

AGENDA

**Central Arizona Fire and Medical Authority
Chino Valley Fire District Board of Directors
CV Regular Meeting**

Monday, May 24, 2021, 4:00 pm - 4:30 pm

**Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley**

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Chino Valley Fire District Board of Directors and the general public that the **Chino Valley Fire District** will hold a meeting open to the public on **Monday, May 24, 2021 at 4:00 p.m.** The meeting will be held at the **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with the District's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
2. PLEDGE OF ALLEGIANCE
3. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Chino Valley Fire District Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 15 minutes per meeting.

4. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Chino Valley Fire District Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Regular Session Minutes - April 26, 2021
- B. Approve General Fund Financial Statements
- C. Approve Bond Debt Service Financials
- D. Approve Annexation and Resolution 2021-02, Gates Family Trust, 25220 N. Monarch Ranch Road, Parcel 305-01-007Q

5. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Using Certificates of

Participation to Fund PSPRS Unfunded Liability and Pension Contingency Fund

6. NEW BUSINESS

- A. Discussion and Possible Action Regarding Using Certificates of Participation to Fund PSPRS Unfunded Liability and Pension Contingency Fund
- B. Discussion and Possible Approval of Tentative Fiscal Year 2021-2022 Budget in the Amount of \$5,255,636
- C. Discussion and Possible Action Regarding Review and Selection of Audit Services for Fiscal Years 2021-2025

7. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

MINUTES

**Central Arizona Fire and Medical Authority
Chino Valley Fire District Board of Directors
Regular Meeting
Monday, April 26, 2021, 4:00 pm - 4:30 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley**

In-Person Attendance

Cyndy Dicus; Cynthia Gentle; Kathy Goodman; Owen Mills; Scott A Freitag;
Susanne Dixon

Remote Attendance

Dave Dobbs; Dave Tharp; Nicolas Cornelius

Not In Attendance

Lorette Brashear

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Chino Valley Fire District Board of Directors and the general public that the **Chino Valley Fire District** will hold a meeting open to the public on **Monday, April 26, 2021 at 4:00 p.m.** The meeting will be held at the **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with the District's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Chair Dicus called the meeting to order at 4:03 p.m.

2. PLEDGE OF ALLEGIANCE

Chair Dicus led the Pledge of Allegiance.

3. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) and as a matter of policy, the Chino Valley Fire District Board has decided to allow public comments as time permits. Therefore, those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so in an orderly manner that includes completing a Call to the Public Form and submitting it to staff for the record. If a written statement is being read, please provide a copy to ensure it is entered into the record accurately. Individuals will be limited to speak for three (3) minutes and Call to the Public shall not exceed 15 minutes per meeting.

There were no public comments.

4. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Chino Valley Fire District Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion and action.

- A. Approve Regular Session Minutes - March 22, 2021
- B. Approve Joint Budget Work Study Minutes - April 14, 2021
- C. Approve General Fund Financial Statements
- D. Approve Bond Debt Service Financials
- E. Approve Annexation and Resolution 2021-01, Whitla, 24260 N. Big Springs Ranch Road, Parcel 303-05-124K

Motion to approve the Consent Agenda.

Move: Cynthia Gentle Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Cyndy Dicus, Cynthia Gentle, Owen Mills

5. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Waiver of Conflict of Interest in Relation to Agreements with Yavapai County through the Yavapai County Treasurer Regarding Lines of Credit

Executive Session was waived.

6. OLD BUSINESS

- A. Budget Process and Draft Budget Update

This item was taken out of order after item 7-A.

Chief Rose stated that there is nothing new in the budget; it is the same as what was received in the Work Study Session.

7. NEW BUSINESS

- A. Discussion and Possible Approval of Waiver of Conflict of Interest in Relation to Agreements with Yavapai County through the Yavapai County Treasurer Regarding Lines of Credit

This item was taken out of order, immediately following Consent Agenda item 4-E, as the Executive Session was waived.

Attorney Cornelius explained the annual Waiver of Conflict of Interest letter issued by the County. He noted that the District has no outstanding lines of credit. Chief Tharp continued, stating that this is the first year the District has received a Waiver, that the County does not represent the District, and the organization does not use these warrants or lines of credit.

Attorney Cornelius noted that these letters are sent by the County out of an abundance of caution.

Motion to accept the Waiver of Conflict of Interest and authorize its signature.

Move: Owen Mills Second: Cyndy Dicus Status: Passed

Yes: Dave Dobbs, Cyndy Dicus, Cynthia Gentle, Owen Mills

8. ADJOURNMENT

Motion to adjourn at 4:12 p.m.

Move: Cynthia Gentle Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Cyndy Dicus, Cynthia Gentle, Owen Mills

DRAFT

The Chino Valley Fire District Board of Directors have reviewed and approved the following monthly financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with ARS §48-805, 807:

CVFD General Fund

CVFD Bond Debt Service

Fire Board Chairperson	Date
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Fire Board Clerk	Date
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Signature indicating approval on next page.

CHINO VALLEY FIRE DISTRICT
GENERAL FUND - CHECK RECONCILIATION APRIL 2021

Reconciliation:

Beginning Balance:	\$ 168,725.25
Deposits:	\$ 1,171,071.21
Transfer Out - Fire Authority:	\$ (154,440.50)
Interest Paid on Tax Roll Correct:	\$ (4.51)
Adjustment: County Error Reverse	\$ 95,091.92
Reversing Entry:	\$ -
Disbursements:	\$ (23.18)
Ending Balance:	\$ 1,280,420.19

Difference Between Balances: \$ -

Deposits Per Bank Statement:

Real Estate Taxes:	\$ 1,071,722.15
Personal Property Taxes:	\$ 10,507.48
Fire District Assistance Tax:	\$ 88,841.58
Fire District Deposit:	\$ -
Transfer Out-Fire Authority:	\$ 154,440.50
ADOT & Fish and Game In Lieu:	\$ -
Interest Paid - Tax Roll Corrections	\$ 4.51
Adj: County Reverse Dupl Trf	\$ 95,091.92
Interest Income:	\$ -
Adjustments: Warrants Issued	\$ 23.18
Ending Balance:	\$ 1,420,631.32

Bank Statement Balance:

Balance Per Bank:	\$ 1,280,420.19
Outstanding Checks:	\$ -
Outstanding Deposits:	\$ -
Reversing Entry:	\$ -

Ending Balance: \$ 1,280,420.19

G/L Ending Balance: \$ 1,280,420.19

\$ 1,280,420.19

Bank Reconciliation Register:

Checks From Accounts Payable: \$ 23.18

Total Checks: \$ 23.18

Deposits From Accounts Receivable: \$ -
Journal Entries From General Ledger: \$ 1,420,608.14

Ending Balance: \$ 1,420,631.32

Reconciliation Approved By:

Scott Freitag

Scott Freitag, Fire Chief

Digitally signed by Scott Freitag
Date: 2021.05.13 17:23:29 -07'00'

Reconciliation Reviewed By:

Dave Tharp

David Tharp, Assistant Chief of Administration

Digitally signed by Dave Tharp
Date: 2021.05.13 17:08:41 -07'00'

Reconciliation Prepared By:

Karen Butler Mauldin

Karen Butler Mauldin, Finance Manager

Digitally signed by Karen Butler Mauldin
Date: 2021.05.12 10:37:11 -07'00'

CHINO VALLEY FIRE DISTRICT
General Fund Tax Collection Information

Total Levy Month	FY 15-16 \$3,481,052 Collected	FY 16-17 \$3,547,699 Collected	FY 17-18 \$3,707,996 Collected	FY 18-19 \$3,926,501 Collected	FY 19-20 \$4,190,442 Collected	FY 20-21 \$4,497,237 Collected
July	\$32,572	\$10,160	\$24,936	\$21,890	\$14,597	\$42,316
%	0.936%	0.286%	0.672%	0.557%	0.348%	0.941%
% To Date	0.9357%	0.2864%	0.6725%	0.5575%	0.3483%	0.9409%
August	\$26,909	\$18,803	\$10,622	\$12,226	\$10,746	\$15,526
%	0.773%	0.530%	0.286%	0.311%	0.256%	0.345%
% To Date	1.7087%	0.8164%	0.9590%	0.8688%	0.6048%	1.2862%
September	\$296,716	\$182,315	\$178,141	\$25,209	\$30,894	\$8,143
%	8.524%	5.139%	4.804%	0.642%	0.737%	0.181%
% To Date	10.2324%	5.9553%	5.7632%	1.5109%	1.3420%	1.4673%
October	\$1,237,993	\$834,512	\$1,503,325	\$1,610,381	\$1,807,742	\$1,780,309
%	35.564%	23.523%	40.543%	41.013%	43.140%	39.587%
% To Date	45.7962%	29.4779%	46.3060%	42.5240%	44.4817%	41.0540%
November	\$289,817	\$866,615	\$290,266	\$498,787	\$373,908	\$508,805
%	8.326%	24.428%	7.828%	12.703%	8.923%	11.314%
% To Date	54.1218%	53.9055%	54.1341%	55.2271%	53.4046%	52.3677%
December	\$220,662	\$227,672	\$223,661	\$236,727	\$286,760	\$399,155
%	6.3389%	6.4175%	6.0319%	6.0289%	6.8432%	8.8756%
% To Date	60.4607%	60.3229%	60.1659%	61.2560%	60.2478%	61.2433%
January	\$76,744	\$89,048	\$153,278	\$117,994	\$115,429	\$118,322
%	2.2046%	2.5100%	4.1337%	3.0051%	2.7546%	2.6310%
% To Date	62.6653%	62.8330%	64.2997%	64.2611%	63.0023%	63.8742%
February	\$87,184	\$94,094	\$95,262	\$54,476	\$104,991	\$88,422
%	2.5045%	2.6523%	2.5691%	1.3874%	2.5055%	1.9661%
% To Date	65.1698%	65.4852%	66.8688%	65.6485%	65.5078%	65.8404%
March	\$124,511	\$141,015	\$127,298	\$138,910	\$142,182	\$143,500
%	3.5768%	3.9748%	3.4331%	3.5377%	3.3930%	3.1908%
% To Date	68.7467%	69.4600%	70.3018%	69.1863%	68.9008%	69.0312%
April	\$910,876	\$821,855	\$794,289	\$955,634	\$983,917	\$1,082,230
%	26.1667%	23.1659%	21.4210%	24.3380%	23.4800%	24.0643%
% To Date	94.9134%	92.6259%	91.7228%	93.5243%	92.3809%	93.0956%
May	\$125,156	\$195,151	\$238,700	\$189,925	\$206,496	\$0
%	3.5954%	5.5008%	6.4374%	4.8370%	4.9278%	0.0000%
% To Date	98.5087%	98.1267%	98.1602%	98.3613%	97.3086%	93.0956%
June	\$66,848	\$66,097	\$80,520	\$84,895	\$49,679	\$0
%	1.9203%	1.8631%	2.1715%	2.1621%	1.1855%	0.0000%
% To Date	100.4290%	99.9898%	100.3318%	100.5234%	98.4942%	93.0956%
TOTALS	\$3,495,987	\$3,547,337	\$3,720,297	\$3,947,053	\$4,127,341	\$4,186,728
Delinquency	-0.4290%	0.0102%	-0.3318%	-0.5234%	1.5058%	6.9044%

