AGENDA

Central Arizona Fire and Medical Authority
Central Yavapai Fire District Board of Directors
CY Regular Meeting
Monday, May 24, 2021, 4:30 pm - 5:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Yavapai Fire District Board of Directors and the general public that the **Central Yavapai Fire District** will hold a meeting open to the public on **Monday, May 24, 2021 at 4:30 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with the District's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

- 1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
- 2. PLEDGE OF ALLEGIANCE
- BOARD MEMBER REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

4. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Yavapai Fire District Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 15 minutes per meeting.

5. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Yavapai Fire District Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Regular Session Minutes April 26, 2021
- B. Approve General Fund Financial Statements
- C. Approve Bond Debt Service Financial Statements
- D. Approve Annexation and Resolution 2021-05, Powers, 7049 E. Falcon's Nest Way,

Parcel 306-01-079R

6. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Using Certificates of Participation to Fund PSPRS Unfunded Liability and Pension Contingency Fund
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) and Instruction to District Legal Counsel Pursuant to A.R.S. §38-431.03(A)(4) Re: Training Center Drainage

7. OLD BUSINESS

A. Discussion and Possible Action Related to Training Center Drainage Issues

8. NEW BUSINESS

- A. Discussion and Possible Action Regarding Using Certificates of Participation to Fund PSPRS Unfunded Liability and Pension Contingency Fund
- B. Discussion and Possible Approval of Tentative Fiscal Year 2021-2022 Budget
- C. Discussion and Possible Action Regarding Review and Selection of Audit Services for Fiscal Years 2021-2025

9. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

MINUTES

Central Arizona Fire and Medical Authority
Central Yavapai Fire District Board of Directors
Regular Meeting
Monday, April 26, 2021, 4:30 pm - 5:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley

In-Person Attendance

Darlene Packard; Kathy Goodman; Matt Zurcher; Pete Gordon; Rick Anderson; Scott A Freitag; Susanne Dixson

Remote Attendance

Dane Beck; Dave Tharp; Nicolas Cornelius

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Yavapai Fire District Board of Directors and the general public that the **Central Yavapai Fire District** will hold a meeting open to the public on **Monday, April 26, 2021 at 4:30 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with the District's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Chair Zurcher called the meeting to order at 4:30 p.m.

2. PLEDGE OF ALLEGIANCE

Chair Zurcher led the Pledge of Allegiance.

3. BOARD MEMBER REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

Director Gordon provided a Wildland report that included discussions with Chiefs Feddema and Abel regarding working through the new rate structure with the State, and current and future wildland budgeting needs. He reported that there were seven in-District wildland fires within the past month, more than structure fires, and would like the Board to have a high level of understanding where Wildland is concerned. He recommended a future Wildland education session.

4. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Central Yavapai Fire District Board has decided to allow public comments as time permits. Therefore, those

wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 15 minutes per meeting.

There were no public comments.

5. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Yavapai Fire District Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Regular Session Minutes March 22, 2021
- B. Approve Joint Budget Work Study Minutes April 14, 2021
- C. Approve General Fund Financial Statements
- D. Approve Bond Debt Service Financial Statements
- E. Approve Annexation and Resolution 2021-04, VanderMel, 12051 N. King Tate Court, Parcel 306-01-076E

Motion to approve the Consent Agenda.

Move: Darlene Packard Second: Pete Gordon Status: Passed

Yes: Darlene Packard, Matt Zurcher, Dane Beck, Pete Gordon, Rick Anderson

6. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) and Instruction to District Legal Counsel Pursuant to A.R.S. §38-431.03(A)(4) Re: Training Center Drainage
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Waiver of Conflict of Interest in Relation to Agreements with Yavapai County through the Yavapai County Treasurer Regarding Lines of Credit

Executive Session was waived.

7. OLD BUSINESS

A. Discussion and Possible Action Related to Training Center Drainage Issues

This item was taken out of order after item 8-A.

Chief Rose reported that construction should be completed by end of May.

B. Discussion and Possible Direction to Staff Regarding Budget Process and Draft Budget Update

Chief Rose provided a half-cent budget and a one-cent budget and explained the costs behind each increase.

Chief Tharp reminded the Board that there would be changes based on the Fire Chief's contract negotiation, and that a tentative budget will be provided at the

May meeting. He confirmed for Chair Zurcher that additional funds from either the half-cent or one-cent budget could be allocated towards the Capital Reserve Fund.

Chief Freitag stated that those additional funds would not be enough to cover a new station or further future infrastructure, but would be helpful. He reminded the Board that the Agency fronted the Fire District workers' compensation risk pool and has not received any COVID relief funding. He recommended a lineitem in the budget to provide transparency for the taxpayers.

Chair Zurcher inquired as to how much CAFMA has spent on COVID-related expenses. Chief Tharp responded with an amount of \$350,000.00, and added that the cost of supplies has increased as well. The Agency has not been reimbursed for any COVID-related expense.

8. NEW BUSINESS

A. Discussion and Possible Approval of Waiver of Conflict of Interest in Relation to Agreements with Yavapai County through the Yavapai County Treasurer Regarding Lines of Credit

Taken out of order, immediately following Consent Agenda item 5-E, as the Executive Session was waived.

Attorney Cornelius explained the annual Waiver of Conflict of Interest letter issued by the County and further stated that the Agency does not use or intend to use a line of credit, and does not rely on the County Attorney to provide representation. He noted that these letters are sent by the County out of an abundance of caution.

Motion to approve Waiver of Conflict of Interest in relation to agreements with Yavapai County through the Yavapai County Treasurer regarding lines of credit.

Move: Pete Gordon Second: Rick Anderson Status: Passed

Yes: Darlene Packard, Matt Zurcher, Dane Beck, Pete Gordon, Rick Anderson

9. ADJOURNMENT

Motion at adjourn at 4:47 p.m.

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Darlene Packard, Matt Zurcher, Dane Beck, Pete Gordon, Rick Anderson

The Central Yavapai Fire District Board of Directors have reviewed and approved the following financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805, 807.

CY	ΈD	Ger	neral	Fu	nd

CYFD Bond Debt Service

Fire Board Chairperson	Date
Fire Board Clerk	Date

CENTRAL YAVAPAI FIRE DISTRICT - GENERAL FUND CHECK RECONCILIATION APRIL, 2021

Reconciliation:	
Beginning Balance:	\$ 886,205.22
Deposits:	\$ 4,823,108.08
Transfer Out - Fire Authority:	\$ (536,366.03)
Disbursements:	\$ -
Interest Paid on Tax Roll Corrections:	\$ (0.34)
Fire District Deposit	\$ 4,766.63
County Adjustment:	\$ -
Ending Balance:	\$ 5,177,713.56
Difference Between Balances:	\$

Bank Statement Balance:	
Balance Per Bank:	\$ 5,177,713.56
Outstanding Checks:	\$ -
Outstanding Deposits:	

Ending Balance:	\$ 5,177,713.56
G/L Ending Balance:	\$ 5,177,713.56

\$ 5,177,713.56

Domanita Day Bond, Ctatament	
Deposits Per Bank Statement:	
Real Estate Taxes:	\$ 4,693,957.84
Personal Property Taxes:	\$ 40,308.66
Fire District Assistance Tax:	\$ 88,841.58
Interest Income:	\$ -
Transfer to CAFMA:	\$ 536,366.03
Fire District Deposits:	\$ 4,766.63
Interest Paid on Tax Roll Corrections:	\$ 0.34
County Adjustment:	\$ -
Ending Balance:	\$ 5,364,241.08

Bank Reconciliation Register:	
Checks From Accounts Payable:	\$ -
Prior Period Adjustment:	
Other:	
Total Checks:	\$ -
Deposits From Accounts Receivable:	\$ 4,766.63
Journal Entries From General Ledger:	\$ 5,359,474.45
Outstanding Transfer:	
Outstanding Deposit:	
Ending Balance:	\$ 5,364,241.08

Reconciliation Approved By:

Scott Freitag

Digitally signed by Scott Freitag Date: 2021.05.13 17:21:56 -07'00'

Scott Freitag, Fire Chief

Reconciliation Reviewed By:

Dave Tharp

Digitally signed by Dave Tharp Date: 2021.05.13 17:02:29 -07'00'

David Tharp, Assistant Chief of Administration

Reconciliation Prepared By:

Karen Butler Mauldin

Digitally signed by Karen Butler Mauldin Date: 2021.05.12 16:00:59 -07'00'

Karen Butler Mauldin, Finance Manager

CENTRAL YAVAPAI FIRE DISTRICT General Fund Tax Collection Information

	FY 15-16 FY 16-17 FY 17-18 FY 18-19 FY 19-20		FY 19-20	FY 20-21		
Total Levy	\$13,284,318	\$14,116,233	\$16,282,904	\$16,529,780	\$17,960,663	\$19,423,017
Month	Collected	Collected	Collected	Collected	Collected	Collected
July	\$78,757	\$50,468	\$47,993	\$48,809 \$53,398		\$113,844
%	0.593%	0.358%	0.295%	0.295%	0.297%	0.586%
% To Date	0.5929%	0.3575%	0.2947%	0.2953%	0.2973%	0.5861%
August	\$33,291	\$26,519	\$25,442	\$29,028	\$18,645	\$21,440
%	0.251%	0.188%	0.156%	0.176%	0.104%	0.110%
% To Date	0.8435%	0.5454%	0.4510%	0.4709%	0.4011%	0.6965%
September	\$1,245,953	\$789,429	\$768,730	\$136,335	\$151,569	\$38,040
%	9.379%	5.592%	4.721%	0.825%	0.844%	0.196%
% To Date	10.2226%	6.1377%	5.1721%	1.2957%	1.2450%	0.8924%
October	\$4,753,774	\$3,589,494	\$6,179,209	\$6,735,649	\$7,842,869	\$7,733,468
%	35.785%	25.428%	37.949%	40.749%	43.667%	39.816%
% To Date	46.0074%	31.5659%	43.1211%	42.0442%	44.9119%	40.7084%
November	\$1,053,509	\$3,154,358	\$1,286,322	\$2,208,068	\$1,675,932	\$2,373,821
%	7.930%	22.346%	7.900%	13.358%	9.331%	12.222%
% To Date	53.9379%	53.9115%	51.0210%	55.4024%	54.2431%	52.9301%
December	\$847,617	\$896,697	\$987,194	\$1,064,960	\$1,336,392	\$1,753,590
%	6.3806%	6.3522%	6.0628%	6.4427%	7.4407%	9.0284%
% To Date	60.3185%	60.2637%	57.0837%	61.8450%	61.6837%	61.9585%
January	\$302,609	\$368,574	\$609,745	\$416,757	\$428,512	\$450,460
%	2.2779%	2.6110%	3.7447%	2.5212%	2.3858%	2.3192%
% To Date	62.5964%	62.8747%	60.8284%	64.3663%	64.0696%	64.2777%
February	\$351,342	\$394,891	\$350,747	\$328,790	\$452,992	\$306,355
%	2.6448%	2.7974%	2.1541%	1.9891%	2.5221%	1.5773%
% To Date	65.2412%	65.6721%	62.9825%	66.3554%	66.5917%	65.8550%
March	\$526,700	\$606,436	\$629,128	\$657,391	\$623,229	\$520,420
%	3.9648%	4.2960%	3.8637%	3.9770%	3.4700%	2.6794%
% To Date	69.2061%	69.9681%	66.8462%	70.3324%	70.0617%	68.5344%
April	\$3,444,316	\$3,343,070	\$3,414,235	\$3,987,889	\$4,164,352	\$4,734,267
%	25.9277%	23.6824%	20.9682%	24.1255%	23.1860%	24.3745%
% To Date	95.1337%	93.6506%	87.8145%	94.4579%	93.2476%	92.9089%
May	\$416,552	\$678,353	\$813,680	\$695,530	\$837,799	\$0
%	3.1357%	4.8055%	4.9971%	4.2077%	4.6646%	0.0000%
% To Date	98.2694%	98.4561%	92.8116%	98.6656%	97.9123%	92.9089%
June	\$200,523	\$183,806	\$187,184	\$220,679	\$201,547	\$0
%	1.5095%	1.3021%	1.1496%	1.3350%	1.1222%	0.0000%
% To Date	99.7789%	99.7582%	93.9612%	100.0006%	99.0344%	92.9089%
TOTALS	\$13,254,943	\$14,082,095	\$15,299,608	\$16,529,886	\$17,787,237	\$18,045,705
Delinquency	0.2211%	0.2418%	6.0388%	-0.0006%	0.9656%	7.0911%

CENTRAL YAVAPAI FIRE DISTRICT FDAT Collection Information

	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Total Levy	\$313,900	\$313,900	\$333,290	\$333,290	\$366,547	\$400,000
Month	Collected	Collected	Collected	Collected	Collected	Collected
July	\$2,501	\$1.423	\$1.630	\$1.238	\$1,475	\$2,769
%	0.797%	0.453%	0.489%	0.371%	0.403%	0.692%
% To Date	0.7966%	0.4533%	0.4890% 0.3715%		0.4025%	0.6923%
August	\$1,456	\$661	\$534	\$707	\$1,109	\$662
%	0.464%	0.211%	0.160%	0.212%	0.303%	0.166%
% To Date	1.2606%	0.6638%	0.6491%	0.5835%	0.7050%	0.8579%
September	\$26,332	\$8,777	\$12,654	\$3,182	\$7,941	\$879
%	8.389%	2.796%	3.797%	0.955%	2.166%	0.220%
% To Date	9.6492%	3.4600%	4.4456%	1.5383%	2.8713%	1.0777%
October	\$97,909	\$86,411	\$93,081	\$139,813	\$459,768	\$160,480
%	31.191%	27.528%	27.928%	41.949%	125.432%	40.120%
% To Date	40.8405%	30.9882%	32.3735%	43.4876%	128.3035%	41.1979%
November	\$43,410	\$75,219	\$74,651	\$59,861	\$128,454	\$48,339
%	13.8292%	23.9628%	22.3983%	17.9606%	35.0443%	12.0848%
% To Date	54.6697%	54.9510%	54.7717%	61.4482%	163.3478%	53.2826%
December	\$20,201	\$24,923	\$21,663	\$25,413	(\$344,794)	\$39,219
%	6.4354%	7.9398%	6.4997%	7.6250%	-94.0656%	9.8048%
% To Date	61.1051%	62.8908%	61.2715%	69.0732%	69.2822%	63.0874%
January	\$10,565	\$11,762	\$11,312	\$11,149	\$11,446	\$12,625
%	3.3658%	3.7471%	3.3939%	3.3450%	3.1227%	3.1562%
% To Date	64.4709%	66.6378%	64.6654%	72.4183%	72.4049%	66.2436%
February	\$7,946	\$8,291	\$8,056	\$7,409	\$10,419	\$6,657
%	2.531%	2.641%	2.417%	2.223%	2.842%	1.664%
% To Date	67.0023%	69.2790%	67.0825%	74.6413%	75.2473%	67.9079%
March	\$12,018	\$12,638	\$12,174	\$13,713	\$13,361	\$10,897
%	3.8284%	4.0261%	3.6528%	4.1143%	3.6452%	2.7242%
% To Date	70.8307%	73.3051%	70.7354%	78.7556%	78.8925%	70.6320%
April	\$35,416	\$62,586	\$63,209	\$79,859	\$85,315	\$88,842
%	11.2825%	19.9382%	18.9651%	23.9607%	23.2754%	22.2104%
% To Date	82.1132%	93.2433%	89.7005%	102.7163%	102.1679%	92.8424%
May	\$51,376	\$23,662	\$23,731	\$18,881	\$21,832	\$0
%	16.3671%	7.5381%	7.1201%	5.6650%	5.9561%	0.0000%
% To Date	98.4803%	100.7814%	96.8206%	108.3813%	108.1240%	92.8424%
June	\$6,266	\$4,682	\$5,094	\$5,726	\$4,474	\$0
%	1.9962%	1.4916%	1.5285%	1.7181%	1.2206%	0.0000%
% To Date	100.4765%	102.2729%	98.3491%	110.0994%	109.3446%	92.8424%
TOTALS	\$315,396	\$321,035	\$327,788	\$366,950	\$400,799	\$371,370
Delinquency	-0.4765%	-2.2729%	1.6509%	-10.0994%	-9.3446%	7.1576%
	100.0000%	100.0000%	100.0000%	100.0000%	100.0000%	100.0000%

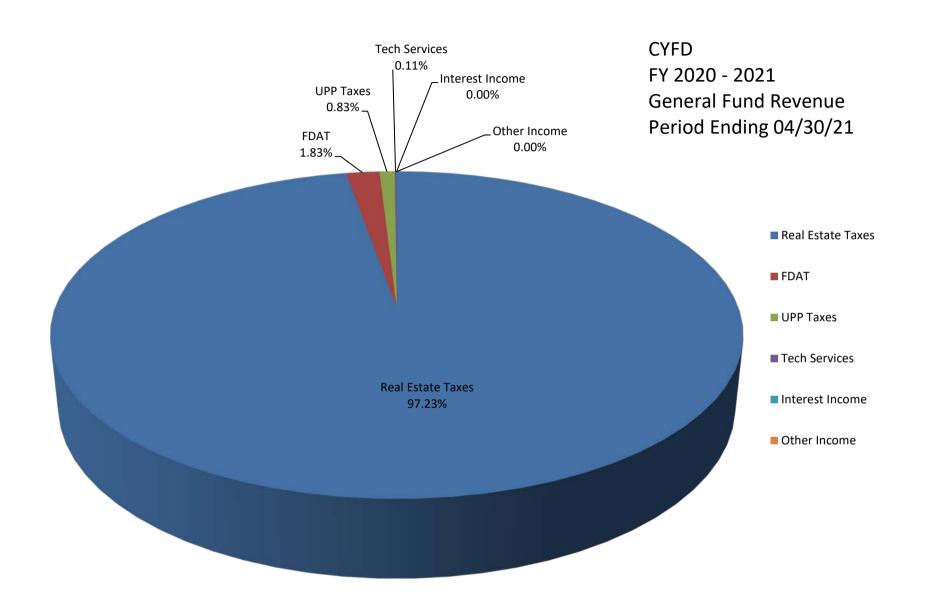


2020 - 2021 Cash Flow By Month: APRIL

					AC [*]	TUAL					PROJE	CTED
•	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Revenues:												
Property Taxes	113,844	21,440	38,040	7,829,124	2,373,821	1,753,590	450,460	306,355	520,420	4,734,267	1,618,585	1,618,585
FDAT	2,769	662	879	160,480	48,339	39,219	12,625	6,657	10,897	88,842	33,333	33,333
Fee for Service	1,798	8,446	9,533	-	4,767	4,767	4,767	4,767	4,767	5,264	4,639	4,639
Interest Income	354	69	-	3,024	-	718	275	38	283	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Misc. Non Levy	-	-	=	-	-	-	-	-	-	-	-	-
RevenueTotals:	118,766	30,617	48,452	7,992,628	2,426,927	1,798,293	468,126	317,817	536,366	4,828,372	1,656,557	1,656,557
Expenditures:												
Audit/Accounting,												
Election, Legal, Fire Board Expenses	2,048	-	-	608	2,025	-	4,309	383	36	-	7,792	7,792
Fire Authority Funding	224,466	118,766	30,617	48,452	7,992,628	2,426,927	1,798,293	468,126	723,745	536,366	1,647,099	1,647,099
Miscellaneous	7	338	(330)	40,432	0	10	1,750,255	17	17	0		1,047,033
ExpenditureTotals:	226,520	119,105	30,287	49,060	7,994,653	2,426,937	1,802,614	468,525	723,798	536,366	1,654,890	1,654,890
Experiulture rotais.	220,320	115,105	30,207	45,000	7,554,655	2,420,337	1,002,014	400,323	723,730	330,300	1,054,050	1,034,030
Monthly Net Cash	(107,754)	(88,487)	18,165	7,943,569	(5,567,727)	(628,643)	(1,334,488)	(150,708)	(187,432)	4,292,006	1,667	1,667
Cumulative Net Cash	(107,754)	(196,241)	(178,076)	7,765,493	2,197,766	1,569,122	234,634	83,926	(103,506)	4,188,500	4,190,166	4,191,833
Cash Balance No Carryover	-	-	-	-	-	-	-	-	-	-	-	-
	_	_	_	_	_	_	_	_	_	_	_	_

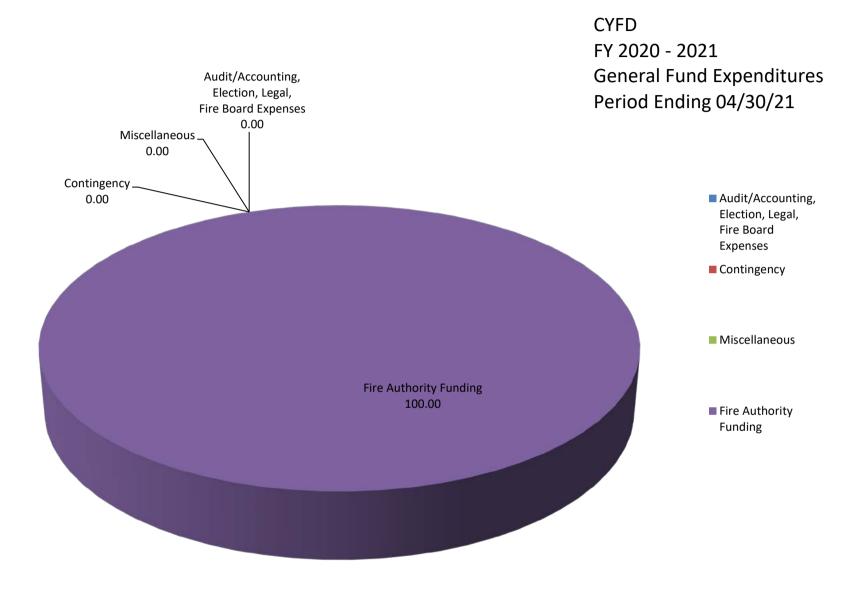
CENTRAL YAVAPAI FIRE DISTRICT REVENUE GRAPH DATA

	April 2021			YTD	
		Revenue		Budget	%
Real Estate Taxes	\$	4,693,958	\$	19,423,017	97.23
FDAT	\$	88,842	\$	400,000	1.83
UPP Taxes	\$	40,309	\$	-	0.83
Tech Services	\$	5,264	\$	55,668	0.11
Interest Income	\$	-	\$	-	0.00
Other Income	\$	-	\$	-	0.00
TOTALS:	\$	4,828,372	\$	19,878,685	100.00



CENTRAL YAVAPAI FIRE DISTRICT EXPENSE GRAPH DATA

	April 2021	YTD	
	Expense	Budget	%
Audit/Accounting, Election, Legal, Fire Board Expenses	\$0	\$ 93,500	0.00
Contingency	\$0	\$ 20,000	0.00
Miscellaneous	\$0	\$ -	0.00
Fire Authority Funding	\$536,366	\$ 19,765,185	100.00
TOTAL:	\$536,366	\$ 19,878,685	100.00



CENTRAL YAVAPAI FIRE DISTRICT GENERAL FUND - APRIL 2021

Deal Fatata Taylar	*	4 602 053 04
Real Estate Taxes:	\$	4,693,957.84
UPP Taxes:	\$	40,308.66
FDAT:	\$	88,841.58
Interest Received:	\$	-
Fire District Deposits:	\$	4,766.63
Other:	\$	-
TOTAL:	\$	4,827,874.71

Transferred to CAFMA: Fire A	uthority Funding	\$ 536,366.03	1000



Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Central Yavapai Fire Dist - General Fund Fund: 6060040000

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Monthly Statement

		YTD	Period	Account
		GF	Central Yavapai Fire Dist	6060040000
		989,851.12	886,205.22	Begin Balance:
		18,669,312.01	4,827,874.71	Income:
		.00	.00	LOC Advance:
.00	LOC:	(14,481,449.57)	(536,366.37)	Expense:
.00	Warrants Outstanding:	.00	.00	LOC Payments:
5,177,713.56	End:	5,177,713.56	5,177,713.56	Cash Balance:



Monthly Statement

	Monthly Stateme	ent Summary		
Source (Code Description		MTDAmount	YTDAmount
5060040000 Cen	tral Yavapai Fire Dist GF Be	ginning Balance:	886,205.22	989,851.12
11100.2008	2008 Real Estate Taxes		.00	58.25
11100.2009	2009 Real Estate Taxes		.00	58.28
11100.2010	2010 Real Estate Taxes		.00	15.63
11100.2011	2011 Real Estate Taxes		.00	3.90
11100.2012	2012 Real Estate Taxes		.00	13,34
11100.2013	2013 Real Estate Taxes		3.74	23.50
11100.2014	2014 Real Estate Taxes		7.58	27.60
11100.2015	2015 Real Estate Taxes		7.96	26.67
11100.2016	2016 Real Estate Taxes		3.78	15.62
11100.2017	2017 Real Estate Taxes		3.84	(3.24)
11100.2018	2018 Real Estate Taxes		(36.49)	61.20
11100.2019	2019 Real Estate Taxes		(105.51)	266,694.72
11100.2020	2020 Real Estate Taxes		4,694,072.94	17,688,375.21
12100.2009	2009 Personal Property Taxes		.00	18.56
12100.2011	2011 Personal Property Taxes		.00	1.81
12100.2012	2012 Personal Property Taxes		13.69	27.60
12100.2013	2013 Personal Property Taxes		.00	50.06
12100.2014	2014 Personal Property Taxes		.00	128.55
12100.2015	2015 Personal Property Taxes		72.26	219.44
12100.2016	2016 Personal Property Taxes		72.01	263.28
12100.2017	2017 Personal Property Taxes		73.17	527.74
12100.2018	2018 Personal Property Taxes		72.98	2,039.06
12100.2019	2019 Personal Property Taxes		104.99	6,910.87
12100.2020	2020 Personal Property Taxes		39,899.56	264,191.98
37122.0	Fire District Deposit		4,766.63	48,377.22
37150.0	FDAT Distributions		88,841.58	371,369.62
38108.0	Interest on Investments Charles Schwab		.00	1,152.59
38109.0	Interest on Investments St Treas		.00	697.76
38113.0	Interest on Investments-Wells Fargo		.00	2,909.88
7376.0	Transfer in		.00	15,055.3:
90002.0	Interest Pd on Tax Roll Corrections		(.34)	(70.55
91032.0	Warrants Redeemed		.00	(9,547.42
91702.0	Transfer out		(536,366.03)	(14,471,501.60
92185.0	Paying Agent Fees		.00	(330.00
		Ending Balance:	5,177,713.56	5,177,713.56
	Monthly States	nent Detail		
Date Note		Doc #	THE PERSON	Amount C/D



Monthly Statement

6060040000 Central Yavapai Fire Dist GF		Beginning Balance: 886,20	
11100.2013 2013 Real Estate Taxes		Source Code Total:	: 3.74
04/22 Tax Distribution	0	3.74	
11100.2014 2014 Real Estate Taxes		Source Code Total:	7.58
04/22 Tax Distribution	0	3.80	С
04/22 Tax Distribution	0	3.78	С
11100.2015 2015 Real Estate Taxes		Source Code Total:	7.96
04/22 Tax Distribution	0	3.98	С
04/22 Tax Distribution	0	3.98	С
11100.2016 2016 Real Estate Taxes		Source Code Total:	: 3.78
04/22 Tax Distribution	0	1.88	С
04/22 Tax Distribution	0	1.90	С
11100.2017 2017 Real Estate Taxes		Source Code Total:	: 3.84
04/22 Tax Distribution	0	1.92	С
04/22 Tax Distribution	0	1.92	С
11100.2018 2018 Real Estate Taxes		Source Code Total: (3	6.49)
04/22 Tax Distribution	0	1.95	С
04/22 Tax Distribution	0	1.95	С
04/28 Tax Distribution	0	(40.39)	С
11100.2019 2019 Real Estate Taxes		Source Code Total: (10	5.51)
04/22 Tax Distribution	0	1.96	С
04/22 Tax Distribution	0	1.96	С
04/28 Tax Distribution	0	(66.75)	С
04/28 Tax Distribution	0	(42.68)	С
11100.2020 2020 Real Estate Taxes		Source Code Total: 4,694,0	72.94
04/01 Tax Distribution	0	200.88	С
04/01 Tax Distribution	0	8,000.28	С
04/01 Tax Distribution	0	21,683.43	C
04/01 Tax Distribution	0	7,519.10	С
04/01 Tax Distribution	0	4,536.95	C
04/01 Tax Distribution	0	4,224.67	С
04/02 Tax Distribution	0	15,780.45	С
04/02 Tax Distribution	0	1,596.25	С
04/05 Tax Distribution	0	9,052.38	С
04/05 Tax Distribution	0	8,008.71	С
04/05 Tax Distribution	0	28,262.27	С
04/05 Tax Distribution	0	6,292.16	С
04/06 Tax Distribution	0	6,834.76	С
04/06 Tax Distribution	0	8,875.99	С
04/06 Tax Distribution	0	17,498.27	С
04/06 Tax Distribution	0	9,694.56	С
04/07 Tax Distribution	0	16,843.82	С
04/07 Tax Distribution	0	399.93	С



Monthly Statement

04/07 Tax Distribution 0	11,315.16	С
04/07 Tax Distribution 0	9,432.41	Ç
04/07 Tax Distribution 0	3,227.75	С
04/07 Tax Distribution 0	9,215.76	С
04/08 Tax Distribution 0	14,316.37	С
04/08 Tax Distribution 0	17,240.85	С
04/08 Tax Distribution 0	10,183.58	С
04/08 Tax Distribution 0	1,769.78	С
04/08 Tax Distribution 0	5,935.11	С
04/09 Tax Distribution 0	38,477.11	C
04/09 Tax Distribution 0	433.51	С
04/12 Tax Distribution 0	4,605.46	С
04/12 Tax Distribution 0	(439.77)	С
04/12 Tax Distribution 0	3,788.26	С
04/12 Tax Distribution 0	10,692.83	С
04/13 Tax Distribution 0	11,502.43	C
04/13 Tax Distribution 0	272.68	С
04/13 Tax Distribution 0	15,177.92	C
04/13 Tax Distribution 0	23,271.39	С
04/13 Tax Distribution 0	8,224.62	С
04/14 Tax Distribution 0	18,916.24	С
04/14 Tax Distribution 0	802.00	С
04/14 Tax Distribution 0	2,566.76	С
04/14 Tax Distribution 0	23,186.18	С
04/14 Tax Distribution 0	60,072.09	C
04/14 Tax Distribution 0	13,953.06	С
04/15 Tax Distribution 0	170.08	С
04/15 Tax Distribution 0	9,654.64	С
04/15 Tax Distribution 0	2,127.85	С
04/15 Tax Distribution 0	13,809.89	С
04/15 Tax Distribution 0	32,371.73	С
04/15 Tax Distribution 0	10,143.06	С
04/16 Tax Distribution 0	18,652.16	С
04/16 Tax Distribution 0	4,330.39	С
04/19 Tax Distribution 0	10,209.49	С
04/19 Tax Distribution 0	21,394.24	С
04/19 Tax Distribution 0	23,437.30	С
04/19 Tax Distribution 0	9,772.36	С
04/20 Tax Distribution 0	149,136.28	С
04/20 Tax Distribution 0	48,947.94	С
04/20 Tax Distribution 0	24 240 25	С
	21,719.35	
04/20 Tax Distribution 0	11,191.63	С



Monthly Statement

	· · · · · · · · · · · · · · · · · · ·			
04/21	Tax Distribution	0	1,165.91	С
04/21	Tax Distribution	0	11,678.56	С
04/21	Tax Distribution	0	9,600.38	С
04/21	Tax Distribution	0	12,205.33	С
04/21	Tax Distribution	0	2,396.66	С
04/21	Tax Distribution	0	13,392.19	С
04/22	Tax Distribution	0	370.83	С
04/22	Tax Distribution	0	18,195.85	С
04/22	Tax Distribution	0	(60.81)	С
04/22	Tax Distribution	0	31,897.08	С
04/22	Tax Distribution	0	12,646.81	С
04/22	Tax Distribution	0	21,142.97	С
04/22	Tax Distribution	0	4,866.41	С
04/22	Tax Distribution	0	3,104.79	С
04/23	Tax Distribution	0	2,400,141.46	С
04/23	Tax Distribution	0	25,528.44	С
04/23	Tax Distribution	0	6,082.76	С
04/26	Tax Distribution	0	15,380.68	С
04/26	Tax Distribution	0	(462.36)	C
04/26	Tax Distribution	0	14,826.76	С
04/26	Tax Distribution	0	43,594.34	С
04/26	Tax Distribution	0	10,089.89	С
04/26	Tax Distribution	0	15,555.39	С
04/27	Tax Distribution	0	17,381.68	С
04/27	Tax Distribution	0	(284.32)	C
04/27	Tax Distribution	0	137,698.31	С
04/27	Tax Distribution	0	36,317.00	С
04/27	Tax Distribution	0	29,586.28	С
04/27	Tax Distribution	0	13,696.94	С
04/27	Tax Distribution	0	19,884.83	С
04/28	Tax Distribution	0	7,842.09	С
04/28	Tax Distribution	0	3,177.89	С
04/28	Tax Distribution	0	8,705.94	С
04/28	Tax Distribution	0	19,635.69	С
04/28	Tax Distribution	0	12,722.97	С
04/28	Tax Distribution	0	17,763.03	С
04/28	Tax Distribution	0	12,068.25	С
04/29	Tax Distribution	0	1,740.93	С
04/29	Tax Distribution	0	88,887.82	C
04/29	Tax Distribution	0	2,479.90	С
04/29	Tax Distribution	0	99,115.86	С
04/29	Tax Distribution	0	12,327.68	С
04/29	Tax Distribution	0	47,979.88	С



Monthly Statement

04/29	Tax Distribution	0	4,006.58	С
04/29	Tax Distribution	0	17,653.70	С
04/30	Tax Distribution	0	638.13	С
04/30	Tax Distribution	0	507,846.56	С
04/30	Tax Distribution	0	6,266.52	С
12100.201	2 2012 Personal Property Taxes		Source Code Total:	13.69
04/19	Tax Distribution	0	13.69	С
12100.201	5 2015 Personal Property Taxes		Source Code Total:	72.26
04/23	Tax Distribution	0	72.26	С
12100.201	6 2016 Personal Property Taxes		Source Code Total:	72.01
04/23	Tax Distribution	0	72.01	С
12100.201	7 2017 Personal Property Taxes		Source Code Total:	73.17
04/23	Tax Distribution	0	73.17	С
12100.201	8 2018 Personal Property Taxes		Source Code Total:	72.98
04/23	Tax Distribution	0	72.98	С
12100,201	9 2019 Personal Property Taxes		Source Code Total:	104.99
04/02	Tax Distribution	0	23.10	С
04/23	Tax Distribution	0	72.25	С
04/28	Tax Distribution	0	9.64	С
12100.202	0 2020 Personal Property Taxes		Source Code Total: 39,	899.56
04/01	Tax Distribution	0	135.26	С
04/01	Tax Distribution	0	86.28	С
04/01	Tax Distribution	0	41.47	С
04/02	Tax Distribution	0	63.29	С
04/05	Tax Distribution	0	68.00	С
04/05	Tax Distribution	0	12.09	С
04/06	Tax Distribution	0	96.07	С
04/06	Tax Distribution	0	56.32	С
04/06	Tax Distribution	0	137.95	С
04/07	Tax Distribution	0	2,362.32	С
04/07	Tax Distribution	0	106.44	С
04/07	Tax Distribution	0	45.99	С
04/08	Tax Distribution	0	264.72	С
04/08	Tax Distribution	0	29.53	С
04/08	Tax Distribution	0	88.41	С
04/09	Tax Distribution	0	2,113.81	С
04/12	Tax Distribution	0	42.54	С
04/12	Tax Distribution	0	501.57	С
04/13	Tax Distribution	0	93.46	С
04/13	Tax Distribution	0	401.36	С
04/14	Tax Distribution	0	178.63	С
04/14	Tax Distribution	0	39.77	С
04/14	Tax Distribution	0	134.16	С
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Monthly Statement

04/14	Tax Distribution	0	3,744.46	С
04/14	Tax Distribution	0	224.27	С
04/15	Tax Distribution	0	126.12	С
04/15	Tax Distribution	0	172.40	С
04/15	Tax Distribution	0	163.16	С
04/16	Tax Distribution	0	78.25	С
04/16	Tax Distribution	0	58.89	С
04/19	Tax Distribution	0	228.45	Ç
04/19	Tax Distribution	0	23.42	С
04/19	Tax Distribution	0	947.19	С
04/20	Tax Distribution	0	76.85	C
04/20	Tax Distribution	0	355.61	С
04/20	Tax Distribution	0	125.11	С
04/20	Tax Distribution	0	199.47	Ç
04/20	Tax Distribution	0	114.76	С
04/21	Tax Distribution	0	109.45	C
04/21	Tax Distribution	0	46.89	С
04/21	Tax Distribution	0	244.82	C
04/21	Tax Distribution	0	98.74	С
04/21	Tax Distribution	0	164.42	С
04/22	Tax Distribution	0	87.98	Ç
04/22	Tax Distribution	0	319.71	С
04/23	Tax Distribution	0	9,929.34	С
04/23	Tax Distribution	0	42.82	С
04/26	Tax Distribution	0	21.72	С
04/26	Tax Distribution	0	5,542.58	С
04/26	Tax Distribution	0	196.28	С
04/27	Tax Distribution	0	32.57	С
04/27	Tax Distribution	0	141.17	C
04/27	Tax Distribution	0	162.68	С
04/27	Tax Distribution	0	3,118.98	С
04/27	Tax Distribution	0	2,957.62	С
04/28	Tax Distribution	0	145.33	С
04/28	Tax Distribution	0	25.75	С
04/28	Tax Distribution	0	163.45	C
04/28	Tax Distribution	0	45.92	С
04/29	Tax Distribution	0	1,273.77	С
04/29	Tax Distribution	0	200.53	С
04/29	Tax Distribution	0	399.53	С
04/29	Tax Distribution	0	67.96	С
04/29	Tax Distribution	0	182.83	С
04/30	Tax Distribution	0	418.11	С
04/30	Tax Distribution	0	20.76	С



Monthly Statement

7122.0 Fi	re District Deposit		Source Code Total: 4,7	66.63
04/08	DEPOSIT	4,766.63	C	
7150.0 F	150.0 FDAT Distributions		Source Code Total: 88,8	41.58
04/01	Fire Dist Assistance Tax 0.144320	0	1,040.40	С
04/02	Fire Dist Assistance Tax 0.144320	0	351.63	С
04/05	Fire Dist Assistance Tax 0.144320	0	980.86	С
04/06	Fire Dist Assistance Tax 0.144320	0	936.69	С
04/07	Fire Dist Assistance Tax 0.144320	0	714.54	С
04/08	Fire Dist Assistance Tax 0.144320	0	1,084.39	С
04/09	Fire Dist Assistance Tax 0.144320	0	1,691.46	С
04/12	Fire Dist Assistance Tax 0.144320	0	849.58	Ç
04/13	Fire Dist Assistance Tax 0.144320	0	1,101.60	С
04/14	Fire Dist Assistance Tax 0.144320	0	2,364.88	Ç
04/15	Fire Dist Assistance Tax 0.144320	0	1,637.15	С
04/16	Fire Dist Assistance Tax 0.144320	0	389.05	Ç
04/19	Fire Dist Assistance Tax 0.144320	0	2,330.35	С
04/20	Fire Dist Assistance Tax 0.144320	0	4,096.01	С
04/21	Fire Dist Assistance Tax 0.144320	0	1,059.61	С
04/22	Fire Dist Assistance Tax 0.144320	0	1,946.97	С
04/23	Fire Dist Assistance Tax 0.144320	0	38,428.10	С
04/26	Fire Dist Assistance Tax 0.144320	0	2,229.94	С
04/27	Fire Dist Assistance Tax 0.144320	0	4,466.47	C
04/28	Fire Dist Assistance Tax 0.144320	0	1,778.80	С
04/29	Fire Dist Assistance Tax 0.144320	0	11,882.64	С
04/30	Fire Dist Assistance Tax 0.144320	0	7,480.46	С
0002.0 In	terest Pd on Tax Roll Corrections		Source Code Total:	(.34
04/01	78276 200-05-93013 2020 Adjustment/Corr Refund	78276	(.34)	D
1702.0 Tr	ansfer out		Source Code Total: (536,36	66.03
04/20	Transfer per email dtd 4/20/21	0	(536,366.03)	D
	6060040000 Central	Yavapai Fire Dist	GF Ending Balance: 5,177,7	13.50

Bank Reconciliation Summary

For the Bank Statement ending: 4/30/2021

BANK CONTROL ID: CYFD - GENERAL FUND	DESC: GENERAL FUND	ACCOUNT NO: 1100
Beginning Balance:	04/01/21	\$886,205.22
Deposits and Credits:		\$4,827,874.71
Checks and Charges:		(\$536,366.37)
Adjustments:		\$0.00
Ending Balance Per Reconciliation:		\$5,177,713.56
Ending Balance Per Bank Statement:	04/30/21	\$5,177,713.56
* Outstanding Deposits and Credits:	04/30/21	\$0.00
* Outstanding Checks and Charges:	04/30/21	\$0.00
Ending Book Balance:	04/30/21	\$5,177,713.56

BR Checks and Charges Cleared

For the Bank Statement ending: 4/30/21

CYFD	General Fund	General Fund			1100
Date	Document	Description	Module	Company	Amount
04/30/21	Cash With Yav Cty	Fire Authority Funding - April	GL	CYFD	\$536,366.03
04/30/21	Cash With Yav Cty	GF Tax Roll Corrections April	GL	CYFD	\$0.34
			TOTAL CHECKS AN	D CHARGES CLEARED:	\$536,366.37

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CENTRAL YAVAPAI FIRE DISTRICT

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BR Checks and Charges Outstanding

For the Bank Statement ending:

Date Document Description Module Company Amount

TOTAL CHECKS AND CHARGES OUTSTANDING:

BR Deposits and Credits Cleared For the Bank Statement ending: 4/30/21

CYFD	General Fund	Gene	ral Fund		1100
Date	Document	Description	Module	Company	Amount
04/08/21	5120	Deposit	AR	CYFD	\$4,766.63
04/30/21	Cash With Yav Cty	GF Tax and Interest Revenue Ap	GL	CYFD	\$4,823,108.08
			TOTAL DEPOSITS AN	ND CREDITS CLEARED:	\$4,827,874.71

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CENTRAL YAVAPAI FIRE DISTRICT

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BR Deposits and Credits Outstanding

For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount

TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount		
MODULE: DEPOSITS FRO	OM ACCOUNTS R	ECEIVABLE						
BANK CONTROL ID: CYF	D - GENERAL FUND							
5120	04/08/21	Marked	No	Deposit	05/12/21	\$4,766.63		
					SUB TOTAL FOR BANK:	\$4,766.63		
					TOTAL FOR MODULE:	\$4,766.63		
						¥ 1,1 22122		
MODULE: JOURNAL ENT	MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER							
BANK CONTROL ID: CYF	D - GENERAL FUND							
Cash With Yav Cty	04/30/21	Marked	No	Fire Authority Funding - April	05/12/21	\$536,366.03		
Cash With Yav Cty	04/30/21	Marked	No	GF Tax and Interest Revenue Ap	05/12/21	\$4,823,108.08		
Cash With Yav Cty	04/30/21	Marked	No	GF Tax Roll Corrections April	05/12/21	\$0.34		
					SUB TOTAL FOR BANK:	\$5,359,474.45		
					TOTAL FOR MODULE:	\$5,359,474.45		

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CENTRAL YAVAPAI FIRE DISTRICT

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BR Adjustments Report

For the Bank Statement ending:

Date Document Description GL Account Offset Amt Adj. Amt

DOCUMENT:

ADJUSTMENT DOCUMENT "TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

Income Statement

(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

			Current Perio	d			Year To Da	ite	
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
Revenues									
Real Estate Tax	400000000	\$4,693,957.84	\$0.00	\$4,693,957.84	0.0%	\$17,866,981.53	\$19,423,017.00	\$(1,556,035.47)	(8.0)%
Personal Property Tax	410000000	40,308.66	0.00	40,308.66	0.0	274,378.95	0.00	274,378.95	0.0
Fire District Assistance Tax	420000000	88,841.58	0.00	88,841.58	0.0	371,369.62	400,000.00	(28,630.38)	(7.2)
Cell Tower Lease Revenue	477500000	5,263.88	0.00	5,263.88	0.0	48,874.47	55,668.00	(6,793.53)	(12.2)
Interest Income-General Fund	490000000	0.00	0.00	0.00	0.0	4,760.23	0.00	4,760.23	0.0
Net Revenues	_	\$4,828,371.96	\$0.00	\$4,828,371.96	0.0 %	\$18,566,364.80	\$19,878,685.00	\$(1,312,320.20)	(6.6)%
Personnel Expenses									
Fire Authority Funding	670010000	\$536,366.03	\$0.00	\$(536,366.03)	0.0%	\$14,368,387.14	\$19,765,185.00	\$5,396,797.86	27.3%
Total Personnel Expenses	_	\$536,366.03	\$0.00	\$(536,366.03)	0.0 %	\$14,368,387.14	\$19,765,185.00	\$5,396,797.86	27.3 %
Service Expenses									
Audit & Accounting	640010000	\$0.00	\$0.00	\$0.00	0.0%	\$5,207.50	\$7,500.00	\$2,292.50	30.6%
Other Prof Services/Admin	640510000	0.00	0.00	0.00	0.0	0.00	80,000.00	80,000.00	100.0
Legal Services - Routine	641010000	0.00	0.00	0.00	0.0	2,182.50	5,000.00	2,817.50	56.4
Legal Services - Non-Routine	641010600	0.00	0.00	0.00	0.0	1,942.50	0.00	(1,942.50)	0.0
Fire Board Expenses	644110000	0.00	0.00	0.00	0.0	74.92	1,000.00	925.08	92.5
Misc/Admin	661010000	0.34	0.00	(0.34)	0.0	70.55	0.00	(70.55)	0.0
Total Service Expenses	_	\$0.34	\$0.00	\$(0.34)	0.0 %	\$9,477.97	\$93,500.00	\$84,022.03	89.9 %
Total Expenses	_	\$536,366.37	_	\$(536,366.37)	_	\$14,377,865.11	\$19,858,685.00	\$5,480,819.89	27.6%
Income (Loss) from Operations		\$4,292,005.59	\$0.00	\$4,292,005.59	0.0%	\$4,188,499.69	\$20,000.00	\$4,168,499.69	20842.5%
Contingency									
Funded Contingency/Admin	780010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$(20,000.00)	\$20,000.00	100.0%
Total Contingency	_	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$(20,000.00)	\$20,000.00	100.0 %
Net Income (Loss)	-	\$4,292,005.59	\$0.00	\$4,292,005.59	0.0%	\$4,188,499.69	\$0.00	\$4,188,499.69	0.0%

Total Liabilities and Net Assets

CENTRAL YAVAPAI FIRE DISTRICT

Balance Sheet As of 4/30/2021

Assets

\$5,507,031.54

Current Assets		
Cash with Yavapai County	\$5,177,713.56	
Taxes Receivable	328,820.73	
Misc. Receivables	497.25	
Total Current Assets		\$5,507,031.54
Total Assets		\$5,507,031.54
	Liabilities and Net Assets	
Current Liabilities		
Accounts Payable	\$2,048.00	
Deferred Revenue	410,168.73	
CAFMA accounts payable	224,466.00	
Total Current Liabilities		\$636,682.73
Total Liabilities	_	\$636,682.73
Net Assets		
Fund Balance	\$681,849.12	
Current Year Net Assets	4,188,499.69	
Total Net Assets		4,870,348.81

GL Account Ledger - Detail By Period

4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
1100.0.0.0	000		CASH WIT	TH YAVAPAI CO	UNTY				\$886,205.22
4880	CR	1489188	04/08/21		3323837228	AT&T MOBILITY, LLC -	4,766.63	-	890,971.85
4883	Α	1489199	04/30/21		Cash With Yav Cty	Fire Authority Funding - April 2021	-	536,366.03	354,605.82
4887	Α	1489213	04/30/21		Cash With Yav Cty	GF Tax and Interest Revenue April 2021	4,823,108.08	-	5,177,713.90
4888	Α	1489218	04/30/21		Cash With Yav Cty	GF Tax Roll Corrections April 2021	-	0.34	5,177,713.56
						CASH WITH YAVAPAI COUNTY TOTALS:	\$4,827,874.71	\$536,366.37	\$5,177,713.56
						TOTAL OF LEDGER:	\$4,827,874.71	\$536,366.37	\$5,177,713.56

GL Trial Balance Worksheet

For The Period of 4/1/2021 through 4/30/2021

Balances

Account	Description	Beginning	Debits	Credits	Ending	Adjustments
1100.0.0.000	Cash with Yavapai County	\$886,205.22	\$4,827,874.71	\$536,366.37	\$5,177,713.56	
	TOTALS:	\$886,205.22	\$4,827,874.71	\$536,366.37	\$5,177,713.56	

^{*} Inactive accounts are marked and appear in grey.

