	74,791.03	112,500.00	37,708.97	33.5
Furniture & Fixture Replacement	10627143000	0.00	0.00	0.00	0.0	15,964.00	29,200.00	13,236.00	45.3
Furniture & Fixtures / Warehouse	10627149000	0.00	0.00	0.00	0.0	3,690.58	2,500.00	(1,190.58)	(47.6)
Janitorial / All Stations	10627249000	1,937.54	0.00	(1,937.54)	0.0	24,276.52	27,500.00	3,223.48	11.7
Station Supplies-All Stations	10627349000	0.00	0.00	0.00	0.0	8,313.46	5,500.00	(2,813.46)	(51.2)
Site / Equip Maint Supplies / Comm	10627441000	564.81	0.00	(564.81)	0.0	7,704.09	25,000.00	17,295.91	69.2
Radio/Pager Maintenance	10628041000	793.13	0.00	(793.13)	0.0	32,273.56	99,500.00	67,226.44	67.6
Supplies for Outside Agency Work	10628141000	0.00	0.00	0.00	0.0	0.00	10,000.00	10,000.00	100.0
Supplies for Outside Agency Work	10628148000	690.45	0.00	(690.45)	0.0	1,779.85	24,000.00	22,220.15	92.6
Batteries / Communications	10628841000	0.00	0.00	0.00	0.0	0.00	150.00	150.00	100.0
Batteries/ All Stations	10628849000	0.00	0.00	0.00	0.0	2,196.86	3,170.00	973.14	30.7
Firefighter Equipment Replacement	10628930000	(45,429.40)	0.00	45,429.40	0.0	99,372.13	47,050.00	(52,322.13)	(111.2)
Firefighting Equipment New Purchases	10629030000	0.00	0.00	0.00	0.0	11,815.67	40,000.00	28,184.33	70.5
Haz-Mat Equipment	10629130000	295.00	0.00	(295.00)	0.0	8,927.98	9,000.00	72.02	0.8
Comm/Radio Technician Equipment	10629241000	1,064.54	0.00	(1,064.54)	0.0	3,367.27	6,750.00	3,382.73	50.1
Technical Rescue Equipment	10629330000	10,391.50	0.00	(10,391.50)	0.0	14,208.73	14,000.00	(208.73)	(1.5)
Drone Program	10629430000	0.00	0.00	0.00	0.0	4,541.47	5,300.00	758.53	14.3
Wildland Equipment Replacement	10629530000	0.00	0.00	0.00	0.0	2,185.64	5,000.00	2,814.36	56.3
CARTA Equipment/ Prop Supplies	10629635000	0.00	0.00	0.00	0.0	14,186.36	32,000.00	17,813.64	55.7
Exercise Equipment - Ops	10629730000	0.00	0.00	0.00	0.0	7,535.41	10,000.00	2,464.59	24.6

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CAFMA-Central Arizona Fire and Medical
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Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Small Tools/Facilities Maintenance	10630043000	76.20	0.00	(76.20)	0.0	10,765.91	11,500.00	734.09	6.4
Small Tools / Maintenance	10630048000	161.90	0.00	(161.90)	0.0	4,413.55	9,000.00	4,586.45	51.0
Small Tools / Warehouse	10630049000	61.14	0.00	(61.14)	0.0	854.51	900.00	45.49	5.1
Safety Equip & Supplies/Warehouse	10631049000	0.00	0.00	0.00	0.0	1,160.95	750.00	(410.95)	(54.8)
Total Supply Expenses		\$106,685.99	\$0.00	\$(106,685.99)	0.0 %	\$1,378,768.32	\$2,279,767.00	\$900,998.68	39.5 %
<u>Service Expenses</u>									
Audit & Accounting	10640010000	\$0.00	\$0.00	\$0.00	0.0%	\$29,742.50	\$36,000.00	\$6,257.50	17.4%
Other Prof Services/Admin	10640510000	891.45	0.00	(891.45)	0.0	36,288.45	44,600.00	8,311.55	18.6
Other Prof Services/Ops	10640530000	672.02	0.00	(672.02)	0.0	29,580.41	47,951.00	18,370.59	38.3
Other Prof Services/Comm	10640541000	1,875.00	0.00	(1,875.00)	0.0	23,756.16	81,500.00	57,743.84	70.9
Other Prof Services/Facilities	10640543000	1,106.21	0.00	(1,106.21)	0.0	30,851.67	44,450.00	13,598.33	30.6
Legal Services - Routine	10641010000	0.00	0.00	0.00	0.0	18,216.50	70,000.00	51,783.50	74.0
Legal Services-Non Routine	10641010600	0.00	0.00	0.00	0.0	0.00	7,500.00	7,500.00	100.0
Legal Services - CON Legal & Consulting	10641010605	0.00	0.00	0.00	0.0	10,000.00	0.00	(10,000.00)	0.0
Mental Health	10641510000	0.00	0.00	0.00	0.0	21,350.00	45,900.00	24,550.00	53.5
Employee Health / Exams/Ops	10641530000	0.00	0.00	0.00	0.0	3,793.72	64,844.00	61,050.28	94.1
Employee Assistance Program	10642010000	100.00	0.00	(100.00)	0.0	3,828.00	9,200.00	5,372.00	58.4
Dispatch Services/Ops	10642530000	40,835.88	0.00	(40,835.88)	0.0	395,778.12	648,899.00	253,120.88	39.0
Communications/Admin	10643010000	0.00	0.00	0.00	0.0	142.81	0.00	(142.81)	0.0
Communications	10643041000	8,901.61	0.00	(8,901.61)	0.0	77,220.81	91,700.00	14,479.19	15.8
Postage/Admin	10643510000	0.00	0.00	0.00	0.0	2,246.17	5,000.00	2,753.83	55.1
Shipping / Warehouse	10643549000	44.77	0.00	(44.77)	0.0	551.04	1,750.00	1,198.96	68.5
Fire Board Expenses	10644110000	185.56	0.00	(185.56)	0.0	244.41	500.00	255.59	51.1
Off District Expenses	10644231000	2,024.34	0.00	(2,024.34)	0.0	98,624.22	20,000.00	(78,624.22)	(393.1)
Newspaper Advertising	10647010000	95.00	0.00	(95.00)	0.0	1,200.00	4,000.00	2,800.00	70.0
Outside Duplication & Printing / Admin	10649010000	0.00	0.00	0.00	0.0	451.94	1,750.00	1,298.06	74.2
Outside Dupl & Printing/Prevention	10649020000	122.41	0.00	(122.41)	0.0	375.17	1,400.00	1,024.83	73.2
Outside Dupl & Printing/Ops	10649030000	0.00	0.00	0.00	0.0	1,001.37	2,550.00	1,548.63	60.7
Insurance	10650010000	32,943.00	0.00	(32,943.00)	0.0	147,959.50	145,000.00	(2,959.50)	(2.0)
Cable TV	10650843000	128.07	0.00	(128.07)	0.0	1,398.27	1,575.00	176.73	11.2
Electric	10651043000	9,938.85	0.00	(9,938.85)	0.0	130,433.77	168,973.00	38,539.23	22.8
Sanitation Charge - Health/Medical Waste	10651230000	0.00	0.00	0.00	0.0	537.96	1,000.00	462.04	46.2
Sanitation	10651243000	651.63	0.00	(651.63)	0.0	6,301.00	9,260.00	2,959.00	32.0
Natural Gas	10652043000	2,484.84	0.00	(2,484.84)	0.0	16,043.55	22,150.00	6,106.45	27.6
LPG	10653043000	31.27	0.00	(31.27)	0.0	31.27	32,725.00	32,693.73	99.9
Pest Control	10653543000	410.00	0.00	(410.00)	0.0	3,395.00	5,000.00	1,605.00	32.1
Water/Sewer	10654043000	825.04	0.00	(825.04)	0.0	18,098.11	20,940.00	2,841.89	13.6

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Hydrant Maintenance	10655130000	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0
Repair & Maint Equip/Admin	10658010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/ Prevention	10658020000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/Ops	10658030000	0.00	0.00	0.00	0.0	26,418.64	20,105.00	(6,313.64)	(31.4)
Outside Repair Equip/ CARTA	10658035000	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Outside Repair Equip/Fac Maint	10658043000	185.00	0.00	(185.00)	0.0	549.72	2,700.00	2,150.28	79.6
Outside Repair/Veh Maint Equip	10658048000	11.19	0.00	(11.19)	0.0	14,253.40	15,000.00	746.60	5.0
EMS Training	10658735000	0.00	0.00	0.00	0.0	1,360.12	3,110.00	1,749.88	56.3
CARTA Training Classes	10658835000	0.00	0.00	0.00	0.0	8,305.74	15,700.00	7,394.26	47.1
Training & Travel/Admin	10659010000	0.00	0.00	0.00	0.0	3,322.76	19,300.00	15,977.24	82.8
Training & Travel/Prevention	10659020000	0.00	0.00	0.00	0.0	6,120.27	9,600.00	3,479.73	36.2
Training & Travel/OPS	10659030000	413.05	0.00	(413.05)	0.0	25,049.91	46,105.00	21,055.09	45.7
Traning & Travel Conference-Honor Guard	10659030540	0.00	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
Training & Travel - Pipes and Drums	10659030541	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Training & Travel/CARTA	10659035000	268.00	0.00	(268.00)	0.0	6,487.58	31,900.00	25,412.42	79.7
Training & Travel/Communications	10659041000	0.00	0.00	0.00	0.0	1,462.52	6,500.00	5,037.48	77.5
Travel & Training / Fleet Maintenance	10659048000	0.00	0.00	0.00	0.0	13.98	4,000.00	3,986.02	99.7
Travel & Training / Warehouse	10659049000	0.00	0.00	0.00	0.0	599.50	1,500.00	900.50	60.0
Books & Subscriptions / Training Center/	10659135035	0.00	0.00	0.00	0.0	0.00	1,050.00	1,050.00	100.0
ACLS Upgrade	10659335000	0.00	0.00	0.00	0.0	16,900.00	21,930.00	5,030.00	22.9
College - Upper and Lower Division	10659435000	76.00	0.00	(76.00)	0.0	6,061.60	20,000.00	13,938.40	69.7
Awards / Admin	10659510000	21.92	0.00	(21.92)	0.0	21.92	6,200.00	6,178.08	99.6
Awards / Ops	10659530000	164.01	0.00	(164.01)	0.0	1,826.17	6,375.00	4,548.83	71.4
Dues / Admin	10660010000	310.00	0.00	(310.00)	0.0	4,144.00	7,635.00	3,491.00	45.7
Dues/Prevention	10660020000	0.00	0.00	0.00	0.0	661.53	1,492.00	830.47	55.7
Dues/Operations	10660030000	0.00	0.00	0.00	0.0	260.00	4,400.00	4,140.00	94.1
Dues/CARTA	10660035000	0.00	0.00	0.00	0.0	0.00	1,635.00	1,635.00	100.0
Dues/Warehouse	10660049000	0.00	0.00	0.00	0.0	129.92	200.00	70.08	35.0
Misc/Admin	10661010000	247.51	0.00	(247.51)	0.0	4,560.12	2,000.00	(2,560.12)	(128.0)
Misc/Prevention	10661020000	332.45	0.00	(332.45)	0.0	909.57	2,880.00	1,970.43	68.4
Misc/Operations	10661030000	0.00	0.00	0.00	0.0	2,035.77	0.00	(2,035.77)	0.0
Misc/Operations - Routine	10661030490	0.00	0.00	0.00	0.0	0.00	2,250.00	2,250.00	100.0
Misc/Operations - Fire Rehab	10661030491	0.00	0.00	0.00	0.0	429.81	2,250.00	1,820.19	80.9
Misc/Operations	10661030492	0.00	0.00	0.00	0.0	24.00	550.00	526.00	95.6
Misc/Promotional Testing	10661030494	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Misc/Captain Promotional Testing	10661030496	0.00	0.00	0.00	0.0	0.00	1,200.00	1,200.00	100.0
Misc/Firefighter Recruitment Supplies	10661030498	0.00	0.00	0.00	0.0	0.00	200.00	200.00	100.0
Contract Services / Comm & IT	10663041000	0.00	0.00	0.00	0.0	7,251.21	8,400.00	1,148.79	13.7

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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

Account	Current Period				Year To Date			
	Actual	Budget	Variance	%	Actual	Budget	Variance	%
	\$106,296.08	\$0.00	\$(106,296.08)	0.0 %	\$1,248,601.66	\$1,914,284.00	\$665,682.34	34.8 %
10772043000	\$9,680.72	\$0.00	\$(9,680.72)	0.0%	\$380,405.82	\$436,500.00	\$56,094.18	12.9%
10773030000	926.69	0.00	(926.69)	0.0	996,600.16	1,650,000.00	653,399.84	39.6
10773030100	0.00	0.00	0.00	0.0	1,392.49	0.00	(1,392.49)	0.0
10773035000	7.59	0.00	(7.59)	0.0	74,852.39	76,081.00	1,228.61	1.6
10773041000	0.00	0.00	0.00	0.0	0.00	76,800.00	76,800.00	100.0
10773043000	0.00	0.00	0.00	0.0	41,522.37	47,710.00	6,187.63	13.0
10773048000	395.97	0.00	(395.97)	0.0	45,044.78	47,710.00	2,665.22	5.6
10773049000	0.00	0.00	0.00	0.0	70,404.95	75,272.00	4,867.05	6.5
10774020000	0.00	0.00	0.00	0.0	0.00	41,600.00	41,600.00	100.0
10774030000	24,538.25	0.00	(24,538.25)	0.0	1,199,906.87	90,081.00	(1,109,825.87)	(1232.0)
10775041000	17,107.26	0.00	(17,107.26)	0.0	80,350.79	230,000.00	149,649.21	65.1
	\$52,656.48	\$0.00	\$(52,656.48)	0.0 %	\$2,890,480.62	\$2,771,754.00	\$(118,726.62)	(4.3)%
	\$1,967,561.36		\$(1,967,561.36)		\$22,917,393.83	\$27,808,084.00	\$4,890,690.17	17.6%
	\$(1,318,879.92)	\$0.00	\$(1,318,879.92)	0.0%	\$(1,846,544.77)	\$(2,073,602.00)	\$227,057.23	10.9%
10780010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$(107,834.00)	\$107,834.00	100.0%
10780020000	0.00	0.00	0.00	0.0	0.00	(29,129.00)	29,129.00	100.0
10780030000	0.00	0.00	0.00	0.0	0.00	(901,802.00)	901,802.00	100.0
10780035000	0.00	0.00	0.00	0.0	0.00	(26,099.00)	26,099.00	100.0
10780041000	0.00	0.00	0.00	0.0	0.00	(59,752.00)	59,752.00	100.0
10780043000	0.00	0.00	0.00	0.0	0.00	(37,572.00)	37,572.00	100.0
10780049000	0.00	0.00	0.00	0.0	0.00	(25,734.00)	25,734.00	100.0
	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$(1,187,922.00)	\$1,187,922.00	100.0 %
	\$(1,318,879.92)	\$0.00	\$(1,318,879.92)	0.0%	\$(1,846,544.77)	\$(3,261,524.00)	\$1,414,979.23	43.4%

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CAFMA-Central Arizona Fire and Medical

Balance Sheet

As of 4/30/2021

Assets

Current Assets

Cash with Yavapai County	\$4,961,155.47	
Capital Reserve Fund	5,821,571.04	
Accounts Receivable	792,054.81	
Misc. Receivables	92.76	
Retiree/Insurance Receivable	6,869.85	
Due from other govts	281,594.00	
Total Current Assets		\$11,863,337.93

Total Assets

\$11,863,337.93

Liabilities and Net Assets

Current Liabilities

Accounts Payable	\$543,402.36	
Accrued Payroll Expenses	571,937.85	
Credit Card Payable	(77,678.74)	
PSPRS Payable	(42,844.36)	
ASRS Payable	(2.10)	
Medical Insurance Withheld	3,048.00	
Dental Insurance Withheld	182.00	
Vision Insurance Withheld	22.29	
Supplemental Insurance Withheld	265.82	
PSPRDCRP-PSPRS DC	(4,951.55)	
Total Current Liabilities		\$993,381.57

Total Liabilities

\$993,381.57

Net Assets

Fund Balance	\$12,716,501.13	
Current Year Net Assets	(1,846,544.77)	
Total Net Assets		10,869,956.36
Total Liabilities and Net Assets		<u>\$11,863,337.93</u>

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY						\$6,281,133.16
1479	CD	1033420	04/01/21		756740945	Action Graphics - Cash Disbursement ACTGRA	-	112.92	6,281,020.24
1479	CD	1033427	04/01/21		756740946	American Express, Inc. - Cash Disbursement AMEEXP	-	19,499.81	6,261,520.43
1479	CD	1033536	04/01/21		756740953	American Fence Co, Inc - Cash Disbursement AMFECO	-	4,290.00	6,257,230.43
1479	CD	1033538	04/01/21		756740954	Anixter Inc - Cash Disbursement ANIXTE	-	10,397.26	6,246,833.17
1479	CD	1033544	04/01/21		756740955	APS - Cash Disbursement APS	-	2,406.33	6,244,426.84
1479	CD	1033552	04/01/21		756740956	Arizona Dept. of Public Safety - Cash Disbursement ARDEPU	-	5.00	6,244,421.84
1479	CD	1033554	04/01/21		756740957	Arizona Emergency Products - Cash Disbursement AREMPR	-	355.77	6,244,066.07
1479	CD	1033557	04/01/21		756740958	Best Pick Disposal, Inc - Cash Disbursement BEPIDI	-	453.63	6,243,612.44
1479	CD	1033566	04/01/21		756740959	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	5,840.18	6,237,772.26
1479	CD	1033574	04/01/21		756740960	B & W Fire Security Systems - Cash Disbursement BWFISE	-	90.00	6,237,682.26
1479	CD	1033577	04/01/21		756740961	Cable One Business - Cash Disbursement CABONE	-	31.20	6,237,651.06
1479	CD	1033579	04/01/21		756740962	CenturyLink - Cash Disbursement CENLIN	-	1,161.46	6,236,489.60
1479	CD	1033591	04/01/21		756740963	CenturyLink - Cash Disbursement CENLIN	-	30.35	6,236,459.25
1479	CD	1033593	04/01/21		756740964	Chase Bank - Cash Disbursement CHASE	-	3,854.79	6,232,604.46
1479	CD	1033613	04/01/21		756740966	Chase Bank - Cash Disbursement CHASE	-	699,557.49	5,533,046.97
1479	CD	1033643	04/01/21		756740968	City of Prescott - Cash Disbursement CITPRE	-	40,835.88	5,492,211.09
1479	CD	1033645	04/01/21		756740969	City of Prescott - Cash Disbursement CITPRE	-	240.51	5,491,970.58
1479	CD	1033647	04/01/21		756740970	Crew Boss - Cash Disbursement CREBOS	-	1,796.66	5,490,173.92
1479	CD	1033650	04/01/21		756740971	Cummins Rocky Mountain LLC - Cash Disbursement CUROMO	-	1,828.00	5,488,345.92
1479	CD	1033657	04/01/21		756740972	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	1,663.50	5,486,682.42
1479	CD	1033665	04/01/21		756740973	Enerspect Medical Solutions - Cash Disbursement ENMESO	-	795.14	5,485,887.28
1479	CD	1033669	04/01/21		756740974	Envir. Syst. Research Inst Inc - Cash Disbursement ESRI	-	7,096.70	5,478,790.58
1479	CD	1033672	04/01/21		756740975	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	55.53	5,478,735.05
1479	CD	1033677	04/01/21		756740976	FASTENAL - Cash Disbursement FASTEN	-	455.06	5,478,279.99
1479	CD	1033680	04/01/21		756740977	Freightliner of AZ, LLC - Cash Disbursement FROFAR	-	1,368.31	5,476,911.68
1479	CD	1033692	04/01/21		756740978	Galpin Ford, Inc. - Cash Disbursement GALFOR	-	745.93	5,476,165.75
1479	CD	1033699	04/01/21		756740979	Globalstar - Cash Disbursement GLOBAL	-	231.04	5,475,934.71
1479	CD	1033701	04/01/21		756740980	Michael M. Golightly & Assoc - Cash Disbursement GOLMIC	-	1,534.79	5,474,399.92
1479	CD	1033704	04/01/21		756740981	W.W. Grainger, Inc - Cash Disbursement GRAING	-	19.50	5,474,380.42
1479	CD	1033707	04/01/21		756740982	KAIROS Health Arizona, Inc - Cash Disbursement KAIROS	-	158,789.85	5,315,590.57
1479	CD	1033722	04/01/21		756740983	Nationwide Retirement Solution - Cash Disbursement NARESO	-	3,571.33	5,312,019.24
1479	CD	1033724	04/01/21		756740984	NFP Property and Casualty - Cash Disbursement NFPPRO	-	32,610.00	5,279,409.24
1479	CD	1033726	04/01/21		756740985	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	410.00	5,278,999.24
1479	CD	1033728	04/01/21		756740986	YAVAPAI COUNTY FAIR - Cash Disbursement ONETIM	-	160.00	5,278,839.24
1479	CD	1033730	04/01/21		756740987	Paymaster Checkwriter Co. - Cash Disbursement PAYCHE	-	575.45	5,278,263.79

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1479	CD	1033734	04/01/21		756740988	Purple Sage Embroidery & Award - Cash Disbursement PUSAEM	\$-	\$100.99	\$5,278,162.80
1479	CD	1033737	04/01/21		756740989	Restored By Faith LLC - Cash Disbursement REBYFA	-	660.00	5,277,502.80
1479	CD	1033741	04/01/21		756740990	RWC Group - Cash Disbursement RWCINT	-	132.03	5,277,370.77
1479	CD	1033745	04/01/21		756740991	Sandcastle Counseling, Inc - Cash Disbursement SANCOU	-	100.00	5,277,270.77
1479	CD	1033747	04/01/21		756740992	Securis Insurance Pool, Inc - Cash Disbursement SEINPO	-	164,201.00	5,113,069.77
1479	CD	1033749	04/01/21		756740993	Sherwin Williams Company - Cash Disbursement SHEWIL	-	240.08	5,112,829.69
1479	CD	1033754	04/01/21		756740994	Besonson Tools LLC - Cash Disbursement SNONTO	-	102.99	5,112,726.70
1479	CD	1033757	04/01/21		756740995	Spingola, Deborah - Cash Disbursement SPIDEB	-	300.00	5,112,426.70
1479	CD	1033759	04/01/21		756740996	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	-	907.69	5,111,519.01
1479	CD	1033768	04/01/21		756740997	The Hike Shack - Cash Disbursement THHISH	-	43.64	5,111,475.37
1479	CD	1033771	04/01/21		756740998	Town of Prescott Valley - Cash Disbursement TOPRVA	-	86.46	5,111,388.91
1479	CD	1033773	04/01/21		756740999	Turbo & Electric Sales & Svc - Cash Disbursement TUELSA	-	1,388.77	5,110,000.14
1479	CD	1033776	04/01/21		756741000	Unisource Energy Services - Cash Disbursement UNENSE	-	1,730.66	5,108,269.48
1479	CD	1033786	04/01/21		756741001	United Disposal, Inc - Cash Disbursement UNIDIS	-	198.00	5,108,071.48
1479	CD	1033788	04/01/21		756741002	US Bank Voyager Fleet Systems - Cash Disbursement VOFLSY	-	12,852.63	5,095,218.85
1479	CD	1033790	04/01/21		756741003	W.W. Williams Company LLC - Cash Disbursement WWWILL	-	552.14	5,094,666.71
1479	CD	1033622	04/01/21		DIR.DEP.PPE.3.27.2	Chase Bank - PR - DIRECT DEPOSIT PPE 3-27-21	318,359.63	-	5,413,026.34
1475	PR	1029385	04/06/21		18939	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,801.45	5,410,224.89
1475	PR	1029411	04/06/21		18940	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,593.80	5,408,631.09
1475	PR	1029434	04/06/21		18941	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,192.47	5,406,438.62
1475	PR	1029455	04/06/21		18942	Balsitis, Carolyn B. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	891.06	5,405,547.56
1475	PR	1029478	04/06/21		18943	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,998.92	5,403,548.64
1475	PR	1029505	04/06/21		18944	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,139.04	5,402,409.60
1475	PR	1029525	04/06/21		18945	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,068.88	5,400,340.72
1475	PR	1029547	04/06/21		18946	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,659.77	5,398,680.95
1475	PR	1029571	04/06/21		18947	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,082.39	5,396,598.56
1475	PR	1029593	04/06/21		18948	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,710.87	5,393,887.69
1475	PR	1029616	04/06/21		18949	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,759.88	5,392,127.81
1475	PR	1029642	04/06/21		18950	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,758.77	5,388,369.04

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1475	PR	1029665	04/06/21		18951	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	\$-	\$2,354.36	\$5,386,014.68
1475	PR	1029688	04/06/21		18952	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,800.93	5,384,213.75
1475	PR	1029713	04/06/21		18953	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,517.02	5,381,696.73
1475	PR	1029737	04/06/21		18954	Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,174.05	5,380,522.68
1475	PR	1029764	04/06/21		18955	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,444.77	5,379,077.91
1475	PR	1029786	04/06/21		18956	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	908.32	5,378,169.59
1475	PR	1029808	04/06/21		18957	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,692.46	5,375,477.13
1475	PR	1029831	04/06/21		18958	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,864.53	5,373,612.60
1475	PR	1029851	04/06/21		18959	Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,751.15	5,371,861.45
1475	PR	1029880	04/06/21		18960	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,175.11	5,370,686.34
1475	PR	1029901	04/06/21		18961	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,564.21	5,367,122.13
1475	PR	1029925	04/06/21		18962	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,203.62	5,365,918.51
1475	PR	1029944	04/06/21		18963	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,508.96	5,362,409.55
1475	PR	1029968	04/06/21		18964	Clark, Shelly - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,048.48	5,361,361.07
1475	PR	1029994	04/06/21		18965	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,362.38	5,359,998.69
1475	PR	1030018	04/06/21		18966	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,759.37	5,358,239.32
1475	PR	1030040	04/06/21		18967	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,944.39	5,355,294.93
1475	PR	1030063	04/06/21		18968	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,389.74	5,353,905.19
1475	PR	1030085	04/06/21		18969	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,777.30	5,352,127.89
1475	PR	1030107	04/06/21		18970	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,639.05	5,350,488.84
1475	PR	1030130	04/06/21		18971	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,718.27	5,348,770.57
1475	PR	1030153	04/06/21		18972	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,222.30	5,346,548.27
1475	PR	1030177	04/06/21		18973	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,371.94	5,344,176.33
1475	PR	1030201	04/06/21		18974	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	4,389.00	5,339,787.33
1475	PR	1030224	04/06/21		18975	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	843.10	5,338,944.23

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1475	PR	1030248	04/06/21		18976	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	\$-	\$808.98	\$5,338,135.25
1475	PR	1030274	04/06/21		18977	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,228.79	5,336,906.46
1475	PR	1030299	04/06/21		18978	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,725.57	5,335,180.89
1475	PR	1030323	04/06/21		18979	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,305.66	5,332,875.23
1475	PR	1030348	04/06/21		18980	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,030.56	5,330,844.67
1475	PR	1030370	04/06/21		18981	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,842.67	5,329,002.00
1475	PR	1030395	04/06/21		18982	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,552.95	5,327,449.05
1475	PR	1030418	04/06/21		18983	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,408.30	5,325,040.75
1475	PR	1030443	04/06/21		18984	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,591.86	5,323,448.89
1475	PR	1030466	04/06/21		18985	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,316.15	5,321,132.74
1475	PR	1030486	04/06/21		18986	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,984.19	5,318,148.55
1475	PR	1030513	04/06/21		18987	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,374.91	5,316,773.64
1475	PR	1030535	04/06/21		18988	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,925.21	5,313,848.43
1475	PR	1030559	04/06/21		18989	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,005.57	5,310,842.86
1475	PR	1030588	04/06/21		18990	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,014.48	5,308,828.38
1475	PR	1030609	04/06/21		18991	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,034.91	5,307,793.47
1475	PR	1030631	04/06/21		18992	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,533.48	5,304,259.99
1475	PR	1030652	04/06/21		18993	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,495.52	5,302,764.47
1475	PR	1030675	04/06/21		18994	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,826.93	5,298,937.54
1475	PR	1030696	04/06/21		18995	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,172.46	5,297,765.08
1475	PR	1030715	04/06/21		18996	Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,019.36	5,296,745.72
1475	PR	1030739	04/06/21		18997	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,016.68	5,295,729.04
1475	PR	1030763	04/06/21		18998	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,856.77	5,293,872.27
1475	PR	1030788	04/06/21		18999	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,879.50	5,291,992.77
1475	PR	1030810	04/06/21		19000	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	840.82	5,291,151.95
1475	PR	1030840	04/06/21		19001	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,313.48	5,289,838.47

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1475	PR	1030868	04/06/21		19002	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	\$-	\$1,268.19	\$5,288,570.28
1475	PR	1030894	04/06/21		19003	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,399.32	5,287,170.96
1475	PR	1030923	04/06/21		19004	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,328.04	5,284,842.92
1475	PR	1030946	04/06/21		19005	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,096.14	5,282,746.78
1475	PR	1030969	04/06/21		19006	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,695.13	5,280,051.65
1475	PR	1030991	04/06/21		19007	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,302.37	5,277,749.28
1475	PR	1031021	04/06/21		19008	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,592.30	5,276,156.98
1475	PR	1031039	04/06/21		19009	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,527.43	5,272,629.55
1475	PR	1031068	04/06/21		19010	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	6,200.78	5,266,428.77
1475	PR	1031091	04/06/21		19011	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	964.50	5,265,464.27
1475	PR	1031118	04/06/21		19012	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,671.39	5,263,792.88
1475	PR	1031143	04/06/21		19013	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,414.27	5,261,378.61
1475	PR	1031168	04/06/21		19014	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,795.59	5,259,583.02
1475	PR	1031188	04/06/21		19015	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,976.47	5,257,606.55
1475	PR	1031215	04/06/21		19016	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,109.82	5,254,496.73
1475	PR	1031240	04/06/21		19017	Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,181.10	5,253,315.63
1475	PR	1031263	04/06/21		19018	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,403.75	5,249,911.88
1475	PR	1031278	04/06/21		19019	Lambrecht, Marci J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,032.59	5,248,879.29
1475	PR	1031301	04/06/21		19020	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,075.23	5,245,804.06
1475	PR	1031326	04/06/21		19021	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,627.47	5,243,176.59
1475	PR	1031347	04/06/21		19022	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,106.03	5,241,070.56
1475	PR	1031375	04/06/21		19023	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,796.39	5,239,274.17
1475	PR	1031398	04/06/21		19024	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,461.41	5,237,812.76
1475	PR	1031423	04/06/21		19025	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,357.70	5,235,455.06
1475	PR	1031449	04/06/21		19026	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,605.90	5,232,849.16
1475	PR	1031470	04/06/21		19027	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,793.06	5,230,056.10

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1475	PR	1031491	04/06/21		19028	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	\$-	\$1,956.12	\$5,228,099.98
1475	PR	1031516	04/06/21		19029	Mazzeila, Marc A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,691.14	5,226,408.84
1475	PR	1031541	04/06/21		19030	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,513.75	5,224,895.09
1475	PR	1031564	04/06/21		19031	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,943.50	5,222,951.59
1475	PR	1031591	04/06/21		19032	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,378.21	5,221,573.38
1475	PR	1031618	04/06/21		19033	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,866.04	5,219,707.34
1475	PR	1031644	04/06/21		19034	McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,515.92	5,218,191.42
1475	PR	1031667	04/06/21		19035	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,221.70	5,216,969.72
1475	PR	1031690	04/06/21		19036	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,997.49	5,213,972.23
1475	PR	1031713	04/06/21		19037	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	898.08	5,213,074.15
1475	PR	1031735	04/06/21		19038	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,540.44	5,211,533.71
1475	PR	1031760	04/06/21		19039	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,230.36	5,210,303.35
1475	PR	1031788	04/06/21		19040	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,426.14	5,207,877.21
1475	PR	1031815	04/06/21		19041	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,066.63	5,205,810.58
1475	PR	1031843	04/06/21		19042	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	8,107.60	5,197,702.98
1475	PR	1031871	04/06/21		19043	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,909.63	5,195,793.35
1475	PR	1031898	04/06/21		19044	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,134.96	5,193,658.39
1475	PR	1031921	04/06/21		19045	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,299.09	5,192,359.30
1475	PR	1031941	04/06/21		19046	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,454.05	5,189,905.25
1475	PR	1031969	04/06/21		19047	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,606.47	5,188,298.78
1475	PR	1031988	04/06/21		19048	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,585.94	5,186,712.84
1475	PR	1032012	04/06/21		19049	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,568.14	5,185,144.70
1475	PR	1032042	04/06/21		19050	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,063.29	5,184,081.41
1475	PR	1032069	04/06/21		19051	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,117.40	5,182,964.01
1475	PR	1032094	04/06/21		19052	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,973.36	5,180,990.65