CHINO VALLEY FIRE DISTRICT
FDAT Collection Information

Total Levy Month	FY 15-16 \$313,900 Collected	FY 16-17 \$313,900 Collected	FY 17-18 \$333,290 Collected	FY 18-19 \$333,290 Collected	FY 19-20 \$366,547 Collected	FY 20-21 \$400,000 Collected
July	\$2,501	\$1,423	\$1,630	\$1,238	\$1,475	\$2,769
%	0.797%	0.453%	0.489%	0.371%	0.403%	0.692%
% To Date	0.7966%	0.4533%	0.4891%	0.3715%	0.4025%	0.6923%
August	\$1,456	\$661	\$554	\$707	\$653	\$662
%	0.464%	0.211%	0.166%	0.212%	0.178%	0.166%
% To Date	1.2606%	0.6638%	0.6553%	0.5835%	0.5806%	0.8579%
September	\$26,332	\$8,777	\$12,654	\$3,182	\$1,853	\$879
%	8.389%	2.796%	3.797%	0.955%	0.505%	0.220%
% To Date	9.6492%	3.4600%	4.4520%	1.5382%	1.0861%	1.0777%
October	\$97,909	\$86,411	\$93,081	\$139,813	\$107,270	\$160,480
%	31.191%	27.528%	27.928%	41.949%	29.265%	40.120%
% To Date	40.8405%	30.9881%	32.3799%	43.4877%	30.3510%	41.1979%
November	\$43,410	\$75,219	\$74,651	\$59,861	\$30,666	\$48,339
%	13.8292%	23.9628%	22.3983%	17.9606%	8.3663%	12.0848%
% To Date	54.6697%	54.9510%	54.7782%	61.4483%	38.7172%	53.2826%
December	\$20,201	\$24,923	\$21,663	\$25,413	\$112,035	\$39,219
%	6.4354%	7.9398%	6.4997%	7.6250%	30.5650%	9.8048%
% To Date	61.1052%	62.8907%	61.2779%	69.0733%	69.2822%	63.0874%
January	\$10,565	\$11,762	\$16,138	\$11,149	\$11,446	\$12,625
%	3.3658%	3.7471%	4.8420%	3.3450%	3.1227%	3.1562%
% To Date	64.4710%	66.6378%	66.1199%	72.4183%	72.4049%	66.2436%
February	\$7,946	\$8,291	\$8,056	\$7,409	\$10,419	\$6,657
%	2.531%	2.641%	2.417%	2.223%	2.842%	1.664%
% To Date	67.0024%	69.2790%	68.5368%	74.6413%	75.2473%	67.9079%
March	\$12,018	\$12,638	\$12,174	\$13,713	\$13,361	\$10,897
%	3.8286%	4.0263%	3.6528%	4.1143%	3.6452%	2.7242%
% To Date	70.8310%	73.3052%	72.1897%	78.7556%	78.8925%	70.6320%
April	\$35,416	\$62,586	\$63,209	\$79,859	\$85,315	\$88,842
%	11.2825%	19.9382%	18.9651%	23.9607%	23.2754%	22.2104%
% To Date	82.1134%	93.2434%	91.1548%	102.7164%	102.1679%	92.8424%
May	\$51,376	\$23,662	\$23,731	\$18,881	\$21,832	\$0
%	16.3671%	7.5381%	7.1201%	5.6650%	5.9561%	0.0000%
% To Date	98.4805%	100.7815%	98.2749%	108.3813%	108.1240%	92.8424%
June	\$6,266	\$4,682	\$5,094	\$5,726	\$4,474	\$0
%	1.9962%	1.4917%	1.5285%	1.7181%	1.2206%	0.0000%
% To Date	100.4767%	102.2732%	99.8034%	110.0995%	109.3446%	92.8424%
TOTALS	\$315,396	\$321,035	\$332,635	\$366,951	\$400,799	\$371,370
Delinquency	-0.4767%	-2.2732%	0.1966%	-10.0995%	-9.3446%	7.1576%

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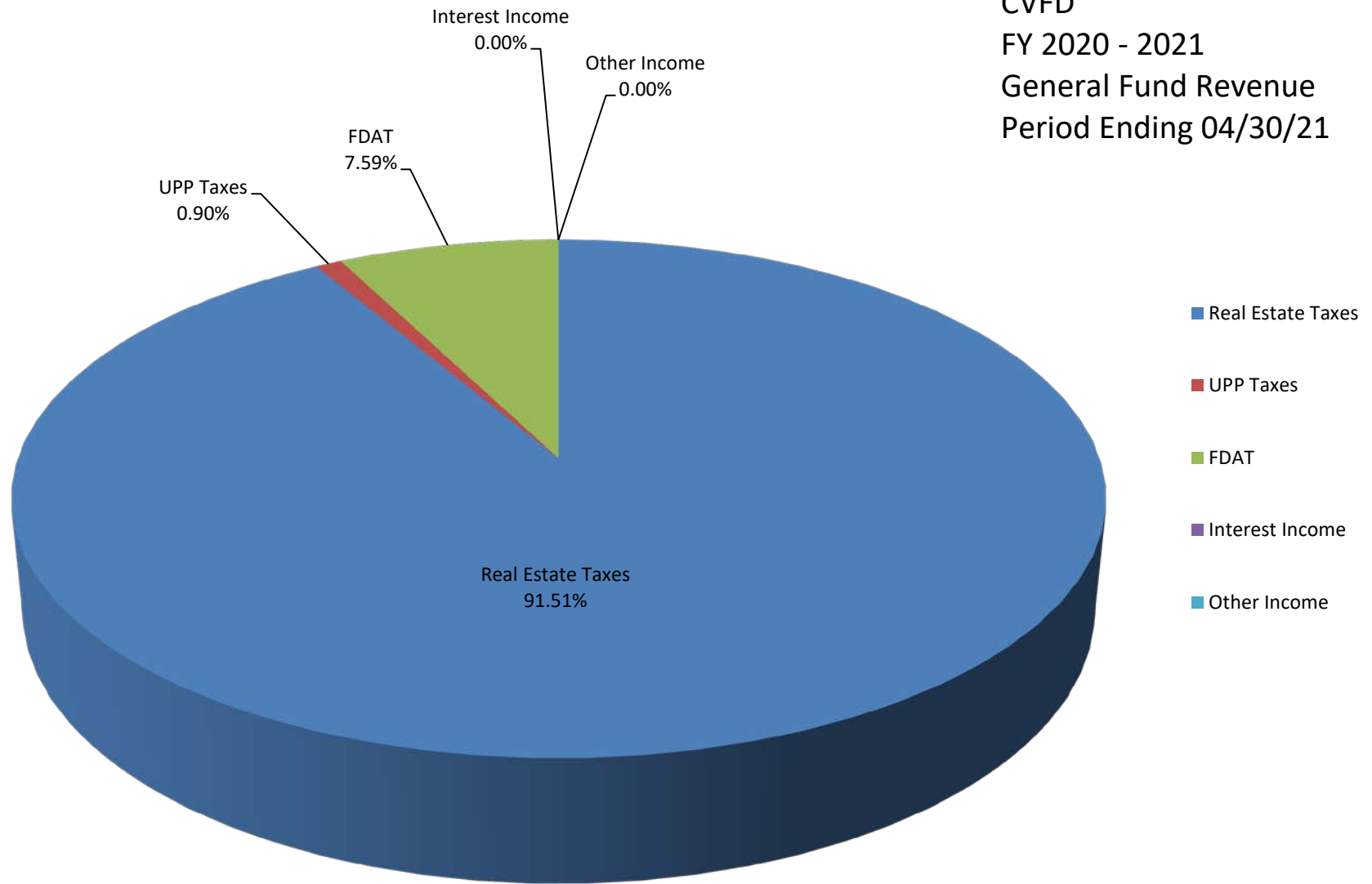
2020 - 2021 Cash Flow By Month: APRIL

	ACTUAL											
	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Revenues:												
Taxes	42,316	15,526	8,143	1,780,309	508,805	399,155	118,322	88,422	143,500	1,082,230	374,770	374,770
FDAT	2,769	662	879	160,480	48,339	39,219	12,625	6,657	10,897	88,842	33,333	33,333
Interest Income	70	13	-	577	-	148	58	8	44	-	-	-
Other Income	-	-	-	-	-	-	-	4	-	-	167	167
RevenueTotals:	45,156	16,202	9,022	1,941,366	557,144	438,522	131,004	95,092	154,441	1,171,071	408,270	408,270
Expenditures:												
Audit/Accounting, Election, Legal, Fire Board Expenses	270	-	-	248	990	-	4,457	230	-	23	3,208	3,208
Contingency	-	-	-	-	-	-	-	-	-	-	-	-
Fire Authority Funding	57,128	45,156	16,202	9,022	1,941,366	557,144	438,522	131,004	95,092	154,441	405,061	405,061
Miscellaneous	-	-	-	-	-	-	2	4	-	5	-	-
ExpenditureTotals:	57,398	45,156	16,202	9,270	1,942,356	557,144	442,980	131,238	95,092	154,468	408,270	408,270
Monthly Net Cash	(12,242)	(28,955)	(7,179)	1,932,096	(1,385,212)	(118,622)	(311,976)	(36,146)	59,349	1,016,603	0	0
Cumulative Net Cash	7,758	(21,197)	(28,376)	1,903,720	518,508	399,886	87,910	51,764	111,113	1,127,716		
Cash Balance (\$20,000 Carryover)	20,000	(1,197)	(29,573)	1,874,147	2,392,655	2,792,541	2,880,451	2,932,215	3,043,327	4,171,043		

**CHINO VALLEY FIRE DISTRICT
REVENUE GRAPH DATA**

	April 2021 Revenue	YTD Budget	%
Real Estate Taxes	\$ 1,071,722	\$ 4,497,237	91.51
UPP Taxes	\$ 10,507	\$ -	0.90
FDAT	\$ 88,842	\$ 400,000	7.59
Interest Income	\$ -	\$ -	0.00
Other Income	\$ -	\$ 2,000	0.00
TOTALS:	\$ 1,171,071	\$ 4,899,237	100.00

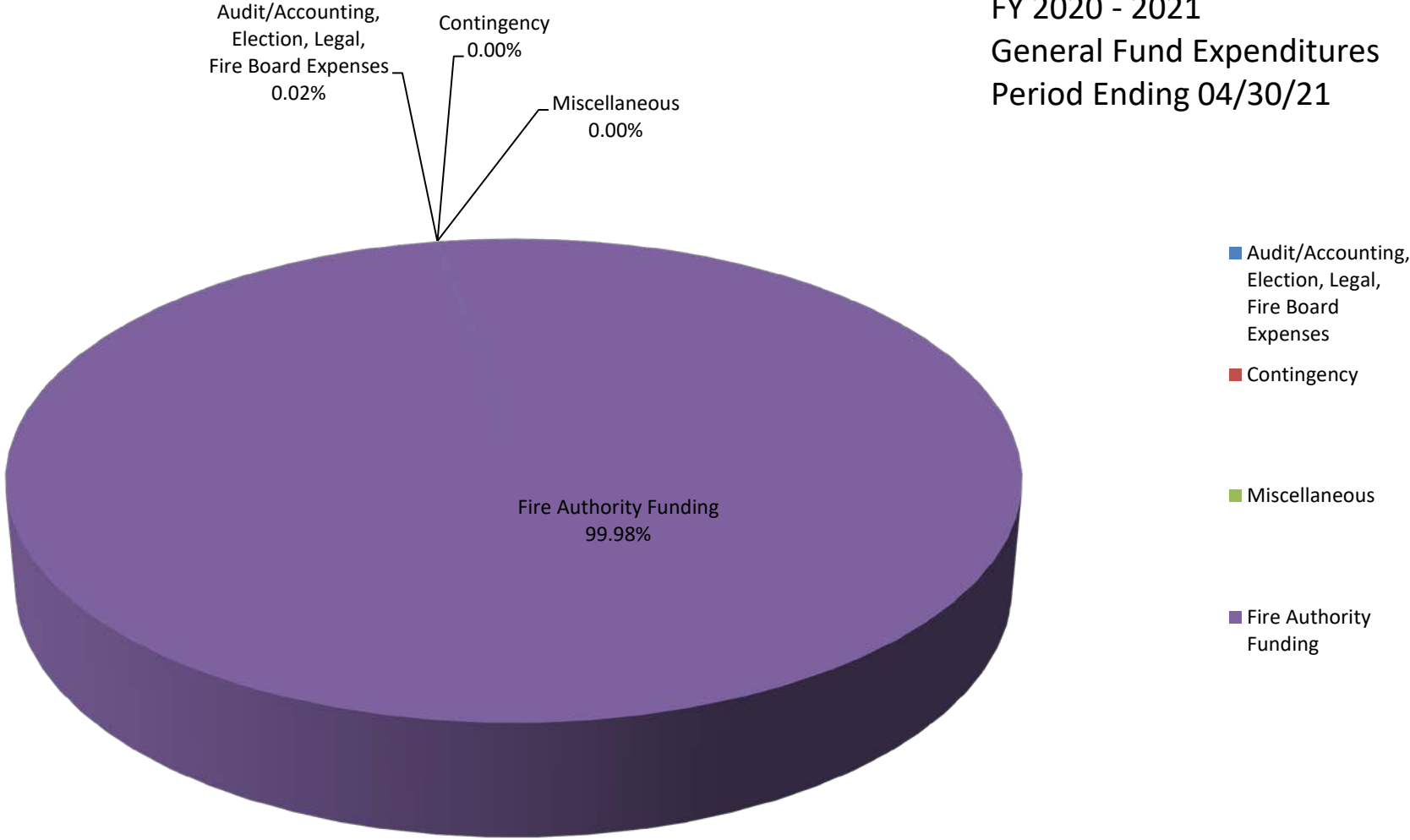
CVFD
FY 2020 - 2021
General Fund Revenue
Period Ending 04/30/21