BOND DEBT SERVICE ACCOUNT 6-60240-0000

CHECK RECONCILIATION APRIL 2021

Reconciliation:	
Beginning Balance (CYFD):	\$ 1,062,698.62
Deposits:	\$ 315,333.98
Bank Paying Agent Fees:	\$ -
Interest Income:	\$ -
Bank Principal/Interest Payments	\$ -
Interest Paid - Tax Roll Corrections	\$ (0.02)
Ending Balance:	\$ 1,378,032.58

Bank Statement Balance	:	
Balance Per Bank:	\$	1,378,032.58

Ending Balance: 1,378,032.58

Difference Between Balances:

Deposits Per Bank Statement:					
Real Estate Taxes:	\$	312,641.28			
Personal Property Taxes:	\$	2,692.70			
Interest Income:	\$	-			
Other:	\$	-			
Ending Balance:	\$	315.333.98			

Reconciliation Approved By:

Scott Freitag

Scott Freitag, Fire Chief

Digitally signed by Scott Freitag Date: 2021.05.13 17:22:56 -07'00'

Reconciliation Reviewed By:

Dave Tharp

Digitally signed by Dave Tharp Date: 2021.05.13 17:04:50 -07'00'

Reconciliation Prepared By:

Karen Butler Mauldin Digitally signed by Karen Butler Mauldin Date: 2021.05.13 11:46:15 -07'00'

Karen Butler Mauldin, Finance Manager

CENTRAL YAVAPAI FIRE DISTRICT BOND DEBT FUND - APRIL 2021

		·	
Real Estate Taxes:	\$	312,641.28	
UPP Taxes:	\$	2,692.70	
Interest Received:	\$	-	
Other:	. \$	-	<u> </u>
TOTAL:	\$	315,333.98	



Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Central Yavapai Fire Dist BDS Fund: 6060240000



Monthly Statement

	Period	YTD		
Centra	al Yavapai Fire Dist B	DS		
e:	1,062,698.62	264,089.30		
e:	315,333.98	1,224,945.48		
e:	.00	.00		
e:	(.02)	(111,002.20)	LOC:	.00
ts:	.00	.00	Warrants Outstanding:	.00
e:	1,378,032.58	1,378,032.58	End:	1,378,032.58



Monthly Statement

	Monthly Statement Summary		
Source Co	ode Description	MTDAmount	YTDAmount
6060240000 Cent	ral Yavapai Fire Dist BDS Beginning Balance:	1,062,698.62	264,089.30
11100.2008	2008 Real Estate Taxes	.00	5.88
11100.2009	2009 Real Estate Taxes	.00	5.70
11100.2010	2010 Real Estate Taxes	.00	1.73
11100.2011	2011 Real Estate Taxes	.00	.46
11100.2012	2012 Real Estate Taxes	.00	1.60
11100.2013	2013 Real Estate Taxes	.46	2.88
11100.2014	2014 Real Estate Taxes	.80	2.90
11100.2015	2015 Real Estate Taxes	.80	2.67
11100.2016	2016 Real Estate Taxes	.36	1.48
11100.2017	2017 Real Estate Taxes	.32	(.32)
11100.2018	2018 Real Estate Taxes	(2.91)	4.84
11100.2019	2019 Real Estate Taxes	(7.51)	18,995.06
11100.2020	2020 Real Estate Taxes	312,648.96	1,178,137.85
12100.2009	2009 Personal Property Taxes	.00	1.82
12100.2011	2011 Personal Property Taxes	.00	,22
12100.2012	2012 Personal Property Taxes	1.65	3.34
12100.2013	2013 Personal Property Taxes	.00	6.10
12100.2014	2014 Personal Property Taxes	.00	13.52
12100.2015	2015 Personal Property Taxes	7.26	22.04
12100.2016	2016 Personal Property Taxes	6.69	24.48
12100.2017	2017 Personal Property Taxes	6.25	45.09
12100.2018	2018 Personal Property Taxes	5.80	162.07
12100.2019	2019 Personal Property Taxes	7.48	492.19
12100.2020	2020 Personal Property Taxes	2,657.57	17,596.42
38108.0	Interest on Investments Charles Schwab	.00	520.76
38109.0	Interest on Investments St Treas	.00	351.67
38113.0	Interest on Investments-Wells Fargo	.00	1,180.38
7376.0	Transfer in	.00	7,362.65
90002.0	Interest Pd on Tax Roll Corrections	(.02)	(4.89)
91702.0	Transfer out	.00	(15,055.31)
92185.0	Paying Agent Fees	.00	(350.00)
92190.0	Bond Interest Payment	.00	(95,592.00)
	Ending Balance:	1,378,032.58	1,378,032.58



Monthly Statement

6060240000 Central Yavapai Fire Dist BDS			
11100.2013 2013 Real Estate Taxes		Source Code Tota	
04/22 Tax Distribution			С
11100.2014 2014 Real Estate Taxes		Source Code Tota	1: .80
04/22 Tax Distribution	0	.40	C
04/22 Tax Distribution	0	.40	С
11100.2015 2015 Real Estate Taxes		Source Code Tota	1: .80
04/22 Tax Distribution	0	.40	С
04/22 Tax Distribution	0	.40	С
11100.2016 2016 Real Estate Taxes		Source Code Tota	ıl: .36
04/22 Tax Distribution	0	.18	С
04/22 Tax Distribution	0	.18	С
11100.2017 2017 Real Estate Taxes		Source Code Tota	ıl: .32
04/22 Tax Distribution	0	.16	С
04/22 Tax Distribution	0	.16	С
11100.2018 2018 Real Estate Taxes		Source Code Total: ((2.91)
04/22 Tax Distribution	0	.15	С
04/22 Tax Distribution	0	.15	С
04/28 Tax Distribution	0	(3.21)	С
11100.2019 2019 Real Estate Taxes		Source Code Total: ((7.51)
04/22 Tax Distribution	0	.14	С
04/22 Tax Distribution	0	.14	С
04/28 Tax Distribution	0	(4.75)	С
04/28 Tax Distribution	0	(3.04)	C
11100.2020 2020 Real Estate Taxes		Source Code Total: 312,6	48.96
04/01 Tax Distribution	0	13.38	С
04/01 Tax Distribution	0	532.84	С
04/01 Tax Distribution	0	1,444.20	С
04/01 Tax Distribution	0	500.81	С
04/01 Tax Distribution	0	302.17	С
04/01 Tax Distribution	0	281.38	С
04/02 Tax Distribution	0	1,051.07	С
04/02 Tax Distribution	0	106.31	С
04/05 Tax Distribution	0	602.95	C
04/05 Tax Distribution	0	533.42	С
04/05 Tax Distribution	0	1,882.41	С
04/05 Tax Distribution	0	419.12	С
04/06 Tax Distribution	0	455.19	С
04/06 Tax Distribution	0	591.17	С
04/06 Tax Distribution	0	1,165.46	С
04/06 Tax Distribution	0	645.69	С
04/07 Tax Distribution	0	1,121.88	С
04/07 Tax Distribution	0	26.64	С



Monthly Statement

04/07	Tax Distribution	0	753.66	С
04/07	Tax Distribution	0	628.23	С
04/07	Tax Distribution	0	214.97	С
04/07	Tax Distribution	0	613.79	С
04/08	Tax Distribution	0	953.54	С
04/08	Tax Distribution	0	1,148.30	С
04/08	Tax Distribution	0	678.26	С
04/08	Tax Distribution	0	117.88	С
04/08	Tax Distribution	0	395.30	С
04/09	Tax Distribution	0	2,562.77	С
04/09	Tax Distribution	0	28.87	С
04/12	Tax Distribution	0	306.77	С
04/12	Tax Distribution	0	(29.29)	С
04/12	Tax Distribution	0	252.33	С
04/12	Tax Distribution	0	712.17	С
04/13	Tax Distribution	0	766.11	С
04/13	Tax Distribution	0	18.16	С
04/13	Tax Distribution	0	1,010.92	C
04/13	Tax Distribution	0	1,550.00	С
04/13	Tax Distribution	0	547.81	С
04/14	Tax Distribution	0	1,259.84	С
04/14	Tax Distribution	0	53.42	С
04/14	Tax Distribution	0	170.97	С
04/14	Tax Distribution	0	1,544.32	С
04/14	Tax Distribution	0	4,001.14	С
04/14	Tax Distribution	0	929.34	С
04/15	Tax Distribution	0	11.33	С
04/15	Tax Distribution	0	643.06	С
04/15	Tax Distribution	0	141.72	С
04/15	Tax Distribution	0	919.73	С
04/15	Tax Distribution	0	2,156.11	С
04/15	Tax Distribution	0	675.57	С
04/16	Tax Distribution	0	1,242.32	С
04/16	Tax Distribution	0	288.42	С
04/19	Tax Distribution	0	679.99	С
04/19	Tax Distribution	0	1,424.97	С
04/19	Tax Distribution	0	1,561.06	C
04/19	Tax Distribution	0	650.91	С
04/20	Tax Distribution	0	9,933.25	С
04/20	Tax Distribution	0	3,260.15	С
04/20	Tax Distribution	0	1,446.62	С
04/20	Tax Distribution	0	745.42	С
04/20	Tax Distribution	0	1,004.36	С



Monthly Statement

04/21	Tax Distribution	0	77.65	С
04/21	Tax Distribution	0	777.85	С
04/21	Tax Distribution	0	639.44	С
04/21	Tax Distribution	0	812.93	С
04/21	Tax Distribution	0	159.65	С
04/21	Tax Distribution	0	891.99	С
04/22	Tax Distribution	0	24.69	С
04/22	Tax Distribution	0	1,211.95	С
04/22	Tax Distribution	0	(4.05)	С
04/22	Tax Distribution	0	2,124.36	С
04/22	Tax Distribution	0	842.33	С
04/22	Tax Distribution	0	1,408.22	С
04/22	Tax Distribution	0	324.15	С
04/22	Tax Distribution	0	206.77	С
04/23	Tax Distribution	0	159,862.02	С
04/23	Tax Distribution	0	1,700.34	C
04/23	Tax Distribution	0	405.13	С
04/26	Tax Distribution	0	1,024.44	С
04/26	Tax Distribution	0	(30.80)	С
04/26	Tax Distribution	0	987.56	С
04/26	Tax Distribution	0	2,903.62	С
04/26	Tax Distribution	0	672.03	С
04/26	Tax Distribution	0	1,036.03	С
04/27	Tax Distribution	0	1,157.70	С
04/27	Tax Distribution	0	(18.94)	С
04/27	Tax Distribution	0	9,171.43	С
04/27	Tax Distribution	0	2,418.92	С
04/27	Tax Distribution	0	1,970.61	С
04/27	Tax Distribution	0	912.30	С
	Tax Distribution	0	1,324.41	С
	Tax Distribution	0	522.33	С
7	Tax Distribution	0	211.65	С
04/28	Tax Distribution	0	579.85	С
04/28	Tax Distribution	0	1,307.83	С
	Tax Distribution	0	847.44	С
04/28	Tax Distribution	0	1,183.08	С
04/28	Tax Distribution	0	803.82	С
	Tax Distribution	0	115.94	С
	Tax Distribution	0	5,920.36	С
	Tax Distribution	0	165.18	С
	Tax Distribution	0	6,601.62	С
ļ	Tax Distribution	0	821.07	С
04/29	Tax Distribution	0	3,195.72	С



Monthly Statement

04/29	Tax Distribution	0	266.86	С
04/29	Tax Distribution	0	1,175.81	С
04/30	Tax Distribution	0	42.50	С
04/30	Tax Distribution	0	33,825.12	С
04/30	Tax Distribution	0	417.39	С
12100.201	2 2012 Personal Property Taxes		Source Code Total:	: 1.65
04/19	Tax Distribution	0	1.65	С
12100.201	5 2015 Personal Property Taxes		Source Code Total:	7.26
04/23	Tax Distribution	0	7.26	С
12100.201	6 2016 Personal Property Taxes		Source Code Total	: 6.69
04/23	Tax Distribution	0	6.69	С
<u>.</u>	7 2017 Personal Property Taxes		Source Code Total	: 6.25
	Tax Distribution	0	6.25	С
	8 2018 Personal Property Taxes		Source Code Total	: 5.80
	Tax Distribution	0	5.80	С
	9 2019 Personal Property Taxes		Source Code Total	: 7.48
	Tax Distribution	0	1.64	С
	Tax Distribution	0	5.15	С
<u>·</u>	Tax Distribution	0	.69	С
	20 2020 Personal Property Taxes		Source Code Total: 2,6	57.57
	Tax Distribution	0	9.00	С
	Tax Distribution	0	5.75	С
	Tax Distribution	0	2.76	С
	Tax Distribution	0	4.22	С
	Tax Distribution	0	4.53	С
	Tax Distribution	0	.81	С
	Tax Distribution	0	6.41	C
	Tax Distribution	0	3.75	С
	Tax Distribution	0	9.19	С
	Tax Distribution	0	157.34	С
	Tax Distribution	0	7.08	С
	Tax Distribution	0	3.07	С
			17.63	C
			1.97	C
			5.89	С
			140.79	С
				С
			33.40	С
			6.22	С
			26.74	С
				Ç
04/08 04/09 04/12 04/12 04/13 04/13 04/14	Tax Distribution	0 0 0 0 0 0 0 0 0	1.97 5.89 140.79 2.83 33.40 6.22	C C C C



Monthly Statement

04/14	Tax Distribution	0	249.40	С
04/14	Tax Distribution	0	14.94	C
04/15	Tax Distribution	0	8.40	С
04/15	Tax Distribution	0	11.48	С
04/15	Tax Distribution	0	10.86	С
04/16	Tax Distribution	0	5.21	С
04/16	Tax Distribution	0	3.93	С
04/19	Tax Distribution	0	15.21	С
04/19	Tax Distribution	0	1.56	С
04/19	Tax Distribution	0	63.10	C
04/20	Tax Distribution	0	5.12	С
04/20	Tax Distribution	0	23.69	С
04/20	Tax Distribution	0	8.34	С
04/20	Tax Distribution	0	13.28	С
04/20	Tax Distribution	0	7.65	С
04/21	Tax Distribution	0	7.29	С
04/21	Tax Distribution	0	3.12	С
04/21	Tax Distribution	0	16.31	С
04/21	Tax Distribution	0	6.58	С
04/21	Tax Distribution	0	10.96	С
04/22	Tax Distribution	0	5.86	С
04/22	Tax Distribution	0	21.29	С
04/23	Tax Distribution	0	661.34	С
04/23	Tax Distribution	0	2.85	С
04/26	Tax Distribution	0	1.45	С
04/26	Tax Distribution	0	369.17	С
04/26	Tax Distribution	0	13.08	С
04/27	Tax Distribution	0	2.17	С
04/27	Tax Distribution	0	9.40	С
04/27	Tax Distribution	0	10.84	С
04/27	Tax Distribution	0	207.76	С
04/27	Tax Distribution	0	196.98	С
04/28	Tax Distribution	0	9.68	С
04/28	Tax Distribution	0	1.71	С
04/28	Tax Distribution	0	10.89	С
04/28	Tax Distribution	0	3.06	С
04/29	Tax Distribution	0	84.85	С
04/29	Tax Distribution		13.36	С
04/29	Tax Distribution		26.61	С
04/29	Tax Distribution	0	4.53	С
04/29	Tax Distribution	0	12,18	С
04/30	Tax Distribution	0	27.84	С
04/30	Tax Distribution	0	1.38	С



Monthly Statement

90002.0 Interest Pd on Tax Roll Corrections	Source Code Total	: (.02)	
04/01 78276 200-05-93013 2020 Adjustment/Corr Refund	78276	(.02)	D
6060240000 Central Ya	avapai Fire Dist Bl	DS Ending Balance: 1,378,0	32.58

Central Yavapai Fire Bond Debt Service

Bank Reconciliation Summary

For the Bank Statement ending: 4/30/2021

	DESC: CASH/BOND BUILDING FUND	ACCOUNT NO: 1100
04/01/21		\$1,062,698.62
		\$315,333.98
		(\$0.02)
		\$0.00
	-	\$1,378,032.58
04/30/21		\$1,378,032.58
04/30/21		\$0.00
04/30/21		\$0.00
04/30/21		
	04/30/21 04/30/21	04/01/21 04/30/21 04/30/21

^{*} Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

Central Yavapai Fire Bond Debt Service

BR Checks and Charges Cleared

For the Bank Statement ending: 4/30/21

CYFDA	Cash/Bond Buildin	g Fund (Cash/Bond Building Fund		1100
Date	Document	Description	Module	Company	Amount
04/30/21	Cash With Yav Cty	BDS Tax Roll Corrections April	GL	CYFBDS	\$0.02
			TOTAL CHECKS AND	CHARGES CLEARED:	\$0.02

5/13/21 10:27:57 AM

Central Yavapai Fire Bond Debt Service

Page: 1

BR Checks and Charges Outstanding

For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount

TOTAL CHECKS AND CHARGES OUTSTANDING:

Central Yavapai Fire Bond Debt Service

BR Deposits and Credits Cleared For the Bank Statement ending: 4/30/21

CYFDA	DA Cash/Bond Building Fund		sh/Bond Building Fund		1100
Date	Document	Description	Module	Company	Amount
04/30/21	Cash With Yav Cty	BDS Tax and Interest Revenue A	GL	CYFBDS	\$315,333.98
			TOTAL DEPOSITS AN	ID CREDITS OF EARED:	\$315 333 98

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Central Yavapai Fire Bond Debt Service

Page: 1

BR Deposits and Credits Outstanding

For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount
		•			

TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Central Yavapai Fire Bond Debt Service

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount	
MODULE: JOURNAL ENTR	RIES FROM GEN	ERAL LEDGER					
BANK CONTROL ID: CYFD	A - CASH/BOND B	UILDING FUND					
Cash With Yav Cty	04/30/21	Marked	No	BDS Tax and Interest Revenue A	05/13/21	\$315,333.98	
Cash With Yav Cty	04/30/21	Marked	No	BDS Tax Roll Corrections April	05/13/21	\$0.02	
					SUB TOTAL FOR BANK:	\$315,334.00	
					TOTAL FOR MODULE:	\$315.334.00	

5/13/21 10:27:53 AM

Central Yavapai Fire Bond Debt Service

Page: 1

BR Adjustments Report

For the Bank Statement ending:

Date Document Description GL Account Offset Amt Adj. Amt

DOCUMENT:

ADJUSTMENT DOCUMENT "TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

Central Yavapai Fire Bond Debt Service

Income Statement

(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

			Current Period	i			Year To Da	te	
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
General & Administrative Expenses									
Bond Debt Service Interest Expense	610000	\$0.02	\$0.00	\$(0.02)	0.0%	\$95,596.89	\$0.00	\$(95,596.89)	0.0%
Professional Services	640500	0.00	0.00	0.00	0.0	680.00	0.00	(680.00)	0.0
Total General & Administrative Exp	enses -	\$0.02	\$0.00	\$(0.02)	0.0 %	\$96,276.89	\$0.00	\$(96,276.89)	0.0 %
Total Expenses	-	\$0.02	_	\$(0.02)	_	\$96,276.89	,	\$(96,276.89)	
Income (Loss) from Operation	s	\$(0.02)	\$0.00	\$(0.02)	0.0%	\$(96,276.89)	\$0.00	\$(96,276.89)	0.0%
Other Income (Expense)									
Bond Debt Service Tax Revenue	420000	\$315,333.98	\$0.00	\$315,333.98	0.0%	\$1,208,167.36	\$0.00	\$1,208,167.36	0.0%
Bond Debt Service Interest Revenue	430000	0.00	0.00	0.00	0.0	2,052.81	0.00	2,052.81	0.0
Total Other Income (Expense)	-	\$315,333.98	\$0.00	\$315,333.98	0.0 %	\$1,210,220.17	\$0.00	\$1,210,220.17	0.0 %
Net Income (Loss)		\$315,333.96	\$0.00	\$315,333.96	0.0%	\$1,113,943.28	\$0.00	\$1,113,943.28	0.0%

5/13/21 10:28:04 AM

Total Liabilities and Net Assets

Central Yavapai Fire Bond Debt Service

Balance Sheet As of 4/30/2021

Assets

Current Assets		
Cash / Bond Debt Service	\$1,378,032.58	
Property Tax Receivable	23,745.40	
Deferred Revenue - Prop Tax	(17,921.00)	
Total Current Assets	\$1,38	83,856.98
Total Assets	\$1,38	83,856.98
Net Assets		
Retained Earnings	\$269,913.70	
Current Year Net Assets	1,113,943.28	
Total Net Assets	1,38	83,856.98
Total Liabilities and Net Assets	\$1,38	83,856.98

Central Yavapai Fire Bond Debt Service

GL Account Ledger - Detail By Period 4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
1100.00			CASH / B	OND DEBT SEI	RVICE				\$1,062,698.62
234	R	802	04/30/21		Cash With Yav Cty	BDS Tax and Interest Revenue April 2021	315,333.98	-	1,378,032.60
235	Α	806	04/30/21		Cash With Yav Cty	BDS Tax Roll Corrections April 2021		0.02	1,378,032.58
						CASH / BOND DEBT SERVICE TOTALS:	\$315,333.98	\$0.02	\$1,378,032.58
						TOTAL OF LEDGER:	\$315,333.98	\$0.02	\$1,378,032.58

Central Yavapai Fire Bond Debt Service

GL Trial Balance Worksheet

For The Period of 4/1/2021 through 4/30/2021

Balances

Account	Description		Beginning	Debits	Credits	Ending	Adjustments
1100.00	Cash / Bond Debt Service		\$1,062,698.62	\$315,333.98	\$0.02	\$1,378,032.58	
		TOTALS:	\$1,062,698.62	\$315,333.98	\$0.02	\$1,378,032.58	

^{*} Inactive accounts are marked and appear in grey.

Recorded at the request of: CENTRAL YAVAPAI FIRE DISTRICT

When recorded, mail to: Central Yavapai Fire District 8603 E. Eastridge Drive Prescott Valley, AZ 86314

CAPTION OF DOCUMENT: RESOLUTION NO. 2021-05

ANNEXATION – POWERS PARCEL 306-01-079R

CENTRAL YAVAPAI FIRE DISTRICT

Resolution No. 2021-05

(Annexation of 7049 E. Falcon's Nest Way, Yavapai County, Arizona - Parcel 306-01-079R)

A FORMAL RESOLUTION OF THE ELECTED BOARD OF THE CENTRAL YAVAPAI FIRE DISTRICT ORDERING A CHANGE OF THE FIRE DISTRICT BOUNDARIES TO INCLUDE THAT PROPERTY DESCRIBED IN EXHIBIT "A" AS ATTACHED HERETO;

WHEREAS, Central Yavapai Fire District Board of Directors has been presented with a valid request for annexation of the area of the property described in Exhibit "A" as attached hereto, requesting that said property be annexed into the jurisdictional boundaries of the District; and

WHEREAS, the subject property is located within Yavapai County and is contiguous to the boundaries of Central Yavapai Fire District as shown on the map attached hereto as Exhibit "B"; and

WHEREAS, all other pertinent requirements of A.R.S. § 48-262 have been addressed and met according to law; and

WHEREAS, the Central Yavapai Fire District Board has determined that the inclusion of the subject property within the boundaries of the Central Yavapai Fire District will benefit the Central Yavapai Fire District and the property owner.

NOW THEREFORE, BE IT RESOLVED that the Central Yavapai Fire District Board of Directors does hereby find that the proposed annexation satisfies the requirements of A.R.S. § 48-262(I), and does hereby order the change to its boundaries to include the area described above, as more specifically set forth in the attached legal description (Exhibit "A") and map (Exhibit "B").

APPROVED AND ADOPTED this 24 day of May, 2021.

	Board Chairperson
	Central Yavapai Fire District
Board Clerk	
Central Yavapai Fire District	

EXHIBIT A

An easement for ingress, egress and utilities described as follows:

COMMENCING at the Northeast corner of the parcel described herein:

Thence, along the North line of said parcel, North 89°27'26" West, 34.00 feet to the West line of the ingress, egress and utility easement recorded in Book 2754 of Official Records, Pages 986-989 in the Yavapai County Recorder's Office and to the POINT OF BEGINNING;

Thence, departing the North line of the parcel described herein and along the West line of the ingress, egress and utility easement recorded in Book 2754 of Official Records, Pages 986-989, South 00°49'17" West, 15.00 feet to a line 15.00 feet Southerly of and parallel with the North line of the parcel described herein,

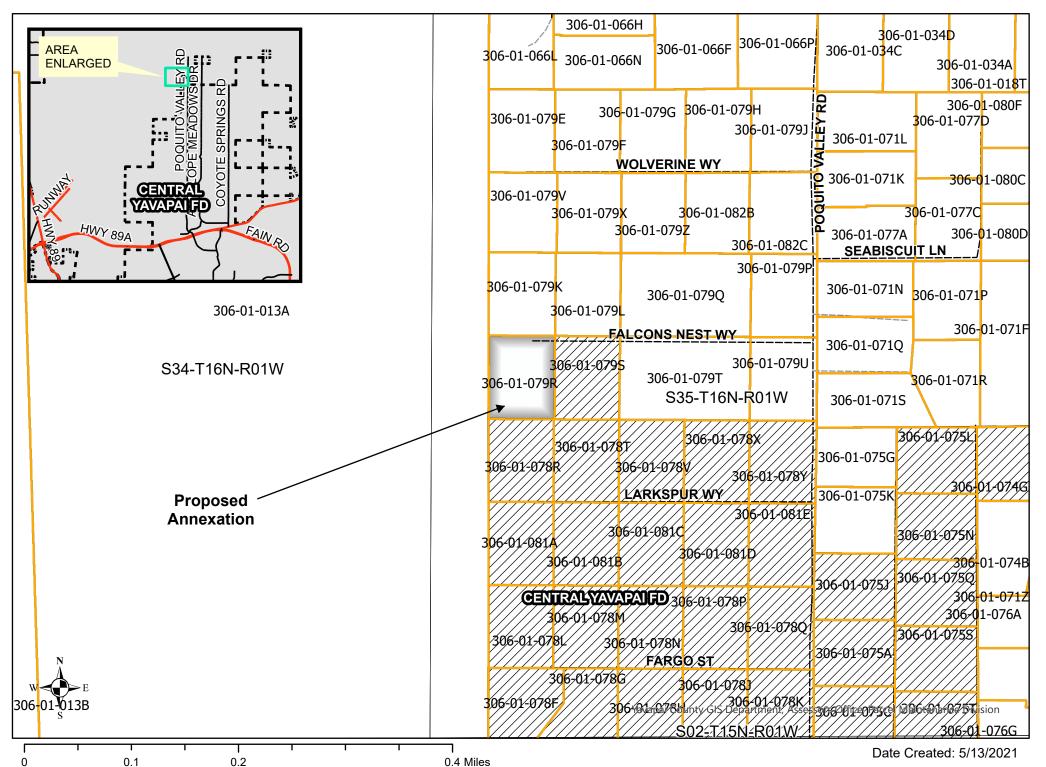
Thence, departing the West line of said easement and along said parallel line, North 89°27′26" West, 1021.83 feet;

Thence, departing said parallel line and along a non-tangent curve to the right, having a chord bearing North 00932'34" East, a chord length of 30.00 feet, a radius of 50.00 feet, a central angle 325°05'05", and an arc length of 283.69 feet to a line 15.00 feet Northerly of and parallel with the North line of the parcel described herein;

Thence, along the line 15.00 feet Northerly of and parallel with the North line of the parcel described herein, South 89°27'26" East, 1021.97 feet to the West line of the ingress, egress and utility easement recorded in Book 2754 of Official Records, Pages 986-989;

Thence, along the West line of the ingress, egress and utility easement recorded in Book 2754 of Official Records, Pages 986-989, South 00°49'17" West, 15.00 feet to the POINT OF BEGINNING.

EXHIBIT B





Central Yavapai Fire District Single Parcel Annexation Request Form

Please return completed form along with the legal description to begin the process. A 'clean' legal description is necessary to annex, meaning re-typed and void of a title, headers, footers, page numbers, watermarks, handwriting, or other excess information. Refer to included checklist for further guidance.

Please mail this form and the legal description to: Central Yavapai Fire District Governing Board 8603 E. Eastridge Drive Prescott Valley, Arizona 86314 Date: 5-12-2024 Dear Board Chairman, As per A.R.S. § 48-262(H), I would like to request my property be annexed into the boundaries of the Central Yavapai Fire District. My property is adjacent to your current boundaries and is more specifically described as: Parcel #: 306-01-079 R Section/Township/Range: 35/16 North/Range | West E. Falcon's Owner's Name: Mailing Address: Number of people living in this home: I appreciate your consideration on this matter and lock forward to hearing from you. Signature of Owner Signature of Co-Ov

TO: Fire Board FROM: Chief Rose DATE: May 24, 2021

SUBJECT: DISCUSSION AND POSSIBLE APPROVAL OF TENTATIVE FISCAL

YEAR 2021-2022 BUDGET

Staff has provided three draft budgets for the Board to review. A suggested motion for each is included below:

Suggested Motion for the Zero Cent Budget:

Motion to approve the Zero Cent Tentative Budget in the amount of \$21,419,965 for Fiscal Year 2022.

Suggested Motion for the <u>Half Cent Budget</u>:

Motion to approve the Half Cent Tentative Budget in the amount of \$21,459,943 for Fiscal Year 2022.

Suggested Motion for the One Cent Budget:

Motion to approve the One Cent Tentative Budget in the amount of \$21,499,921 for Fiscal Year 2022.

If you have any questions, please call Assistant Chief Tharp or myself at 772-7711.



Draft 5/19/2021 - 0 Cent Tax Increase Fiscal Year 2021-22 Table of Contents

<u>Description</u>	Page #
Revenue	2
Expense	3

The Central Yavapai Fire District Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June __, 2021 at _____ in Prescott Valley, AZ at ____ P.M.

Central Yavapai Fire District Revenue Budget FY 2021-22

		Budget FY 19	Budget FY 20	Budget FY 21	Draft Budget FY 22	Variance	Variance (%)
	Total District Budget	16,901,072	18,365,210	19,878,685	21,419,965	1,541,280	7.75%
	Carryover	-	-	-	-	-	-
	Revenue:						
4775	Communications:	(00,000)	(00,000)	(55.000)	(55,000)		0.000/
4775 5140.41	Cell Tower Lease Agreements Tech Services Contracting	(38,000)	(38,000)	(55,668)	(55,668)		0.00%
3140.41	Total Communications	(38,000)	(38,000)	(55,668)	- (55,668)	-	0.00%
	Grants:						
5260	Fire Act Grant Generator/TIC's	-	-	-	-	-	-
5410	Grant for Fire Training System	-	-	-	-	-	-
5430	Grant - FEMA - SAFER		-	-	-	-	-
	Total Grants	-	-	-			-
4200	FDAT	(333,290)	(366,547)	(400,000)	(400,000)		0.00%
	Other:						
4000/4100							
4001 1200	Fire Protection Contracts Capital Reserve Account	-	-	-	-	-	-
4800	Off-District Fires	-	-				
4900	Interest Income	-	-			-	_
5100	Miscellaneous Income	-	-	-		-	-
5200	Surplus Vehicles	-	-	-		-	-
5350	Paramedic Ride-In Charges	-	-	-	-	-	-
5400	Donations Total Other	-		-	<u> </u>	<u> </u>	-
	Total Other	-				-	_
	Total Non-Levy Revenues	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
	Tax Levy Requirement	16,529,782	17,960,663	19,423,017	20,964,297	1,541,280	7.94%
	Net A.V.	636,609,662	686,814,672	740,758,842	799,558,835	58,799,993	7.94%
	Actual/Estimated Tax Rate	\$2.5964	\$2.6151	\$2.6220	\$2.6220	\$0.0000	0.00%

Central Yavapai Fire District Draft Budget FY 2021-22 General Fund

General Fu		Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Draft Budget FY 22	Budget Variance \$\$	Budget Variance %
Retained Fu	unds							
6400.1 6405.1	Audit &Accounting Other Professional Services	3,000	5,000	7,500		7,500	-	0.00%
	Fire Board Election	80,000	-	80,000		-	(80,000)	-100.00%
6410.1	Legal Services - Routine	5,000	5,000	5,000		5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000		1,000	-	0.00%
							-	-
	Total Retained Funds	89,000	11,000	93,500		13,500	(80,000)	-85.56%
Contingenc	у	20,000	20,000	20,000		20,000	-	0.00%
Fire Author	ity Funding							
6700.1	Fire Authority Funding	16,792,072	18,334,210	19,765,185		21,386,465	1,621,280	8.20%
		-						
Total Exper	nse Budget	16,901,072	18,365,210	19,878,685		21,419,965	1,541,280	7.75%





Draft 5/15/2021 - 0.5 Cent Tax Increase Fiscal Year 2021-22 Table of Contents

<u>Description</u>	Page #
Revenue	2
Expense	3

The Central Yavapai Fire District Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June __, 2021 at _____ in Prescott Valley, AZ at ____ P.M.

Central Yavapai Fire District Revenue Budget FY 2021-22

		Budget FY 19	Budget FY 20	Budget FY 21	Draft Budget FY 22	Variance	Variance (%)
	Total District Budget	16,901,072	18,365,210	19,878,685	21,459,943	1,581,258	7.95%
	Carryover	-	-	-	-	-	-
	Revenue:						
4775	Communications:	(00,000)	(00.000)	(55,000)	(55,000)		0.000/
4775 5140.41	Cell Tower Lease Agreements Tech Services Contracting	(38,000)	(38,000)	(55,668)	(55,668)		0.00%
3140.41	Total Communications	(38,000)	(38,000)	(55,668)	- (55,668)		0.00%
	Grants:						
5260	Fire Act Grant Generator/TIC's	-	-	-		-	-
5410	Grant for Fire Training System	-	-	-	-		-
5430	Grant - FEMA - SAFER Total Grants		-	<u>.</u>		-	<u> </u>
	Total Grants	-	-	-			-
4200	FDAT	(333,290)	(366,547)	(400,000)	(400,000)		0.00%
	Other:						
4000/4100							
4001 1200	Fire Protection Contracts Capital Reserve Account	-	-				
4800	Off-District Fires	-				-	
4900	Interest Income	-	-			-	-
5100	Miscellaneous Income	-	-	-		-	-
5200	Surplus Vehicles	-	-	-		-	-
5350	Paramedic Ride-In Charges	-	-	-	-	-	-
5400	Donations Total Other			-	· ·	-	-
	Total Other	-		· ·		-	-
	Total Non-Levy Revenues	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
	Tax Levy Requirement	16,529,782	17,960,663	19,423,017	21,004,275	1,581,258	8.14%
	Net A.V.	636,609,662	686,814,672	740,758,842	799,558,835	58,799,993	7.94%
	Actual/Estimated Tax Rate	\$2.5964	\$2.6151	\$2.6220	\$2.6270	\$0.0050	0.19%

Central Yavapai Fire District Draft Budget FY 2021-22 General Fund

General Fund		Budget	Budget	Budget	Actual	Draft Budget	Budget Variance	Budget Variance
		FY 19	FY 20	FY 21	-	FY 22	\$\$	%
Retained Fu	ınds							
6400.1	Audit &Accounting	3,000	5,000	7,500		7,500	-	0.00%
6405.1	Other Professional Services							
	Fire Board Election	80,000	-	80,000		-	(80,000)	-100.00%
6410.1	Legal Services - Routine	5,000	5,000	5,000		5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000		1,000	-	0.00%
							-	-
							-	
	Total Retained Funds	89,000	11,000	93,500		13,500	(80,000)	-85.56%
Contingency		20,000	20,000	20,000		20,000	-	0.00%
Fire Authority Funding								
6700.1	Fire Authority Funding	16,792,072	18,334,210	19,765,185		21,426,443	1,661,258	8.40%
6700.1	File Authority Funding	10,792,072	10,334,210	19,700,100		21,420,443	1,001,256	0.40%
		-						
Total Expense Budget		16,901,072	18,365,210	19,878,685		21,459,943	1,581,258	7.95%
	•		, ,			,,-		





Draft 5/19/2021 - 1.0 Cent Tax Increase Fiscal Year 2021-22 Table of Contents

<u>Description</u>	Page #
Revenue	2
Expense	3

The Central Yavapai Fire District Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June __, 2021 at _____ in Prescott Valley, AZ at ____ P.M.