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1475	PR	1032119	04/06/21		19053	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	\$-	\$2,209.57	\$5,178,781.08
1475	PR	1032143	04/06/21		19054	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,059.97	5,175,721.11
1475	PR	1032165	04/06/21		19055	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,194.84	5,172,526.27
1475	PR	1032188	04/06/21		19056	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,151.82	5,170,374.45
1475	PR	1032209	04/06/21		19057	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,314.89	5,169,059.56
1475	PR	1032232	04/06/21		19058	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,336.71	5,167,722.85
1475	PR	1032256	04/06/21		19059	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	953.34	5,166,769.51
1475	PR	1032280	04/06/21		19060	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,653.50	5,163,116.01
1475	PR	1032306	04/06/21		19061	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,018.97	5,161,097.04
1475	PR	1032325	04/06/21		19062	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,074.24	5,159,022.80
1475	PR	1032352	04/06/21		19063	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,225.43	5,157,797.37
1475	PR	1032378	04/06/21		19064	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,724.29	5,155,073.08
1475	PR	1032390	04/06/21		19065	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	650.15	5,154,422.93
1475	PR	1032413	04/06/21		19066	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	3,062.52	5,151,360.41
1475	PR	1032444	04/06/21		19067	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,796.62	5,149,563.79
1475	PR	1032467	04/06/21		19068	Russell, Tessa M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,003.99	5,148,559.80
1475	PR	1032493	04/06/21		19069	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	906.68	5,147,653.12
1475	PR	1032515	04/06/21		19070	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,381.98	5,145,271.14
1475	PR	1032535	04/06/21		19071	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,367.15	5,142,903.99
1475	PR	1032556	04/06/21		19072	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,908.94	5,140,995.05
1475	PR	1032582	04/06/21		19073	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,513.17	5,139,481.88
1475	PR	1032603	04/06/21		19074	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	980.76	5,138,501.12
1475	PR	1032626	04/06/21		19075	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,006.97	5,137,494.15
1475	PR	1032651	04/06/21		19076	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	993.39	5,136,500.76
1475	PR	1032679	04/06/21		19077	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,642.87	5,134,857.89

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1475	PR	1032701	04/06/21		19078	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	\$-	\$2,252.37	\$5,132,605.52
1475	PR	1032725	04/06/21		19079	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,859.17	5,129,746.35
1475	PR	1032747	04/06/21		19080	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,730.20	5,128,016.15
1475	PR	1032775	04/06/21		19081	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,620.84	5,125,395.31
1475	PR	1032801	04/06/21		19082	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,427.98	5,123,967.33
1475	PR	1032819	04/06/21		19083	Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	644.61	5,123,322.72
1475	PR	1032842	04/06/21		19084	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,985.60	5,120,337.12
1475	PR	1032868	04/06/21		19085	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,063.01	5,118,274.11
1475	PR	1032897	04/06/21		19086	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,232.88	5,117,041.23
1475	PR	1032921	04/06/21		19087	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,005.91	5,115,035.32
1475	PR	1032946	04/06/21		19088	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,727.95	5,113,307.37
1475	PR	1032967	04/06/21		19089	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,881.59	5,111,425.78
1475	PR	1032993	04/06/21		19090	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,386.28	5,109,039.50
1475	PR	1033013	04/06/21		19091	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,573.14	5,106,466.36
1475	PR	1033039	04/06/21		19092	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,282.62	5,105,183.74
1475	PR	1033061	04/06/21		19093	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,201.00	5,103,982.74
1475	PR	1033087	04/06/21		19094	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,346.05	5,101,636.69
1475	PR	1033114	04/06/21		19095	Weiland, Kayleen R. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,329.34	5,100,307.35
1475	PR	1033134	04/06/21		19096	Welch-Cornell, Jaime - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	1,214.23	5,099,093.12
1475	PR	1033156	04/06/21		19097	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,034.57	5,097,058.55
1475	PR	1033183	04/06/21		19098	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 4/6/2021	-	2,391.84	5,094,666.71
1477	CR	1033232	04/08/21		1101028064	ELOY FIRE DISTRICT -	1,767.78	-	5,096,434.49
1477	CR	1033365	04/08/21		1199	Woodward, Valerie -	70.45	-	5,096,504.94
1477	CR	1033368	04/08/21		12442	PLANS REVIEW -	499.00	-	5,097,003.94
1477	CR	1033364	04/08/21		1311961361	RECORDS REQUEST -	22.00	-	5,097,025.94
1477	CR	1033362	04/08/21		14577	PLANS REVIEW -	204.00	-	5,097,229.94
1477	CR	1033367	04/08/21		14580	PLANS REVIEW -	306.00	-	5,097,535.94
1477	CR	1033366	04/08/21		14581	PLANS REVIEW -	306.00	-	5,097,841.94
1477	CR	1033378	04/08/21		14582	PLANS REVIEW -	182.00	-	5,098,023.94
1477	CR	1033352	04/08/21		2118	CORDES, GARY -	1,460.90	-	5,099,484.84

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1477	CR	1033233	04/08/21		213075	Bliss, Scott -	\$260.00	\$-	\$5,099,744.84
1477	CR	1033234	04/08/21		213075	CAMACHO, ALBERT -	260.00	-	5,100,004.84
1477	CR	1033235	04/08/21		213075	COLE, BRIAN -	82.62	-	5,100,087.46
1477	CR	1033236	04/08/21		213075	COOK, CHARLES -	82.62	-	5,100,170.08
1477	CR	1033237	04/08/21		213075	CORDES, GARY -	260.00	-	5,100,430.08
1477	CR	1033238	04/08/21		213075	CURTIS, DAVID -	150.00	-	5,100,580.08
1477	CR	1033239	04/08/21		213075	DALE, JACK -	82.62	-	5,100,662.70
1477	CR	1033240	04/08/21		213075	DIBBLE, STEVE -	82.62	-	5,100,745.32
1477	CR	1033241	04/08/21		213075	Gnagey, Daniel -	260.00	-	5,101,005.32
1477	CR	1033242	04/08/21		213075	HARRIS, ALLEN -	82.62	-	5,101,087.94
1477	CR	1033243	04/08/21		213075	INGRAO, JACK -	82.62	-	5,101,170.56
1477	CR	1033244	04/08/21		213075	KELLEY, JOE -	40.80	-	5,101,211.36
1477	CR	1033245	04/08/21		213075	LOPEZ, RODNEY -	82.62	-	5,101,293.98
1477	CR	1033246	04/08/21		213075	MCCONNELL, DAVE -	106.08	-	5,101,400.06
1477	CR	1033247	04/08/21		213075	MOORE, SCOTT -	82.62	-	5,101,482.68
1477	CR	1033248	04/08/21		213075	NESS, DANIEL -	150.00	-	5,101,632.68
1477	CR	1033249	04/08/21		213075	PARRISH, MICHAEL -	40.80	-	5,101,673.48
1477	CR	1033250	04/08/21		213075	POLACEK, JEFF -	260.00	-	5,101,933.48
1477	CR	1033251	04/08/21		213075	Reyes, Charlie -	82.62	-	5,102,016.10
1477	CR	1033252	04/08/21		213075	ROBISON, MICHAEL J. -	82.62	-	5,102,098.72
1477	CR	1033253	04/08/21		213075	Sims, Mike -	106.08	-	5,102,204.80
1477	CR	1033254	04/08/21		213075	Valadez, Armando -	260.00	-	5,102,464.80
1477	CR	1033255	04/08/21		213075	VANATTA, DAVIN -	150.00	-	5,102,614.80
1477	CR	1033256	04/08/21		213075	WILHARM, BRIAN -	215.00	-	5,102,829.80
1477	CR	1033257	04/08/21		213088	RORICK, NORM -	260.00	-	5,103,089.80
1477	CR	1033258	04/08/21		213088	Mills, Brett -	260.00	-	5,103,349.80
1477	CR	1033363	04/08/21		2188	PLANS REVIEW -	249.00	-	5,103,598.80
1477	CR	1033351	04/08/21		2289	CURTIS, DAVID -	628.85	-	5,104,227.65
1477	CR	1033230	04/08/21		2673362209	TAYLOR SHERI -	266.01	-	5,104,493.66
1477	CR	1033354	04/08/21		3	RORICK, NORM -	17.40	-	5,104,511.06
1477	CR	1033260	04/08/21		3827	Apolinar, Jean -	139.36	-	5,104,650.42
1477	CR	1033231	04/08/21		67732	PAYSON FIRE DEPARTMENT -	324.89	-	5,104,975.31
1477	CR	1033353	04/08/21		710975340	WILHARM, BRIAN -	523.40	-	5,105,498.71
1477	CR	1033376	04/08/21		7123	PLANS REVIEW -	182.00	-	5,105,680.71
1477	CR	1033377	04/08/21		942	Spangenberger, Linda -	91.02	-	5,105,771.73
1477	CR	1033259	04/08/21		995714	MLADEJOVSKY, MICHAEL -	231.48	-	5,106,003.21
1485	CR	1033828	04/15/21		10625125	McRoberts, Steven & Elizabeth -	83.51	-	5,106,086.72
1485	CR	1033870	04/15/21		14592	PLANS REVIEW -	392.00	-	5,106,478.72
1485	CR	1033873	04/15/21		14595	PLANS REVIEW -	362.00	-	5,106,840.72
1485	CR	1033874	04/15/21		14597	PLANS REVIEW -	392.00	-	5,107,232.72
1485	CR	1033826	04/15/21		1862	CAMACHO, ALBERT -	458.12	-	5,107,690.84
1485	CR	1033830	04/15/21		510592971	VANATTA, DAVIN -	628.85	-	5,108,319.69
1485	CR	1033831	04/15/21		510593050	Valadez, Armando -	436.23	-	5,108,755.92
1485	CR	1033833	04/15/21		510593051	POLACEK, JEFF -	1,444.34	-	5,110,200.26
1485	CR	1033832	04/15/21		510593052	Bliss, Scott -	568.40	-	5,110,768.66
1485	CR	1033827	04/15/21		706102036	VERDE VALLEY FIRE DISTRICT -	2,320.99	-	5,113,089.65

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1485	CR	1033834	04/15/21		706502662	MAYER FIRE DISTRICT -	\$1,222.82	\$-	\$5,114,312.47
1485	CR	1033829	04/15/21		756722006	COPPER CANYON FIRE & MEDICAL -	3,689.48	-	5,118,001.95
1485	CR	1033871	04/15/21		8824	Fire Prevention Permits -	116.00	-	5,118,117.95
1485	CR	1033872	04/15/21		91555	MISCELLANEOUS INCOME -	100.00	-	5,118,217.95
1486	CD	1033880	04/19/21		756741004	A2Z Home Center, LLC - Cash Disbursement A2ZHOM	-	6.67	5,118,211.28
1486	CD	1033883	04/19/21		756741005	Able Saw, LLC - Cash Disbursement ABLSAW	-	70.00	5,118,141.28
1486	CD	1033886	04/19/21		756741006	Arizona General / Ace Hardware - Cash Disbursement ACEHAR	-	84.96	5,118,056.32
1486	CD	1033894	04/19/21		756741007	AHS Rescue, LLC - Cash Disbursement AHSRES	-	10,347.86	5,107,708.46
1486	CD	1033904	04/19/21		756741008	Air Instrumentation of CA - Cash Disbursement AIINCA	-	295.00	5,107,413.46
1486	CD	1033907	04/19/21		756741009	APS - Cash Disbursement APS	-	7,606.90	5,099,806.56
1486	CD	1033922	04/19/21		756741010	Arizona Emergency Products - Cash Disbursement AREMPR	-	40.20	5,099,766.36
1486	CD	1033926	04/19/21		756741011	Assured Document Destruction - Cash Disbursement ASDODE	-	268.00	5,099,498.36
1486	CD	1033929	04/19/21		756741012	Bennett Oil - Cash Disbursement BENOIL	-	2,670.65	5,096,827.71
1486	CD	1033933	04/19/21		756741013	B&M Painting Inc - Cash Disbursement BMPAIN	-	2,429.27	5,094,398.44
1486	CD	1033936	04/19/21		756741014	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	10,501.32	5,083,897.12
1486	CD	1033974	04/19/21		756741017	B & W Fire Security Systems - Cash Disbursement BWFISE	-	95.00	5,083,802.12
1486	CD	1033976	04/19/21		756741018	Cable One Business - Cash Disbursement CABONE	-	1,246.75	5,082,555.37
1486	CD	1033983	04/19/21		756741019	CenturyLink - Cash Disbursement CENLIN	-	781.50	5,081,773.87
1486	CD	1033988	04/19/21		756741020	Chartier Drywall LLC - Cash Disbursement CHADRY	-	1,504.00	5,080,269.87
1486	CD	1033990	04/19/21		756741021	Chase Bank - Cash Disbursement CHASE	-	687,385.44	4,392,884.43
1486	CD	1034020	04/19/21		756741023	Chase Card Services - Cash Disbursement CHCASE	-	2,063.63	4,390,820.80
1486	CD	1034348	04/19/21		756741023	Chase Card Services - Void Check CHCASE	2,063.63	-	4,392,884.43
1486	CD	1034055	04/19/21		756741025	City of Prescott - Cash Disbursement CITPRE	-	324.78	4,392,559.65
1486	CD	1034057	04/19/21		756741026	Crisenbery, Gary - Cash Disbursement CRIGAR	-	1,875.00	4,390,684.65
1486	CD	1034059	04/19/21		756741027	Cummins Rocky Mountain LLC - Cash Disbursement CUROMO	-	234.89	4,390,449.76
1486	CD	1034068	04/19/21		756741028	DES- Unemployment Tax - Cash Disbursement DEECSE	-	888.68	4,389,561.08
1486	CD	1034070	04/19/21		756741029	Dish Network - Cash Disbursement DISNET	-	128.07	4,389,433.01
1486	CD	1034072	04/19/21		756741030	Diversified Inspections/ITL - Cash Disbursement DIVINS	-	4,572.02	4,384,860.99
1486	CD	1034078	04/19/21		756741031	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	1,231.77	4,383,629.22
1486	CD	1034097	04/19/21		756741033	FEDEX - Cash Disbursement FEDEXP	-	44.77	4,383,584.45
1486	CD	1034100	04/19/21		756741034	Freightliner of AZ, LLC - Cash Disbursement FROFAR	-	4,667.63	4,378,916.82
1486	CD	1034125	04/19/21		756741036	Michael M. Golightly & Assoc - Cash Disbursement GOLMIC	-	1,660.06	4,377,256.76
1486	CD	1034129	04/19/21		756741037	W.W. Grainger, Inc - Cash Disbursement GRAING	-	124.58	4,377,132.18
1486	CD	1034136	04/19/21		756741038	Kevin Lollar Electric, LLC - Cash Disbursement KELOEL	-	5,258.90	4,371,873.28
1486	CD	1034141	04/19/21		756741039	Lamb Chevrolet - Cash Disbursement LAMCHE	-	1,178.19	4,370,695.09
1486	CD	1034150	04/19/21		756741040	Manzanita Landscaping, Inc - Cash Disbursement MANLAN	-	658.00	4,370,037.09
1486	CD	1034152	04/19/21		756741041	Matheson Tri-Gas, Inc - Cash Disbursement MATTRI	-	672.02	4,369,365.07
1486	CD	1034162	04/19/21		756741042	Melcher Printing, Inc - Cash Disbursement MELPRI	-	122.41	4,369,242.66

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1486	CD	1034166	04/19/21		756741043	Municipal Emergency Svcs Inc - Cash Disbursement MES	\$-	\$24,538.25	\$4,344,704.41
1486	CD	1034169	04/19/21		756741044	Mitchell Repair Info. Comp LLC - Cash Disbursement MITCHE	-	16.31	4,344,688.10
1486	CD	1034172	04/19/21		756741045	Motorola Solutions Inc - Cash Disbursement MOTSOL	-	793.13	4,343,894.97
1486	CD	1034177	04/19/21		756741046	MYERS TIRE SUPPLY - Cash Disbursement MYTISU	-	491.71	4,343,403.26
1486	CD	1034188	04/19/21		756741047	NAPA Auto Parts - Cash Disbursement NAAUPA	-	1,989.07	4,341,414.19
1486	CD	1034251	04/19/21		756741051	NFP Property and Casualty - Cash Disbursement NFPPRO	-	333.00	4,341,081.19
1486	CD	1034253	04/19/21		756741052	Prescott Steel & Welding - Cash Disbursement PRSTWE	-	179.54	4,340,901.65
1486	CD	1034258	04/19/21		756741053	Prescott Tire Pros & Autom.LLC - Cash Disbursement PRTIPR	-	573.14	4,340,328.51
1486	CD	1034262	04/19/21		756741054	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	72.49	4,340,256.02
1486	CD	1034277	04/19/21		756741055	P.V. Early Bird Lions Club - Cash Disbursement PVEBLI	-	25.00	4,340,231.02
1486	CD	1034279	04/19/21		756741056	Repaired by Faith - Cash Disbursement REPFAL	-	1,405.00	4,338,826.02
1486	CD	1034282	04/19/21		756741057	RORICK, NORM - Cash Disbursement RORNOR	-	390.00	4,338,436.02
1486	CD	1034284	04/19/21		756741058	Schuster, Alan - Cash Disbursement SCHALA	-	1,276.88	4,337,159.14
1486	CD	1034286	04/19/21		756741059	Secretary of State - Cash Disbursement SECSTA	-	43.00	4,337,116.14
1486	CD	1034288	04/19/21		756741060	Besonson Tools LLC - Cash Disbursement SNOTO	-	58.91	4,337,057.23
1486	CD	1034291	04/19/21		756741061	Staples Contract & Commrc.Inc - Cash Disbursement STACOM	-	707.78	4,336,349.45
1486	CD	1034295	04/19/21		756741062	D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP	-	1,015.37	4,335,334.08
1486	CD	1034302	04/19/21		756741063	Town of Prescott Valley - Cash Disbursement TOPRVA	-	173.29	4,335,160.79
1486	CD	1034305	04/19/21		756741064	Unisource Energy Services - Cash Disbursement UNENSE	-	754.18	4,334,406.61
1486	CD	1034308	04/19/21		756741065	Verizon Wireless - Cash Disbursement VERWIR	-	5,419.31	4,328,987.30
1486	CD	1034313	04/19/21		756741066	W.W. Williams Company LLC - Cash Disbursement WWWILL	-	213.83	4,328,773.47
1486	CD	1034317	04/19/21		756741067	Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN	-	1,072.37	4,327,701.10
1486	CD	1034338	04/19/21		756741069	York - Cash Disbursement YORK	-	1,490.70	4,326,210.40
1486	CD	1034345	04/19/21		756741070	Zebrascares LLC - Cash Disbursement ZEBRAS	-	290.00	4,325,920.40
1486	CD	1034383	04/19/21		756741071	Chase Card Services - Cash Disbursement CHCASE	-	2,063.63	4,323,856.77
1486	CD	1033999	04/19/21		DIR.DEP.PPE.4.10.2	Chase Bank - PR - DIRECT DEPOSIT PPE 4/10/21PR - DIRECT DEPOSIT PPE 3-27-21	311,139.39	-	4,634,996.16
1489	PR	1045355	04/20/21		19099	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,890.05	4,632,106.11
1489	PR	1045380	04/20/21		19100	Apollinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,417.89	4,630,688.22
1489	PR	1045403	04/20/21		19101	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,190.64	4,628,497.58
1489	PR	1045424	04/20/21		19102	Balsitis, Carolyn B. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	891.06	4,627,606.52
1489	PR	1045447	04/20/21		19103	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,987.83	4,625,618.69
1489	PR	1045474	04/20/21		19104	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,685.51	4,622,933.18

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1489	PR	1045494	04/20/21		19105	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	\$-	\$2,068.88	\$4,620,864.30
1489	PR	1045515	04/20/21		19106	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,651.69	4,619,212.61
1489	PR	1045539	04/20/21		19107	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,082.39	4,617,130.22
1489	PR	1045561	04/20/21		19108	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	5,335.82	4,611,794.40
1489	PR	1045584	04/20/21		19109	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,976.84	4,609,817.56
1489	PR	1045610	04/20/21		19110	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,710.21	4,606,107.35
1489	PR	1045632	04/20/21		19111	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,092.56	4,604,014.79
1489	PR	1045655	04/20/21		19112	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,285.50	4,601,729.29
1489	PR	1045682	04/20/21		19113	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,886.40	4,598,842.89
1489	PR	1045706	04/20/21		19114	Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,174.05	4,597,668.84
1489	PR	1045733	04/20/21		19115	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,424.69	4,596,244.15
1489	PR	1045755	04/20/21		19116	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	908.32	4,595,335.83
1489	PR	1045777	04/20/21		19117	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,266.94	4,593,068.89
1489	PR	1045801	04/20/21		19118	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,868.17	4,591,200.72
1489	PR	1045821	04/20/21		19119	Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,751.15	4,589,449.57
1489	PR	1045849	04/20/21		19120	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,154.36	4,588,295.21
1489	PR	1045871	04/20/21		19121	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	4,621.41	4,583,673.80
1489	PR	1045896	04/20/21		19122	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,417.48	4,582,256.32
1489	PR	1045915	04/20/21		19123	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,508.96	4,578,747.36
1489	PR	1045939	04/20/21		19124	Clark, Shelly - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,048.48	4,577,698.88
1489	PR	1045966	04/20/21		19125	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,423.68	4,576,275.20
1489	PR	1045990	04/20/21		19126	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,740.38	4,574,534.82
1489	PR	1046012	04/20/21		19127	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,502.49	4,572,032.33
1489	PR	1046035	04/20/21		19128	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,389.74	4,570,642.59
1489	PR	1046057	04/20/21		19129	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,777.30	4,568,865.29

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1489	PR	1046082	04/20/21		19130	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	\$-	\$2,465.44	\$4,566,399.85
1489	PR	1046105	04/20/21		19131	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,681.55	4,564,718.30
1489	PR	1046127	04/20/21		19132	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,216.76	4,562,501.54
1489	PR	1046151	04/20/21		19133	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,371.94	4,560,129.60
1489	PR	1046176	04/20/21		19134	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	4,436.48	4,555,693.12
1489	PR	1046199	04/20/21		19135	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	873.58	4,554,819.54
1489	PR	1046223	04/20/21		19136	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	808.98	4,554,010.56
1489	PR	1046249	04/20/21		19137	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,585.99	4,552,424.57
1489	PR	1046272	04/20/21		19138	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,514.38	4,550,910.19
1489	PR	1046296	04/20/21		19139	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,305.66	4,548,604.53
1489	PR	1046322	04/20/21		19140	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,046.03	4,546,558.50
1489	PR	1046343	04/20/21		19141	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,816.18	4,544,742.32
1489	PR	1046369	04/20/21		19142	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,791.45	4,542,950.87
1489	PR	1046392	04/20/21		19143	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,408.30	4,540,542.57
1489	PR	1046417	04/20/21		19144	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,527.67	4,539,014.90
1489	PR	1046439	04/20/21		19145	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,224.00	4,536,790.90
1489	PR	1046459	04/20/21		19146	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,984.19	4,533,806.71
1489	PR	1046486	04/20/21		19147	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,391.34	4,532,415.37
1489	PR	1046507	04/20/21		19148	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,220.54	4,530,194.83
1489	PR	1046529	04/20/21		19149	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,209.90	4,527,984.93
1489	PR	1046558	04/20/21		19150	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,014.48	4,525,970.45
1489	PR	1046579	04/20/21		19151	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,034.91	4,524,935.54
1489	PR	1046600	04/20/21		19152	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,327.17	4,522,608.37
1489	PR	1046621	04/20/21		19153	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,495.52	4,521,112.85
1489	PR	1046644	04/20/21		19154	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,826.93	4,517,285.92

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1489	PR	1046668	04/20/21		19155	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	\$-	\$1,987.57	\$4,515,298.35
1489	PR	1046688	04/20/21		19156	Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,155.58	4,514,142.77
1489	PR	1046713	04/20/21		19157	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,077.23	4,513,065.54
1489	PR	1046738	04/20/21		19158	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,409.65	4,511,655.89
1489	PR	1046762	04/20/21		19159	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,847.27	4,509,808.62
1489	PR	1046784	04/20/21		19160	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	840.82	4,508,967.80
1489	PR	1046814	04/20/21		19161	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,304.78	4,507,663.02
1489	PR	1046842	04/20/21		19162	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,312.88	4,506,350.14
1489	PR	1046868	04/20/21		19163	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,345.77	4,505,004.37
1489	PR	1046897	04/20/21		19164	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,399.84	4,502,604.53
1489	PR	1046920	04/20/21		19165	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,065.21	4,500,539.32
1489	PR	1046942	04/20/21		19166	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,264.46	4,498,274.86
1489	PR	1046964	04/20/21		19167	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,298.66	4,495,976.20
1489	PR	1046992	04/20/21		19168	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,513.02	4,494,463.18
1489	PR	1047011	04/20/21		19169	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,803.49	4,490,659.69
1489	PR	1047037	04/20/21		19170	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,977.30	4,488,682.39
1489	PR	1047061	04/20/21		19171	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,290.36	4,485,392.03
1489	PR	1047089	04/20/21		19172	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,187.75	4,483,204.28
1489	PR	1047115	04/20/21		19173	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,421.16	4,480,783.12
1489	PR	1047140	04/20/21		19174	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,795.59	4,478,987.53
1489	PR	1047160	04/20/21		19175	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,976.47	4,477,011.06
1489	PR	1047185	04/20/21		19176	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,899.61	4,475,111.45
1489	PR	1047211	04/20/21		19177	Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,230.70	4,473,880.75
1489	PR	1047233	04/20/21		19178	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,570.76	4,471,309.99
1489	PR	1047255	04/20/21		19179	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,343.06	4,468,966.93
1489	PR	1047281	04/20/21		19180	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,910.34	4,467,056.59

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1489	PR	1047301	04/20/21		19181	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	\$-	\$2,067.56	\$4,464,989.03
1489	PR	1047327	04/20/21		19182	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,015.87	4,463,973.16
1489	PR	1047350	04/20/21		19183	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,461.41	4,462,511.75
1489	PR	1047376	04/20/21		19184	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,375.86	4,460,135.89
1489	PR	1047402	04/20/21		19185	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,609.85	4,457,526.04
1489	PR	1047423	04/20/21		19186	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,187.44	4,454,338.60
1489	PR	1047444	04/20/21		19187	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,999.44	4,452,339.16
1489	PR	1047469	04/20/21		19188	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,667.25	4,450,671.91
1489	PR	1047493	04/20/21		19189	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,157.86	4,449,514.05
1489	PR	1047517	04/20/21		19190	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,994.74	4,447,519.31
1489	PR	1047544	04/20/21		19191	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,355.47	4,446,163.84
1489	PR	1047571	04/20/21		19192	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,866.04	4,444,297.80
1489	PR	1047596	04/20/21		19193	McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,086.80	4,443,211.00
1489	PR	1047619	04/20/21		19194	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,558.83	4,441,652.17
1489	PR	1047642	04/20/21		19195	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,302.32	4,439,349.85
1489	PR	1047666	04/20/21		19196	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,158.08	4,438,191.77
1489	PR	1047690	04/20/21		19197	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,783.19	4,436,408.58
1489	PR	1047717	04/20/21		19198	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,427.24	4,434,981.34
1489	PR	1047744	04/20/21		19199	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,470.96	4,433,510.38
1489	PR	1047771	04/20/21		19200	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,507.30	4,432,003.08
1489	PR	1047798	04/20/21		19201	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,801.92	4,429,201.16
1489	PR	1047827	04/20/21		19202	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,150.42	4,426,050.74
1489	PR	1047856	04/20/21		19203	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,161.39	4,422,889.35
1489	PR	1047879	04/20/21		19204	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,299.09	4,421,590.26
1489	PR	1047899	04/20/21		19205	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,454.05	4,419,136.21

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1489	PR	1047927	04/20/21		19206	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	\$-	\$1,597.96	\$4,417,538.25
1489	PR	1047947	04/20/21		19207	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,795.62	4,415,742.63
1489	PR	1047972	04/20/21		19208	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,576.60	4,414,166.03
1489	PR	1048003	04/20/21		19209	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,407.93	4,412,758.10
1489	PR	1048030	04/20/21		19210	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,100.66	4,411,657.44
1489	PR	1048053	04/20/21		19211	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,576.22	4,410,081.22
1489	PR	1048077	04/20/21		19212	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,634.32	4,408,446.90
1489	PR	1048100	04/20/21		19213	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,042.12	4,405,404.78
1489	PR	1048122	04/20/21		19214	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,610.60	4,401,794.18
1489	PR	1048147	04/20/21		19215	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,137.36	4,398,656.82
1489	PR	1048169	04/20/21		19216	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,321.37	4,397,335.45
1489	PR	1048192	04/20/21		19217	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,306.43	4,396,029.02
1489	PR	1048216	04/20/21		19218	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	865.17	4,395,163.85
1489	PR	1048240	04/20/21		19219	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,154.72	4,392,009.13
1489	PR	1048264	04/20/21		19220	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,814.58	4,390,194.55
1489	PR	1048282	04/20/21		19221	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,837.55	4,388,357.00
1489	PR	1048309	04/20/21		19222	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,217.94	4,387,139.06
1489	PR	1048335	04/20/21		19223	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,212.17	4,384,926.89
1489	PR	1048345	04/20/21		19224	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	650.15	4,384,276.74
1489	PR	1048368	04/20/21		19225	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	3,062.52	4,381,214.22
1489	PR	1048399	04/20/21		19226	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,326.69	4,379,887.53
1489	PR	1048422	04/20/21		19227	Russell, Tessa M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,003.99	4,378,883.54
1489	PR	1048448	04/20/21		19228	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	906.68	4,377,976.86
1489	PR	1048469	04/20/21		19229	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,281.34	4,375,695.52
1489	PR	1048490	04/20/21		19230	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	6,229.34	4,369,466.18

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1489	PR	1048513	04/20/21		19231	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	\$-	\$2,097.45	\$4,367,368.73
1489	PR	1048539	04/20/21		19232	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,495.83	4,365,872.90
1489	PR	1048560	04/20/21		19233	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	980.76	4,364,892.14
1489	PR	1048583	04/20/21		19234	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,006.97	4,363,885.17
1489	PR	1048609	04/20/21		19235	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,073.85	4,362,811.32
1489	PR	1048638	04/20/21		19236	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,651.29	4,361,160.03
1489	PR	1048660	04/20/21		19237	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,252.37	4,358,907.66
1489	PR	1048683	04/20/21		19238	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,213.23	4,356,694.43
1489	PR	1048705	04/20/21		19239	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,730.20	4,354,964.23
1489	PR	1048731	04/20/21		19240	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,488.74	4,352,475.49
1489	PR	1048758	04/20/21		19241	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,204.27	4,351,271.22
1489	PR	1048776	04/20/21		19242	Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	437.48	4,350,833.74
1489	PR	1048799	04/20/21		19243	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,985.60	4,347,848.14
1489	PR	1048824	04/20/21		19244	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,448.11	4,346,400.03
1489	PR	1048852	04/20/21		19245	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,246.69	4,345,153.34
1489	PR	1048875	04/20/21		19246	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,730.46	4,343,422.88
1489	PR	1048900	04/20/21		19247	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,727.95	4,341,694.93
1489	PR	1048920	04/20/21		19248	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,834.47	4,339,860.46
1489	PR	1048945	04/20/21		19249	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,574.90	4,338,285.56
1489	PR	1048965	04/20/21		19250	VanTuyt, Jonah D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,573.14	4,335,712.42
1489	PR	1048991	04/20/21		19251	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,845.56	4,333,866.86
1489	PR	1049013	04/20/21		19252	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,201.00	4,332,665.86
1489	PR	1049038	04/20/21		19253	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,757.64	4,330,908.22
1489	PR	1049063	04/20/21		19254	Weiland, Kayleen R. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,287.62	4,329,620.60
1489	PR	1049083	04/20/21		19255	Welch-Cornell, Jaime - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	1,214.23	4,328,406.37