**CHINO VALLEY FIRE DISTRICT
EXPENSE GRAPH DATA**

	April 2021	YTD	
	Revenue	Budget	%
Audit/Accounting, Election, Legal, Fire Board Expenses	\$ 23	\$ 38,500	0.02
Contingency	\$ -	\$ 20,000	-
Miscellaneous	\$ 5	\$ -	0.00
Fire Authority Funding	\$ 154,441	\$ 4,860,737	99.98
TOTALS:	\$ 154,468	\$ 4,919,237	100.00

CVFD
FY 2020 - 2021
General Fund Expenditures
Period Ending 04/30/21



CHINO VALLEY FIRE DISTRICT
GENERAL FUND - APRIL 2021

Real Estate Taxes:	\$	1,071,722.15
UPP Taxes:	\$	10,507.48
FDAT:	\$	88,841.58
Interest Received:	\$	-
Other:	\$	-
<hr/>		
TOTAL:	\$	1,171,071.21

Transferred to CAFMA:	\$	154,440.50
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**Note: County Treasurer duplicate transfer from March in the amount of \$95,091.92 corrected and is noted on last page of statement under "Transfer Out".*



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Chino Valley Fire Dist GF
Fund: 6065540000



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Account	Period	YTD		
6065540000	Chino Valley Fire Dist GF			
Begin Balance:	168,725.25	172,704.65		
Income:	1,171,071.21 ✓	4,611,669.77		
LOC Advance:	.00	.00		
Expense:	(59,376.27)	(3,503,954.23)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	1,280,420.19	1,280,420.19	End:	1,280,420.19



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
6065540000	Chino Valley Fire Dist GF	Beginning Balance:	168,725.25	172,704.65
11100.2006	2006 Real Estate Taxes		.00	101.73
11100.2007	2007 Real Estate Taxes		.00	3.98
11100.2008	2008 Real Estate Taxes		52.60	55.64
11100.2009	2009 Real Estate Taxes		3.04	6.08
11100.2010	2010 Real Estate Taxes		3.36	606.81
11100.2011	2011 Real Estate Taxes		4.04	110.48
11100.2012	2012 Real Estate Taxes		5.04	180.08
11100.2013	2013 Real Estate Taxes		5.05	143.07
11100.2014	2014 Real Estate Taxes		5.06	120.34
11100.2015	2015 Real Estate Taxes		5.20	123.66
11100.2016	2016 Real Estate Taxes		2.43	114.01
11100.2017	2017 Real Estate Taxes		2.43	125.66
11100.2018	2018 Real Estate Taxes		2.44	115.57
11100.2019	2019 Real Estate Taxes		7.32	105,715.67
11100.2020	2020 Real Estate Taxes		1,071,624.14	4,028,758.20
12100.2009	2009 Personal Property Taxes		.00	4.38
12100.2011	2011 Personal Property Taxes		.00	8.48
12100.2012	2012 Personal Property Taxes		121.75	222.52
12100.2013	2013 Personal Property Taxes		113.55	130.43
12100.2014	2014 Personal Property Taxes		113.54	224.64
12100.2015	2015 Personal Property Taxes		116.67	292.14
12100.2016	2016 Personal Property Taxes		116.74	431.61
12100.2017	2017 Personal Property Taxes		116.75	636.03
12100.2018	2018 Personal Property Taxes		140.22	2,279.86
12100.2019	2019 Personal Property Taxes		177.95	6,394.58
12100.2020	2020 Personal Property Taxes		9,490.31	82,969.02
37130.0	ADOT & Fish and Game in-lieu		.00	4.30
37150.0	FDAT Distributions		88,841.58	371,369.62
38108.0	Interest on Investments Charles Schwab		.00	222.71
38109.0	Interest on Investments St Treas		.00	140.76
38113.0	Interest on Investments-Wells Fargo		.00	554.87
7376.0	Transfer in		.00	9,502.84
90002.0	Interest Pd on Tax Roll Corrections		(4.51)	(10.25)
91032.0	Warrants Redeemed		(23.18)	(6,217.16)
91702.0	Transfer out		(59,348.58)	(3,497,726.82)
		Ending Balance:	1,280,420.19	1,280,420.19

Monthly Statement Detail



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Date	Notes	Doc #	Amount	C/D
6065540000 Chino Valley Fire Dist GF			Beginning Balance: 168,725.25	
11100.2008 2008 Real Estate Taxes			Source Code Total: 52.60	
04/20	Tax Distribution	0	52.60	C
11100.2009 2009 Real Estate Taxes			Source Code Total: 3.04	
04/20	Tax Distribution	0	3.04	C
11100.2010 2010 Real Estate Taxes			Source Code Total: 3.36	
04/20	Tax Distribution	0	3.36	C
11100.2011 2011 Real Estate Taxes			Source Code Total: 4.04	
04/20	Tax Distribution	0	4.04	C
11100.2012 2012 Real Estate Taxes			Source Code Total: 5.04	
04/20	Tax Distribution	0	5.04	C
11100.2013 2013 Real Estate Taxes			Source Code Total: 5.05	
04/20	Tax Distribution	0	5.05	C
11100.2014 2014 Real Estate Taxes			Source Code Total: 5.06	
04/20	Tax Distribution	0	5.06	C
11100.2015 2015 Real Estate Taxes			Source Code Total: 5.20	
04/20	Tax Distribution	0	5.20	C
11100.2016 2016 Real Estate Taxes			Source Code Total: 2.43	
04/20	Tax Distribution	0	2.43	C
11100.2017 2017 Real Estate Taxes			Source Code Total: 2.43	
04/20	Tax Distribution	0	2.43	C
11100.2018 2018 Real Estate Taxes			Source Code Total: 2.44	
04/20	Tax Distribution	0	2.44	C
11100.2019 2019 Real Estate Taxes			Source Code Total: 7.32	
04/05	Tax Distribution	0	4.88	C
04/20	Tax Distribution	0	2.44	C
11100.2020 2020 Real Estate Taxes			Source Code Total: 1,071,624.14	
04/01	Tax Distribution	0	199.31	C
04/01	Tax Distribution	0	1,789.12	C
04/01	Tax Distribution	0	2,864.15	C
04/01	Tax Distribution	0	1,223.93	C
04/01	Tax Distribution	0	1,171.85	C
04/01	Tax Distribution	0	1,457.10	C
04/02	Tax Distribution	0	2,884.92	C
04/02	Tax Distribution	0	368.51	C
04/05	Tax Distribution	0	958.07	C
04/05	Tax Distribution	0	3,933.99	C
04/05	Tax Distribution	0	5,235.08	C
04/05	Tax Distribution	0	282.17	C
04/06	Tax Distribution	0	1,931.02	C
04/06	Tax Distribution	0	4,151.17	C
04/06	Tax Distribution	0	1,361.53	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

04/06	Tax Distribution	0	1,918.54	C
04/07	Tax Distribution	0	2.64	C
04/07	Tax Distribution	0	925.46	C
04/07	Tax Distribution	0	8,539.51	C
04/07	Tax Distribution	0	449.97	C
04/07	Tax Distribution	0	839.32	C
04/08	Tax Distribution	0	2,354.76	C
04/08	Tax Distribution	0	2,548.13	C
04/08	Tax Distribution	0	2,536.31	C
04/08	Tax Distribution	0	2,688.21	C
04/09	Tax Distribution	0	12,255.22	C
04/12	Tax Distribution	0	498.52	C
04/12	Tax Distribution	0	888.77	C
04/12	Tax Distribution	0	6,094.54	C
04/13	Tax Distribution	0	1,155.46	C
04/13	Tax Distribution	0	7,912.80	C
04/13	Tax Distribution	0	2,128.21	C
04/13	Tax Distribution	0	1,310.98	C
04/14	Tax Distribution	0	1,669.42	C
04/14	Tax Distribution	0	467.61	C
04/14	Tax Distribution	0	6,459.10	C
04/14	Tax Distribution	0	3,263.27	C
04/14	Tax Distribution	0	1,534.05	C
04/15	Tax Distribution	0	333.67	C
04/15	Tax Distribution	0	2,107.16	C
04/15	Tax Distribution	0	210.28	C
04/15	Tax Distribution	0	3,995.72	C
04/15	Tax Distribution	0	7,831.59	C
04/15	Tax Distribution	0	2,236.94	C
04/16	Tax Distribution	0	10,424.07	C
04/16	Tax Distribution	0	2,069.39	C
04/19	Tax Distribution	0	614.49	C
04/19	Tax Distribution	0	3,128.82	C
04/19	Tax Distribution	0	2,144.43	C
04/19	Tax Distribution	0	1,631.24	C
04/20	Tax Distribution	0	5,313.48	C
04/20	Tax Distribution	0	(7.71)	C
04/20	Tax Distribution	0	13,644.46	C
04/20	Tax Distribution	0	7,128.47	C
04/20	Tax Distribution	0	1,161.12	C
04/20	Tax Distribution	0	5,450.01	C
04/21	Tax Distribution	0	1,488.38	C
04/21	Tax Distribution	0	3,161.89	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

04/21	Tax Distribution	0	2,820.68	C
04/21	Tax Distribution	0	1,776.82	C
04/21	Tax Distribution	0	1,799.62	C
04/22	Tax Distribution	0	4,911.54	C
04/22	Tax Distribution	0	(165.95)	C
04/22	Tax Distribution	0	540.92	C
04/22	Tax Distribution	0	1,276.31	C
04/22	Tax Distribution	0	3,572.75	C
04/22	Tax Distribution	0	1,462.66	C
04/22	Tax Distribution	0	667.43	C
04/23	Tax Distribution	0	631,737.64	C
04/23	Tax Distribution	0	2,863.14	C
04/23	Tax Distribution	0	1,221.19	C
04/26	Tax Distribution	0	2,015.05	C
04/26	Tax Distribution	0	(31.05)	C
04/26	Tax Distribution	0	4,760.17	C
04/26	Tax Distribution	0	13,036.85	C
04/26	Tax Distribution	0	2,875.59	C
04/26	Tax Distribution	0	6,825.38	C
04/27	Tax Distribution	0	1,260.95	C
04/27	Tax Distribution	0	37,296.76	C
04/27	Tax Distribution	0	1,515.55	C
04/27	Tax Distribution	0	8,229.88	C
04/27	Tax Distribution	0	2,274.70	C
04/27	Tax Distribution	0	2,693.85	C
04/28	Tax Distribution	0	825.25	C
04/28	Tax Distribution	0	1,021.89	C
04/28	Tax Distribution	0	3,504.54	C
04/28	Tax Distribution	0	1,871.71	C
04/28	Tax Distribution	0	1,001.30	C
04/28	Tax Distribution	0	1,630.36	C
04/28	Tax Distribution	0	1,390.77	C
04/29	Tax Distribution	0	1,873.61	C
04/29	Tax Distribution	0	2,707.82	C
04/29	Tax Distribution	0	27,690.33	C
04/29	Tax Distribution	0	2,383.71	C
04/29	Tax Distribution	0	6,222.34	C
04/29	Tax Distribution	0	638.58	C
04/29	Tax Distribution	0	6,630.63	C
04/30	Tax Distribution	0	101,477.18	C
04/30	Tax Distribution	0	1,195.07	C
12100.2012 2012 Personal Property Taxes			Source Code Total: 121.75	
04/06	Tax Distribution	0	8.45	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

04/27	Tax Distribution	0	113.30	C
12100.2013 2013 Personal Property Taxes			Source Code Total: 113.55	
04/27	Tax Distribution	0	113.55	C
12100.2014 2014 Personal Property Taxes			Source Code Total: 113.54	
04/27	Tax Distribution	0	113.54	C
12100.2015 2015 Personal Property Taxes			Source Code Total: 116.67	
04/27	Tax Distribution	0	116.67	C
12100.2016 2016 Personal Property Taxes			Source Code Total: 116.74	
04/27	Tax Distribution	0	116.74	C
12100.2017 2017 Personal Property Taxes			Source Code Total: 116.75	
04/27	Tax Distribution	0	116.75	C
12100.2018 2018 Personal Property Taxes			Source Code Total: 140.22	
04/02	Tax Distribution	0	23.45	C
04/27	Tax Distribution	0	116.77	C
12100.2019 2019 Personal Property Taxes			Source Code Total: 177.95	
04/02	Tax Distribution	0	24.61	C
04/20	Tax Distribution	0	36.65	C
04/27	Tax Distribution	0	116.69	C
12100.2020 2020 Personal Property Taxes			Source Code Total: 9,490.31	
04/01	Tax Distribution	0	1.51	C
04/01	Tax Distribution	0	(80.86)	C
04/01	Tax Distribution	0	46.71	C
04/05	Tax Distribution	0	75.13	C
04/05	Tax Distribution	0	119.00	C
04/06	Tax Distribution	0	.34	C
04/06	Tax Distribution	0	280.84	C
04/06	Tax Distribution	0	244.52	C
04/07	Tax Distribution	0	42.41	C
04/07	Tax Distribution	0	1.10	C
04/07	Tax Distribution	0	38.54	C
04/08	Tax Distribution	0	66.66	C
04/08	Tax Distribution	0	69.29	C
04/08	Tax Distribution	0	212.56	C
04/08	Tax Distribution	0	60.84	C
04/09	Tax Distribution	0	348.47	C
04/12	Tax Distribution	0	556.05	C
04/12	Tax Distribution	0	53.89	C
04/13	Tax Distribution	0	75.64	C
04/13	Tax Distribution	0	27.71	C
04/14	Tax Distribution	0	388.59	C
04/14	Tax Distribution	0	40.85	C
04/15	Tax Distribution	0	60.41	C
04/15	Tax Distribution	0	276.54	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