Central Yavapai Fire District Revenue Budget FY 2021-22

		Budget Budget FY 19 FY 20		Budget FY 21	Draft Budget FY 22	Variance	Variance (%)
	Total District Budget	16,901,072	18,365,210	19,878,685	21,499,921	1,621,236	8.16%
	Carryover	-	-	-	-	-	-
	Revenue:						
	Communications:	/·	()	,	,,,,,,,		
4775 5140.41	Cell Tower Lease Agreements Tech Services Contracting	(38,000)	(38,000)	(55,668)	(55,668)		0.00%
3140.41	Total Communications	(38,000)	(38,000)	(55,668)	- (55,668)		0.00%
	Grants:						
5260	Fire Act Grant Generator/TIC's	-	-	-	-	-	-
5410 5430	Grant for Fire Training System Grant - FEMA - SAFER	-	-	-	•		-
5430	Total Grants		-	-		-	
	. Olai Olailo						
4200	FDAT	(333,290)	(366,547)	(400,000)	(400,000)	-	0.00%
	Other:						
4000/4100							
4001 1200	Fire Protection Contracts Capital Reserve Account	-	-	-		-	-
4800	Off-District Fires						
4900	Interest Income	-	-			-	-
5100	Miscellaneous Income	-	-		-	-	-
5200	Surplus Vehicles	-	-	-		-	-
5350	Paramedic Ride-In Charges	-	-	-	•	-	-
5400	Donations Total Other		•				
	Total Non-Levy Revenues	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
	Tax Levy Requirement	16,529,782	17,960,663	19,423,017	21,044,253	1,621,236	8.35%
	Net A.V.	636,609,662	686,814,672	740,758,842	799,558,835	58,799,993	7.94%
	Actual/Estimated Tax Rate	\$2.5964	\$2.6151	\$2.6220	\$2.6320	\$0.0100	0.38%

Central Yavapai Fire District Draft Budget FY 2021-22 General Fund

General Fund		Budget	Budget	Budget	Actual	Draft Budget	Budget Variance	Budget Variance
		FY 19	FY 20	FY 21	-	FY 22	\$\$	%
Retained Fu	ınds							
6400.1	Audit &Accounting	3,000	5,000	7,500		7,500	-	0.00%
6405.1	Other Professional Services							
	Fire Board Election	80,000	-	80,000		-	(80,000)	-100.00%
6410.1	Legal Services - Routine	5,000	5,000	5,000		5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000		1,000	-	0.00%
							-	-
	Total Retained Funds	90,000	11 000	02.500		12 500	(90,000)	- OF FC0/
	Total Retained Funds	89,000	11,000	93,500		13,500	(80,000)	-85.56%
Contingency		20,000	20,000	20,000		20,000	-	0.00%
Fire Authority Funding								
6700.1	Fire Authority Funding	16,792,072	18,334,210	19,765,185		21,466,421	1,701,236	8.61%
Total Expense Budget		16,901,072	18,365,210	19,878,685		21,499,921	1,621,236	8.16%
•						· '		





Draft 5/19/2021 - 0 Cent Tax Increase Fiscal Year 2021-22 Table of Contents

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Fire Prevention	7-8
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Technical Services	16-18
Facilities Maintenance	19-20
Fleet Maintenance	21-22
Warehouse	23

Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Personnel Services				<u> </u>
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638		41,885	1.92%
Operations	16,995,877			9.14%
Total Personnel Services	20,737,236	FY 22 Variance 721 1,661,854 107,13 638 2,228,523 41,88 877 18,549,469 1,553,59 236 22,439,846 1,702,61 739 21,764 2 520 1,692,270 86,75 133 633,866 46,73 392 2,347,900 133,50 085 462,085 57,00 695 543,445 7,75 004 1,197,014 222,01 784 2,202,544 286,76 412 26,990,290 2,122,87 412 26,990,290 2,122,87 834 107,285 (54 812 223,211 10,39 901 1,019,018 91,11 547 1,349,514 100,96 901 3,911,832 (20,06 313 30,902,122 2,102,80 FY 22 Variance 379 2,252,988 163,60	1,702,610	8.21%
Supplies				
Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%
Services & Charges				
Administration	405,085		57,000	14.07%
Support Services	535,695		7,750	1.45%
Operations	975,004		222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%
Maintenance & Operation Subtotal	24,867,412	26,990,290	2,122,878	8.54%
Capital & Contingency Budget Capital Outlay				
Administration	_	_	_	
Support Services	867,192	1 287 023	/20 731	48.52%
Operations	1,816,162		•	-29.83%
Total Capital Outlay	2,683,354		(121,036)	-4.51%
Contingency				
Administration	107,834	· ·	(549)	-0.51%
Support Services	212,812	•	·	4.89%
Operations	927,901			9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%
Capital & Contingency Budget	3,931,901	3,911,832	(20,069)	-0.51%
Total District Budget	28,799,313	30,902,122	2,102,809	7.30%
Department Totals	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379		163,609	7.83%
Support Services	5,407,857		567,515	10.49%
Operations	21,302,077		1,371,685	6.44%
Total District Budget	28,799,313	30,902,122	2,102,809	7.30%

Central Arizona Fire and Medical Authority Revenue Budget FY 2021-22

		CAFMA	CAFMA	CAFMA		CAFMA		
		FY 19	FY 20	FY 21		FY 22	Variance	Variance (%)
	Total Budget	25,503,592	26,351,812	28,991,256		30,902,122	1,910,866	6.59%
	Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
	Revenue:							
	Vehicle Maintenance:							
4300	Outside Agency Work Total Vehicle Maintenance	(24,750) (24,750)	(40,000) (40,000)	(40,000) (40,000)		(40,000) (40,000)	-	0.00%
	Total vehicle maintenance	(24,730)	(40,000)	(40,000)	-	(40,000)	-	0.00%
4400	Prevention: Construction Permits		(51,250)	(51,250)		(51,250)	_	0.00%
4415	Sprinkler Permits		(51,250)	(31,230)		(31,230)	-	0.0078
4420 4425	Fire Alarm Permits		- (4.700)	- (1.700)		(1.700)	-	0.00%
4425	Operational Permits Special Events		(1,700) (2,680)	(1,700) (2,680)		(1,700) (2,680)		0.00%
4435	Other Operational Events	(40,000)	- (04.000)	- (04.000)		(04.000)	-	- 0.000/
5125.31	PAWUIC / Def. Space Inspection Fees	(10,000) (1,000)	(24,000)	(24,000)		(24,000)		0.00%
	Prevention Permits	(200)	-	-		-	-	-
	Special Events Fees Care Home Inspection Fees	(17,500) (500)	-	-		-		-
	Plan Review Fees	(4,500)	-	-		-	-	-
5600	Misc. Prevention Total Prevention	(600)	(2,100) (81,730)	(2,100) (81,730)	-	(2,100) (81,730)		0.00%
		(01,000)	(01,700)	(61,766)		(01,700)		0.0070
5140.41	Communications: Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41	Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	= '	0.00%
	Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
	Grants:							
5430	Grant - possible PPE Grant - FEMA - SAFER	(21,600)	(24,000) (306,934)	(225,085)		(71,618)	(153,467)	60 100/
5450	Total Grants		(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18% -68.18%
	Warehouse:							
5700	Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
	Training Center:							
5900	CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905	CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
	Other:							
4001	Fire Protection Contracts Capital Reserve Account	(124,000)	(150,000)	(180,000)		(180,000)	(2.254)	0.00% -0.11%
1200 4800	Off-District Fires	(2,784,434) (50,000)	(1,242,382) (50,000)	(2,086,754) (50,000)		(2,084,500) (50,000)	(2,254)	0.00%
4900	Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 5400	Miscellaneous Revenue Donations	(10,900) (500)	(10,900) (500)	(10,900) (500)		(10,900) (500)	-	0.00% 0.00%
5855	Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
	Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%
	Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%
	Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,608,601	1,982,679	8.05%
	Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
		636,630,604 757,449,747	686,814,672 815,755,323	740,758,842 879,139,608	CYFD	799,558,835 948,290,666	58,799,993 69,151,058	7.94% 7.8658%
	Funding Requirement by District	,	1.1,.10,020	2. 2, 30,000		1.1,-00,000	22,701,000	
3100	Funding Requirement by District CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
	CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,386,465		
	Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
		\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6220	\$0.0000	0.00%

Central Arizona Fire and Medical

General F		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel	Services		-				• • • • • • • • • • • • • • • • • • • •	
6100.1	Salaries					0.11.000		0.500/
	Total Salaries	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1	CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
6110.1	Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1	PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1	ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1	401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1	401A (Employees participating in DROP) Tier 1 401A Tier 2B and 3 opt ins (4%)	14,755	14,971	5,063		-	(5,063)	-100.00%
	PSPRS Legacy costs	54,214	53,271	69,261		69,261	-	0.00%
6150.1	Workers Compensation Insurance	7.000	7.040	2.442		0.440		0.000/
	Chief Admin at FF State Comp rate	7,329 12,881	7,342 13,019	8,442 14,260		8,442 12,527	(1,733)	0.00% -12.15%
	Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
	Total State Compensation Insurance	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1	Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1	Unemployment Insurance	3,211	3,211	3,211		3,211	· -	0.00%
6180.1 6181.1	401A-ASRS (previously FICA) Medicare Tax	48,989	54,023	55,762		52,122	(3,640)	-6.53%
		15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1	Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
lotal Pers	onnel Services	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%
Supplies 6200.1	Office Supplies							
6200.1	Office Supplies Office Small Equipment Replacement	500	500	500	_	500	-	0.00%
	Total Office Supplies	500	500	500	-	500	-	0.00%
6205.1	In-House Duplication & Printing							
	Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
	Total In-house Dupl & Printing	17,500	15,000	15,000		15,000	-	0.00%
6210.1	Fire Corp Program	000	000	200		000		0.000/
	Recruitment / Retention Uniforms	260 200	260 200	260 200		260 200	-	0.00% 0.00%
	Routine Supplies	40	40	40		40	-	0.00%
	Training	-	-	-		-	-	-
	Total Fire Corp Program	500	500	500		500	-	0.00%
6230.1	Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1	Library Reference	200	200	200		200		0.000/
	Books/CDs EMS Best Practices	300 270	300 270	300 270		300 270	-	0.00% 0.00%
	FLSA Handbook	475	475	475		475	-	0.00%
	FMLA Handbook	475	475	475		475	-	0.00%
	Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
	Personnel Law Update Public Employment Law	200 295	200 295	200 295		200 295	-	0.00% 0.00%
	Routine Subscriptions	650	650	650		650	-	0.00%
	Total Library Supplies	2,764	2,764	2,764	-	2,764	-	0.00%
Total Supp	olies	23,864	21,739	21,739	-	21,764	25	0.12%
Services	and Charges							
6400.1	Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1	Other Professional Services							-
	Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
	County Charges Fingerprint Charges	1,500 1,200	1,500 1,200	1,500 1,200		1,500 1,200	-	0.00% 0.00%
	Universal Background services	400	400	400		400	-	0.00%
	Wage study		10,000	40,000		40,000	-	0.00%
	Total Other Professional Services	4,600	14,600	44,600		44,600	-	0.00%

Central Arizona Fire and Medical

General Fund		CAEMA	CAEMA	CAEMA		CAEMA	Dudget	Dudget
General F Administ		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600 .605	Legal Services - Non - Routine Legal Services - CON	7,500	7,500	7,500		7,500 50,000	50,000	0.00%
	Total Legal Services	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health		44.000	44.000		11,000		0.000/
	Coverage - HB2502 Follow up		14,000 1,900	14,000 1,900		14,000 1,900	-	0.00% 0.00%
	EAP program		1,000	30,000		30,000	-	0.00%
	Total Mental Health	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program	. ===	. ===	. =00				
	Routine HR/Supervisor Referrals	4,700 2,000	4,700 2,000	4,700 2,000		4,700 2,000	-	0.00% 0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	Total Employee Assistance Program	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services) Total Communications							
		-	-			-		-
6435.1	Postage Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage Total Postage	3,900 5,000	3,900 5,000	3,900 5,000		4,400 6,500	500 1,500	12.82% 30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	=	0.00%
	Total Fire Board Expenses	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising Routine	1,100	1,100	1,100		1,100		0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25 Job or Position Openings	100 2,000	100 2,000	100 2,000		100 2,000	-	0.00% 0.00%
	Total Newspaper Advertising	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750 400	750		750 400	=	0.00%
	Finance Total Outside Dupl & Printing	400 1,750	400 1,750	400 1,750		1,750	<u>-</u>	0.00% 0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	Total Insurance	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment Typewriter & Fax	100	100	100		100	_	0.00%
	Routine	400	400	400		400	-	0.00%
	Total Repair & Maintenance - Equipment	500	500	500	-	500	-	0.00%
6590.1	Training & Travel		4.000			0.000		
	Fire Chief Classes/Conferences Administrative Chief Classes/Conferences	1,000 1,000	1,000 1,000	1,000 1,000		2,000 2,000	1,000 1,000	100.00% 100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees) National Fire Academy (3)	3,000 1,000	3,000 1,000	6,000 1,000		6,000 1,000	-	0.00% 0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	Total Training & Travel	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues AFDA-CYFD	2,000	2,000	2,000		2,000		0.00%
	Arizona Fire Chief Assn	1,200	2,000 1,200	2,000 1,200		2,000 1,200	-	0.00%
	Yavapai County Chiefs Association	.,	150	150		150	-	0.00%

Central Arizona Fire and Medical Draft Budget FY 2021-22

General F	und	CAFMA	CAFMA	CAFMA		CAFMA	Budget	Budget
Administ	ation	Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Budget FY 22	Variance \$\$	Variance %
	CV Chamber of Commerce	100	100	100		100		
	PV Chamber of Commerce	300	300	300		300	-	0.00%
	IAFC ()	800	800	800		800	-	0.00%
	IPMA-HR (1)	200	200	200		200	-	0.00%
	ICC	150	150	150		150	-	0.00%
	CLIA	-	-	-		-	-	
	Rotary Club CV	405	405	405		105	-	0.000
	Chase VISA	195 360	195 500	195 500		195 500	-	0.00%
	Society for Human Resource (2) (SHRM) PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00% 0.00%
	GFOA (2)	840	840	840		840	-	0.00%
	Prsct Area Human Resource Assoc. (2)	200	200	200		200		0.00%
	Prescott Newspapers	-	-	-		-	_	0.007
	Total Dues	7,345	7,635	7,635		7,635	-	0.00%
6610.1	Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Serv	vices & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital O	utlav							
7701.0	Allocation to Capital Reserve account		-	-		-	-	
7720.1	Capital Outlay - Building							
7730.3	Capital Outlay - Vehicles							
	Fire Chief car	35,000					-	
	Finance Chief car	35,000					-	
	Administrative car		40,000			-	-	
Total Cap	ital Outlay	70,000	40,000	_				
	ninistration Budget	1,514,869	1,601,907	1,981,545		2,145,703	164,158	8.28%
Continge	псу	91,301	98,298	107,834		107,285		
Total Bud	get with Contingency	1,606,170	1,700,205	2,089,379	-	2,252,988		

Genera	udget FY 2021-22 I Fund evention	CAFMA Budget	CAFMA Budget	CAFMA Budget	Actual	CAFMA Budget	Budget Variance	Budget Variance
		FY 19	FY 20	FY 21	-	FY 22	\$\$	%
	nel Services							
6100.2	Salaries Total Salaries	221,377	298,176	357,509		371,045	13,536	3.79%
		,	., -	, , , , ,		,- ,	-,	
6103.2 .400	Special Detail 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402		250	250	250		250	-	0.00%
.403	B Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404	Fire Investigator Trainees Total Special Detail	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2	Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2	Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2	ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2	PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2	401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2	Workers Compensation Insurance							
	Fire Marshal & Inspectors	15,766	18,104	22,909		19,969	(2,940)	-12.83%
	Total State Compensation Insurance	15,766	18,104	22,909		19,969	(2,940)	-12.83%
6170.2	Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 6181.2	401A-ASRS Medicare Tax	10,838	13,841	14,183		14,884	701 267	4.94% 4.78%
6190.2	Health Insurance	4,808 38,580	5,521 40,500	5,589 48,312		5,856 52,470	4,158	8.61%
Total Pe	ersonnel Services	404,687	489,742	593,739	_	544,807	(48,932)	-8.24%
Supplie	s							
6205.2	In-House Duplication & Printing							
0200.2	Monthly copy charges (Lease, Maint, Supplies)		-	-		-	-	-
	Total In-house Duplication & Printing	-	-	-		-	-	-
6230.2	Uniforms	1,800	1,800	2,750		3,000	250	9.09%
						,		
6242.2	Supplies - Prevention Investigations	1,350	1,350	1,350		1,350	-	0.00%
	Code Enforcement	300	1,300	1,300		1,300	-	0.00%
	Routine Supplies	190	190	190		190	-	0.00%
	Total Risk Management Supplies	1,840	2,840	2,840		2,840	-	0.00%
6243.2	Library Reference Materials							
	NFPA Subscription Reference Books	1,350 1,500	1,350 1,500	1,350 1,500		1,350 1,500	-	0.00% 0.00%
	Routine Reference Materials	1,500	1,300	110		1,300	-	0.00%
	Total Library Supplies	2,960	2,960	2,960		2,960	-	0.00%
6245.2	Public Ed / School Ed							
	Carseat program	500 8 500	1,000	1,000		1,000	-	0.00%
	Urban Survivial - Handouts Urban Survival - Props	8,500 500	8,500 500	8,500 500		8,500 500	-	0.00% 0.00%
	Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
	Printed Materials (Brochures)	315	315	315		315	-	0.00%
	Smoke Detectors Public Education	350 1,650	350 1,150	350 1,150		350 1,150	-	0.00% 0.00%
	Total Public Ed / School Ed	12,015	12,015	12,015		12,015	-	0.00%
	Urban Interface / Brush Removal							
.010	PAWUIC Defensible Space Grant Grant Total Urban Interface / Brush Removal	10,000 10,000	24,000 24,000	24,000 24,000		24,000 24,000	-	0.00%
Total S	upplies	28,615	43,615	44,565	-	44,815	250	0.56%

Draft Bu General Fire Pre		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Service	s and Charges							
6490.2	Outside Duplication & Printing							
	Print Media	300	300	300		300	-	0.00%
	Risk Management Forms	850	850	850		850	-	0.00%
	Business Cards Routine Forms	300 250	300 250	300 250		300 250	-	0.00% 0.00%
	Total Outside Duplication & Printing	1,400	1,400	1,400		1,400	-	0.00%
6580.2	Prevention Equipment							
	Routine Maintenance	200	200	200		200	-	0.00%
	Repairs	300	300	300		300	-	0.00%
	Total Risk Management Equipment	500	500	500		500	-	0.00%
6590.2	Training & Travel AFDA (1)	200	200	200		200	_	0.00%
	National Fire Academy (2)	400	400	400		400	-	0.00%
	Fire Investigator	3,800	3,800	3,800		3,800	_	0.00%
	Routine	3,000	3,000	3,000		3,000	-	0.00%
	Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
	Fire Code Board of Appeals	200	200	200		400	200	100.00%
	Fire ops	-	`				-	
	State Fire School	1,000	1,000	1,000		1,000	- 200	0.00%
	Total Training & Travel	9,600	9,600	9,600		9,800	200	2.08%
6600.2	Dues PV EDF	72	72	72		72	_	0.00%
	Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	_	0.00%
	National Fire Sprinkler Assn		-	-		50	50	-
	AZ State Fire Marshall	30	30	30		30	-	0.00%
	International Code Council - Fire Marshall	135	135	135		135	-	0.00%
	Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
	Intl Assoc of Fire Chiefs /WFCA - Fire Marshall	300	300	300		300	-	0.00%
	Az Fire & Burn Educators Total Dues	105 1,492	105 1,492	105 1,492		105 1,542	50	0.00% 3.35%
6640.0		.,	1,102	.,		.,0 .2	00	0.0070
6610.2	Miscellaneous Host Meetings (AFBEA)	-	-	-		-	-	-
	PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
	Chamber Mixer	400	400	400		400	-	0.00%
	Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
	Routine Total Miscellaneous	205 2,585	2,880	500 2,880		500 2,880	-	0.00%
Total Se	ervices and Charges	15,577	15,872	15,872	_	16,122	250	1.58%
		,	. 3,			,		1.5570
7740.2	Capital Outlay - Equipment New Prevention x 2	-	-	-		98,282	98,282	-
	Total Capital Outlay - Equipment	-	-	-	-	98,282	98,282	-
Total Fi	re Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Conting	ency	26,211	29,846	29,129		30,287		
Total Bı	udget with Contingency	475,090	579,075	683,305		734,313		
	J	5,556		,		,•.•		

General F Operation			CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
Personne	el Services	<u> </u>						**	,,,
6100.3	Salaries / Operations Total Salaries	_	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3	Recall Overtime (calls, mtgs, EOP te .250 Recall OT SWAT Response	sting, mandatory phy:	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	-	0.00% 0.00%
6111.3	FLSA pay (range 30, 35 & 40)		538,594	592,364	601,572		659,788	58,216	9.68%
6112.3	Shift Overtime								
	.200 Routine shift coverage (ad, sick lea	ave, fmla)	385,000	385,000	385,000		385,000	-	0.00%
	Total Shift Overtime		385,000	385,000	385,000		385,000	-	0.00%
6114.31	Off-District Wildland Fires (shift cover	· & wildland pay)	20,000	20,000	20,000		20,000	-	0.00%
6115.35	Training Captain Overtime .300 Training Captains		29,200	29,200	29,200		29,200		0.00%
	.304 Special Duty Pay		4,950	4,950	4,950		4,950	-	0.00%
	.307 EVOC Driver Training Instructor Pa	ay	2,500	2,500	2,500		2,500	-	0.00%
	.380 Swift Water Training Officers	<u></u>	2,500	2,500	2,500	·	2,500	-	0.00%
	Total Training Captain Overtime		39,150	39,150	39,150	-	39,150	-	0.00%
6118.35	Training Coverage Overtime								
	.326 Engine Company Training Coverage.330 Training Coverage	ge (8 hrs*2.5 Days*6 :	12,600 26,500	12,600 26,500	12,600 26,500		12,600 26,500	-	0.00% 0.00%
	.336 Coverage - Special Operations Tra	aining	3,000	3,000	3,000		3,000	-	0.00%
	.337 Coverage - Paramedic Upgrade Tr		10,000	10,000	10,000		10,000	-	0.00%
	.338 Coverage - TRT / Hazmat		12,000	12,000	12,000		12,000	-	0.00%
	Total Training Coverage Overtime		64,100	64,100	64,100	-	64,100	-	0.00%
6103.3	Special Detail Programs	20 11	5.000	5.000	5.000		5.000		0.000/
	.425 CPR Program Internal/External (20.426 Telestaff Maintenance (80 hours)	OU Hours)	5,000 2,000	5,000 2,000	5,000 2,000		5,000 2,000	-	0.00% 0.00%
	.431 Employee Health/Immunization Pro	ogram Mgr (20 Hours	1,400	1,400	1,400		1,400	_	0.00%
	.435 CISD Program Shift Peers (30 Hou		500	500	500		500	-	0.00%
	.439 Communications / Tower Work		6,500	6,500	6,500		6,500	-	0.00%
	.440 Haz Mat Program (25 Hours)		625	625	625		625	-	0.00%
	.441 Hose Program (40 Hours) .442 SCBA Program Scaife (5000 moved fro	and floors	500 6,500	500 6,500	500 6,500		500 6,500	-	0.00% 0.00%
	.442 SCBA Program Scaife (5000 moved from 1447 Recruit Acad. & Spec. Proj. (Asst Inc.)		8,700	8,700	8,700		8,700	-	0.00%
	.449 Promotional Testing (Evaluators &		8,250	8,250	8,250		8,250	-	0.00%
	.452 Misc.	_	8,000	8,000	8,000		8,000	-	0.00%
	Total Special Detail Programs		47,975	47,975	47,975		47,975	-	0.00%
6103.35	Special Detail / Training Instructors	ing Instructor	2,600	2 600	2 600		2.600		0.000/
	.476 Special Ops Annual Eng Co. Traini.479 CARTA Class Instructors	ing instructor	2,600 5,000	2,600 5,000	2,600 5,000		2,600 5,000	-	0.00% 0.00%
	.482 In-house EMS Training (Niemynski	i)	30,400	25,000	25,000		25,000	-	0.00%
	.483 Tower Resue / Instructor	′	1,000	1,000	1,000		1,000	-	0.00%
	Total Special Detail / Training Instruct	fors	39,000	33,600	33,600	-	33,600	=	0.00%
6104.3	Supervisor Assignment Pay								
	Capt 2 positions/day		10,500	15,000	17,520		17,520	-	0.00%
	Eng 3 positions/day Battalion Chiefs 1 position/day		12,000 3,500	21,610 5,000	26,280 8,760		26,280 8,760	-	0.00% 0.00%
	Total Suprv Assignment Pay	_	26,000	41,610	52,560		52,560	-	0.00%
6105.3	Vacation/Sick Leave Buy-Back		300,000	300,000	300,000		300,000	-	0.00%
6130.3	PSPRS Retirement		3,687,742	3,859,809	3,594,525		4,058,275	463,750	12.90%
	Tier 3 PSPRS Retirement		12,862	33,988	95,793		105,305	9,512	9.93%
	PSPRS additional to meet minimum PSPRS 250K escalating fund				380,000		- 250,000	(380,000) 250,000	-100.00%
6132.3	401A (Employees participating in DRO	OP) Old Tier 1	_	_	_		200,000	200,000	
	401A (Employees participating in DRO		50,914	61,203	113,608		160,714	47,106	41.46%
	401A Tier 2 - 4%		49,355	65,560	50,159		55,308	5,149	10.27%
	401A Tier 2 and Tier 3 - 3%		8,252	16,456	43,610		45,995	2,385	5.47%
6140.32	PSPRS Legacy costs Reserve Pension		46,734 -	117,966 -	332,480		429,697	97,217	29.24%
6150.3	Workers Compensation Insurance		401,895	436,871	561,044		504,037	(57,007)	-10.16%
6150.32	Workers Compensation Insurance / R	eserves	-	-	-		-	-	- 0.0001
6170.3 6170.32	Unemployment Insurance Unemployment Insurance/Reserves		22,262	23,333	25,901		25,901	-	0.00%
6181.3	Medicare Tax		126,977	137,570	141,213		152,176	10,963	7.76%
6185.3	Post Employment Health Plan (1%)		95,428	105,217	107,966		115,526	7,560	7.00%
6190.3	Health Insurance		802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3	Health Insurance Assistance	_	117,821	376,000	416,000		580,960	164,960	39.65%
Total Per	sonnel Services		14,184,746	15,669,283	16,628,973	-	18,142,690	1,513,717	9.10%

General Operation		CAFMA Budget	CAFMA Budget	CAFMA Budget	Actual	CAFMA Budget	Budget Variance	Budget Variance
Supplies	S	FY 19	FY 20	FY21	-	FY22	\$\$	%
6212.3	Employee Health & Wellness Supplies							
	ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
	Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3	Medical Supplies - Disposable (tape, 4x4's, ekg							
	electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
	Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
	YRMC Drug Box Charges Total Medical Supplies	7,500 92,200	7,500 92,200	7,500 134,166		7,500 140,499	6,333	0.00% 4.72%
	Total Medical Supplies	32,200	32,200	104,100		140,400	0,333	7.12/0
6216.3	CPR Supplies & Books							
	CPR Supplies New Instructor Supplies (2)	6,900 600	6,900 600	6,900 600		6,900 600	-	0.00%
	First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
	Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6047.0	Madical Equipment Depleasment (Niemynaki)							
6217.3	Medical Equipment Replacement (Niemynski) Routine	11,000	21,000	21,000		22,050	1,050	5.00%
	Total Medical Equipment Replacement	11,000	21,000	21,000		22,050	1,050	5.00%
6230.3	Uniforms Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
	Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
	Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
	BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
	Assistant Chief Uniforms Replacement / Retirement Costs	450 1,000	450 1,000	450 1,000		750 1,000	300	66.67% 0.00%
	Boot Oil Supplies	200	200	200		200	-	0.00%
	Repair/Damaged Uniforms	500	500	500		500	-	0.00%
	.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000		0.00%
	Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3	Protective Clothing (122 full-time)							
	Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
	Helmets (10 year rotation) Turnout boots (10 year rotation)	5,700 4,560	5,700 4,560	6,100 4,880		6,100 4,880	-	0.00% 0.00%
	.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
	Other (Gloves, wildland, helmet name shields)	10,000	10,000	10,000		10,000	-	0.00%
	Safety Glasses	630	630	630		630	-	0.00%
	PPE Washing Supplies/Service Repairs	600 7,500	600 7,500	600 7,500		600 7,500	-	0.00% 0.00%
	Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
0040.0	Operations Complies / Parties							
6240.3	Operations Supplies / Routine Accreditation Supplies (Accreditation Manager)	500	500	500		500	_	0.00%
	Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
	Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
	Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3	Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	_	0.00%
			,	,		,		
6289.3	Firefighting Equipment (Feddema)	6 600	6 600	6 600		6 600		0.000/
	Routine replacement (salvage covers, etc.) Foam (Class A)	6,600 19,250	6,600 19,250	6,600 25,000		6,600 25,000	-	0.00% 0.00%
	Foam (Class B)	1,650	1,650	1,650		2,500	850	51.52%
	Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
	Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
	Routine Hose Replacement Total Firefighting Equipment	9,500 41,300	9,500 41,300	9,500 47,050		9,500 55,600	8,550	0.00% 18.17%
6290.3	Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
	Utility 61 in service New Engine in service			10,000		30,000	(10,000) 30,000	-100.00%
	Total Engine in our roo						55,000	
6291.3	Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
	Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3	Technical Rescue Equipment							
	Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
	Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
	Technical Rescue routine replacement Total Technical Rescue Equipment	4,000 14,000	4,000 14,000	4,000 14,000		4,000 14,000	-	0.00%
	говаг гоонносы невоше ЕушрінеПІ	14,000	14,000	14,000		14,000	-	0.0076

Draft Budget	FY 2021-22							
General Fund Operations		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6294.3	Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3	Wildland Equipment (Abel)							
	Misc. Wildland Equip., tools, fittings Total Wildland Equipment	5,000 5,000	5,000 5,000	5,000 5,000	-	5,000 5,000	-	0.00%
0007.0		,	,	,		,		
6297.3	Exercise Equipment - Ops Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
	Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplie	<u> </u>	408,697	436,547	529,383		576,116	46,733	8.83%
Services and	<u> </u>							
6405.3	Other Professional Services Accreditation Annual Fee + other costs			10,000		10,000	_	0.00%
	Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%
	Oxygen Refilling Svcs./hydrotesting (Niemynski) Accreditation Peer Review Site Visit	3,000	3,000	3,000		3,000	-	0.00%
	Fingerprint fees \$24 each	240	240	240		240	-	0.00%
	TIP Opticom Repairs	28,711 3,000	28,711 3,000	28,711 3,000		28,711 3,000		0.00% 0.00%
	Alarm Monitoring	800	800	800		800	-	0.00%
	Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3	Employee Health Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
	Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
	Audiogram (93@ \$34) Lab Work	3,060	3,060	3,060		3,162	102	3.33%
	CBC (137*8)	944	944	944		1,096	152	16.10%
	CMP (137*13) Lipid Profile (137*16)	1,534 1,888	1,534 1,888	1,534 1,888		1,781 2,192	247 304	16.10% 16.10%
	Urinalysis (137*3)	354	354	354		411	57	16.10%
	LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
	HS - CRP Lab (78 x \$16) CEA (78*23)	1,056 1,518	1,056 1,518	1,056 1,518		1,248 1,794	192 276	18.18% 18.18%
	LDH Enzyme (78*7)	462	462	462		546	84	18.18%
	PSA Lab (78* \$23) Occult Blood Testing (68* \$16)	1,472 1,024	1,472 1,024	1,472 1,024		1,794 1,088	322 64	21.88% 6.25%
	Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
	12 Lead EKG (37 x \$16) Stress Tests (41 * \$300)	464 10,578	464 10,578	464 10,578		592 12,300	128 1,722	27.59% 16.28%
	DRE (62*18)	954	954	954		1,116	162	16.98%
	Chest X-rays (28* \$59) Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		1,652 2,400	_	0.00%
	4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
	HazMat Tech Exposures (4*\$725) Max HR Testing for Tier 4 (8*\$200)	2,900 1,600	2,900 1,600	2,900 1,600		2,900 1,600	-	0.00% 0.00%
	Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
	HIV/Hep-B/TB Post Exposure Lab Work TB Skin Tests (16@\$60)	500 960	500 960	500 960		500 960	-	0.00% 0.00%
	Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
	Health & OSHA Questionaire Physician Review (130*10 Random drug test	600	600 5.000	600 5,000		600 5,000	-	0.00% 0.00%
	Other Employee Health Issues	-	5,000	5,000		2,560	2,560	0.00%
	Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3	Dispatch Services	400.000	000 000	0.40,000		000.000	040.007	00.000/
	Routine Total Dispatch Services	489,000 489,000	600,208 600,208	648,899 648,899		860,966 860,966	212,067 212,067	32.68% 32.68%
6442.31	Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3	Outside Duplication & Printing	050	050	050		050		0.000/
	Business Cards Suppression Forms	350 400	350 400	350 400		350 400	-	0.00% 0.00%
	Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
	Shift Calendars Routine Forms	750 300	750 300	750 300		750 300	-	0.00% 0.00%
	Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3	Sanitation	-	-	-		-	-	-
	Health/Medical Waste Services Total Sanitation Charges	1,000 1,000	1,000 1,000	1,000 1,000	=	1,000 1,000	-	0.00%
6551.3	Hydrants							
	Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3	Outside Repair & Maintenace - Equipment							

Draft Budget								
General Fund Operations		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
	EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
	Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
	Total Outside Repair & Maintenance - Equipment	20,105	20,105	20,105		20,105	-	0.00%
6590.3	Training & Travel / Conferences							
	Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
	Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
	NIMS ICS 300/400 BC Training & Travel (\$1000/BC*6)	3,640 6,000	3,640 6,000	3,640 6,000		3,640 6,000	-	0.00% 0.00%
	EMS Captain Training & Travel	1,430	1,430	1,430		1,430	_	0.00%
	National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
	Haz-Mat Technician training (2)	2 200	2 200	- 2.000		- 2.000	-	- 0.000/
	Peer Fitness Training tuition (2 new) Paramedic Class Per Diem (Clinicals) 3	3,200 4,800	3,200 4,800	3,200 4,800		3,200 4,800	-	0.00% 0.00%
	Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
	Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
	CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
	CISM Conference (2) EMS training instructors	3,900 6,230	3,900 6,230	3,900 6,230		3,900 6,230	-	0.00% 0.00%
.540		1,500	1,500	1,500		1,500	_	0.00%
.54′		-	2,500	2,500		2,500	-	0.00%
	Drake - Training	1,000	1,000	1,000		1,000	- 4.000	0.00%
	Total Training & Travel / Conferences	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3	Awards							
	Employee Plaques	400	400	400		400	-	0.00%
	Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
	Employee Award Civilian Plaques	4,700 75	4,700 75	4,700 75		4,700 75	-	0.00% 0.00%
	Safety Awards	500	500	500		500	_	0.00%
	Total Awards	6,375	6,375	6,375		6,375	-	0.00%
00000	Dura							
6600.3	Dues Assistant Chief	300	300	300		300	_	0.00%
	NAEMS	50	50	50		50	-	0.00%
	AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
	AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
	IAFC - EMS IAFC (8)	120 2,200	120 2,200	120 2,200		120 2,200	-	0.00% 0.00%
	CISM	100	100	100		100	_	0.00%
	Safety Officer Certification	380	380	380		380	-	
	PV Chamber Total Dues	50 4,400	4,400	50 4,400		50 4,400	-	0.00%
	Total Dues	4,400	4,400	4,400		4,400	-	0.00 %
6610.3	Miscellaneous							
.490		2,250	2,250	2,250		2,250	-	0.00%
.49 ²		2,250 550	2,250 550	2,250 550		2,250 550	-	0.00% 0.00%
.494		2,000	2,000	2,000		2,000	-	0.00%
.496	•	1,200	1,200	1,200		1,200	-	0.00%
.498		200	200	200		200	-	0.00%
	Total Miscellaneous	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services	s and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Camital Cutta								
Capital Outlay								
7730.3	Capital Outlay - Vehicles							
	Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
	TRT vehicle OPS UTV	100,000	200,000	200,000		200,000 30,500	20 500	0.00%
	Wildland Truck	_	55,000	_		55,000	30,500 55,000	_
	Patrol		137,918	-		144,814	144,814	
	Total Cap Outlay - Vehicles	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3	Capital Outlay - Equipment and Facilities							
7740.5	Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	_	0.00%
	TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
	TIC	15,000	20,000	20,000	-	20,000	-	0.00%
	Total Capital Outlay - Equipment and Facilites	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital	Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operation	ons Budget	17,566,269	17,967,880	19,776,116		21,092,890	1,316,774	6.66%
Contingency		764,986	846,241	901,802		990,925		
		•	•			·		
Total Budget	with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Training Center

General Ful Training Ce		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel S								
6100.35	Salaries Total Salaries	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35 6132.35	PSPRS Retirement 401A (Employees participating in DROP)	83,088	86,488	84,170		101,221	17,051	20.26%
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35 6180.35	Unemployment Insurance 401A-ASRS (previously FICA)	642 2,167	642 2,179	642 2,225		642 175	(2,050)	0.00% -92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Perso	nnel Services	327,730	364,642	366,904	-	406,779	39,875	10.87%
Supplies								
6201.35	Computer Supplies & Software Computer Lab Supplies	1,500	1,500	1,500		1,500		0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	Total Computer Supplies &Software	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10) Total Uniforms	600 2,100	600 2,100	600 2,100		600 2,100	- -	0.00% 0.00%
0040.05		2,.00	2,.00	2,.00		2,.00		0.0070
6240.35	Library Reference Routine	2,750	2,750	2,750		2,750	_	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials Total Library Reference	2,500 6,450	2,500 6,450	2,500 6,450		2,500 6,450	-	0.00%
0000.05	•	0,400	0,400	0,400		0,400		0.0070
6296.35	Training Center Equipment & Prop Supplies Routine Training Supplies	32,000	32,000	32,000		32,000	_	0.00%
	Total Training Center Equipment / Supplies	32,000	32,000	32,000		32,000	-	0.00%
Total Suppl	lies _	57,750	57,750	57,750		57,750	-	0.00%
Services an	nd Charges							
6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training	400	400	400		400		0.000/
	Monthly Run Review (12) Supplies Routine Supplies	480 1,750	480 1,750	480 1,750	_	480 1,750	-	0.00% 0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1_	880	880	880		880	-	0.00%
	Total EMS Training	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes	4.000	4.000	4 000		4.000		0.00%
	Leadership Training w/Outside Instructors Certification Fees for State Cert's	4,000 1,200	4,000 2,200	4,000 2,200		4,000 2,200	-	0.00%
	Supplies Safety Officer Training	-	4,000	4,000		4,000	-	0.00%
	Fire Simulator Train the Trainer Ladder Class	1,500	1,500	1,500		1,500	-	0.00%
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course Total CARTA Classes	1,000 7,700	1,000 15,700	1,000 15,700		1,000 15,700	<u> </u>	0.00%
		7,700	15,700	13,700		15,700	-	0.0076
6590.35	Training & Travel CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	_	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat Wildland	2,500 9,000	2,500 9,000	2,500 9,000		2,500 9,000	-	0.00% 0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	Total Training & Travel	33,900	31,900	31,900		31,900	-	0.00%

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Training Center

General Fu Training Ce		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035	5 Books & Subscriptions / Ops							
	EVT Subscription	75	75	75		75	-	0.00%
	FCC Subscription	300	300	300		300	-	0.00%
	ICS 300/400 Class Material	500	500	500		500	-	0.00%
	Wildland Firefighter Subscription	30	30	30		30	-	0.00%
	Firehouse Subscription	30	30	30		30	-	0.00%
	Fire Engineering Subscription	30	30	30		30	-	0.00%
	Books & Subscriptions / Training Center							
	Fire Engineering	40	40	40		40	-	0.00%
	EMS Responder	45	45	45		45	-	0.00%
	Total Books & Subscriptions	1,050	1,050	1,050		1,050	-	0.00%
6593.35	ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35	College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35	Dues							
0000.33	Dues - AFTA	150	150	150		150		0.00%
	Dues - IAWF	60	60	60		60		0.00%
	Dues - FESHE	25	25	25		25		0.00%
	Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	_	0.00%
	Dues - NFPA	150	150	150		150	_	0.00%
	Total Dues	1,635	1,635	1,635		1,635	-	0.00%
Total Service	ces and Charges	84,825	90,825	97,325		97,325	-	0.00%
Capital Out	lav							
7730.35	Electric Fork Lift	\ <u>}-</u>		-		-	-	-
	John Deere Gator - ATV			26,081		_	(26,081)	-100.00%
	Training Chief			50,000		-	(50,000)	-100.00%
	Total Cap Outlay - Training Center Phase 3			76,081			(76,081)	-100.00%
	Total Cap Outlay - Training Center Friase 3	_		76,061	-	-	(70,081)	-100.00%
Total Capit	al Outlay	-	-	76,081		-	(76,081)	-100.00%
Total Traini	ing Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingend	су	23,515	25,661	26,099		28,093		

Draft Budge	et FY 2021-22							
General Fur Technical S		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel S	Services							
6100.41	Salaries Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41	Overtime	20,000	20,000	25,000		25,000	_	0.00%
6129.41	ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41	State Compensation Insurance	15,594	19,986	26,036		22,677	(3,359)	-12.90%
6170.41	Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41	401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 6190.41	Medicare Tax Health Insurance	4,855 30,864	6,195 40,500	6,451 48,312		6,751 52,470	300 4,158	4.65% 8.61%
Total Perso	nnel Services	439,447	563,807	600,881	-	626,433	25,552	4.25%
Supplies								
6200.41	Office Supplies	500	500	500		500	-	0.00%
6201.41	Computer Supplies & Software							
	Access Control Lock System (Hardware) -maintenance		5,000	5,000		5,000	-	0.00%
	Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
	ADSI Software Maintenance Allison transmission software	1,500	1,500	900		900	=	0.00%
	Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
	Antivirus License	250	2,500	4,000		4,000	_	0.00%
	Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	_	0.00%
	ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
	Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
	Century Link / Cisco (SmartNet Contract VoIP)	11,000		-		-	-	-
	3CX Renewal	₹	3,500	3,500		3,500	-	0.00%
	Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
	CradlePoint Cummings Software			2,000 1,700		2,000 1,700	_	0.00% 0.00%
	Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
	CYMA Payroll Tax Forms		-	-		-	_	-
	CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
	CYMA support	3,000	3,000	3,000		3,000	-	0.00%
	Document Locater annual service	4,000	4,000	4,000		4,000	-	0.00%
	EMS online learning		5,000	5,000		5,000	-	0.00%
	EPCR - Misc. Hardware Batteries / Chargers EPCR - Imagetrend CAD integration annual	2,500	2,500	2,500		2,500	-	0.00%
	EPCR - Imagetrend CAD integration annual EPCR - Tablet Replacement and other	1,750 12,000	1,750 12,000	12,000		12,000	_	0.00%
	Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
	FireView Annual Software Maintenance	3,500	-	-		-	_	-
	FortiGate Firewall (formerly SonicWall Base & Content) Ogde		1,400	1,400		1,400	-	0.00%
	HandTevy Software (Implementation and Annual)			5,845		5,845	-	0.00%
	ImageTrend			32,500		37,000	4,500	13.85%
	ImageTrend Continuum			10,000			(10,000)	-100.00%
	International scan tool software		1,300	1,300		1,300	-	0.00%
	MDT/Mobile Computing Software - maintenance (initial pu Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
	Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
	MTP Threat Denial (replaces ESET,Antivirus,AntiSpa		4,000	0,330		0,550	_	0.0076
	Net Motion VPN Software	4,000	9,000	5,000		5,000	_	0.00%
	Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
	Nutanix Support	-	-	-		7,500	7,500	-
	Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
	Pusleway Remote Monitorng and Management	-	1,000	1,000		1,000	-	0.00%
	Screen Connect	-	1,000	1,000		1,000	-	0.00%
	PDQ Deploy	000	200	2,000		2,000	-	0.00%
	Pro-Series Fixed Assets QQEST - Facility Maintenance Software Updates	300	300	350		350	-	0.00%
	Routine Computer Supplies	4,000	5,000	5,000		5,000	_	0.00%
	Routine Computer Supplies Routine Software/Supplies	2,500	3,000	3,000		3,000		0.00%
	RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	_	0.00%
	Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
	Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
	Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
	Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
	Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
	Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
	Zoom	750	750	1,000		1,000	-	0.00%

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Technical Services

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Total Computer Supplies & Software

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
2 000	2.000	2.500		2.500		0.000/
2,000 500	2,000 500	2,500 500		2,500 500	-	0.00% 0.00%
1.000	1.000	4.100		4,100	_	0.00%
1,560	1,560	1,560		1,560	-	0.00%
,	,	,		,		
189,610	195,760	252,455		254,455	2,000	0.79%



Draft Budget General Fund Technical Se	d	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41	District Mapping Program							
0211.41	Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
	ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
	Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	Total District Mapping Program	6,200	6,200	8,700		8,700	-	0.00%
6230.41	Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41	Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41	Site / Equipment Maintenance Supplies (formerly 6270)							
	Communication Tower Sites Routine	11,000	12,000	12,000		12,000	_	0.00%
	Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
	Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
	Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
	Total Building Maintenance Supplies - Communications	24,000	25,000	25,000		25,000	-	0.00%
6280.41	Radio / Pager Maintenance							
	Routine	10,500	10,500	10,500		10,500	-	0.00%
	Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
	Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
	Pagers (15) Replace / Repair	3,500	-			5.000	-	
	Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
	Wildland replacement radios & equipment Headsets Parts / Supplies & Maintenance	7,500	7,500	17,000		17,000 3,750	-	0.00%
	neausets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561	YCSO		-			-	-	=
	Total Radio / Pager Maintenance	90,000	90,000	99,500		99,500	-	0.00%
6281.41	Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41	Batteries	150	150	150		150	-	0.00%
6292.41	Communications / Technician Tools & Equipment							
	Routine Tools & Equipment Total Communications/Radio Technician Equipment	6,750 6,750	6,750 6,750	6,750 6,750	-	6,750 6,750	-	0.00%
Tatal Cumplis							2 500	0.62%
Total Supplie	es	330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and 6405.41	I Charges Other Professional Services							
0403.41	FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	_	0.00%
	IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	_	0.00%
	Special Projects	44,000	44,000	44,000		44,000	_	0.00%
	EPCR Support (6201)	0		-			-	-
	Total Other Professional Services	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41	Communications (previously in Admin)							
0400.41	Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	_	0.00%
	Phone Line	900	900	900		900		0.0070
	Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
	Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
	Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
	Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
	Phone Repair/Rplce/Upgrade/Equip Total Communications	2,500 86,105	3,000 91,700	3,000 91,700		3,000 91,700	-	0.00%
		00,100	51,700	31,700		31,700		0.0070
6510.41	Electric Communications Towers							
		-	-	-		-	-	-
	Technical Service Building Total Electric	-	-	<u> </u>	-	-	-	
6530.41	LPG							
5555.71	Communications Building	-	-	-		-	-	-
	Tower - Frances	-	-	-		-	-	-
	Tower - Spruce Mountain Total LPG	_	-	-	_	-	-	<u>-</u>
0502.47								
6590.41	Training & Travel All Tech Services personnel	6,500	6,500	6,500		6,500		
	Total Training & Travel	6,500	6,500	6,500	-	6,500	-	0.00%
	. c.a animig a riavo	0,000	0,000	0,000		0,000		5.0070

General Fu Technical		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6630.41	Contract Services / Communications & IT							
	Conectivity (CYFD)			-		-	-	-
	Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
	Mt. Francis Improvement District Forest Service - Mt. Francis	500 4,400	500 4.400	500 4,400		500 4,400	-	0.00% 0.00%
	Total Contract Services / Communications & IT	8,400	8,400	8,400	-	8,400	-	0.00%
Total Servi	ices and Charges	227,505	188,100	188,100		188,100	-	0.00%
Capital Ou	<u>-</u>		,	,				
•	•							
7730.3	Capital Outlay - Vehicles					10.141	40.444	
	New Tech Services Vehicle	-	-	-		49,141	49,141	-
	Radio Equipment for New Engines Radio Equipment for New Brush Trucks	-	-	30,000		15,000 5,500	(15,000) 5,500	-50.00%
	Radio Equipment for New Non-Ops Staff Vehicles	-	-			7,500	7,500	
	Radio Equipment for New Ops Staff Vehicles	-	-			12,000	12,000	-
7750.41	Capital Outlay - Communication/IT							_
	Telestaff upgrade	25,000					-	-
	Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
	Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
	Microsoft OS and Office upgrade		65,000				-	-
	RMS	-	-	-		-	-	-
	Battailion 6 Radio Replacement		-			-	-	-
Total Capit	tal Outlay	195,000	295,000	260,000	_	319,141	59,141	22.75%
Total Tech	nical Services Budget	1,191,962	1,384,067	1,455,036	_	1,542,229	87,193	5.99%
Contingen	-	49,848	54,453	59,752		61,154	1,402	2.35%
_						,	ŕ	
Total Budg	get with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%

General Fund Facilities Maint		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Serv	ices							
6100.43	Salaries	47.000	00.045	447.070		400.540	44.040	40.000/
	Total Salaries	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428		0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43 6190.43	Medicare Tax Health Insurance	1,503 7,716	1,925 14,310	1,779 17,568		1,951 19,080	172 1,512	9.67% 8.61%
Total Personne		53,657	136,803	172,343		187,407	15,064	8.74%
	i del vices	33,037	130,003	172,343		107,407	13,004	0.7476
Supplies 6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	_	0.00%
6270.4.3.050	Building Maintenacne Supplies - Station 50	3,600	4,000	4,000		4,000	_	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	_	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	_	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	_	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	_	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	_	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000			5,000	-	0.00%
				5,000			-	
6270.4.3.063 6270.4.3.064	Building Maintenance Supplies - Station 63 Building Maintenance Supplies - Station 64	4,000 2,000	5,000	5,000		5,000	-	0.00%
02.00.00		105,300	115,100	115,100		115,100		0.00%
	Total Building Maintenance - Routine	105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		_	(30,000)	-100.00%
	Large Project - changes annualy	55,000	55,000	55,000		_	(55,000)	-100.00%
	Landscaping equipment	1,000	, , , , , , , , , , , , , , , , , , ,	· -		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		_	(2,500)	-100.00%
	Airmation Filters	1,000	· -	-		-	-	-
	Total Building Maintenance	114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
027 1.1.0	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	_	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	1,750	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
	Total Furniture & Fixture Replacement	29,200	29,200	29,200		29,200	-	0.00%
6296.43 6300.43	Rentals Small Tools (Snow Blower and Plow)	530	11,500	11,500	-	11,500	-	0.00%
Total Supplies		250,510	269,280	269,830	-	332,330	62,500	23.16%
Services and C								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

General Fund Facilities Mainte	enance	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	Total Other Professional Services	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	Total Utilities	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment Fire Exting Svc PT Equipment Repair Total Outside Repair & Maintenance - Equipment	1,200 1,500 2,700	1,200 1,500 2,700	1,200 1,500 2,700		1,200 1,500 2,700	-	0.00% 0.00% 0.00%
6590.43	Training & Travel	,		1,500		1,500	0	0.00%
Total Services a	nd Charges	276,423	302,773	309,273	_	309,273	-	0.00%
Capital Outlay 7730.48	Capital Outlay - Vehicles Facilities Truck	-		47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building Station 53 Kitchen Station 53 East Side Remodel Station 72 kitchen, windows, generator Garage Door replacement long term replacement plan Parking Lot long term Plan Station 53/59 fence and gates	28,000	45,000 - 40,000 150,000	50,000 100,000 32,000 84,500 150,000		50,000 32,000 84,500	(100,000) - (150,000)	-0.00% -100.00% 0.00% 0.00% -100.00%
	HVAC/Water Heater long term replacement plan Station 63 Remodel Station 59 Apparatus Building		32,000	20,000		300,000 330,000	(20,000) 300,000 330,000	-100.00% - -
Total Capital Ou	tlay _	28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities N	Maintenance Budget	608,590	975,856	1,235,656	-	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