CAFMA-Central Arizona Fire and Medical

GL Account Ledger - Detail By Period

4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1489	PR	1049104	04/20/21		19256	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	\$-	\$2,000.72	\$4,326,405.65
1489	PR	1049131	04/20/21		19257	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 4/20/2021	-	2,548.88	4,323,856.77
1493	CR	1049156	04/22/21		1101028082	ELOY FIRE DISTRICT -	1,691.40	-	4,325,548.17
1493	CR	1049151	04/22/21		11805708	RUNO, KYLE -	74.38	-	4,325,622.55
1493	CR	1049195	04/22/21		3049	MISCELLANEOUS INCOME -	375.37	-	4,325,997.92
1493	CR	1049193	04/22/21		3618	Mielke, Janice -	57.36	-	4,326,055.28
1493	CR	1049157	04/22/21		40417525	Yavapai Community Health Svcs -	432.00	-	4,326,487.28
1493	CR	1049158	04/22/21		510593274	Gnagey, Daniel -	442.78	-	4,326,930.06
1493	CR	1049194	04/22/21		615	PLANS REVIEW -	392.00	-	4,327,322.06
1493	CR	1049196	04/22/21		6461	PLANS REVIEW -	182.00	-	4,327,504.06
1493	CR	1049154	04/22/21		706102078	VERDE VALLEY FIRE DISTRICT -	347.75	-	4,327,851.81
1493	CR	1049155	04/22/21		706600759	Yarnell Fire District -	177.87	-	4,328,029.68
1493	CR	1049153	04/22/21		712380114	WILHARM, BRIAN -	90.00	-	4,328,119.68
1493	CR	1049192	04/22/21		7136	PLANS REVIEW -	182.00	-	4,328,301.68
1493	CR	1049152	04/22/21		7868	NESS, DANIEL -	628.85	-	4,328,930.53
1493	CR	1049150	04/22/21		9941998	AZ Dept of Forestry & Fire Mgt -	36,528.47	-	4,365,459.00
1494	CR	1049249	04/29/21		112	Whitaker, Douglas -	239.20	-	4,365,698.20
1494	CR	1049250	04/29/21		113	Whitaker, Lorigan -	177.74	-	4,365,875.94
1494	CR	1049270	04/29/21		116	PLANS REVIEW -	392.00	-	4,366,267.94
1494	CR	1049269	04/29/21		119893	MISCELLANEOUS INCOME -	4,027.00	-	4,370,294.94
1494	CR	1049247	04/29/21		14598	PLANS REVIEW -	257.00	-	4,370,551.94
1494	CR	1049248	04/29/21		14600	PLANS REVIEW -	392.00	-	4,370,943.94
1494	CR	1049271	04/29/21		14606	PLANS REVIEW -	182.00	-	4,371,125.94
1494	CR	1049272	04/29/21		14607	PLANS REVIEW -	50.00	-	4,371,175.94
1494	CR	1049273	04/29/21		14608	PLANS REVIEW -	392.00	-	4,371,567.94
1494	CR	1049274	04/29/21		14609	PLANS REVIEW -	182.00	-	4,371,749.94
1494	CR	1049254	04/29/21		1796	MISCELLANEOUS INCOME -	4,848.00	-	4,376,597.94
1494	CR	1049202	04/29/21		1865	CAMACHO, ALBERT -	458.12	-	4,377,056.06
1494	CR	1049227	04/29/21		2123	CORDES, GARY -	1,460.90	-	4,378,516.96
1494	CR	1049204	04/29/21		313059	Town of Prescott Valley -	781.89	-	4,379,298.85
1494	CR	1049222	04/29/21		31876	Spingola, Debbie -	300.00	-	4,379,598.85
1494	CR	1049223	04/29/21		31876	Muniz, Tom Sr. -	82.62	-	4,379,681.47
1494	CR	1049224	04/29/21		31876	RORICK, NORM -	260.00	-	4,379,941.47
1494	CR	1049225	04/29/21		31876	Smith, Andrea -	150.00	-	4,380,091.47
1494	CR	1049246	04/29/21		354293	MISCELLANEOUS INCOME -	10,252.50	-	4,390,343.97
1494	CR	1049206	04/29/21		40417627	YAVAPAI CO SHERIFF'S OFFICE -	17,177.34	-	4,407,521.31
1494	CR	1049207	04/29/21		40417627	Yavapai Community Health Svcs -	432.00	-	4,407,953.31
1494	CR	1049267	04/29/21		4407	PLANS REVIEW -	392.00	-	4,408,345.31
1494	CR	1049268	04/29/21		4407	PLANS REVIEW -	392.00	-	4,408,737.31
1494	CR	1049228	04/29/21		510593312	MOORE, SCOTT -	15.46	-	4,408,752.77
1494	CR	1049205	04/29/21		7369007608	CPR CLASS -	800.00	-	4,409,552.77
1494	CR	1049203	04/29/21		756722036	COPPER CANYON FIRE & MEDICAL -	6.77	-	4,409,559.54
1494	CR	1049226	04/29/21		8300018610	HELLS GATE FIRE DEPARTMENT -	109.28	-	4,409,668.82
1494	CR	1049208	04/29/21		831000430	Blue Ridge Fire -	928.62	-	4,410,597.44

CAFMA-Central Arizona Fire and Medical

GL Account Ledger - Detail By Period

4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1494	CR	1049255	04/29/21		855327	MISCELLANEOUS INCOME -	\$3,650.00	\$-	\$4,414,247.44
1494	CR	1049251	04/29/21		9496118201	MISCELLANEOUS INCOME -	3,200.00	-	4,417,447.44
1494	CR	1049252	04/29/21		CASH	MISCELLANEOUS INCOME -	3,520.00	-	4,420,967.44
1494	CR	1049253	04/29/21		CASH	MISCELLANEOUS INCOME -	2,622.00	-	4,423,589.44
1494	CR	1049275	04/29/21		CASH	MISCELLANEOUS INCOME -	1,200.00	-	4,424,789.44
1490	GJ	1049132	04/30/21		Cash With Yav Cty	Fire Authority Funding April 2021	690,806.53	-	5,115,595.97
1503	GJ	1057460	04/30/21		Cash With Yav Cty	County Error - CVFD Trf Posted Incorrectly	-	154,440.50	4,961,155.47
CASH WITH YAVAPAI COUNTY TOTALS:							\$1,446,853.09	\$2,766,830.78	\$4,961,155.47
TOTAL OF LEDGER:							\$1,446,853.09	\$2,766,830.78	\$4,961,155.47

CAFMA-Central Arizona Fire and Medical
GL Trial Balance Worksheet
For The Period of 4/1/2021 through 4/30/2021

Account	Description	Balances				Adjustments
		Beginning	Debits	Credits	Ending	
10.1100.0.0.000	Cash with Yavapai County	\$6,281,133.16	\$1,446,853.09	\$2,766,830.78	\$4,961,155.47	
TOTALS:		<u>\$6,281,133.16</u>	<u>\$1,446,853.09</u>	<u>\$2,766,830.78</u>	<u>\$4,961,155.47</u>	

* Inactive accounts are marked and appear in grey.

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**Capital Projects Fund FY 20-21****GL #1200**

Date	Transaction	Debit	Credit	Balance
07/01/20	Fiscal Year Beginning Balance			\$ 9,712,484.87
07/31/20	Interest Revenue - July, 2020	\$2,646.79		\$ 9,715,131.66
07/31/20	Transfer of Funds - Capital Purchase - SCBAs		\$1,095,278.58	\$ 8,619,853.08
07/31/20	Transfer of Funds - Temporary Borrowed Funds		\$4,000,000.00	\$ 4,619,853.08
08/31/20	Interest Revenue - August, 2020	\$629.66		\$ 4,620,482.74
10/31/20	Transfer of Funds - Temporary Borrowed Funds		\$1,000,000.00	\$ 3,620,482.74
10/31/20	Interest Revenue - October, 2020	\$21,696.51		\$ 3,642,179.25
11/30/20	Transfer of Funds - Temporary Borrowed Funds		\$1,000,000.00	\$ 2,642,179.25
12/31/20	Transfer Back - Temporary Borrowed Funds	\$2,000,000.00		\$ 4,642,179.25
12/31/20	Interest Revenue - December, 2020	\$1,515.33		\$ 4,643,694.58
01/31/21	Transfer In of Excess Funds	\$1,175,212.00		\$ 5,818,906.58
01/31/21	Interest Revenue - January, 2021	\$373.10		\$ 5,819,279.68
02/28/21	Interest Revenue - February, 2021	\$92.36		\$ 5,819,372.04
03/31/21	Interest Revenue - March, 2021	\$2,199.00		\$ 5,821,571.04

SAMPLE

Central Arizona Fire and Medical Authority

FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective _____, between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, hereinafter referred to as "AGENCY" and _____, hereinafter referred to as the "Applicant." The property under consideration is described as:

Street Address:

Mailing Address:

Contact Phone Number:

Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

1) Purpose. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.

2) Duration and Renewal. The effective term of this Agreement shall be from _____ through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.

3) Services Provided. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

4) Response Time. AGENCY shall make reasonable efforts to respond to Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.

5) Routing Information. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.

6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) Insurance. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.

10) No Third-Party Beneficiaries. This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.

11) No Warranties. Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.

12) Limitation of Damages. In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.

13) Termination. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medical Authority
8603 E. Eastridge Drive
Prescott Valley, AZ 86314

For Applicant:

In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

14) Cancellation Due to Conflict. AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.

15) Severability. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

16) Fire Code Compliance. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT

By _____
Date

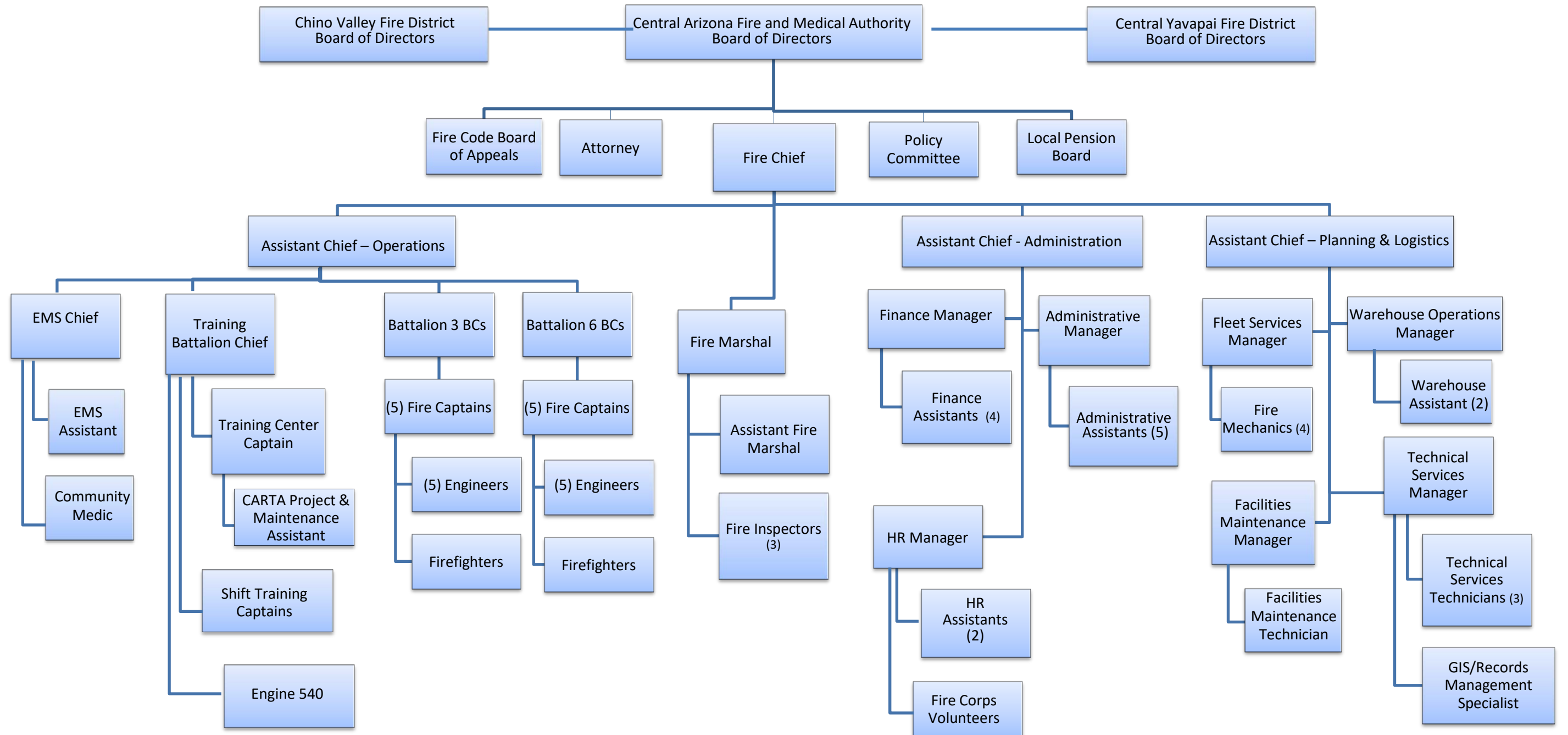
CENTRAL ARIZONA FIRE & MEDICAL
AUTHORITY

Board Chair Date

ATTEST:

By _____
Date

Board Clerk Date



202 TESTING POLICY

Created/Revised: 07/01/2016 / 10/18/2016

Reviewed: 09/27/2016 [05/03/2021](#)



I. PURPOSE

The purpose of this policy is to establish procedures to follow for pre-employment and promotional testing within the Agency.

II. SCOPE

This policy applies to candidates applying for employment with the Agency – part-time or full-time and current Agency members applying for promotional opportunities.

III. POLICY

For all outside testing, Human Resources will develop and administer the appropriate written and/or oral interview process, following established guidelines in policy and SOG.

Operations Positions: Outside candidates for full-time firefighter positions will be tested following the guidelines in *Policy 221 – Full Time Preliminary/Promotional/ Probationary Requirements*. Candidates must achieve a passing score of 70% or above on the written portion of the test to be considered for an oral review board interview. The number of candidates who receive an invitation to an oral review board will be based on written test score ranking, and will be no less than 25% of the total number of candidates who passed the written test. Successful candidates will be forwarded to the Fire Chief for a final interview and hiring decision.

Non-Operations Positions: Testing may consist of written, assessment, and/or oral interviews applicable to the position being offered. Successful candidates will be forwarded to the Fire Chief for a final interview and hiring decision.

For all applicable promotional testing, the following process applies:

- Take promotional test.
- Test results prepared and available for review.
- Review test results within 30 days of availability.
- Grievances (if necessary) must be filed within 7 days of physically reviewing test results.
- The eligibility list will be published following the 30-day review period or any grievance process.

A passing score shall be 70% on examinations.

202 TESTING POLICY

Created/Revised: 07/01/2016 / 10/18/2016

Reviewed: 09/27/2016 [05/03/2021](#)



The percentage score of 70% or more received in each examination phase will be converted to the appropriate relative point value. If an examination phase is failed, the applicant will fail the entire testing process.

Frequency of testing:

- Assistant Chief - as needed
- Battalion Chief - as needed
- Company Officer -18 months
- Engineer -18 months
- Firefighters - as needed
- All Others - as needed

Promotional lists created from testing will expire the last business day prior to the next testing cycle for the positions of Engineer and Captains. Tests conducted "as needed" will have a hiring list for 12 months. The Fire Chief may order promotional testing at a greater frequency to fill vacant positions if a promotional list has expired, or the Fire Chief may make a temporary appointment.

College and Credit

Transcripts for college credits and Arizona DHS Certifications for medical credit must be [in the employee's personnel file or](#) attached to each application package and turned into ~~Administration~~ [Human Resources](#) by the application deadline. ~~The~~ Human Resources will evaluate and award points based on each transcript and certificate.

409 EDUCATIONAL ASSISTANCE BENEFIT

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



I. PURPOSE

The purpose of this policy is to identify the various types of educational assistance that the Agency will provide its members and the specifics under which the policy will be carried out.

II. SCOPE

This policy applies to all Agency members.

III. POLICY

College Classes

Members wishing to enroll in college classes shall:

1. Complete and submit the Training Nomination Form(s) to their supervisor.
2. If requesting reimbursement, submit the Training Nomination Form(s) a minimum of two weeks prior to class start date.
3. Submit a registration receipt to Administration for reimbursement.
4. If the request is for advance funding, submit the Training Nomination Form(s) at least two weeks before registration.

For lower division college classes, reimbursement will be made at the completion of course work and submittal of passing grades.

~~A member is not eligible to request reimbursement for general fire science classes until after the first 12 months of employment.~~ All reimbursement requests will be in accordance with the established reimbursement request policy.

Keep a current transcript of all college classes on file with the Agency.

Funding of Lower Division College Classes (Associate Level)

Members may be funded for 80% of their educational fees and general tuition for Fire Science core curriculum, job related computer classes, and other related business / supervisory classes. Costs of books are not included in funding.

General education classes are included in funding if pursuing an approved Associate's degree.

Non-degree seeking students may also submit for reimbursement, if classes are work related and approved.

409 EDUCATIONAL ASSISTANCE BENEFIT

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



Members wishing to enroll in medical certification classes may be reimbursed 100% of educational costs and general tuition. If a local class is available, then medical recertification classes held outside of the local area will be reimbursed at the amount charged for the local class only. If a local class is not available, then each request will be reviewed on a per case basis.

Funding of Upper Division College Classes (Bachelor Level and above)

Members wishing to enroll in upper division courses may be funded 80% (with the total not to exceed \$250.00 per credit hour) of educational fees and general tuition, provided the course meets with the approval of the Fire Chief. Costs of books are not included in funding. Upper division class funding is intended primarily for supervisory members. Classes that are funded by the Agency must be included in a degree program relevant to the fire service. These are Fire Science, Business / Management, or as otherwise approved by the Fire Chief.

General education classes are included in funding if pursuing an approved Bachelor's degree.

Non-degree seeking students may also submit for reimbursement if classes are work related and approved.

Money budgeted for this area will be distributed on a first come / first serve basis per budget year. Funding must be available in budget for request to be approved.

Members are encouraged to submit requests for upper division funds during the budget development process.

Chief Officer Professional Development

Money included in the budget for professional development of Chief Officers is intended to be spent in a manner that will improve the individual's ability to perform their job. This may be accomplished in a variety of ways including attending conferences relevant to job responsibilities, pursuing education through college classes, and participating in local, state, or national organizations that pertain to the Chief Officer's position.

Requests must be submitted before funds are spent and will be approved by the Chief Officer's supervisor on a case-by-case basis. Expenses may include tuition and travel. These funds cannot be used to purchase books.

Supplementary Job-Related Training

Funding for supplementary job training may be available for reimbursement only.

Members wishing to participate in supplementary job training shall:

409 EDUCATIONAL ASSISTANCE BENEFIT

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



1. Submit a completed Training Nomination Form(s) to their supervisor.
2. Registration fees and class costs will be funded as approved.
3. Requests should be submitted a minimum of two weeks prior to start of class.

Travel Funding

Members wishing to participate in supplementary job training requiring travel away from the District shall:

1. Complete and submit the appropriate Training Nomination Form(s) for prior approval.
2. Submit requests a minimum of two weeks prior to class start date for reimbursement.

Members attending a single-day class that does not require an overnight stay are not eligible for meal reimbursement. All expenses, including prepaid expenses, should be itemized. Expenses are not allowed for member's family or friends and should not appear on the itemized Training Nomination Form.

Lodging

Itemized lodging receipts are required for lodging expenses and must be submitted to Finance within one week of return. Lodging will be paid at the current IRS published rates for an overnight stay at a motel or hotel. Current rates may be obtained from Finance. Exceptions may be made when accommodations cannot be obtained at/or below this rate; however, prior approval must be received for reimbursement. Each overnight stay must be itemized on the Training Nomination Form to be reimbursable. When travel time exceeds 4 hours, consideration will be given for an additional night of lodging.

Meals

Meals itemized on the Training Nomination Form will be paid at the rate defined by the U.S. General Services Administration according to the location of your travels. The first and last calendar day of travel will be calculated at 75% of the meal expenses.

The Agency will not pay for alcoholic beverages.

The Agency will not pay for movie rentals, telephone calls, etc.

Mileage

If an Agency vehicle is not available for travel, reimbursement for mileage may be approved. It will be the member's responsibility to make arrangements for the use of an Agency vehicle or to get prior approval for mileage. Round-trip mileage will be paid at the then current IRS rate per mile. Mileage should be reported on

409 EDUCATIONAL ASSISTANCE BENEFIT

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



the Training Nomination Form.

Completion of Training

Upon completion of training, the member shall:

- Submit proof of successful completion of the course / program to Administration.

Course Completion

Members shall:

1. Receive a "C" or above or certificate of completion for each funded class. State certification must be received for medical classes. Submit a copy of grades / certification received for the funded class, as soon as possible.
2. Be required to repay the Agency all costs funded for the class if member does not meet the course completion requirements.
3. When required, repay the Agency within 30 days after receiving grades. Funds may be withheld from paychecks owed to the individual involved.
4. Upon terminating employment before completion of a course, repay the Agency, within 30 days, for any funds received. Repayment may be withheld from paychecks owed to the individual involved.

Other non-completion funding issues (i.e., sickness, accidents, etc.) will be dealt with on a case-by-case basis by the Fire Chief after written justification by the involved member.

For lower and upper division college, submit a copy of grades received to Human Resources and Finance as soon as possible. Once the grades and certification are received, the office will issue the reimbursement check.

If advance funding has been received for a class that is cancelled or the member does not meet the Course Completion requirements, repayment/reimbursement will be required.

810 DISTRICT VEHICLES

Created/Revised: 07/01/2016 / 06/24/2019

Reviewed: 09/27/2016 [05/03/2021](#)



I. PURPOSE

The purpose of the policy is to establish standards for the use of Agency vehicle, to ensure that the work related transportation needs of the Agency are met, and to protect the liability of the Agency.

II. SCOPE

The provision of this policy extends to the use of all Agency staff and utility vehicles and does not address the use of emergency apparatus. All individuals authorized to drive Agency vehicles shall comply with these standards.

III. POLICY

Authority

The Fire Chief will assign Agency vehicles to individuals, stations, or specific functions in the best interest of the Agency. Vehicle assignments may change either permanently or temporarily to accommodate Agency business needs. Agency vehicles will be equipped and marked as approved by the Fire Chief.

Standards

- No equipment, markings, or additional lighting may be added to or removed from any Agency vehicle without the approval of the Fire Chief.
- Vehicles are to be used for Agency business purposes only.
 - Members who are assigned vehicles may drive an assigned vehicle to and from home but may not use it for general personal use. The vehicle may be used for evening and weekend Agency business and response to alarms at the discretion of the Chief Officer.
 - Members assigned an agency vehicle who live outside of a 30 minute response under normal driving conditions from Agency boundaries may not take their assigned vehicle home. The assigned vehicle must be left at an Agency owned facility.
 - In all cases discretion must be exhibited in the use of vehicles to avoid the appearance of abuse or misuse.
- Agency vehicles, except under exceptional and temporary conditions, shall be driven by Agency members only. All drivers shall hold a valid State of Arizona Driver's License and maintain a driving record that supports insurability with Agency's insurer.
- The driver and all passengers shall use seat belts.
- ~~Smoking~~ [Tobacco use and vaping](#) is prohibited in Agency vehicles.

810 DISTRICT VEHICLES

Created/Revised: 07/01/2016 / 06/24/2019

Reviewed: 09/27/2016 05/03/2021



- The use of cell phones, pagers, or other devices that could distract the driver should be avoided.
- Agency vehicles shall be driven in accordance with all applicable traffic laws.
 - The driver is responsible for payment of any fines levied for driver related violations.
- Vehicles shall be driven within the operational and design limits of the vehicle. Special attention must be given to traffic, weather, and other road conditions.
- Agency vehicles shall not be used for the storage of personal belongings that could interfere with the use of the vehicle for any Agency purpose.
- Assigned driver will be responsible to see that the vehicle is kept clean and in good mechanical condition.
- All accidents, regardless of severity, and any damage to Agency vehicles shall immediately be reported to the ~~Fire Chief~~ member's supervisor or the Battalion Chief after regular working hours.
 - The driver shall ensure required police reports are filed and insurance information is exchanged, as the situation requires.
 - The driver shall not admit wrongdoing but simply report the accurate details of the incident as they occurred.
 - The driver shall obtain a drug screen pursuant to Drug Testing Policy following any accident involving personal injury or property damage as directed.
 - The driver shall ensure all agency documents regarding accident, injury, or damaged equipment shall be completed and properly submitted.

950 SAFETY - ACCIDENT INVESTIGATION AND REVIEW

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



I. PURPOSE

The purpose of this policy is to eliminate accidents and near-miss incidents along with encouraging safe procedures and equipment practices. This policy also establishes a process for accident and near-miss investigation along with outlining a recommendation system to improve overall safety and loss prevention.

II. SCOPE

The provisions of this policy apply to all Agency members and are to be applied in all situations of accidents or near-miss incidents.

III. POLICY

ACCIDENT INVESTIGATION AND REVIEW

The provisions of this policy are established by the Fire Chief. Supervisors and Company Officers shall implement the immediate investigation procedures established in this policy. The Safety Committee shall implement the follow up investigation, review, and reporting procedures established in this policy.

Standards

An "Accident" is defined as any incident involving a vehicle, equipment, or procedure that results in injury to any person or damage to Agency or personal property.

A "Near-Miss" is defined as any incident involving a vehicle, equipment, or procedure that could have resulted in injury to a person or damage to Agency or personal property. The purpose for reviewing near misses is to prevent future occurrences that could result in an actual accident.

All accidents and near-miss incidents are to be documented and reported by the Company Officer or appropriate supervisor.

1. The Battalion Chief / ~~Duty Officer~~ Appropriate Supervisor shall be immediately notified to implement an investigation.
2. The Supervising Officer shall ensure the appropriate forms and reports are completed as soon as possible following the incident. All of the following reports shall be completed and turned in prior to the end of the workday or shift:
 - Supervisor's Report of Injury
 - Workers' Compensation Injury Report, as necessary
 - Official Report by all Agency members involved or who were present as witnesses.

950 SAFETY - ACCIDENT INVESTIGATION AND REVIEW

Created/Revised: 07/01/2016 / 07/19/2016

Reviewed: 06/28/2016



3. All required paperwork is to be filed with the ~~Division~~Battalion Chief or appropriate supervisor / Administration. The ~~Division~~Battalion Chief or supervisor / Administration will ensure all documentation is completed and forward copies to the Safety Committee for review.
4. The Safety Committee shall conduct a preliminary review of each reported incident at its next regular meeting.
5. The Safety Committee may form a special investigation sub-committee as necessary.
 - Any subcommittee formed shall consist of at least three (3) Safety Committee members. The sub-committee is expected to work with the Battalion Chief, ~~Duty Officer~~, or other supervisors as necessary.
 - The goals of the investigation include the finding of facts related to the cause, evaluating the situation in reference to existing Agency policies and procedures, and formulating recommendations for the prevention of any future occurrences.
 - It is not the function of the Safety Committee or investigation sub-committee to assign blame and/or recommend disciplinary action.
 - Members of the Safety Committee or investigation sub-committee may contact other agencies as authorized through regular channels when the situation involves mutual / automatic aid responses.
6. The Safety Committee shall prepare and submit a written report of its findings and recommendations to the Fire Chief. The Safety Committee shall submit a preliminary status report on any incident in which an extended investigation appears likely.

~~Vehicle Accidents, District Vehicles~~

~~Immediately following a motor vehicle accident, the driver will report the accident to the supervisor via radio, notify the proper law enforcement agency, render first aid to the injured, and fill out a vehicle accident checklist. Do not discuss the incident with anyone except the law enforcement agency and Agency supervisors.~~

Commented [DT1]: Just wonder if this report of the accident or near miss are archived for records retention/ insurance purposes?

SAFE PARKING AT INCIDENTS

Overview

IT SHALL BE THE POLICY OF CAFMA TO POSITION APPARATUS AT THE SCENE OF EMERGENCIES IN A MANNER THAT BEST PROTECTS THE WORK AREA AND PERSONNEL FROM VEHICLE TRAFFIC AND OTHER HAZARDS.

Commented [DT2]: We have this in Policy 810 – District Vehicles, Policy 910- Safety and also the Drug policy.

TO: Fire Board
FROM: Chief Rose
DATE: May 24, 2021

SUBJECT: DISCUSSION AND POSSIBLE APPROVAL OF TENTATIVE FISCAL
YEAR 2021-2022 BUDGET

Staff has provided three draft budgets for the Board to review. A suggested motion for each is included below:

Suggested Motion for the Zero Cent Budget:

Motion to approve the Zero Cent Tentative Budget in the amount of \$30,902,122 for Fiscal Year 2022.

Suggested Motion for the Half Cent Budget:

Motion to approve the Half Cent Tentative Budget in the amount of \$30,942,100 for Fiscal Year 2022.

Suggested Motion for the One Cent Budget:

Motion to approve the One Cent Tentative Budget in the amount of \$30,982,078 for Fiscal Year 2022.

If you have any questions, please call Assistant Chief Tharp or myself at 772-7711.