04/15	Tax Distribution	0	43.05	C
04/16	Tax Distribution	0	163.68	C
04/19	Tax Distribution	0	275.42	C
04/19	Tax Distribution	0	73.97	C
04/20	Tax Distribution	0	166.22	C
04/20	Tax Distribution	0	99.43	C
04/20	Tax Distribution	0	79.08	C
04/21	Tax Distribution	0	485.96	C
04/21	Tax Distribution	0	34.92	C
04/21	Tax Distribution	0	45.31	C
04/21	Tax Distribution	0	63.59	C
04/22	Tax Distribution	0	144.42	C
04/22	Tax Distribution	0	48.96	C
04/22	Tax Distribution	0	127.73	C
04/22	Tax Distribution	0	69.14	C
04/23	Tax Distribution	0	153.61	C
04/23	Tax Distribution	0	94.89	C
04/26	Tax Distribution	0	289.33	C
04/26	Tax Distribution	0	1,354.22	C
04/26	Tax Distribution	0	82.94	C
04/27	Tax Distribution	0	397.82	C
04/27	Tax Distribution	0	65.48	C
04/27	Tax Distribution	0	1,314.56	C
04/28	Tax Distribution	0	79.77	C
04/28	Tax Distribution	0	76.05	C
04/29	Tax Distribution	0	90.12	C
04/29	Tax Distribution	0	49.24	C
04/29	Tax Distribution	0	27.66	C
04/29	Tax Distribution	0	70.63	C
04/30	Tax Distribution	0	416.37	C
37150.0 FDAT Distributions			Source Code Total: 88,841.58	
04/01	Fire Dist Assistance Tax 0.144320	0	1,040.40	C
04/02	Fire Dist Assistance Tax 0.144320	0	351.63	C
04/05	Fire Dist Assistance Tax 0.144320	0	980.86	C
04/06	Fire Dist Assistance Tax 0.144320	0	936.69	C
04/07	Fire Dist Assistance Tax 0.144320	0	714.54	C
04/08	Fire Dist Assistance Tax 0.144320	0	1,084.39	C
04/09	Fire Dist Assistance Tax 0.144320	0	1,691.46	C
04/12	Fire Dist Assistance Tax 0.144320	0	849.58	C
04/13	Fire Dist Assistance Tax 0.144320	0	1,101.60	C
04/14	Fire Dist Assistance Tax 0.144320	0	2,364.88	C
04/15	Fire Dist Assistance Tax 0.144320	0	1,637.15	C
04/16	Fire Dist Assistance Tax 0.144320	0	389.05	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

04/19	Fire Dist Assistance Tax 0.144320	0	2,330.35	C
04/20	Fire Dist Assistance Tax 0.144320	0	4,096.01	C
04/21	Fire Dist Assistance Tax 0.144320	0	1,059.61	C
04/22	Fire Dist Assistance Tax 0.144320	0	1,946.97	C
04/23	Fire Dist Assistance Tax 0.144320	0	38,428.10	C
04/26	Fire Dist Assistance Tax 0.144320	0	2,229.94	C
04/27	Fire Dist Assistance Tax 0.144320	0	4,466.47	C
04/28	Fire Dist Assistance Tax 0.144320	0	1,778.80	C
04/29	Fire Dist Assistance Tax 0.144320	0	11,882.64	C
04/30	Fire Dist Assistance Tax 0.144320	0	7,480.46	C
90002.0 Interest Pd on Tax Roll Corrections			Source Code Total: (4.51)	
04/01	78279 200-04-73018 2020 Adjustment/Corr Refund	78279	(2.25)	D
04/01	78281 200-05-42015 2020 Adjustment/Corr Refund	78281	(2.26)	D
91032.0 Warrants Redeemed			Source Code Total: (23.18)	
04/20	Paid Warrants	0	(23.18)	D
91702.0 Transfer out			Source Code Total: (59,348.58)	
04/14	Reversal of duplicate transfer from 3/16/2021	0	95,091.92	D
04/20	Transfer per request dtd 4/20/21 KB	0	(154,440.50)	D

6065540000 Chino Valley Fire Dist GF **Ending Balance: 1,280,420.19**

Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
6065540000 Chino Valley Fire Dist GF		Account Total: 23.18			
Fund: 0655		Fund Total: 23.18			
Status: PAID		Status Total: 23.18			
/	0706550028	23.18	04/05/21	04/20/21	
		Count	Amount		
Total PAID:		1	23.18		

Chino Valley Fire District
Bank Reconciliation Summary
For the Bank Statement ending: 4/30/2021

BANK CONTROL ID: GEN - GENERAL FUND		DESC: GENERAL FUND	ACCOUNT NO: 00000000000000
	Beginning Balance:	04/01/21	\$168,725.25
	Deposits and Credits:		\$1,266,163.13
	Checks and Charges:		(\$154,468.19)
	Adjustments:		\$0.00
	Ending Balance Per Reconciliation:		\$1,280,420.19
	Ending Balance Per Bank Statement:	04/30/21	\$1,280,420.19
	* Outstanding Deposits and Credits:	04/30/21	\$0.00
	* Outstanding Checks and Charges:	04/30/21	\$0.00
	Ending Book Balance:	04/30/21	\$1,280,420.19

* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

Chino Valley Fire District
BR Checks and Charges Cleared
For the Bank Statement ending: 4/30/21

GEN		General Fund			0000000000000000	
Date	Document	Description	Module	Company	Amount	
04/05/21	706550028	American Express	AP	CHINOV	\$23.18	
04/30/21	Cash With Yav Cty	Fire Authority Funding April 2	GL	CHINOV	\$154,440.50	
04/30/21	Cash With Yav Cty	GF Interest Paid Tax Roll Corr	GL	CHINOV	\$4.51	
TOTAL CHECKS AND CHARGES CLEARED:					\$154,468.19	

Chino Valley Fire District
BR Checks and Charges Outstanding
For the Bank Statement ending:

<u>Date</u>	<u>Document</u>	<u>Description</u>	<u>Module</u>	<u>Company</u>	<u>Amount</u>
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TOTAL CHECKS AND CHARGES OUTSTANDING:

Chino Valley Fire District
BR Deposits and Credits Cleared
For the Bank Statement ending: 4/30/21

GEN		General Fund			0000000000000000
Date	Document	Description	Module	Company	Amount
04/30/21	Cash With Yav Cty	GF Tax and Interest Revenue Ap	GL	CHINOV	\$1,171,071.21
04/30/21	Cash With Yav Cty	GF County Correct Rev of Dupli	GL	CHINOV	\$95,091.92
TOTAL DEPOSITS AND CREDITS CLEARED:					\$1,266,163.13

Chino Valley Fire District
BR Deposits and Credits Outstanding
For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount
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TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: CHECKS FROM ACCOUNTS PAYABLE

BANK CONTROL ID: GEN - GENERAL FUND

706550028	04/05/21	Marked	No	American Express	05/12/21	\$23.18
SUB TOTAL FOR BANK:						\$23.18
TOTAL FOR MODULE:						\$23.18

MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER

BANK CONTROL ID: GEN - GENERAL FUND

Cash With Yav Cty	04/30/21	Marked	No	Fire Authority Funding April 2	05/12/21	\$154,440.50
Cash With Yav Cty	04/30/21	Marked	No	GF Tax and Interest Revenue Ap	05/12/21	\$1,171,071.21
Cash With Yav Cty	04/30/21	Marked	No	GF Interest Paid Tax Roll Corr	05/12/21	\$4.51
Cash With Yav Cty	04/30/21	Marked	No	GF County Correct Rev of Dupli	05/12/21	\$95,091.92
SUB TOTAL FOR BANK:						\$1,420,608.14
TOTAL FOR MODULE:						\$1,420,608.14

Chino Valley Fire District
BR Adjustments Report
For the Bank Statement ending:

Date	Document	Description	GL Account	Offset Amt	Adj. Amt
------	----------	-------------	------------	------------	----------

DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

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Chino Valley Fire District
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (10) General Fund

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
<u>Revenues</u>									
Real Estate Tax	10400000000	\$1,071,722.15	\$0.00	\$1,071,722.15	0.0%	\$4,093,133.86	\$4,497,237.00	\$(404,103.14)	(9.0)%
Personal Property Tax	10410000000	10,507.48	0.00	10,507.48	0.0	93,593.69	0.00	93,593.69	0.0
Fire District Assistance Tax	10420000000	88,841.58	0.00	88,841.58	0.0	371,369.62	400,000.00	(28,630.38)	(7.2)
Interest Income-General Fund	10490000000	0.00	0.00	0.00	0.0	918.34	0.00	918.34	0.0
Rebates/Refunds	10500000000	0.00	0.00	0.00	0.0	0.00	2,000.00	(2,000.00)	(100.0)
Misc. Revenues	10510000000	0.00	0.00	0.00	0.0	4.30	0.00	4.30	0.0
Net Revenues		\$1,171,071.21	\$0.00	\$1,171,071.21	0.0 %	\$4,559,019.81	\$4,899,237.00	\$(340,217.19)	(6.9)%
<u>Program Expenses</u>									
Fire Authority Funding	10670010000	\$59,348.58	\$0.00	\$(59,348.58)	0.0%	\$3,445,076.86	\$4,860,737.00	\$1,415,660.14	29.1%
Total Program Expenses		\$59,348.58	\$0.00	\$(59,348.58)	0.0 %	\$3,445,076.86	\$4,860,737.00	\$1,415,660.14	29.1 %
<u>Fund Raising Expenses</u>									
Audit & Accounting	10640010000	\$0.00	\$0.00	\$0.00	0.0%	\$5,170.00	\$7,500.00	\$2,330.00	31.1%
Other Prof Services/Admin	10640510000	0.00	0.00	0.00	0.0	0.00	25,000.00	25,000.00	100.0
Legal Services - Routine	10641010000	0.00	0.00	0.00	0.0	810.00	5,000.00	4,190.00	83.8
Fire Board Expenses	10644110000	23.18	0.00	(23.18)	0.0	237.16	1,000.00	762.84	76.3
Misc/Admin	10661010000	4.51	0.00	(4.51)	0.0	10.25	0.00	(10.25)	0.0
Total Fund Raising Expenses		\$27.69	\$0.00	\$(27.69)	0.0 %	\$6,227.41	\$38,500.00	\$32,272.59	83.8 %
Total Expenses		\$59,376.27		\$(59,376.27)		\$3,451,304.27	\$4,899,237.00	\$1,447,932.73	29.6%
Net Income (Loss)		\$1,111,694.94	\$0.00	\$1,111,694.94	0.0%	\$1,107,715.54	\$0.00	\$1,107,715.54	0.0%

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Chino Valley Fire District

Balance Sheet

As of 4/30/2021

Fund: (10) General Fund

Assets

Current Assets

Cash with Yavapai County	\$1,280,420.19	
Taxes Receivable	139,760.13	
Total Current Assets		\$1,420,180.32
Total Assets		\$1,420,180.32

Liabilities and Net Assets

Current Liabilities

Accounts Payable	\$270.00	
Deferred Compensation (Prop Tax)	99,079.00	
CAFMA Accounts Payable	57,128.00	
Total Current Liabilities		\$156,477.00
Total Liabilities		\$156,477.00

Net Assets

Fund Balance	\$(3,943,030.55)	
Current Year Net Assets	1,107,715.54	
Total Net Assets		(2,835,315.01)
Total Liabilities and Net Assets		\$(2,678,838.01)

Chino Valley Fire District
GL Account Ledger - Detail By Period
4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY						\$168,725.25
2169	CD	143722	04/05/21		706550028	American Express - Cash Disbursement AMER00	-	23.18	168,702.07
2173	GJ	143736	04/30/21		Cash With Yav Cty	Fire Authority Funding April 2021	-	154,440.50	14,261.57
2174	GJ	143737	04/30/21		Cash With Yav Cty	GF Tax and Interest Revenue April 2021	1,171,071.21	-	1,185,332.78
2175	GJ	143742	04/30/21		Cash With Yav Cty	GF Interest Paid Tax Roll Corr April 2021	-	4.51	1,185,328.27
2176	GJ	143743	04/30/21		Cash With Yav Cty	GF County Correct Rev of Duplicate Trf	95,091.92	-	1,280,420.19
CASH WITH YAVAPAI COUNTY TOTALS:							\$1,266,163.13	\$154,468.19	\$1,280,420.19
TOTAL OF LEDGER:							\$1,266,163.13	\$154,468.19	\$1,280,420.19

Chino Valley Fire District
GL Trial Balance Worksheet
For The Period of 4/1/2021 through 4/30/2021

Account	Description	Balances				Adjustments
		Beginning	Debits	Credits	Ending	
10.1100.0.0.000	Cash with Yavapai County	\$168,725.25	\$1,266,163.13	\$154,468.19	\$1,280,420.19	
TOTALS:		<u>\$168,725.25</u>	<u>\$1,266,163.13</u>	<u>\$154,468.19</u>	<u>\$1,280,420.19</u>	

* Inactive accounts are marked and appear in grey.