Draft Budg General Fu Fleet Maint		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel								
6100.48	Salaries Total Salaries	273,768	357,336	380,092		413,251	33,159	8.72%
0404.40	Companies and American and	400	400	400		400		0.000/
6104.48 6110.48	Supervisory Assignment Overtime	400 18,000	400 18,000	400 23,000		400 23,000	-	0.00% 0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678		39,866	3,188	8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646		59,549	8,903	17.58%
0450 40	401A (Employees participating in DROP) new	8,308	4,268	-		-	(0.000)	-
6150.48 6170.48	Workers Compensation Insurance Unemployment Insurance	17,843 1,284	19,896 1,231	23,984 1,070		21,588 1,070	(2,396)	-9.99% 0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921		19,538	1,617	9.02%
6181.48	Medicare Tax	5,441	6,067	5,851		6,331	480	8.20%
6190.48	Health Insurance	46,296	46,575	46,116		50,085	3,969	8.61%
Total Perso	onnel Services	461,079	555,182	585,758		634,678	48,920	8.35%
Supplies								
6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000		285,000	-	0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500		18,500	-	0.00%
6230.48	Uniforms	2,250	2,250	2,750		2,750	-	0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000		12,000	-	0.00%
6250.48	Vehicle Maintenance							-
	Routine Fork Lift Maintenance	120,000	130,000	150,000	-	150,000	-	0.00%
	Total Vehicle Maintenance	120,000	130,000	150,000		150,000	-	0.00%
6251.48	Vehicle Mainteance / Special Projects	6,500	6,500	6,500		6,500	-	0.00%
6260.48	Firefighting Equipment Maintenance							
	Routine	4,000	6,000	8,000		8,000	-	0.00%
	Saw parts & repairs (chain saws and circular saws) Ground & Aerial Ladder Maintenance/Testing	4,600 6,050	4,600 7,000	6,000 7,000		10,000	4,000 (7,000)	66.67%
	TIC Maintenance	2,000	2,000	2,000		2,000	(7,000)	0.00%
	Extrication Equipment Maintenace	1,500	1,500	1,500		1,500	_	0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500		21,500	(3,000)	-12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)							
	Testing Unit Calibration	3,000	3,000	3,000		3,000	-	0.00%
	SCBA Repair Parts	15,400	20,000	10,500		10,500	-	0.00%
	SCBA Compressors	5,100	5,100	8,000		10,000	2,000	25.00%
	Hydro Testing (130 Bottles)	-	-	-		-	-	-
	Mask Fit Testing Supplies	-	-	-		44.000	44.000	-
	Replacement Masks Replacement parts for TC SCBA's		-	-		11,000	11,000	_
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500		34,500	13,000	60.47%
265.48	Tire Replacement	40,000	40,000	50,000		50,000	-	0.00%
266.48	Tire Repair/Chains	1,500	3,000	4,000		6,500	2,500	62.50%
3281.48	Supplies for Outside Agency Work	24,000	24,000	24,000		24,000	-	0.00%
300.48	Small Tools	5,000	6,500	6,500		6,500	-	0.00%
	Tool match		2,500	2,500		2,500	-	0.00%
Total Supp	lies	501,400	525,450	607,750	-	620,250	12,500	2.06%

Central Arizona Fire and Medical

General Fu		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Services a	nd Charges							
6580.48	Outside Repair / Vehicle Maintenance Equipment							
	Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500		19,000	7,500	65.22%
	Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
	Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48	Training & Travel							
	All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
	Spartan Conference (1 Attending)	-	-	-		-	-	-
	EVT testing in state	-	-	-		-	-	-
	Carquest (CTI class) / NAPA Training (Whole shop)	<u> </u>	-			-	-	
	Total Training & Travel	-	-	4,000		4,000	-	0.00%
Total Servi	ices and Charges	13,000	15,000	19,000		26,500	7,500	39.47%
Capital Ou	tlay							
7730.48	Capital Outlay - Vehicles Fleet Supervisor vehicle	_				_		_
	Mechanic Vehicle		46,320	47,710		_)	(47,710)	-100.00%
7740.48	Capital Outlay - Equipment			,			(,)	
	New SCBA Compressor		90,000				-	-
Total Capit	tal Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet	Maintenance Budget	975,479	1,231,952	1,260,218	_	1,281,428	21,210	1.68%

Draft Budget	t FY 2021-22							
General Fund Warehouse		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Se	ervices							
6100.49	Salaries Total Salaries	72,714	102,372	149,070		149,896	826	0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000		5,000	-	0.00%
6110.49	Overtime	15,000	15,000	15,000		15,000	-	0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049		20,150	101	0.50%
6150.49	State Compensation Insurance	4,998	6,635	9,752		8,152	(1,600)	-16.41%
6170.49	Unemployment Insurance	428	321	535		535	-	0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172		10,224	52	0.51%
6181.49 6190.49	Medicare Tax Health Insurance	1,524 15,432	2,023 12,150	2,379		2,391	12	0.50% 8.61%
6190.49	nealth insurance	15,432	12,130	21,960		23,850	1,890	0.01%
Total Person	nel Services	140,516	168,617	233,917		235,198	1,281	0.55%
Supplies		40.500	40.500	40.500		40.500		0.000/
6200.49	Office Supplies (all divisions)	12,500	12,500	12,500		12,500		0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250		17,250	-	0.00%
6230.49	Uniforms	450	450	1,250		1,250	-	0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000		6,000	-	0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000		200,000	-	0.00%
6271.49	Furniture & Fixtures							
	Warehouse furniture and small station needs (TVs) Total Furniture & Fixtures	1,500 1,500	1,500 1,500	2,500 2,500	-	6,000 6,000	3,500 3,500	140.00% 140.00%
6272.49	Janitorial Supplies (all stations) Total Janitorial	27,500 27,500	27,500 27,500	27,500 27,500		27,500 27,500	-	0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500		11,000	5,500	100.00%
6288.49	Batteries (all divisions except Tech Services)	2,400	2,400	2,400		2,400	-	0.00%
	Sawzall Batteries	770	770	770		770	-	0.00%
6300.49	Small Tools	900	900	900		900	-	0.00%
6310.49	Safety Equipment & Supplies	750	750	750		750	-	0.00%
Total Supplie	es	275,520	275,520	277,320	-	286,320	9,000	3.25%
Services and	d Charges							
6405.49	Other Professional Services	-	-	-		-	-	-
6435.49	Shipping	1,750	1,750	1,750		1,750	-	0.00%
6590.49	Training & Travel	750	750	1,500		1,500	-	0.00%
6600.49	Dues (government purchasing)	50	50	200		200	-	
Total Service	es and Charges	2,550	2,550	3,450	-	3,450	-	0.00%
Capital Outla	av							
	Warehouse Vehicle Forklift		-	47,710 27,562		74,000	26,290 (27,562)	55.10% -100.00%
Total Capital	Outlay	_	_	75,272	-	74,000	(1,272)	-1.69%
Total Wareho	ouse Budget	418,586	446,687	589,959	-	598,968	9,009	1.53%
Contingency		21,799	23,443	25,734		26,248	514	2.00%
	t with Contingency	440,385	470,130	615,693		625,216	9,523	1.55%
J	-							



Draft 5/15/2021 - 0.5 Cent Tax Increase Fiscal Year 2021-22 Table of Contents

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Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Personnel Services				(/
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638	2,228,523	41,885	1.92%
Operations	16,995,877	18,549,469	1,553,592	9.14%
Total Personnel Services	20,737,236	22,439,846	1,702,610	8.21%
Supplies				
Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%
Services & Charges				
Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%
Maintenance & Operation Subtotal	24,867,412	26,990,290	2,122,878	8.54%
Capital & Contingency Budget				
Capital Outlay				
Administration	-	39,978	39,978	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
Total Capital Outlay	2,683,354	2,602,296	(81,058)	-3.02%
Contingency				
Administration	107,834	107,285	(549)	-0.51%
Support Services	212,812	223,211	10,399	4.89%
Operations	927,901	1,019,018	91,117	9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%
Capital & Contingency Budget	3,931,901	3,951,810	19,909	0.51%
Total District Budget	28,799,313	30,942,100	2,142,787	7.44%
Department Totals	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379	2,292,966	203,587	9.74%
Support Services	5,407,857	5,975,372	567,515	10.49%
Operations	21,302,077	22,673,762	1,371,685	6.44%
Total District Budget	28,799,313	30,942,100	2,142,787	7.44%

Central Arizona Fire and Medical Authority Revenue Budget FY 2021-22

		CAFMA CAFMA CAFMA		CAFMA	CAFMA					
	[FY 19	FY 20	FY 21		FY 22	Variance	Variance (%)		
	Total Budget	25,503,592	26,351,812	28,991,256		30,942,100	1,950,844	6.73%		
	Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%		
	Revenue:									
	Vehicle Maintenance:									
4300	Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%		
	Total Vehicle Maintenance	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%		
4400	Prevention:		(54.050)	(54.050)		(54.050)		0.000/		
4400 4415	Construction Permits Sprinkler Permits		(51,250) -	(51,250)		(51,250)	-	0.00%		
4420	Fire Alarm Permits		-	-		-	-	-		
4425 4430	Operational Permits Special Events		(1,700)	(1,700)		(1,700) (2,680)	-	0.00% 0.00%		
4435	Other Operational Events		(2,680)	(2,680) -		(2,080)		0.00%		
5125.31	PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)		0.00%		
	Inspection Fees Prevention Permits	(1,000) (200)	-	-		-	-	-		
	Special Events Fees	(17,500)	-	-		-	-	-		
	Care Home Inspection Fees Plan Review Fees	(500)	-	•		-	-	-		
5600	Misc. Prevention	(4,500) (600)	(2,100)	(2,100)		(2,100)	-	0.00%		
	Total Prevention	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%		
	Communications:									
5140.41	Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%		
5141.41	Supplies for Outside Agency Work Total Communications	(10,000) (135,000)	(10,000)	(10,000)		(10,000)	- 5,380	0.00% 2.84%		
	Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,360	2.04%		
	Grants:	(04.000)	(0.4.000)							
5430	Grant - possible PPE Grant - FEMA - SAFER	(21,600)	(24,000) (306,934)	(225,085)		(71,618)	(153,467)	-68.18%		
	Total Grants	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%		
	Warehouse:									
5700	Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%		
	Training Center:									
5900	CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	.		
5905	CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%		
	Other:									
4001 1200	Fire Protection Contracts Capital Reserve Account	(124,000) (2,784,434)	(150,000) (1,242,382)	(180,000) (2,086,754)		(180,000) (2,084,500)	(2,254)	0.00% -0.11%		
4800	Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	(2,254)	0.00%		
4900	Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%		
5100 5400	Miscellaneous Revenue Donations	(10,900) (500)	(10,900) (500)	(10,900) (500)		(10,900) (500)	-	0.00% 0.00%		
5855	Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%		
	Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%		
	Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%		
	Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,648,579	2,022,657	8.21%		
	Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%		
		636,630,604 757,449,747	686,814,672 815,755,323	740,758,842 879,139,608	CYFD	799,558,835 948,290,666	58,799,993 69,151,058	7.94% 7.8658%		
		101, 170,171	310,100,020	5. 5, 155,000		0.10,200,000	00,701,000	7.0000/0		
3100	Funding Requirement by District CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136				
	CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,426,443				
	Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%		
		\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6270	\$0.0050	0.19%		

Central Arizona Fire and Medical

	get FY 2021-22							
General F		CAFMA	CAFMA	CAFMA		CAFMA	Budget	Budget
Administr		Budget	Budget	Budget	Actual	Budget	Variance	Variance
Administr	ation	FY 19	FY 20	FY 21	-	FY 22	\$\$	%
D	I Committee							
Personnel 6100.1	Salaries							
0100.1	Total Salaries	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1	CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
6110.1	Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1	PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1	ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1	401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1	401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
	401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	- 0.000/
	PSPRS Legacy costs	54,214	53,271	69,261		69,261	•	0.00%
6150.1	Workers Compensation Insurance							
	Chief	7,329	7,342	8,442		8,442	-	0.00%
	Admin at FF State Comp rate	12,881	13,019	14,260		12,527	(1,733)	-12.15%
	Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
	Total State Compensation Insurance	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1	Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1	Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1	401A-ASRS (previously FICA)	48,989	54,023	55,762		52,122	(3,640)	-6.53%
6181.1	Medicare Tax	15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1	Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
Total Pers	sonnel Services	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%
Supplies 6200.1	Office Supplies							
0200.1	Office Small Equipment Replacement	500	500	500	_	500	_	0.00%
	Total Office Supplies	500	500	500	-	500	-	0.00%
6205.1	In-House Duplication & Printing Monthly Copier Charge (Lease, Maint, Supplies)	17 500	15,000	15 000		15 000		0.009/
	Total In-house Dupl & Printing	17,500 17,500	15,000 15,000	15,000 15,000		15,000 15,000	-	0.00%
	Total III-house bup & Filinting	17,500	13,000	13,000		13,000	_	0.0070
6210.1	Fire Corp Program							
	Recruitment / Retention	260	260	260		260	-	0.00%
	Uniforms	200	200	200		200	-	0.00%
	Routine Supplies Training	40	40	40		40	-	0.00%
	Total Fire Corp Program	500	500	500		500	-	0.00%
6230.1	Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1	Library Reference							
	Books/CDs	300	300	300		300	-	0.00%
	EMS Best Practices	270	270	270		270	-	0.00%
	FLSA Handbook	475	475	475		475	-	0.00%
	FMLA Handbook	475	475	475		475	-	0.00%
	Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
	Personnel Law Update Public Employment Law	200 295	200 295	200 295		200 295	-	0.00% 0.00%
	Routine Subscriptions	650	650	650		650	-	0.00%
	Total Library Supplies	2,764	2,764	2,764	=	2,764	-	0.00%
Total Sup	plies	23,864	21,739	21,739	-	21,764	25	0.12%
Services <i>a</i> 6400.1	and Charges Audit & Accounting	24,000	24,000	36,000		36,000	<u>-</u>	0.00%
	•	2 .,000	2 .,000	23,000		23,000		0.0070
6405.1	Other Professional Services	4 =00	4 = 0.0	4 = 2.2		4 =00		-
	Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
	County Charges Fingerprint Charges	1,500	1,500	1,500		1,500	-	0.00%
	Universal Background services	1,200 400	1,200 400	1,200 400		1,200 400	-	0.00% 0.00%
	Wage study	400	10,000	40,000		40,000	-	0.00%
	Total Other Professional Services	4,600	14,600	44,600		44,600		0.00%
		1,000	1 1,000	11,000		1 1,000		0.0070

Central Arizona Fire and Medical

Draft Budget FY 2021-22	

General Fund		CAFMA CAFMA CAFMA						Budget		
						CAFMA	Budget	Budget		
Administ	ration	Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Budget FY 22	Variance \$\$	Variance %		
6410.1	Legal Services	70,000	70,000	70,000		70,000		0.00%		
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%		
.605	Legal Services - CON Total Legal Services	77,500	77,500	77,500	-	50,000 127,500	50,000 50,000	64.52%		
6415.1	Mental Health									
0410.1	Coverage - HB2502		14,000	14,000		14,000	-	0.00%		
	Follow up EAP program		1,900	1,900 30,000		1,900 30,000	-	0.00% 0.00%		
	Total Mental Health	-	15,900	45,900		45,900	-	0.00%		
6420.1	Employee Assistance Program									
	Routine	4,700	4,700	4,700		4,700	-	0.00%		
	HR/Supervisor Referrals CISD	2,000 2,500	2,000 2,500	2,000 2,500		2,000 2,500	-	0.00% 0.00%		
	Total Employee Assistance Program	9,200	9,200	9,200		9,200	-	0.00%		
6430.1	Communications (moved to Tech Services) Total Communications		-			-	-			
6435.1	Postage									
0 100.1	Postage Meter	550	550	550		1,550	1,000	181.82%		
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%		
	Shipping (UPS, FedEx, etc.) Postage	300 3,900	300 3,900	300 3,900		300 4,400	- 500	0.00% 12.82%		
	Total Postage	5,000	5,000	5,000		6,500	1,500	30.00%		
6441.1	Fire Board Expenses									
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250 250	500 500	500 500		500 500	-	0.00%		
	Total Fire Board Expenses	250	500	500		500	-	0.00%		
6470.1	Newspaper Advertising Routine	1,100	1,100	1,100		1,100		0.00%		
	Legal notices - Budget	350	350	350		350	- -	0.00%		
	Bids @ \$35	250	250	250		250	-	0.00%		
	Annexations Public Hearings @ \$25	200 100	200 100	200 100		200 100	-	0.00% 0.00%		
	Job or Position Openings	2,000	2,000	2,000		2,000	- -	0.00%		
	Total Newspaper Advertising	4,000	4,000	4,000		4,000	-	0.00%		
6490.1	Outside Duplication & Printing	000	000	200		000		0.000/		
	Business Cards & Stationery Forms & Reports	600 750	600 750	600 750		600 750	- -	0.00% 0.00%		
	Finance	400	400	400		400	-	0.00%		
	Total Outside Dupl & Printing	1,750	1,750	1,750		1,750	-	0.00%		
6500.1	Insurance	115,000	4.45.000	4.45.000		4.45.000		0.000/		
	Umbrella Policy Total Insurance	145,000 145,000	145,000 145,000	145,000 145,000		145,000 145,000		0.00%		
6580.1			,							
0560.1	Repairs & Maintenance - Equipment Typewriter & Fax	100	100	100		100	-	0.00%		
	Routine	400	400	400		400	-	0.00%		
	Total Repair & Maintenance - Equipment	500	500	500	-	500	-	0.00%		
6590.1	Training & Travel Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%		
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%		
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%		
	AFCA / AFDA Conferences Finance - GFOA Classes (2 Attendees)	4,000 500	4,000 500	4,000 500		6,000 500	2,000	50.00% 0.00%		
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%		
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%		
	SHRM/HR Conferences (2 attendees) Routine (Wildland Billing/Legal Update Classes)	1,800 3,000	1,800 3,000	1,800 3,000	-	1,800 3,000	-	0.00% 0.00%		
	Total Training & Travel	16,300	16,300	19,300		24,300	5,000	25.91%		
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%		
6600.1	Dues	2.000	2.000	2.000		2.000		0.000/		
	AFDA-CYFD Arizona Fire Chief Assn	2,000 1,200	2,000 1,200	2,000 1,200		2,000 1,200		0.00% 0.00%		
	Yavapai County Chiefs Association	.,200	150	150		150	-	0.00%		

Central Arizona Fire and Medical Draft Budget FY 2021-22

Diant Duc	90111202122							
General F	und	CAFMA	CAFMA	CAFMA		CAFMA	Budget	Budget
Administ	ration	Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Budget FY 22	Variance \$\$	Variance %
	CV Chamber of Commerce	100	100	100		100		
	PV Chamber of Commerce	300	300	300		300	_	0.00%
	IAFC ()	800	800	800		800	_	0.00%
	IPMA-HR (1)	200	200	200		200	_	0.00%
	ICC	150	150	150		150	_	0.00%
	CLIA	-	-	-		-	_	-
	Rotary Club CV	-	-	_			-	-
	Chase VISA	195	195	195		195	-	0.00%
	Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
	PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
	GFOA (2)	840	840	840		840	-	0.00%
	Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
	Prescott Newspapers	-	-	-		-	-	-
	Total Dues	7,345	7,635	7,635		7,635	-	0.00%
6610.1	Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Ser	vices & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital O	utlav							
7701.0	Allocation to Capital Reserve account		_			39,978	39,978	_
7701.0	Allocation to Capital Neserve account		_			33,370	39,970	_
7720.1	Capital Outlay - Building							-
7730.3	Capital Outlay - Vehicles							
	Fire Chief car	35,000					-	-
	Finance Chief car	35,000					-	-
	Administrative car		40,000			-	-	-
	ital Outlay	70,000	40,000		-	39,978	39,978	-
Total Adn	ninistration Budget	1,514,869	1,601,907	1,981,545	-	2,185,681	204,136	10.30%
Continge	ncy	91,301	98,298	107,834		107,285		
Total Bud	lget with Contingency	1,606,170	1,700,205	2,089,379	•	2,292,966		

Draft Budget FY 2021-22							
General Fund Fire Prevention	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Services							
6100.2 Salaries							
Total Salaries	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees Total Special Detail	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500		0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754			(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance	45.700	40.404	22.000		40.000	(2.040)	40.000/
Fire Marshal & Inspectors Total State Compensation Insurance	<u>15,766</u> 15,766	18,104 18,104	22,909		19,969 19,969	(2,940)	-12.83% -12.83%
rotal State Compensation Insurance	15,766	16,104	22,909		19,969	(2,940)	-12.03%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	404,687	489,742	593,739	-	544,807	(48,932)	-8.24%
Supplies							
6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	<u> </u>	-	-		-	-	<u>-</u>
Total In-house Duplication & Printing		-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
			·		•		
6242.2 Supplies - Prevention	4.050	4.050	4.050		4.050		0.000/
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300 190	1,300	1,300 190		1,300	-	0.00% 0.00%
Routine Supplies Total Risk Management Supplies	1,840	190 2,840	2,840		190 2,840		0.00%
Total Nisk Management Supplies	1,040	2,040	2,040		2,040		0.0076
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials Total Library Supplies	2,960	2,960	2,960		2,960		0.00%
6245.2 Public Ed / School Ed							
6245.2 Public Ed / School Ed Carseat program	500	1,000	1,000		1,000	_	0.00%
Urban Survivial - Handouts	8,500	8,500	8,500		8,500	_	0.00%
Urban Survival - Props	500	500	500		500	_	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
Total Public Ed / School Ed	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant Grant	10,000	24,000	24,000		24,000	-	0.00%
Total Urban Interface / Brush Removal	10,000	24,000	24,000		24,000	-	0.00%
Total Supplies	28,615	43,615	44,565	-	44,815	250	0.56%
•							

General Fire Pre	I Fund evention	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Service	s and Charges							
6490.2	Outside Duplication & Printing							
	Print Media	300	300	300		300	-	0.00%
	Risk Management Forms	850	850	850		850	-	0.00%
	Business Cards	300	300	300		300 250	-	0.00%
	Routine Forms Total Outside Duplication & Printing	250 1,400	250 1,400	250 1,400		1,400	<u> </u>	0.00% 0.00%
6580.2	Prevention Equipment							
	Routine Maintenance	200	200	200		200	-	0.00%
	Repairs	300	300	300		300	-	0.00%
	Total Risk Management Equipment	500	500	500		500	-	0.00%
6590.2	Training & Travel	200	200	200		200		0.000/
	AFDA (1) National Fire Academy (2)	200 400	200 400	200 400		200 400		0.00% 0.00%
	Fire Investigator	3,800	3,800	3,800		3,800		0.00%
	Routine	3,000	3,000	3,000		3,000	_	0.00%
	Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
	Fire Code Board of Appeals	200	200	200		400	200	100.00%
	Fire ops	-	-	-		-	-	-
	State Fire School	1,000	1,000	1,000		1,000	-	0.00%
	Total Training & Travel	9,600	9,600	9,600		9,800	200	2.08%
6600.2	Dues PV EDF	70	72	72		72		0.000/
	Natl Fire Prot Assoc - Fire Marshall	72 175	175	175		175	-	0.00% 0.00%
	National Fire Sprinkler Assn	173	1/3	-		50	50	0.0070
	AZ State Fire Marshall	30	30	30		30	-	0.00%
	International Code Council - Fire Marshall	135	135	135		135	-	0.00%
	Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
	Intl Assoc of Fire Chiefs /WFCA - Fire Marshall	300	300	300		300	-	0.00%
	Az Fire & Burn Educators	105	105	105		105	-	0.00%
	Total Dues	1,492	1,492	1,492		1,542	50	3.35%
6610.2	Miscellaneous Host Meetings (AFBEA)			_		_	_	_
	PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
	Chamber Mixer	400	400	400		400	-	0.00%
	Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
	Routine	205	500	500		500	-	0.00%
	Total Miscellaneous	2,585	2,880	2,880		2,880	-	0.00%
Total Se	ervices and Charges	15,577	15,872	15,872	-	16,122	250	1.58%
7740.2	Capital Outlay - Equipment							
	New Prevention x 2	-	-	-		98,282	98,282	-
	Total Capital Outlay - Equipment	-	-	-	-	98,282	98,282	-
Total Fi	re Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Conting	gency	26,211	29,846	29,129		30,287		
Total D	udget with Contingency	475,090	579,075	683,305		734,313		

General F Operation		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
Personne	el Services		1120			1122		,,,
6100.3	Salaries / Operations Total Salaries	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3	Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	-	0.00% 0.00%
6111.3	FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3	Shift Overtime							
	.200 Routine shift coverage (ad, sick leave, fmla)	385,000	385,000	385,000		385,000	-	0.00%
	Total Shift Overtime	385,000	385,000	385,000	-	385,000	-	0.00%
6114.31	Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35	Training Captain Overtime							
	.300 Training Captains	29,200	29,200	29,200		29,200	-	0.00%
	.304 Special Duty Pay .307 EVOC Driver Training Instructor Pay	4,950 2,500	4,950 2,500	4,950 2,500		4,950 2,500	-	0.00% 0.00%
	.380 Swift Water Training Officers	2,500	2,500	2,500	· ·	2,500	-	0.00%
	Total Training Captain Overtime	39,150	39,150	39,150	-	39,150	-	0.00%
6118.35	Training Coverage Overtime	12.600	12.600	12 600		12 600		0.000/
	.326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage	12,600 26,500	12,600 26,500	12,600 26,500		12,600 26,500	-	0.00% 0.00%
	.336 Coverage - Special Operations Training	3,000	3,000	3,000		3,000	_	0.00%
	.337 Coverage - Paramedic Upgrade Training (3 Attending)	10,000	10,000	10,000		10,000	-	0.00%
	.338 Coverage - TRT / Hazmat	12,000	12,000	12,000		12,000	-	0.00%
	Total Training Coverage Overtime	64,100	64,100	64,100	-	64,100	-	0.00%
6103.3	Special Detail Programs							
0100.0	.425 CPR Program Internal/External (200 Hours)	5,000	5,000	5,000		5,000	_	0.00%
	.426 Telestaff Maintenance (80 hours)	2,000	2,000	2,000		2,000	-	0.00%
	.431 Employee Health/Immunization Program Mgr (20 Hours	1,400	1,400	1,400		1,400	-	0.00%
	.435 CISD Program Shift Peers (30 Hours)	500	500	500		500	-	0.00%
	.439 Communications / Tower Work .440 Haz Mat Program (25 Hours)	6,500 625	6,500 625	6,500 625		6,500 625	-	0.00% 0.00%
	.441 Hose Program (40 Hours)	500	500	500		500	_	0.00%
	.442 SCBA Program Scaife (5000 moved from fleet)	6,500	6,500	6,500		6,500	-	0.00%
	.447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers)	8,700	8,700	8,700		8,700	-	0.00%
	.449 Promotional Testing (Evaluators & Assistants)	8,250	8,250	8,250		8,250	-	0.00%
	.452 Misc	8,000 47,975	8,000 47,975	8,000 47,975		8,000 47,975	-	0.00%
6103.35	Special Detail / Training Instructors	41,010	17,070	17,570		47,070		0.0070
	.476 Special Ops Annual Eng Co. Training Instructor	2,600	2,600	2,600		2,600	-	0.00%
	.479 CARTA Class Instructors	5,000	5,000	5,000		5,000	-	0.00%
	.482 In-house EMS Training (Niemynski)	30,400	25,000	25,000		25,000	-	0.00%
	.483 Tower Resue / Instructor Total Special Detail / Training Instructors	1,000 39,000	1,000 33,600	1,000 33,600	-	1,000 33,600	-	0.00%
0404.0		00,000	00,000	33,333		00,000		0.0070
6104.3	Supervisor Assignment Pay Capt 2 positions/day	10,500	15,000	17,520		17,520	-	0.00%
	Eng 3 positions/day	12,000	21,610	26,280		26,280	_	0.00%
	Battalion Chiefs 1 position/day	3,500	5,000	8,760		8,760	-	0.00%
	Total Suprv Assignment Pay	26,000	41,610	52,560		52,560	-	0.00%
6105.3	Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3	PSPRS Retirement	3,687,742	3,859,809	3,594,525		4,058,275	463,750	12.90%
	Tier 3 PSPRS Retirement	12,862	33,988	95,793		105,305	9,512	9.93%
	PSPRS additional to meet minimum			380,000			(380,000)	-100.00%
0400.0	PSPRS 250K escalating fund			-		250,000	250,000	-
6132.3	401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1	50,914	- 61,203	113,608		160,714	47,106	41.46%
	401A Tier 2 - 4%	49,355	65,560	50,159		55,308	5,149	10.27%
	401A Tier 2 and Tier 3 - 3%	8,252	16,456	43,610		45,995	2,385	5.47%
6140.00	PSPRS Legacy costs	46,734	117,966	332,480		429,697	97,217	29.24%
6140.32 6150.3	Reserve Pension Workers Compensation Insurance	- 401,895	- 436,871	561,044		504,037	(57,007)	-10.16%
6150.32	Workers Compensation Insurance / Reserves	-	-	-		-	(01,001)	10.1070
6170.3	Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32	Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3	Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 6190.3	Post Employment Health Plan (1%) Health Insurance	95,428 802,464	105,217 947 700	107,966 1,071,648		115,526 1,163,880	7,560 92,232	7.00% 8.61%
6191.3	Health Insurance Health Insurance Assistance	802,464 117,821	947,700 376,000	416,000		580,960	92,232 164,960	39.65%
0101.0		111,021	0,000	110,000		000,000	10-1,000	
Total Per	sonnel Services	14,184,746	15,669,283	16,628,973	-	18,142,690	1,513,717	9.10%

General Operatio		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
Supplies	:							
6212.3	Employee Health & Wellness Supplies							
	ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
	Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3	Medical Supplies - Disposable (tape, 4x4's, ekg							
	electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
	Pandemic supplies (replacement) YRMC Drug Box Charges	7,500	7,500	32,000 7,500		33,600 7,500	1,600	5.00% 0.00%
	Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3	CPR Supplies & Books CPR Supplies	6,900	6,900	6,900		6,900	_	0.00%
	New Instructor Supplies (2)	600	600	600		600	-	0.0070
	First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
	Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3	Medical Equipment Replacement (Niemynski)							
	Routine	11,000	21,000	21,000		22,050	1,050	5.00%
	Total Medical Equipment Replacement	11,000	21,000	21,000		22,050	1,050	5.00%
6230.3	Uniforms							
0200.0	Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
	Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
	Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
	BC's Uniforms (6) Assistant Chief Uniforms	2,700 450	2,700 450	2,700 450		3,000 750	300 300	11.11% 66.67%
	Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
	Boot Oil Supplies	200	200	200		200	-	0.00%
	Repair/Damaged Uniforms	500	500	500		500	-	0.00%
	.540 Honor Guard / Pipes & Drums Uniforms Total Uniforms	4,000 69,650	4,000 74,600	4,000 83,850		4,000 106,450	22,600	0.00% 26.95%
	rotal Olimonno	00,000	7-1,000	00,000		100, 100	22,000	20.0070
6231.3	Protective Clothing (122 full-time)							
	Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
	Helmets (10 year rotation) Turnout boots (10 year rotation)	5,700 4,560	5,700 4,560	6,100 4,880		6,100 4,880	-	0.00% 0.00%
	.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
	Other (Gloves, wildland, helmet name shields)	10,000	10,000	10,000		10,000	-	0.00%
	Safety Glasses	630	630	630		630	-	0.00%
	PPE Washing Supplies/Service Repairs	600 7,500	600 7,500	600 7,500		600 7,500	-	0.00% 0.00%
	Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3	Operations Supplies / Routine	500	500	500		500		0.000/
	Accreditation Supplies (Accreditation Manager) Routine Supplies	500 1,200	500 1,200	500 1,200		500 1,200	-	0.00% 0.00%
	Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
	Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
0045.0	Dublic Education / EMC (Nicesurely)	2 500	0.500	2.500		2.500		0.000/
6245.3	Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3	Firefighting Equipment (Feddema)							
	Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
	Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
	Foam (Class B) Nozzle Replacement	1,650 1,800	1,650 1,800	1,650 1,800		2,500 2,000	850 200	51.52% 11.11%
	Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
	Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
	Total Firefighting Equipment	41,300	41,300	47,050		55,600	8,550	18.17%
6290.3	Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
0200.0	Utility 61 in service	13,000	13,000	10,000		- 30,000	(10,000)	-100.00%
	New Engine in service			-		30,000	30,000	-
6004.0	Hor Mot Favingert	0.000	0.000	0.000		0.000		0.000/
6291.3	Haz-Mat Equipment Total Haz-Mat Equipment	9,000	9,000 9,000	9,000 9,000		9,000 9,000	-	0.00%
	, otal Haz Mat Equipment	3,000	9,000	3,000		3,000	•	0.0076
6293.3	Technical Rescue Equipment							
	Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
	Technical Rescue new equipment Technical Rescue routine replacement	7,000 4,000	7,000 4,000	7,000 4,000		7,000 4,000	-	0.00% 0.00%
	Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	<u>-</u>	0.00%
		,000	,000	,000		,000		2.0070

General Fund Operations		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6294.3	Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3	Wildland Equipment (Abel)							
	Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000		- 5,000	-	0.00%
	Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3	Exercise Equipment - Ops Weight Equipment	10,000	10,000	10,000		10,000		0.00%
	Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplie	es	408,697	436,547	529,383		576,116	46,733	8.83%
Services and	Charges							
6405.3	Other Professional Services			10,000		10,000		0.000/
	Accreditation Annual Fee + other costs Backboard Retrieval Service (Niemynski)	2,200	2,200	10,000 2,200		10,000 2,200	-	0.00% 0.00%
	Oxygen Refilling Svcs./hydrotesting (Niemynski)	3,000	3,000	3,000		3,000	-	0.00%
	Accreditation Peer Review Site Visit Fingerprint fees \$24 each	240	240	240		240	-	0.00%
	TIP	28,711	28,711	28,711		28,711	-	0.00%
	Opticom Repairs Alarm Monitoring	3,000	3,000	3,000		3,000 800	-	0.00%
	Total Other Professional Services	800 37,951	800 37,951	800 47,951		47,951	-	0.00%
6415.3	Fandage Haalth	·						
0415.3	Employee Health Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
	Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
	Audiogram (93@ \$34) Lab Work	3,060	3,060	3,060		3,162	102	3.33%
	CBC (137*8)	944	944	944		1,096	152	16.10%
	CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
	Lipid Profile (137*16) Urinalysis (137*3)	1,888 354	1,888 354	1,888 354		2,192 411	304 57	16.10% 16.10%
	LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
	HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
	CEA (78*23) LDH Enzyme (78*7)	1,518 462	1,518 462	1,518 462		1,794 546	276 84	18.18% 18.18%
	PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
	Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
	Heavy Metals Screening (40 * \$23) 12 Lead EKG (37 x \$16)	805 464	805 464	805 464		920 592	115 128	14.29% 27.59%
	Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
	DRE (62*18)	954	954	954		1,116	162	16.98%
	Chest X-rays (28* \$59) Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		1,652 2,400	_	0.00%
	4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
	HazMat Tech Exposures (4*\$725) Max HR Testing for Tier 4 (8*\$200)	2,900 1,600	2,900 1,600	2,900 1,600		2,900 1,600	-	0.00% 0.00%
	Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
	HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
	TB Skin Tests (16@\$60)	960	960 75	960 75		960 75	-	0.00%
	Supplies for TB/Flu Shots Health & OSHA Questionaire Physician Review (130*10	600	75 600	75 600		75 600	-	0.00% 0.00%
	Random drug test		5,000	5,000		5,000	-	0.00%
	Other Employee Health Issues Total Employee Health	59,844	64,844	64,844		2,560 73,787	2,560 8,943	13.79%
0405.0		·	r	·		,	·	
6425.3	Dispatch Services Routine	489,000	600,208	648,899		860,966	212,067	32.68%
	Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31	Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3	Outside Duplication & Printing Business Cards	250	050	250		250		0.000/
	Suppression Forms	350 400	350 400	350 400		350 400	-	0.00% 0.00%
	Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
	Shift Calendars	750 300	750 200	750 200		750 200	-	0.00%
	Routine Forms Total Outside Duplication & Printing	300 2,550	300 2,550	300 2,550		300 2,550	-	0.00%
6512.3	Sanitation						_	_
0012.0	Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
	Total Sanitation Charges	1,000	1,000	1,000		- 1,000	-	0.00%
6551.3	Hydrants							
	Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3	Outside Repair & Maintenace - Equipment							

Draft Budget I								
General Fund Operations		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
	EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
	Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
	Total Outside Repair & Maintenance - Equipment	20,105	20,105	20,105		20,105	-	0.00%
6590.3	Training & Travel / Conferences							
	Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
	Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
	NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
	BC Training & Travel (\$1000/BC*6) EMS Captain Training & Travel	6,000 1,430	6,000 1,430	6,000 1,430		6,000 1,430	-	0.00% 0.00%
	National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
	Haz-Mat Technician training (2)			,		-	_	-
	Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
	Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
	Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
	Suppression Training & Travel CPR (2 new instructors Training & Materials)	11,700 600	5,700 600	5,700 600		5,700 600	-	0.00% 0.00%
	CISM Conference (2)	3,900	3,900	3,900		3,900	_	0.00%
	EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540	Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541	•		2,500	2,500		2,500	-	0.00%
	Drake - Training	1,000 53,605	1,000	1,000		1,000	1.000	0.00%
	Total Training & Travel / Conferences	55,605	50,105	50,105		51,105	1,000	2.00%
6595.3	Awards							
	Employee Plaques	400	400	400		400	-	0.00%
	Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
	Employee Award	4,700	4,700	4,700		4,700	-	0.00%
	Civilian Plaques Safety Awards	75 500	75 500	75 500		75 500	-	0.00% 0.00%
	Total Awards	6,375	6,375	6,375		6,375		0.00%
		, , , , , , , , , , , , , , , , , , ,				-,		
6600.3	Dues Assistant Chief	300	300	300		300	_	0.00%
	NAEMS	50	50	50		50	-	0.00%
	AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
	AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
	IAFC - EMS	120	120	120		120	-	0.00%
	IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
	CISM Safety Officer Certification	100 380	100 380	100 380		100 380	-	0.00%
	PV Chamber	50	50	50		50	_	0.00%
	Total Dues	4,400	4,400	4,400		4,400	-	0.00%
6610.3	Miscellaneous							
.490		2,250	2,250	2,250		2,250	_	0.00%
.491		2,250	2,250	2,250		2,250	-	0.00%
.492		550	550	550		550	-	0.00%
.494	ů –	2,000	2,000	2,000		2,000	-	0.00%
.496		1,200	1,200	1,200		1,200	-	0.00%
.498	B Firefighter Recruitment Supplies Total Miscellaneous	200 8,450	200 8,450	200 8,450		200 8,450		0.00%
								-
Total Services	s and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay								
7730.3	Capital Outlay - Vehicles							
7700.0	Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
	TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
	OPS UTV	-	-	-		30,500	30,500	-
	Wildland Truck		55,000	-		55,000	55,000	-
	Patrol Total Cap Outlay - Vehicles	711,488	137,918 857,918	1,650,000		144,814 1,184,314	144,814 (465,686)	-28.22%
	Total Cap Outlay - Verlicles	711,400	637,916	1,050,000		1,104,314	(405,080)	-20.22 /0
7740.3	Capital Outlay - Equipment and Facilities	40,420	C4 444	40.000		40.000		0.000/
	Heart Monitor - Capital Repl. Schedule TNT Vehicle Extrication Tool Set	40,430 25,628	61,144 65,000	42,893 27,188	_	42,893 27,188	-	0.00% 0.00%
	TIC	15,000	20,000	20,000	-	20,000	_	0.00%
	Total Capital Outlay - Equipment and Facilites	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay		2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget		17,566,269	17,967,880	19,776,116		21,092,890	1,316,774	6.66%
·						· ·	1,010,774	0.0076
Contingency		764,986	846,241	901,802		990,925		
Total Budget	with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Training Center

General Fun Training Cer		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel S								
6100.35	Salaries Total Salaries	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35 6132.35	PSPRS Retirement 401A (Employees participating in DROP)	83,088	86,488	84,170 -		101,221	17,051 -	20.26% -
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35 6180.35	Unemployment Insurance 401A-ASRS (previously FICA)	642 2,167	642 2,179	642 2,225		642 175	(2,050)	0.00% -92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Persor	nnel Services	327,730	364,642	366,904	-	406,779	39,875	10.87%
Supplies								
6201.35	Computer Supplies & Software Computer Lab Supplies	1,500	1,500	1,500		1,500		0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	Total Computer Supplies &Software	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10) Total Uniforms	600 2,100	600 2,100	600 2,100	-	600 2,100	-	0.00% 0.00%
0040.05		2,100	2,100	2,100		2,100		0.0070
6240.35	Library Reference Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
6206.25	Total Library Reference	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies Routine Training Supplies	32,000	32,000	32,000		32,000	_	0.00%
	Total Training Center Equipment / Supplies	32,000	32,000	32,000		32,000	-	0.00%
Total Supplies		57,750	57,750	57,750		57,750	-	0.00%
Services and	d Charges							
6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training Monthly Run Review (12) Supplies	480	480	480		480	_	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1		880	880		880	-	0.00%
	Total EMS Training	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000		0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies Safety Officer Training	· -	4,000	4,000		4,000	-	0.00%
	Fire Simulator Train the Trainer Ladder Class	1,500	1,500	1,500		1,500	-	0.00%
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	Total CARTA Classes	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	_	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat Wildland	2,500 9,000	2,500 9,000	2,500 9,000		2,500 9,000	-	0.00% 0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	Total Training & Travel	33,900	31,900	31,900		31,900	-	0.00%

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Training Center

General Fur Training Ce		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035	Books & Subscriptions / Ops							
	EVT Subscription	75	75	75		75	-	0.00%
	FCC Subscription	300	300	300		300	-	0.00%
	ICS 300/400 Class Material	500	500	500		500	-	0.00%
	Wildland Firefighter Subscription	30	30	30		30	-	0.00%
	Firehouse Subscription	30	30	30		30	-	0.00%
	Fire Engineering Subscription	30	30	30		30	-	0.00%
	Books & Subscriptions / Training Center							
	Fire Engineering	40	40	40		40	-	0.00%
	EMS Responder	45	45	45		45	-	0.00%
	Total Books & Subscriptions	1,050	1,050	1,050		1,050	-	0.00%
6593.35	ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35	College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35	Dues							
0000.00	Dues - AFTA	150	150	150		150		0.00%
	Dues - IAWF	60	60	60		60		0.00%
	Dues - FESHE	25	25	25		25	_	0.00%
	Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	_	0.00%
	Dues - NFPA	150	150	150		150	_	0.00%
	Total Dues	1,635	1,635	1,635		1,635	-	0.00%
Total Servic	es and Charges	84,825	90,825	97,325		97,325	-	0.00%
Capital Outl	lav							
7730.35	Electric Fork Lift	\ \-	-	-		-	-	-
	John Deere Gator - ATV	-		26,081		_	(26,081)	-100.00%
	Training Chief			50,000		-	(50,000)	-100.00%
	Total Cap Outlay - Training Center Phase 3		-	76,081	-	-	(76,081)	-100.00%
Total Capita	al Outlay	<u>.</u>	-	76,081		-	(76,081)	-100.00%
Total Trainii	ng Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingenc	У	23,515	25,661	26,099		28,093		

General Fu		CAFMA	CAFMA	CAFMA	Actual	CAFMA	Budget	Budget
Technical	Ser vices	Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Budget FY 22	Variance \$\$	Variance %
Personnel	Sarvigas							
6100.41	Salaries Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
			,	,		,		
6110.41	Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 6150.41	ASRS Retirement State Compensation Insurance	38,698 15,594	49,597 19,986	53,527 26,036		56,050 22,677	2,523 (3,359)	4.71% -12.90%
6170.41	Unemployment Insurance	856	856	1,070		1,070	(3,339)	0.00%
6180.41	401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41	Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41	Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
Total Perso	onnel Services	439,447	563,807	600,881	-	626,433	25,552	4.25%
Supplies								
6200.41	Office Supplies	500	500	500		500		0.00%
6201.41	Computer Supplies & Software							
	Access Control Lock System (Hardware) -maintenand		5,000	5,000		5,000	_	0.00%
	Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
	ADSI Software Maintenance	1,500	1,500	200		-	-	- 0.0007
	Allison transmission software Alpine Software (RedNMX)	8,000	8,000	900 3,000		900 3,000	-	0.00% 0.00%
	Antivirus License	250	2,500	4,000		4,000	_	0.00%
	Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	_	0.00%
	ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
	Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
	Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
	3CX Renewal	4.500	3,500	3,500		3,500	-	0.00%
	Cisco Routers CradlePoint	1,500	6,500	8,000 2,000		8,000 2,000	-	0.00% 0.00%
	Cummings Software			1,700		1,700	-	0.00%
	Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
	CYMA Payroll Tax Forms CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
	CYMA support	3,000	3,000	3,000		3,000	-	0.00%
	Document Locater annual service	4,000	4,000	4,000		4,000	-	0.00%
	EMS online learning	-	5,000	5,000		5,000	-	0.00%
	EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
	EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
	EPCR - Tablet Replacement and other Firehouse Maintenance & Upgrades	12,000 9,000	12,000 5,500	12,000 5,500		12,000 5,500	-	0.00% 0.00%
	FireView Annual Software Maintenance	3,500	3,300	5,500		3,300	_	0.00 /6
	FortiGate Firewall (formerly SonicWall Base & Content) Ogde		1,400	1,400		1,400	_	0.00%
	HandTevy Software (Implementation and Annual)		,	5,845		5,845	-	0.00%
	ImageTrend			32,500		37,000	4,500	13.85%
	ImageTrend Continuum			10,000		<u>-</u>	(10,000)	-100.00%
	International scan tool software MDT/Mobile Computing Software - maintenance (initial pu		1,300	1,300		1,300	-	0.00%
	MID I / MODILE Computing Software - maintenance (initial put Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
	Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
	MTP Threat Denial (replaces ESET,Antivirus,AntiSpa		-	-		-	_	-
	Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
	Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
	Nutanix Support	-	-	-		7,500	7,500	-
	Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
	Pusleway Remote Monitorng and Management Screen Connect	- -	1,000 1,000	1,000 1,000		1,000 1,000	-	0.00% 0.00%
	PDQ Deploy	_	1,000	2,000		2,000		0.00%
	Pro-Series Fixed Assets	300	300	350		350	-	0.00%
	QQEST - Facility Maintenance Software Updates	-	-	=		-	_	-
	Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
	Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
	RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
	Software Upgrades (General)	4,500 8 800	4,500	4,500		4,500	-	0.00%
	Telestaff Maintenance/ Licensing Training Center - IT	8,800 6,000	10,000	10,000 11,000		10,000 11,000	-	0.00% 0.00%
	Training Center - 11 Tri-tech annual	14,000	6,000 14,000	14,000		14,000	-	0.00%
	Website Supplies / Charges	2,000	2,000	1,750		1,750	_	0.00%
	Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
	Zoom	750	750	1,000		1,000	_	0.00%