**Draft 5/19/2021 - 0 Cent Tax Increase
Fiscal Year 2021-22
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Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget

Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638	2,228,523	41,885	1.92%
Operations	16,995,877	18,549,469	1,553,592	9.14%
Total Personnel Services	20,737,236	22,439,846	1,702,610	8.21%

Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%

Services & Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%

Maintenance & Operation Subtotal

	24,867,412	26,990,290	2,122,878	8.54%
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Capital & Contingency Budget

Capital Outlay

Administration	-	-	-	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
Total Capital Outlay	2,683,354	2,562,318	(121,036)	-4.51%

Contingency

Administration	107,834	107,285	(549)	-0.51%
Support Services	212,812	223,211	10,399	4.89%
Operations	927,901	1,019,018	91,117	9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%

Capital & Contingency Budget

	3,931,901	3,911,832	(20,069)	-0.51%
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Total District Budget

	28,799,313	30,902,122	2,102,809	7.30%
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Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379	2,252,988	163,609	7.83%
Support Services	5,407,857	5,975,372	567,515	10.49%
Operations	21,302,077	22,673,762	1,371,685	6.44%

Total District Budget

	28,799,313	30,902,122	2,102,809	7.30%
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Central Arizona Fire and Medical Authority
Revenue Budget FY 2021-22

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
Total Budget	25,503,592	26,351,812	28,991,256		30,902,122	1,910,866	6.59%
Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
Revenue:							
Vehicle Maintenance:							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
Total Vehicle Maintenance	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
Prevention:							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
Total Prevention	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
Communications:							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
Grants:							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
Total Grants	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
Warehouse:							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
Training Center:							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
Other:							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,084,500)	(2,254)	-0.11%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%
Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%
Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,608,601	1,982,679	8.05%
Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
Funding Requirement by District							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,386,465		
Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6220	\$0.0000	0.00%

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
<i>Total Salaries</i>	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1 CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	69,261		69,261	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	8,442		8,442	-	0.00%
Admin at FF State Comp rate	12,881	13,019	14,260		12,527	(1,733)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
<i>Total State Compensation Insurance</i>	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		52,122	(3,640)	-6.53%
6181.1 Medicare Tax	15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1 Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
Total Personnel Services	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%

Supplies

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
<i>Total In-house Dupl & Printing</i>	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
<i>Total Library Supplies</i>	2,764	2,764	2,764	-	2,764	-	0.00%
Total Supplies	23,864	21,739	21,739	-	21,764	25	0.12%

Services and Charges

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							-
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
<i>Total Other Professional Services</i>	4,600	14,600	44,600		44,600	-	0.00%

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6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl & Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair & Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training & Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<i>Total Dues</i>	7,345	7,635	7,635		7,635	-	0.00%
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Services & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital Outlay							
7701.0 Allocation to Capital Reserve account		-	-		-	-	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
Total Capital Outlay	70,000	40,000	-	-	-	-	-
Total Administration Budget	1,514,869	1,601,907	1,981,545	-	2,145,703	164,158	8.28%
Contingency	91,301	98,298	107,834		107,285		
Total Budget with Contingency	1,606,170	1,700,205	2,089,379		2,252,988		

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal & Inspectors</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	404,687	489,742	593,739	-	544,807	(48,932)	-8.24%

Supplies

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication & Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
Total Supplies	28,615	43,615	44,565	-	44,815	250	0.56%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6490.2 Outside Duplication & Printing							
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication & Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
Total Services and Charges	15,577	15,872	15,872	-	16,122	250	1.58%
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
Total Fire Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Contingency	26,211	29,846	29,129		30,287		
Total Budget with Contingency	475,090	579,075	683,305		734,313		

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6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	- -	0.00% 0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime .200 Routine shift coverage (ad, sick leave, fmla) <i>Total Shift Overtime</i>	385,000 385,000	385,000 385,000	385,000 385,000	-	385,000 385,000	- -	0.00% 0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime .300 Training Captains .304 Special Duty Pay .307 EVOC Driver Training Instructor Pay .380 Swift Water Training Officers <i>Total Training Captain Overtime</i>	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	-	29,200 4,950 2,500 2,500 39,150	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage .336 Coverage - Special Operations Training .337 Coverage - Paramedic Upgrade Training (3 Attending) .338 Coverage - TRT / Hazmat <i>Total Training Coverage Overtime</i>	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	-	12,600 26,500 3,000 10,000 12,000 64,100	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) .426 Telestaff Maintenance (80 hours) .431 Employee Health/Immunization Program Mgr (20 Hours) .435 CISD Program Shift Peers (30 Hours) .439 Communications / Tower Work .440 Haz Mat Program (25 Hours) .441 Hose Program (40 Hours) .442 SCBA Program <i>Scaife (5000 moved from fleet)</i> .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) .449 Promotional Testing (Evaluators & Assistants) .452 Misc. <i>Total Special Detail Programs</i>	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975		5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	- - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.35 Special Detail / Training Instructors .476 Special Ops Annual Eng Co. Training Instructor .479 CARTA Class Instructors .482 In-house EMS Training (Niemynski) .483 Tower Rescue / Instructor <i>Total Special Detail / Training Instructors</i>	2,600 5,000 30,400 1,000 39,000	2,600 5,000 25,000 1,000 33,600	2,600 5,000 25,000 1,000 33,600	-	2,600 5,000 25,000 1,000 33,600	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6104.3 Supervisor Assignment Pay Capt 2 positions/day Eng 3 positions/day Battalion Chiefs 1 position/day <i>Total Suprv Assignment Pay</i>	10,500 12,000 3,500 26,000	15,000 21,610 5,000 41,610	17,520 26,280 8,760 52,560		17,520 26,280 8,760 52,560	- - - -	0.00% 0.00% 0.00% 0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement Tier 3 PSPRS Retirement PSPRS additional to meet minimum PSPRS 250K escalating fund	3,687,742 12,862 - -	3,859,809 33,988 - -	3,594,525 95,793 380,000 -		4,058,275 105,305 - 250,000	463,750 9,512 (380,000) 250,000	12.90% 9.93% -100.00% -
6132.3 401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3% PSPRS Legacy costs	- 50,914 49,355 8,252 46,734	- 61,203 65,560 16,456 117,966	- 113,608 50,159 43,610 332,480		- 160,714 55,308 45,995 429,697	- 47,106 5,149 2,385 97,217	- 41.46% 10.27% 5.47% 29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		504,037	(57,007)	-10.16%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,526	7,560	7.00%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
Total Personnel Services	14,184,746	15,669,283	16,628,973	-	18,142,690	1,513,717	9.10%

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Supplies

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		22,050	1,050	5.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		22,050	1,050	5.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,500	850	51.52%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,600	8,550	18.17%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%

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6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%
Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplies	408,697	436,547	529,383		576,116	46,733	8.83%
Services and Charges							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemynski)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*1C)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
Other Employee Health Issues	-	-	-		2,560	2,560	-
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation	-	-	-		-	-	-
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintenance - Equipment							

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EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Outside Repair & Maintenance - Equipment</i>	20,105	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							
Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel / Conferences</i>	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
<i>Total Awards</i>	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
<i>Total Dues</i>	4,400	4,400	4,400		4,400	-	0.00%
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
<i>Total Miscellaneous</i>	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
<i>Total Cap Outlay - Vehicles</i>	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
<i>Total Capital Outlay - Equipment and Facilities</i>	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,092,890	1,316,774	6.66%
Contingency	764,986	846,241	901,802		990,925		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

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Personnel Services								
6100.35	Salaries							
	<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35	PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35	401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35	Unemployment Insurance	642	642	642		642	-	0.00%
6180.35	401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Personnel Services		327,730	364,642	366,904	-	406,779	39,875	10.87%
Supplies								
6201.35	Computer Supplies & Software							
	Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	<i>Total Computer Supplies & Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10)	600	600	600	-	600	-	0.00%
	<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
	<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
Total Supplies		57,750	57,750	57,750		57,750	-	0.00%
Services and Charges								
6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training							
	Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
	<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes							
	Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training	-	-	-		-	-	-
	Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
	Ladder Class	-	-	-		-	-	-
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
	Wildland	9,000	9,000	9,000		9,000	-	0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Training & Travel</i>	33,900	31,900	31,900		31,900	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books & Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
<i>Total Dues</i>	1,635	1,635	1,635		1,635	-	0.00%
Total Services and Charges	84,825	90,825	97,325		97,325	-	0.00%
Capital Outlay							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
Total Capital Outlay	-	-	76,081		-	(76,081)	-100.00%
Total Training Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingency	23,515	25,661	26,099		28,093		

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		22,677	(3,359)	-12.90%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	439,447	563,807	600,881	-	626,433	25,552	4.25%

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500	-		-	-	-
Allison transmission software	-	-	900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint	-	-	2,000		2,000	-	0.00%
Cummings Software	-	-	1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locator annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)	-	-	5,845		5,845	-	0.00%
ImageTrend	-	-	32,500		37,000	4,500	13.85%
ImageTrend Continuum	-	-	10,000		-	(10,000)	-100.00%
International scan tool software	-	1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET,Antivirus,AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy	-	-	2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Active 911	2,000	2,000	2,500		2,500	-	0.00%
Air Advantage	500	500	500		500	-	0.00%
Written Test Bank Software Update	1,000	1,000	4,100		4,100	-	0.00%
Board Paq	1,560	1,560	1,560		1,560	-	0.00%
<i>Total Computer Supplies & Software</i>	189,610	195,760	252,455		254,455	2,000	0.79%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41 District Mapping Program							
Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41 Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41 Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41 Site / Equipment Maintenance Supplies (formerly 6270)							
Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41 Radio / Pager Maintenance							
Routine	10,500	10,500	10,500		10,500	-	0.00%
Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
Pagers (15) Replace / Repair	3,500	-	-		-	-	-
Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561 YCSO	-	-	-		-	-	-
<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41 Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41 Batteries	150	150	150		150	-	0.00%
6292.41 Communications / Technician Tools & Equipment							
Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
Total Supplies	330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and Charges							
6405.41 Other Professional Services							
FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
Special Projects	44,000	44,000	44,000		44,000	-	0.00%
EPCR Support (6201)	0	-	-		-	-	-
<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41 Communications (previously in Admin)							
Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
Phone Line	900	900	900		900	-	0.00%
Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41 Electric							
Communications Towers	-	-	-		-	-	-
Technical Service Building	-	-	-		-	-	-
<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41 LPG							
Communications Building	-	-	-		-	-	-
Tower - Frances	-	-	-		-	-	-
Tower - Spruce Mountain	-	-	-		-	-	-
<i>Total LPG</i>	-	-	-	-	-	-	-
6590.41 Training & Travel							
All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
<i>Total Training & Travel</i>	6,500	6,500	6,500	-	6,500	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
<i>Total Contract Services / Communications & IT</i>	8,400	8,400	8,400	-	8,400	-	0.00%
Total Services and Charges	227,505	188,100	188,100	-	188,100	-	0.00%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-			5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-			7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-			12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
Total Capital Outlay	195,000	295,000	260,000	-	319,141	59,141	22.75%
Total Technical Services Budget	1,191,962	1,384,067	1,455,036	-	1,542,229	87,193	5.99%
Contingency	49,848	54,453	59,752		61,154	1,402	2.35%
Total Budget with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%

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Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
Total Personnel Services		53,657	136,803	172,343	-	187,407	15,064	8.74%

Supplies

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
	<i>Total Building Maintenance - Routine</i>	105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
	<i>Total Building Maintenance</i>	114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
	<i>Total Furniture & Fixture Replacement</i>	29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
Total Supplies		250,510	269,280	269,830	-	332,330	62,500	23.16%
Services and Charges								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Facilities Maintenance

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	<i>Total Other Professional Services</i>	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	<i>Total Utilities</i>	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Outside Repair & Maintenance - Equipment</i>	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
Total Services and Charges		276,423	302,773	309,273	-	309,273	-	0.00%
Capital Outlay								
7730.48	Capital Outlay - Vehicles							
	<i>Facilities Truck</i>	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	<i>Station 72 kitchen, windows, generator</i>			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	<i>Station 53/59 fence and gates</i>	28,000		150,000		-	(150,000)	-100.00%
	<i>HVAC/Water Heater long term replacement plan</i>		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	<i>Station 59 Apparatus Building</i>			-		330,000	330,000	-
Total Capital Outlay		28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities Maintenance Budget		608,590	975,856	1,235,656	-	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fleet Maintenance

Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.48	Salaries							
	<i>Total Salaries</i>	273,768	357,336	380,092		413,251	33,159	8.72%
6104.48	Supervisory Assignment	400	400	400		400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000		23,000	-	0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678		39,866	3,188	8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646		59,549	8,903	17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-		-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984		21,588	(2,396)	-9.99%
6170.48	Unemployment Insurance	1,284	1,231	1,070		1,070	-	0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921		19,538	1,617	9.02%
6181.48	Medicare Tax	5,441	6,067	5,851		6,331	480	8.20%
6190.48	Health Insurance	46,296	46,575	46,116		50,085	3,969	8.61%
Total Personnel Services		461,079	555,182	585,758		634,678	48,920	8.35%

Supplies

6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000		285,000	-	0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500		18,500	-	0.00%
6230.48	Uniforms	2,250	2,250	2,750		2,750	-	0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000		12,000	-	0.00%
6250.48	Vehicle Maintenance							-
	Routine	120,000	130,000	150,000	-	150,000	-	0.00%
	Fork Lift Maintenance	-	-	-		-	-	-
	<i>Total Vehicle Maintenance</i>	120,000	130,000	150,000		150,000	-	0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500		6,500	-	0.00%
6260.48	Firefighting Equipment Maintenance							
	Routine	4,000	6,000	8,000		8,000	-	0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000		10,000	4,000	66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000		-	(7,000)	-100.00%
	TIC Maintenance	2,000	2,000	2,000		2,000	-	0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Firefighting Equipment Maintenance</i>	18,150	21,100	24,500		21,500	(3,000)	-12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)							
	Testing Unit Calibration	3,000	3,000	3,000		3,000	-	0.00%
	SCBA Repair Parts	15,400	20,000	10,500		10,500	-	0.00%
	SCBA Compressors	5,100	5,100	8,000		10,000	2,000	25.00%
	Hydro Testing (130 Bottles)	-	-	-		-	-	-
	Mask Fit Testing Supplies	-	-	-		-	-	-
	Replacement Masks	-	-	-		11,000	11,000	-
	Replacement parts for TC SCBA's	-	-	-		-	-	-
	<i>Total SCBA Supplies & Maintenance</i>	23,500	28,100	21,500		34,500	13,000	60.47%
6265.48	Tire Replacement	40,000	40,000	50,000		50,000	-	0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000		6,500	2,500	62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000		24,000	-	0.00%
6300.48	Small Tools	5,000	6,500	6,500		6,500	-	0.00%
	Tool match		2,500	2,500		2,500	-	0.00%
Total Supplies		501,400	525,450	607,750	-	620,250	12,500	2.06%

Central Arizona Fire and Medical
 Draft Budget FY 2021-22
 General Fund
 Fleet Maintenance

Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6580.48 Outside Repair / Vehicle Maintenance Equipment							
Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500		19,000	7,500	65.22%
Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48 Training & Travel							
All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
Spartan Conference (1 Attending)	-	-	-		-	-	-
EVT testing in state	-	-	-		-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-		-	-	-
Total Training & Travel	-	-	4,000		4,000	-	0.00%
Total Services and Charges	13,000	15,000	19,000	-	26,500	7,500	39.47%
Capital Outlay							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-		-	-	-
Mechanic Vehicle		46,320	47,710		-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000				-	-
Total Capital Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet Maintenance Budget	975,479	1,231,952	1,260,218	-	1,281,428	21,210	1.68%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Warehouse

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Services								
6100.49	Salaries							
	<i>Total Salaries</i>	72,714	102,372	149,070		149,896	826	0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000		5,000	-	0.00%
6110.49	Overtime	15,000	15,000	15,000		15,000	-	0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049		20,150	101	0.50%
6150.49	State Compensation Insurance	4,998	6,635	9,752		8,152	(1,600)	-16.41%
6170.49	Unemployment Insurance	428	321	535		535	-	0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172		10,224	52	0.51%
6181.49	Medicare Tax	1,524	2,023	2,379		2,391	12	0.50%
6190.49	Health Insurance	15,432	12,150	21,960		23,850	1,890	8.61%
Total Personnel Services		140,516	168,617	233,917		235,198	1,281	0.55%
Supplies								
6200.49	Office Supplies (all divisions)	12,500	12,500	12,500		12,500	-	0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250		17,250	-	0.00%
6230.49	Uniforms	450	450	1,250		1,250	-	0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000		6,000	-	0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000		200,000	-	0.00%
6271.49	Furniture & Fixtures							
	Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	-	6,000	3,500	140.00%
	<i>Total Furniture & Fixtures</i>	1,500	1,500	2,500		6,000	3,500	140.00%
6272.49	Janitorial Supplies (all stations)	27,500	27,500	27,500		27,500	-	0.00%
	<i>Total Janitorial</i>	27,500	27,500	27,500		27,500	-	0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500		11,000	5,500	100.00%
6288.49	Batteries (all divisions except Tech Services)	2,400	2,400	2,400		2,400	-	0.00%
	Sawzall Batteries	770	770	770		770	-	0.00%
6300.49	Small Tools	900	900	900		900	-	0.00%
6310.49	Safety Equipment & Supplies	750	750	750		750	-	0.00%
Total Supplies		275,520	275,520	277,320	-	286,320	9,000	3.25%
Services and Charges								
6405.49	Other Professional Services	-	-	-		-	-	-
6435.49	Shipping	1,750	1,750	1,750		1,750	-	0.00%
6590.49	Training & Travel	750	750	1,500		1,500	-	0.00%
6600.49	Dues (government purchasing)	50	50	200		200	-	
Total Services and Charges		2,550	2,550	3,450	-	3,450	-	0.00%
Capital Outlay								
	Warehouse Vehicle			47,710		74,000	26,290	55.10%
	Forklift	-	-	27,562		-	(27,562)	-100.00%
Total Capital Outlay		-	-	75,272	-	74,000	(1,272)	-1.69%
Total Warehouse Budget		418,586	446,687	589,959	-	598,968	9,009	1.53%
Contingency		21,799	23,443	25,734		26,248	514	2.00%
Total Budget with Contingency		440,385	470,130	615,693		625,216	9,523	1.55%



**Draft 5/15/2021 - 0.5 Cent Tax Increase
Fiscal Year 2021-22
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Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget

Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638	2,228,523	41,885	1.92%
Operations	16,995,877	18,549,469	1,553,592	9.14%
Total Personnel Services	20,737,236	22,439,846	1,702,610	8.21%

Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%

Services & Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%

Maintenance & Operation Subtotal

	24,867,412	26,990,290	2,122,878	8.54%
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Capital & Contingency Budget

Capital Outlay

Administration	-	39,978	39,978	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
Total Capital Outlay	2,683,354	2,602,296	(81,058)	-3.02%

Contingency

Administration	107,834	107,285	(549)	-0.51%
Support Services	212,812	223,211	10,399	4.89%
Operations	927,901	1,019,018	91,117	9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%

Capital & Contingency Budget

	3,931,901	3,951,810	19,909	0.51%
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Total District Budget

	28,799,313	30,942,100	2,142,787	7.44%
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Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379	2,292,966	203,587	9.74%
Support Services	5,407,857	5,975,372	567,515	10.49%
Operations	21,302,077	22,673,762	1,371,685	6.44%

Total District Budget

	28,799,313	30,942,100	2,142,787	7.44%
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Central Arizona Fire and Medical Authority
Revenue Budget FY 2021-22

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
Total Budget	25,503,592	26,351,812	28,991,256		30,942,100	1,950,844	6.73%
Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
Revenue:							
Vehicle Maintenance:							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
Total Vehicle Maintenance	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
Prevention:							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
Total Prevention	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
Communications:							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
Grants:							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
Total Grants	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
Warehouse:							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
Training Center:							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
Other:							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,084,500)	(2,254)	-0.11%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%
Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%
Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,648,579	2,022,657	8.21%
Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
Funding Requirement by District							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,426,443		
Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6270	\$0.0050	0.19%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
Total Salaries	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1 CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	69,261		69,261	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	8,442		8,442	-	0.00%
Admin at FF State Comp rate	12,881	13,019	14,260		12,527	(1,733)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
Total State Compensation Insurance	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		52,122	(3,640)	-6.53%
6181.1 Medicare Tax	15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1 Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
Total Personnel Services	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%

Supplies

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
Total Office Supplies	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
Total In-house Dupl & Printing	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
Total Fire Corp Program	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
Total Library Supplies	2,764	2,764	2,764	-	2,764	-	0.00%
Total Supplies	23,864	21,739	21,739	-	21,764	25	0.12%

Services and Charges

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							-
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
Total Other Professional Services	4,600	14,600	44,600		44,600	-	0.00%

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		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl & Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair & Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training & Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<i>Total Dues</i>	7,345	7,635	7,635		7,635	-	0.00%
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Services & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital Outlay							
7701.0 Allocation to Capital Reserve account		-	-		39,978	39,978	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
Total Capital Outlay	70,000	40,000	-	-	39,978	39,978	-
Total Administration Budget	1,514,869	1,601,907	1,981,545	-	2,185,681	204,136	10.30%
Contingency	91,301	98,298	107,834		107,285		
Total Budget with Contingency	1,606,170	1,700,205	2,089,379		2,292,966		

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal & Inspectors</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	404,687	489,742	593,739	-	544,807	(48,932)	-8.24%

Supplies

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication & Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
Total Supplies	28,615	43,615	44,565	-	44,815	250	0.56%

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Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6490.2 Outside Duplication & Printing							
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication & Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
Total Services and Charges	15,577	15,872	15,872	-	16,122	250	1.58%
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
Total Fire Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Contingency	26,211	29,846	29,129		30,287		
Total Budget with Contingency	475,090	579,075	683,305		734,313		

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	- -	0.00% 0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime .200 Routine shift coverage (ad, sick leave, fmla) <i>Total Shift Overtime</i>	385,000 385,000	385,000 385,000	385,000 385,000	-	385,000 385,000	- -	0.00% 0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime .300 Training Captains .304 Special Duty Pay .307 EVOC Driver Training Instructor Pay .380 Swift Water Training Officers <i>Total Training Captain Overtime</i>	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	-	29,200 4,950 2,500 2,500 39,150	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage .336 Coverage - Special Operations Training .337 Coverage - Paramedic Upgrade Training (3 Attending) .338 Coverage - TRT / Hazmat <i>Total Training Coverage Overtime</i>	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	-	12,600 26,500 3,000 10,000 12,000 64,100	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) .426 Telestaff Maintenance (80 hours) .431 Employee Health/Immunization Program Mgr (20 Hours) .435 CISD Program Shift Peers (30 Hours) .439 Communications / Tower Work .440 Haz Mat Program (25 Hours) .441 Hose Program (40 Hours) .442 SCBA Program <i>Scaife (5000 moved from fleet)</i> .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) .449 Promotional Testing (Evaluators & Assistants) .452 Misc. <i>Total Special Detail Programs</i>	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975		5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	- - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.35 Special Detail / Training Instructors .476 Special Ops Annual Eng Co. Training Instructor .479 CARTA Class Instructors .482 In-house EMS Training (Niemynski) .483 Tower Resue / Instructor <i>Total Special Detail / Training Instructors</i>	2,600 5,000 30,400 1,000 39,000	2,600 5,000 25,000 1,000 33,600	2,600 5,000 25,000 1,000 33,600	-	2,600 5,000 25,000 1,000 33,600	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6104.3 Supervisor Assignment Pay Capt 2 positions/day Eng 3 positions/day Battalion Chiefs 1 position/day <i>Total Suprv Assignment Pay</i>	10,500 12,000 3,500 26,000	15,000 21,610 5,000 41,610	17,520 26,280 8,760 52,560		17,520 26,280 8,760 52,560	- - - -	0.00% 0.00% 0.00% 0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement Tier 3 PSPRS Retirement PSPRS additional to meet minimum PSPRS 250K escalating fund	3,687,742 12,862 -	3,859,809 33,988 -	3,594,525 95,793 380,000 -		4,058,275 105,305 - 250,000	463,750 9,512 (380,000) 250,000	12.90% 9.93% -100.00% -
6132.3 401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3% PSPRS Legacy costs	- 50,914 49,355 8,252 46,734	- 61,203 65,560 16,456 117,966	- 113,608 50,159 43,610 332,480		- 160,714 55,308 45,995 429,697	- 47,106 5,149 2,385 97,217	- 41.46% 10.27% 5.47% 29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		504,037	(57,007)	-10.16%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,526	7,560	7.00%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
Total Personnel Services	14,184,746	15,669,283	16,628,973	-	18,142,690	1,513,717	9.10%

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Supplies

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.) Pandemic supplies (replacement) YRMC Drug Box Charges	84,700 7,500	84,700 7,500	94,666 7,500		99,399 7,500	4,733 -	5.00% 5.00% 0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		22,050	1,050	5.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		22,050	1,050	5.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,500	850	51.52%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,600	8,550	18.17%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%

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6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%
Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplies	408,697	436,547	529,383		576,116	46,733	8.83%
Services and Charges							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemynski)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*1C)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
Other Employee Health Issues	-	-	-		2,560	2,560	-
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation	-	-	-		-	-	-
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintence - Equipment							

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EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Outside Repair & Maintenance - Equipment</i>	20,105	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							
Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel / Conferences</i>	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
<i>Total Awards</i>	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
<i>Total Dues</i>	4,400	4,400	4,400		4,400	-	0.00%
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
<i>Total Miscellaneous</i>	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
<i>Total Cap Outlay - Vehicles</i>	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
<i>Total Capital Outlay - Equipment and Facilities</i>	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,092,890	1,316,774	6.66%
Contingency	764,986	846,241	901,802		990,925		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

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Personnel Services								
6100.35	Salaries							
	<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35	PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35	401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35	Unemployment Insurance	642	642	642		642	-	0.00%
6180.35	401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Personnel Services		327,730	364,642	366,904	-	406,779	39,875	10.87%
Supplies								
6201.35	Computer Supplies & Software							
	Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	<i>Total Computer Supplies & Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10)	600	600	600	-	600	-	0.00%
	<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
	<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
Total Supplies		57,750	57,750	57,750		57,750	-	0.00%
Services and Charges								
6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training							
	Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
	<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes							
	Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training	-	-	-		-	-	-
	Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
	Ladder Class	-	-	-		-	-	-
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
	Wildland	9,000	9,000	9,000		9,000	-	0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Training & Travel</i>	33,900	31,900	31,900		31,900	-	0.00%

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6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books & Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
Total Dues	1,635	1,635	1,635		1,635	-	0.00%
Total Services and Charges	84,825	90,825	97,325		97,325	-	0.00%
Capital Outlay							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
Total Capital Outlay	-	-	76,081		-	(76,081)	-100.00%
Total Training Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingency	23,515	25,661	26,099		28,093		

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		22,677	(3,359)	-12.90%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	439,447	563,807	600,881	-	626,433	25,552	4.25%

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500	-		-	-	-
Allison transmission software	-	-	900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint	-	-	2,000		2,000	-	0.00%
Cummings Software	-	-	1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locator annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)	-	-	5,845		5,845	-	0.00%
ImageTrend	-	-	32,500		37,000	4,500	13.85%
ImageTrend Continuum	-	-	10,000		-	(10,000)	-100.00%
International scan tool software	-	1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET, Antivirus, AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy	-	-	2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

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Active 911
Air Advantage
Written Test Bank Software Update
Board Paq

Total Computer Supplies & Software

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
2,000	2,000	2,500		2,500	-	0.00%
500	500	500		500	-	0.00%
1,000	1,000	4,100		4,100	-	0.00%
1,560	1,560	1,560		1,560	-	0.00%
189,610	195,760	252,455		254,455	2,000	0.79%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41 District Mapping Program							
Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41 Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41 Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41 Site / Equipment Maintenance Supplies (formerly 6270)							
Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41 Radio / Pager Maintenance							
Routine	10,500	10,500	10,500		10,500	-	0.00%
Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
Pagers (15) Replace / Repair	3,500	-	-		-	-	-
Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561 YCSO	-	-	-		-	-	-
<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41 Supplies for Outside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41 Batteries	150	150	150		150	-	0.00%
6292.41 Communications / Technician Tools & Equipment							
Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
Total Supplies	330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and Charges							
6405.41 Other Professional Services							
FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
Special Projects	44,000	44,000	44,000		44,000	-	0.00%
EPCR Support (6201)	0	-	-		-	-	-
<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41 Communications (previously in Admin)							
Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
Phone Line	900	900	900		900	-	0.00%
Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41 Electric							
Communications Towers	-	-	-		-	-	-
Technical Service Building	-	-	-		-	-	-
<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41 LPG							
Communications Building	-	-	-		-	-	-
Tower - Frances	-	-	-		-	-	-
Tower - Spruce Mountain	-	-	-		-	-	-
<i>Total LPG</i>	-	-	-	-	-	-	-
6590.41 Training & Travel							
All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
<i>Total Training & Travel</i>	6,500	6,500	6,500	-	6,500	-	0.00%

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6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
<i>Total Contract Services / Communications & IT</i>	8,400	8,400	8,400	-	8,400	-	0.00%
Total Services and Charges	227,505	188,100	188,100	-	188,100	-	0.00%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-	-		5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-	-		7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-	-		12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
Total Capital Outlay	195,000	295,000	260,000	-	319,141	59,141	22.75%
Total Technical Services Budget	1,191,962	1,384,067	1,455,036	-	1,542,229	87,193	5.99%
Contingency	49,848	54,453	59,752		61,154	1,402	2.35%
Total Budget with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%

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Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
Total Personnel Services		53,657	136,803	172,343	-	187,407	15,064	8.74%

Supplies

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
<i>Total Building Maintenance - Routine</i>		105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
<i>Total Building Maintenance</i>		114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
<i>Total Furniture & Fixture Replacement</i>		29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
Total Supplies		250,510	269,280	269,830	-	332,330	62,500	23.16%
Services and Charges								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

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		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	<i>Total Other Professional Services</i>	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	<i>Total Utilities</i>	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Outside Repair & Maintenance - Equipment</i>	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
Total Services and Charges		276,423	302,773	309,273	-	309,273	-	0.00%
Capital Outlay								
7730.48	Capital Outlay - Vehicles							
	Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	Station 72 kitchen, windows, generator			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	Station 53/59 fence and gates	28,000		150,000		-	(150,000)	-100.00%
	HVAC/Water Heater long term replacement plan		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	Station 59 Apparatus Building			-		330,000	330,000	-
Total Capital Outlay		28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities Maintenance Budget		608,590	975,856	1,235,656	-	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

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Fleet Maintenance

Personnel Services

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.48	Salaries					
	Total Salaries	273,768	357,336	380,092	413,251	33,159 8.72%
6104.48	Supervisory Assignment	400	400	400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000	23,000	- 0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678	39,866	3,188 8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646	59,549	8,903 17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984	21,588	(2,396) -9.99%
6170.48	Unemployment Insurance	1,284	1,231	1,070	1,070	- 0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921	19,538	1,617 9.02%
6181.48	Medicare Tax	5,441	6,067	5,851	6,331	480 8.20%
6190.48	Health Insurance	46,296	46,575	46,116	50,085	3,969 8.61%
Total Personnel Services		461,079	555,182	585,758	634,678	48,920 8.35%

Supplies

6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000	285,000	- 0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500	18,500	- 0.00%
6230.48	Uniforms	2,250	2,250	2,750	2,750	- 0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000	12,000	- 0.00%
6250.48	Vehicle Maintenance					-
	Routine	120,000	130,000	150,000	150,000	- 0.00%
	Fork Lift Maintenance	-	-	-	-	-
	Total Vehicle Maintenance	120,000	130,000	150,000	150,000	- 0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500	6,500	- 0.00%
6260.48	Firefighting Equipment Maintenance					
	Routine	4,000	6,000	8,000	8,000	- 0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000	10,000	4,000 66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000	-	(7,000) -100.00%
	TIC Maintenance	2,000	2,000	2,000	2,000	- 0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500	1,500	- 0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500	21,500	(3,000) -12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)					
	Testing Unit Calibration	3,000	3,000	3,000	3,000	- 0.00%
	SCBA Repair Parts	15,400	20,000	10,500	10,500	- 0.00%
	SCBA Compressors	5,100	5,100	8,000	10,000	2,000 25.00%
	Hydro Testing (130 Bottles)	-	-	-	-	-
	Mask Fit Testing Supplies	-	-	-	-	-
	Replacement Masks	-	-	-	11,000	11,000 -
	Replacement parts for TC SCBA's	-	-	-	-	-
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500	34,500	13,000 60.47%
6265.48	Tire Replacement	40,000	40,000	50,000	50,000	- 0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000	6,500	2,500 62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000	24,000	- 0.00%
6300.48	Small Tools	5,000	6,500	6,500	6,500	- 0.00%
	Tool match		2,500	2,500	2,500	- 0.00%
Total Supplies		501,400	525,450	607,750	620,250	12,500 2.06%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fleet Maintenance

Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6580.48 Outside Repair / Vehicle Maintenance Equipment							
<i>Outside Vehicle Repairs/Maintenance</i>	9,500	11,500	11,500		19,000	7,500	65.22%
Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
<i>Total Outside Repair / Veh Maint Equip</i>	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48 Training & Travel							
All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
Spartan Conference (1 Attending)	-	-	-		-	-	-
EVT testing in state	-	-	-		-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-		-	-	-
<i>Total Training & Travel</i>	-	-	4,000		4,000	-	0.00%
Total Services and Charges	13,000	15,000	19,000	-	26,500	7,500	39.47%
Capital Outlay							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-		-	-	-
<i>Mechanic Vehicle</i>		46,320	47,710		-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000				-	-
Total Capital Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet Maintenance Budget	975,479	1,231,952	1,260,218	-	1,281,428	21,210	1.68%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Warehouse

Personnel Services

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.49	Salaries					
	<i>Total Salaries</i>	72,714	102,372	149,070	149,896	826 0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000	5,000	- 0.00%
6110.49	Overtime	15,000	15,000	15,000	15,000	- 0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049	20,150	101 0.50%
6150.49	State Compensation Insurance	4,998	6,635	9,752	8,152	(1,600) -16.41%
6170.49	Unemployment Insurance	428	321	535	535	- 0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172	10,224	52 0.51%
6181.49	Medicare Tax	1,524	2,023	2,379	2,391	12 0.50%
6190.49	Health Insurance	15,432	12,150	21,960	23,850	1,890 8.61%

Total Personnel Services

140,516	168,617	233,917		235,198	1,281	0.55%
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Supplies

6200.49	Office Supplies (all divisions)	12,500	12,500	12,500	12,500	- 0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250	17,250	- 0.00%
6230.49	Uniforms	450	450	1,250	1,250	- 0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000	6,000	- 0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000	200,000	- 0.00%
6271.49	Furniture & Fixtures					
	Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	6,000	3,500 140.00%
	<i>Total Furniture & Fixtures</i>	1,500	1,500	2,500	6,000	3,500 140.00%
6272.49	Janitorial Supplies (all stations)	27,500	27,500	27,500	27,500	- 0.00%
	<i>Total Janitorial</i>	27,500	27,500	27,500	27,500	- 0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500	11,000	5,500 100.00%
6288.49	Batteries (all divisions except Tech Services)	2,400	2,400	2,400	2,400	- 0.00%
	Sawzall Batteries	770	770	770	770	- 0.00%
6300.49	Small Tools	900	900	900	900	- 0.00%
6310.49	Safety Equipment & Supplies	750	750	750	750	- 0.00%