CHINO VALLEY FIRE DISTRICT
BOND DEBT SERVICE ACCOUNT: 6-65640-7000
BANK RECONCILIATION APRIL 2021

Reconciliation:

Beginning Balance (CVFD):	\$	337,406.47
Deposits:	\$	98,822.76
Transfer Out:	\$	-
Interest Income:	\$	-
Principal and Interest Payments:	\$	-
Interest Paid on Tax Roll Corrections:	\$	(0.42)
Ending Balance:	\$	436,228.81

Difference Between Balances: \$ -

Bank Statement Balance:

Balance Per Bank:	\$	436,228.81
Outstanding Adjustments:	\$	-

Ending Balance: \$ 436,228.81

Deposits Per Bank Statement:

Fire District Deposits:	\$	-
Real Estate Taxes:	\$	97,840.12
Personal Property Taxes:	\$	982.64
Interest Revenue:	\$	-
Transfer In:	\$	-
Ending Balance:	\$	98,822.76

Reconciliation Approved By:

Scott Freitag

Scott Freitag, Fire Chief

Digitally signed by Scott Freitag
Date: 2021.05.13 17:24:05 -07'00'

Reconciliation Reviewed By:

Dave Tharp

David Tharp, Assistant Chief of Administration

Digitally signed by Dave Tharp
Date: 2021.05.13 17:12:12 -07'00'

Reconciliation Prepared By:

Karen Butler Mauldin

Karen Butler Mauldin, Finance Manager

Digitally signed by Karen Butler Mauldin
Date: 2021.05.13 13:12:35 -07'00'

CHINO VALLEY FIRE DISTRICT
BOND DEBT FUND - APRIL 2021

Real Estate Taxes:	\$	97,840.12
UPP Taxes:	\$	982.64
Interest Received:	\$	-
Other:	\$	-

TOTAL:	\$	98,822.76
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Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Chino Valley Fire Dist BDS
Fund: 6065640700



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Account	Period	YTD		
6065640700	Chino Valley Fire Dist BDS			
Begin Balance:	337,406.47	104,355.10		
Income:	98,822.76	392,654.99		
LOC Advance:	.00	.00		
Expense:	(.42)	(60,781.28)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	436,228.81	436,228.81	End:	436,228.81



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
6065640700 Chino Valley Fire Dist BDS		Beginning Balance:	337,406.47	104,355.10
11100.2007	2007 Real Estate Taxes		.00	.30
11100.2008	2008 Real Estate Taxes		6.28	6.64
11100.2009	2009 Real Estate Taxes		.38	.76
11100.2010	2010 Real Estate Taxes		.36	65.02
11100.2011	2011 Real Estate Taxes		.48	13.23
11100.2012	2012 Real Estate Taxes		.48	17.14
11100.2013	2013 Real Estate Taxes		.67	19.01
11100.2014	2014 Real Estate Taxes		.68	16.08
11100.2015	2015 Real Estate Taxes		.66	15.64
11100.2016	2016 Real Estate Taxes		.29	13.39
11100.2017	2017 Real Estate Taxes		.27	14.24
11100.2018	2018 Real Estate Taxes		.26	12.39
11100.2019	2019 Real Estate Taxes		.72	10,514.91
11100.2020	2020 Real Estate Taxes		97,828.59	367,786.25
12100.2009	2009 Personal Property Taxes		.00	.55
12100.2011	2011 Personal Property Taxes		.00	1.02
12100.2012	2012 Personal Property Taxes		11.58	21.17
12100.2013	2013 Personal Property Taxes		15.09	17.33
12100.2014	2014 Personal Property Taxes		15.16	29.99
12100.2015	2015 Personal Property Taxes		14.75	36.92
12100.2016	2016 Personal Property Taxes		13.70	50.66
12100.2017	2017 Personal Property Taxes		13.23	72.09
12100.2018	2018 Personal Property Taxes		15.04	244.55
12100.2019	2019 Personal Property Taxes		17.71	636.04
12100.2020	2020 Personal Property Taxes		866.38	7,574.22
38108.0	Interest on Investments Charles Schwab		.00	186.97
38109.0	Interest on Investments St Treas		.00	118.44
38113.0	Interest on Investments-Wells Fargo		.00	418.62
7376.0	Transfer in		.00	4,751.42
90002.0	Interest Pd on Tax Roll Corrections		(.42)	(.94)
91702.0	Transfer out		.00	(9,502.84)
92190.0	Bond Interest Payment		.00	(51,277.50)
		Ending Balance:	436,228.81	436,228.81

Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
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Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

6065640700 Chino Valley Fire Dist BDS			Beginning Balance: 337,406.47	
11100.2008 2008 Real Estate Taxes			Source Code Total: 6.28	
04/20	Tax Distribution	0	6.28	C
11100.2009 2009 Real Estate Taxes			Source Code Total: .38	
04/20	Tax Distribution	0	.38	C
11100.2010 2010 Real Estate Taxes			Source Code Total: .36	
04/20	Tax Distribution	0	.36	C
11100.2011 2011 Real Estate Taxes			Source Code Total: .48	
04/20	Tax Distribution	0	.48	C
11100.2012 2012 Real Estate Taxes			Source Code Total: .48	
04/20	Tax Distribution	0	.48	C
11100.2013 2013 Real Estate Taxes			Source Code Total: .67	
04/20	Tax Distribution	0	.67	C
11100.2014 2014 Real Estate Taxes			Source Code Total: .68	
04/20	Tax Distribution	0	.68	C
11100.2015 2015 Real Estate Taxes			Source Code Total: .66	
04/20	Tax Distribution	0	.66	C
11100.2016 2016 Real Estate Taxes			Source Code Total: .29	
04/20	Tax Distribution	0	.29	C
11100.2017 2017 Real Estate Taxes			Source Code Total: .27	
04/20	Tax Distribution	0	.27	C
11100.2018 2018 Real Estate Taxes			Source Code Total: .26	
04/20	Tax Distribution	0	.26	C
11100.2019 2019 Real Estate Taxes			Source Code Total: .72	
04/05	Tax Distribution	0	.48	C
04/20	Tax Distribution	0	.24	C
11100.2020 2020 Real Estate Taxes			Source Code Total: 97,828.59	
04/01	Tax Distribution	0	18.19	C
04/01	Tax Distribution	0	163.33	C
04/01	Tax Distribution	0	261.46	C
04/01	Tax Distribution	0	111.71	C
04/01	Tax Distribution	0	106.97	C
04/01	Tax Distribution	0	133.02	C
04/02	Tax Distribution	0	263.36	C
04/02	Tax Distribution	0	33.65	C
04/05	Tax Distribution	0	87.47	C
04/05	Tax Distribution	0	359.13	C
04/05	Tax Distribution	0	477.92	C
04/05	Tax Distribution	0	25.75	C
04/06	Tax Distribution	0	176.29	C
04/06	Tax Distribution	0	378.96	C
04/06	Tax Distribution	0	124.30	C
04/06	Tax Distribution	0	175.14	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

04/07	Tax Distribution	0	.23	C
04/07	Tax Distribution	0	84.49	C
04/07	Tax Distribution	0	779.58	C
04/07	Tax Distribution	0	41.08	C
04/07	Tax Distribution	0	76.63	C
04/08	Tax Distribution	0	214.98	C
04/08	Tax Distribution	0	232.62	C
04/08	Tax Distribution	0	231.56	C
04/08	Tax Distribution	0	245.55	C
04/09	Tax Distribution	0	1,118.77	C
04/12	Tax Distribution	0	45.52	C
04/12	Tax Distribution	0	81.14	C
04/12	Tax Distribution	0	556.36	C
04/13	Tax Distribution	0	105.48	C
04/13	Tax Distribution	0	722.36	C
04/13	Tax Distribution	0	194.28	C
04/13	Tax Distribution	0	119.67	C
04/14	Tax Distribution	0	152.39	C
04/14	Tax Distribution	0	42.69	C
04/14	Tax Distribution	0	589.64	C
04/14	Tax Distribution	0	297.91	C
04/14	Tax Distribution	0	140.04	C
04/15	Tax Distribution	0	30.46	C
04/15	Tax Distribution	0	192.34	C
04/15	Tax Distribution	0	19.20	C
04/15	Tax Distribution	0	364.75	C
04/15	Tax Distribution	0	714.99	C
04/15	Tax Distribution	0	204.23	C
04/16	Tax Distribution	0	951.60	C
04/16	Tax Distribution	0	188.91	C
04/19	Tax Distribution	0	56.10	C
04/19	Tax Distribution	0	285.64	C
04/19	Tax Distribution	0	195.78	C
04/19	Tax Distribution	0	148.91	C
04/20	Tax Distribution	0	485.06	C
04/20	Tax Distribution	0	(.69)	C
04/20	Tax Distribution	0	1,245.60	C
04/20	Tax Distribution	0	650.75	C
04/20	Tax Distribution	0	105.99	C
04/20	Tax Distribution	0	497.55	C
04/21	Tax Distribution	0	135.86	C
04/21	Tax Distribution	0	288.64	C
04/21	Tax Distribution	0	257.51	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

04/21	Tax Distribution	0	162.21	C
04/21	Tax Distribution	0	164.29	C
04/22	Tax Distribution	0	448.37	C
04/22	Tax Distribution	0	(15.15)	C
04/22	Tax Distribution	0	49.38	C
04/22	Tax Distribution	0	116.53	C
04/22	Tax Distribution	0	326.17	C
04/22	Tax Distribution	0	133.53	C
04/22	Tax Distribution	0	60.93	C
04/23	Tax Distribution	0	57,671.24	C
04/23	Tax Distribution	0	261.38	C
04/23	Tax Distribution	0	111.48	C
04/26	Tax Distribution	0	183.95	C
04/26	Tax Distribution	0	(2.83)	C
04/26	Tax Distribution	0	434.57	C
04/26	Tax Distribution	0	1,190.13	C
04/26	Tax Distribution	0	262.51	C
04/26	Tax Distribution	0	623.07	C
04/27	Tax Distribution	0	115.12	C
04/27	Tax Distribution	0	3,404.87	C
04/27	Tax Distribution	0	138.34	C
04/27	Tax Distribution	0	751.30	C
04/27	Tax Distribution	0	207.65	C
04/27	Tax Distribution	0	245.92	C
04/27	Tax Distribution	0	75.33	C
04/28	Tax Distribution	0	93.29	C
04/28	Tax Distribution	0	319.92	C
04/28	Tax Distribution	0	170.88	C
04/28	Tax Distribution	0	91.41	C
04/28	Tax Distribution	0	148.85	C
04/28	Tax Distribution	0	126.97	C
04/28	Tax Distribution	0	171.05	C
04/29	Tax Distribution	0	247.20	C
04/29	Tax Distribution	0	2,527.86	C
04/29	Tax Distribution	0	217.60	C
04/29	Tax Distribution	0	568.04	C
04/29	Tax Distribution	0	58.30	C
04/29	Tax Distribution	0	605.29	C
04/29	Tax Distribution	0	9,263.75	C
04/30	Tax Distribution	0	109.09	C
04/30	Tax Distribution	0		
12100.2012 2012 Personal Property Taxes			Source Code Total: 11.58	
04/06	Tax Distribution	0	.80	C
04/27	Tax Distribution	0	10.78	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