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Technical Services

Written Test Bank Software Update Board Paq
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Total Computer Supplies & Software

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
		. =				
2,000	2,000	2,500		2,500	-	0.00%
500	500	500		500	-	0.00%
1,000	1,000	4,100		4,100	-	0.00%
1,560	1,560	1,560		1,560	-	0.00%
189,610	195,760	252,455		254,455	2,000	0.79%



Draft Budget General Fund Technical Se	d	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41	District Mapping Program							
0211.41	Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
	ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
	Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	Total District Mapping Program	6,200	6,200	8,700		8,700	-	0.00%
6230.41	Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41	Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41	Site / Equipment Maintenance Supplies (formerly 6270)							
	Communication Tower Sites Routine	11,000	12,000	12,000		12,000	_	0.00%
	Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
	Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
	Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
	Total Building Maintenance Supplies - Communications	24,000	25,000	25,000		25,000	-	0.00%
6280.41	Radio / Pager Maintenance							
	Routine	10,500	10,500	10,500		10,500	-	0.00%
	Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
	Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
	Pagers (15) Replace / Repair	3,500	2.05				-	
	Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
	Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
	Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561	YCSO		-			-	-	-
	Total Radio / Pager Maintenance	90,000	90,000	99,500		99,500	-	0.00%
6281.41	Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41	Batteries	150	150	150		150	-	0.00%
6292.41	Communications / Technician Tools & Equipment							
	Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
	Total Communications/Radio Technician Equipment	6,750	6,750	6,750		6,750	-	0.00%
Total Supplie	es	330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and	I Charges							
6405.41	Other Professional Services							
	FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
	IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
	Special Projects	44,000	44,000	44,000		44,000	-	0.00%
	EPCR Support (6201)	0	-	-		-	-	-
	Total Other Professional Services	126,500	81,500	81,500	-	81,500	=	0.00%
6430.41	Communications (previously in Admin)							
	Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
	Phone Line	900	900	900		900		
	Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
	Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
	Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
	Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
	Phone Repair/Rplce/Upgrade/Equip Total Communications	2,500 86,105	3,000 91,700	3,000 91,700		3,000 91,700	-	0.00%
6510.41	Electric							
6510.41	Electric Communications Towers	_	_	<u>.</u>		_		_
	Technical Service Building	_	_	_		_	_	_
	Total Electric	-	-	-	-	=	-	-
6530.41	LPG							
	Communications Building	-	-	-		-	-	-
	Tower - Frances	-	-	-		-	-	-
	Tower - Spruce Mountain	-	-	-		-	-	-
	Total LPG	-	-	·	-	-	-	-
6590.41	Training & Travel							
	All Tech Services personnel	6,500	6,500	6,500		6,500	-	
	Total Training & Travel	6,500	6,500	6,500	=	6,500	-	0.00%

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Technical Services

General Fu Technical	und	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6630.41	Contract Services / Communications & IT							
	Conectivity (CYFD)	0.500	0.500			2.500	-	- 0.000/
	Glassford State Land Lease / Right-of-way Mt. Francis Improvement District	3,500 500	3,500 500	3,500 500		3,500 500	-	0.00% 0.00%
	Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	_	0.00%
	Total Contract Services / Communications & IT	8,400	8,400	8,400	-	8,400	-	0.00%
Total Servi	ices and Charges	227,505	188,100	188,100		188,100	-	0.00%
Capital Ou	ıtlay							
7730.3	Capital Outlay - Vehicles							
	New Tech Services Vehicle	-	-	-		49,141	49,141	_
	Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
	Radio Equipment for New Brush Trucks	-	-			5,500	5,500	-
	Radio Equipment for New Non-Ops Staff Vehicles	-	-			7,500	7,500	-
	Radio Equipment for New Ops Staff Vehicles	-	-			12,000	12,000	-
7750.41	Capital Outlay - Communication/IT						_	-
	Telestaff upgrade	25,000					-	-
	Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
	Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
	Microsoft OS and Office upgrade		65,000				-	-
	RMS Battailion 6 Radio Replacement	-	-			-	-	_
	Battallon o Raulo Replacement							
Total Capit	tal Outlay	195,000	295,000	260,000	-	319,141	59,141	22.75%
Total Tech	nical Services Budget	1,191,962	1,384,067	1,455,036		1,542,229	87,193	5.99%
Contingen	су	49,848	54,453	59,752		61,154	1,402	2.35%
_	get with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%
וטומו שמט	get with contingency	1,241,010	1,430,320	1,514,766		1,003,383	00,393	5.05%

General Fund	2021-22	CAFMA	CAFMA	CAFMA		CAFMA	Budget	Budget
Facilities Mainte	enance	Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Budget FY 22	Variance \$\$	Variance %
Personnel Servi	ces							
6100.43	Salaries							
	Total Salaries	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax Health Insurance	1,503	1,925	1,779		1,951	172	9.67%
6190.43		7,716	14,310	17,568		19,080	1,512	8.61%
Total Personnel	Services	53,657	136,803	172,343	-	187,407	15,064	8.74%
Supplies 6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	_	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-				-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenacne Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056 6270.4.3.057	Building Maintenance Supplies - Station 56 Building Maintenance Supplies - Station 57	2,000 3,500	2,000 5,000	2,000 5,000		2,000 5,000	-	0.00% 0.00%
6270.4.3.058	Building Maintenance Supplies - Station 57 Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 59 Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	_	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
	Total Building Maintenance - Routine	105,300	115,100	115,100		115,100	_	0.00%
6270.4.3.100	Large Projects	100,000	110,100	110,100		110,100		0.0070
027 0. 1.0. 100	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		_	(30,000)	-100.00%
	Large Project - changes annualy	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
	Total Building Maintenance	114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
	Total Furniture & Fixture Replacement	29,200	29,200	29,200		29,200	-	0.00%
6296.43 6300.43	Rentals Small Tools (Snow Blower and Plow)	- 530	- 11,500	- 11,500	-	- 11,500	-	- 0.00%
Total Supplies	Girai 1005 (Grow blower and Flow)	250,510	269,280	269,830	_	332,330	62,500	23.16%
Services and Ch	narnes	230,510	203,200	203,030	-	332,330	02,300	23.10%
6405.43	Other Professional Services		_	_		_	_	_
0.00.10	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	_	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	_	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

General Fund Facilities Mainte		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building Total Other Professional Services	3,600 13,350	3,600 39,450	4,600 44,450		4,600 44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	_	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	_	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	_	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	_	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	_	0.00%
0540.45	Total Utilities	255,623	255,623	255,623		255,623		0.00%
6580.43	Outside Repair & Maintenance - Equipment Fire Exting Svc PT Equipment Repair Total Outside Repair & Maintenance - Equipment	1,200 1,500 2,700	1,200 1,500 2,700	1,200 1,500 2,700		1,200 1,500 2,700	-	0.00% 0.00% 0.00%
6590.43	Training & Travel	_,. ••	_,,	1,500		1,500	0	0.00%
Total Services a	and Charges	276,423	302,773	309,273	_	309,273	-	0.00%
Capital Outlay 7730.48	Capital Outlay - Vehicles Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building Station 53 Kitchen Station 53 East Side Remodel Station 72 kitchen, windows, generator Garage Door replacement long term replacement plan Parking Lot long term Plan Station 53/59 fence and gates HVAC/Water Heater long term replacement plan Station 63 Remodel Station 59 Apparatus Building	28,000	45,000 40,000 150,000 32,000	50,000 100,000 32,000 84,500 150,000 20,000	·	50,000 - 32,000 84,500 - - - 300,000 330,000	(100,000) (150,000) (20,000) 300,000 330,000	0.00% -100.00% 0.00% 0.00% -100.00% -
Total Capital Ou	utlay	28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities I	Maintenance Budget	608,590	975,856	1,235,656	-	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

Personnel Services	Draft Budg General Fu Fleet Maint		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Total Saleries									
	6100.48		273,768	357,336	380,092		413,251	33,159	8.72%
	6104.49	Suparvisory Assignment	400	400	400		400		0.00%
Standard PSPRS Retirement 55,715 53,544 50,646 59,549 6,903								-	0.00%
Monta Mont	6129.48	ASRS Retirement	21,719	31,364	36,678		39,866	3,188	8.69%
6150.48 Workers Compensation Insurance 17,843 19,896 22,984 21,588 (2,366) 6170.78 Immployment Insurance 1,284 1,235 16,504 17,921 19,533 1,617 1,618 4,618 4,616 5,634 1,7921 19,533 1,617 4,618 1,618 1,618 4,610 5,641 6,605 5,685 1,633 1,617 4,600 1,618 4,610 5,655 4,611 5,005 3,999 Total Personnel Services 461,079 555,182 585,758 634,678 46,920 Supplies 5 461,079 555,182 585,758 634,678 46,920 Supplies 8 16,500 16,500 18,500 18,500 18,500 - 6220,48 Fuel / Diesel & Gas 2,250 2,250 2,750 2,750 2,750 - 6220,48 Uniforms 2,250 2,250 2,750 2,750 2,750 - 6250,48 Vehicle Maintenance <t< td=""><td>6130.48</td><td></td><td></td><td></td><td>50,646</td><td></td><td>59,549</td><td>8,903</td><td>17.58%</td></t<>	6130.48				50,646		59,549	8,903	17.58%
6170.48 Unemployment Insurance	6150.49				22 094		21 500	(2.206)	-9.99%
8180.48 401A-ASRS (prewously FICA) 12,305 16,504 17,921 19,338 1,617 8181.48 Hedicare Tax 5,441 6,067 5,851 6,331 480 8190.48 Health Insurance 46,296 46,575 46,116 50,085 3,989 Total Personnel Services 461,079 555,182 585,758 634,678 45,920 Supplies 6220.48 Fuel / Diesel & Gas 235,000 235,000 285,000 - 285,000 - 625,000 - 6221,48 Oil, Lubrication, and Vehicle Fluid Supplies 16,500 16,500 18,500 18,500 - 6221,48 Uniforms 2,250 2,250 2,750 2,750 2,750 - 6220,48 Maintenance Eupplies 9,000 10,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 150,000 - 6250,48 Vehicle Maintenance 120,000 130,000 150,000 150,000 - 70,000 - 70,000 - 70,000 - 70,000 - 70,000 - 70,000 - 70,000<		· · · · · · · · · · · · · · · · · · ·						(2,390)	0.00%
61814.8 billov.4 billovations 6180.48 billovations 46,296 billovate 46,767 billovate 6,851 billovate 63,31 billovate 48,920 Total Personnel Services 461,079 billovate 555,182 billovate 585,758 billovate 634,678 billovate 48,920 Supplies 6220.48 Fuel / Diesel & Gas 235,000 billovate 235,000 billovate 285,000 billovate 285,000 billovate 18,500 billovate 18,500 billovate - 6221.48 Oil, Lubrication, and Vehicle Fluid Supplies 16,500 billovate 16,500 billovate 18,500 billovate - - 6224.28 Maintenance Supplies 9,000 billovate 10,000 billovate 12,000 billovate 12,000 billovate 12,000 billovate 12,000 billovate 12,000 billovate 150,000 billovate -<								1,617	9.02%
Total Personnel Services 461,079 555,182 585,758 634,678 48,920									8.20%
Supplies	6190.48	Health Insurance	46,296	46,575	46,116		50,085	3,969	8.61%
Fuel Diesel & Gas 235,000 235,000 285,000	Total Perso	onnel Services	461,079	555,182	585,758		634,678	48,920	8.35%
16221.48 Oil, Lubrication, and Vehicle Fluid Supplies 16,500 16,500 18,500 18,500 -	Supplies								
6230.48 Uniforms	6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000		285,000	-	0.00%
National Color	6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500		18,500	-	0.00%
Vehicle Maintenance	6230.48	Uniforms	2,250	2,250	2,750		2,750	-	0.00%
Routine	3242.48	Maintenance Supplies	9,000	10,000	12,000		12,000	-	0.00%
Fork Lift Maintenance Total Vehicle Maintenance Total Screen Total Scr	6250.48								-
Total Vehicle Maintenance 120,000			120,000	130,000	150,000	-	150,000	-	0.00%
Firefighting Equipment Maintenance Routine Saw parts & repairs (chain saws and circular saws) 4,600 4,600 6,000 10,000 4,000 4,000 6,000 10,000 4,000 4,000 7,			120,000	130,000	150,000		150,000	-	0.00%
Routine	3251.48	Vehicle Mainteance / Special Projects	6,500	6,500	6,500		6,500	-	0.00%
Saw parts & repairs (chain saws and circular saws) 4,600	3260.48								
Ground & Aerial Ladder Maintenance/Testing 6,050 7,000 7,000 - (7,000) TIC Maintenance 2,000 2,000 2,000 2,000 - (2,000								-	0.00%
TIC Maintenance Extrication Equipment Maintenace 1,500 1,500 1,500 1,500 1,500 - Total Firefighting Equipment Maintenance 18,150 21,100 24,500 21,500 3,000 - Total Firefighting Equipment Maintenance 18,150 21,100 24,500 21,500 (3,000) SCBA Supplies & Maintenance (Domenic) Testing Unit Calibration 3,000 3,000 3,000 3,000 10,500 - SCBA Repair Parts 15,400 20,000 10,500 10,500 - SCBA Compressors 5,100 5,100 8,000 10,000 2,000 Hydro Testing (130 Bottles)							10,000		66.67%
Extrication Equipment Maintenance							2.000		0.00%
SCBA Supplies & Maintenance (Domenic) Testing Unit Calibration 3,000 3,000 3,000 3,000 3,000 -								-	0.00%
Testing Unit Calibration 3,000 3,000 3,000 3,000 3,000 - SCBA Repair Parts 15,400 20,000 10,500 10,500 - SCBA Compressors 5,100 5,100 8,000 10,000 2,000 Hydro Testing (130 Bottles)		Total Firefighting Equipment Maintenance	18,150	21,100	24,500		21,500	(3,000)	-12.24%
SCBA Repair Parts 15,400 20,000 10,500 10,500 - SCBA Compressors 5,100 5,100 8,000 10,000 2,000 Hydro Testing (130 Bottles) -	6263.48								
SCBA Compressors 5,100 5,100 8,000 10,000 2,000 Hydro Testing (130 Bottles) - <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>0.00%</td>		•						-	0.00%
Hydro Testing (130 Bottles)		·						2,000	0.00%
Mask Fit Testing Supplies - <td></td> <td></td> <td>5,100</td> <td>5,100</td> <td>6,000</td> <td></td> <td>10,000</td> <td>2,000</td> <td>25.00%</td>			5,100	5,100	6,000		10,000	2,000	25.00%
Replacement Masks - 11,000 11,			<u>-</u>	_	_		-	-	_
Total SCBA Supplies & Maintenance 23,500 28,100 21,500 34,500 13,000 5265.48 Tire Replacement 40,000 40,000 50,000 50,000 - 5266.48 Tire Repair/Chains 1,500 3,000 4,000 6,500 2,500 5281.48 Supplies for Outside Agency Work 24,000 24,000 24,000 24,000 - 5300.48 Small Tools Tool match 5,000 6,500 6,500 6,500 - Tool match 2,500 2,500 2,500 -			-	-	-		11,000	11,000	-
Tire Replacement 40,000 40,000 50,000 50,000 - 266.48 Tire Repair/Chains 1,500 3,000 4,000 6,500 2,500 281.48 Supplies for Outside Agency Work 24,000 24,000 24,000 - 300.48 Small Tools 5,000 6,500 6,500 6,500 - Tool match 2,500 2,500 2,500 -			-	-	-		-	-	-
5266.48 Tire Repair/Chains 1,500 3,000 4,000 6,500 2,500 5281.48 Supplies for Outside Agency Work 24,000 24,000 24,000 24,000 - 5300.48 Small Tools Tool match 5,000 6,500 6,500 - - 700 match 2,500 2,500 2,500 - - -		Total SCBA Supplies & Maintenance	23,500	28,100	21,500		34,500	13,000	60.47%
5281.48 Supplies for Outside Agency Work 24,000 24,000 24,000 24,000 - 6300.48 Small Tools 5,000 6,500 6,500 6,500 - Tool match 2,500 2,500 2,500 -	3265.48	Tire Replacement	40,000	40,000	50,000		50,000	-	0.00%
5300.48 Small Tools 5,000 6,500 6,500 - Tool match 2,500 2,500 -	6266.48	Tire Repair/Chains	1,500	3,000	4,000		6,500	2,500	62.50%
Tool match 2,500 2,500 -	3281.48	Supplies for Outside Agency Work	24,000	24,000	24,000		24,000	-	0.00%
	6300.48		5,000					:	0.00% 0.00%
10tal Cappillo 020,100 020,100 020,100 12(000	Total Supp		501,400	525,450	607,750	_	620,250	12,500	2.06%

Central Arizona Fire and Medical

General Fu Fleet Main		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Services a	and Charges							
6580.48	Outside Repair / Vehicle Maintenance Equipment							
	Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500		19,000	7,500	65.22%
	Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
	Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48	Training & Travel							
	All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
	Spartan Conference (1 Attending)	-	-	-		-	-	-
	EVT testing in state	-	-	-		-	-	-
	Carquest (CTI class) / NAPA Training (Whole shop)	<u> </u>	<u>-</u>				<u>-</u>	
	Total Training & Travel	-	-	4,000		4,000	-	0.00%
Total Serv	ices and Charges	13,000	15,000	19,000	_	26,500	7,500	39.47%
Capital Ou	itlav							
7730.48	Capital Outlay - Vehicles Fleet Supervisor vehicle	_		- ^				_
	Mechanic Vehicle		46,320	47,710		_/	(47,710)	-100.00%
7740.48	Capital Outlay - Equipment							
	New SCBA Compressor		90,000				-	-
Total Capi	tal Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet	Maintenance Budget	975,479	1,231,952	1,260,218	_	1,281,428	21,210	1.68%

Draft Budget	: FY 2021-22							
General Fund Warehouse		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Se								
6100.49	Salaries Total Salaries	72,714	102,372	149,070		149,896	826	0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000		5,000	-	0.00%
6110.49	Overtime	15,000	15,000	15,000		15,000	-	0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049		20,150	101	0.50%
6150.49	State Compensation Insurance	4,998	6,635	9,752		8,152	(1,600)	-16.41%
6170.49	Unemployment Insurance	428	321	535		535	-	0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172		10,224	52	0.51%
6181.49	Medicare Tax	1,524	2,023	2,379		2,391	12	0.50%
6190.49	Health Insurance	15,432	12,150	21,960		23,850	1,890	8.61%
Total Person	nel Services	140,516	168,617	233,917		235,198	1,281	0.55%
Supplies								
6200.49	Office Supplies (all divisions)	12,500	12,500	12,500		12,500	-	0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250		17,250	-	0.00%
6230.49	Uniforms	450	450	1,250		1,250	-	0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000		6,000	-	0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000		200,000	-	0.00%
6271.49	Furniture & Fixtures							
	Warehouse furniture and small station needs (TVs) Total Furniture & Fixtures	1,500 1,500	1,500 1,500	2,500 2,500	-	6,000 6,000	3,500 3,500	140.00% 140.00%
6272.49	Janitorial Supplies (all stations) Total Janitorial	27,500 27,500	27,500 27,500	27,500 27,500		27,500 27,500	-	0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500		11,000	5,500	100.00%
6288.49	Batteries (all divisions except Tech Services)	2,400	2,400	2,400		2,400	-	0.00%
	Sawzall Batteries	770	770	770		770	-	0.00%
6300.49	Small Tools	900	900	900		900	-	0.00%
6310.49	Safety Equipment & Supplies	750	750	750		750	-	0.00%
Total Supplie	es	275,520	275,520	277,320	-	286,320	9,000	3.25%
Services and	l Charges							
6405.49	Other Professional Services	-	-	-		-	-	-
6435.49	Shipping	1,750	1,750	1,750		1,750	-	0.00%
6590.49	Training & Travel	750	750	1,500		1,500	-	0.00%
6600.49	Dues (government purchasing)	50	50	200		200	-	
Total Service	es and Charges	2,550	2,550	3,450	-	3,450	-	0.00%
Capital Outla	av.							
Oup.iiii Ouiiii	Warehouse Vehicle Forklift	_	-	47,710 27,562		74,000	26,290 (27,562)	55.10% -100.00%
Total Capital	Outlay	_	-	75,272		74,000	(1,272)	-1.69%
Total Wareho	ouse Budget	418,586	446,687	589,959		598,968	9,009	1.53%
Contingency		21,799	23,443	25,734		26,248	514	2.00%
Total Budget	with Contingency	440,385	470,130	615,693		625,216	9,523	1.55%



Draft 5/19/2021 - 1.0 Cent Tax Increase Fiscal Year 2021-22 Table of Contents

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Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Personnel Services				
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638	2,228,523	41,885	1.92%
Operations	16,995,877	18,549,469	1,553,592	9.14%
Total Personnel Services	20,737,236	22,439,846	1,702,610	8.21%
Supplies				
Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%
Services & Charges	405.005	400.005	57.000	44.070/
Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%
Maintenance & Operation Subtotal	24,867,412	26,990,290	2,122,878	8.54%
Capital & Contingency Budget Capital Outlay				
Administration		79,956	79,956	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
Total Capital Outlay	2,683,354	2,642,274	(41,080)	-1.53%
Contingency				
Administration	107,834	107,285	(549)	-0.51%
Support Services	212,812	223,211	10,399	4.89%
Operations	927,901	1,019,018	91,117	9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%
Capital & Contingency Budget	3,931,901	3,991,788	59,887	1.52%
Total District Budget	28,799,313	30,982,078	2,182,765	7.58%
Department Totals	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379	2,332,944	243,565	11.66%
Support Services	5,407,857	5,975,372	567,515	10.49%
Operations	21,302,077	22,673,762	1,371,685	6.44%
Total District Budget	28,799,313	30,982,078	2,182,765	7.58%

Central Arizona Fire and Medical Authority Revenue Budget FY 2021-22

		CAFMA	CAFMA	CAFMA		CAFMA		
		FY 19	FY 20	FY 21		FY 22	Variance	Variance (%)
	Total Budget	25,503,592	26,351,812	28,991,256		30,982,078	1,990,822	6.87%
	Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
	Revenue:							
	Vehicle Maintenance:							
4300	Outside Agency Work Total Vehicle Maintenance	(24,750) (24,750)	(40,000) (40,000)	(40,000) (40,000)		(40,000) (40,000)	-	0.00%
	Total Vellicie Maintellance	(24,750)	(40,000)	(40,000)		(40,000)		-
4400	Prevention: Construction Permits		(51,250)	(51.250)		(51.250)		0.009/
4415	Sprinkler Permits		(51,250)	(51,250) -		(51,250)	-	0.00%
4420	Fire Alarm Permits		-	-			-	-
4425 4430	Operational Permits Special Events		(1,700) (2,680)	(1,700) (2,680)		(1,700) (2,680)		0.00% 0.00%
4435	Other Operational Events		-	-		-		-
5125.31	PAWUIC / Def. Space Inspection Fees	(10,000) (1,000)	(24,000)	(24,000)		(24,000)		0.00%
	Prevention Permits	(200)	-	-		-	-	-
	Special Events Fees	(17,500)	-	-		-	-	-
	Care Home Inspection Fees Plan Review Fees	(500) (4,500)	-	-			-	-
5600	Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
	Total Prevention	(34,300)	(81,730)	(81,730)	•	(81,730)	-	0.00%
	Communications:							
5140.41 5141.41	Tech Services Contracting Supplies for Outside Agency Work	(125,000) (10,000)	(178,000) (10,000)	(179,345) (10,000)		(184,725) (10,000)	5,380	3.00% 0.00%
3141.41	Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
	Cranta							
	Grants: Grant - possible PPE	(21,600)	(24,000)			_	_	-
5430	Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
	Total Grants	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
	Warehouse:							
5700	Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
	Training Center:							
5900 5905	CARTA Classes CPR / EMS Classes	(15,000)	(15,000) (26,000)	(15,000) (26,000)		(15,000)	-	0.00%
3903	CFR / LIVIS Classes	(26,000)	(20,000)	(20,000)		(26,000)	-	0.00%
4004	Other:	(40.4.000)	(450,000)	(400,000)		(400,000)		0.000/
4001 1200	Fire Protection Contracts Capital Reserve Account	(124,000) (2,784,434)	(150,000) (1,242,382)	(180,000) (2,086,754)		(180,000) (2,084,500)	(2,254)	0.00% -0.11%
4800	Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	(2,20 .)	0.00%
4900 5100	Interest Income Miscellaneous Revenue	(21,000)	(30,000) (10,900)	(50,000) (10,900)		(50,000)	-	0.00% 0.00%
5400	Donations	(10,900) (500)	(500)	(10,900)		(10,900) (500)	-	0.00%
5855	Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	- (1)	0.00%
	Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%
	Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%
	Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,688,557	2,062,635	8.38%
	Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
		636,630,604 757,449,747	686,814,672 815,755,323	740,758,842 879,139,608	CYFD	799,558,835 948,290,666	58,799,993 69,151,058	7.94% 7.8658%
	For the Boundary of Bridge		3.0,.00,020	3. 3, .30,000		5.5,250,000	30,701,000	7.000070
3100	Funding Requirement by District CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
	CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,466,421		
	Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
		\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6320	\$0.0100	0.38%

Central Arizona Fire and Medical

Central A	rizona Fire and Medical							
	get FY 2021-22							
General F		CAFMA	CAFMA	CAFMA		CAFMA	Budget	Budget
Administr	ration	Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Budget FY 22	Variance \$\$	Variance %
Personne	I Services						• • • • • • • • • • • • • • • • • • • •	
6100.1	Salaries							
	Total Salaries	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1	CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
0440.4	Out of the co	0.000	0.000	0.000		0.000		0.000/
6110.1 6130.1	Overtime PSPRS Retirement	9,000 61,189	9,000 60,319	9,000 128,035		9,000 136,422	8,387	0.00% 6.55%
6129.1	ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1	401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1	401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
	401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
	PSPRS Legacy costs	54,214	53,271	69,261		69,261	-	0.00%
6150.1	Workers Compensation Insurance	7.000	7.040	2.442		0.440		0.000/
	Chief Admin at FF State Comp rate	7,329 12,881	7,342 13,019	8,442 14,260		8,442 12,527	(1,733)	0.00% -12.15%
	Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
	Total State Compensation Insurance	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1	Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1	Unemployment Insurance	3,211	3,211	3,211		3,211	` -	0.00%
6180.1	401A-ASRS (previously FICA)	48,989	54,023	55,762		52,122	(3,640)	-6.53%
6181.1	Medicare Tax	15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1	Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
Total Pers	sonnel Services _	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%
Supplies								
6200.1	Office Supplies					=		
	Office Small Equipment Replacement Total Office Supplies	500 500	500 500	500 500	-	500 500	-	0.00%
	· ·							
6205.1	In-House Duplication & Printing Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	_	0.00%
	Total In-house Dupl & Printing	17,500	15,000	15,000		15,000	-	0.00%
6210.1	Fire Corp Program							
0210.1	Recruitment / Retention	260	260	260		260	-	0.00%
	Uniforms	200	200	200		200	-	0.00%
	Routine Supplies	40	40	40		40	-	0.00%
	Training Total Fire Corp Program	500	500	500		500		0.00%
6230.1	Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1	Library Reference	4						
	Books/CDs EMS Best Practices	300 270	300 270	300 270		300 270	-	0.00% 0.00%
	FLSA Handbook	475	475	475		475	-	0.00%
	FMLA Handbook	475	475	475		475	-	0.00%
	Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
	Personnel Law Update	200	200	200		200	-	0.00%
	Public Employment Law Routine Subscriptions	295 650	295 650	295 650		295 650	-	0.00% 0.00%
	Total Library Supplies	2,764	2,764	2,764	-	2,764	<u> </u>	0.00%
Total Sup		23,864	21,739	21,739	_	21,764	25	0.12%
•	·	20,004	21,100	21,100		21,704		0.1270
6400.1	and Charges Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1	Other Professional Services							-
	Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
	County Charges Fingerprint Charges	1,500 1,200	1,500	1,500		1,500	-	0.00%
	Universal Background services	400	1,200 400	1,200 400		1,200 400	-	0.00% 0.00%
	Wage study		10,000	40,000		40,000		0.00%
	Total Other Professional Services	4,600	14,600	44,600		44,600	-	0.00%

Central Arizona Fire and Medical

General Fund		045	04555	0451		045		
General F Administ		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
0440.4	Land Camina							
6410.1 .600	Legal Services Legal Services - Non - Routine	70,000 7,500	70,000 7,500	70,000 7,500		70,000 7,500	-	0.00% 0.00%
.605	Legal Services - CON	· -	· -	<u> </u>	-	50,000	50,000	-
	Total Legal Services	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health		44.000	44.000		44,000		0.000/
	Coverage - HB2502 Follow up		14,000 1,900	14,000 1,900		14,000 1,900	-	0.00% 0.00%
	EAP program			30,000		30,000	-	0.00%
	Total Mental Health	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals CISD	2,000 2,500	2,000 2,500	2,000 2,500		2,000 2,500	-	0.00% 0.00%
	Total Employee Assistance Program	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services) Total Communications	-	-			-	-	-
6425.1	Poetago							
6435.1	Postage Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.) Postage	300 3,900	300 3,900	300 3,900		300 4,400	500	0.00% 12.82%
	Total Postage	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
• • • • • • • • • • • • • • • • • • • •	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	Total Fire Board Expenses	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine Legal notices - Budget	1,100 350	1,100 350	1,100 350		1,100 350	-	0.00% 0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25 Job or Position Openings	100 2,000	100 2,000	100 2,000		100 2,000	-	0.00% 0.00%
	Total Newspaper Advertising	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
0430.1	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750 400	-	0.00%
	Finance Total Outside Dupl & Printing	400 1,750	400 1,750	400 1,750		1,750	-	0.00%
0500.4								
6500.1	Insurance Umbrella Policy	145,000	145,000	145,000		145,000	_	0.00%
	Total Insurance	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine Total Repair & Maintenance - Equipment	400 500	400 500	400 500		400 500	-	0.00%
	тогат керат & матееналсе - Едиртет	300	300	300	-	300	-	0.0076
6590.1	Training & Travel	1 000	1.000	1.000		2.000	4.000	100.00%
	Fire Chief Classes/Conferences Administrative Chief Classes/Conferences	1,000 1,000	1,000 1,000	1,000 1,000		2,000 2,000	1,000 1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences Finance - GFOA Classes (2 Attendees)	4,000 500	4,000 500	4,000 500		6,000 500	2,000	50.00% 0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees) Routine (Wildland Billing/Legal Update Classes)	1,800 3,000	1,800 3,000	1,800 3,000	-	1,800 3,000	-	0.00% 0.00%
	Total Training & Travel	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues	0.000	0.000	0.000		0.000		0.000
	AFDA-CYFD Arizona Fire Chief Assn	2,000 1,200	2,000 1,200	2,000 1,200		2,000 1,200	-	0.00% 0.00%
	Yavapai County Chiefs Association	-,	150	150		150	-	0.00%

Central Arizona Fire and Medical Draft Budget FY 2021-22

Diant Buc	19Ct 1 2021 22							
General F	- Fund	CAFMA	CAFMA	CAFMA		CAFMA	Budget	Budget
Administ	ration	Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Budget FY 22	Variance \$\$	Variance %
	CV Chamber of Commerce	100	100	100		100		
	PV Chamber of Commerce	300	300	300		300	-	0.00%
	IAFC ()	800	800	800		800	-	0.00%
	IPMA-HR (1)	200	200	200		200	-	0.00%
	ICC	150	150	150		150	-	0.00%
	CLIA	-	-	-		-	-	-
	Rotary Club CV	-	-	-		-	-	-
	Chase VISA	195	195	195		195	-	0.00%
	Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
	PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
	GFOA (2)	840	840	840		840	-	0.00%
	Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
	Prescott Newspapers		-		$\overline{}$		-	-
	Total Dues	7,345	7,635	7,635		7,635	-	0.00%
6610.1	Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Ser	vices & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital O	utlay							
7701.0	Allocation to Capital Reserve account		-			79,956	79,956	-
7720.1	Capital Outlay - Building							-
7730.3	Capital Outlay - Vehicles							
	Fire Chief car	35,000					-	-
	Finance Chief car	35,000					-	-
	Administrative car		40,000			-	-	-
Total Can	oital Outlay	70,000	40,000			79,956	79,956	
	ninistration Budget	1,514,869	1,601,907	1,981,545	-	2,225,659	244,114	12.32%
Continge	ncy	91,301	98,298	107,834		107,285		_
Total Bud	Iget with Contingency	1,606,170	1,700,205	2,089,379	-	2,332,944		

Draft Budget FY 2021-22							
General Fund Fire Prevention	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Services							
6100.2 Salaries							
Total Salaries	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty) .404 Fire Investigator Trainees	6,500	6,500	4,500		4,500	-	0.00%
Total Special Detail	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance							
Fire Marshal & Inspectors	15,766	18,104	22,909		19,969	(2,940)	-12.83%
Total State Compensation Insurance	15,766	18,104	22,909		19,969	(2,940)	-12.83%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284		0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	404,687	489,742	593,739	-	544,807	(48,932)	-8.24%
Supplies							
6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)		-	-		-	-	<u>-</u>
Total In-house Duplication & Printing			-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
Total Risk Management Supplies	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books Routine Reference Materials	1,500 110	1,500 110	1,500 110		1,500 110	-	0.00% 0.00%
Total Library Supplies	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survivial - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures) Smoke Detectors	315 350	315 350	315 350		315 350	-	0.00% 0.00%
Public Education	1,650	1,150	1,150		1,150	_	0.00%
Total Public Ed / School Ed	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant Grant	10,000	24,000	24,000		24,000	-	0.00%
Total Urban Interface / Brush Removal	10,000	24,000	24,000		24,000	-	0.00%
Total Supplies	28,615	43,615	44,565	-	44,815	250	0.56%

General Fire Prev		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Services	and Charges							
6490.2	Outside Duplication & Printing							
	Print Media	300	300	300		300	-	0.00%
	Risk Management Forms	850	850	850		850	-	0.00%
	Business Cards Routine Forms	300 250	300 250	300 250		300 250	-	0.00% 0.00%
	Total Outside Duplication & Printing	1,400	1,400	1,400		1,400	-	0.00%
6580.2	Prevention Equipment							
	Routine Maintenance	200	200	200		200	-	0.00%
	Repairs	300	300	300		300	-	0.00%
	Total Risk Management Equipment	500	500	500		500	-	0.00%
6590.2	Training & Travel AFDA (1)	200	200	200		200	_	0.00%
	National Fire Academy (2)	400	400	400		400		0.00%
	Fire Investigator	3,800	3,800	3,800		3,800		0.00%
	Routine	3,000	3,000	3,000		3,000	-	0.00%
	Fire Marshal Education	1,000	1,000	1,000		1,000		0.00%
	Fire Code Board of Appeals Fire ops	200	200	200		400	200	100.00%
	State Fire School	1,000	1,000	1,000		1,000	-	0.00%
	Total Training & Travel	9,600	9,600	9,600		9,800	200	2.08%
6600.2	Dues							
	PV EDF	72	72	72		72	-	0.00%
	Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
	National Fire Sprinkler Assn AZ State Fire Marshall	30	30	30		50 30	50	0.00%
	International Code Council - Fire Marshall	135	135	135		135	-	0.00%
	Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
	Intl Assoc of Fire Chiefs /WFCA - Fire Marshall	300	300	300		300	-	0.00%
	Az Fire & Burn Educators	105	105	105		105	50	0.00%
	Total Dues	1,492	1,492	1,492		1,542	50	3.35%
6610.2	Miscellaneous Host Meetings (AFBEA)			_		_		
	PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
	Chamber Mixer	400	400	400		400	-	0.00%
	Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
	Routine Total Miscellaneous	205 2,585	500 2,880	500 2,880		500 2,880	-	0.00%
Total Se	rvices and Charges	15,577	15,872	15,872		16,122	250	1.58%
		- 10,000	,	,				
7740.2	Capital Outlay - Equipment New Prevention x 2		-	- -		98,282	98,282	-
	Total Capital Outlay - Equipment	-	-	-	-	98,282	98,282	
Total Fir	e Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Continge	ency	26,211	29,846	29,129		30,287		
Total Bu	dget with Contingency	475,090	579,075	683,305		734,313		

Draft Buc	iget F	Y 2021-22							
General I Operation	und		CAFMA Budget FY 19	CAFMA Budget	CAFMA Budget FY21	Actual	CAFMA Budget FY22	Budget Variance	Budget Variance
Personne	el Serv	vices	FIIS	FY 20	FIZI	<u> </u>	FIZZ	\$\$	%
6100.3		Salaries / Operations							
		Total Salaries	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3	050	Recall Overtime (calls, mtgs, EOP testing, mandatory physics and CT OWAT Business are selected as the control of the control o	45,000	45,000	45,000		45,000	-	0.00%
	.250	·	9,000	9,000	9,000		9,000	-	0.00%
6111.3		FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3		Shift Overtime	005 000	005.000	005.000		005.000		0.000/
	.200	Routine shift coverage (ad, sick leave, fmla) Total Shift Overtime	385,000 385,000	385,000 385,000	385,000 385,000		385,000 385,000	-	0.00%
6114.31		Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000		20,000	-	0.00%
6115.35		Training Captain Overtime							
	.300	Training Captains	29,200	29,200	29,200		29,200	-	0.00%
	.304		4,950	4,950	4,950		4,950	-	0.00%
	.307	EVOC Driver Training Instructor Pay Swift Water Training Officers	2,500	2,500	2,500		2,500 2,500	-	0.00%
	.300	Total Training Captain Overtime	2,500 39,150	2,500 39,150	2,500 39,150	-	39,150		0.00%
		•	33,130	33,130	33,130		33,130		0.0070
6118.35	.326	Training Coverage Overtime Engine Company Training Coverage (8 hrs*2.5 Days*6:	12,600	12,600	12,600		12,600		0.00%
	.330		26,500	26,500	26,500		26,500	-	0.00%
	.336		3,000	3,000	3,000		3,000	-	0.00%
	.337		10,000	10,000	10,000		10,000	-	0.00%
	.338		12,000	12,000	12,000		12,000	-	0.00%
		Total Training Coverage Overtime	64,100	64,100	64,100		64,100	-	0.00%
6103.3	.425	Special Detail Programs CPR Program Internal/External (200 Hours)	5,000	5,000	5,000		5,000		0.00%
	.426	· · · · · · · · · · · · · · · · · · ·	2,000	2,000	2,000		2,000	-	0.00%
	.431	Employee Health/Immunization Program Mgr (20 Hours	1,400	1,400	1,400		1,400	-	0.00%
	.435	CISD Program Shift Peers (30 Hours)	500	500	500		500	-	0.00%
	.439	Communications / Tower Work	6,500	6,500	6,500	×	6,500	-	0.00%
	.440	Haz Mat Program (25 Hours)	625	625	625		625	-	0.00%
	.441 .442	Hose Program (40 Hours) SCBA Program Scaife (5000 moved from fleet)	500 6,500	500 6,500	500 6,500		500 6,500	-	0.00% 0.00%
	.447	Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers)	8,700	8,700	8,700		8,700	_	0.00%
	.449	Promotional Testing (Evaluators & Assistants)	8,250	8,250	8,250		8,250	-	0.00%
	.452		8,000	8,000	8,000		8,000	-	0.00%
		Total Special Detail Programs	47,975	47,975	47,975		47,975	-	0.00 %
6103.35	.476	Special Detail / Training Instructors Special Ops Annual Eng Co. Training Instructor	2,600	2,600	2,600		2,600		0.00%
	.479		5,000	5,000	5,000		5,000	-	0.00%
	.482		30,400	25,000	25,000		25,000	-	0.00%
	.483		1,000	1,000	1,000		1,000	-	0.00%
		Total Special Detail / Training Instructors	39,000	33,600	33,600	-	33,600	-	0.00%
6104.3		Supervisor Assignment Pay							
		Capt 2 positions/day	10,500	15,000	17,520		17,520	-	0.00%
		Eng 3 positions/day Battalion Chiefs 1 position/day	12,000 3,500	21,610 5,000	26,280 8,760		26,280 8,760	-	0.00% 0.00%
		Total Suprv Assignment Pay	26,000	41,610	52,560		52,560	-	0.00%
6105.3		Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3		PSPRS Retirement	3,687,742	3,859,809	3,594,525		4,058,275	463,750	12.90%
0130.3		Tier 3 PSPRS Retirement	12,862	33,988	95,793		105,305	9,512	9.93%
		PSPRS additional to meet minimum	·	,	380,000		· -	(380,000)	-100.00%
		PSPRS 250K escalating fund			-		250,000	250,000	-
6132.3		401A (Employees participating in DROP) Old Tier 1	-	-	-		400.744	47.400	44.400/
		401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4%	50,914 49,355	61,203 65,560	113,608 50,159		160,714 55,308	47,106 5,149	41.46% 10.27%
		401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3%	49,355 8,252	16,456	43,610		45,995	2,385	5.47%
		PSPRS Legacy costs	46,734	117,966	332,480		429,697	97,217	29.24%
6140.32		Reserve Pension	-	-	-		· -	-	-
6150.3 6150.32		Workers Compensation Insurance Workers Compensation Insurance / Reserves	401,895	436,871	561,044		504,037	(57,007)	-10.16%
6170.3		Unemployment Insurance	22,262	23,333	25,901		25,901		0.00%
6170.32		Unemployment Insurance/Reserves	,	,000	,			-	-
6181.3		Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3		Post Employment Health Plan (1%)	95,428	105,217	107,966		115,526	7,560	7.00%
6190.3 6191.3		Health Insurance Health Insurance Assistance	802,464 117,821	947,700 376,000	1,071,648 416,000		1,163,880 580,960	92,232 164,960	8.61% 39.65%
		el Services							
iotai Per	SUIIIE		14,184,746	15,669,283	16,628,973	•	18,142,690	1,513,717	9.10%

General Operatio		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
Supplies	s ·						.,	
6212.3	Employee Health & Wellness Supplies							
	ECG Stickers, Alcohol Preps, Electrode Gel Total Employee Health & Wellness Supplies	157 157	157 157	157 157		157 157	-	0.00%
	Total Employee Health & Wellness Supplies	137	157	157		137		0.0076
6215.3	Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
	Pandemic supplies (replacement)	04,700	04,700	32,000		33,600	1,600	5.00%
	YRMC Drug Box Charges Total Medical Supplies	7,500 92,200	7,500 92,200	7,500 134,166		7,500 140,499	6,333	0.00% 4.72%
	Total Medical Supplies	92,200	92,200	134,100		140,499	0,333	4.7270
6216.3	CPR Supplies & Books CPR Supplies	6,900	6.000	6,900		6,900		0.00%
	New Instructor Supplies (2)	600	6,900 600	600		600		0.00%
	First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
	Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3	Medical Equipment Replacement (Niemynski)			4				
	Routine Total Medical Equipment Replacement	11,000 11,000	21,000 21,000	21,000 21,000		22,050 22,050	1,050 1,050	5.00% 5.00%
		11,000	21,000	21,000		22,030	1,000	3.0070
6230.3	Uniforms Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
	Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
	Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
	BC's Uniforms (6) Assistant Chief Uniforms	2,700 450	2,700 450	2,700 450		3,000 750	300 300	11.11% 66.67%
	Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
	Boot Oil Supplies	200	200	200		200	-	0.00%
	Repair/Damaged Uniforms .540 Honor Guard / Pipes & Drums Uniforms	500 4,000	500 4,000	500 4,000		500 4,000	-	0.00% 0.00%
	Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3	Protective Clothing (122 full-time)							
0231.3	Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
	Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
	Turnout boots (10 year rotation) .100 Station boots (4 year rotation)	4,560 14,250	4,560 14,250	4,880 18,300		4,880 18,300	-	0.00% 0.00%
	Other (Gloves, wildland, helmet name shields)	10,000	10,000	10,000		10,000	-	0.00%
	Safety Glasses	630	630	630		630	-	0.00%
	PPE Washing Supplies/Service Repairs	600 7,500	7,500	600 7,500		600 7,500	-	0.00% 0.00%
	Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
0040.0	On anations Counties / Paulies							
6240.3	Operations Supplies / Routine Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
	Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
	Honor Guard Equipment Total Operations Supplies/Routine	1,350 3,050	3,850 5,550	3,850 5,550		3,850 5,550	<u> </u>	0.00%
	Total Operations Supplies/Notifile	3,030	5,550	3,330		3,330		0.0076
6245.3	Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3	Firefighting Equipment (Feddema)							
	Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
	Foam (Class A) Foam (Class B)	19,250 1,650	19,250 1,650	25,000 1,650		25,000 2,500	850	0.00% 51.52%
	Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
	Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
	Routine Hose Replacement Total Firefighting Equipment	9,500 41,300	9,500 41,300	9,500 47,050		9,500 55,600	8,550	0.00% 18.17%
6290.3	Firefighting Equipment New Purchases Utility 61 in service	15,000	15,000	30,000		50,000	20,000	66.67%
	New Engine in service			10,000		30,000	(10,000) 30,000	-100.00% -
6204.2	Hoz Mot Equipment	0.000	0.000	0.000		0.000		0.000/
6291.3	Haz-Mat Equipment Total Haz-Mat Equipment	9,000	9,000 9,000	9,000		9,000 9,000	-	0.00%
	, ,	.,,	-,	-,		2,222		
6293.3	Technical Rescue Equipment Drake - Equip/Tools	3,000	3,000	3,000		3,000		0.00%
	Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
	Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
	Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%