Total Supplies

275,520	275,520	277,320	-	286,320	9,000	3.25%
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Services and Charges

6405.49	Other Professional Services	-	-	-	-	-
6435.49	Shipping	1,750	1,750	1,750	1,750	- 0.00%
6590.49	Training & Travel	750	750	1,500	1,500	- 0.00%
6600.49	Dues (government purchasing)	50	50	200	200	-

Total Services and Charges

2,550	2,550	3,450	-	3,450	-	0.00%
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Capital Outlay

Warehouse Vehicle		47,710		74,000	26,290	55.10%
Forklift		27,562		-	(27,562)	-100.00%

Total Capital Outlay

-	-	75,272	-	74,000	(1,272)	-1.69%
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Total Warehouse Budget

418,586	446,687	589,959	-	598,968	9,009	1.53%
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Contingency

21,799	23,443	25,734		26,248	514	2.00%
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Total Budget with Contingency

440,385	470,130	615,693		625,216	9,523	1.55%
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**Draft 5/19/2021 - 1.0 Cent Tax Increase
Fiscal Year 2021-22
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Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget

Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638	2,228,523	41,885	1.92%
Operations	16,995,877	18,549,469	1,553,592	9.14%
Total Personnel Services	20,737,236	22,439,846	1,702,610	8.21%

Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%

Services & Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%

Maintenance & Operation Subtotal

	24,867,412	26,990,290	2,122,878	8.54%
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Capital & Contingency Budget

Capital Outlay

Administration	-	79,956	79,956	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
Total Capital Outlay	2,683,354	2,642,274	(41,080)	-1.53%

Contingency

Administration	107,834	107,285	(549)	-0.51%
Support Services	212,812	223,211	10,399	4.89%
Operations	927,901	1,019,018	91,117	9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%

Capital & Contingency Budget

	3,931,901	3,991,788	59,887	1.52%
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Total District Budget

	28,799,313	30,982,078	2,182,765	7.58%
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Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379	2,332,944	243,565	11.66%
Support Services	5,407,857	5,975,372	567,515	10.49%
Operations	21,302,077	22,673,762	1,371,685	6.44%

Total District Budget

	28,799,313	30,982,078	2,182,765	7.58%
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Central Arizona Fire and Medical Authority
Revenue Budget FY 2021-22

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
Total Budget	25,503,592	26,351,812	28,991,256		30,982,078	1,990,822	6.87%
Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
Revenue:							
Vehicle Maintenance:							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
Total Vehicle Maintenance	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
Prevention:							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
Total Prevention	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
Communications:							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
Grants:							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
Total Grants	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
Warehouse:							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
Training Center:							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
Other:							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,084,500)	(2,254)	-0.11%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%
Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%
Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,688,557	2,062,635	8.38%
Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
Funding Requirement by District							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,466,421		
Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6320	\$0.0100	0.38%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
<i>Total Salaries</i>	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1 CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	69,261		69,261	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	8,442		8,442	-	0.00%
Admin at FF State Comp rate	12,881	13,019	14,260		12,527	(1,733)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
<i>Total State Compensation Insurance</i>	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		52,122	(3,640)	-6.53%
6181.1 Medicare Tax	15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1 Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
Total Personnel Services	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%

Supplies

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
<i>Total In-house Dupl & Printing</i>	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
<i>Total Library Supplies</i>	2,764	2,764	2,764	-	2,764	-	0.00%
Total Supplies	23,864	21,739	21,739	-	21,764	25	0.12%

Services and Charges

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							-
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
<i>Total Other Professional Services</i>	4,600	14,600	44,600		44,600	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl & Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair & Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training & Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

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Administration

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<i>Total Dues</i>	7,345	7,635	7,635		7,635	-	0.00%
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Services & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital Outlay							
7701.0 Allocation to Capital Reserve account		-	-		79,956	79,956	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
Total Capital Outlay	70,000	40,000	-	-	79,956	79,956	-
Total Administration Budget	1,514,869	1,601,907	1,981,545	-	2,225,659	244,114	12.32%
Contingency	91,301	98,298	107,834		107,285		
Total Budget with Contingency	1,606,170	1,700,205	2,089,379		2,332,944		

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal & Inspectors</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	404,687	489,742	593,739	-	544,807	(48,932)	-8.24%

Supplies

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication & Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
Total Supplies	28,615	43,615	44,565	-	44,815	250	0.56%

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Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6490.2 Outside Duplication & Printing							
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication & Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
Total Services and Charges	15,577	15,872	15,872	-	16,122	250	1.58%
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
Total Fire Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Contingency	26,211	29,846	29,129		30,287		
Total Budget with Contingency	475,090	579,075	683,305		734,313		

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Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	- -	0.00% 0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime .200 Routine shift coverage (ad, sick leave, fmla) <i>Total Shift Overtime</i>	385,000 385,000	385,000 385,000	385,000 385,000	-	385,000 385,000	- -	0.00% 0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime .300 Training Captains .304 Special Duty Pay .307 EVOC Driver Training Instructor Pay .380 Swift Water Training Officers <i>Total Training Captain Overtime</i>	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	-	29,200 4,950 2,500 2,500 39,150	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage .336 Coverage - Special Operations Training .337 Coverage - Paramedic Upgrade Training (3 Attending) .338 Coverage - TRT / Hazmat <i>Total Training Coverage Overtime</i>	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	-	12,600 26,500 3,000 10,000 12,000 64,100	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) .426 Telestaff Maintenance (80 hours) .431 Employee Health/Immunization Program Mgr (20 Hours) .435 CISD Program Shift Peers (30 Hours) .439 Communications / Tower Work .440 Haz Mat Program (25 Hours) .441 Hose Program (40 Hours) .442 SCBA Program <i>Scaife (5000 moved from fleet)</i> .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) .449 Promotional Testing (Evaluators & Assistants) .452 Misc. <i>Total Special Detail Programs</i>	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975		5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	- - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.35 Special Detail / Training Instructors .476 Special Ops Annual Eng Co. Training Instructor .479 CARTA Class Instructors .482 In-house EMS Training (Niemynski) .483 Tower Resue / Instructor <i>Total Special Detail / Training Instructors</i>	2,600 5,000 30,400 1,000 39,000	2,600 5,000 25,000 1,000 33,600	2,600 5,000 25,000 1,000 33,600	-	2,600 5,000 25,000 1,000 33,600	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6104.3 Supervisor Assignment Pay Capt 2 positions/day Eng 3 positions/day Battalion Chiefs 1 position/day <i>Total Suprv Assignment Pay</i>	10,500 12,000 3,500 26,000	15,000 21,610 5,000 41,610	17,520 26,280 8,760 52,560		17,520 26,280 8,760 52,560	- - - -	0.00% 0.00% 0.00% 0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement Tier 3 PSPRS Retirement PSPRS additional to meet minimum PSPRS 250K escalating fund	3,687,742 12,862 -	3,859,809 33,988 -	3,594,525 95,793 380,000 -		4,058,275 105,305 - 250,000	463,750 9,512 (380,000) 250,000	12.90% 9.93% -100.00% -
6132.3 401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3% PSPRS Legacy costs	- 50,914 49,355 8,252 46,734	- 61,203 65,560 16,456 117,966	- 113,608 50,159 43,610 332,480		- 160,714 55,308 45,995 429,697	- 47,106 5,149 2,385 97,217	- 41.46% 10.27% 5.47% 29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		504,037	(57,007)	-10.16%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,526	7,560	7.00%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
Total Personnel Services	14,184,746	15,669,283	16,628,973	-	18,142,690	1,513,717	9.10%

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Supplies

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6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		22,050	1,050	5.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		22,050	1,050	5.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,500	850	51.52%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,600	8,550	18.17%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%
Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplies	408,697	436,547	529,383		576,116	46,733	8.83%
Services and Charges							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemynski)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*1C)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
Other Employee Health Issues	-	-	-		2,560	2,560	-
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation	-	-	-		-	-	-
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintenance - Equipment							

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EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Outside Repair & Maintenance - Equipment</i>	20,105	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							
Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel / Conferences</i>	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
<i>Total Awards</i>	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
<i>Total Dues</i>	4,400	4,400	4,400		4,400	-	0.00%
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
<i>Total Miscellaneous</i>	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
<i>Total Cap Outlay - Vehicles</i>	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
<i>Total Capital Outlay - Equipment and Facilities</i>	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,092,890	1,316,774	6.66%
Contingency	764,986	846,241	901,802		990,925		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

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Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.35	Salaries							
	<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35	PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35	401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35	Unemployment Insurance	642	642	642		642	-	0.00%
6180.35	401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Personnel Services		327,730	364,642	366,904	-	406,779	39,875	10.87%

Supplies

6201.35	Computer Supplies & Software							
	Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	<i>Total Computer Supplies & Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10)	600	600	600	-	600	-	0.00%
	<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
	<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
Total Supplies		57,750	57,750	57,750		57,750	-	0.00%

Services and Charges

6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training							
	Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
	<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes							
	Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training	-	-	-		-	-	-
	Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
	Ladder Class	-	-	-		-	-	-
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
	Wildland	9,000	9,000	9,000		9,000	-	0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Training & Travel</i>	33,900	31,900	31,900		31,900	-	0.00%

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Training Center

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books & Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
Total Dues	1,635	1,635	1,635		1,635	-	0.00%
Total Services and Charges	84,825	90,825	97,325		97,325	-	0.00%
Capital Outlay							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
Total Capital Outlay	-	-	76,081		-	(76,081)	-100.00%
Total Training Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingency	23,515	25,661	26,099		28,093		

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Technical Services

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		22,677	(3,359)	-12.90%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	439,447	563,807	600,881	-	626,433	25,552	4.25%

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500	-		-	-	-
Allison transmission software	-	-	900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint	-	-	2,000		2,000	-	0.00%
Cummings Software	-	-	1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locator annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)	-	-	5,845		5,845	-	0.00%
ImageTrend	-	-	32,500		37,000	4,500	13.85%
ImageTrend Continuum	-	-	10,000		-	(10,000)	-100.00%
International scan tool software	-	1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET, Antivirus, AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy	-	-	2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Active 911	2,000	2,000	2,500		2,500	-	0.00%
Air Advantage	500	500	500		500	-	0.00%
Written Test Bank Software Update	1,000	1,000	4,100		4,100	-	0.00%
Board Paq	1,560	1,560	1,560		1,560	-	0.00%
<i>Total Computer Supplies & Software</i>	189,610	195,760	252,455		254,455	2,000	0.79%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41 District Mapping Program							
Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41 Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41 Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41 Site / Equipment Maintenance Supplies (formerly 6270)							
Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41 Radio / Pager Maintenance							
Routine	10,500	10,500	10,500		10,500	-	0.00%
Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
Pagers (15) Replace / Repair	3,500	-	-		-	-	-
Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561 YCSO	-	-	-		-	-	-
<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41 Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41 Batteries	150	150	150		150	-	0.00%
6292.41 Communications / Technician Tools & Equipment							
Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
Total Supplies	330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and Charges							
6405.41 Other Professional Services							
FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
Special Projects	44,000	44,000	44,000		44,000	-	0.00%
EPCR Support (6201)	0	-	-		-	-	-
<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41 Communications (previously in Admin)							
Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
Phone Line	900	900	900		900	-	0.00%
Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41 Electric							
Communications Towers	-	-	-		-	-	-
Technical Service Building	-	-	-		-	-	-
<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41 LPG							
Communications Building	-	-	-		-	-	-
Tower - Frances	-	-	-		-	-	-
Tower - Spruce Mountain	-	-	-		-	-	-
<i>Total LPG</i>	-	-	-	-	-	-	-
6590.41 Training & Travel							
All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
<i>Total Training & Travel</i>	6,500	6,500	6,500	-	6,500	-	0.00%

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	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
<i>Total Contract Services / Communications & IT</i>	8,400	8,400	8,400	-	8,400	-	0.00%
Total Services and Charges	227,505	188,100	188,100	-	188,100	-	0.00%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-	-		5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-	-		7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-	-		12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
Total Capital Outlay	195,000	295,000	260,000	-	319,141	59,141	22.75%
Total Technical Services Budget	1,191,962	1,384,067	1,455,036	-	1,542,229	87,193	5.99%
Contingency	49,848	54,453	59,752		61,154	1,402	2.35%
Total Budget with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%

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Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
Total Personnel Services		53,657	136,803	172,343	-	187,407	15,064	8.74%

Supplies

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
<i>Total Building Maintenance - Routine</i>		105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
<i>Total Building Maintenance</i>		114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
<i>Total Furniture & Fixture Replacement</i>		29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
Total Supplies		250,510	269,280	269,830	-	332,330	62,500	23.16%
Services and Charges								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

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		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	<i>Total Other Professional Services</i>	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	<i>Total Utilities</i>	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Outside Repair & Maintenance - Equipment</i>	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
Total Services and Charges		276,423	302,773	309,273	-	309,273	-	0.00%
Capital Outlay								
7730.48	Capital Outlay - Vehicles							
	Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	Station 72 kitchen, windows, generator			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	Station 53/59 fence and gates	28,000		150,000		-	(150,000)	-100.00%
	HVAC/Water Heater long term replacement plan		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	Station 59 Apparatus Building			-		330,000	330,000	-
Total Capital Outlay		28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities Maintenance Budget		608,590	975,856	1,235,656	-	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

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Personnel Services

6100.48	Salaries						
	Total Salaries	273,768	357,336	380,092	413,251	33,159	8.72%
6104.48	Supervisory Assignment	400	400	400	400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000	23,000	-	0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678	39,866	3,188	8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646	59,549	8,903	17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-	-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984	21,588	(2,396)	-9.99%
6170.48	Unemployment Insurance	1,284	1,231	1,070	1,070	-	0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921	19,538	1,617	9.02%
6181.48	Medicare Tax	5,441	6,067	5,851	6,331	480	8.20%
6190.48	Health Insurance	46,296	46,575	46,116	50,085	3,969	8.61%
Total Personnel Services		461,079	555,182	585,758	634,678	48,920	8.35%

Supplies

6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000	285,000	-	0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500	18,500	-	0.00%
6230.48	Uniforms	2,250	2,250	2,750	2,750	-	0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000	12,000	-	0.00%
6250.48	Vehicle Maintenance						
	Routine	120,000	130,000	150,000	150,000	-	0.00%
	Fork Lift Maintenance	-	-	-	-	-	-
	Total Vehicle Maintenance	120,000	130,000	150,000	150,000	-	0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500	6,500	-	0.00%
6260.48	Firefighting Equipment Maintenance						
	Routine	4,000	6,000	8,000	8,000	-	0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000	10,000	4,000	66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000	-	(7,000)	-100.00%
	TIC Maintenance	2,000	2,000	2,000	2,000	-	0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500	1,500	-	0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500	21,500	(3,000)	-12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)						
	Testing Unit Calibration	3,000	3,000	3,000	3,000	-	0.00%
	SCBA Repair Parts	15,400	20,000	10,500	10,500	-	0.00%
	SCBA Compressors	5,100	5,100	8,000	10,000	2,000	25.00%
	Hydro Testing (130 Bottles)	-	-	-	-	-	-
	Mask Fit Testing Supplies	-	-	-	-	-	-
	Replacement Masks	-	-	-	11,000	11,000	-
	Replacement parts for TC SCBA's	-	-	-	-	-	-
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500	34,500	13,000	60.47%
6265.48	Tire Replacement	40,000	40,000	50,000	50,000	-	0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000	6,500	2,500	62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000	24,000	-	0.00%
6300.48	Small Tools	5,000	6,500	6,500	6,500	-	0.00%
	Tool match		2,500	2,500	2,500	-	0.00%
Total Supplies		501,400	525,450	607,750	620,250	12,500	2.06%

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Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6580.48 Outside Repair / Vehicle Maintenance Equipment							
Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500		19,000	7,500	65.22%
Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48 Training & Travel							
All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
Spartan Conference (1 Attending)	-	-	-		-	-	-
EVT testing in state	-	-	-		-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-		-	-	-
Total Training & Travel	-	-	4,000		4,000	-	0.00%
Total Services and Charges	13,000	15,000	19,000	-	26,500	7,500	39.47%
Capital Outlay							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-		-	-	-
Mechanic Vehicle		46,320	47,710		-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000				-	-
Total Capital Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet Maintenance Budget	975,479	1,231,952	1,260,218	-	1,281,428	21,210	1.68%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Warehouse

Personnel Services

6100.49	Salaries						
	Total Salaries	72,714	102,372	149,070	149,896	826	0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000	5,000	-	0.00%
6110.49	Overtime	15,000	15,000	15,000	15,000	-	0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049	20,150	101	0.50%
6150.49	State Compensation Insurance	4,998	6,635	9,752	8,152	(1,600)	-16.41%
6170.49	Unemployment Insurance	428	321	535	535	-	0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172	10,224	52	0.51%
6181.49	Medicare Tax	1,524	2,023	2,379	2,391	12	0.50%
6190.49	Health Insurance	15,432	12,150	21,960	23,850	1,890	8.61%

Total Personnel Services

140,516	168,617	233,917		235,198	1,281	0.55%
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Supplies

6200.49	Office Supplies (all divisions)	12,500	12,500	12,500	12,500	-	0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250	17,250	-	0.00%
6230.49	Uniforms	450	450	1,250	1,250	-	0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000	6,000	-	0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000	200,000	-	0.00%
6271.49	Furniture & Fixtures						
	Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	6,000	3,500	140.00%
	<i>Total Furniture & Fixtures</i>	1,500	1,500	2,500	6,000	3,500	140.00%
6272.49	Janitorial Supplies (all stations)	27,500	27,500	27,500	27,500	-	0.00%
	<i>Total Janitorial</i>	27,500	27,500	27,500	27,500	-	0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500	11,000	5,500	100.00%
6288.49	Batteries (all divisions except Tech Services)	2,400	2,400	2,400	2,400	-	0.00%
	Sawzall Batteries	770	770	770	770	-	0.00%
6300.49	Small Tools	900	900	900	900	-	0.00%
6310.49	Safety Equipment & Supplies	750	750	750	750	-	0.00%

Total Supplies

275,520	275,520	277,320	-	286,320	9,000	3.25%
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Services and Charges

6405.49	Other Professional Services	-	-	-	-	-	-
6435.49	Shipping	1,750	1,750	1,750	1,750	-	0.00%
6590.49	Training & Travel	750	750	1,500	1,500	-	0.00%
6600.49	Dues (government purchasing)	50	50	200	200	-	

Total Services and Charges

2,550	2,550	3,450	-	3,450	-	0.00%
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Capital Outlay

Warehouse Vehicle			47,710	74,000	26,290	55.10%
Forklift	-	-	27,562	-	(27,562)	-100.00%

Total Capital Outlay

-	-	75,272	-	74,000	(1,272)	-1.69%
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Total Warehouse Budget

418,586	446,687	589,959	-	598,968	9,009	1.53%
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Contingency

21,799	23,443	25,734		26,248	514	2.00%
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Total Budget with Contingency

440,385	470,130	615,693		625,216	9,523	1.55%
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REQUEST FOR PROPOSAL - AUDITORS FOR FISCAL YEARS 2021-2025

COMPANY NAME	FISCAL YEARS					AGENCY	Total Agency Cost for 5 years
	2021	2022	2023	2024	2025		
Walker and Armstrong	\$ 20,000	\$ 20,500	\$ 21,000	\$ 21,500	\$ 22,000	CAFMA	\$ 105,000
	\$ 5,000	\$ 5,100	\$ 5,200	\$ 5,300	\$ 5,400	CVFD	\$ 26,000
	\$ 5,000	\$ 5,100	\$ 5,200	\$ 5,300	\$ 5,400	CVFD	\$ 26,000

*** For CAFR Reporting - An additional \$1,500 per agency not increasing by 3% per year***

Proposed CAFR in FY 2024 & FY 2025	\$ 9,135
Grand Total for 5 years with CAFR	\$ 166,135

Henry + Horne	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	CAFMA	\$ 120,000
	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	CVFD	\$ 20,000
	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	CYFD	\$ 20,000

*** For CAFR Reporting - No additional fees will be charged to each agency***

Proposed CAFR in FY 2024 & FY 2025	\$ -
Grand Total for 5 years with CAFR	\$ 160,000

HeinfeldMeech	\$ 17,500	\$ 18,000	\$ 18,500	\$ 19,050	\$ 19,600	CAFMA	\$ 92,650
	\$ 10,000	\$ 10,300	\$ 10,600	\$ 10,900	\$ 11,225	CVFD	\$ 53,025
	\$ 10,000	\$ 10,300	\$ 10,600	\$ 10,900	\$ 11,225	CYFD	\$ 53,025

*** For CAFR Reporting - An additional \$3,000 per agency flat rate per year***

Proposed CAFR in FY 2024 & FY 2025	\$ 18,000
Grand Total for 5 years with CAFR	\$ 216,700



PROPOSAL FOR AUDIT SERVICES
Central Arizona Fire and Medical Authority
Central Yavapai Fire District
Chino Valley Fire District
May 11, 2021



Walker & Armstrong

CERTIFIED PUBLIC ACCOUNTANTS AND ADVISORS

May 11, 2021

Mr. Dave Tharp, Assistant Chief of Administration
Central Arizona Fire and Medical Authority
8603 East Eastridge Drive
Prescott Valley, Arizona 86314

Dear Mr. Tharp:

Thank you for inviting Walker & Armstrong (W&A) to submit our proposal to provide professional services to Central Arizona Fire and Medical Authority, a Joint Powers Authority comprised of Central Yavapai Fire District and Chino Valley Fire District (collectively referred to as the Authority), and for allowing us to demonstrate our commitment to a collegial relationship with you.

Walker & Armstrong is licensed in the state of Arizona and authorized by the Arizona State Board of Accountancy to conduct audits.

We understand that the Authority is a dynamic organization providing critical fire suppression and prevention and, emergency medical services to your citizens that is looking to continue a collaborative relationship with a communicative firm who has extensive fire district audit and advisory expertise and a proven history of bringing a consistent, responsive team that provides quality services, value-added ideas, and an innovative service approach at a fair price. Walker & Armstrong is such a firm.

The Walker & Armstrong difference is evident to the hundreds of organizational leaders and business owners with whom we have served as partners and delivered uncompromising client service. We operate on the simple premise to help our clients enhance their success and achieve their goals.

We are confident that Walker & Armstrong will meet the needs of the Authority and that we will exceed your expectations. We do not simply help you comply; we help you succeed.

Our value proposition is based on the following:

- We are easy to work with.
- We honor our commitments.
- We add value to your organization.
- We keep your best interests in mind.
- We help you fulfill your mission.

3838 N. Central Ave., Suite 1700
Phoenix, Arizona 85012
602.230.1040

Walker & Armstrong LLP
www.wa-cpas.com

6840 North Oracle Road, Suite 150
Tucson, Arizona 85704
520.229.8674

We will elaborate further on the ways we can add value and partner with the Authority in the following proposal. We are excited about the opportunity to work with the Authority and we look forward to discussing such possibility in further detail with you.

We are proud of our five-decade tradition of enhancing the success of Arizona governmental entities (with an emphasis on fire districts), the quality services we provide, and the long-lasting relationships we have built. We are confident that Walker & Armstrong should be your strategic audit service provider. During 2021, our second year competing, we were ranked #3 in the Best of Arizona Businesses' *Ranking Arizona* for firms with 5-28 CPAs.

Walker & Armstrong agrees to be bound by the statements made in this proposal. Should you have any questions or would like to discuss any aspect of this proposal in further detail; we welcome you to contact Jay Parke at (602) 230-1040.

Very truly yours,

A handwritten signature in black ink that reads "Jay Z. Parke". The signature is written in a cursive, flowing style.

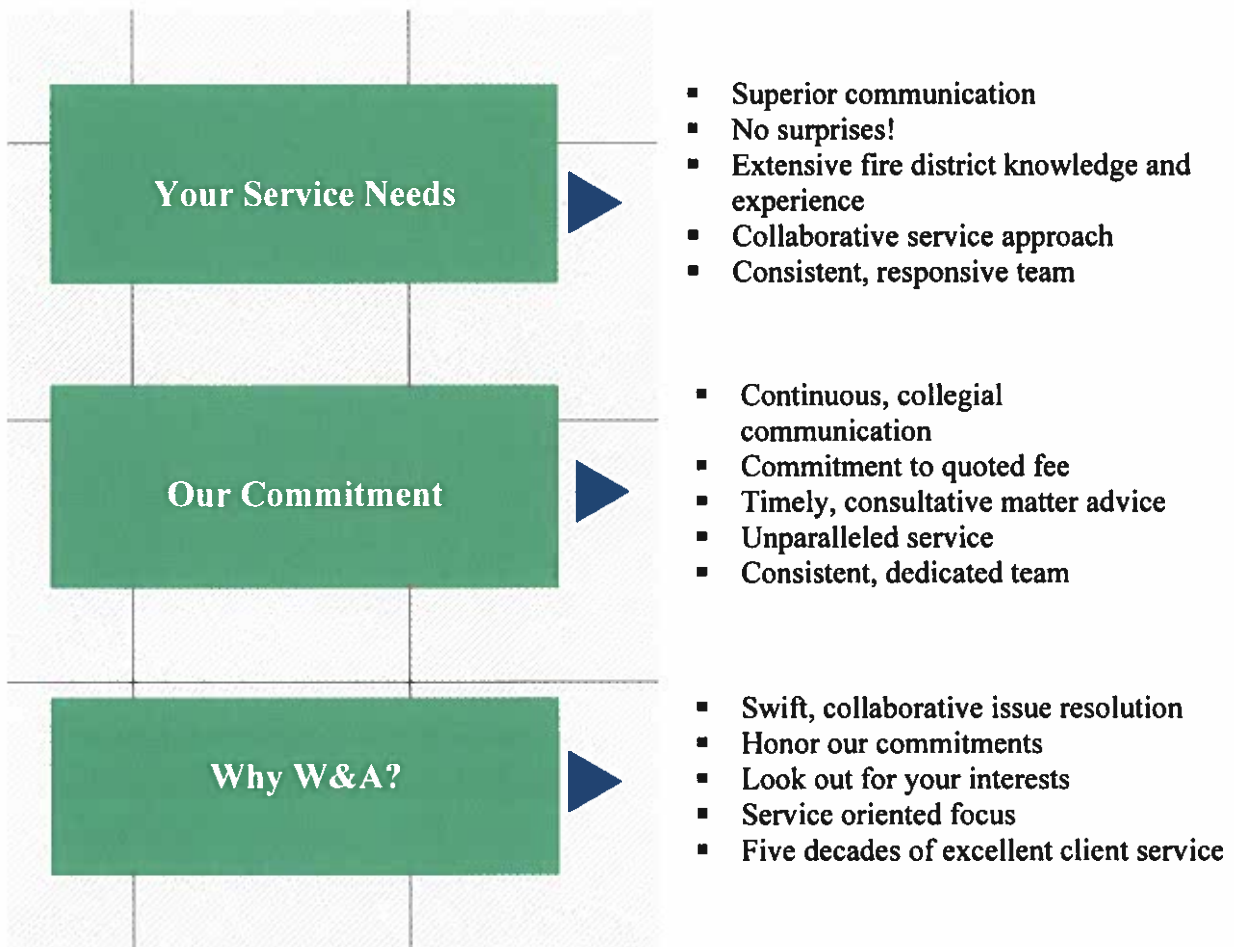
Jay Z. Parke, CPA
jparke@wa-cpas.com

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Our Service Objectives

We understand that Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District (collectively hereinafter referred to as the Authority) has the mission to provide critical fire suppression and prevention and, emergency medical services to your citizens with compassion and innovation. We recognize the importance of partnering with the Authority to not simply help you comply with reporting and regulatory requirements, but to also collaborate and help you fulfill your mission. Outlined below is what we strive to achieve to provide you with superior client service. In addition to providing practical recommendations for improvements in internal controls and a timely and efficient service process, the following is our commitment to you and why we believe W&A is the propitious choice:



About W&A

Our Firm

W&A is a full service Certified Public Accounting (CPA) firm in the state of Arizona founded in 1971 by Archie Walker and Norm Armstrong. During our **fifty year** history of providing services to Arizona communities, we are guided by our core values of **integrity**, **accountability**, **positive attitude**, and **respect**. W&A strives to maintain a culture of professional collegiality in our work environment and client relationships by providing mutual respect for all, while recognizing the diversity among us. Our firm professionals are team players and understand that communication with clients is a key factor to our reputation for quality, excellence and collaboration, and our success in the Arizona market. The importance of delivering uncompromising client service is fundamental to our core values, and the importance of exceeding client expectations is instilled at all levels of our firm. We understand a CPA firm is best known for the quality of its service. Our firm reputation reflects the high standards we demand of ourselves. **We do not accept anything else from ourselves and this is what we deliver to you.** Our primary goal as a trusted advisor is to be available to provide insightful advice to enable you to make informed decisions.

Based in Central Phoenix, W&A has served hundreds of clients throughout Arizona and currently maintains key offices in Phoenix and Tucson. We have been specializing in providing quality service through the active, collaborative involvement of experienced and committed professionals to governmental organizations for five-decades including fire districts for the past two decades. 2

The partners alone have 90 plus collective years of experience serving governmental organizations. All audit team members have accounting degrees, and all key team members are Certified Public Accountants. As serving the fire district sector is a mission-specific focus of W&A, all our professionals have extensive experience and technical knowledge in providing audit services to governmental entities including fire districts, are engaged in emerging and ongoing issues relevant to governmental entities and receive ongoing training on topics relative to governmental entities. Several members of our team have written newsletter articles and lectured on governmental issues.

Services

The firm's essential professional services encompass:

Professional Services	
▪ Audits	▪ Forensic accounting and financial investigation
▪ Reviews and compilations	▪ Due diligence
▪ Pre-audit services	▪ Agreed-upon procedures
▪ Accounting and advisory services	▪ Tax planning and return preparation

The services provided by W&A are rendered by over twenty dedicated professionals and support staff. We are large enough to provide the specialized audit services required by the Authority while also being small enough to be responsive to your needs and provide personalized service. Firm partners associated with the audit take a hands-on approach to the services provided by being involved in the planning, staffing, supervision, quality, communication, and delivery of the work.

Our professionals are current on the accounting and reporting requirements that are unique to fire districts including the extensive disclosure requirements including retirement plans; reporting of general obligation bonds, capital lease obligations, revenue recognition for property taxes, charges for services, ambulance services and grants; net position/fund balance reporting and the compliance requirements of Arizona Revised Statute §48-253. In addition, we have been auditing and preparing financial statements under the Certificate of Achievement for Excellence in Financial Reporting program for over 30 years and understand the additional reporting requirements outlined by the Government Finance Officers Association.

W&A understand the unique accounting and financial requirements that deserve experienced attention in the fire district sector. Working in close cooperation with our clients, our knowledgeable professionals can help resolve reporting and disclosure issues and help design approaches to yield more productive operations while maintaining the commitment and values the drive such organizations. W&A professionals are knowledgeable beyond consulting on accounting methods, financial reporting, and taxes.

We also add value to many of our governmental clients by advising them on areas such as:

Value Added Advisory Areas
Board governance
Budgeting
Grants management
Internal controls
Operational efficiencies
Information technology systems
Accounting software
Enterprise risk management

Fire District Industry Experience

Through 20 years of experience in the fire district sector coupled with 35 years of governmental experience, W&A has developed a significant capability and fluency in the general business issues that face the Authority. Our team of professionals offer the hands-on experience and technical skills necessary to serve your distinctive needs and help you fulfill your mission. We do not simply help you comply; we help you succeed.

Since 1985, governmental entities have been a primary focus of W&A. To this day, we have retained this focus and continue to be a leader in providing professional services and serving the needs of governmental entities, including fire districts. With our in-depth experience, we intuitively understand the specific industry dynamics and have sound relationships within the fire district sector. Regardless of size, our clients all receive the same high quality, professional service designed to specifically match their business and reporting needs by adhering to our service philosophy of **professionalism**, **responsiveness**, and **quality**.