12100.2013 2013 Personal Property Taxes			Source Code Total: 15.09
04/27 Tax Distribution	0	15.09	C
12100.2014 2014 Personal Property Taxes			Source Code Total: 15.16
04/27 Tax Distribution	0	15.16	C
12100.2015 2015 Personal Property Taxes			Source Code Total: 14.75
04/27 Tax Distribution	0	14.75	C
12100.2016 2016 Personal Property Taxes			Source Code Total: 13.70
04/27 Tax Distribution	0	13.70	C
12100.2017 2017 Personal Property Taxes			Source Code Total: 13.23
04/27 Tax Distribution	0	13.23	C
12100.2018 2018 Personal Property Taxes			Source Code Total: 15.04
04/02 Tax Distribution	0	2.51	C
04/27 Tax Distribution	0	12.53	C
12100.2019 2019 Personal Property Taxes			Source Code Total: 17.71
04/02 Tax Distribution	0	2.45	C
04/20 Tax Distribution	0	3.65	C
04/27 Tax Distribution	0	11.61	C
12100.2020 2020 Personal Property Taxes			Source Code Total: 866.38
04/01 Tax Distribution	0	.14	C
04/01 Tax Distribution	0	(7.38)	C
04/01 Tax Distribution	0	4.26	C
04/05 Tax Distribution	0	6.86	C
04/05 Tax Distribution	0	10.87	C
04/06 Tax Distribution	0	.03	C
04/06 Tax Distribution	0	25.64	C
04/06 Tax Distribution	0	22.32	C
04/07 Tax Distribution	0	3.87	C
04/07 Tax Distribution	0	.10	C
04/07 Tax Distribution	0	3.52	C
04/08 Tax Distribution	0	6.08	C
04/08 Tax Distribution	0	6.33	C
04/08 Tax Distribution	0	19.40	C
04/08 Tax Distribution	0	5.55	C
04/09 Tax Distribution	0	31.82	C
04/12 Tax Distribution	0	50.76	C
04/12 Tax Distribution	0	4.92	C
04/13 Tax Distribution	0	6.91	C
04/13 Tax Distribution	0	2.53	C
04/14 Tax Distribution	0	35.47	C
04/14 Tax Distribution	0	3.73	C
04/15 Tax Distribution	0	5.51	C
04/15 Tax Distribution	0	25.24	C
04/15 Tax Distribution	0	3.93	C



Yavapai County Treasurer

Monthly Statement

Date Range: 4/1/2021 to 4/30/2021

04/16	Tax Distribution	0	14.95	C
04/19	Tax Distribution	0	25.15	C
04/19	Tax Distribution	0	6.75	C
04/20	Tax Distribution	0	15.17	C
04/20	Tax Distribution	0	9.08	C
04/20	Tax Distribution	0	7.22	C
04/21	Tax Distribution	0	44.37	C
04/21	Tax Distribution	0	3.19	C
04/21	Tax Distribution	0	4.14	C
04/21	Tax Distribution	0	5.80	C
04/22	Tax Distribution	0	13.19	C
04/22	Tax Distribution	0	4.47	C
04/22	Tax Distribution	0	11.66	C
04/22	Tax Distribution	0	6.31	C
04/23	Tax Distribution	0	14.02	C
04/23	Tax Distribution	0	8.66	C
04/26	Tax Distribution	0	26.40	C
04/26	Tax Distribution	0	123.63	C
04/26	Tax Distribution	0	7.57	C
04/27	Tax Distribution	0	36.32	C
04/27	Tax Distribution	0	5.98	C
04/27	Tax Distribution	0	120.03	C
04/28	Tax Distribution	0	7.28	C
04/28	Tax Distribution	0	6.94	C
04/29	Tax Distribution	0	8.23	C
04/29	Tax Distribution	0	4.49	C
04/29	Tax Distribution	0	2.52	C
04/29	Tax Distribution	0	6.45	C
04/30	Tax Distribution	0	38.00	C
90002.0 Interest Pd on Tax Roll Corrections			Source Code Total: (.42)	
04/01	78279 200-04-73018 2020 Adjustment/Corr Refund	78279	(.21)	D
04/01	78281 200-05-42015 2020 Adjustment/Corr Refund	78281	(.21)	D
6065640700 Chino Valley Fire Dist BDS			Ending Balance: 436,228.81	

Chino Valley Fire District
Bank Reconciliation Summary
For the Bank Statement ending: 4/30/2021

BANK CONTROL ID: BDS - YAVAPAI COUNTY TREASURER		DESC: BOND DEBT SERVICE	ACCOUNT NO: 6-65640-7000
Beginning Balance:	04/01/21		\$337,406.47
Deposits and Credits:			\$98,822.76
Checks and Charges:			(\$0.42)
Adjustments:			\$0.00
Ending Balance Per Reconciliation:			\$436,228.81
Ending Balance Per Bank Statement:	04/30/21		\$436,228.81
* Outstanding Deposits and Credits:	04/30/21		\$0.00
* Outstanding Checks and Charges:	04/30/21		\$0.00
Ending Book Balance:		04/30/21	\$436,228.81

* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

Chino Valley Fire District
BR Checks and Charges Cleared
For the Bank Statement ending: 4/30/21

BDS		Yavapai County Treasurer		Bond Debt Service		6-65640-7000
Date	Document	Description	Module	Company	Amount	
04/30/21	Cash With Yav Cty	BDS Tax Roll Corrections April	GL	CHINOV	\$0.42	
TOTAL CHECKS AND CHARGES CLEARED:					\$0.42	

Chino Valley Fire District
BR Checks and Charges Outstanding
For the Bank Statement ending:

<u>Date</u>	<u>Document</u>	<u>Description</u>	<u>Module</u>	<u>Company</u>	<u>Amount</u>
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TOTAL CHECKS AND CHARGES OUTSTANDING:

Chino Valley Fire District
BR Deposits and Credits Outstanding
For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount
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TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Chino Valley Fire District
BR Deposits and Credits Cleared
For the Bank Statement ending: 4/30/21

BDS	Yavapai County Treasurer	Bond Debt Service	6-65640-7000
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Date	Document	Description	Module	Company	Amount
04/30/21	Cash With Yav Cty	BDS Tax and Interest Revenue A	GL	CHINOV	\$98,822.76
TOTAL DEPOSITS AND CREDITS CLEARED:					\$98,822.76

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER						
BANK CONTROL ID: BDS - YAVAPAI COUNTY TREASURER						
Cash With Yav Cty	04/30/21	Marked	No	BDS Tax and Interest Revenue A	05/13/21	\$98,822.76
Cash With Yav Cty	04/30/21	Marked	No	BDS Tax Roll Corrections April	05/13/21	\$0.42
SUB TOTAL FOR BANK:						\$98,823.18
TOTAL FOR MODULE:						\$98,823.18

Chino Valley Fire District
BR Adjustments Report
For the Bank Statement ending:

Date	Document	Description	GL Account	Offset Amt	Adj. Amt
------	----------	-------------	------------	------------	----------

DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

5/13/21
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Chino Valley Fire District
Income Statement
(Original Budget to Actual Comparison)
For the period of 4/1/2021 Through 4/30/2021

Fund: (40) Bond Service Fund

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
<u>Revenues</u>									
Real Estate Tax	40420000002	\$97,840.12	\$0.00	\$97,840.12	0.0%	\$373,743.58	\$0.00	\$373,743.58	0.0%
Personal Tax Revenue	40420500000	982.64	0.00	982.64	0.0	8,684.54	0.00	8,684.54	0.0
Net Revenues		\$98,822.76	\$0.00	\$98,822.76	0.0 %	\$382,428.12	\$0.00	\$382,428.12	0.0 %
Income (Loss) from Operations		\$98,822.76	\$0.00	\$98,822.76	0.0%	\$382,428.12	\$0.00	\$382,428.12	0.0%
<u>Other Income (Expense)</u>									
Bond Debt Service Interest Revenue	40430000000	\$0.00	\$0.00	\$0.00	0.0%	\$724.03	\$0.00	\$724.03	0.0%
Bond Debt Service Interest Expense	40610000000	(0.42)	0.00	(0.42)	0.0	(51,278.44)	0.00	(51,278.44)	0.0
Total Other Income (Expense)		\$(0.42)	\$0.00	\$(0.42)	0.0 %	\$(50,554.41)	\$0.00	\$(50,554.41)	0.0 %
Net Income (Loss)		\$98,822.34	\$0.00	\$98,822.34	0.0%	\$331,873.71	\$0.00	\$331,873.71	0.0%

5/13/21
1:00:54 PM

Chino Valley Fire District

Balance Sheet

As of 4/30/2021

Fund: (40) Bond Service Fund

Account: (1105) Not Defined

Assets

Current Assets

Bond Debt Service	\$436,228.81	
Total Current Assets		\$436,228.81
Total Assets		\$436,228.81
Total Liabilities and Net Assets		\$0.00

Chino Valley Fire District
GL Account Ledger - Detail By Period
4/1/2021 through 4/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
40.1105.0.0.000			BOND DEBT SERVICE						\$337,406.47
2177	GJ	143745	04/30/21		Cash With Yav Cty	BDS Tax and Interest Revenue April 2021	98,822.76	-	436,229.23
2178	GJ	143749	04/30/21		Cash With Yav Cty	BDS Tax Roll Corrections April 2021	-	0.42	436,228.81
BOND DEBT SERVICE TOTALS:							\$98,822.76	\$0.42	\$436,228.81
TOTAL OF LEDGER:							\$98,822.76	\$0.42	\$436,228.81

Chino Valley Fire District
GL Trial Balance Worksheet
For The Period of 4/1/2021 through 4/30/2021

Account	Description	Balances				Adjustments
		Beginning	Debits	Credits	Ending	
40.1105.0.0.000	Bond Debt Service	\$337,406.47	\$98,822.76	\$0.42	\$436,228.81	
TOTALS:		<u>\$337,406.47</u>	<u>\$98,822.76</u>	<u>\$0.42</u>	<u>\$436,228.81</u>	

* Inactive accounts are marked and appear in grey.

Recorded at the request of:
CHINO VALLEY FIRE DISTRICT

When recorded, mail to:
Chino Valley Fire District
8603 E. Eastridge Drive
Prescott Valley, AZ 86314

CAPTION OF DOCUMENT: RESOLUTION NO. 2021-02

ANNEXATION -
GATES FAMILY TRUST PROPERTY
PARCEL 305-01-007Q

CHINO VALLEY FIRE DISTRICT

Resolution No. 2021-02

Annexation – Gates Family Trust - Parcel 305-01-007Q – 25220 N. Monarch Ranch Road

A FORMAL RESOLUTION OF THE ELECTED BOARD OF THE CHINO VALLEY FIRE DISTRICT ORDERING A CHANGE OF THE FIRE DISTRICT BOUNDARIES TO INCLUDE THAT PROPERTY DESCRIBED IN EXHIBIT “A” AS ATTACHED HERETO;

WHEREAS, Chino Valley Fire District Governing Board has been presented with a valid request for annexation of the area of the property described in Exhibit “A” as attached hereto, requesting that said property be annexed into the jurisdictional boundaries of the District; and

WHEREAS, the subject property is located within Yavapai County and is contiguous to the boundaries of Chino Valley Fire District as shown on the map attached hereto as Exhibit “B”; and

WHEREAS, all other pertinent requirements of A.R.S. § 48-262 have been addressed and met according to law; and

WHEREAS, the Chino Valley Fire District Board has determined that the inclusion of the subject property within the boundaries of the Chino Valley Fire District will benefit the Chino Valley Fire District and the property owner.

NOW THEREFORE, BE IT RESOLVED that the Fire District Board of Directors does hereby find that the proposed annexation satisfies the requirements of A.R.S. § 48-262(I), and does hereby order the change to its boundaries to include the area described above, as more specifically set forth in the attached legal description Exhibit "A" and map Exhibit "B".

APPROVED AND ADOPTED this 24 day of May, 2021.