General Fund Operations	7 2021-22	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6294.3	Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3	Wildland Equipment (Abel)							
	Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000		- 5,000	-	0.00%
	Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3	Exercise Equipment - Ops Weight Equipment	10,000	10,000	10,000		10,000	_	0.00%
	Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplies		408,697	436,547	529,383		576,116	46,733	8.83%
Services and 0	Charges							
6405.3	Other Professional Services Accreditation Annual Fee + other costs			10,000		10,000	_	0.00%
	Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%
	Oxygen Refilling Svcs./hydrotesting (Niemynski) Accreditation Peer Review Site Visit	3,000	3,000	3,000		3,000	-	0.00%
	Fingerprint fees \$24 each	240	240	240		240	-	0.00%
	TIP Opticom Repairs	28,711 3,000	28,711 3,000	28,711 3,000		28,711 3,000		0.00% 0.00%
	Alarm Monitoring	800	800	800		800		0.00%
	Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3	Employee Health Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
	Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
	Audiogram (93@ \$34) Lab Work	3,060	3,060	3,060		3,162	102	3.33%
	CBC (137*8) CMP (137*13)	944	944	944		1,096	152	16.10%
	Lipid Profile (137*16)	1,534 1,888	1,534 1,888	1,534 1,888		1,781 2,192	247 304	16.10% 16.10%
	Urinalysis (137*3)	354	354	354		411	57 228	16.10% 16.10%
	LDH Direct (137*12) HS - CRP Lab (78 x \$16)	1,416 1,056	1,416 1,056	1,416 1,056		1,644 1,248	192	18.18%
	CEA (78*23) LDH Enzyme (78*7)	1,518 462	1,518 462	1,518 462		1,794 546	276 84	18.18% 18.18%
	PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
	Occult Blood Testing (68* \$16) Heavy Metals Screening (40 * \$23)	1,024 805	1,024 805	1,024 805		1,088 920	64 115	6.25% 14.29%
	12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
	Stress Tests (41 * \$300) DRE (62*18)	10,578 954	10,578 954	10,578 954		12,300 1,116	1,722 162	16.28% 16.98%
	Chest X-rays (28* \$59)					1,652		
	Physical Exams Tier 4 Employees (4 * \$600) 4 ft entry-level physicals @ \$725 + \$325 for psych	2,400 4,200	2,400 4,200	2,400 4,200		2,400 4,200	-	0.00% 0.00%
	HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
	Max HR Testing for Tier 4 (8*\$200) Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,600 1,800	1,600 1,800	1,600 1,800		1,600 1,800	-	0.00% 0.00%
	HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
	TB Skin Tests (16@\$60) Supplies for TB/Flu Shots	960 75	960 75	960 75		960 75	-	0.00% 0.00%
	Health & OSHA Questionaire Physician Review (130*10 Random drug test	600	600 5.000	600 5.000		600 5.000	-	0.00% 0.00%
	Other Employee Health Issues	-	5,000	5,000		5,000 <mark>2,560</mark>	2,560	<u>-</u>
	Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3	Dispatch Services Routine	489,000	600,208	648,899		860,966	212,067	32.68%
	Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31	Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3	Outside Duplication & Printing Business Cards	350	350	350		350	_	0.00%
	Suppression Forms	400	400	400		400	-	0.00%
	Survey Cards (+EMS Survey) Shift Calendars	750 750	750 750	750 750		750 750	-	0.00% 0.00%
	Routine Forms	300	300	300		300	-	0.00%
	Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3	Sanitation Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
	Total Sanitation Charges	1,000	1,000	1,000		- 1,000	-	0.00%
6551.3	Hydrants							
	Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3	Outside Repair & Maintenace - Equipment							

Draft Budget I	FY 2021-22							
General Fund Operations		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
	EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
	Other EMS Equip Repair Total Outside Repair & Maintenance - Equipment	1,000 20,105	1,000 20,105	1,000 20,105		1,000 20,105	-	0.00%
6590.3	Training & Travel / Conferences							
0000.0	Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
	Accreditation Training	4,350	4,350	4,350		4,350	· -	0.00%
	NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
	BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
	EMS Captain Training & Travel National Fire Academy (9 Attendees)	1,430 1,755	1,430 1,755	1,430 1,755		1,430 1,755	-	0.00% 0.00%
	Haz-Mat Technician training (2)	1,755	-	-		-	_	0.0070
	Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
	Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
	Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
	Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
	CPR (2 new instructors Training & Materials) CISM Conference (2)	600 3,900	600 3,900	600 3,900		600 3,900	-	0.00% 0.00%
	EMS training instructors	6,230	6,230	6,230		6,230	_	0.00%
.540		1,500	1,500	1,500	·	1,500	-	0.00%
.541	Pipes & Drums	-	2,500	2,500		2,500		0.00%
	Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
	Total Training & Travel / Conferences	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3	Awards							
	Employee Plaques	400	400	400		400	-	0.00%
	Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
	Employee Award Civilian Plaques	4,700 75	4,700 75	4,700 75		4,700 75	-	0.00% 0.00%
	Safety Awards	500	500	500		500	_	0.00%
	Total Awards	6,375	6,375	6,375		6,375	-	0.00%
6600.3	Dues							
	Assistant Chief	300	300	300		300	-	0.00%
	NAEMS	50	50	50		50	-	0.00%
	AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
	AzAA - Arizona Ambulance Assn IAFC - EMS	200 120	200 120	200 120		200 120	-	0.00% 0.00%
	IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
	CISM	100	100	100		100	-	0.00%
	Safety Officer Certification	380	380	380		380	-	
	PV Chamber Total Dues	50 4,400	4,400	50 4,400		50 4,400	-	0.00%
	Total Dues	4,400	4,400	4,400		4,400	_	0.0076
6610.3 .490	Miscellaneous Routine + fire ops 101	2,250	2,250	2,250		2,250	_	0.00%
.491		2,250	2,250	2,250		2,250	-	0.00%
.492		550	550	550		550	-	0.00%
.494	Promotioinal Testing	2,000	2,000	2,000		2,000	-	0.00%
.496	Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498		200	200	200		200	-	0.00%
	Total Miscellaneous	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services	s and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay								
7730.3	Capital Outlay - Vehicles							
7700.0	Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
	TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
	OPS UTV	-	-	-		30,500	30,500	-
	Wildland Truck		55,000	-		55,000	55,000	-
	Patrol Total Cap Outlay - Vehicles	711 100	137,918	1 650 000		144,814	144,814	20 220/
	Total Cap Outlay - Venicles	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3	Capital Outlay - Equipment and Facilities Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	_	0.00%
	TNT Vehicle Extrication Tool Set	40,430 25,628	65,000	42,893 27,188	_	42,893 27,188	-	0.00%
	TIC	15,000	20,000	20,000	-	20,000	-	0.00%
	Total Capital Outlay - Equipment and Facilites	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital (Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operation	ons Budget	17,566,269	17,967,880	19,776,116	_	21,092,890	1,316,774	6.66%
·	Suuget					<u> </u>	1,510,774	0.0078
Contingency		764,986	846,241	901,802		990,925		
Total Budget	with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Training Center

General Fur Training Ce		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel S	Services							
6100.35	Salaries Total Salaries	199,511	222,320	221,291		243,433	22,142	10.01%
	rotal Galaries					ŕ	22,172	
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35 6132.35	PSPRS Retirement 401A (Employees participating in DROP)	83,088	86,488	84,170		101,221	17,051	20.26%
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35 6180.35	Unemployment Insurance 401A-ASRS (previously FICA)	642 2,167	642 2,179	642 2,225		642 175	(2,050)	0.00% -92.13%
6181.35	Medicare Tax	2,167	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Perso	nnel Services	327,730	364,642	366,904		406,779	39,875	10.87%
Supplies								
6201.35	Computer Supplies & Software							
	Computer Lab Supplies TargetSafety Software	1,500 15,700	1,500 15,700	1,500 15,700	-	1,500 15,700	-	0.00% 0.00%
	Total Computer Supplies &Software	17,200	17,200	17,200	-	17,200	-	0.00%
0000 05	I la ifacea	4.500	4.500	4.500		4.500		0.000/
6230.35	Uniforms Training Officers (10)	1,500 600	1,500 600	1,500 600	-	1,500 600	-	0.00% 0.00%
	Total Uniforms	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards Probationary Packet Materials	1,200 2,500	1,200 2,500	1,200 2,500		1,200 2,500	-	0.00% 0.00%
	Total Library Reference	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies Total Training Center Equipment / Supplies	32,000 32,000	32,000 32,000	32,000 32,000		32,000 32,000	-	0.00%
Total Suppl		57,750	57,750	57,750		57,750	_	0.00%
		0.,.00	0.3.00					
Services an	d Charges							
6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training Monthly Run Review (12) Supplies	480	480	480		480	_	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1_ Total EMS Training	3,110	3,110	3,110		3,110	-	0.00%
	Total Elvis Training	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes	4.000	4.000	4.000		4.000		0.000/
	Leadership Training w/Outside Instructors Certification Fees for State Cert's	4,000 1,200	4,000 2,200	4,000 2,200		4,000 2,200	-	0.00% 0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training Fire Simulator Train the Trainer Ladder Class	1,500	1,500	1,500		1,500	-	0.00%
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course Total CARTA Classes	1,000 7,700	1,000 15,700	1,000 15,700		1,000 15,700	<u> </u>	0.00%
		7,700	10,700	10,700		10,700		0.0070
6590.35	Training & Travel CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000		0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000		0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat Wildland	2,500 9,000	2,500 9,000	2,500 9,000		2,500 9,000	-	0.00% 0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500 31,900	3,500 31,900		3,500 31,900	-	0.00%
	Total Training & Travel	33,900	31,900	31,900		31,900	-	0.00%

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Training Center

General Fundament	d	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035								
	EVT Subscription	75	75	75		75	-	0.00%
	FCC Subscription	300	300	300		300	-	0.00%
	ICS 300/400 Class Material	500	500	500		500	-	0.00%
	Wildland Firefighter Subscription	30	30	30		30	-	0.00%
	Firehouse Subscription	30	30	30		30	-	0.00%
	Fire Engineering Subscription	30	30	30		30	-	0.00%
	Books & Subscriptions / Training Center							
	Fire Engineering	40	40	40		40	-	0.00%
	EMS Responder	45	45	45		45	-	0.00%
	Total Books & Subscriptions	1,050	1,050	1,050		1,050	-	0.00%
6593.35	ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35	College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35	Dues							
	Dues - AFTA	150	150	150		150	-	0.00%
	Dues - IAWF	60	60	60		60	-	0.00%
	Dues - FESHE	25	25	25		25	-	0.00%
	Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
	Dues - NFPA	150	150	150		150	-	0.00%
	Total Dues	1,635	1,635	1,635		1,635	-	0.00%
Total Service	es and Charges	84,825	90,825	97,325		97,325	<u>-</u>	0.00%
Capital Outla	ау							
7730.35	Electric Fork Lift	\ <u>}</u>	-	-		-	-	-
	John Deere Gator - ATV	-		26,081		-	(26,081)	-100.00%
	Training Chief			50,000		-	(50,000)	-100.00%
	Total Cap Outlay - Training Center Phase 3		-	76,081	-	-	(76,081)	-100.00%
Total Capital	Outlay			76,081		-	(76,081)	-100.00%
Total Trainin	g Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingency		23,515	25,661	26,099		28,093		
Contingency		23,315	25,001	20,099		20,093		

Draft Budg	Draft Budget FY 2021-22										
General Fu Technical S		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %			
Personnel	Services										
6100.41	Salaries Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%			
6110 11	Or continue	20,000	20,000	25 000		25.000		0.000/			
6110.41	Overtime ASPS Patiroment	20,000	20,000	25,000		25,000	2 522	0.00%			
6129.41 6150.41	ASRS Retirement State Compensation Insurance	38,698 15,594	49,597 19,986	53,527 26,036		56,050 22,677	2,523 (3,359)	4.71% -12.90%			
6170.41	Unemployment Insurance	856	856	1,070		1,070	(5,559)	0.00%			
6180.41	401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%			
6181.41	Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%			
6190.41	Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%			
Total Perso	onnel Services	439,447	563,807	600,881		626,433	25,552	4.25%			
Supplies											
6200.41	Office Supplies	500	500	500		500		0.00%			
6201.41						303		0.0070			
0201.41	Computer Supplies & Software Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000		0.00%			
	Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500		0.00%			
	ADSI Software Maintenance	1,500	1,500	1,000		-		5.0076			
	Allison transmission software	.,000	.,000	900		900	_	0.00%			
	Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%			
	Antivirus License	250	2,500	4,000		4,000	-	0.00%			
	Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%			
	ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%			
	Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%			
	Century Link / Cisco (SmartNet Contract VoIP)	11,000		-		-	-	-			
	3CX Renewal	-	3,500	3,500		3,500	-	0.00%			
	Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%			
	CradlePoint			2,000		2,000	-	0.00%			
	Cummings Software	40.000	00,000	1,700		1,700	-	0.00%			
	Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%			
	CYMA Payroll Tax Forms	- 	- - F00	6 500		6.500	-	0.009/			
	CYMA software maintenance CYMA support	5,500 3,000	5,500 3,000	6,500 3,000		6,500 3,000	-	0.00% 0.00%			
	Document Locater annual service	4,000	4,000	4,000		4,000	_	0.00%			
	EMS online learning	-	5,000	5,000		5,000	_	0.00%			
	EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%			
	EPCR - Imagetrend CAD integration annual	1,750	1,750	· -		· -	-	-			
	EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%			
	Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%			
	FireView Annual Software Maintenance	3,500	-	-		-	-	-			
	FortiGate Firewall (formerly SonicWall Base & Content) Ogde	3,100	1,400	1,400		1,400	-	0.00%			
	HandTevy Software (Implementation and Annual)			5,845		5,845	-	0.00%			
	ImageTrend			32,500		37,000	4,500	13.85%			
	ImageTrend Continuum			10,000		-	(10,000)	-100.00%			
	International scan tool software		1,300	1,300		1,300	-	0.00%			
	MDT/Mobile Computing Software - maintenance (initial pu		12.000	12,000		12,000	-	0.000/			
	Microsoft Licenses/upgrades Mitchell Software Maintenance Contract	10,000 3,700	12,000	12,000 6.350		12,000 6 350	-	0.00%			
	MTP Threat Denial (replaces ESET, Antivirus, AntiSpa		4,000	6,350		6,350	•	0.00%			
	Net Motion VPN Software	4,000	9,000	5,000		5,000		0.00%			
	Network Solutions SSL License	1,500	1,500	1,500		1,500		0.00%			
	Nutanix Support	-	-	-		7,500	7,500	J.3076			
	Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	- ,000	0.00%			
	Pusleway Remote Monitorng and Management	-	1,000	1,000		1,000	-	0.00%			
	Screen Connect	-	1,000	1,000		1,000	-	0.00%			
	PDQ Deploy			2,000		2,000	-	0.00%			
	Pro-Series Fixed Assets	300	300	350		350	-	0.00%			
	QQEST - Facility Maintenance Software Updates	-	-	-		-	-	-			
	Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%			
	Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%			
	RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	=	0.00%			
	Software Upgrades (General)	4,500	4,500	4,500		4,500	=	0.00%			
	Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	=	0.00%			
	Training Center - IT	6,000	6,000	11,000		11,000	=	0.00%			
	Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%			
	Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%			
	Veem Backup and Replication	750	3,000	3,000		3,000	-	0.00%			
	Zoom	750	750	1,000		1,000	•	0.00%			

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Technical Services

	e Bank Software Update
Board Paq	

Total Computer Supplies & Software

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
2,000	2,000	2,500		2,500	-	0.00%
500	500	500		500	-	0.00%
1,000	1,000	4,100		4,100	-	0.00%
1,560	1,560	1,560		1,560	-	0.00%
189,610	195,760	252,455		254,455	2,000	0.79%



Draft Budget General Fund Technical Se	d	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41	District Mapping Program							
02	Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
	ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
	Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	Total District Mapping Program	6,200	6,200	8,700		8,700	-	0.00%
6230.41	Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41	Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41	Site / Equipment Maintenance Supplies (formerly 6270)							
	Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
	Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
	Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
	Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
	Total Building Maintenance Supplies - Communications	24,000	25,000	25,000		25,000	-	0.00%
6280.41	Radio / Pager Maintenance							
	Routine	10,500	10,500	10,500		10,500	-	0.00%
	Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
	Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
	Pagers (15) Replace / Repair	3,500	5.05				-	
	Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
	Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
	Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561	YCSO		-	-		-	-	-
	Total Radio / Pager Maintenance	90,000	90,000	99,500		99,500	-	0.00%
6281.41	Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41	Batteries	150	150	150		150	-	0.00%
6292.41	Communications / Technician Tools & Equipment							
	Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
	Total Communications/Radio Technician Equipment	6,750	6,750	6,750		6,750	-	0.00%
Total Supplie	es	330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and	l Charges							
6405.41	Other Professional Services							
	FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
	IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
	Special Projects	44,000	44,000	44,000		44,000	-	0.00%
	EPCR Support (6201)	0	-	-		-	-	-
	Total Other Professional Services	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41	Communications (previously in Admin)							
	Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
	Phone Line	900	900	900		900		
	Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
	Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
	Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
	Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
	Phone Repair/Rplce/Upgrade/Equip Total Communications	2,500 86,105	3,000 91,700	3,000 91,700		3,000 91,700	-	0.00%
		55,155	,	2.,.20		,		
6510.41	Electric Communications Towers	_	_	_			_	
	Technical Service Building	-	-	-		-	-	_
	Total Electric	-	-	-	-	-	-	
6530.41	LPG							
3000.71	Communications Building	-	-	-		-	-	-
	Tower - Frances	-	-	-		-	-	-
	Tower - Spruce Mountain Total LPG	-	-	-		-	-	
6590.41	Training & Travel All Tech Services personnel	6 500	6,500	6 500		6 500		
	Total Training & Travel	6,500 6,500	6,500	6,500 6,500		6,500 6,500	-	0.00%
	. c.a animig a riavo	0,000	0,000	0,000		0,000		3.0070

Central Arizona Fire and Medical Draft Budget FY 2021-22 General Fund Technical Services

General Fu		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6630.41	Contract Services / Communications & IT							
	Conectivity (CYFD)	0.500	0.500	- 2.500			-	- 0.000/
	Glassford State Land Lease / Right-of-way Mt. Francis Improvement District	3,500 500	3,500 500	3,500 500		3,500 500	-	0.00% 0.00%
	Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	_	0.00%
	Total Contract Services / Communications & IT	8,400	8,400	8,400	-	8,400	-	0.00%
Total Servi	ices and Charges	227,505	188,100	188,100		188,100	-	0.00%
Capital Ou	ıtlay							
7730.3	Capital Outlay - Vehicles							
	New Tech Services Vehicle	-	-	- /		49,141	49,141	-
	Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
	Radio Equipment for New Brush Trucks	-	-			5,500	5,500	-
	Radio Equipment for New Non-Ops Staff Vehicles	-	-			7,500	7,500	-
	Radio Equipment for New Ops Staff Vehicles	-	-			12,000	12,000	-
7750.41	Capital Outlay - Communication/IT							_
	Telestaff upgrade	25,000						-
	Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
	Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
	Microsoft OS and Office upgrade		65,000				-	-
	RMS Battailion 6 Radio Replacement	-	-	-		-	-	-
	ванашоп в каспо кергасетет		-			-		
Total Capit	tal Outlay	195,000	295,000	260,000		319,141	59,141	22.75%
Total Tech	nical Services Budget	1,191,962	1,384,067	1,455,036		1,542,229	87,193	5.99%
Contingen	су	49,848	54,453	59,752		61,154	1,402	2.35%
Total Budo	get with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%
i otal buug	jot with contingency	1,241,010	1,430,320	1,014,700		1,000,000	30,333	3.03 /0

Draft Budget FY	2021-22	CAEMA	CAEMA	CAFMA		CAFMA	Dudget	Budget
General Fund Facilities Mainte	nance	CAFMA Budget FY 19	CAFMA Budget FY 20	Budget FY 21	Actual -	Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Servi	ces							
6100.43	Salaries							
	Total Salaries	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
Total Personnel	Services	53,657	136,803	172,343	-	187,407	15,064	8.74%
Supplies 6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530		0.00%
	···						-	
6270.4.3.001 6270.4.3.002	Building Maintenance Supplies (Maint Acct for Stns) Building Maintenance Supplies - Facilities	20,500 2,000	20,500 2,500	20,500 2,500		20,500 2,500		0.00% 0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities Building Maintenance Supplies - 61 Administration	2,000	2,500	2,500		2,500		0.00%
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.011	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Training Center Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Warehouse Building Maintenacne Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	• • • • • • • • • • • • • • • • • • • •			5,600		5,600	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600 2,000	5,600 2,000	2,000		2,000	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52 Building Maintenance Supplies - Station 53	3,600	5,000			5,000	-	0.00%
				5,000			-	
6270.4.3.054	Building Maintenance Supplies - Station 54 Building Maintenance Supplies - Station 56	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56 Building Maintenance Supplies - Station 57	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057		3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063 6270.4.3.064	Building Maintenance Supplies - Station 63 Building Maintenance Supplies - Station 64	4,000 2,000	5,000	5,000		5,000	-	0.00%
	Total Building Maintenance - Routine	105,300	115,100	115,100		115,100	<u>-</u>	0.00%
6270.4.3.100		100,000	110,100	,				0.0070
0270.4.3.100	Large Projects Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		173,000	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000			(30,000)	-100.00%
	Large Project - changes annualy	55,000	55,000	55,000			(55,000)	-100.00%
	Landscaping equipment	1,000	33,000	33,000			(55,000)	-100.0076
	Grease Trap Pump	2,500	2,500	2,500			(2,500)	-100.00%
	Airmation Filters	1,000	2,500	2,300		- -	(2,500)	-100.0078
	Total Building Maintenance	114,500	112,500	112,500		175,000	62,500	55.56%
6271 4 2	Furniture & Fixture Penlacement							
6271.4.3	Furniture & Fixture Replacement	. =	4 = 00	. =		. =		
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250		0.00%
	Total Furniture & Fixture Replacement	29,200	29,200	29,200		29,200	-	0.00%
6296.43 6300.43	Rentals Small Tools (Snow Blower and Plow)	- 530	- 11,500	- 11,500	-	11,500	- -	0.00%
Total Supplies	,	250,510	269,280	269,830	_	332,330	62,500	23.16%
Services and Ch	arnes		,	,		,	,***	
6405.43	Other Professional Services	_	_	_		_	_	_
5100.40	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700		0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000		0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650		0.00%
	Generator Service Contract	000	18,500	18,500		18,500		0.00%
	Shorator Corrido Contidor		10,000	10,000		10,000		0.0070

General Fund Facilities Mainte		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building Total Other Professional Services	3,600 13,350	3,600 39,450	4,600 44,450		4,600 44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	_	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	_	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	Total Utilities	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment Fire Exting Svc PT Equipment Repair Total Outside Repair & Maintenance - Equipment	1,200 1,500 2,700	1,200 1,500 2,700	1,200 1,500 2,700		1,200 1,500 2,700	- -	0.00% 0.00% 0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
Total Services a	nd Charges	276,423	302,773	309,273	-	309,273	-	0.00%
Capital Outlay 7730.48	Capital Outlay - Vehicles Facilities Truck			47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building Station 53 Kitchen Station 53 East Side Remodel Station 72 kitchen, windows, generator Garage Door replacement long term replacement plan Parking Lot long term Plan Station 53/59 fence and gates HVAC/Water Heater long term replacement plan Station 63 Remodel Station 59 Apparatus Building	28,000	45,000 40,000 150,000 32,000	50,000 100,000 32,000 84,500 150,000 20,000		50,000 - 32,000 84,500 - - 300,000 330,000	(100,000) (150,000) (20,000) 300,000 330,000	-100.00% -100.00% 0.00% -100.00% -100.00%
Total Capital Ou	itlay	28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities I	Maintenance Budget	608,590	975,856	1,235,656	_	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

General Fun Fleet Mainte		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel S								
6100.48	Salaries Total Salaries	273,768	357,336	380,092		413,251	33,159	8.72%
6104.48	Supervisory Assignment	400	400	400		400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000		23,000	-	0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678		39,866	3,188	8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646		59,549	8,903	17.58%
C4EO 40	401A (Employees participating in DROP) new Workers Compensation Insurance	8,308	4,268	-		- 04 500	(2.200)	0.000/
6150.48 6170.48	Unemployment Insurance	17,843 1,284	19,896 1,231	23,984 1,070		21,588 1,070	(2,396)	-9.99% 0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921		19,538	1,617	9.02%
6181.48	Medicare Tax	5,441	6,067	5,851		6,331	480	8.20%
6190.48	Health Insurance	46,296	46,575	46,116		50,085	3,969	8.61%
Total Person	nnel Services	461,079	555,182	585,758		634,678	48,920	8.35%
Supplies								
6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000		285,000	-	0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500		18,500	-	0.00%
6230.48	Uniforms	2,250	2,250	2,750		2,750	-	0.00%
242.48	Maintenance Supplies	9,000	10,000	12,000		12,000	-	0.00%
250.48	Vehicle Maintenance							-
	Routine Fork Lift Maintenance	120,000	130,000	150,000	-	150,000	-	0.00%
	Total Vehicle Maintenance	120,000	130,000	150,000		150,000	-	0.00%
3251.48	Vehicle Mainteance / Special Projects	6,500	6,500	6,500		6,500	-	0.00%
3260.48	Firefighting Equipment Maintenance							
	Routine	4,000	6,000	8,000		8,000	4 000	0.00%
	Saw parts & repairs (chain saws and circular saws) Ground & Aerial Ladder Maintenance/Testing	4,600 6,050	4,600 7,000	6,000 7,000		10,000	4,000 (7,000)	66.67% -100.00%
	TIC Maintenance	2,000	2,000	2,000		2,000	(7,000)	0.00%
	Extrication Equipment Maintenace	1,500	1,500	1,500		1,500	-	0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500		21,500	(3,000)	-12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)							
	Testing Unit Calibration	3,000	3,000	3,000		3,000	-	0.00%
	SCBA Repair Parts SCBA Compressors	15,400 5,100	20,000 5,100	10,500 8,000		10,500 10,000	2,000	0.00% 25.00%
	Hydro Testing (130 Bottles)	-	-	-		-	2,000	20.0070
	Mask Fit Testing Supplies	-	-	-		-	-	-
	Replacement Masks	-	-	-		11,000	11,000	
	Replacement parts for TC SCBA's	-	-				-	
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500		34,500	13,000	60.47%
265.48	Tire Replacement	40,000	40,000	50,000		50,000	-	0.00%
266.48	Tire Repair/Chains	1,500	3,000	4,000		6,500	2,500	62.50%
281.48	Supplies for Outside Agency Work	24,000	24,000	24,000		24,000	-	0.00%
6300.48	Small Tools	5,000	6,500	6,500		6,500	-	0.00%
	Tool match		2,500	2,500		2,500	-	0.00%

Central Arizona Fire and Medical

General Fu		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Services a	nd Charges							
6580.48	Outside Repair / Vehicle Maintenance Equipment							
	Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500		19,000	7,500	65.22%
	Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
	Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48	Training & Travel							
	All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
	Spartan Conference (1 Attending)	-	-	-		-	-	•
	EVT testing in state	-	-	-		-	-	
	Carquest (CTI class) / NAPA Training (Whole shop)	-	<u> </u>				-	
	Total Training & Travel	-	-	4,000		4,000	-	0.00%
Total Servi	ices and Charges	13,000	15,000	19,000		26,500	7,500	39.47%
Capital Ou	itlay							
7730.48	Capital Outlay - Vehicles							
	Fleet Supervisor vehicle	-	-	-		-	-	
	Mechanic Vehicle		46,320	47,710		-/	(47,710)	-100.00%
7740.48	Capital Outlay - Equipment							
	New SCBA Compressor		90,000				-	
Total Capit	tal Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet	Maintenance Budget	975,479	1,231,952	1,260,218	_	1,281,428	21,210	1.68%

Draft Budget	: FY 2021-22							
General Fund Warehouse		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Se	ervices	,						
6100.49	Salaries Total Salaries	72,714	102,372	149,070		149,896	826	0.55%
6103.49.451	Special Detail (200 hrs @ \$25)	11,500	5,000	5,000		5,000	-	0.00%
6110.49	Overtime	15,000	15,000	15,000		15,000	-	0.00%
6129.49	ASRS Retirement	12,403	16,465	20,049		20,150	101	0.50%
6150.49 6170.49	State Compensation Insurance Unemployment Insurance	4,998 428	6,635 321	9,752 535		8,152 535	(1,600)	-16.41% 0.00%
6180.49	401A-ASRS (previously FICA)	6,517	8,651	10,172		10,224	52	0.51%
6181.49	Medicare Tax	1,524	2,023	2,379		2,391	12	0.50%
6190.49	Health Insurance	15,432	12,150	21,960		23,850	1,890	8.61%
Total Person	nel Services	140,516	168,617	233,917		235,198	1,281	0.55%
Supplies								
6200.49	Office Supplies (all divisions)	12,500	12,500	12,500		12,500	-	0.00%
6205.49	In-House Duplication & Printing	17,250	17,250	17,250		17,250	-	0.00%
6230.49	Uniforms	450	450	1,250		1,250	-	0.00%
6242.49	Supplies / Bottled Water	6,000	6,000	6,000		6,000	-	0.00%
6245.49	Supplies - Warehouse Purchasing Group	200,000	200,000	200,000		200,000	-	0.00%
6271.49	Furniture & Fixtures							
	Warehouse furniture and small station needs (TVs) Total Furniture & Fixtures	1,500 1,500	1,500 1,500	2,500 2,500	-	6,000 6,000	3,500 3,500	140.00% 140.00%
6272.49	Janitorial Supplies (all stations)	27,500	27,500	27,500		27,500	_	0.00%
	Total Janitorial	27,500	27,500	27,500		27,500	-	0.00%
6273.49	Station Supplies (all stations)	5,500	5,500	5,500		11,000	5,500	100.00%
6288.49	Batteries (all divisions except Tech Services) Sawzall Batteries	2,400 770	2,400 770	2,400 770		2,400 770	-	0.00% 0.00%
6300.49	Small Tools	900	900	900		900	-	0.00%
6310.49	Safety Equipment & Supplies	750	750	750		750	-	0.00%
Total Supplie	es	275,520	275,520	277,320	-	286,320	9,000	3.25%
Services and	l Charges							
6405.49	Other Professional Services	-	-	-		-	-	-
6435.49	Shipping	1,750	1,750	1,750		1,750	-	0.00%
6590.49	Training & Travel	750	750	1,500		1,500	-	0.00%
6600.49	Dues (government purchasing)	50	50	200		200	-	
Total Service	es and Charges	2,550	2,550	3,450	-	3,450	-	0.00%
Capital Outla								
	Warehouse Vehicle Forklift		-	47,710 27,562		74,000	26,290 (27,562)	55.10% -100.00%
Total Capital	Outlay			75,272		74,000	(1,272)	-1.69%
Total Wareho	ouse Budget	418,586	446,687	589,959		598,968	9,009	1.53%
Contingency		21,799	23,443	25,734		26,248	514	2.00%
Total Budget	t with Contingency	440,385	470,130	615,693		625,216	9,523	1.55%



Draft 5/19/2021 - 0 Cent Tax Increase Fiscal Year 2021-22 Table of Contents

<u>Description</u>	Page #
Revenue	2
Expense	3

The Chino Valley Fire District Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June __, 2021 at _____ in Prescott Valley, AZ at ___ P.M.

Chino Valley Fire District Revenue Budget FY 2021-22

		Draft						
		Budget Budget Actual Budget						
		FY 19	FY 20	FY 21	-	FY 22	Variance	Variance (%)
	Total District Budget	4,281,791	4,578,989	4,919,237		5,255,636	336,399	6.84%
	Carryover	(20,000)	(20,000)	(20,000)		(20,000)	-	0.00%
	Revenue:							
	Grants:							
5260	Fire Act Grant						-	-
5430	Grant - FEMA - SAFER						-	-
	Total Grants	-	-	-	-	-	-	-
4200	FDAT	(333,290)	(366,547)	(400,000)		(400,000)	-	0.00%
	Other:							
4000/4100	Real Estate Tax							
4001 1200	Fire Protection Contracts	-	-	-		-	-	-
	Capital Reserve Account	-	-	-		-	-	-
4800	Off-District Fires	-	-	-		-	-	-
4900	Interest Income	-	-	•		-	-	-
5100	Miscellaneous Income	-	-	-		-		-
5200	64 Lease	- (0.000)	- (0.000)	- (2.22)		- (0.000)	-	-
5350	Rebates / Refunds	(2,000)	(2,000)	(2,000)		(2,000)	-	0.00%
5400	CYFD JMA Expense Reimburseme	(0.000)	(0.000)	(0.000)		- (0.000)	-	0.000/
	Total Other	(2,000)	(2,000)	(2,000)		(2,000)	-	0.00%
	Total Non-Levy Revenues	(22,000)	(22,000)	(22,000)	-	(22,000)	-	0.00%
	Tax Levy Requirement	3,926,501	4,190,442	4,497,237		4,833,636	336,399	7.48%
	Net A.V.	120,815,494	128,940,651	138,380,766		148,731,831	10,351,065	7.48%
	Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499		\$3.2499	\$0.0000	0.00%

Chino Valley Fire District Draft Budget FY 2021-22

General Fur	nd	Budget	Budget	Budget	Draft Budget	Budget Variance	Budget Variance
		FY19	FY20	FY21	FY22	\$\$	%
Retained Fu	unds						
6400.1 6405.1	Audit &Accounting Other Professional Services	3,000	5,000	7,500	7,500	-	0.00%
	Fire Board Election	25,000	-	25,000	-	(25,000)	-100.00%
6410.1 6441.1	Legal Services - routine Fire Board Expenses	5,000 1,000	5,000 1,000	5,000 1,000	5,000 1,000	-	0.00% 0.00%
0441.1	File Board Expenses	1,000	1,000	1,000	1,000	-	0.00%
						-	
	Total Retained Funds	34,000	11,000	38,500	13,500	(25,000)	-64.94%
Contingenc	у	20,000	20,000	20,000	20,000	-	0.00%
Fire Author	ity Funding						
6700.1	Fire Authority Funding	4,227,791	4,547,989	4,860,737	5,222,136	361,399	7.44%
Total Expen	nse Budget	4,281,791	4,578,989	4,919,237	5,255,636	336,399	6.84%



REQUEST FOR PROPOSAL - AUDITORS FOR FISCAL YEARS 2021-2025

COMPANY NAME					FIS	CAL YEARS					AGENCY	Total A	gency Cost for
CONFAINT NAIVIE		2021		2022		2023		2024		2025	AGENCI		5 years
	\$	20,000	\$	20,500	\$	21,000	\$	21,500	\$	22,000	CAFMA	\$	105,000
Walker and Armstrong	\$	5,000	\$	5,100	\$	5,200	\$	5,300	\$	5,400	CVFD	\$	26,000
	\$	5,000	\$	5,100	\$	5,200	\$	5,300	\$	5,400	CVFD	\$	26,000
	*** F	or CAFR Re	epor	ting - An add	ditio	nal \$1,500 p	er a	gency not ir	icrea	asing by 3% p	er year***		
								Propos	ed (CAFR in FY 20	24 & FY 2025	\$	9,135
								Gran	d To	tal for 5 year	s with CAFR	\$	166,135
							•						
	\$	24,000	\$	24,000	\$	24,000	\$	24,000	\$	24,000	CAFMA	\$	120,000
Henry + Horne	\$	4,000	\$	4,000	\$	4,000	\$	4,000	\$	4,000	CVFD	\$	20,000
	\$	4,000	\$	4,000	\$	4,000	\$	4,000	\$	4,000	CYFD	\$	20,000
		*** For C	AFR	Reporting -	No a	idditional fe	es w	ill be charge	ed to	o each agenc	y***	-	
								Propos	ed (CAFR in FY 20	24 & FY 2025	\$	-
								Gran	d To	tal for 5 year	s with CAFR	\$	160,000
	\$	17,500	\$	18,000	\$	18,500	\$	19,050	\$	19,600	CAFMA	\$	92,650
HeinfeldMeech	\$	10,000	\$	10,300	\$	10,600	\$	10,900	\$	11,225	CVFD	\$	53,025
	\$	10,000	\$	10,300	\$	10,600	\$	10,900	\$	11,225	CYFD	\$	53,025
	•	*** For C	AFR	Reporting -	An a	dditional \$3	3,000	per agency	flat	rate per yea	ır***		
								Propos	ed (CAFR in FY 20)24 & FY 2025	\$	18,000

\$

216,700

Grand Total for 5 years with CAFR

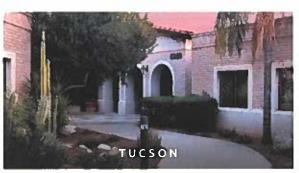


PROPOSAL FOR AUDIT SERVICES

Central Arizona Fire and Medical Authority
Central Yavapai Fire District
Chino Valley Fire District

May 11, 2021







CERTIFIED PUBLIC ACCOUNTANTS AND ADVISORS



May 11, 2021

Mr. Dave Tharp, Assistant Chief of Administration Central Arizona Fire and Medical Authority 8603 East Eastridge Drive Prescott Valley, Arizona 86314

Dear Mr. Tharp:

Thank you for inviting Walker & Armstrong (W&A) to submit our proposal to provide professional services to Central Arizona Fire and Medical Authority, a Joint Powers Authority comprised of Central Yavapai Fire District and Chino Valley Fire District (collectively referred to as the Authority), and for allowing us to demonstrate our commitment to a collegial relationship with you.

Walker & Armstrong is licensed in the state of Arizona and authorized by the Arizona State Board of Accountancy to conduct audits.

We understand that the Authority is a dynamic organization providing critical fire suppression and prevention and, emergency medical services to your citizens that is looking to continue a collaborative relationship with a communicative firm who has extensive fire district audit and advisory expertise and a proven history of bringing a consistent, responsive team that provides quality services, value-added ideas, and an innovative service approach at a fair price. Walker & Armstrong is such a firm.

The Walker & Armstrong difference is evident to the hundreds of organizational leaders and business owners with whom we have served as partners and delivered uncompromising client service. We operate on the simple premise to help our clients enhance their success and achieve their goals.

We are confident that Walker & Armstrong will meet the needs of the Authority and that we will exceed your expectations. We do not simply help you comply; we help you succeed.

Our value proposition is based on the following:

- We are easy to work with.
- We honor our commitments.
- We add value to your organization.
- We keep your best interests in mind.
- We help you fulfill your mission.

We will elaborate further on the ways we can add value and partner with the Authority in the following proposal. We are excited about the opportunity to work with the Authority and we look forward to discussing such possibility in further detail with you.

We are proud of our five-decade tradition of enhancing the success of Arizona governmental entities (with an emphasis on fire districts), the quality services we provide, and the long-lasting relationships we have built. We are confident that Walker & Armstrong should be your strategic audit service provider. During 2021, our second year competing, we were ranked #3 in the Best of Arizona Businesses' Ranking Arizona for firms with 5-28 CPAs.

Walker & Armstrong agrees to be bound by the statements made in this proposal. Should you have any questions or would like to discuss any aspect of this proposal in further detail; we welcome you to contact Jay Parke at (602) 230-1040.

Very truly yours,

Jay Z. Parke, CPA

Jay Z. Parke

jparke@wa-cpas.com

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Our Service Objectives

We understand that Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District (collectively hereinafter referred to as the Authority) has the mission to provide critical fire suppression and prevention and, emergency medical services to your citizens with compassion and innovation. We recognize the importance of partnering with the Authority to not simply help you comply with reporting and regulatory requirements, but to also collaborate and help you fulfill your mission. Outlined below is what we strive to achieve to provide you with superior client service. In addition to providing practical recommendations for improvements in internal controls and a timely and efficient service process, the following is our commitment to you and why we believe W&A is the propitious choice:



- Superior communication
- No surprises!
- Extensive fire district knowledge and experience
- Collaborative service approach
- Consistent, responsive team
- Continuous, collegial communication
- Commitment to quoted fee
- Timely, consultative matter advice
- Unparalleled service
- Consistent, dedicated team
- Swift, collaborative issue resolution
- Honor our commitments
- Look out for your interests
- Service oriented focus
 - Five decades of excellent client service

About W&A

Our Firm

W&A is a full service Certified Public Accounting (CPA) firm in the state of Arizona founded in 1971 by Archie Walker and Norm Armstrong. During our fifty year history of providing services to Arizona communities, we are guided by our core values of integrity, accountability, positive attitude, and respect. W&A strives to maintain a culture of professional collegiality in our work environment and client relationships by providing mutual respect for all, while recognizing the diversity among us. Our firm professionals are team players and understand that communication with clients is a key factor to our reputation for quality, excellence and collaboration, and our success in the Arizona market. The importance of delivering uncompromising client service is fundamental to our core values, and the importance of exceeding client expectations is instilled at all levels of our firm. We understand a CPA firm is best known for the quality of its service. Our firm reputation reflects the high standards we demand of ourselves. We do not accept anything else from ourselves and this is what we deliver to you. Our primary goal as a trusted advisor is to be available to provide insightful advice to enable you to make informed decisions.

Based in Central Phoenix, W&A has served hundreds of clients throughout Arizona and currently maintains key offices in Phoenix and Tucson. We have been specializing in providing quality service through the active, collaborative involvement of experienced and committed professionals to governmental organizations for five-decades including fire districts for the past two decades. 2

The partners alone have 90 plus collective years of experience serving governmental organizations. All audit team members have accounting degrees, and all key team members are Certified Public Accountants. As serving the fire district sector is a mission-specific focus of W&A, all our professionals have extensive experience and technical knowledge in providing audit services to governmental entities including fire districts, are engaged in emerging and ongoing issues relevant to governmental entities and receive ongoing training on topics relative to governmental entities. Several members of our team have written newsletter articles and lectured on governmental issues.

Services

The firm's essential professional services encompass:

Professional Services							
Audits	Forensic accounting and financial investigation						
Reviews and compilations	 Due diligence 						
Pre-audit services	 Agreed-upon procedures 						
Accounting and advisory services	 Tax planning and return preparation 						

The services provided by W&A are rendered by over twenty dedicated professionals and support staff. We are large enough to provide the specialized audit services required by the Authority while also being small enough to be responsive to your needs and provide personalized service. Firm partners associated with the audit take a hands-on approach to the services provided by being involved in the planning, staffing, supervision, quality, communication, and delivery of the work.

Our professionals are current on the accounting and reporting requirements that are unique to fire districts including the extensive disclosure requirements including retirement plans; reporting of general obligation bonds, capital lease obligations, revenue recognition for property taxes, charges for services, ambulance services and grants; net position/fund balance reporting and the compliance requirements of Arizona Revised Statute §48-253. In addition, we have been auditing and preparing financial statements under the Certificate of Achievement for Excellence in Financial Reporting program for over 30 years and understand the additional reporting requirements outlined by the Government Finance Officers Association.

W&A understand the unique accounting and financial requirements that deserve experienced attention in the fire district sector. Working in close cooperation with our clients, our knowledgeable professionals can help resolve reporting and disclosure issues and help design approaches to yield more productive operations while maintaining the commitment and values the drive such organizations. W&A professionals are knowledgeable beyond consulting on accounting methods, financial reporting, and taxes.

We also add value to many of our governmental clients by advising them on areas such as:

Value Added Advisory Areas
Board governance
Budgeting
Grants management
Internal controls
Operational efficiencies
Information technology systems
Accounting software
Enterprise risk management

Fire District Industry Experience

Through 20 years of experience in the fire district sector coupled with 35 years of governmental experience, W&A has developed a significant capability and fluency in the general business issues that face the Authority. Our team of professionals offer the hands-on experience and technical skills necessary to serve your distinctive needs and help you fulfill your mission. We do not simply help you comply; we help you succeed.

Since 1985, governmental entities have been a primary focus of W&A. To this day, we have retained this focus and continue to be a leader in providing professional services and serving the needs of governmental entities, including fire districts. With our in-depth experience, we intuitively understand the specific industry dynamics and have sound relationships within the fire district sector. Regardless of size, our clients all receive the same high quality, professional service designed to specifically match their business and reporting needs by adhering to our service philosophy of professionalism, responsiveness, and quality.