Quality of Work

We have a reputation for the quality of our work which is based on 35 years of experience in governmental audit, accounting and advisory services, including 20 years of experience in the fire district sector. Our firm is devoted to providing quality services and we have taken extra steps to assure that we meet the highest professional standards of quality. We are an active member of the AICPA's Center for Audit Quality, which is one way we stay abreast of the latest regulatory requirements and standards. We have also undergone peer reviews of our quality controls conducted by independent CPA's. The peer reviews have always included governmental entity engagements. We have received unmodified reports with no comments indicating our compliance with our profession's quality control standards. In addition, we recently underwent a random quality control review by the U.S. Department of Health and Human Services, Office of the Inspector General pertaining to a single audit. Their letter to us dated March 30, 2020, indicated a pass with no matters identified requiring corrective action. A copy of our most recent peer review and the OIG letter is included in Appendix A: Peer Review and OIG Letter.

In addition, we have been a primary subcontractor for the state of Arizona, Office of the Auditor General since 1985. Our clients through the AG's Office have included several counties and currently includes Pinal County, Arizona, which is the third largest County in the state.

Notable Fire District Clients

Presented below is a partial list of fire districts that we have served during the past decade:

Notable Fire District Clients	
▪ Arizona Fire and Medical Authority (CAFR)*	▪ North County Fire & Medical District*
▪ Sedona Fire District (CAFR)	▪ South County Fire & Medical District*
▪ Sonoita-Elgin Fire District	▪ Mayer Fire District
▪ Mohave Valley Fire District	▪ Palominas Fire District
▪ Sunsites-Pearce Fire District	▪ Northern Arizona Consolidated Fire District
▪ Mescal J-6 Fire District	▪ San Simon Fire District
* Fire district includes a merger, consolidation or a joint powers authority	

We supplement our technical delivery approach by analyzing and advising our clients on the many elements faced by successful fire districts, such as the Authority. W&A is dedicated to sharing its intellectual capital. Several W&A professionals are recognized as thought leaders within the governmental entity industry. Our professionals believe in the power of industry participation and the importance of staying on top of new issues and regulations. Doing so requires membership in trade associations including the Arizona Fire District Association (AFDA), the American Institute of Certified Public Accountants (AICPA), presenting at industry conferences and seminars, and authoring articles.

Over the years, W&A has fostered and appreciated long-standing professional relationships with a variety of governmental organizations including the following:

Governmental Groups	
▪ Fire districts	▪ Flood control districts
▪ Counties	▪ Water and irrigation districts
▪ Municipalities	▪ Special assessment districts
▪ Native American communities	▪ Housing authorities
▪ Airport authorities	▪ Grant schools

Your Engagement Team

Professional Collegiality

Client service and satisfaction are among our prime considerations. One of the most important services we will provide the Authority is monitoring your needs on a continual and on-going basis. This occurs at all levels within our organization. We believe it is imperative that our clients have several firm resources to utilize rather than just one. We have found this type of communicative teamwork facilitates the identification of issues early and enables us to plan for and resolve issues timely.

W&A is proud of the reputation we have achieved for providing quality services and responsive professionals. This reputation has been earned through continued commitment to maintaining the highest technical and ethical standards at all levels of our firm, our culture of professional collegiality, our enduring values, our model of client service and technical excellence, and through our ability to retain dedicated, motivated, and talented team members. W&A has a culture and atmosphere that has allowed us to experience nominal turnover which provides our clients with consistency in experienced staff.

A key component of the employee process stems from our strong client service approach which is characterized by partner involvement in client and team relationships. This exposes team members to a flexible, involved, participatory engagement style that distinguishes W&A from other firms that may rely on more of an assembly line approach to client service. The importance of this collegial service approach cannot be overstated.


We pay close attention to establishing an engagement team that has the requisite experience and expertise to provide superior service, a team that will work well with the Authority management, and has the enthusiasm and commitment to demonstrate the Authority is a valued client. Your core **service team**, identified below, has experience working together and has a chemistry and communication protocol that works well.

Core Service Team	
Name	Title
Jay Parke	Engagement Partner
Curtis Bright	Audit Manager
Tracy Decker	Audit Director
Ken Mason	Advisory Services Manager

Roles and Biographies

Photo	Contact Information	Engagement Role	Biography
	Jay Parke, CPA, CGFM Engagement Partner (602) 319-3412 jparke@wa-cpas.com	I have ultimate service delivery responsibility for the Authority's audit services. I will invest whatever time is necessary to provide a quality service and to build an open, collaborative partnership with the Authority. I personally pledge that our team will provide the accessibility, client service, and technical excellence that you deserve.	Jay Parke, a CPA and a CGFM, is an audit partner with over twenty-two years of public accounting experience at national (Big 4) and local firms. Jay is a member of the Arizona Fire District Association. Jay has in-depth experience providing audit, accounting, and consulting services to nonprofit organizations, government entities, and privately-held companies. Jay has published governmental guidance and instructed several continuing professional education courses pertaining to governmental accounting, Yellow Book and Single Audit.
	Curtis Bright, CPA Audit Manager (602) 230-1040 cbright@wa-cpas.com	I will manage the execution of the audit and work collaboratively with you to ensure a smooth process. I will team with you to conduct the audit, proactively identify and address any issues and complete the services without surprises and within established deadlines.	Curtis Bright, a CPA, is an audit manager with twelve years including fire districts, and two years of industry accounting experience. Curtis also has experience preparing indirect cost rate proposals and plans, and experience with several computer software applications. He routinely resolves complex technical accounting and reporting matters.
	Tracy Decker, CPA Audit Director (602) 740-8307 tdecker@wa-cpas.com	I am a technical resource to the audit team and will perform a technical review on significant areas, as needed, to ensure the engagement complies with our stringent quality control standards and other compliance requirements.	Tracy Decker, a CPA, is an audit director with over twenty-five years of public accounting and consulting experience at national firms, all of which include providing significant audit and Single Audit services to governmental, nonprofit and healthcare entities. She has a proven track record for excellent client service and the timely delivery of quality audits. Tracy has extensive governmental organization expertise as a former partner at BDO.

PROPOSAL TO PROVIDE PROFESSIONAL AUDIT SERVICES TO
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Photo	Contact Information	Engagement Role	Biography
	Kenneth Mason Advisory Services Manager (602) 230-1040 kmason@wa-cpas.com	Ken will be available to provide guidance on COVID-19 relief fund related guidance and training.	Ken Mason is an Advisory Services Manager providing accounting and consulting services to nonprofit and government organizations. Ken has held several positions as finance director and comptroller for government agencies and nonprofit organizations. Ken offers over 35 years of financial experience, including <i>twenty</i> <i>years</i> in the governmental and not-for-profit sectors. Ken is active in conducting research and training on implementation of relief fund guidance related to COVID-19 and has most recently conducted multiple webinars on COVID-19 relief funding.

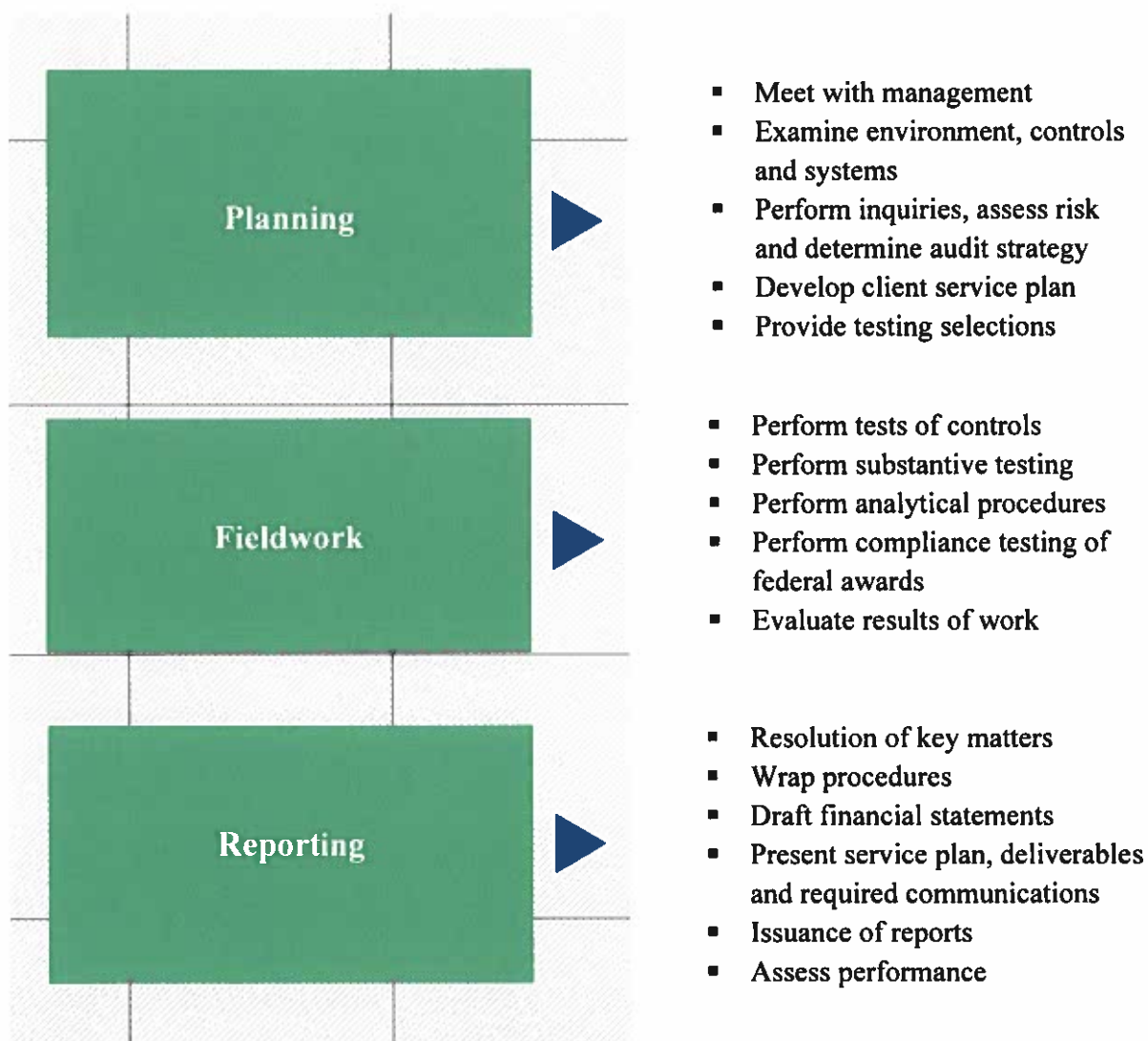
Each partner, director and manager noted above also has a professional affiliation with the AICPA and the Arizona Society of CPA's. To the extent possible, we try to maintain continuity of team members assigned to the engagement in recognition of the benefit to both organizations. **We are committed** to providing team consistency; however, should there be a need for a change in key personnel, we will discuss our plan and basis for personnel changes with you.

Our Audit Approach

Overview

Your relationship with W&A means far more than mere compliance with complicated reporting and regulatory requirements. We carefully tailor our services to your mission, objectives, service needs and constituents, and everything we do for you is shaped by our “big picture” understanding of what you are striving to achieve to fulfill your mission.

The following is an overview and flow of our approach to the audit. In accordance with professional standards, we follow a risk-based approach to the audit, which requires us to devote our resources to the more critical areas of the Authority. This allows for greater audit efficiency and effectiveness. Ongoing, open communication and sharing of intellectual capital with management and the audit committee is performed throughout the year to ensure there are no surprises.



Planning

Upon selection as auditors, we anticipate holding a planning meeting with you in order to discuss expectations and schedule the fieldwork. We also will meet with your audit committee to discuss timing and critical issues.

We will update our understanding of your business operations, funding source requirements, transaction processing procedures and internal control structure. These objectives will be achieved through inquiry, observation, examination of documents, and walk-throughs of transactions. We will also draw upon such resources as the budget, organizational charts, manuals and programs, and other management information systems.

As a result of the above procedures, we will tailor our audit programs to fit your reporting requirements. We will also prepare a detailed audit plan and a list of all schedules and documentation to be provided by your team. This listing will be reviewed with your team to facilitate the organization and timeliness of support to be provided during fieldwork.

For purposes of this proposal, we have identified a risk-based audit approach and identified the accounts below to be primary emphasis/focus areas for the audit. We expect at a minimum to request reconciliations, listings and/or support as applicable to the Authority, as follows:

Audit Area Focus and Requested Documents	
<ul style="list-style-type: none">■ Trial balance in an electronic format■ Bank reconciliations for all bank accounts including copies of year-end bank statements■ Accounts and tax receivables and related subsequent receipts■ Prepaid items■ Investment in joint venture■ Property and equipment and depreciation support,■ Accounts payable and accrued expenses■ Wages and payroll taxes payable and related subsequent disbursements■ Year-end payroll cut-off payable	<ul style="list-style-type: none">■ Pension liability and deferred outflows/inflows■ Compensated absences payable for accumulated vacation and sick leave■ Certificates of participation; bonds payable and capital lease obligations■ Property tax revenue and fire district assistance revenue■ Charges for service revenue and grant revenue■ Program services, salaries and employee benefits records■ Expenditure classification and reporting■ Access to minutes of the board of directors■ Fund balance classifications

Sampling

The extent of our sampling is limited to test of controls. We plan to use sampling methods to test controls over cash receipts, expenditures and payroll transactions. Sample sizes will be determined based on our assessments of inherent and control risk and will be made both randomly and judgmentally, as deemed necessary.

Fieldwork

We will perform analytical analysis by comparing actual activity with the prior year and to the operating budget. This approach helps us to focus our efforts on significant matters and accounts that require detailed testing. We intend to use internal reports for analysis to the extent possible. In addition, we will use technology resources as deemed necessary to facilitate the efficient conduct of the audits.

Our focus on the significant issues at this stage of the audit will facilitate efficient completion of substantive procedures. Those procedures will include inquiry of personnel, confirmation of account balances and transaction amounts, and examination of representative samples of supporting documentation to test the financial statement assertions. We will examine reports and schedules prepared by you for mathematical accuracy including tracing amounts to source documents.

Also, we will prepare the necessary modified accrual basis adjustments for the proper reporting of the Authority's financial statements.

Reporting

When the reports are drafted and reviewed, we will hold an exit conference with management to review the annual financial report of the Authority and financial statements of Central Yavapai Fire District and Chino Valley Fire District and, discuss internal control recommendations. Reports on internal control and advisory comments receive substantial attention by us to include practical recommendations for improvements which are intended to assist you in realistic implementation. We view the exit conference as a dynamic function of the audit to communicate audit results, issues and responses.

Communication

We have found that frequent, open communication results in increased efficiency. Accordingly, we will hold periodic progress meetings to discuss the status of the work. We will be responsive to you in returning telephone calls and emails. We will also be available to report on the audit to the Authority's board of directors.

Engagement Efficiency and Effectiveness

Our firm employs highly qualified team members that are provided an opportunity to serve clients in a variety of industries within a positive work environment with opportunities for career advancement using current technology and software.

Our documentation is maintained in a fully paperless environment which allows for a more efficient and timely work product. Our team members are trained to work in a paperless work environment where documents are accessed or transmitted remotely and maintained electronically. Accordingly, our firm uses electronic filing systems and a multitude of software to conduct our professional services efficiently and effectively.

Independence

We meet the independence standards under the AICPA Code of Professional Ethics and *Government Auditing Standards* with respect to Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District. *Government Auditing Standards* require that we comply with independence standards.

Technical Knowledge and Experience

We have the technical knowledge and experience to provide the services requested by you in accordance with professional standards. The partners collectively possess over 90 years of combined experience in providing audit, accounting and advisory services to governmental entities. We are dedicated to the continuing education of our team members to stay abreast of the ongoing changes to audit and accounting standards.

We have unlimited access to accounting, auditing and consulting research information through proprietary research software (PwC Inform®).

Professional Resources

Our firm has the professional resources to provide the audit services you require. Because we specialize in providing audit and advisory services to fire districts, we are familiar with the unique reporting requirements of the Authority. The firm subscribes to various *internet-based research services* in order to perform any necessary research of reporting or accounting issues related to the Authority. All our team members are knowledgeable about these research services to provide the type of effective and timely response that our clients want and deserve. Should there be a need for additional technical resources outside of those available internally, we have access to the resources of the AICPA's Center for Audit Quality and the technical support services of the AICPA.

As a firm, we emphasize the use of technology and will employ extensive use of electronic spreadsheets for statistical sampling methods, preparation of financial data and specialized audit software to prepare lead schedules, perform our risk assessments and prepare audit programs and checklists.

Our Fee Proposal

Scope of Services

We will audit each of the financial statements of Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District for the year ending June 30, 2021, with the option to extend for an additional four years. Our audits will be conducted in accordance with U.S. generally accepted auditing standard and the standards for financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. If applicable, we will also perform the audit in accordance with the *Single Audit Act Amendments of 1996* and Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. We will include tests of the accounting records of the Authority and other procedures we consider necessary to enable us to express an unmodified opinion that the Authority's financial statements are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Also, we will issue a letter containing required communications to those in charge of governance and, if applicable, a management letter.

In addition, when subject to a single audit, we will complete the appropriate sections of the Data Collection Form and coordinate with you the electronic submission and certification with the Federal Audit Clearinghouse within the prescribed deadline.

Fair and Reasonable Fees

We consider it an important responsibility to manage the costs of the services we provide. Rigorous internal procedures have been instituted to organize the scope and the cost of engagements. W&A has invested in many initiatives over the years to acquire technologies and implement risk-based methodologies that enhance the efficiency of our services. Our approach to professional fees for service is simple: **quality service and value for fair fees**.

We understand that cost/benefit is a key consideration for the Authority in selecting a professional services firm. We will **absorb certain relationship focused costs**, including:

- Routine and non-complex technical consultations
- Responses to simple requests
- Governing board meeting
- Out-of-pocket engagement related expenses

PROPOSAL TO PROVIDE PROFESSIONAL AUDIT SERVICES TO
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

We do not charge or bill clients for routine, non-complex technical questions or responses to simple requests for information that do not involve substantial time on our part; in fact, we encourage such client inquiries recognizing the value of our client relationship.

Fee Estimate and Assumptions

We can assure you that we will work closely with the Authority management to contain future fee increases. If our hours estimate proves reasonable, we commit that our annual year-over-year fee increases will not exceed 3%. With that said, we will not allow concerns about fees jeopardize a collegial relationship based on mutual trust and respect.

Audit Fee Quote - We estimate our fees inclusive of our out-of-pocket expenses (i.e. mileage, copies, per diem, etc.) for the audits of Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District for the years ending June 30, 2021 through 2025, to be as follows:

Audit Fee Quote Including Expenses				
Year Ending June 30,	Central Arizona Fire and Medical Authority	Central Yavapai Fire District	Chino Valley Fire District	Total
2021	\$ 20,000	\$ 5,000	\$ 5,000	\$ 30,000
2022	20,500	5,100	5,100	30,700
2023	21,000	5,200	5,200	31,400
2024	21,500	5,300	5,300	32,100
2025	22,000	5,400	5,400	32,800

Fee Quote for Single Audit - Should the District be subject to a single audit under the Uniform Guidance, we will bill an additional \$1,500 per major program.

Fee Quote for Preparation of Financial Statements under the GFOA Certificate of Achievement in Financial Reporting Program - Should the District decide to issue the annual financial report to the Government Finance Officers Association in pursuit of a Certificate of Achievement in Financial Reporting, we will bill the District an additional \$1,500 for the additional services, increasing not more than 3% each year.

Billings for the services set forth in this letter are based upon our rates for this type of work and will be rendered periodically as services are provided and are payable upon receipt.

We are committed to performing the audit and issuing financial statements including comprehensive annual financial reports in a timely manner consistent with your expectations, assuming you provide us with the necessary information in a timely manner. Extensions or changes in the scope of the work that may be requested or brought about by circumstances arising during the engagement will be discussed with you, and a change in the specific fee mutually agreed upon before proceeding with the additional work.

Other Services – Should you have a need for services outside the scope of the audit, such services will be billed at our standard hourly billing rates as follows:

Standard Hourly Rates	
Service	Fees
Partner	\$220 - \$250
Director/Manager	160 – 190
Senior	110 – 120
Associates	95 - 105

Client Acceptance

Professional standards require us to conduct acceptance and continuation procedures. Should you decide to select W&A to be your service provider, our ability to assume this role would be subject to the satisfactory completion of our customary client acceptance and continuation procedures.

Thank You

We welcome the opportunity to provide audit services for Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District. It is our objective that the services provided be responsive, imaginative, and conducted by positive professionals who will use their abilities to facilitate the efficient conduct of the audits and to provide you the highest quality service. We are committed to performing fire district engagements and have made a commitment of personnel and resources to accomplish this objective.

Our experience and focus on a collaborative, risk-based audit approach executed through high quality client service with an uncompromising dedication to an appropriate fee structure makes W&A an excellent choice for the Authority.

- We know your industry and have the experience to exceed your service needs
- Our client relationships are based on the personal integrity and professionalism of our team
- Our fire district specialists will serve as a valuable resource to you
- We have the technical expertise and resources to address all accounting and auditing matters that may affect you

We thank you for allowing us to present our services and qualifications for serving as your audit service provider. In addition to our professional and industry experience, the following core values embody the standards by which we conduct ourselves and the standards you can expect in all our dealings with you as a client:

- **Respect:** To treat others as we would like to be treated. All members of our firm are treated with courtesy and respect, regardless of title or position.
- **Accountability:** To accomplish what you agree to do. In this firm members are accountable to themselves and to each other; firm members are to work hard and effectively to provide the very best service to the firm's clients and to support and mentor one another.
- **Positive Attitude:** Embracing a can-do attitude. Firm members embrace a culture that sees challenges as opportunities for professional development and providing solutions to clients' needs.
- **Integrity:** Firm members will abide by an uncompromising adherence to a code of morality, utter sincerity, honesty, candor and avoidance of deception, superficiality or shallowness of any kind.

The W&A Difference: We do not simply help you comply; we help you succeed.

Appendix A: Peer Review and OIG Letter

Report on the Firm's System of Quality Control

November 6, 2019

To the Owners of
Walker & Armstrong, LLP
and the Peer Review Committee of the CA Society of CPAs

We have reviewed the system of quality control for the accounting and auditing practice of Walker & Armstrong, LLP (the firm) in effect for the year ended May 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including a compliance audit under the Single Audit Act.

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Walker & Armstrong, LLP in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. Walker & Armstrong, LLP has received a peer review rating of *pass*.

Heidenreich & Heidenreich CPAs PLLC

Heidenreich & Heidenreich, CPAs, PLLC

Appendix B: References

These contacts have been selected as references and the Authority may feel free to contact the individuals noted. Further references and contact information will be furnished upon request.

Fire District Client References and Contact Information

- **Arizona Fire and Medical District**
Chief Biscoe
18818 North Spanish Garden Drive
Sun City West, Arizona 85375
Phone: 623-215-1059
Years served: 2013 - current
- **Buckeye Valley Fire District**
Chief Burdick
6213 South Miller Road
Buckeye, Arizona 85326
Phone: 623-386-5906
Years served: 2020 - current
- **Mohave Valley Fire District**
Chief Harmon
1451 Willow Drive
Mohave Valley, Arizona 86440
Phone: 928-768-9113
Years served: 2018 - current
- **Northern Arizona Consolidated Fire District**
Chief Rhodes
2470 East Butler Avenue
Kingman, Arizona 86409
Phone: 928-757-3151
Years served: 2019 - current

Appendix C: Resumes

Jay Z. Parke, CPA, CGFM

Professional Practice

Title: Audit Partner

Years of Experience: In public accounting since 1998; over twenty-two years with Walker & Armstrong.

Duties: Planning and performance of audit fieldwork, including direct supervision of team members for governmental, nonprofit and corporate entities; technical and financial assurance.

Experience

Auditing, accounting and consulting services provided to governmental, nonprofit organizations and privately-held companies including fire districts, Native American communities, counties, municipalities, construction, health care organizations, housing authorities, and professional trade associations.

Education

College Degree: Central Washington University - Bachelor of Science Degree in Accounting (3.95 GPA).

Continuing Professional Education: Mr. Parke's continuing professional education includes courses in performing single audits for state and local governments and guidance on auditing corporations and nonprofit organizations. He has met the continuing professional education requirements of *Government Auditing Standards*.

Professional and Community Affiliations

Certified Public Accountant in Arizona, June 2001
American Institute of Certified Public Accountants
Arizona Society of Certified Public Accountants
AGA Southern Arizona Chapter – Prior treasurer and current member
Arts for All, Inc. dba Third Street Kids (Tucson AZ) – Treasurer

Activities and Honors

Actively involved in emerging technical issues and assisting for-profit, nonprofit and governmental entities with the implementation of new FASB and GASB pronouncements.

Honored by the state of Arizona for scoring the second highest grades in one sitting on the May 1998 CPA exam.

Curtis N. Bright, CPA

Professional Practice

Title: Audit Manager

Years of Experience: In public practice with Walker & Armstrong LLP since 2009; over two years of industry accounting experience including cost accounting.

Duties: Planning and performance of audit, review and accounting engagements; direct supervision of associate accountants; assist with fieldwork; research accounting and reporting issues; guidance and assistance with financial and single audit reporting including implementation of new accounting standards.

Experience

Audit and accounting services provided to a variety of nonprofit and governmental organizations and small to medium-size companies including fire districts, grant and charter schools, private colleges, counties, Tribal governments, municipalities, governmental departments, food banks, housing, health and welfare organizations, professional trade associations, golf courses, wholesale and retail distributors, and employee retirement plans.

Other Experience: Extensive experience with personal computer software applications and experience auditing federal and state program compliance requirements. Preparation of indirect cost rate proposals and indirect cost rate plans.

Education

College Degree: Graduated in 2008 from Arizona State University with a Bachelor of Science Degree in Accountancy.

Continuing Professional Education: Mr. Bright's continuing professional education includes courses in performing single audits and guidance on auditing governmental and nonprofit organizations and various auditing matters. He has met the continuing professional education requirements of *Government Auditing Standards*.

Professional Affiliations

Certified Public Accountant in Arizona, May 2016
American Institute of Certified Public Accountants
Arizona Society of Certified Public Accountants

Tracy L. Decker, CPA

Professional Practice

Title: Audit Director

Years of Experience: In public accounting since 1993 with international accounting firms; with Walker & Armstrong since June 2019.

Duties: Planning and performance of audit fieldwork, including direct supervision of team members for corporate and nonprofit entities; issue resolution; technical and financial assurance.

Responsible for managing all financial, operational, and service delivery aspects of professional service advisory and consulting engagements; business development; client contract management; employee and client coaching; bond offerings; internal controls and SOX 404; contract management; program oversight; efficiency studies; policy development.

Experience

Auditing, accounting and consulting services provided to public and private companies, governments and nonprofit organizations, including higher education; healthcare; aerospace and defense; financial services; technology; manufacturing; retail; and real estate.

Education

College Degree: Graduated magna cum laude from the California State University, Sacramento with a Bachelor of Science, Business Administration, Concentration in Accountancy.

Continuing Professional Education: Ms. Decker's continuing professional education includes courses in performing single audits for state and local governments and guidance on auditing corporations and nonprofit organizations. She has met the continuing professional education requirements of *Government Auditing Standards*.

Professional and Other

Certified Public Accountant in Arizona, December 2002
Certified Public Accountant in California, May 1997
American Institute of Certified Public Accountants
Arizona Society of Certified Public Accountants
Top-secret – active (DOD Contractor) clearance – Issued 2017

Kenneth R. Mason

Professional Practice

Title: Advisory Services Manager

Years of Experience: In public practice with Walker & Armstrong LLP since 2017; over 35 years of industry accounting experience.

Duties: Planning and performance of review and accounting engagements; direct supervision of associate accountants; research accounting and reporting issues; providing guidance and assistance with financial and single audit reporting; research, training and communication of accounting standards and governmental regulations.

Experience

Accounting services provided to governmental entities and nonprofit organizations. Financial leadership and management to counties, special assessment districts, Tribal governments, non-profit organizations, publishing and health care.

Other Experience: Extensive experience with personal computer software applications, accounting software implementation, financial planning and analysis, forecasting, turnaround management, business process improvement, external and internal auditing.

Education

College Degree: Graduated in 1979 from the University of Pennsylvania with a Bachelor of Science Degree in Economics with a concentration in Accounting.

Continuing Professional Education: Mr. Mason's continuing professional education includes courses in Revenue Forecasting and Analysis, Financial & ERP System Acquisition, Financial Statements of Not-for-Profit Entities and other governmental and not-for-profit accounting topics.

Professional and Community Affiliations

Certified Public Accountant in Florida, July 1981 (inactive)



Central Arizona Fire & Medical Authority

Central Yavapai Fire District

Chino Valley Fire District

Proposal to Provide Audit Services

(Firm and irrevocable for 90 days from date proposal is due.)

Henry+Horne

Brian Hemmerle, CPA, CFE

BrianH@hhcpa.com

2055 E. Warner Rd, Suite 101

Tempe, AZ 85284

(480) 839-4900

May 5, 2021



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LETTER OF TRANSMITTAL

May 5, 2021

Dave Tharp, Assistant Chief of Administration
Central Arizona Fire & Medical Authority
8603 E. Eastridge Road
Prescott Valley, Arizona 86314

Dear Mr. Tharp,

The undersigned, Henry+Horne, hereby submits its response to your Request for Proposal.

UNDERSTANDING OF THE WORK TO BE DONE

It is our understanding the Central Arizona Fire & Medical Authority requires a qualified CPA firm to express an opinion on the fair presentation of its financial statements for the fiscal years ending June 30, 2021, 2022, 2023, 2024 and 2025. These audits are to be performed in accordance with auditing principles generally accepted in the United States of America.

COMMITMENT

Henry+Horne is committed to perform and complete the work for fiscal years ending June 30, 2021, 2022, 2023, 2024 and 2025 for the Central Arizona Fire & Medical Authority.

BEST QUALIFIED

With more than 60 years of experience in the government industry, serving local Arizona governments as the largest locally owned firm in the state, we are confident that we can meet your needs, exceed your expectation and provide you with the quality of service you desire. It is our strong belief that an audit is not a commodity to be churned out by the lowest bidder. We are very proud of our reputation as a firm that offers value along with the audit. We want to serve clients who are not just seeking an audit for compliance purposes. We want to be a partner that not only serves its clients' needs but helps identify them.

FIRM AND IRREVOCABLE

This proposal is firm and irrevocable for 90 days from the date the proposal is signed.

If you have any questions, call Brian Hemmerle at (480) 839-4900.

Sincerely,

Henry & Horne, LLP
Brian Hemmerle, CPA, CFE
2055 E. Warner Rd, Suite 101
Tempe, AZ 85284
BrianH@hhcpa.com

Client Testimonials

We believe the most important measure of our success is the satisfaction of our clients. We know that we are accomplishing our goal of providing exceptional client service on a daily basis when we receive comments like these from our clients.



Brian provided us with improvements to make our internal processes more efficient and stronger. I appreciate them always taking into consideration our staffing levels and resources when making recommendations and implementing improvements. The timelines were established during fieldwork and then monitored and updated through issuance. Calendar invites were sent out to the City and the Henry+Horne team was always aware of the next steps, and once the drafts were in partner reviews Briand kept the City team informed. This was very much appreciated! The service they provide is outstanding. We tap into their knowledge and expertise throughout the fiscal year, and our questions are always welcomed.

Tina Moline, Financial Services Director
City of Kingman



Henry+Horne always turns our audit around in a timely fashion and keeps us updated on where we are in the audit process. I'm never wondering what the status is or when I should anticipate my CAFR being issued but, if I do have a question, my audit team is always easy to reach.

Joe Duffy, Finance Director
Town of Chino Valley



Henry+Horne sends a familiar team each year, and I am thankful for their expertise and patience with me.

Roger Wood, Finance Director
Superstition Fire & Medical District





Qualifications

PARTNER, SUPERVISORY AND STAFF QUALIFICATIONS AND EXPERIENCE

The audit team for the Central Arizona Fire & Medical Authority consists entirely of high level, experienced personnel. A differentiator of our firm is that we:

- Send highly experienced staff level accountants to work on behalf of our audit clients.
- Unlike other firms, you will not feel like you are teaching the auditors.
- Extremely high level of direct partner involvement throughout the engagement.
- Your audit team has years of industry and/or audit experience.