Fire Board Chairperson
Chino Valley Fire District

Fire Board Clerk
Chino Valley Fire District

EXHIBIT A

All that portion of the Southwest quarter of Section 26, Township 18 North, Range 2 West of the Gila and Salt River Base and Meridian, Yavapai County, Arizona, described as follows:

COMMENCING at the South quarter corner of above said Section 26 from which a General Land Office brass cap monument marking the closing corner at the Southwest corner of said Section 26 bears West, 3400.10 feet (basis of bearing);

Thence North 00 Degrees, 00 Minutes, 28 Seconds West, 659.84 feet, along the North-South mid-section line, to a one-half inch rebar and the TRUE POINT OF BEGINNING;

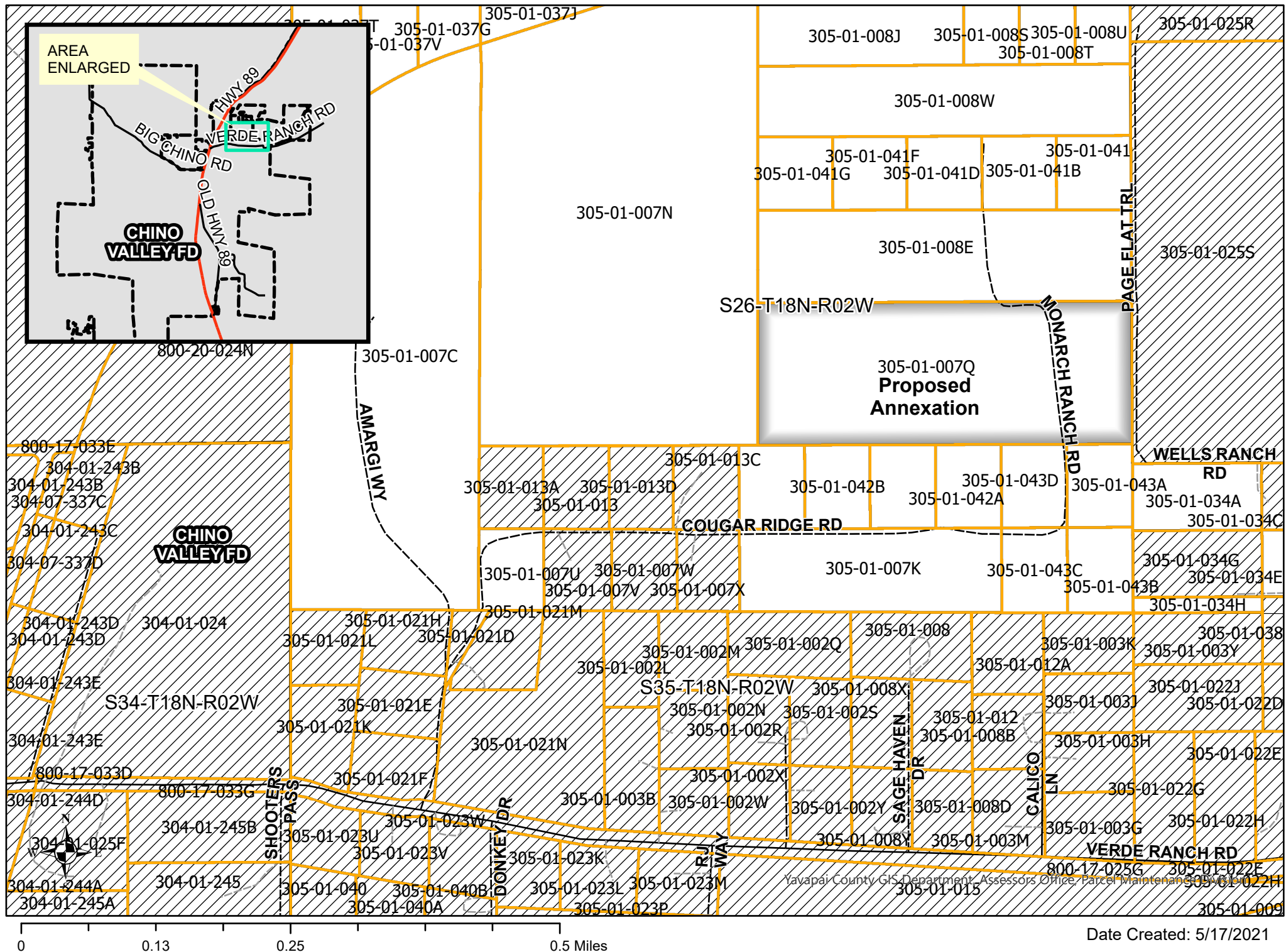
Thence North 00 Degrees, 00 Minutes, 28 Seconds West, 576.10 feet, along the North-South mid-section line, to a one-half inch rebar;

Thence West, 1516.32 feet to a one-half inch rebar;

Thence South 00 Degrees, 24 Minutes, 34 Seconds East, 576.11 feet to a one-half inch rebar;

Thence East, 1512.28 feet to the TRUE POINT OF BEGINNING.

EXHIBIT B





Chino Valley Fire District Single Parcel Annexation Request Form

Please return completed form along with the legal description to begin the process. A 'clean' legal description is necessary to annex, meaning re-typed and void of a title, headers, footers, page numbers, watermarks, handwriting, or other excess information. Refer to included checklist for further guidance.

Please mail this form and the legal description to:

Chino Valley Fire District
Governing Board
8603 E. Eastridge Drive
Prescott Valley, Arizona 86314

Date: 5/15/21

Dear Board Chairman,

As per A.R.S. § 48-262(H), I would like to request my property be annexed into the boundaries of the Chino Valley Fire District.

My property is adjacent to your current boundaries and is more specifically described as:

Parcel #: 305-01-007Q Section/Township/Range: 26/18 North/2 West of Gila + Salt River Base

Physical Address: 25220 N. Monarch Ranch Road, Paulden, AZ 86334

Owner's Name: Harold Gates & Judy Gates, (Trustees, Gates Family Trust dated Oct. 16, 2002)

Mailing Address: 25220 N. Monarch Ranch Road
Paulden, AZ 86334

Number of people living in this home: 2

I appreciate your consideration on this matter and look forward to hearing from you.

Signature of Owner: Harold Gates

Signature of Co-Owner: Judy Gates



**Draft 5/19/2021 - 0 Cent Tax Increase
Fiscal Year 2021-22
Table of Contents**

<u>Description</u>	<u>Page #</u>
Revenue	2
Expense	3

The Chino Valley Fire District Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June __, 2021 at _____ in Prescott Valley, AZ at ____ P.M.

**Chino Valley Fire District
Revenue Budget FY 2021-22**

		Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Draft Budget FY 22	Variance	Variance (%)
Total District Budget		4,281,791	4,578,989	4,919,237	-	5,255,636	336,399	6.84%
Carryover		(20,000)	(20,000)	(20,000)	-	(20,000)	-	0.00%
Revenue:								
Grants:								
5260	Fire Act Grant						-	-
5430	Grant - FEMA - SAFER						-	-
Total Grants		-	-	-	-	-	-	-
4200	FDAT	(333,290)	(366,547)	(400,000)	-	(400,000)	-	0.00%
Other:								
4000/4100	Real Estate Tax							
4001	Fire Protection Contracts	-	-	-	-	-	-	-
1200	Capital Reserve Account	-	-	-	-	-	-	-
4800	Off-District Fires	-	-	-	-	-	-	-
4900	Interest Income	-	-	-	-	-	-	-
5100	Miscellaneous Income	-	-	-	-	-	-	-
5200	64 Lease	-	-	-	-	-	-	-
5350	Rebates / Refunds	(2,000)	(2,000)	(2,000)	-	(2,000)	-	0.00%
5400	CYFD JMA Expense Reimburseme	-	-	-	-	-	-	-
Total Other		(2,000)	(2,000)	(2,000)	-	(2,000)	-	0.00%
Total Non-Levy Revenues		(22,000)	(22,000)	(22,000)	-	(22,000)	-	0.00%
Tax Levy Requirement		3,926,501	4,190,442	4,497,237	-	4,833,636	336,399	7.48%
Net A.V.		120,815,494	128,940,651	138,380,766	-	148,731,831	10,351,065	7.48%
Actual/Estimated Tax Rate		\$3.2499	\$3.2499	\$3.2499	-	\$3.2499	\$0.0000	0.00%

Chino Valley Fire District
Draft Budget FY 2021-22
General Fund

		Budget FY19	Budget FY20	Budget FY21	Draft Budget FY22	Budget Variance \$\$	Budget Variance %
Retained Funds							
6400.1	Audit &Accounting	3,000	5,000	7,500	7,500	-	0.00%
6405.1	Other Professional Services						
	Fire Board Election	25,000	-	25,000	-	(25,000)	-100.00%
6410.1	Legal Services - routine	5,000	5,000	5,000	5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000	1,000	-	0.00%
						-	-
	<i>Total Retained Funds</i>	34,000	11,000	38,500	13,500	(25,000)	-64.94%
Contingency		20,000	20,000	20,000	20,000	-	0.00%
Fire Authority Funding							
6700.1	Fire Authority Funding	4,227,791	4,547,989	4,860,737	5,222,136	361,399	7.44%
Total Expense Budget		4,281,791	4,578,989	4,919,237	5,255,636	336,399	6.84%



**Draft 5/19/2021 - 0 Cent Tax Increase
Fiscal Year 2021-22
Table of Contents**

<u>Description</u>	<u>Page #</u>
Revenue	2
Expense	3

The Central Yavapai Fire District Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June __, 2021 at _____ in Prescott Valley, AZ at ____ P.M.

Central Yavapai Fire District
Revenue Budget FY 2021-22

		Budget FY 19	Budget FY 20	Budget FY 21	Draft Budget FY 22	Variance	Variance (%)
Total District Budget		16,901,072	18,365,210	19,878,685	21,419,965	1,541,280	7.75%
Carryover		-	-	-	-	-	-
Revenue:							
Communications:							
4775	Cell Tower Lease Agreements	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
5140.41	Tech Services Contracting	-	-	-	-	-	-
Total Communications		(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
Grants:							
5260	Fire Act Grant Generator/TIC's	-	-	-	-	-	-
5410	Grant for Fire Training System	-	-	-	-	-	-
5430	Grant - FEMA - SAFER	-	-	-	-	-	-
Total Grants		-	-	-	-	-	-
4200	FDAT	(333,290)	(366,547)	(400,000)	(400,000)	-	0.00%
Other:							
4000/4100	Real Estate Tax	-	-	-	-	-	-
4001	Fire Protection Contracts	-	-	-	-	-	-
1200	Capital Reserve Account	-	-	-	-	-	-
4800	Off-District Fires	-	-	-	-	-	-
4900	Interest Income	-	-	-	-	-	-
5100	Miscellaneous Income	-	-	-	-	-	-
5200	Surplus Vehicles	-	-	-	-	-	-
5350	Paramedic Ride-In Charges	-	-	-	-	-	-
5400	Donations	-	-	-	-	-	-
Total Other		-	-	-	-	-	-
Total Non-Levy Revenues		(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
Tax Levy Requirement		16,529,782	17,960,663	19,423,017	20,964,297	1,541,280	7.94%
Net A.V.		636,609,662	686,814,672	740,758,842	799,558,835	58,799,993	7.94%
Actual/Estimated Tax Rate		\$2.5964	\$2.6151	\$2.6220	\$2.6220	\$0.0000	0.00%

Central Yavapai Fire District
Draft Budget FY 2021-22
General Fund

		Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Draft Budget FY 22	Budget Variance \$\$	Budget Variance %
Retained Funds								
6400.1	Audit & Accounting	3,000	5,000	7,500		7,500	-	0.00%
6405.1	Other Professional Services							
	Fire Board Election	80,000	-	80,000		-	(80,000)	-100.00%
6410.1	Legal Services - Routine	5,000	5,000	5,000		5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000		1,000	-	0.00%
							-	-
							-	-
	<i>Total Retained Funds</i>	89,000	11,000	93,500		13,500	(80,000)	-85.56%
Contingency		20,000	20,000	20,000		20,000	-	0.00%
Fire Authority Funding								
6700.1	Fire Authority Funding	16,792,072	18,334,210	19,765,185		21,386,465	1,621,280	8.20%
Total Expense Budget		16,901,072	18,365,210	19,878,685		21,419,965	1,541,280	7.75%



**Draft 5/15/2021 - 0.5 Cent Tax Increase
Fiscal Year 2021-22
Table of Contents**

<u>Description</u>	<u>Page #</u>
Revenue	2
Expense	3

The Central Yavapai Fire District Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June __, 2021 at _____ in Prescott Valley, AZ at ____ P.M.