Quality of Work

We have a reputation for the quality of our work which is based on 35 years of experience in governmental audit, accounting and advisory services, including 20 years of experience in the fire district sector. Our firm is devoted to providing quality services and we have taken extra steps to assure that we meet the highest professional standards of quality. We are an active member of the AICPA's Center for Audit Quality, which is one way we stay abreast of the latest regulatory requirements and standards. We have also undergone peer reviews of our quality controls conducted by independent CPA's. The peer reviews have always included governmental entity engagements. We have received unmodified reports with no comments indicating our compliance with our profession's quality control standards. In addition, we recently underwent a random quality control review by the U .S. Department of Health and Human Services, Office of the Inspector General pertaining to a single audit. Their letter to us dated March 30, 2020, indicated a pass with no matters identified requiring corrective action. A copy of our most recent peer review and the OIG letter is included in Appendix A: Peer Review and OIG Letter.

In addition, we have been a primary subcontractor for the state of Arizona, Office of the Auditor General since 1985. Our clients through the AG's Office have included several counties and currently includes Pinal County, Arizona, which is the third largest County in the state.

Notable Fire District Clients

Presented below is a partial list of fire districts that we have served during the past decade:

 Arizona Fire and Medical Authority (CAFR)* 	 North County Fire & Medical District*
 Sedona Fire District (CAFR) 	 South County Fire & Medical District*
Sonoita-Elgin Fire District	Mayer Fire District
Mohave Valley Fire District	 Palominas Fire District
Sunsites-Pearce Fire District	Northern Arizona Consolidated Fire District
 Mescal J-6 Fire District 	San Simon Fire District

We supplement our technical delivery approach by analyzing and advising our clients on the many elements faced by successful fire districts, such as the Authority. W&A is dedicated to sharing its intellectual capital. Several W&A professionals are recognized as thought leaders within the governmental entity industry. Our professionals believe in the power of industry participation and the importance of staying on top of new issues and regulations. Doing so requires membership in trade associations including the Arizona Fire District Association (AFDA), the American Institute of Certified Public Accountants (AICPA), presenting at industry conferences and seminars, and authoring articles.

Over the years, W&A has fostered and appreciated long-standing professional relationships with a variety of governmental organizations including the following:

Governmental Groups							
Fire districts	 Flood control districts 						
Counties	 Water and irrigation districts 						
 Municipalities 	 Special assessment districts 						
Native American communities	 Housing authorities 						
Airport authorities	 Grant schools 						

Your Engagement Team

Professional Collegiality

Client service and satisfaction are among our prime considerations. One of the most important services we will provide the Authority is monitoring your needs on a continual and on-going basis. This occurs at all levels within our organization. We believe it is imperative that our clients have several firm resources to utilize rather than just one. We have found this type of communicative teamwork facilitates the identification of issues early and enables us to plan for and resolve issues timely.

W&A is proud of the reputation we have achieved for providing quality services and responsive professionals. This reputation has been earned through continued commitment to maintaining the highest technical and ethical standards at all levels of our firm, our culture of professional collegiality, our enduring values, our model of client service and technical excellence, and through our ability to retain dedicated, motivated, and talented team members. W&A has a culture and atmosphere that has allowed us to experience nominal turnover which provides our clients with consistency in experienced staff.

A key component of the employee process stems from our strong client service approach which is characterized by partner involvement in client and team relationships. This exposes team members to a flexible, involved, participatory engagement style that distinguishes W&A from other firms that may rely on more of an assembly line approach to client service. The importance of this collegial service approach cannot be overstated.

We pay close attention to establishing an engagement team that has the requisite experience and expertise to provide superior service, a team that will work well with the Authority management, and has the enthusiasm and commitment to demonstrate the Authority is a valued client. Your core service team, identified below, has experience working together and has a chemistry and communication protocol that works well.

Core Service Team						
Name	Title					
Jay Parke	Engagement Partner					
Curtis Bright	Audit Manager					
Tracy Decker	Audit Director					
Ken Mason	Advisory Services Manager					

Roles and Biographies

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Photo	Contact Information	Engagement Role	Biography
	Jay Parke, CPA, CGFM Engagement Partner (602) 319-3412 jparke@wa-cpas.com	I have ultimate service delivery responsibility for the Authority's audit services. I will invest whatever time is necessary to provide a quality service and to build an open, collaborative partnership with the Authority. I personally pledge that our team will provide the accessibility, client service, and technical excellence that you deserve.	Jay Parke, a CPA and a CGFM, is an audit partner with over twenty-two years of public accounting experience at national (Big 4) and local firms. Jay is a member of the Arizona Fire District Association. Jay has in-depth experience providing audit, accounting, and consulting services to nonprofit organizations, government entities, and privately-held companies. Jay has published governmental guidance and instructed several continuing professional education courses pertaining to governmental accounting, Yellow Book and Single Audit.
	Curtis Bright, CPA Audit Manager (602) 230-1040 cbright@wa-cpas.com	I will manage the execution of the audit and work collaboratively with you to ensure a smooth process. I will team with you to conduct the audit, proactively identify and address any issues and complete the services without surprises and within established deadlines.	Curtis Bright, a CPA, is an audit manager with twelve years including fire districts, and two years of industry accounting experience. Curtis also has experience preparing indirect cost rate proposals and plans, and experience with several computer software applications. He routinely resolves complex technical accounting and reporting matters.
	Tracy Decker, CPA Audit Director (602) 740-8307 tdecker@wa-cpas.com	I am a technical resource to the audit team and will perform a technical review on significant areas, as needed, to ensure the engagement complies with our stringent quality control standards and other compliance requirements.	Tracy Decker, a CPA, is an audit director with over twenty-five years of public accounting and consulting experience at national firms, all of which include providing significant audit and Single Audit services to governmental, nonprofit and healthcare entities. She has a proven track record for excellent client service and the timely delivery of quality audits. Tracy has extensive governmental organization expertise as a former partner at BDO.

Photo	Contact Information	Engagement Role	Biography
	Kenneth Mason Advisory Services Manager (602) 230-1040 kmason@wa-cpas.com	Ken will be available to provide guidance on COVID-19 relief fund related guidance and training.	Ken Mason is an Advisory Services Manager providing accounting and consulting services to nonprofit and government organizations. Ken has held several positions as finance director and comptroller for government agencies and nonprofit organizations. Ken offers over 35 years of financial experience, including twenty years in the governmental and not-for-profit sectors. Ken is active in conducting research and training on implementation of relief fund guidance related to COVID-19 and has most recently conducted multiple webinars on COVID-19 relief funding.

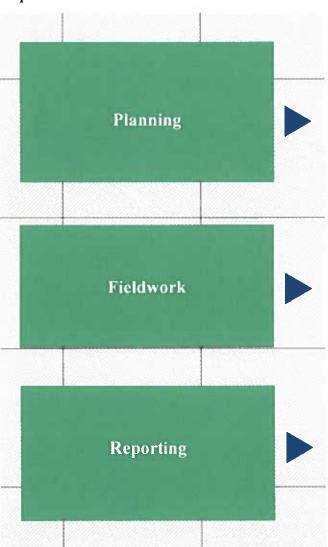
Each partner, director and manager noted above also has a professional affiliation with the AICPA and the Arizona Society of CPA's. To the extent possible, we try to maintain continuity of team members assigned to the engagement in recognition of the benefit to both organizations. We are committed to providing team consistency; however, should there be a need for a change in key personnel, we will discuss our plan and basis for personnel changes with you.

Our Audit Approach

Overview

Your relationship with W&A means far more than mere compliance with complicated reporting and regulatory requirements. We carefully tailor our services to your mission, objectives, service needs and constituents, and everything we do for you is shaped by our "big picture" understanding of what you are striving to achieve to fulfill you mission.

The following is an overview and flow of our approach to the audit. In accordance with professional standards, we follow a risk-based approach to the audit, which requires us to devote our resources to the more critical areas of the Authority. This allows for greater audit efficiency and effectiveness. Ongoing, open communication and sharing of intellectual capital with management and the audit committee is performed throughout the year to ensure there are no surprises.



- Meet with management
- Examine environment, controls and systems
- Perform inquiries, assess risk and determine audit strategy
- Develop client service plan
- Provide testing selections
- Perform tests of controls
- Perform substantive testing
- Perform analytical procedures
- Perform compliance testing of federal awards
- Evaluate results of work
- Resolution of key matters
- Wrap procedures
- Draft financial statements
- Present service plan, deliverables and required communications
- Issuance of reports
- Assess performance

Planning

Upon selection as auditors, we anticipate holding a planning meeting with you in order to discuss expectations and schedule the fieldwork. We also will meet with your audit committee to discuss timing and critical issues.

We will update our understanding of your business operations, funding source requirements, transaction processing procedures and internal control structure. These objectives will be achieved through inquiry, observation, examination of documents, and walk-throughs of transactions. We will also draw upon such resources as the budget, organizational charts, manuals and programs, and other management information systems.

As a result of the above procedures, we will tailor our audit programs to fit your reporting requirements. We will also prepare a detailed audit plan and a list of all schedules and documentation to be provided by your team. This listing will be reviewed with your team to facilitate the organization and timeliness of support to be provided during fieldwork.

For purposes of this proposal, we have identified a risk-based audit approach and identified the accounts below to be primary emphasis/focus areas for the audit. We expect at a minimum to request reconciliations, listings and/or support as applicable to the Authority, as follows:

dit A	Area Focus and Requested Documents		
•	Trial balance in an electronic format	•	Pension liability and deferred outflows/inflows
•	Bank reconciliations for all bank accounts including copies of year-end bank statements		Compensated absences payable for accumulated vacation and sick leave
	Accounts and tax receivables and related subsequent receipts		Certificates of participation; bonds payable and capital lease obligations
•	Prepaid items		Property tax revenue and fire district assistance revenue
•	Investment in joint venture	•	Charges for service revenue and grant revenue
	Property and equipment and depreciation support,	•	Program services, salaries and employe benefits records
•	Accounts payable and accrued expenses		Expenditure classification and reporting
•	Wages and payroll taxes payable and related subsequent disbursements		Access to minutes of the board of directors
	Year-end payroll cut-off payable		Fund balance classifications

Sampling

The extent of our sampling is limited to test of controls. We plan to use sampling methods to test controls over cash receipts, expenditures and payroll transactions. Sample sizes will be determined based on our assessments of inherent and control risk and will be made both randomly and judgmentally, as deemed necessary.

Fieldwork

We will perform analytical analysis by comparing actual activity with the prior year and to the operating budget. This approach helps us to focus our efforts on significant matters and accounts that require detailed testing. We intend to use internal reports for analysis to the extent possible. In addition, we will use technology resources as deemed necessary to facilitate the efficient conduct of the audits.

Our focus on the significant issues at this stage of the audit will facilitate efficient completion of substantive procedures. Those procedures will include inquiry of personnel, confirmation of account balances and transaction amounts, and examination of representative samples of supporting documentation to test the financial statement assertions. We will examine reports and schedules prepared by you for mathematical accuracy including tracing amounts to source documents.

Also, we will prepare the necessary modified accrual basis adjustments for the proper reporting of the Authority's financial statements.

Reporting

When the reports are drafted and reviewed, we will hold an exit conference with management to review the annual financial report of the Authority and financial statements of Central Yavapai Fire District and Chino Valley Fire District and, discuss internal control recommendations. Reports on internal control and advisory comments receive substantial attention by us to include practical recommendations for improvements which are intended to assist you in realistic implementation. We view the exit conference as a dynamic function of the audit to communicate audit results, issues and responses.

Communication

We have found that frequent, open communication results in increased efficiency. Accordingly, we will hold periodic progress meetings to discuss the status of the work. We will be responsive to you in returning telephone calls and emails. We will also be available to report on the audit to the Authority's board of directors.

Engagement Efficiency and Effectiveness

Our firm employs highly qualified team members that are provided an opportunity to serve clients in a variety of industries within a positive work environment with opportunities for career advancement using current technology and software.

Our documentation is maintained in a fully paperless environment which allows for a more efficient and timely work product. Our team members are trained to work in a paperless work environment where documents are accessed or transmitted remotely and maintained electronically. Accordingly, our firm uses electronic filing systems and a multitude of software to conduct our professional services efficiently and effectively.

Independence

We meet the independence standards under the AICPA Code of Professional Ethics and Government Auditing Standards with respect to Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District. Government Auditing Standards require that we comply with independence standards.

Technical Knowledge and Experience

We have the technical knowledge and experience to provide the services requested by you in accordance with professional standards. The partners collectively possess over 90 years of combined experience in providing audit, accounting and advisory services to governmental entities. We are dedicated to the continuing education of our team members to stay abreast of the ongoing changes to audit and accounting standards.

We have unlimited access to accounting, auditing and consulting research information through proprietary research software (PwC Inform®).

Professional Resources

Our firm has the professional resources to provide the audit services you require. Because we specialize in providing audit and advisory services to fire districts, we are familiar with the unique reporting requirements of the Authority. The firm subscribes to various *internet-based research services* in order to perform any necessary research of reporting or accounting issues related to the Authority. All our team members are knowledgeable about these research services to provide the type of effective and timely response that our clients want and deserve. Should there be a need for additional technical resources outside of those available internally, we have access to the resources of the AICPA.

As a firm, we emphasize the use of technology and will employ extensive use of electronic spreadsheets for statistical sampling methods, preparation of financial data and specialized audit software to prepare lead schedules, perform our risk assessments and prepare audit programs and checklists.

Our Fee Proposal

Scope of Services

We will audit each of the financial statements of Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District for the year ending June 30, 2021, with the option to extend for an additional four years. Our audits will be conducted in accordance with U.S. generally accepted auditing standard and the standards for financial audits contained in Governmental Auditing Standards, issued by the Comptroller General of the United States. If applicable, we will also perform the audit in accordance with the Single Audit Act Amendments of 1996 and Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. We will include tests of the accounting records of the Authority and other procedures we consider necessary to enable us to express an unmodified opinion that the Authority's financial statements are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Also, we will issue a letter containing required communications to those in charge of governance and, if applicable, a management letter.

In addition, when subject to a single audit, we will complete the appropriate sections of the Data Collection Form and coordinate with you the electronic submission and certification with the Federal Audit Clearinghouse within the prescribed deadline.

Fair and Reasonable Fees

We consider it an important responsibility to manage the costs of the services we provide. Rigorous internal procedures have been instituted to organize the scope and the cost of engagements. W&A has invested in many initiatives over the years to acquire technologies and implement risk-based methodologies that enhance the efficiency of our services. Our approach to professional fees for service is simple: quality service and value for fair fees.

We understand that cost/benefit is a key consideration for the Authority in selecting a professional services firm. We will absorb certain relationship focused costs, including:

- Routine and non-complex technical consultations
- Responses to simple requests
- Governing board meeting
- Out-of-pocket engagement related expenses

We do not charge or bill clients for routine, non-complex technical questions or responses to simple requests for information that do not involve substantial time on our part; in fact, we encourage such client inquiries recognizing the value of our client relationship.

Fee Estimate and Assumptions

We can assure you that we will work closely with the Authority management to contain future fee increases. If our hours estimate proves reasonable, we commit that our annual year-over-year fee increases will not exceed 3%. With that said, we will not allow concerns about fees jeopardize a collegial relationship based on mutual trust and respect.

Audit Fee Quote - We estimate our fees inclusive of our out-of-pocket expenses (i.e. mileage, copies, per diem, etc.) for the audits of Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District for the years ending June 30, 2021 through 2025, to be as follows:

Audit Fee Quote Including Expenses							
Year Ending June 30,	Fire :	ral Arizona and Medical uthority		tral Yavapai re District		ino Valley re District	Total
2021	\$	20,000	\$	5,000	\$	5,000	\$ 30,000
2022		20,500		5,100		5,100	30,700
2023		21,000		5,200		5,200	31,400
2024		21,500		5,300		5,300	32,100
2025		22,000		5,400		5,400	32,800

Fee Quote for Single Audit - Should the District be subject to a single audit under the Uniform Guidance, we will bill an additional \$1,500 per major program.

Fee Quote for Preparation of Financial Statements under the GFOA Certificate of Achievement in Financial Reporting Program - Should the District decide to issue the annual financial report to the Government Finance Officers Association in pursuit of a Certificate of Achievement in Financial Reporting, we will bill the District an additional \$1,500 for the additional services, increasing not more than 3% each year.

Billings for the services set forth in this letter are based upon our rates for this type of work and will be rendered periodically as services are provided and are payable upon receipt.

We are committed to performing the audit and issuing financial statements including comprehensive annual financial reports in a timely manner consistent with your expectations, assuming you provide us with the necessary information in a timely manner. Extensions or changes in the scope of the work that may be requested or brought about by circumstances arising during the engagement will be discussed with you, and a change in the specific fee mutually agreed upon before proceeding with the additional work.

Other Services – Should you have a need for services outside the scope of the audit, such services will be billed at our standard hourly billing rates as follows:

Standard I	Standard Hourly Rates					
Service	Fees					
Partner	\$220 - \$250					
Director/Manager	160 – 190					
Senior	110 – 120					
Associates	95 - 105					

Client Acceptance

Professional standards require us to conduct acceptance and continuation procedures. Should you decide to select W&A to be your service provider, our ability to assume this role would be subject to the satisfactory completion of our customary client acceptance and continuation procedures.

Thank You

We welcome the opportunity to provide audit services for Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District. It is our objective that the services provided be responsive, imaginative, and conducted by positive professionals who will use their abilities to facilitate the efficient conduct of the audits and to provide you the highest quality service. We are committed to performing fire district engagements and have made a commitment of personnel and resources to accomplish this objective.

Our experience and focus on a collaborative, risk-based audit approach executed through high quality client service with an uncompromising dedication to an appropriate fee structure makes W&A an excellent choice for the Authority.

- We know your industry and have the experience to exceed your service needs
- Our client relationships are based on the personal integrity and professionalism of our team
- Our fire district specialists will serve as a valuable resource to you
- We have the technical expertise and resources to address all accounting and auditing matters that may affect you

We thank you for allowing us to present our services and qualifications for serving as your audit service provider. In addition to our professional and industry experience, the following core values embody the standards by which we conduct ourselves and the standards you can expect in all our dealings with you as a client:

- Respect: To treat others as we would like to be treated. All members of our firm are treated with courtesy and respect, regardless of title or position.
- Accountability: To accomplish what you agree to do. In this firm members are accountable to themselves and to each other; firm members are to work hard and effectively to provide the very best service to the firm's clients and to support and mentor one another.
- Positive Attitude: Embracing a can-do attitude. Firm members embrace a culture that sees challenges as opportunities for professional development and providing solutions to clients' needs.
- Integrity: Firm members will abide by an uncompromising adherence to a code of morality, utter sincerity, honesty, candor and avoidance of deception, superficiality or shallowness of any kind.

The W&A Difference: We do not simply help you comply; we help you succeed.

Appendix A: Peer Review and OIG Letter

10201 S. 51st Street, Suite #17 Phoenix, AZ 85044 (480)704-6301 fax 785-4619

Report on the Firm's System of Quality Control

November 6, 2019

To the Owners of Walker & Armstrong, LLP and the Peer Review Committee of the CA Society of CPAs

We have reviewed the system of quality control for the accounting and auditing practice of Walker & Armstrong, LLP (the firm) in effect for the year ended May 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including a compliance audit under the Single Audit Act.

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Walker & Armstrong, LLP in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of pass, pass with deficiency(ies) or fail. Walker & Armstrong, LLP has received a peer review rating of pass.

Heidenreich & Heidenreich, CPAs, PLLC

Hudenruch: Hudenruch CPAs PLL C

Appendix B: References

These contacts have been selected as references and the Authority may feel free to contact the individuals noted. Further references and contact information will be furnished upon request.

Fire District Client References and Contact Information

Arizona Fire and Medical District

Chief Biscoe

18818 North Spanish Garden Drive

Sun City West, Arizona 85375

Phone: 623-215-1059

Years served: 2013 - current

Buckeye Valley Fire District

Chief Burdick

6213 South Miller Road

Buckeye, Arizona 85326

Phone: 623-386-5906

Years served: 2020 - current

Mohave Valley Fire District

Chief Harmon

1451 Willow Drive

Mohave Valley, Arizona 86440

Phone: 928-768-9113

Years served: 2018 - current

Northern Arizona Consolidated Fire District

Chief Rhodes

2470 East Butler Avenue

Kingman, Arizona 86409

Phone: 928-757-3151

Years served: 2019 - current

Appendix C: Resumes

ia.

Jay Z. Parke, CPA, CGFM

Professional Practice

Title:

Audit Partner

Years of Experience:

In public accounting since 1998; over twenty-two years with Walker &

Armstrong.

Duties:

Planning and performance of audit fieldwork, including direct supervision of team members for governmental, nonprofit and corporate entities; technical

and financial assurance.

Experience

Auditing, accounting and consulting services provided to governmental, nonprofit organizations and privately-held companies including fire districts, Native American communities, counties, municipalities, construction, health care organizations, housing authorities, and professional trade associations.

Education

College Degree:

Central Washington University - Bachelor of Science Degree in Accounting (3.95 GPA).

Continuing Professional

Education:

Mr. Parke's continuing professional education includes courses in performing single audits for state and local governments and guidance on auditing corporations and nonprofit organizations. He has met the continuing professional education requirements of *Government Auditing Standards*.

Professional and Community Affiliations

Certified Public Accountant in Arizona, June 2001 American Institute of Certified Public Accountants Arizona Society of Certified Public Accountants

AGA Southern Arizona Chapter – Prior treasurer and current member Arts for All, Inc. dba Third Street Kids (Tucson AZ) – Treasurer

Activities and Honors

Actively involved in emerging technical issues and assisting for-profit, nonprofit and governmental entities with the implementation of new FASB and GASB pronouncements.

Honored by the state of Arizona for scoring the second highest grades in one sitting on the May 1998 CPA exam.

Curtis N. Bright, CPA

Professional Practice

Title: Audit Manager

Years of Experience: In public practice with Walker & Armstrong LLP since 2009; over two years

of industry accounting experience including cost accounting.

Duties: Planning and performance of audit, review and accounting engagements;

> direct supervision of associate accountants; assist with fieldwork; research accounting and reporting issues; guidance and assistance with financial and single audit reporting including implementation of new accounting

standards.

Experience

Audit and accounting services provided to a variety of nonprofit and governmental organizations and small to medium-size companies including fire districts, grant and charter schools, private colleges, counties, Tribal governments, municipalities, governmental departments, food banks, housing, health and welfare organizations, professional trade associations, golf courses, wholesale and retail distributors, and employee retirement plans.

Other Experience:

Extensive experience with personal computer software applications and experience auditing federal and state program compliance requirements. Preparation of indirect cost rate proposals and indirect cost rate plans.

Education

College Degree:

Graduated in 2008 from Arizona State University with a Bachelor of Science Degree in Accountancy.

Continuing Professional Education:

Mr. Bright's continuing professional education includes courses in performing single audits and guidance on auditing governmental and nonprofit organizations and various auditing matters. He has met the continuing professional education requirements of Government Auditing Standards.

Professional Affiliations

Certified Public Accountant in Arizona, May 2016 American Institute of Certified Public Accountants Arizona Society of Certified Public Accountants

Tracy L. Decker, CPA

Professional Practice

Title:

Audit Director

Years of Experience:

In public accounting since 1993 with international accounting firms; with

Walker & Armstrong since June 2019.

Duties:

Planning and performance of audit fieldwork, including direct supervision of team members for corporate and nonprofit entities; issue resolution;

technical and financial assurance.

Responsible for managing all financial, operational, and service delivery aspects of professional service advisory and consulting engagements; business development; client contract management; employee and client coaching; bond offerings; internal controls and SOX 404; contract management; program oversight; efficiency studies; policy development.

Experience

Auditing, accounting and consulting services provided to public and private companies, governments and nonprofit organizations, including higher education; healthcare; aerospace and defense; financial services; technology; manufacturing; retail; and real estate.

Education

College Degree:

Graduated magna cum laude from the California State University, Sacramento with a Bachelor of Science, Business Administration, Concentration in Accountancy.

Continuing Professional

Education:

Ms. Decker's continuing professional education includes courses in performing single audits for state and local governments and guidance on auditing corporations and nonprofit organizations. She has met the continuing professional education requirements of *Government Auditing Standards*.

Professional and Other

Certified Public Accountant in Arizona, December 2002
Certified Public Accountant in California, May 1997
American Institute of Certified Public Accountants
Arizona Society of Certified Public Accountants

Top-secret – active (DOD Contractor) clearance – Issued 2017

Kenneth R. Mason

Professional Practice

Title: Advisory Services Manager

Years of Experience: In public practice with Walker & Armstrong LLP since 2017; over 35 years

of industry accounting experience.

Duties: Planning and performance of review and accounting engagements; direct

supervision of associate accountants; research accounting and reporting issues; providing guidance and assistance with financial and single audit reporting; research, training and communication of accounting standards

and governmental regulations.

Experience

Accounting services provided to governmental entities and nonprofit organizations. Financial leadership and management to counties, special assessment districts, Tribal governments, non-profit organizations,

publishing and health care.

Other Experience: Extensive experience with personal computer software applications,

accounting software implementation, financial planning and analysis, forecasting, turnaround management, business process improvement,

external and internal auditing.

Education

College Degree: Graduated in 1979 from the University of Pennsylvania with a Bachelor of

Science Degree in Economics with a concentration in Accounting.

Continuing Professional

Education: Mr. Mason's continuing professional education includes courses in Revenue

Forecasting and Analysis, Financial & ERP System Acquisition, Financial Statements of Not-for-Profit Entities and other governmental and not-for-

profit accounting topics.

Professional and Community Affiliations

Certified Public Accountant in Florida, July 1981 (inactive)



Central Arizona Fire & Medical Authority Central Yavapai Fire District Chino Valley Fire District

Proposal to Provide Audit Services (Firm and irrevocable for 90 days from date proposal is due.)

Henry+Horne Brian Hemmerle, CPA, CFE BrianH@hhcpa.com 2055 E. Warner Rd, Suite 101 Tempe, AZ 85284 (480) 839-4900

May 5, 2021





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LETTER OF TRANSMITTAL

May 5, 2021

Dave Tharp, Assistant Chief of Administration Central Arizona Fire & Medical Authority 8603 E. Eastridge Road Prescott Valley, Arizona 86314

Dear Mr. Tharp,

The undersigned, Henry+Horne, hereby submits its response to your Request for Proposal.

UNDERSTANDING OF THE WORK TO BE DONE

It is our understanding the Central Arizona Fire & Medical Authority requires a qualified CPA firm to express an opinion on the fair presentation of its financial statements for the fiscal years ending June 30, 2021, 2022, 2023, 2024 and 2025. These audits are to be performed in accordance with auditing principles generally accepted in the United States of America.

COMMITMENT

Henry+Horne is committed to perform and complete the work for fiscal years ending June 30, 2021, 2022, 2023, 2024 and 2025 for the Central Arizona Fire & Medical Authority.

BEST QUALIFIED

With more than 60 years of experience in the government industry, serving local Arizona governments as the largest locally owned firm in the state, we are confident that we can meet your needs, exceed your expectation and provide you with the quality of service you desire. It is our strong belief that an audit is not a commodity to be churned out by the lowest bidder. We are very proud of our reputation as a firm that offers value along with the audit. We want to serve clients who are not just seeking an audit for compliance purposes. We want to be a partner that not only serves its clients' needs but helps identify them.

FIRM AND IRREVOCABLE

This proposal is firm and irrevocable for 90 days from the date the proposal is signed.

If you have any questions, call Brian Hemmerle at (480) 839-4900.

Sincerely,

Henry & Horne, LLP

Brian Hemmerle, CPA, CFE 2055 E. Warner Rd, Suite 101

STH, LLP

Tempe, AZ 85284

BrianH@hhcpa.com

Client Testimonials

We believe the most important measure of our success is the satisfaction of our clients. We know that we are accomplishing our goal of providing exceptional client service on a daily basis when we receive comments like these from our clients.



Brian provided us with improvements to make our internal processes more efficient and stronger. I appreciate them always taking into consideration our staffing levels and resources when making recommendations and implementing improvements. The timelines were established during fieldwork and then monitored and updated through issuance. Calendar invites were sent out to the City and the Henry+Horne team was always aware of the next steps, and once the drafts were in partner reviews Briand kept the City team informed. This was very much appreciated! The service they provide is outstanding. We tap into their knowledge and expertise throughout the fiscal year, and our questions are always welcomed.

Tina Moline, Financial Services Director City of Kingman



Henry+Horne always turns our audit around in a timely fashion and keeps us updated on where we are in the audit process. I'm never wondering what the status is or when I should anticipate my CAFR being issued but, if I do have a question, my audit team is always easy to reach.

Joe Duffy, Finance Director Town of Chino Valley



Henry+Horne sends a familiar team each year, and I am thankful for their expertise and patience with me.

Roger Wood, Finance Director Superstition Fire & Medical District





PARTNER, SUPERVISORY AND STAFF QUALIFICATIONS AND EXPERIENCE

The audit team for the Central Arizona Fire & Medical Authority consists entirely of high level, experienced personnel. A differentiator of our firm is that we:

- Send highly experienced staff level accountants to work on behalf of our audit clients.
- Unlike other firms, you will not feel like you are teaching the auditors.
- Extremely high level of direct partner involvement throughout the engagement.
- Your audit team has years of industry and/or audit experience.

AUDIT TEAM	TITLE	ROLE	EXPERIENCE
Brian Hemmerle, CPA, CFE	Government Partner	Lead Engagement Partner	13+ Years
Chuck Goodmiller, CPA, CGMA	Co-Managing Partner	Engagement & Quality Control Review	28+ Years
Noemi Barter	Government Supervisor	Engagement-in-Charge	12+ Years

Part of Henry+Horne's commitment to providing the Central Arizona Fire & Medical Authority with top-quality service includes:

- Assigning the most competent audit professionals to the job.
- Your engagement team have performed numerous engagements and have more than 53 years combined experience in governmental accounting.
- Your engagement team are members of local and national organizations.
- Your engagement team stays current on the latest changes to the government finance world, which means you will stay current as well.

Members of your engagement team are also involved with the following organizations.

GFOA	GFOAZ	ASCPA
Brian Hemmerle, CPA, CFE*	Brian Hemmerle, CPA, CFE	Brian Hemmerle, CPA, CFE
Chuck Goodmiller, CPA, CGMA	Noemi Barter	Chuck Goodmiller, CPA, CGMA
Noemi Barter		Noemi Barter

^{*}On the special review committee for the GFOA reviewing the Comprehensive Annual Financial Reports for national government entities.

Brian Hemmerle

- The partner who is ultimately responsible for all aspects of Henry+Horne's services for the Central Arizona Fire & Medical Authority.
- Brian will oversee the audit and will be assigning the work to the in-charge person for each segment.
- Brian will be on site along with the audit team.
- Brian will be the partner-in-charge of your engagement as long as you are a client.

Lead Engagement Partner

- Ensures accurate, timely and efficient audit procedures.
- Staffs job with quality audit professionals.
- Reviews audit in its entirety for a level of assurance that is of the utmost quality.

Chuck Goodmiller

· Ensure compliance with our firm's quality control.

Engagement & Quality Control Review Partner

- Trains audit team professionals.
- Evaluates team members to ensure audit process is done correctly and professionally.
- Reviews audit as part of our quality control assurance.

Noemi Barter

- Primary client services coordinator for the audit.
- On site 100% of the time.
- Will only be assigned to the Central Arizona Fire & Medical Authority during fieldwork and no other client.
- Supervise the work in the field, manage the day-to-day activities and issues related to the audit, oversee the reporting process and ensure that all work is performed in compliance with the required standards and on a timely basis.

Engagement-in-Charge

- · Coordinates audit from start to finish.
- Oversees complex auditing.
- Ensures job is progressing at a reasonable pace.
- Reviews audit for technical quality.

Resumes, including relevant experience and continuing education, may be found in Appendix B.

REFERENCES

Henry+Horne professionals are experienced with governments. Below is a list of current clients that you are able to contact. Please feel free to ask for additional references to contact as the below list is just a sampling of our clients.

Superstition Fire & Medical District Roger Rood, Finance Director 565 North Idaho Road Apache Junction, AZ 85119 (480) 982-4440 Date: 2013 - Current

Verde Valley Fire District Lisa Elliott, Administrative Manager 2700 East Godard Road Cottonwood, AZ 86326 (928) 634-2578 Date: 2019 - Current Town of Chino Valley
Joe Duffy, Finance Director
202 North State Route 89
Chino Valley, AZ 86323
(928) 636-2646
Date: 2015 - Current

City of Kingman
Tina Moline, Financial Services Director
310 North Fourth Street
Kingman AZ, 86401
(928) 753-8120
Date: 2019 - Current

City of Safford
Alma Flores, Finance Officer
717 West Main Street
Safford, AZ 85548
(928) 432-4000
2017 - Current

Henry+Horne has been serving the governmental accounting industry since the firm was founded in 1957. Our group of industry-specific professionals has many years of experience providing audit and other professional accounting services to government entities including municipalities, special districts, tribal governments, school districts and state and local governments. The Town of Oro Valley'sauditors will have the knowledge and proficiency needed to produce quality results. Our team members complete, at a minimum, 80hours of continuing professional education every two years, often exceeding the Yellow Book requirements with more than 100 hours. Henry+Horne audits over 50 government entities each year. Below is a list of recent government entities audited by our firm.

Aguila Irrigation District	Ak-Chin Indian Community
 Arizona Correctional Industries 	Arizona Cotton Research and Protection Council
Arizona Game & Fish	Arizona Lottery
Arizona State Child Nutrition Food Program	Buckskin Fire Department
Central Arizona Irrigation and Drainage District	Central Yavapai Fire District
Chino Valley Fire Distirct	Choice Academy Charter School
City of Avondale	City of Bullhead City
City of Casa Grande	City of Goodyear
City of Kingman	City of Prescott
City of Safford	City of Tolleson
Edkey Charter Schools	Electrical District 2
Electrical District 3	Electrical District 4
Electrical District 6	Electrical District 8
Fountain Hills Sanitary District	Fountain Hills School District
Gila River Sand & Gravel	Greene Reservoir Flood Control District
Gover's Hill Irrigation District	Harquahala Valley Irrigation District
Harquahala Valley Power District	Harrah's ak-Chin Casino

 Hohokam Irrigation & Drainage District 	 Little Colorado Water Conservation District
 New Mama Irrigation & Drainage District 	Northwest Fire District
Maricopa Stanfield Irrigation & Drainage District	Maricopa Water District
McMullen Valley Water Conservation & Drainage	Midway Flood Control District
Morrison Ranch Irrigation, Water & Drainage District	Native American for Community Action
New Magman Irrigation & Drainage District	Northwest Fire District
Ocotillo Water Conservation District	Paloma Irrigation & Drainage District
Pinal County Adult Probation Court	Pinal County Casa Grande Justice Court
Pinal County Juvenile Court	Pinal County Maricopa Stanfield Justice Court
Pinal County Water Augmentation Authority	Pinetop Lakeside Sanitary District
Primavera Online Schools	Queen Valley Sanitation District
Rim Country Education Alliance	Roosevelt Irrigation District
Roosevelt Water Conservation District	Santa Cruz Union High School District
Scottsdale Industrial Authority	Silverbell Irrigation & Drainage District
Southgate Charter School	Southwest Public Power Agency
Spectrum Irrigation, Water & Drainage District	Stanfield Flood Control District
Stanfield Volunteer Fire District	Superstition Fire & Medical Authority
Thunderbird Farms Improvement District	 Thunderbird Farms Irrigation & Drainage Water Deliver District #3
Tonopah Irrigation District	Town of Cave Creek
Town of Chino Valley	Town of Dewey-Humboldt
Town of Florence	Town of Marana
Town of Paradise Valley	Wotn of Welton
United Way of Pinal County	Verde Valley Fire District
Villa Grande Domestic Water Improvement District	Water Infrastructure Finance Authority (WIFA)

F



Henry+Horne believes an audit is a necessary and valuable tool to help the Central Arizona Fire & Medical Authority function efficiently and successfully. It is more than just identifying what is working and what is inoperative in order to be compliant. Our audit team will take an in-depth look at the Central Arizona Fire & Medical Authority's needs to formulate a plan that will help to streamline financial reporting procedures and recordkeeping along with improve operations, identify areas vulnerable to fraud and more.

A simple transition. We realize changing accounting firms is a decision with major impact on the Central Arizona Fire & Medical Authority. With the challenge of adjusting to change comes the opportunity to cultivate a new and beneficial working relationship that brings value to all of the parties involved. Through our workflow and audit process, we strive to make the transition as smooth and effective as possible for the Central Arizona Fire & Medical Authority.

Your time is valuable. Running an organization is an enormous task. That's why your auditors will maintain constant communication with the Central Arizona Fire & Medical Authority. We will follow through on every step of the audit to minimize the amount of time key Central Arizona Fire & Medical Authority personnel need to take out of their already busy schedules when responding to requests for information or attending necessary meetings.

An experienced team. We only send experienced auditors to your engagement. The team of experienced professionals assigned to the Central Arizona Fire & Medical Authority boasts more than 73 years combined experience serving the governmental accounting industry. Our turnover rate at Henry+Horne is nearly 20% lower than the industry average, ensuring a qualified audit team. Our professionals have the years of hands-on experience and knowledge to meet and possibly exceed the Central Arizona Fire & Medical Authority's expectations in the audit process and results.

Faster, better quality results. Your auditors will work to address any issues and problems that may arise during fieldwork as they come up. This ensures faster audit results and better quality results because new ideas and solutions are fresh on the team's mind. Some CPA firms issue the audit reports months after the financial statements, but we issue them at the same time..

A plan tailored to your needs. At Henry+Horne we believe that an audit is more than just a one size fits all commodity to be purchased from the lowest bidder. We will put together a plan that is customized to fit the specific needs of the Central Arizona Fire & Medical Authority.

WORK PLAN

Initial Audit Year

Initial year conference - Henry+Horne will send a team of experienced auditors to meet with the Central Arizona Fire & Medical Authority key personnel to discuss issues relating to the audit and work to be performed. We will go over the audit in detail to help the Central Arizona Fire & Medical Authority gain a complete understanding of the process as well as the information we will need from the Central Arizona Fire & Medical Authority.

- During this conference Henry+Horne would like to discuss any and all concerns the Central Arizona Fire & Medical Authority may have in the transition process from their previous auditors.
- Prior to our initial audit of the Central Arizona Fire & Medical Authority, we will review previous period auditor work papers.
- We will complete our internal client acceptance evaluation form for quality control purposes.
- A dedicated secure client portal will be made available.

Preliminary Risk Assessment Segment

Entrance conference - Your dedicated government audit team will meet with the Central Arizona Fire & Medical Authority's audit liaison to discuss changes to personnel, membership, funding sources, etc. in order to better assess the Central Arizona Fire & Medical Authority's situation and start accounting for the role these changes will play in moving forward with the audit:

- Have there been any changes to the intended use of the financials?
- Have there been any changes in management and key staff?
- Have there been any significant or unusual transactions or changes in structure?
- Have you received any notices/communication from regulatory agencies?
- Are there any significant litigation issues or covenant violations?
- What went on during the year with the operations?
 - · Changes in debt issues
 - Changes in funding sources
 - If applicable, changes in federal programs for Single Audit determination
 - Change in number of employees
 - · Changes in banking relationships/financing
 - Significant asset purchases
- Timing for risk assessment and substantive.
- Timing for the draft and final reports.
- Timing for exit conference with management and/or governance.

Risk Assessment Procedures:

- We will prepare and discuss with the Central Arizona Fire & Medical Authority a list of risk assessment related items.
- Audit team pre-planning meeting to assign tasks to staff regarding risk assessment audit areas, single audit, compliance and etc.

- An experienced member of the audit team will document a detailed understanding of the Central Arizona Fire & Medical Authority including:
 - Regulatory and external factors affecting the Central Arizona Fire & Medical Authority
 - The impact, if any, of changes in accounting pronouncements affecting the Central Arizona Fire & Medical Authority since the prior year.
 - Status of prior-period findings, including findings and questioned costs in compliance audits.
 - Management's strategies for the Central Arizona Fire & Medical Authority's growth.
 - The process management uses to measure its financial performance.
 - · Other considerations and risks.
- The audit team members will gain an understanding of the Central Arizona Fire & Medical Authority's design and implementation of internal controls.
- Walk-through observations performed one-on-one with Central Arizona Fire & Medical Authority staff related to key financial processes and controls.
- Narrative and flowchart documentation of our evaluation of key controls and assessing the controls to be tested for their
 effectiveness.
 - Federal regulated controls for major programs as required by the Compliance Supplement for Single Audits.
- Testing the controls identified during our evaluation to determine their effectiveness and the control risk.
- Evaluation of the Central Arizona Fire & Medical Authority's IT environment through interviews with Central Arizona Fire & Medical Authority IT personnel and review of user roles related to segregation of duties.
- Subsequent to the Central Arizona Fire & Medical Authority's fiscal year-end, we will obtain a preliminary trial balance and perform extensive analytical procedures to aid in the planning stage of our audit.
- We will prepare and discuss with the Central Arizona Fire & Medical Authority a list of substantive items to be prepared by the Central Arizona Fire & Medical Authority.

Planning and communication with those charged with governance, to be done by supervisor or above:

- The primary partner on your audit is a Certified Fraud Examiner (CFE) who will perform one-on-one interviews with a
 member of your governance (mayor or council member), key personnel and other selected Central Arizona Fire &
 Medical Authority personnel to gauge the general environment of the Central Arizona Fire & Medical Authority and their
 understanding of fraud.
- Your dedicated CFE will assess the risk of fraud on various areas of the audit.

We will also provide the Central Arizona Fire & Medical Authority with confirmation letters for the Central Arizona Fire & Medical Authority's financial institutions.

Fieldwork Audit Procedures

Prior to substantive fieldwork, the audit team will meet to discuss and document a detailed plan of work to be performed based on the following:

- Risk assessment
- Any test of controls and walk-throughs
- Preliminary analytical
- Federal major program determination (if applicable)
- Opinion unit materiality

	Our detailed plan will include using governmental audit programs customized to the Central Arizona Fire & Medical Authority based on our understanding and assessment of your processes and controls.
	Fieldwork will include audit procedures in significant areas such as:
	 Journal entry testing Receivables and payables
	Payroll
Acres .	• Debt
	Capital assets
	Revenues and expenditures
	Subsequent review
	An exit conference will conclude fieldwork. The audit team and the Central Arizona Fire & Medical Authority key personnel will
	meet to:
	Summarize the results of fieldwork
	Review any findings and discuss unresolved issues
	Preliminary recommendations, suggestions and revisions will be made for both the financial statement audit and the Single audit.
	Because of the commitment we will make to the Central Arizona Fire & Medical Authority, we believe in working closely with your
	staff to help them understand and implement all recommendations that are made. We strive to maintain open and constant communication during the course of the year for times when issues may arise and concerns can be addressed. We maintain that
	communication to ensure there are no loose ends as the audit process nears completion and to make sure the Central Arizona Fire & Medical Authority is not swamped with any last minute tasks or requirements.
	Audit Conclusion
	Auditors' reports, as outlined in the RFP, will be drafted for the Central Arizona Fire & Medical Authority's review. Because Henry+Horne employs a one-way workflow, the Central Arizona Fire & Medical Authority can expect to receive faster audit results.
	As previously mentioned, our team members will be in constant contact with key personnel while conducting fieldwork. This
	speeds up the work flow because your auditors will work on their findings as they gather them, rather than collecting information to come up with a plan later.
	For quality control, Henry+Horne will perform a dual partner review on the Central Arizona Fire & Medical Authority's financial
	statements, auditors' reports and Single Audit. We will issue the final reports to the Central Arizona Fire & Medical Authority and
	submit the required filings to the Federal Clearinghouse.

PROPOSED LEVEL OF STAFF AND HOURS

Based on our three years of experience working directly with you and your staff, we put together the following proposed segmentation of the audit. It includes the Preliminary Segment, Fieldwork Segment and Conclusion.

PARTNER	SUPERVISOR	SENIOR	STAFF	TOTAL
1	4	14	14	33
1	2	-	-	3
2	2	2	2	8
	1 1 2	PARTNER SUPERVISOR 1 4 1 2 2 2		PARTNER SUPERVISOR SENIOR STAFF 1 4 14 14 1 2 - - 2 2 2 2

Substantive audit procedures will be used throughout the specific audit areas. Audit procedures include confirmations, ratio analysis, budget and prior year balance comparisons, test of details, sampling from account populations, analytical procedures and disclosure requirements.

TOTAL	26	58	46	84	214
CAFR, Prep, Review and Disclosure Checklist	14	14	8		36
Staff addressing review comments		4	4	8	16
CONCLUSION SEGMENT					(2 E (1) E
Supervision and In-field Review	5	6		see Šara	11
Other Compliance	-			8	8
Expenditures	-	8		12	20
Revenues	-		8	4	12
Equity	-	-	-	2	2
Pension/OPEB	1	2	-	6	9
Long-term Liabilities	1	8	-		9
Deferred Inflows/Outflows			-	2	2
Accrued Liabilities/Interest	-	-	-	5	5
Accounts Payable/Deposits	-	-	-	5	5
Capital Assets	1	8	-	_	9
Receivables	-	-	10	8	18
Cash & Investments	-	-	-	8	8



ALL-INCLUSIVE PRICE

Henry+Horne has included all costs for travel, lodging and subsistence in the total price. In addition, Henry+Horne will accept reimbursement for travel, lodging and subsistence at the prevailing Central Arizona Fire & Medical Authority rates for its employees. A summary of the all-inclusive maximum price for fiscal years 2021, 2022, 2023, 2024 and 2025 is as follows:

DESCRIPTION	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	TOTAL
Central Arizona Fire & Medical Authority	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$120,000
Central Yavapai Fire District	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
Chino Valley Fire District	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
TOTAL	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000	\$160,000

FY 2020/21 AUDITING SERVICES BY STAFF

	HOURS	RATES	TOTAL
Partner	26	\$250	\$6,500
Supervisor	58	\$180	\$10,440
Senior	46	\$150	\$6,900
Staff	84	\$125	\$10,500
Current Client Discount		Supplier Sup	(2,340)
TOTAL	214		\$32,000

Our quoted prices are based on a clean audit trial balance provided by CAFMA, with no issues encountered during the audit. Henry+Horne rarely ever requests a change order for audit fees above those that are quoted. However, should a scope in the audit, or new regulations occur, a change order will be discussed with you before proceeding with the audit. We have developed many efficiencies in your audit the past three years, and we believe our quoted prices and hours reflect what it will take to do your audits under normal circumstances. All professionals work at a different pace and Henry+Horne knows the pace our certified public accountants work. They are experienced professionals who are efficient at performing audits of financial statements.