AUDIT TEAM	TITLE	ROLE	EXPERIENCE
Brian Hemmerle, CPA, CFE	Government Partner	Lead Engagement Partner	13+ Years
Chuck Goodmiller, CPA, CGMA	Co-Managing Partner	Engagement & Quality Control Review	28+ Years
Noemi Barter	Government Supervisor	Engagement-in-Charge	12+ Years

Part of Henry+Horne's commitment to providing the Central Arizona Fire & Medical Authority with top-quality service includes:

- Assigning the most competent audit professionals to the job.
- Your engagement team have performed numerous engagements and have more than 53 years combined experience in governmental accounting.
- Your engagement team are members of local and national organizations.
- Your engagement team stays current on the latest changes to the government finance world, which means you will stay current as well.

Members of your engagement team are also involved with the following organizations.

GFOA	GFOAZ	ASCPA
Brian Hemmerle, CPA, CFE*	Brian Hemmerle, CPA, CFE	Brian Hemmerle, CPA, CFE
Chuck Goodmiller, CPA, CGMA	Noemi Barter	Chuck Goodmiller, CPA, CGMA
Noemi Barter		Noemi Barter

**On the special review committee for the GFOA reviewing the Comprehensive Annual Financial Reports for national government entities.*

Brian Hemmerle

- The partner who is ultimately responsible for all aspects of Henry+Horne's services for the Central Arizona Fire & Medical Authority.
- Brian will oversee the audit and will be assigning the work to the in-charge person for each segment.
- Brian will be on site along with the audit team.
- Brian will be the partner-in-charge of your engagement as long as you are a client.

Lead Engagement Partner

- Ensures accurate, timely and efficient audit procedures.
- Staffs job with quality audit professionals.
- Reviews audit in its entirety for a level of assurance that is of the utmost quality.

Chuck Goodmiller

- Ensure compliance with our firm's quality control.

Engagement & Quality Control Review Partner

- Trains audit team professionals.
- Evaluates team members to ensure audit process is done correctly and professionally.
- Reviews audit as part of our quality control assurance.

Noemi Barter

- Primary client services coordinator for the audit.
- On site 100% of the time.
- Will only be assigned to the Central Arizona Fire & Medical Authority during fieldwork and no other client.
- Supervise the work in the field, manage the day-to-day activities and issues related to the audit, oversee the reporting process and ensure that all work is performed in compliance with the required standards and on a timely basis.

Engagement-in-Charge

- Coordinates audit from start to finish.
- Oversees complex auditing.
- Ensures job is progressing at a reasonable pace.
- Reviews audit for technical quality.

Resumes, including relevant experience and continuing education, may be found in Appendix B.

REFERENCES

Henry+Horne professionals are experienced with governments. Below is a list of current clients that you are able to contact. Please feel free to ask for additional references to contact as the below list is just a sampling of our clients.

Superstition Fire & Medical District

Roger Rood, Finance Director
565 North Idaho Road
Apache Junction, AZ 85119
(480) 982-4440
Date: 2013 - Current

Verde Valley Fire District

Lisa Elliott, Administrative Manager
2700 East Godard Road
Cottonwood, AZ 86326
(928) 634-2578
Date: 2019 - Current

Town of Chino Valley

Joe Duffy, Finance Director
202 North State Route 89
Chino Valley, AZ 86323
(928) 636-2646
Date: 2015 - Current

City of Kingman

Tina Moline, Financial Services Director
310 North Fourth Street
Kingman AZ, 86401
(928) 753-8120
Date: 2019 - Current

City of Safford

Alma Flores, Finance Officer
717 West Main Street
Safford, AZ 85548
(928) 432-4000
2017 - Current

Henry+Horne has been serving the governmental accounting industry since the firm was founded in 1957. Our group of industry-specific professionals has many years of experience providing audit and other professional accounting services to government entities including municipalities, special districts, tribal governments, school districts and state and local governments. The Town of Oro Valley's auditors will have the knowledge and proficiency needed to produce quality results. Our team members complete, at a minimum, 80 hours of continuing professional education every two years, often exceeding the Yellow Book requirements with more than 100 hours. Henry+Horne audits over 50 government entities each year. Below is a list of recent government entities audited by our firm.

- | | |
|--|--|
| • Aguila Irrigation District | • Ak-Chin Indian Community |
| • Arizona Correctional Industries | • Arizona Cotton Research and Protection Council |
| • Arizona Game & Fish | • Arizona Lottery |
| • Arizona State Child Nutrition Food Program | • Buckskin Fire Department |
| • Central Arizona Irrigation and Drainage District | • Central Yavapai Fire District |
| • Chino Valley Fire District | • Choice Academy Charter School |
| • City of Avondale | • City of Bullhead City |
| • City of Casa Grande | • City of Goodyear |
| • City of Kingman | • City of Prescott |
| • City of Safford | • City of Tolleson |
| • Edkey Charter Schools | • Electrical District 2 |
| • Electrical District 3 | • Electrical District 4 |
| • Electrical District 6 | • Electrical District 8 |
| • Fountain Hills Sanitary District | • Fountain Hills School District |
| • Gila River Sand & Gravel | • Greene Reservoir Flood Control District |
| • Gover's Hill Irrigation District | • Harquahala Valley Irrigation District |
| • Harquahala Valley Power District | • Harrah's ak-Chin Casino |

- | | |
|--|---|
| • Hohokam Irrigation & Drainage District | • Little Colorado Water Conservation District |
| • New Mama Irrigation & Drainage District | • Northwest Fire District |
| • Maricopa Stanfield Irrigation & Drainage District | • Maricopa Water District |
| • McMullen Valley Water Conservation & Drainage | • Midway Flood Control District |
| • Morrison Ranch Irrigation, Water & Drainage District | • Native American for Community Action |
| • New Magman Irrigation & Drainage District | • Northwest Fire District |
| • Ocotillo Water Conservation District | • Paloma Irrigation & Drainage District |
| • Pinal County Adult Probation Court | • Pinal County Casa Grande Justice Court |
| • Pinal County Juvenile Court | • Pinal County Maricopa Stanfield Justice Court |
| • Pinal County Water Augmentation Authority | • Pinetop Lakeside Sanitary District |
| • Primavera Online Schools | • Queen Valley Sanitation District |
| • Rim Country Education Alliance | • Roosevelt Irrigation District |
| • Roosevelt Water Conservation District | • Santa Cruz Union High School District |
| • Scottsdale Industrial Authority | • Silverbell Irrigation & Drainage District |
| • Southgate Charter School | • Southwest Public Power Agency |
| • Spectrum Irrigation, Water & Drainage District | • Stanfield Flood Control District |
| • Stanfield Volunteer Fire District | • Superstition Fire & Medical Authority |
| • Thunderbird Farms Improvement District | • Thunderbird Farms Irrigation & Drainage Water Deliver District #3 |
| • Tonopah Irrigation District | • Town of Cave Creek |
| • Town of Chino Valley | • Town of Dewey-Humboldt |
| • Town of Florence | • Town of Marana |
| • Town of Paradise Valley | • Wotn of Welton |
| • United Way of Pinal County | • Verde Valley Fire District |
| • Villa Grande Domestic Water Improvement District | • Water Infrastructure Finance Authority (WIFA) |



Specific Audit Approach

Henry+Horne believes an audit is a necessary and valuable tool to help the Central Arizona Fire & Medical Authority function efficiently and successfully. It is more than just identifying what is working and what is inoperative in order to be compliant. Our audit team will take an in-depth look at the Central Arizona Fire & Medical Authority's needs to formulate a plan that will help to streamline financial reporting procedures and recordkeeping along with improve operations, identify areas vulnerable to fraud and more.

A simple transition. We realize changing accounting firms is a decision with major impact on the Central Arizona Fire & Medical Authority. With the challenge of adjusting to change comes the opportunity to cultivate a new and beneficial working relationship that brings value to all of the parties involved. Through our workflow and audit process, we strive to make the transition as smooth and effective as possible for the Central Arizona Fire & Medical Authority.

Your time is valuable. Running an organization is an enormous task. That's why your auditors will maintain constant communication with the Central Arizona Fire & Medical Authority. We will follow through on every step of the audit to minimize the amount of time key Central Arizona Fire & Medical Authority personnel need to take out of their already busy schedules when responding to requests for information or attending necessary meetings.

An experienced team. We only send experienced auditors to your engagement. The team of experienced professionals assigned to the Central Arizona Fire & Medical Authority boasts more than 73 years combined experience serving the governmental accounting industry. Our turnover rate at Henry+Horne is nearly 20% lower than the industry average, ensuring a qualified audit team. Our professionals have the years of hands-on experience and knowledge to meet and possibly exceed the Central Arizona Fire & Medical Authority's expectations in the audit process and results.

Faster, better quality results. Your auditors will work to address any issues and problems that may arise during fieldwork as they come up. This ensures faster audit results and better quality results because new ideas and solutions are fresh on the team's mind. Some CPA firms issue the audit reports months after the financial statements, but we issue them at the same time..

A plan tailored to your needs. At Henry+Horne we believe that an audit is more than just a one size fits all commodity to be purchased from the lowest bidder. We will put together a plan that is customized to fit the specific needs of the Central Arizona Fire & Medical Authority.

WORK PLAN

Initial Audit Year

Initial year conference - Henry+Horne will send a team of experienced auditors to meet with the Central Arizona Fire & Medical Authority key personnel to discuss issues relating to the audit and work to be performed. We will go over the audit in detail to help the Central Arizona Fire & Medical Authority gain a complete understanding of the process as well as the information we will need from the Central Arizona Fire & Medical Authority.

- During this conference Henry+Horne would like to discuss any and all concerns the Central Arizona Fire & Medical Authority may have in the transition process from their previous auditors.
- Prior to our initial audit of the Central Arizona Fire & Medical Authority, we will review previous period auditor work papers.
- We will complete our internal client acceptance evaluation form for quality control purposes.
- A dedicated secure client portal will be made available.

Preliminary Risk Assessment Segment

Entrance conference - Your dedicated government audit team will meet with the Central Arizona Fire & Medical Authority's audit liaison to discuss changes to personnel, membership, funding sources, etc. in order to better assess the Central Arizona Fire & Medical Authority's situation and start accounting for the role these changes will play in moving forward with the audit:

- Have there been any changes to the intended use of the financials?
- Have there been any changes in management and key staff?
- Have there been any significant or unusual transactions or changes in structure?
- Have you received any notices/communication from regulatory agencies?
- Are there any significant litigation issues or covenant violations?
- What went on during the year with the operations?
 - Changes in debt issues
 - Changes in funding sources
 - If applicable, changes in federal programs for Single Audit determination
 - Change in number of employees
 - Changes in banking relationships/financing
 - Significant asset purchases
- Timing for risk assessment and substantive.
- Timing for the draft and final reports.
- Timing for exit conference with management and/or governance.

Risk Assessment Procedures:

- We will prepare and discuss with the Central Arizona Fire & Medical Authority a list of risk assessment related items.
- Audit team pre-planning meeting to assign tasks to staff regarding risk assessment audit areas, single audit, compliance and etc.

- An experienced member of the audit team will document a detailed understanding of the Central Arizona Fire & Medical Authority including:
 - Regulatory and external factors affecting the Central Arizona Fire & Medical Authority
 - The impact, if any, of changes in accounting pronouncements affecting the Central Arizona Fire & Medical Authority since the prior year.
 - Status of prior-period findings, including findings and questioned costs in compliance audits.
 - Management's strategies for the Central Arizona Fire & Medical Authority's growth.
 - The process management uses to measure its financial performance.
 - Other considerations and risks.
- The audit team members will gain an understanding of the Central Arizona Fire & Medical Authority's design and implementation of internal controls.
- Walk-through observations performed one-on-one with Central Arizona Fire & Medical Authority staff related to key financial processes and controls.
- Narrative and flowchart documentation of our evaluation of key controls and assessing the controls to be tested for their effectiveness.
 - Federal regulated controls for major programs as required by the Compliance Supplement for Single Audits.
- Testing the controls identified during our evaluation to determine their effectiveness and the control risk.
- Evaluation of the Central Arizona Fire & Medical Authority's IT environment through interviews with Central Arizona Fire & Medical Authority IT personnel and review of user roles related to segregation of duties.
- Subsequent to the Central Arizona Fire & Medical Authority's fiscal year-end, we will obtain a preliminary trial balance and perform extensive analytical procedures to aid in the planning stage of our audit.
- We will prepare and discuss with the Central Arizona Fire & Medical Authority a list of substantive items to be prepared by the Central Arizona Fire & Medical Authority.

Planning and communication with those charged with governance, to be done by supervisor or above:

- The primary partner on your audit is a Certified Fraud Examiner (CFE) who will perform one-on-one interviews with a member of your governance (mayor or council member), key personnel and other selected Central Arizona Fire & Medical Authority personnel to gauge the general environment of the Central Arizona Fire & Medical Authority and their understanding of fraud.
- Your dedicated CFE will assess the risk of fraud on various areas of the audit.

We will also provide the Central Arizona Fire & Medical Authority with confirmation letters for the Central Arizona Fire & Medical Authority's financial institutions.

Fieldwork Audit Procedures

Prior to substantive fieldwork, the audit team will meet to discuss and document a detailed plan of work to be performed based on the following:

- Risk assessment
- Any test of controls and walk-throughs
- Preliminary analytical
- Federal major program determination (if applicable)
- Opinion unit materiality

Our detailed plan will include using governmental audit programs customized to the Central Arizona Fire & Medical Authority based on our understanding and assessment of your processes and controls.

Fieldwork will include audit procedures in significant areas such as:

- Journal entry testing
- Receivables and payables
- Payroll
- Debt
- Capital assets
- Revenues and expenditures
- Subsequent review

An exit conference will conclude fieldwork. The audit team and the Central Arizona Fire & Medical Authority key personnel will meet to:

- Summarize the results of fieldwork
- Review any findings and discuss unresolved issues

Preliminary recommendations, suggestions and revisions will be made for both the financial statement audit and the Single audit.

Because of the commitment we will make to the Central Arizona Fire & Medical Authority, we believe in working closely with your staff to help them understand and implement all recommendations that are made. We strive to maintain open and constant communication during the course of the year for times when issues may arise and concerns can be addressed. We maintain that communication to ensure there are no loose ends as the audit process nears completion and to make sure the Central Arizona Fire & Medical Authority is not swamped with any last minute tasks or requirements.

Audit Conclusion

Auditors' reports, as outlined in the RFP, will be drafted for the Central Arizona Fire & Medical Authority's review. Because Henry+Horne employs a one-way workflow, the Central Arizona Fire & Medical Authority can expect to receive faster audit results. As previously mentioned, our team members will be in constant contact with key personnel while conducting fieldwork. This speeds up the work flow because your auditors will work on their findings as they gather them, rather than collecting information to come up with a plan later.

For quality control, Henry+Horne will perform a dual partner review on the Central Arizona Fire & Medical Authority's financial statements, auditors' reports and Single Audit. We will issue the final reports to the Central Arizona Fire & Medical Authority and submit the required filings to the Federal Clearinghouse.

PROPOSED LEVEL OF STAFF AND HOURS

Based on our three years of experience working directly with you and your staff, we put together the following proposed segmentation of the audit. It includes the Preliminary Segment, Fieldwork Segment and Conclusion.

AUDIT APPROACH	PARTNER	SUPERVISOR	SENIOR	STAFF	TOTAL
PRELIMINARY SEGMENT					
Perform Risk Assessment/Assessment of Internal Controls	1	4	14	14	33
Preliminary Analytical procedures	1	2	-	-	3
Staff Planning & Discussion-Specific Procedures	2	2	2	2	8
FIELDWORK SEGMENT					
Substantive audit procedures will be used throughout the specific audit areas. Audit procedures include confirmations, ratio analysis, budget and prior year balance comparisons, test of details, sampling from account populations, analytical procedures and disclosure requirements.					
Cash & Investments	-	-	-	8	8
Receivables	-	-	10	8	18
Capital Assets	1	8	-	-	9
Accounts Payable/Deposits	-	-	-	5	5
Accrued Liabilities/Interest	-	-	-	5	5
Deferred Inflows/Outflows	-	-	-	2	2
Long-term Liabilities	1	8	-	-	9
Pension/OPEB	1	2	-	6	9
Equity	-	-	-	2	2
Revenues	-	-	8	4	12
Expenditures	-	8	-	12	20
Other Compliance	-	-	-	8	8
Supervision and In-field Review	5	6	-	-	11
CONCLUSION SEGMENT					
Staff addressing review comments	-	4	4	8	16
CAFR, Prep, Review and Disclosure Checklist	14	14	8	-	36
TOTAL	26	58	46	84	214



Your Investment

ALL-INCLUSIVE PRICE

Henry+Horne has included all costs for travel, lodging and subsistence in the total price. In addition, Henry+Horne will accept reimbursement for travel, lodging and subsistence at the prevailing Central Arizona Fire & Medical Authority rates for its employees. A summary of the all-inclusive maximum price for fiscal years 2021, 2022, 2023, 2024 and 2025 is as follows:

DESCRIPTION	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	TOTAL
Central Arizona Fire & Medical Authority	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$120,000
Central Yavapai Fire District	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
Chino Valley Fire District	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
TOTAL	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000	\$160,000

FY 2020/21 AUDITING SERVICES BY STAFF

	HOURS	RATES	TOTAL
Partner	26	\$250	\$6,500
Supervisor	58	\$180	\$10,440
Senior	46	\$150	\$6,900
Staff	84	\$125	\$10,500
<i>Current Client Discount</i>			<i>(2,340)</i>
TOTAL	214		\$32,000

Our quoted prices are based on a clean audit trial balance provided by CAFMA, with no issues encountered during the audit. Henry+Horne rarely ever requests a change order for audit fees above those that are quoted. However, should a scope in the audit, or new regulations occur, a change order will be discussed with you before proceeding with the audit. We have developed many efficiencies in your audit the past three years, and we believe our quoted prices and hours reflect what it will take to do your audits under normal circumstances. All professionals work at a different pace and Henry+Horne knows the pace our certified public accountants work. They are experienced professionals who are efficient at performing audits of financial statements.

RATES FOR ADDITIONAL SERVICES

Fees for other services will be arranged with you in advance based upon our level of involvement. Currently, our hourly billing rates, by staff level are:

LEVEL	RATE PER HOUR
Partner	\$250
Supervisor	\$180
Senior	\$150
Associate	\$125

Firm Overview

HISTORY OF FIRM

Overview of Henry+Horne:

- Founded in Arizona in 1957
- Largest locally owned accounting firm
- Serving clients throughout the western United States
- Serving the government industry since 1957

Firm core services:

- Audit + Accounting
- Estate, Gift + Trust
- International Services
- Litigation + Valuation
- Tax Consulting + Compliance
- Wealth Management

Government Audit core services:

- Audit + Accounting
- School compliance audits
- Reviews
- Internal control structure review
- Minimum accounting standards audits for Arizona courts
- Annual expenditure limitation report
- Development impact fee audits

By choosing Henry+Horne as your auditors, your fees stay local, helping the local economy and tax revenue in your State. Henry+Horne is currently an active member of:

- GFOAz (Government Finance Officers of Arizona)
- AGA (Association of Government Accountants - Phoenix Chapter)
- AASBO (Arizona Association of School Business Officials)
- GAQC (Government Audit Quality Center of the AICPA)

Conclusion

Thank you for your consideration of Henry+Horne as a provider of professional services. We hope we have addressed your needs and captured what your organization is all about.

We are excited about the possibility of our two organizations working together. We are similar in our philosophies, our willingness to provide exceptional service, and our desire to do the right thing for those that we work with, our customers and the community.

We would be honored to have Central Arizona Fire & Medical Authority as a client and if selected, we will exceed your expectations. We are confident we can provide you with a level of service that is unparalleled to anything your organization has experienced.

We look forward to serving you and having you as a part of the Henry+Horne family.



Appendix A - Peer Review



Report on the Firm's System of Quality Control

To the Partners of
Henry & Horne, LLP
and the California Society of Certified Public Accountants

We have reviewed the system of quality control for the accounting and auditing practice of Henry & Horne, LLP (the "firm") in effect for the year ended May, 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included, (engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act, audits of employee benefit plans, an audit performed under FDICIA, and examinations of service organizations [Service Organizations (SOC 1 and 2 engagements)].

As part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Henry & Horne, LLP in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. Henry & Horne, LLP has received a peer review rating of *pass*.

Brown, Edwards & Company, S.L.P.

CERTIFIED PUBLIC ACCOUNTANTS

Roanoke, Virginia
September 18, 2019

Appendix B - Bios

BRIAN HEMMERLE, CPA, CFE



Brian Hemmerle, CPA, CFE

Audit Partner

Government Services

Phone: (520) 836-8201

Fax: (520) 426-9432

E-mail: BrianH@hhcpa.com



I endeavor to provide you with a timely audit that is of the highest quality and diligence. You will find that I am a reliable resource to you throughout the year, not just during your audit.

Areas of Expertise

Brian is in-charge of the government niche at Henry+Horne. his primary focus is working in the Audit Department, performing audits for government, non-profit and small business entities as well as reviews and compilations for a wide variety of clientele. Brian is also a special reviewer for the Government Finance Officers Association's CAFR award.

Professional Certifications

- Certified Public Accountant- Arizona
- Certified Fraud Examiner

Education

- University of Arizona (B.S. in Accountancy)

Affiliations

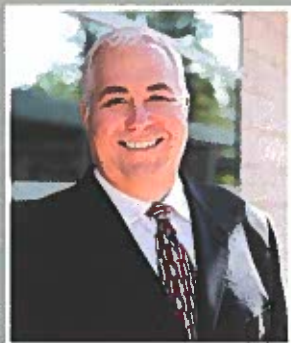
- American Institute of Certified Public Accountants
- Arizona Association of School Business Officials
- Arizona Society of Certified Public Accountants
- Association of Certified Fraud Examiners
- Government Finance Officers Association
- Girl Scouts Arizona Cactus Pine Council (Board Treasurer)

Continuing Professional Education - A full list is available upon request

- ASCPA Government Conference
- Developing and Reporting Audit Findings
- GAQC Annual Update
- GASB Update: What's new this year?
- GFOA Annual Government GAAP Update
- GFOA Quarterly Training
- GFOAz Winter Conference
- Professional Liability Insurance Update
- Revenue Recognition: GASB Style
- Single Audit Reporting Issues

Speaking Engagements

- Fraud in Government
- GASB Update 2021
- In Depth Look at the CAFR



Chuck Goodmiller, CPA, CGMA

Co-Managing Partner
Audit Partner

Government Services

Phone: (520) 836-8201

Fax: (520) 426-9432

E-mail: ChuckG@hhcpa.com



I thrive on finding new solutions to old problems and strategizing new ways of doing things to benefit my clients and team members. My greatest accomplishment is anytime I know that I helped a client achieve a goal or helped a team member learn and grow professionally.

CHARLES (CHUCK) H. GOODMILLER, CPA, CGMA

Areas of Expertise

Chuck is Co-Managing Partner of Henry+Horne and serves on the firm's Executive Committee and Audit and Accounting Committee. Chuck specializes in providing his clients with professional and personalized service. He provides detailed knowledge of the procedures for audits, reviews and compilations. His extensive experience includes specialty areas such as audits of federally funded entities including municipalities, Native American Indian entities, not-for-profit organizations and special districts.

Professional Certifications

- Certified Public Accountant- Arizona
- Chartered Global Management Accountant

Education

- Arizona State University (B.S. in Accountancy)

Affiliations

- American Institute of Certified Public Accountants
- Arizona Society of Certified Public Accountants
- Casa Grande Rotary Scholarship Foundation (Board Treasurer)
- Casa Grande Regional Hospital Foundation (Board Member)
- Governmental Finance Officers Association
- Rotary International in the Casa Grande Club
- Seeds of Hope, Inc. (Past Board Treasurer)

Continuing Professional Education - A full list is available upon request

- AICPA Annual Audit & Accounting Update
- AICPA Government Training Program
- AICPA Sampling and Analytical Procedures
- Developing and Reporting Audit Findings
- Government Re-engineering
- Professional Liability Insurance Update
- Revenue Recognition: GASB Style
- Single Audit Reporting Issues



Noemi Barter

Audit In-Charge
Government Services
Phone: (480) 839-4900
Fax: (480) 839-4664

E-mail: NoemiB@hhcpa.com



*I want clients to know that as auditors,
we are not just looking for problems.
Our goal is to help you be a well
functioning entity. We can do more
than audit your government - we can
help you find solutions and make your
processes more efficient.*

NOEMI BARTER

Areas of Expertise

Noemi specializes in audits, reviews, compilations and bookkeeping services for the government industry. She has more than 10 years' experience with government audits for special taxing districts, fire districts, municipalities, school districts, charter schools and nonprofits.

Education

- Ohio State University (B.S. in Family Studies)
- Golden State University (Master in Accounting)

Affiliations

- Arizona Association of School Business Officials

Continuing Professional Education - A full list is available upon request

- Arizona Auditor General Update
- Anatomy of Government Fraud
- GASB Update Projects
- Arizona's Future Growth
- In Depth GASB Report
- Federal Cost Accounting Fraud
- The Impact of Cultural Changes
- Nonprofit Reporting Standard is Here!
- GASB Update 2021
- Internal Controls + Fraud
- Conditional vs Unconditional Contributions and Changes with the New Standard
- Structures for Affiliations Between Nonprofit + For-profit Entities
- Nonprofit Dashboards + Analytics
- Bond Financing 101
- Improving Your Financial Strategy Using Card Payments
- Excel Tips + Tricks

Speaking Engagements

- Fraud Report to the Nations
- GASB Update
- Internal Control + Fraud



Join us for quarterly CPE

Annual Government + Nonprofit Accounting Conference

2/24/21 **Online Platform** 8:00AM - 3:30PM

Start the year off right at your organization by attending our annual one-day conference for government + nonprofit accounting professionals. Stay up to date on issues such as new reporting requirements, fraud, federal funding and more.

Compliance Specific Internal Controls: Brian Hemmerle, CPA, CFE

5/12/21 **Webinar** 8:30 - 9:30AM

You've heard of the Yellow Book, but have you heard of the Green Book? This seminar is a look at internal controls you can, and should, place around your compliance with grants, contracts, covenants, laws and regulations. A deep dive into the compliance controls for federal grants, and what the Green Book says you should be focused on.

What's a Single Audit?: Brian Hemmerle, CPA, CFE

8/4/21 **Webinar** 8:30 - 10:00AM

Learn about federal funding, how it's received, how to track it and how to ensure compliance. We'll walk you through the ins and outs of compliance and explain what the Office of Management and Budget is expecting of you. We will also discuss any new updates released by the Governmental Audit Quality Center (GAQC).

For more information, visit our website at www.hhcpa.com/cpeopportunities or call us at (480) 839-4900.



**Central Yavapai Fire District
Chino Valley Fire District
Central Arizona Fire and
Medical Authority**

**Proposal for
Annual Financial Audits**



FLAGSTAFF / PHOENIX / TUCSON

HeinfeldMeech.com

TITLE PAGE

Subject	Annual Financial Audits	
Firm Name	Heinfeld, Meech & Co., P.C.	
Firm Addresses	10120 N. Oracle Rd Tucson, AZ 85704	751 E. Pine Knoll Dr., Ste 1201 Flagstaff, AZ 86001
Phone Numbers	(520) 742-2611	(928) 774-4201
Website	heinfeldmeech.com	
E-mail Address	info@heinfeldmeech.com	
Bid Contacts	Diane Bradley, Partner Michael L. Lauzon, CPA, MBA	
Bid Contact Phone	(520) 903-6867 (928) 556-5271	
Bid Contact E-mails	diane.bradley@heinfeldmeech.com michael.lauzon@heinfeldmeech.com	
Date Submitted	May 13, 2021 at 5:00 pm	

This proposal is effective (non-rescindable) for 90 days.

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May 13, 2021

Central Arizona Fire and Medical Authority
Attn: Dave Tharp, Assistant Chief of Administration
8603 E. Eastridge Road
Prescott Valley, Arizona 86314

We are pleased to have this opportunity to present a proposal for audit services to the Central Yavapai Fire District (CYFD), Chino Valley Fire District (CVFD) and Central Arizona Fire and Medical Authority (CAFMA). As a firm specializing in the governmental and non-profit industries, this engagement will be similar to financial statement and compliance audits performed by HeinfeldMeech since 1986. Our firm is an industry leader in Arizona, currently providing assurance services to 185 governmental entities in the State. The depth and breadth of our experience with local governments assures you that we will be able to provide the requested audit services by the organizations' deadlines while being a valuable resource for accounting matters throughout the year.

We believe that the following attributes are the most important reasons that you should select our firm as your organization's independent auditor.

- ✓ **Providing National Expertise on the Local Level.** While HeinfeldMeech is a local Arizona firm, we are also recognized as a national leader in the governmental accounting industry. We are frequently called upon by industry organizations such as the American Institute of Certified Public Accountants, Arizona Society of Certified Public Accountants, Government Finance Officers Association, and Association of Government Accountants to serve on committees or provide presentations at conferences. This extensive involvement means that our team stays current on recent and upcoming changes in accounting and auditing standards affecting your organization.
- ✓ **Dedicated to Providing Best Practices.** We seek out opportunities to learn about our clients' operations and objectives so that we may identify ways to provide assistance on financial reporting and operational matters. The assigned engagement supervisors will be the primary contacts for any questions; however other senior members of our firm are available to provide technical assistance as needed. Our commitment to assisting local governments also led us to develop an annual conference that addresses important accounting, compliance and operational topics for local governments. If your organization requires more extensive assistance, our full-time consulting division also provides a range of services specifically designed to address the needs of governments.
- ✓ **Governmental and Federal Programs Expertise.** Due to our extensive history performing governmental audits, our firm has the expertise required to perform this engagement for your organization. We also understand the unique challenges of auditing Federal programs as we perform more Single Audits annually for Arizona entities than any other firm. We also are registered with the AICPA Governmental Audit Quality Center, demonstrating our commitment to the highest standards of quality in governmental and Uniform Guidance audits.



- ✓ **Emphasis on Service Excellence.** The success and growth of HeinfeldMeech has always depended upon a superior level of client service. To ensure that your team is meeting our high standard, we will ask for feedback on your satisfaction at the end of each audit engagement. Within the past year, 100% of responding clients have indicated that they would recommend our firm. We take pride in this statistic since their willingness to refer us to others is the best possible indicator of the quality of our service.

Our firm understands the work to be completed for this engagement and we are committed to meeting the requirements and timelines for the CYFD, CVFD and CAFMA. This proposal is a firm and irrevocable offer for 90 days.

Should you have any questions, please contact me at (520) 903-6867 or diane.bradley@heinfeldmeech.com or Michael L. Lauzon, CPA, MBA, Partner, at (928) 556-5271 or michael.lauzon@heinfeldmeech.com.

Sincerely,

A handwritten signature in dark ink, appearing to read "Diane Bradley". The signature is fluid and cursive, with the first name "Diane" being more prominent than the last name "Bradley".

Diane Bradley
Partner – Administration

LICENSE TO PRACTICE IN ARIZONA

Heinfeld, Meech & Co., P.C. is a properly licensed Arizona certified public accounting firm (#463) and is a member firm of the American Institute of Certified Public Accountants. Eleven firm partners and 15 other professional staff members are certified public accountants licensed in Arizona.

FIRM QUALIFICATIONS AND EXPERIENCE

Heinfeld, Meech & Co., P.C. is a registered Arizona corporation and is a woman-owned small business enterprise. Founded in 1986, we specialize in providing auditing and consulting services to local governmental and non-profit entities. Our leadership in industry programs, employee development, financial reporting excellence and quality control demonstrate our focus on governmental accounting and our commitment to keeping our clients and our own professionals informed about significant developments in the industry.



The firm's staff totals 55 with offices in Flagstaff, Phoenix, and Tucson, Arizona. Our entire client service team is dedicated to working with Arizona local governments and non-profits. Because of this specialization, we can assure you that your organization will receive high-quality, local service throughout the engagement. HeinfeldMeech's staffing currently includes the following categories:

Partners	13	Staff Associates	12
Managers	10	Audit Interns	3
In-Charge Accountants	12	Administrative	5

Governmental Services Leadership

HeinfeldMeech is an industry leader for governmental audit services in the State of Arizona, currently providing assurance services to over 185 governmental entities. Our firm is a member of the American Institute of Certified Public Accountants (AICPA) Governmental Audit Quality Center (GAQC), which is committed to the highest standards of quality in governmental audits. As a national community of CPA firms, this membership provides our team with access to best practices and tools that help ensure the quality of our governmental audits while providing the up-to-date information needed to serve our clients.



Two firm partners have served as members of the Executive Committee of the GAQC.

Our specialization in the governmental and nonprofit industries provides you with the security that serving these industries is our first priority, as we have no commercial, for-profit, or tax clients that demand our time or resources. Our focus on the public sector also ensures that the assigned audit team will be knowledgeable, experienced and qualified in these industries. Because of this emphasis on governmental accounting, our assistants will be properly trained and supervised to address the unique audit and reporting challenges of local governments and non-profits.

Governmental Reporting Standards



As HeinfeldMeech primarily provides services to governmental entities, we commit significant resources to training our professional staff on governmental reporting standards and assisting our clients with the implementation of new reporting standards. This includes the participation by two of our partners on national AICPA committees. Participation on these committees also provides HeinfeldMeech with pre-issuance access and input to changes in GASB financial report requirements and audit methodology techniques.

Our firm is also a leading expert in this area and has been asked to conduct numerous trainings on changes to government accounting and auditing standards including those on the pension and OPEB accounting and reporting requirements, Uniform Guidance, auditing standards, audit quality and Government Auditing Standards.

Single Audit Experience

HeinfeldMeech has considerable experience auditing federal programs under Uniform Guidance requirements, including over 40 percent of Single Audits completed each year for Arizona local governments. Due to our extensive experience and involvement on national industry committees, you can be assured that our audit teams are familiar with the current requirements for Federal programs testing and reporting. All supervisory staff of HeinfeldMeech are also required to obtain the Advanced Single Audit Certificate issued by the AICPA.

As Single Audits are so significant to our practice, we invest heavily in relevant resources and provide our audit teams with reference materials needed to properly audit Federal programs, including:

- AICPA audit guides and practice aids
- Uniform Guidance and reference materials
- The current OMB Compliance Supplement
- Single Audit practice aids by external providers
- Continuing professional education focused on Single Audit topics

External Quality Control Review



As required by our profession and the State of Arizona, every three years HeinfeldMeech participates in a review of the firm's system of quality controls. A report with a rating of pass was issued August 16, 2018, by the firm of Grant Bennett Associates, A.P.C. A copy of this report is enclosed on the following page. The quality control review included governmental audits performed by our firm, with an in-depth review of the working papers and reports.

In addition, we have no record of substandard work and there has been no disciplinary action taken or pending against the firm with regulatory bodies or professional organizations.

Grant Bennett Associates

A PROFESSIONAL CORPORATION

Report on the Firm's System of Quality Control

August 16, 2018

To the Shareholders of Heinfeld, Meech & Co., P. C. and the Peer Review Committee of the California Society of CPAs

We have reviewed the system of quality control for the accounting and auditing practice of Heinfeld, Meech & Co., P. C. (the firm) in effect for the year ended May 31, 2018. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act and an audit of an employee benefit plan.

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Heinfeld, Meech & Co., P. C. in effect for the year ended May 31, 2018, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. Heinfeld, Meech & Co., P. C. has received a peer review rating of *pass*.



GRANT BENNETT ASSOCIATES
A PROFESSIONAL CORPORATION
Certified Public Accountants



www.gbacpa.com

1375 Exposition Boulevard, Suite 230
Sacramento, CA 95815
916/922-5109 FAX 916/641-5200

P.O. Box 223096
Princeville, HI 96722
888/769-7323

Industry Involvement

We are involved with a number of industry organizations, committees and other activities. This provides our team with the opportunity to remain current on governmental audit and reporting issues. The involvement by our Arizona-based auditors and consultants includes:

- Chris Goeman is a member of the Association of Government Accountants (AGA) Financial Management Standards Board.
- Brittney Williams is a member of the AICPA PCPS Technical Issues Committee.
- Brittney Williams and Corey Arvizu have both been members of the AICPA Governmental Audit Quality Center Executive Committee.
- Joshua Jumper and Chris Goeman are Special Review Committee Members for the GFOA's financial reporting certificate program.
- Christopher Heinfeld is a member of the DCPA (Digital CPA Conference) Advisory Board.
- Eugene Park is a member of the AICPA Young Member Leadership Committee and the ASCPA Leadership and Growth Alliance Committee.
- Joshua Jumper is serving as the Treasurer of the AGA Phoenix Chapter.
- James Shankland is serving as the Board President of the ASCPA Northern Chapter.
- Jennifer Shields serves on the committee for the ASCPA Annual Governmental Accounting Conference.
- Brittney Williams serves on the Financial Management Standards Board for the AGA.
- Six firm members are Certified Government Finance Managers (CGFM) recognized by the AGA.

Outside Presentations

We also frequently asked to share our expertise as presenters at conferences and trainings for organizations such as GFOAz, AGA, AICPA, and ASCPA. Our recent presentations include:

<i>Single Audit Updates</i> (AGA Phoenix Chapter 2021 Professional Development Training)
<i>Budgeting an Internal Audit Program</i> (GFOAz 2021 Winter Conference)
<i>The Origins of Compliance</i> (AASBO 2021 Winter Conference)
<i>Remote Audits: What We've Learned</i> (AASBO 2021 Winter Conference)
<i>Single Audit Update</i> (ASCPA 2021 Governmental Accounting Conference)
<i>Single Audit Developments Related to COVID-19</i> (GFOAz January 2021 Quarterly Training)
<i>Internal Controls over Compliance in a Single Audit</i> (AICPA 2020 Governmental & Not-for-Profit Training Program)
<i>Effective and Efficient Single Audits</i> (AICPA 2020 Governmental Accounting and Auditing Update)
<i>Capital Assets Reporting</i> (AGA Phoenix Chapter lunch education seminar, May 2020)
<i>Fringe Benefits</i> (GFOAz 2020 Winter Conference)

Experience with Comprehensive Annual Financial Report Preparation and Submissions

HeinfeldMeech has been assisting local governments with successful submissions of Comprehensive Annual Financial Reports for industry organization awards since 1986. Our firm reviews over half of the annual financial reports successfully submitted by Arizona local governments to GFOA for awards each year.



Within the past year, our firm assisted with the preparation or review of over 90 annual financial reports submitted to the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting program. In addition, several members of our firm, including two current audit managers, have served as Special Review Committee Members for the GFOA's annual financial report certificate program.

Below is a selected list of our firm's governmental clients who submitted an annual financial report for industry awards within the past year; a complete list can be provided upon request.

Town of Prescott Valley	Maricopa Association of Governments
Town of Payson	Multi-City Subregional Operating Group
Town of Gilbert	Chino Valley Unified School District
City of Scottsdale	Prescott Unified School District
City of Tempe	Chino Valley Unified School District
City of Tucson	Humboldt Unified School District
City of Surprise	Blue Ridge Unified School District
Town of Fountain Hills	Lake Havasu Unified School District
City of Maricopa	Mingus Union High School District
City of San Luis	Snowflake Unified School District
City of Eloy	Chinle Unified School District
City of Chandler	Humboldt Unified School District
City of Yuma	Sedona-Oak Creek Joint Unified School District
City of Buckeye	Page Unified School District

CLIENT REFERENCES

With 35 years of experience in the industry, HeinfeldMeech has performed over 4,100 audits for local governmental agencies, including over 175 within the past year. The following selection of entities have recently been audited by our firm. Additional references can be provided on request.

Town of Prescott Valley

Contact: Katie Pehl, Management Services Director
7501 E. Civic Circle, Prescott Valley, AZ 86314
(928) 759-3127
kpehl@pvaz.net

Scope of work: Financial statement audit of the Town, Single Audit, review of financial report for GFOA submission, financial statement audits of seven community facilities districts, and biennial agreed-upon procedures for development impact fees

Audit dates: June 30, 2010 through 2020

Town of Payson

Contact: Heidi Gregory, Finance Manager
303 N. Beeline Highway, Payson, AZ 85541
(928) 472-5027
hgregory@paysonaz.gov

Scope of work: Financial statement audit, Single Audit, and review of financial report for GFOA submission

Audit dates: June 30, 2017 through 2020

Multi-City Subregional Operating Group (SROG)

Contact: Joe Jatzkewitz, Deputy Finance Director
251 W. Washington St. 9th Floor, Phoenix, AZ 85003
(602) 495-7058
joe.jatzkewitz@phoenix.gov

Scope of work: Financial statement audit, and review of financial report for GFOA submission

Audit dates: June 30, 2013 through 2020

Northern Arizona Council of Governments

Contact: Chris Fetzer, Executive Director or Scott Wolford, Finance Director
119 E. Aspen Ave., Flagstaff, AZ 86001
(928) 774-1895
chris.fetzer@nacog.org or swolford@nacog.org

Scope of work: Financial statement audit and Single Audit

Audit dates: June 30, 2013 through 2020

Maricopa Association of Governments

Contact: Somer Phegley, Chief Financial Officer
302 N. 1st Ave, Suite 300, Phoenix, AZ 85003
(602) 254-6300
sphegley@azmag.gov

Scope of work: Financial statement audit, Single Audit, and review of financial report for GFOA submission

Audit dates: June 30, 2017 through 2020

City of Buckeye

Contact: William Kauppi, Chief Financial Officer
530 E. Monroe Ave., Buckeye, AZ 85340-2806
(623) 349-6161

wkauppi@buckeyeaz.gov

Scope of work: Financial statement audit, Single Audit, financial statement audits of community facility districts, and review of financial report for GFOA submission

Audit dates: June 30, 2019 and 2020

Blue Ridge Unified School District

Contact: Brenda Thomas-Martinez, Director of Finance and Business Operations
1200 W. White Mountain Blvd., Lakeside, AZ 85929
(928) 368-6126, ext 1103

bthomas@brusd.org

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 2015 through 2020

Prescott Unified School District

Contact: Brian Moore, Chief Financial Officer
300 E. Gurley St., Prescott, AZ 86301
(928) 445-5400, ext. 103

brian.moore@prescottschools.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 1998 through 2020

Chino Valley Unified School District

Contact: John Scholl, Superintendent
650 E. Center St., Chino Valley, AZ 86323
(928) 636-2438, ext. 5406

jscholl@chinovalleyschools.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 1998 through 2020

Humboldt Unified School District

Contact: Roger Studley, Chief Financial Officer
6411 N. Robert Rd, Building 100, Prescott Valley, AZ 86314
(928) 759-4027

arthur.studley@humboldtunified.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 2003 through 2020

ENGAGEMENT PARTNER QUALIFICATIONS

Michael L. Lauzon, CPA, MBA, Audit Partner

Michael Lauzon received a B.S. degree in Accounting from Sacred Heart University and completed his Master of Business Administration at Northern Arizona University. Michael has 18 years of auditing experience with our firm. He is a Certified Public Accountant (Arizona license #15729-E) and is a member of the AICPA, ASCPA, GFOA and GFOAz.



Knowledge and Experience:

- Engagement partner or manager on more than 340 financial and compliance audits for governmental and non-profit entities
- Recipient of the Advanced Single Audit Certificate from the AICPA
- Instructor for firm-sponsored workshops and conferences
- Presenter at events sponsored by the ASCPA, GFOAz, Native American Grant School Association and the Arizona Association of School Business Officials
- Agreed-upon procedures for the City of Flagstaff and the Town of Prescott Valley
- Board Member for Habitat for Humanity of Northern Arizona
- Compliance reviews for municipal and county courts

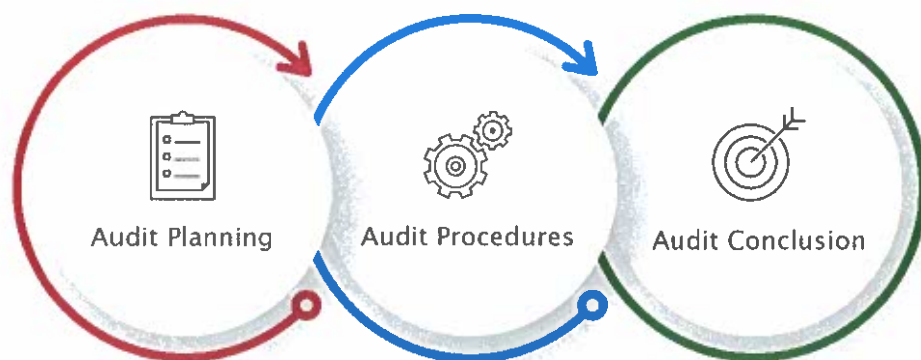
Selected Audit List:

- | | |
|--|---|
| • Town of Prescott Valley* | • Northern Arizona Council of Governments |
| • Town of Payson* | • Chinle Unified School District* |
| • City of Cottonwood* | • Mountain Public Employee Benefit Trust |
| • Pine Creek Canyon Domestic Water Improvement District (review) | • Hopi Education Endowment Fund |
| • Kayenta Township Commission | • Dziłth-No-O-Dith-Hle Community Grant School |
| • Humboldt Unified School District* | • Wide Ruins Community School |
| • Chino Valley Unified School District* | • Kin Dah Lichi'i Olta' |
| • Blue Ridge Unified School District* | • Dilcon Community School |
| • Mingus Union High School District* | • Shiprock Associated Schools, Inc. |
| • Snowflake Unified School District* | • Winslow Residential Hall |
| • Sedona-Oak Creek Joint Unified School District* | • Northern Arizona Capital Facilities Finance Corporation |
| • Page Unified School District* | • Coconino County Community College Foundation |
| • Lake Havasu Unified School District* | • Victim/Witness Services of Coconino County |
| • Sanders Unified School District* | |

* Services include comprehensive annual financial report preparation or review for submission for industry awards

AUDIT APPROACH

Audit Phases and Work Plan



This section provides an outline of work typically completed by HeinfeldMeech during each of the major phases of the audit.

Audit Planning

Audit planning procedures will begin at the time of the contract award. These procedures will develop the audit team's understanding of your organization's operations, will be used to clarify audit objectives, and will help with the development of a detailed audit plan.

- Preparation and issuance of engagement letter
- Conduct an entrance conference with key personnel as deemed necessary
- Perform risk assessment procedures
 - Inquiries of management and staff
 - Preliminary analytical procedures
 - Observation of operations
 - Perform transaction walkthroughs
 - Engagement team discussions
- Develop an understanding of client, the environment and internal controls
 - Review prior year financial statements and applicable accounting records
 - Review of industry guides, regulatory information, statutes, internal/external reports, etc.
 - Preparation of process and control memorandums
 - Completion and review of internal control questionnaires
 - Obtain understanding of information technology systems
- Develop a preliminary judgment of materiality
- Develop a detailed audit plan to include preparation of audit programs
- Identification of major Federal programs for Single Audit, as applicable
- Develop sampling scopes for tests of controls and compliance testing
- Identify responsibilities and assign tasks to the audit staff and client personnel
- Submit audit questionnaires to audit liaison for assignment to client staff
- Other planning procedures, as deemed necessary

Audit Procedures

Certain core audit procedures may be performed on-site the during scheduled fieldwork dates; however our firm also minimizes disruption for your organization's operations by conducting audit procedures from our office when appropriate and practical. Your organization's management and staff should be available during any scheduled fieldwork dates for discussions and to provide requested materials.

- Perform tests of key operational controls, such as:
 - Payroll and related benefits
 - Disbursements and accounts payable
 - Capital asset additions and deletions
 - Cash receipts, including taxes and charges for services
- Develop and perform compliance tests for applicable compliance requirements, including Uniform Guidance requirements, if applicable
- Perform substantive procedures over the Schedule of Expenditures of Federal Awards, if applicable
- Perform substantive procedures on the primary financial statement accounts
 - Cash and investments
 - Receivables, including interfund balances
 - Capital assets
 - Payables, including accounts payable and accrued wages and benefits
 - Long-term debt, including compensated absences, bonds, loans, notes, and capital leases
 - Net position liability and related accounts
 - Intergovernmental revenues, including grants and contributions
 - Member revenues
 - Charges for services (governmental and proprietary)
 - Other sources/uses, including interfund transfers, debt proceeds, and capital contributions
 - Payroll and related benefit expenditures/expenses
 - Goods and services expenditures/expenses
 - Debt service expenditures
 - Data analytic procedures on various account balances
- Other necessary audit procedures, if applicable

Audit Conclusion

Audit conclusion procedures include the communication of the audit results to the client's management, quality control procedures over the audit, and drafting and final distribution of applicable audit reports.

- Perform final analytical review procedures
- Perform subsequent events review
- Perform exit conferences with your organization's staff upon completion of audit
- Perform final review of working papers and audit programs
- Audit staff to draft applicable audit and compliance reports
- Engagement partner to review financial statements and audit reports
- Secondary partner review of financial statements and key audit documentation, if required
- Issuance of applicable audit communications

Extent and Use of EDP Software and Other Technology

HeinfeldMeech utilizes the following technological resources during audit engagements:

- Citrix server environment to ensure audit personnel have secured remote access to data throughout the engagement;
- CCH ProSystem fx Knowledge Coach audit software that provides customizable audit programs, interactive diagnostics, and automated workflow;
- Microsoft basic software applications including word processing and spreadsheets to achieve our documentation and reporting objectives;
- CaseWare IDEA Data Analysis software that will be utilized to audit large data volumes and perform sampling procedures.

Experience Performing Remote Audits

For several years, HeinfeldMeech has been conducting remote audits, and continually invests in resources that allow us to perform remote audits efficiently and effectively. Some of the technologies and tools we utilize to conduct remote audits are listed below.

- A secured client portal that meets industry standards may be used to receive data from and send information to your organization.
- In addition to the portal, CCH ProSystem fx Engagement Organizer is used to simplify the process of requesting, receiving and tracking audit documentation. Clients log into the Organizer to view all requests, upload documents, and make notes to the audit team. The Organizer even tracks due dates. All of these features make it easy for clients to see which requests are still outstanding. In addition, clients can grant multiple staff members access to the Organizer to allow for each department to manage their own audit requests.

Below is a screenshot from an Engagement Organizer:



- Video technologies such as Microsoft Teams and Zoom are used to conduct interviews and internal control walkthroughs with your staff. These platforms also include capabilities for users to share their screens which can be useful in working through questions.
- Adobe Sign is utilized to obtain e-signatures. In a remote environment, this tool allows us to efficiently and securely sign engagement letters, management representation letters, and confirmations.

- If you choose to do so, the client may also grant HeinfeldMeech electronic, read-only access to your financial software through a VPN or similar connection. HeinfeldMeech has the necessary policies and safeguards in place to ensure that data accessed by the firm is secure. Such access often creates efficiencies by minimizing the amount of time your staff need to spend fulfilling audit requests.

Use of Data Analytics Audit Methodology



HeinfeldMeech utilizes CaseWare IDEA software, a comprehensive, powerful tool that allows for faster and more effective auditing techniques over various audit areas. The use of data analytics will allow for audit procedures to be focused on those items which appear to be anomalies as identified through this analysis. In some instances, the use of data analytics will allow for the testing of complete sets of data rather than the sampling of a limited number of transactions.

Data analytics procedures applied in the audit may include:

- Analyzing month-to-month and year-to-year audit data to identify trends and anomalies
- Technology controls checks by comparing established user roles with user activity
- Applying Benford's Law to examine frequency distribution of transactions
- Identifying fluctuations and anomalies in bank account reconciliations
- Using "fuzzy logic" to identify addresses shared by employees and vendors
- Identifying anomalies and differences in capital asset listings from year to year
- Identifying and examining anomalies in payroll-related transactions
- Analysis of adjusting journal entries: including key word detection and analysis of approvals
- Modifying data from PDF files or disorganized Excel files for completion of audit procedures
- Verification of database information provided to pension and OPEB actuaries

Additional audit requests for data analytic procedures may include, but are not limited to, the following:

- | | |
|------------------------------|---|
| • Detail payroll data file | • Vendor maintenance files |
| • Adjusting journal entries | • Invoice processing file |
| • Employee maintenance files | • Banking and credit card/purchasing card reports |

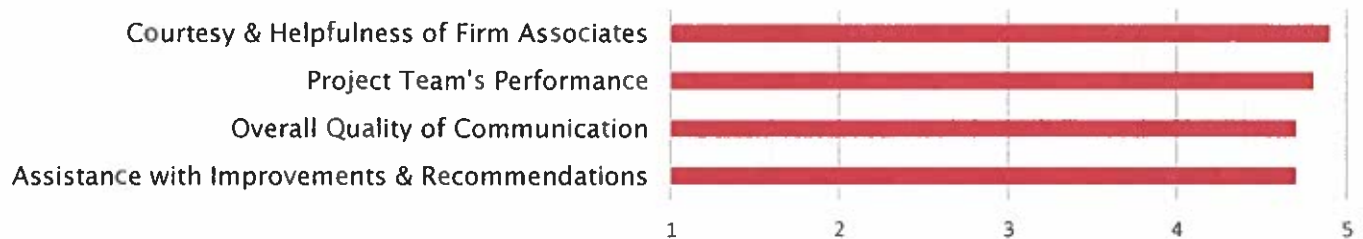


In order to effectively achieve our firm's objective to prioritize the use of technology-enabled data analytics, our staff includes a full-time data analyst, who holds a Master of Science in Business Analytics with advanced education in applied analytics and predictive modeling and is a Certified IDEA Data Analyst. In addition to the expertise of our highly qualified audit team members, our Data Analyst will assist in performing the data analytics audit procedures described above.

Customer Service Philosophy

The HeinfeldMeech approach to audit engagements has always been based upon a foundation of superior client service. To ensure that our teams are providing the best service possible, we request "report cards" at the end of each engagement year, asking our clients to rate their satisfaction. All client report cards are reviewed by the engagement partner and any concerns brought to our attention are addressed with the client immediately by either the engagement partner or our firm's managing partner.

Our firm's satisfaction ratings are consistently high as demonstrated by the scores summarized below that were received from our audit clients within the past year.



Our working relationships also rely upon open and regular communication with our clients and we recognize that your time is valuable and you often need assistance quickly. Our goal is to respond to all client questions within one workday whenever feasible. If your audit team happens to be unavailable, your organization may also request assistance from the other members of our firm. Since all members of our audit and consulting teams work exclusively with governmental and non-profit agencies, you know that you will receive knowledgeable assistance at any time throughout the year.



As part of our dedication to high-quality client service, HeinfeldMeech will provide critical solutions and best practices throughout the audit and afterwards. Our commitment to providing resources to clients led to our annual conference on issues relevant to local governments, as well as other accounting and compliance trainings on a regular basis. As a client of the firm, your organization will receive a discount to attend these events. In addition to live trainings, our firm regularly publishes blog articles on accounting and management topics for governmental and non-profit audiences (<http://bit.ly/HMArticles>).

In addition to our audit division, our firm also has a dedicated consulting division who specialize in providing year-round support to Arizona's local governments. Unlike other firms who need to schedule additional projects around their existing audit contracts, our full-time consultants are available throughout the year to provide your organization with services according to your needs and priorities. Types of additional services provided by our consulting division include:

- ❖ Reviews of accounting policies and procedures
- ❖ On-site staff trainings and workshops
- ❖ Fraud investigations
- ❖ Budget reviews
- ❖ Cost allocation plans
- ❖ Fee studies
- ❖ Popular Annual Financial Reports (PAFRs)
- ❖ Reviews of Capital Assets systems and inventory procedures
- ❖ Review of compliance with Fair Labor Standards Act
- ❖ Preparation of internal audit manuals
- ❖ Cost studies

COST PROPOSAL

Total charges for each organization, including travel and other expenses related to the completion of the scope of services, will not exceed:

Fiscal Year End	Central Yavapai Fire District		Total
	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	
June 30, 2021	\$10,000	\$3,000	\$13,000
June 30, 2022	\$10,300	\$3,000	\$13,300
June 30, 2023	\$10,600	\$3,000	\$13,600
June 30, 2024	\$10,900	\$3,000	\$13,900
June 30, 2025	\$11,225	\$3,000	\$14,225

Fiscal Year End	Chino Valley Fire District		Total
	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	
June 30, 2021	\$10,000	\$3,000	\$13,000
June 30, 2022	\$10,300	\$3,000	\$13,300
June 30, 2023	\$10,600	\$3,000	\$13,600
June 30, 2024	\$10,900	\$3,000	\$13,900
June 30, 2025	\$11,225	\$3,000	\$14,225

Fiscal Year End	Arizona Fire and Medical Authority		Total
	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	
June 30, 2021	\$17,500	\$3,000	\$20,500
June 30, 2022	\$18,000	\$3,000	\$21,000
June 30, 2023	\$18,500	\$3,000	\$21,500
June 30, 2024	\$19,050	\$3,000	\$22,050
June 30, 2025	\$19,600	\$3,000	\$22,600

Audit services and communications related to the completion of the audit are generally provided by the firm at no additional charge. These items include -

- Common technical advice, audit related
- General procedural recommendations
- Preparation of representation letters
- Preparation of confirmations, as applicable
- Presentation to the Governing Board

Hourly Rates for Additional Services:

Additional work authorized by your organization completed before June 30, 2022 will be billed at the following hourly rates. These hourly rates will be increased 3% annually for any work completed after June 30, 2022. Any additional services will be discussed with your organization in advance and may be billed at the below hourly rates or at a negotiated fixed fee, depending on the nature of the additional work.

Principal - \$270; Manager - \$200; Senior - \$155; Staff - \$110

EXHIBITS

1. Client Letters



Town of Prescott Valley

Finance Department

7501 E. Skoog Blvd.
Prescott Valley
Arizona 86314

April 22, 2021

To Whom It May Concern:

The Town of Prescott Valley has engaged with Heinfeld, Meech and Company for approximately ten years for the audit of the Town as well as eight Community Facilities Districts, an annual report based on agreed upon procedures for the management company of the Town's event center, and an annual report based on agreed upon procedures for a development agreement reimbursement area. In the last five years they have also conducted the biennial agreed upon procedures report for the Town's impact fees.

Heinfeld, Meech and Company have been proficient and consistent in all their interactions with the Town. The auditors have a clear plan of action for the audit and communicate with staff in a timely way to accomplish their agenda. The schedule is reviewed in advance and possible deviations are discussed collaboratively. Interactions with all levels of staff are done in a professional yet friendly way, and they are cognizant of minimizing operational disruptions.

They are willing to have conversations and provide information between audit periods regarding best practices and interpretations as needed, and frequently serve as a resource for complex issues that may arise. They possess extensive knowledge and insight into the complex arena of government finance and reporting.

It is truly a pleasure to work with the staff of Heinfeld, Meech and Company and I would not hesitate to recommend them for audit and consulting services.

Sincerely,

Katie Pehl
Finance Director

City of Tempe
Internal Services-Finance
Mail Stop 02-07
20 E. 6th Street
Tempe, AZ 85280
www.tempe.gov



March 3, 2021

To Whom it My Concern,

The City of Tempe has had the pleasure of working with Heinfeld, Meech & Co., P.C. for the past fifteen years in conducting various engagements including the audit of the City's Comprehensive Annual Financial Report and related compliance reports. Our experience with the firm has been exceptional.

Heinfeld, Meech has not only served as a competent auditor but they have been a trusted advisor to the City over the years. The firm is very responsive, knowledgeable, and takes the time to talk through very complicated issues with care and patience. Their skill at addressing issues coupled with a respectful, customer services approach fosters trust with City personnel at all levels. Discussions are professional, candid, and have always led to a successful outcome.

Over the years, the City has completed the external audits on time and within the scope of the professional services agreements. Additionally, at no time has the City been in a rush to meet a reporting deadline. This is very much appreciated by the entire staff.

I have been in government finance for over thirty years both as an auditor in public accounting and an auditee for multiple governments. Without reservation, I can recommend Heinfeld, Meech to any organization for their audit and financial services' needs.

Sincerely,

A handwritten signature in blue ink, appearing to be 'T. Duensing'.

Thomas F. Duensing, CPA
Deputy Internal Service Director - Finance



TOWN OF FOUNTAIN HILLS

16705 E. Avenue of the Fountains, Fountain Hills, AZ 85268
480.816.5100 | Fax: 480.837.3145

Monday, March 5, 2018

To Whom It May Concern:

The Town of Fountain Hills has had the opportunity to work with Heinfeld, Meech & Co., P.C. to perform the annual audit of the Town and the preparation of the Town's Comprehensive Annual Financial Report (CAFR) for the past two years.

The staff assigned to the audit have demonstrated their professionalism and knowledge to both myself and the Town's staff. The auditors know their audit plan and work towards its end. The schedule is reviewed in advance and any possible deviations are brought to my attention and discussed collaboratively. The audit procedures are conducted with the least disruption to the Town's staff. Any potential problems are discussed with management. The audit is completed on time and the reports issued promptly thereafter.

In a prior position with a different employer, I also had the opportunity to solicit auditing services for a large government agency via an RFP process. Heinfeld Meech was the successful firm and replaced a Big Four firm. The ensuing audit was completed timely and with minimal disruption. I was very impressed with the audit team assigned to the audit and had the privilege of working very closely with the partner assigned to the audit in the implementation of several new accounting standards. Our discussions were open and honest, leading to a successful completion.

My experiences with Heinfeld, Meech & Co. have been positive and rewarding. I am pleased to offer this letter of recommendation to any organization seeking their services for auditing or other financial services.

Sincerely,

Craig Rudolphy, CPA, CPFO, CGFM
Finance Director

2. Sample Governmental Conference Agenda

2021 Local & State Government Virtual Conference

Join us for this virtual conference exclusively being offered to local & state governments. In response to the unique challenges being faced by governments this year, this webinar is offered as a **free** event.

Planned topics currently include:

- GASB Updates for FY 2021
- Impacts of COVID-19 and CARES Act on Governmental Audits
- Staying Positive through Unprecedented Change (Michael Seaver, Seaver Consulting)
- Cybersecurity for Your Organization (Ilene Klein, Global Cybersecurity Coordinator, Cybercrime Support Network)
- More topics TBA

Date

Thursday, January 21, 2021

Times

9 am - 3:15 pm MST (including breaks)

Cost

Free!

Registration Ends

Friday, January 15th

ABOUT US

HeinfeldMeech is a CPA firm that has been dedicated to working with local and state governments for 34 years.

We are also actively involved as committee members and conference presenters for industry organizations such as the Government Finance Officers Association, Association of Government Accountants, American Institute of Certified Public Accountants and Arizona Society of Certified Public Accountants.

LEARNING OBJECTIVES

Attendees will learn about important issues for the upcoming year faced by finance and managerial staff of governmental entities.

RECOMMENDED CPE CREDIT

2 hours - Auditing & Accounting (Gov.)

3 hours - Specialized Knowledge

QUESTIONS?

HMU@HeinfeldMeech.com

or (520) 742-2611, ext 107 or ext 133



REGISTER ONLINE NOW

[Bit.ly/HMUtrainings](https://bit.ly/HMUtrainings)

2020 Local & State Governmental Conference

Join us for our annual conference specifically designed for governmental finance and management personnel. Planned topics include:

- GASB and Governmental Audit Updates (Leases, Data Collection Forms, Financial Reporting Model and more)
- Cross-Generational Communication (Michael Seaver, Seaver Consulting)
- Fraud and Conflicts of Interest – A Deep Dive into A.R.S.
- Pension Funding (Dawn Lang, City of Chandler)

Cost per person (includes lunch)

Clients: \$105

Non Clients (government employees only): \$150

Date

Thursday, January 16, 2020

Time

9:00 am – 3:00 pm

Location

Chandler, AZ (Hilton Phoenix Chandler)

Registration Ends

Wednesday, January 8th

A circular graphic with a blue background and a white diagonal stripe. The text "Early Bird Discount!" is written in white and blue.

**Early Bird
Discount!**

Register by 1/2
and save \$20!

ABOUT US

HeinfeldMeech is a CPA firm that has been dedicated to local and state governments for 33 years. Our professional associations include the ASCPA, AICPA, AGA, GFOAz, and ACFE.

LEARNING OBJECTIVES

Attendees will learn about important issues for the upcoming year faced by finance and managerial staff of governmental entities.

CPE CREDIT

5 hours recommended
(1.5 hours Governmental Accounting; 1 hour Finance;
2.5 hours Specialized Knowledge)

QUESTIONS?

HMU@HeinfeldMeech.com

or (520) 742-2611, ext 107 or ext 0



REGISTER ONLINE NOW

[Bit.ly/HMUcalendar](https://bit.ly/HMUcalendar)