RATES FOR ADDITIONAL SERVICES

Fees for other services will be arranged with you in advance based upon our level of involvement. Currently, our hourly billing rates, by staff level are:

RATE PER HOUR	
\$250	76 (787M) W-2-78333
\$180	
\$150	
\$125	
	\$250 \$180 \$150



HISTORY OF FIRM

Overview of Henry+Horne:

- Founded in Arizona in 1957
- · Largest locally owned accounting firm
- Serving clients throughout the western United States
- Serving the government industry since 1957

Firm core services:

- Audit + Accounting
- Estate, Gift + Trust
- International Services
- Litigation + Valuation
- · Tax Consulting + Compliance
- Wealth Management

Government Audit core services:

- Audit + Accounting
- School compliance audits
- Reviews
- Internal control structure review
- Minimum accounting standards audits for Arizona courts
- · Annual expenditure limitation report
- · Development impact fee audits

By choosing Henry+Horne as your auditors, your fees stay local, helping the local economy and tax revenue in your State. Henry+Horne is currently an active member of:

- GFOAz (Government Finance Officers of Arizona)
- AGA (Association of Government Accountants Phoenix Chapter)
- AASBO (Arizona Association of School Business Officials)
- GAQC (Government Audit Quality Center of the AICPA)

Conclusion

Thank you for your consideration of Henry+Horne as a provider of professional services. We hope we have addressed your needs and captured what your organization is all about.

We are excited about the possibility of our two organizations working together. We are similar in our philosophies, our willingness to provide exceptional service, and our desire to do the right thing for those that we work with, our customers and the community.

We would be honored to have Central Arizona Fire & Medical Authority as a client and if selected, we will exceed your expectations. We are confident we can provide you with a level of service that is unparalleled to anything your organization has experienced.



Appendix A - Peer Review



Report on the Firm's System of Quality Control

To the Partners of Henry & Home, LLP and the California Society of Certified Public Accountants

We have reviewed the system of quality control for the accounting and auditing practice of Henry & Horne, LLP (the "firm") in effect for the year ended May, 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any,

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included, (engagements performed under Government Auditing Standards, including compliance audits under the Single Audit Act, audits of employee benefit plans, an audit performed under FDICIA, and examinations of service organizations [Service Organizations (SOC 1 and 2 engagements].

As part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Henry & Horne, LLP in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of pass, pass with deficiency(ies) or fail. Henry & Horne, LLP has received a peer review rating of pass.

Brown, Edwards Kompany, S. S. P.

CERTIFIED PUBLIC ACCOUNTANTS

Roanoke, Virginia September 18, 2019

Brian Hemmerle, CPA, CFE
Audit Partner
Government Services
Phone: (520) 836-8201
Fax: (520) 426-9432
E-mail: BrianH@hhcpa.com



I endeavor to provide you with a timely audit that is of the highest quality and diligence. You will find that I am a reliable resource to you throughout the year, not just during your audit.

Appendix B - Bios

BRIAN HEMMERLE, CPA, CFE

Areas of Expertise

Brian is in-charge of the government niche at Henry+Horne. his primary focus is working in the Audit Department, performing audits for government, non-profit and small business entities as well as reviews and compilations for a wide variety of clientele. Brian is also a special reviewer for the Government Finance Officers Association's CAFR award.

Professional Certifications

- Certified Public Accountant- Arizona
- · Certified Fraud Examiner

Education

University of Arizona (B.S. in Accountancy)

Affiliations

- American Institute of Certified Public Accountants
- Arizona Association of School Business Officials
- Arizona Society of Certified Public Accountants
- Association of Certified Fraud Examiners
- Government Finance Officers Association
- Girl Scouts Arizona Cactus Pine Council (Board Treasurer)

Continuing Professional Education - A full list is available upon request

- ASCPA Government Conference
- Developing and Reporting Audit Findings
- GAQC Annual Update
- GASB Update: What's new this year?
- · GFOA Annual Government GAAP Update
- GFOA Quarterly Training
- GFOAz Winter Conference
- Professional Liability Insurance Update
- Revenue Recognition: GASB Style
- Single Audit Reporting Issues

Speaking Engagements

- Fraud in Government
- GASB Update 2021
- In Depth Look at the CAFR



Chuck Goodmiller, CPA, CGMA

Co-Managing Partner Audit Partner Government Services Phone: (520) 836-8201 Fax: (520) 426-9432

E-mail: ChuckG@hhcpa.com



I thrive on finding new solutions to old problems and strategizing new ways of doing things to benefit my clients and team members. My greatest accomplishment is anytime I know that I helped a client achieve a goal or helped a team member learn and grow professionally.

CHARLES (CHUCK) H. GOODMILLER, CPA, CGMA

Areas of Expertise

Chuck is Co-Managing Partner of Henry+Horne and serves on the firm's Executive Committee and Audit and Accounting Committee. Chuck specializes in providing his clients with professional and personalized service. He provides detailed knowledge of the procedures for audits, reviews and compilations. His extensive experience includes specialty areas such as audits of federally funded entities including municipalities, Native American Indian entities, not-for-profit organizations and special districts.

Professional Certifications

- Certified Public Accountant- Arizona
- Chartered Global Management Accountant

Education

Arizona State University (B.S. in Accountancy)

Affiliations

- American Institute of Certified Public Accountants
- Arizona Society of Certified Public Accountants
- Casa Grande Rotary Scholarship Foundation (Board Treasurer)
- Casa Grande Regional Hospital Foundation (Board Member)
- Governmental Finance Officers Association
- Rotary International in the Casa Grande Club
- Seeds of Hope, Inc. (Past Board Treasurer)

Continuing Professional Education - A full list is available upon request

- AICPA Annual Audit & Accounting Update
- · AICPA Government Training Program
- AICPA Sampling and Analytical Procedures
- Developing and Reporting Audit Findings
- Government Re-engineering
- Professional Liability Insurance Update
- Revenue Recognition: GASB Style
- Single Audit Reporting Issues



Noemi Barter
Audit In-Charge
Government Services
Phone: (480) 839-4900
Fax: (480) 839-4664
E-mail: NoemiB@hhcpa.com



I want clients to know that as auditors, we are not just looking for problems.

Our goal is to help you be a well functioning entity. We can do more than audit your government - we can help you find solutions and make your processes more efficient.

NOEMI BARTER

Areas of Expertise

Noemi specializes in audits, reviews, compilations and bookkeeping services for the government industry. She has more than 10 years' experience with government audits for special taxing districts, fire districts, municipalities, school districts, charter schools and nonprofits.

Education

- Ohio State University (B.S. in Family Studies)
- Golden State University (Master in Accounting)

Affiliations

Arizona Association of School Business Officials

Continuing Professional Education - A full list is available upon request

- Arizona Auditor General Update
- · Anatomy of Government Fraud
- GASB Update Projects
- · Arizona's Future Growth
- · In Depth GASB Report
- Federal Cost Accounting Fraud
- The Impact of Cultural Changes
- · Nonprofit Reporting Standard is Here!
- GASB Update 2021
- Internal Controls + Fraud
- Conditional vs Unconditional Contributions and Changes with the New Standard
- Structures for Affiliations Between Nonprofit + For-profit Entities
- Nonprofit Dashboards + Analytics
- · Bond Financing 101
- Improving Your Financial Strategy Using Card Payments
- Excel Tips + Tricks

Speaking Engagements

- Fraud Report to the Nations
- GASB Update
- Internal Control + Fraud





Annual Government + Nonprofit Accounting Conference

2/24/21 Online Platform: 8:00AM - 3:30PM

Start the year off right at your organization by attending our annual one-day conference for government + nonprofit accounting professionals. Stay up to date on issues such as new reporting requirements, fraud, federal funding and more.

Compliance Specific Internal Controls: Brian Hemmerle, CPA, CFE

5/12/21 Webinar 8:30 - 9:30AM

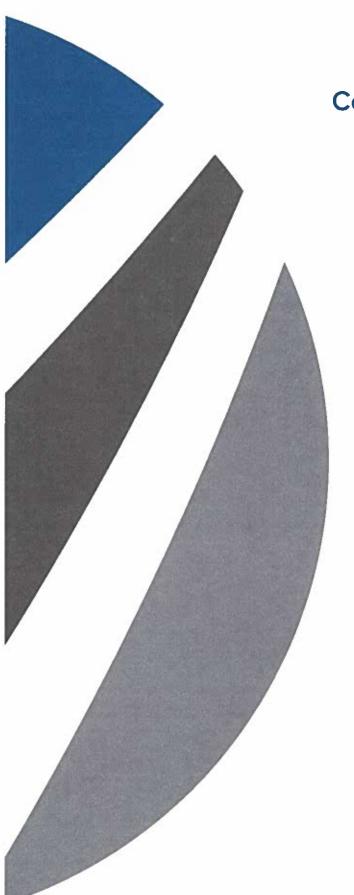
You've heard of the Yellow Book, but have you heard of the Green Book? This seminar is a look at internal controls you can, and should, place around your compliance with grants, contracts, covenants, laws and regulations. A deep dive into the compliance controls for federal grants, and what the Green Book says you should be focused on.

What's a Single Audit?: Brian Hemmerle, CPA, CFE

8/4/21 Webinar 8:30 - 10:00AM

Learn about federal funding, how it's received, how to track it and how to ensure compliance. We'll walk you through the ins and outs of compliance and explain what the Office of Management and Budget is expecting of you. We will also discuss any new updates released by the Governmental Audit Quality Center (GAQC).

For more information, visit our website at www.hhcpa.com/cpeopportunities or call us at (480) 839-4900.



Central Yavapai Fire District
Chino Valley Fire District
Central Arizona Fire and
Medical Authority

Proposal for Annual Financial Audits



FLAGSTAFF / PHOENIX / TUCSON

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TITLE PAGE

Subject Annual Financial Audits

Firm Name Heinfeld, Meech & Co., P.C.

Firm Addresses 10120 N. Oracle Rd

Tucson, AZ 85704

751 E. Pine Knoll Dr., Ste 1201

Flagstaff, AZ 86001

(928) 774-4201

Phone Numbers

Website

heinfeldmeech.com

(520) 742-2611

E-mail Address info@heinfeldmeech.com

Bid Contacts Diane Bradley, Partner

Michael L. Lauzon, CPA, MBA

Bid Contact Phone (520) 903-6867

(928) 556-5271

Bid Contact E-mails diane.bradley@heinfeldmeech.com

michael.lauzon@heinfeldmeech.com

Date Submitted May 13, 2021 at 5:00 pm

This proposal is effective (non-rescindable) for 90 days.

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May 13, 2021

Central Arizona Fire and Medical Authority Attn: Dave Tharp, Assistant Chief of Administration 8603 E. Eastridge Road Prescott Valley, Arizona 86314

We are pleased to have this opportunity to present a proposal for audit services to the Central Yavapai Fire District (CYFD), Chino Valley Fire District (CVFD) and Central Arizona Fire and Medical Authority (CAFMA). As a firm specializing in the governmental and non-profit industries, this engagement will be similar to financial statement and compliance audits performed by HeinfeldMeech since 1986. Our firm is an industry leader in Arizona, currently providing assurance services to 185 governmental entities in the State. The depth and breadth of our experience with local governments assures you that we will be able to provide the requested audit services by the organizations' deadlines while being a valuable resource for accounting matters throughout the year.

We believe that the following attributes are the most important reasons that you should select our firm as your organization's independent auditor.

- ✓ Providing National Expertise on the Local Level. While HeinfeldMeech is a local Arizona firm, we are also recognized as a national leader in the governmental accounting industry. We are frequently called upon by industry organizations such as the American Institute of Certified Public Accountants, Arizona Society of Certified Public Accountants, Government Finance Officers Association, and Association of Government Accountants to serve on committees or provide presentations at conferences. This extensive involvement means that our team stays current on recent and upcoming changes in accounting and auditing standards affecting your organization.
- ✓ Dedicated to Providing Best Practices. We seek out opportunities to learn about our clients' operations and objectives so that we may identify ways to provide assistance on financial reporting and operational matters. The assigned engagement supervisors will be the primary contacts for any questions; however other senior members of our firm are available to provide technical assistance as needed. Our commitment to assisting local governments also led us to develop an annual conference that addresses important accounting, compliance and operational topics for local governments. If your organization requires more extensive assistance, our full-time consulting division also provides a range of services specifically designed to address the needs of governments.
- ✓ Governmental and Federal Programs Expertise. Due to our extensive history performing governmental audits, our firm has the expertise required to perform this engagement for your organization. We also understand the unique challenges of auditing Federal programs as we perform more Single Audits annually for Arizona entities than any other firm. We also are registered with the AICPA Governmental Audit Quality Center, demonstrating our commitment to the highest standards of quality in governmental and Uniform Guidance audits.

✓ Emphasis on Service Excellence. The success and growth of HeinfeldMeech has always depended upon a superior level of client service. To ensure that your team is meeting our high standard, we will ask for feedback on your satisfaction at the end of each audit engagement. Within the past year, 100% of responding clients have indicated that they would recommend our firm. We take pride in this statistic since their willingness to refer us to others is the best possible indicator of the quality of our service.

Our firm understands the work to be completed for this engagement and we are committed to meeting the requirements and timelines for the CYFD, CVFD and CAFMA. This proposal is a firm and irrevocable offer for 90 days.

Should you have any questions, please contact me at (520) 903-6867 or <u>diane.bradley@heinfeldmeech.com</u> or Michael L. Lauzon, CPA, MBA, Partner, at (928) 556-5271 or <u>michael.lauzon@heinfeldmeech.com</u>.

Sincerely,

Diane Bradley

Partner - Administration

LICENSE TO PRACTICE IN ARIZONA

Heinfeld, Meech & Co., P.C. is a properly licensed Arizona certified public accounting firm (#463) and is a member firm of the American Institute of Certified Public Accountants. Eleven firm partners and 15 other professional staff members are certified public accountants licensed in Arizona.

FIRM QUALIFICATIONS AND EXPERIENCE

Heinfeld, Meech & Co., P.C. is a registered Arizona corporation and is a woman-owned small business enterprise. Founded in 1986, we specialize in providing auditing and consulting services to local governmental and non-profit entities. Our leadership in industry programs, employee development, financial reporting excellence and quality control demonstrate our focus on governmental accounting and our commitment to keeping our clients and our own professionals informed about significant developments in the industry.



clients.

The firm's staff totals 55 with offices in Flagstaff, Phoenix, and Tucson, Arizona. Our entire client service team is dedicated to working with Arizona local governments and non-profits. Because of this specialization, we can assure you that your organization will receive high-quality, local service throughout the engagement. HeinfeldMeech's staffing currently includes the following categories:

Partners	13	Staff Associates	12
Managers	10	Audit Interns	3
In-Charge Accountants	12	Administrative	5

Governmental Services Leadership

HeinfeldMeech is an industry leader for governmental audit services in the State of Arizona, currently providing assurance services to over 185 governmental entities. Our firm is a member of the American Institute of Certified Public Accountants (AICPA) Governmental Audit Quality Center (GAQC), which is committed to the highest standards of quality in governmental audits. As a national community of CPA firms, this membership provides our team with access to best practices and tools that help ensure the quality of our governmental audits while providing the up-to-date information needed to serve our

Two firm partners have served as members of the Executive Committee of the GAQC.

Our specialization in the governmental and nonprofit industries provides you with the security that serving these industries is our first priority, as we have no commercial, for-profit, or tax clients that demand our time or resources. Our focus on the public sector also ensures that the assigned audit team will be knowledgeable, experienced and qualified in these industries. Because of this emphasis on governmental accounting, our assistants will be properly trained and supervised to address the unique audit and reporting challenges of local governments and non-profits.

Governmental Reporting Standards



As HeinfeldMeech primarily provides services to governmental entities, we commit significant resources to training our professional staff on governmental reporting standards and assisting our clients with the implementation of new reporting standards. This includes the participation by two of our partners on national AICPA committees. Participation on these committees also provides HeinfeldMeech with pre-issuance access and input to changes in GASB financial report requirements and audit methodology techniques.

Our firm is also a leading expert in this area and has been asked to conduct numerous trainings on changes to government accounting and auditing standards including those on the pension and OPEB accounting and reporting requirements, Uniform Guidance, auditing standards, audit quality and Government Auditing Standards.

Single Audit Experience

HeinfeldMeech has considerable experience auditing federal programs under Uniform Guidance requirements, including over 40 percent of Single Audits completed each year for Arizona local governments. Due to our extensive experience and involvement on national industry committees, you can be assured that our audit teams are familiar with the current requirements for Federal programs testing and reporting. All supervisory staff of HeinfeldMeech are also required to obtain the Advanced Single Audit Certificate issued by the AICPA.

As Single Audits are so significant to our practice, we invest heavily in relevant resources and provide our audit teams with reference materials needed to properly audit Federal programs, including:

- · AICPA audit guides and practice aids
- · Uniform Guidance and reference materials
- The current OMB Compliance Supplement
- Single Audit practice aids by external providers
- Continuing professional education focused on Single Audit topics

External Quality Control Review



As required by our profession and the State of Arizona, every three years HeinfeldMeech participates in a review of the firm's system of quality controls. A report with a rating of pass was issued August 16, 2018, by the firm of Grant Bennett Associates, A.P.C. A copy of this report is enclosed on the following page. The quality control review included governmental audits performed by our firm, with an in-depth review of the working papers and reports.

In addition, we have no record of substandard work and there has been no disciplinary action taken or pending against the firm with regulatory bodies or professional organizations.

Grant Bennett Associates

A PROFESSIONAL CORPORATION

Report on the Firm's System of Quality Control

August 16, 2018

To the Shareholders of Heinfeld, Meech & Co., P. C. and the Peer Review Committee of the California Society of CPAs

We have reviewed the system of quality control for the accounting and auditing practice of Heinfeld, Meech & Co., P. C. (the firm) in effect for the year ended May 31, 2018. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under Government Auditing Standards, including compliance audits under the Single Audit Act and an audit of an employee benefit plan.

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Heinfeld, Meech & Co., P. C. in effect for the year ended May 31, 2018, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of pass, pass with deficiency(ies) or fail. Heinfeld, Meech & Co., P. C. has received a peer review rating of pass.

Sent Barnet Associates

GRANT BENNETT ASSOCIATES A PROFESSIONAL CORPORATION Certified Public Accountants



1375 Exposition Boulevard, Suite 230 Sacramento, CA 95815 916/922-5109 FAX 916/641-5200

P.O. Box 223096 Princeville, HI 96722 888/769-7323

Industry Involvement

We are involved with a number of industry organizations, committees and other activities. This provides our team with the opportunity to remain current on governmental audit and reporting issues. The involvement by our Arizona-based auditors and consultants includes:

- Chris Goeman is a member of the Association of Government Accountants (AGA) Financial Management Standards Board.
- Brittney Williams is a member of the AICPA PCPS Technical Issues Committee.
- Brittney Williams and Corey Arvizu have both been members of the AICPA Governmental Audit Quality Center Executive Committee.
- Joshua Jumper and Chris Goeman are Special Review Committee Members for the GFOA's financial reporting certificate program.
- Christopher Heinfeld is a member of the DCPA (Digital CPA Conference) Advisory Board.
- Eugene Park is a member of the AICPA Young Member Leadership Committee and the ASCPA Leadership and Growth Alliance Committee.
- Joshua Jumper is serving as the Treasurer of the AGA Phoenix Chapter.
- James Shankland is serving as the Board President of the ASCPA Northern Chapter.
- Jennifer Shields serves on the committee for the ASCPA Annual Governmental Accounting Conference.
- Brittney Williams serves on the Financial Management Standards Board for the AGA.
- Six firm members are Certified Government Finance Managers (CGFM) recognized by the AGA.

Outside Presentations

We also frequently asked to share our expertise as presenters at conferences and trainings for organizations such as GFOAz, AGA, AICPA, and ASCPA. Our recent presentations include:

Single Audit Updates (AGA Phoenix Chapter 2021 Professional Development Training)

Budgeting an Internal Audit Program (GFOAz 2021 Winter Conference)

The Origins of Compliance (AASBO 2021 Winter Conference)

Remote Audits: What We've Learned (AASBO 2021 Winter Conference)

Single Audit Update (ASCPA 2021 Governmental Accounting Conference)

Single Audit Developments Related to COVID-19 (GFOAz January 2021 Quarterly Training)

Internal Controls over Compliance in a Single Audit (AICPA 2020 Governmental & Not-for-Profit Training Program)

Effective and Efficient Single Audits (AICPA 2020 Governmental Accounting and Auditing Update)

Capital Assets Reporting (AGA Phoenix Chapter lunch education seminar, May 2020)

Fringe Benefits (GFOAz 2020 Winter Conference)

Experience with Comprehensive Annual Financial Report Preparation and Submissions

HeinfeldMeech has been assisting local governments with successful submissions of Comprehensive Annual Financial Reports for industry organization awards since 1986. Our firm reviews over half of the annual financial reports successfully submitted by Arizona local governments to GFOA for awards each year.



Within the past year, our firm assisted with the preparation or review of over 90 annual financial reports submitted to the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting program. In addition, several members of our firm, including two current audit managers, have served as Special Review Committee Members for the GFOA's annual financial report certificate program.

Below is a selected list of our firm's governmental clients who submitted an annual financial report for industry awards within the past year; a complete list can be provided upon request.

Town of Prescott Valley
Town of Payson
Town of Gilbert
City of Scottsdale
City of Tempe
City of Tucson
City of Surprise
Town of Fountain Hills
City of Maricopa
City of San Luis
City of Eloy
City of Chandler
City of Yuma
City of Buckeye

Maricopa Association of Governments
Multi-City Subregional Operating Group
Chino Valley Unified School District
Prescott Unified School District
Chino Valley Unified School District
Humboldt Unified School District
Blue Ridge Unified School District
Lake Havasu Unified School District
Mingus Union High School District
Snowflake Unified School District
Chinle Unified School District
Humboldt Unified School District
Sedona-Oak Creek Joint Unified School District
Page Unified School District

CLIENT REFERENCES

With 35 years of experience in the industry, HeinfeldMeech has performed over 4,100 audits for local governmental agencies, including over 175 within the past year. The following selection of entities have recently been audited by our firm. Additional references can be provided on request.

Town of Prescott Valley

Contact: Katie Pehl, Management Services Director 7501 E. Civic Circle, Prescott Valley, AZ 86314 (928) 759-3127 kpehl@pvaz.net

Scope of work: Financial statement audit of the Town, Single Audit, review of financial report for GFOA submission, financial statement audits of seven community facilities districts, and biennial agreed-upon procedures for development impact fees

Audit dates: June 30, 2010 through 2020

Town of Payson

Contact: Heidi Gregory, Finance Manager 303 N. Beeline Highway, Payson, AZ 85541 (928) 472-5027

hgregory@paysonaz.gov

Scope of work: Financial statement audit, Single Audit, and review of financial report for GFOA submission Audit dates: June 30, 2017 through 2020

Multi-City Subregional Operating Group (SROG)

Contact: Joe Jatzkewitz, Deputy Finance Director 251 W. Washington St. 9th Floor, Phoenix, AZ 85003 (602) 495-7058

joe.jatzkewitz@phoenix.gov

Scope of work: Financial statement audit, and review of financial report for GFOA submission Audit dates: June 30, 2013 through 2020

Northern Arizona Council of Governments

Contact: Chris Fetzer, Executive Director or Scott Wolford, Finance Director 119 E. Aspen Ave., Flagstaff, AZ 86001 (928) 774-1895

chris.fetzer@nacog.org or swolford@nacog.org

Scope of work: Financial statement audit and Single Audit

Audit dates: June 30, 2013 through 2020

Maricopa Association of Governments

Contact: Somer Phegley, Chief Financial Officer 302 N. 1st Ave, Suite 300, Phoenix, AZ 85003 (602) 254-6300 sphegley@azmag.gov

Scope of work: Financial statement audit, Single Audit, and review of financial report for GFOA submission Audit dates: June 30, 2017 through 2020

City of Buckeye

Contact: William Kauppi, Chief Financial Officer 530 E. Monroe Ave., Buckeye, AZ 85340-2806 (623) 349-6161

wkauppi@buckeyeaz.gov

Scope of work: Financial statement audit, Single Audit, financial statement audits of community facility districts, and review of financial report for GFOA submission

Audit dates: June 30, 2019 and 2020

Blue Ridge Unified School District

Contact: Brenda Thomas-Martinez, Director of Finance and Business Operations

1200 W. White Mountain Blvd., Lakeside, AZ 85929

(928) 368-6126, ext 1103

bthomas@brusd.org

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 2015 through 2020

Prescott Unified School District

Contact: Brian Moore, Chief Financial Officer 300 E. Gurley St., Prescott, AZ 86301 (928) 445-5400, ext. 103

brian.moore@prescottschools.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 1998 through 2020

Chino Valley Unified School District

Contact: John Scholl, Superintendent 650 E. Center St., Chino Valley, AZ 86323 (928) 636-2438, ext. 5406

jscholl@chinovalleyschools.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 1998 through 2020

Humboldt Unified School District

Contact: Roger Studley, Chief Financial Officer

6411 N. Robert Rd, Building 100, Prescott Valley, AZ 86314

(928) 759-4027

arthur.studley@humboldtunified.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

And to describe a 20, 2007 showing to

Audit dates: June 30, 2003 through 2020

ENGAGEMENT PARTNER QUALIFICATIONS

Michael L. Lauzon, CPA, MBA, Audit Partner

Michael Lauzon received a B.S. degree in Accounting from Sacred Heart University and completed his Master of Business Administration at Northern Arizona University. Michael has 18 years of auditing experience with our firm. He is a Certified Public Accountant (Arizona license #15729-E) and is a member of the AICPA, ASCPA, GFOA and GFOAz.



Knowledge and Experience:

- Engagement partner or manager on more than 340 financial and compliance audits for governmental and non-profit entities
- Recipient of the Advanced Single Audit Certificate from the AICPA
- Instructor for firm-sponsored workshops and conferences
- Presenter at events sponsored by the ASCPA, GFOAz, Native American Grant School Association and the Arizona Association of School Business Officials
- Agreed-upon procedures for the City of Flagstaff and the Town of Prescott Valley
- Board Member for Habitat for Humanity of Northern Arizona
- · Compliance reviews for municipal and county courts

Selected Audit List:

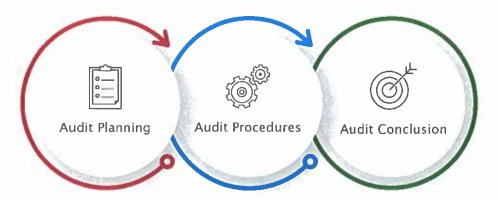
- Town of Prescott Valley*
- Town of Payson*
- City of Cottonwood*
- Pine Creek Canyon Domestic Water
 Improvement District (review)
- Kayenta Township Commission
- Humboldt Unified School District*
- Chino Valley Unified School District*
- Blue Ridge Unified School District*
- Mingus Union High School District*
- Snowflake Unified School District*
- Sedona-Oak Creek Joint Unified School District*
- Page Unified School District*
- Lake Havasu Unified School District*
- Sanders Unified School District*

- Northern Arizona Council of Governments
- Chinle Unified School District*
- Mountain Public Employee Benefit Trust
- Hopi Education Endowment Fund
- Dzilth-No-O-Dith-Hle Community Grant School
- Wide Ruins Community School
- Kin Dah Lichi'i Olta'
- Dilcon Community School
- Shiprock Associated Schools, Inc.
- Winslow Residential Hall
- Northern Arizona Capital Facilities Finance Corporation
- Coconino County Community College Foundation
- Victim/Witness Services of Coconino County

^{*} Services include comprehensive annual financial report preparation or review for submission for industry awards

AUDIT APPROACH

Audit Phases and Work Plan



This section provides an outline of work typically completed by HeinfeldMeech during each of the major phases of the audit.

Audit Planning

Audit planning procedures will begin at the time of the contract award. These procedures will develop the audit team's understanding of your organization's operations, will be used to clarify audit objectives, and will help with the development of a detailed audit plan.

- Preparation and issuance of engagement letter
- Conduct an entrance conference with key personnel as deemed necessary
- Perform risk assessment procedures
 - o Inquiries of management and staff
 - Preliminary analytical procedures
 - Observation of operations
 - Perform transaction walkthroughs
 - Engagement team discussions
- Develop an understanding of client, the environment and internal controls
 - o Review prior year financial statements and applicable accounting records
 - o Review of industry guides, regulatory information, statutes, internal/external reports, etc.
 - Preparation of process and control memorandums
 - Completion and review of internal control questionnaires
 - Obtain understanding of information technology systems
- · Develop a preliminary judgment of materiality
- Develop a detailed audit plan to include preparation of audit programs
- Identification of major Federal programs for Single Audit, as applicable
- Develop sampling scopes for tests of controls and compliance testing
- · Identify responsibilities and assign tasks to the audit staff and client personnel
- · Submit audit questionnaires to audit liaison for assignment to client staff
- Other planning procedures, as deemed necessary

Audit Procedures

Certain core audit procedures may be performed on-site the during scheduled fieldwork dates; however our firm also minimizes disruption for your organization's operations by conducting audit procedures from our office when appropriate and practical. Your organization's management and staff should be available during any scheduled fieldwork dates for discussions and to provide requested materials.

- Perform tests of key operational controls, such as:
 - Payroll and related benefits
 - Disbursements and accounts payable
 - Capital asset additions and deletions
 - Cash receipts, including taxes and charges for services
- Develop and perform compliance tests for applicable compliance requirements, including Uniform Guidance requirements, if applicable
- Perform substantive procedures over the Schedule of Expenditures of Federal Awards, if applicable
- Perform substantive procedures on the primary financial statement accounts
 - o Cash and investments
 - o Receivables, including interfund balances
 - Capital assets
 - o Payables, including accounts payable and accrued wages and benefits
 - o Long-term debt, including compensated absences, bonds, loans, notes, and capital leases
 - Net position liability and related accounts
 - o Intergovernmental revenues, including grants and contributions
 - Member revenues
 - Charges for services (governmental and proprietary)
 - Other sources/uses, including interfund transfers, debt proceeds, and capital contributions
 - Payroll and related benefit expenditures/expenses
 - Goods and services expenditures/expenses
 - Debt service expenditures
 - Data analytic procedures on various account balances
- Other necessary audit procedures, if applicable

Audit Conclusion

Audit conclusion procedures include the communication of the audit results to the client's management, quality control procedures over the audit, and drafting and final distribution of applicable audit reports.

- Perform final analytical review procedures
- Perform subsequent events review
- · Perform exit conferences with your organization's staff upon completion of audit
- Perform final review of working papers and audit programs
- Audit staff to draft applicable audit and compliance reports
- · Engagement partner to review financial statements and audit reports
- Secondary partner review of financial statements and key audit documentation, if required
- Issuance of applicable audit communications

Extent and Use of EDP Software and Other Technology

HeinfeldMeech utilizes the following technological resources during audit engagements:

- Citrix server environment to ensure audit personnel have secured remote access to data throughout the engagement;
- CCH ProSystem fx Knowledge Coach audit software that provides customizable audit programs, interactive diagnostics, and automated workflow;
- Microsoft basic software applications including word processing and spreadsheets to achieve our documentation and reporting objectives;
- CaseWare IDEA Data Analysis software that will be utilized to audit large data volumes and perform sampling procedures.

Experience Performing Remote Audits

For several years, HeinfeldMeech has been conducting remote audits, and continually invests in resources that allow us to perform remote audits efficiently and effectively. Some of the technologies and tools we utilize to conduct remote audits are listed below.

- A secured client portal that meets industry standards may be used to receive data from and send information to your organization.
- In addition to the portal, CCH ProSystem fx Engagement Organizer is used to simplify the process of
 requesting, receiving and tracking audit documentation. Clients log into the Organizer to view all
 requests, upload documents, and make notes to the audit team. The Organizer even tracks due dates.
 All of these features make it easy for clients to see which requests are still outstanding. In addition,
 clients can grant multiple staff members access to the Organizer to allow for each department to
 manage their own audit requests.

Below is a screenshot from an Engagement Organizer:



- Video technologies such as Microsoft Teams and Zoom are used to conduct interviews and internal control walkthroughs with your staff. These platforms also include capabilities for users to share their screens which can be useful in working through questions.
- Adobe Sign is utilized to obtain e-signatures. In a remote environment, this tool allows us to efficiently and securely sign engagement letters, management representation letters, and confirmations.

If you choose to do so, the client may also grant HeinfeldMeech electronic, read-only access to your
financial software through a VPN or similar connection. HeinfeldMeech has the necessary policies and
safeguards in place to ensure that data accessed by the firm is secure. Such access often creates
efficiencies my minimizing the amount of time your staff need to spend fulfilling audit requests.

Use of Data Analytics Audit Methodology



HeinfeldMeech utilizes CaseWare IDEA software, a comprehensive, powerful tool that allows for faster and more effective auditing techniques over various audit areas. The use of data analytics will allow for audit procedures to be focused on those items which appear to be anomalies as identified through this analysis. In some instances, the use of data analytics will allow for the testing of complete sets of data rather than the sampling of a limited number of transactions.

Data analytics procedures applied in the audit may include:

- Analyzing month-to-month and year-to-year audit data to identify trends and anomalies
- Technology controls checks by comparing established user roles with user activity
- Applying Benford's Law to examine frequency distribution of transactions
- Identifying fluctuations and anomalies in bank account reconciliations
- Using "fuzzy logic" to identify addresses shared by employees and vendors
- Identifying anomalies and differences in capital asset listings from year to year
- Identifying and examining anomalies in payroll-related transactions
- Analysis of adjusting journal entries: including key word detection and analysis of approvals
- Modifying data from PDF files or disorganized Excel files for completion of audit procedures
- Verification of database information provided to pension and OPEB actuaries

Additional audit requests for data analytic procedures may include, but are not limited to, the following:

- Detail payroll data file
- Adjusting journal entries
- Employee maintenance files

- · Vendor maintenance files
- Invoice processing file
- Banking and credit card/purchasing card reports

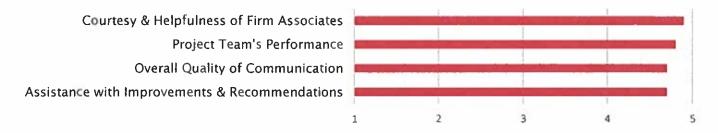


In order to effectively achieve our firm's objective to prioritize the use of technology-enabled data analytics, our staff includes a full-time data analyst, who holds a Master of Science in Business Analytics with advanced education in applied analytics and predictive modeling and is a Certified IDEA Data Analyst. In addition to the expertise of our highly qualified audit team members, our Data Analyst will assist in performing the data analytics audit procedures described above.

Customer Service Philosophy

The HeinfeldMeech approach to audit engagements has always been based upon a foundation of superior client service. To ensure that our teams are providing the best service possible, we request "report cards" at the end of each engagement year, asking our clients to rate their satisfaction. All client report cards are reviewed by the engagement partner and any concerns brought to our attention are addressed with the client immediately by either the engagement partner or our firm's managing partner.

Our firm's satisfaction ratings are consistently high as demonstrated by the scores summarized below that were received from our audit clients within the past year.



Our working relationships also rely upon open and regular communication with our clients and we recognize that your time is valuable and you often need assistance quickly. Our goal is to respond to all client questions within one workday whenever feasible. If your audit team happens to be unavailable, your organization may also request assistance from the other members of our firm. Since all members of our audit and consulting teams work exclusively with governmental and non-profit agencies, you know that you will receive knowledgeable assistance at any time throughout the year.



As part of our dedication to high-quality client service, HeinfeldMeech will provide critical solutions and best practices throughout the audit and afterwards. Our commitment to providing resources to clients led to our annual conference on issues relevant to local governments, as well as other accounting and compliance trainings on a regular basis. As a client of the firm, your organization will receive a discount to attend these events. In addition to live trainings, our firm regularly publishes blog articles on accounting and management topics for governmental and non-profit audiences (http://bit.ly/HMarticles).

In addition to our audit division, our firm also has a dedicated consulting division who specialize in providing year-round support to Arizona's local governments. Unlike other firms who need to schedule additional projects around their existing audit contracts, our full-time consultants are available throughout the year to provide your organization with services according to your needs and priorities. Types of additional services provided by our consulting division include:

- Reviews of accounting policies and procedures
- On-site staff trainings and workshops
- Fraud investigations
- Budget reviews
- Cost allocation plans
- Fee studies

- Popular Annual Financial Reports (PAFRs)
- Reviews of Capital Assets systems and inventory procedures
- Review of compliance with Fair Labor Standards Act
- Preparation of internal audit manuals
- Cost studies

COST PROPOSAL

Total charges for each organization, including travel and other expenses related to the completion of the scope of services, will not exceed:

	Central Yavapai Fire District			
Fiscal Year End	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	Total	
June 30, 2021	\$10,000	\$3,000	\$13,000	
June 30, 2022	\$10,300	\$3,000	\$13,300	
June 30, 2023	\$10,600	\$3,000	\$13,600	
June 30, 2024	\$10,900	\$3,000	\$13,900	
June 30, 2025	\$11,225	\$3,000	\$14,225	

	Chino Va		
Fiscal Year End	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	Total
June 30, 2021	\$10,000	\$3,000	\$13,000
June 30, 2022	\$10,300	\$3,000	\$13,300
June 30, 2023	\$10,600	\$3,000	\$13,600
June 30, 2024	\$10,900	\$3,000	\$13,900
June 30, 2025	\$11,225	\$3,000	\$14,225

	Arizona Fire and Medical Authority		
Fiscal Year End	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	Total
June 30, 2021	\$17,500	\$3,000	\$20,500
June 30, 2022	\$18,000	\$3,000	\$21,000
June 30, 2023	\$18,500	\$3,000	\$21,500
June 30, 2024	\$19,050	\$3,000	\$22,050
June 30, 2025	\$19,600	\$3,000	\$22,600

Audit services and communications related to the completion of the audit are generally provided by the firm at no additional charge. These items include -

- Common technical advice, audit related
- General procedural recommendations
- Preparation of representation letters
- Preparation of confirmations, as applicable
- Presentation to the Governing Board

Hourly Rates for Additional Services:

Additional work authorized by your organization completed before June 30, 2022 will be billed at the following hourly rates. These hourly rates will be increased 3% annually for any work completed after June 30, 2022. Any additional services will be discussed with your organization in advance and may be billed at the below hourly rates or at a negotiated fixed fee, depending on the nature of the additional work.

Principal - \$270; Manager - \$200; Senior - \$155; Staff - \$110

EXHIBITS

1. Client Letters



Finance Department 7501 E. Skoog Blvd. Prescott Valley Arizona 86314

April 22, 2021

To Whom It May Concern:

The Town of Prescott Valley has engaged with Heinfeld, Meech and Company for approximately ten years for the audit of the Town as well as eight Community Facilities Districts, an annual report based on agreed upon procedures for the management company of the Town's event center, and an annual report based on agreed upon procedures for a development agreement reimbursement area. In the last five years they have also conducted the biennial agreed upon procedures report for the Town's impact fees.

Heinfeld, Meech and Company have been proficient and consistent in all their interactions with the Town. The auditors have a clear plan of action for the audit and communicate with staff in a timely way to accomplish their agenda. The schedule is reviewed in advance and possible deviations are discussed collaboratively. Interactions with all levels of staff are done in a professional yet friendly way, and they are cognizant of minimizing operational disruptions.

They are willing to have conversations and provide information between audit periods regarding best practices and interpretations as needed, and frequently serve as a resource for complex issues that may arise. They possess extensive knowledge and insight into the complex arena of government finance and reporting.

It is truly a pleasure to work with the staff of Heinfeld, Meech and Company and I would not hesitate to recommend them for audit and consulting services.

Sincerely,

Katie Pehl

Finance Director

City of Tempe Internal Services-Finance Mail Stop 02-07 20 E. 6th Street Tempe, AZ 85280 www.tempe.gov



March 3, 2021

To Whom it My Concern,

The City of Tempe has had the pleasure of working with Heinfeld, Meech & Co., P.C. for the past fifteen years in conducting various engagements including the audit of the City's Comprehensive Annual Financial Report and related compliance reports. Our experience with the firm has been exceptional.

Heinfeld, Meech has not only served as a competent auditor but they have been a trusted advisor to the City over the years. The firm is very responsive, knowledgeable, and takes the time to talk through very complicated issues with care and patience. Their skill at addressing issues coupled with a respectful, customer services approach fosters trust with City personnel at all levels. Discussions are professional, candid, and have always led to a successful outcome.

Over the years, the City has completed the external audits on time and within the scope of the professional services agreements. Additionally, at no time has the City been in a rush to meet a reporting deadline. This is very much appreciated by the entire staff.

I have been in government finance for over thirty years both as an auditor in public accounting and an auditee for multiple governments. Without reservation, I can recommend Heinfeld, Meech to any organization for their audit and financial services' needs.

Sincerely,

Thomas F. Duensing, CPA

Deputy Internal Service Director - Finance



TOWN OF FOUNTAIN HILLS

16705 E. Avenue of the Fountains, Fountain Hills, AZ 85268 480.816.5100 | Fax: 480.837.3145

Monday, March 5, 2018

To Whom It May Concern:

The Town of Fountain Hills has had the opportunity to work with Heinfeld, Meech & Co., P.C. to perform the annual audit of the Town and the preparation of the Town's Comprehensive Annual Financial Report (CAFR) for the past two years.

The staff assigned to the audit have demonstrated their professionalism and knowledge to both myself and the Town's staff. The auditors know their audit plan and work towards its end. The schedule is reviewed in advance and any possible deviations are brought to my attention and discussed collaboratively. The audit procedures are conducted with the least disruption to the Town's staff. Any potential problems are discussed with management. The audit is completed on time and the reports issued promptly thereafter.

In a prior position with a different employer, I also had the opportunity to solicit auditing services for a large government agency via an RFP process. Heinfeld Meech was the successful firm and replaced a Big Four firm. The ensuing audit was completed timely and with minimal disruption. I was very impressed with the audit team assigned to the audit and had the privilege of working very closely with the partner assigned to the audit in the implementation of several new accounting standards. Our discussions were open and honest, leading to a successful completion.

My experiences with Heinfeld, Meech & Co. have been positive and rewarding. I am pleased to offer this letter of recommendation to any organization seeking their services for auditing or other financial services.

Sincerely,

Craig Rudolphy, CPA, CPFO, CGFM

Finance Director

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2. Sample Governmental Conference Agenda

2021 Local & State Government Virtual Conference

Join us for this virtual conference exclusively being offered to local & state governments. In response to the unique challenges being faced by governments this year, this webinar is offered as a **free** event.

Planned topics currently include:

- GASB Updates for FY 2021
- Impacts of COVID-19 and CARES Act on Governmental Audits
- Staying Positive through Unprecedented Change (Michael Seaver, Seaver Consulting)
- Cybersecurity for Your Organization (Ilene Klein, Global Cybersecurity Coordinator, Cybercrime Support Network)
- More topics TBA

Date

Thursday, January 21, 2021

Times

9 am - 3:15 pm MST (including breaks)

Cost

Free!

Registration Ends

Friday, January 15th

ABOUT US

HeinfeldMeech is a CPA firm that has been dedicated to working with local and state governments for 34 years.

We are also actively involved as committee members and conference presenters for industry organizations such as the Government Finance Officers Association, Association of Government Accountants, American Institute of Certified Public Accountants and Arizona Society of Certified Public Accountants.

LEARNING OBJECTIVES

Attendees will learn about important issues for the upcoming year faced by finance and managerial staff of governmental entities.

RECOMMENDED CPE CREDIT

2 hours - Auditing & Accounting (Gov.)
3 hours - Specialized Knowledge

QUESTIONS?

HMU@HeinfeldMeech.com or (520) 742-2611, ext 107 or ext 133



REGISTER ONLINE NOW

Bit.ly/HMUtrainings

2020 Local & State Governmental Conference

Join us for our annual conference specifically designed for governmental finance and management personnel. Planned topics include:

- GASB and Governmental Audit Updates (Leases, Data Collection Forms, Financial Reporting Model and more)
- Cross-Generational Communication (Michael Seaver, Seaver Consulting)
- Fraud and Conflicts of Interest A Deep Dive into A.R.S.
- Pension Funding (Dawn Lang, City of Chandler)

Cost per person (includes lunch)

Clients: \$105

Non Clients (government employees only): \$150

Date

Thursday, January 16, 2020

Time

9:00 am - 3:00 pm

Location

Chandler, AZ (Hilton Phoenix Chandler)

Registration Ends

Wednesday, January 8th

Early Bird Discount!

Register by 1/2 and save \$20!

ABOUT US

HeinfeldMeech is a CPA firm that has been dedicated to local and state governments for 33 years. Our professional associations include the ASCPA, AICPA, AGA, GFOAz, and ACFE.

LEARNING OBJECTIVES

Attendees will learn about important issues for the upcoming year faced by finance and managerial staff of governmental entities.

CPE CREDIT

5 hours recommended (1.5 hours Governmental Accounting; 1 hour Finance; 2.5 hours Specialized Knowledge)

QUESTIONS?

HMU@HeinfeldMeech.com or (520) 742-2611, ext 107 or ext 0



REGISTER ONLINE NOW

Bit.ly/HMUcalendar

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