Central Yavapai Fire District
Revenue Budget FY 2021-22

		Budget FY 19	Budget FY 20	Budget FY 21	Draft Budget FY 22	Variance	Variance (%)
Total District Budget		16,901,072	18,365,210	19,878,685	21,459,943	1,581,258	7.95%
Carryover		-	-	-	-	-	-
Revenue:							
Communications:							
4775	Cell Tower Lease Agreements	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
5140.41	Tech Services Contracting	-	-	-	-	-	-
	Total Communications	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
Grants:							
5260	Fire Act Grant Generator/TIC's	-	-	-	-	-	-
5410	Grant for Fire Training System	-	-	-	-	-	-
5430	Grant - FEMA - SAFER	-	-	-	-	-	-
	Total Grants	-	-	-	-	-	-
4200	FDAT	(333,290)	(366,547)	(400,000)	(400,000)	-	0.00%
Other:							
4000/4100	Real Estate Tax	-	-	-	-	-	-
4001	Fire Protection Contracts	-	-	-	-	-	-
1200	Capital Reserve Account	-	-	-	-	-	-
4800	Off-District Fires	-	-	-	-	-	-
4900	Interest Income	-	-	-	-	-	-
5100	Miscellaneous Income	-	-	-	-	-	-
5200	Surplus Vehicles	-	-	-	-	-	-
5350	Paramedic Ride-In Charges	-	-	-	-	-	-
5400	Donations	-	-	-	-	-	-
	Total Other	-	-	-	-	-	-
Total Non-Levy Revenues		(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
Tax Levy Requirement		16,529,782	17,960,663	19,423,017	21,004,275	1,581,258	8.14%
Net A.V.		636,609,662	686,814,672	740,758,842	799,558,835	58,799,993	7.94%
Actual/Estimated Tax Rate		\$2.5964	\$2.6151	\$2.6220	\$2.6270	\$0.0050	0.19%

Central Yavapai Fire District
Draft Budget FY 2021-22
General Fund

		Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Draft Budget FY 22	Budget Variance \$\$	Budget Variance %
Retained Funds								
6400.1	Audit & Accounting	3,000	5,000	7,500		7,500	-	0.00%
6405.1	Other Professional Services							
	Fire Board Election	80,000	-	80,000		-	(80,000)	-100.00%
6410.1	Legal Services - Routine	5,000	5,000	5,000		5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000		1,000	-	0.00%
							-	-
							-	-
	<i>Total Retained Funds</i>	89,000	11,000	93,500		13,500	(80,000)	-85.56%
Contingency		20,000	20,000	20,000		20,000	-	0.00%
Fire Authority Funding								
6700.1	Fire Authority Funding	16,792,072	18,334,210	19,765,185		21,426,443	1,661,258	8.40%
Total Expense Budget		16,901,072	18,365,210	19,878,685		21,459,943	1,581,258	7.95%



**Draft 5/19/2021 - 1.0 Cent Tax Increase
Fiscal Year 2021-22
Table of Contents**

<u>Description</u>	<u>Page #</u>
Revenue	2
Expense	3

The Central Yavapai Fire District Board of Directors has approved the posting and publication of the Fire District's budget for Fiscal Year 2021-2022 and will hold a Public Hearing to adopt said budget on June __, 2021 at _____ in Prescott Valley, AZ at ____ P.M.

Central Yavapai Fire District
Revenue Budget FY 2021-22

		Budget FY 19	Budget FY 20	Budget FY 21	Draft Budget FY 22	Variance	Variance (%)
Total District Budget		16,901,072	18,365,210	19,878,685	21,499,921	1,621,236	8.16%
Carryover		-	-	-	-	-	-
Revenue:							
Communications:							
4775	Cell Tower Lease Agreements	(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
5140.41	Tech Services Contracting	-	-	-	-	-	-
Total Communications		(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
Grants:							
5260	Fire Act Grant Generator/TIC's	-	-	-	-	-	-
5410	Grant for Fire Training System	-	-	-	-	-	-
5430	Grant - FEMA - SAFER	-	-	-	-	-	-
Total Grants		-	-	-	-	-	-
4200	FDAT	(333,290)	(366,547)	(400,000)	(400,000)	-	0.00%
Other:							
4000/4100	Real Estate Tax	-	-	-	-	-	-
4001	Fire Protection Contracts	-	-	-	-	-	-
1200	Capital Reserve Account	-	-	-	-	-	-
4800	Off-District Fires	-	-	-	-	-	-
4900	Interest Income	-	-	-	-	-	-
5100	Miscellaneous Income	-	-	-	-	-	-
5200	Surplus Vehicles	-	-	-	-	-	-
5350	Paramedic Ride-In Charges	-	-	-	-	-	-
5400	Donations	-	-	-	-	-	-
Total Other		-	-	-	-	-	-
Total Non-Levy Revenues		(38,000)	(38,000)	(55,668)	(55,668)	-	0.00%
Tax Levy Requirement		16,529,782	17,960,663	19,423,017	21,044,253	1,621,236	8.35%
Net A.V.		636,609,662	686,814,672	740,758,842	799,558,835	58,799,993	7.94%
Actual/Estimated Tax Rate		\$2.5964	\$2.6151	\$2.6220	\$2.6320	\$0.0100	0.38%

Central Yavapai Fire District
Draft Budget FY 2021-22
General Fund

		Budget FY 19	Budget FY 20	Budget FY 21	Actual -	Draft Budget FY 22	Budget Variance \$\$	Budget Variance %
Retained Funds								
6400.1	Audit & Accounting	3,000	5,000	7,500		7,500	-	0.00%
6405.1	Other Professional Services							
	Fire Board Election	80,000	-	80,000		-	(80,000)	-100.00%
6410.1	Legal Services - Routine	5,000	5,000	5,000		5,000	-	0.00%
6441.1	Fire Board Expenses	1,000	1,000	1,000		1,000	-	0.00%
							-	-
							-	-
<i>Total Retained Funds</i>		89,000	11,000	93,500		13,500	(80,000)	-85.56%
Contingency		20,000	20,000	20,000		20,000	-	0.00%
Fire Authority Funding								
6700.1	Fire Authority Funding	16,792,072	18,334,210	19,765,185		21,466,421	1,701,236	8.61%
Total Expense Budget		16,901,072	18,365,210	19,878,685		21,499,921	1,621,236	8.16%



**Draft 5/19/2021 - 0 Cent Tax Increase
Fiscal Year 2021-22
Table of Contents**

<u>Description</u>	<u>Page #</u>
Summary of All Departments	2
Revenue	3
Detail for All Departments	
Administration	4-6
Fire Prevention	7-8
Operations	9-13
Training Center	14-15
Technical Services	16-18
Facilities Maintenance	19-20
Fleet Maintenance	21-22
Warehouse	23

Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget

Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638	2,228,523	41,885	1.92%
Operations	16,995,877	18,549,469	1,553,592	9.14%
Total Personnel Services	20,737,236	22,439,846	1,702,610	8.21%

Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%

Services & Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%

Maintenance & Operation Subtotal

	24,867,412	26,990,290	2,122,878	8.54%
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Capital & Contingency Budget

Capital Outlay

Administration	-	-	-	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
Total Capital Outlay	2,683,354	2,562,318	(121,036)	-4.51%

Contingency

Administration	107,834	107,285	(549)	-0.51%
Support Services	212,812	223,211	10,399	4.89%
Operations	927,901	1,019,018	91,117	9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%

Capital & Contingency Budget

	3,931,901	3,911,832	(20,069)	-0.51%
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Total District Budget

	28,799,313	30,902,122	2,102,809	7.30%
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Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379	2,252,988	163,609	7.83%
Support Services	5,407,857	5,975,372	567,515	10.49%
Operations	21,302,077	22,673,762	1,371,685	6.44%

Total District Budget

	28,799,313	30,902,122	2,102,809	7.30%
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Central Arizona Fire and Medical Authority
Revenue Budget FY 2021-22

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
Total Budget	25,503,592	26,351,812	28,991,256		30,902,122	1,910,866	6.59%
Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
Revenue:							
Vehicle Maintenance:							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
Total Vehicle Maintenance	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
Prevention:							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
Total Prevention	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
Communications:							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
Grants:							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
Total Grants	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
Warehouse:							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
Training Center:							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
Other:							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,084,500)	(2,254)	-0.11%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%
Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%
Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,608,601	1,982,679	8.05%
Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
Funding Requirement by District							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,386,465		
Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6220	\$0.0000	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
<i>Total Salaries</i>	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1 CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	69,261		69,261	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	8,442		8,442	-	0.00%
Admin at FF State Comp rate	12,881	13,019	14,260		12,527	(1,733)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
<i>Total State Compensation Insurance</i>	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		52,122	(3,640)	-6.53%
6181.1 Medicare Tax	15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1 Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
Total Personnel Services	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%

Supplies

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
<i>Total In-house Dupl & Printing</i>	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
<i>Total Library Supplies</i>	2,764	2,764	2,764	-	2,764	-	0.00%
Total Supplies	23,864	21,739	21,739	-	21,764	25	0.12%

Services and Charges

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							-
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
<i>Total Other Professional Services</i>	4,600	14,600	44,600		44,600	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl & Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair & Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training & Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<i>Total Dues</i>	7,345	7,635	7,635		7,635	-	0.00%
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Services & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital Outlay							
7701.0 Allocation to Capital Reserve account		-	-		-	-	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
Total Capital Outlay	70,000	40,000	-	-	-	-	-
Total Administration Budget	1,514,869	1,601,907	1,981,545	-	2,145,703	164,158	8.28%
Contingency	91,301	98,298	107,834		107,285		
Total Budget with Contingency	1,606,170	1,700,205	2,089,379		2,252,988		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fire Prevention

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal & Inspectors</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	404,687	489,742	593,739	-	544,807	(48,932)	-8.24%

Supplies

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication & Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
Total Supplies	28,615	43,615	44,565	-	44,815	250	0.56%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fire Prevention

Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6490.2 Outside Duplication & Printing							
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication & Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
Total Services and Charges	15,577	15,872	15,872	-	16,122	250	1.58%
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
Total Fire Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Contingency	26,211	29,846	29,129		30,287		
Total Budget with Contingency	475,090	579,075	683,305		734,313		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	- -	0.00% 0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime .200 Routine shift coverage (ad, sick leave, fmla) <i>Total Shift Overtime</i>	385,000 385,000	385,000 385,000	385,000 385,000	-	385,000 385,000	- -	0.00% 0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime .300 Training Captains .304 Special Duty Pay .307 EVOC Driver Training Instructor Pay .380 Swift Water Training Officers <i>Total Training Captain Overtime</i>	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	-	29,200 4,950 2,500 2,500 39,150	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage .336 Coverage - Special Operations Training .337 Coverage - Paramedic Upgrade Training (3 Attending) .338 Coverage - TRT / Hazmat <i>Total Training Coverage Overtime</i>	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	-	12,600 26,500 3,000 10,000 12,000 64,100	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) .426 Telestaff Maintenance (80 hours) .431 Employee Health/Immunization Program Mgr (20 Hours) .435 CISD Program Shift Peers (30 Hours) .439 Communications / Tower Work .440 Haz Mat Program (25 Hours) .441 Hose Program (40 Hours) .442 SCBA Program <i>Scaife (5000 moved from fleet)</i> .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) .449 Promotional Testing (Evaluators & Assistants) .452 Misc. <i>Total Special Detail Programs</i>	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975		5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	- - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.35 Special Detail / Training Instructors .476 Special Ops Annual Eng Co. Training Instructor .479 CARTA Class Instructors .482 In-house EMS Training (Niemynski) .483 Tower Rescue / Instructor <i>Total Special Detail / Training Instructors</i>	2,600 5,000 30,400 1,000 39,000	2,600 5,000 25,000 1,000 33,600	2,600 5,000 25,000 1,000 33,600	-	2,600 5,000 25,000 1,000 33,600	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6104.3 Supervisor Assignment Pay Capt 2 positions/day Eng 3 positions/day Battalion Chiefs 1 position/day <i>Total Suprv Assignment Pay</i>	10,500 12,000 3,500 26,000	15,000 21,610 5,000 41,610	17,520 26,280 8,760 52,560		17,520 26,280 8,760 52,560	- - - -	0.00% 0.00% 0.00% 0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement Tier 3 PSPRS Retirement PSPRS additional to meet minimum PSPRS 250K escalating fund	3,687,742 12,862 - -	3,859,809 33,988 - -	3,594,525 95,793 380,000 -		4,058,275 105,305 - 250,000	463,750 9,512 (380,000) 250,000	12.90% 9.93% -100.00% -
6132.3 401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3% PSPRS Legacy costs	- 50,914 49,355 8,252 46,734	- 61,203 65,560 16,456 117,966	- 113,608 50,159 43,610 332,480		- 160,714 55,308 45,995 429,697	- 47,106 5,149 2,385 97,217	- 41.46% 10.27% 5.47% 29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		504,037	(57,007)	-10.16%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,526	7,560	7.00%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
Total Personnel Services	14,184,746	15,669,283	16,628,973	-	18,142,690	1,513,717	9.10%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

Supplies

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		22,050	1,050	5.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		22,050	1,050	5.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,500	850	51.52%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,600	8,550	18.17%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%
Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplies	408,697	436,547	529,383		576,116	46,733	8.83%
Services and Charges							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemynski)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*1C)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
Other Employee Health Issues	-	-	-		2,560	2,560	-
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation	-	-	-		-	-	-
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintenance - Equipment							

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Outside Repair & Maintenance - Equipment</i>	20,105	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							
Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel / Conferences</i>	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
<i>Total Awards</i>	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
<i>Total Dues</i>	4,400	4,400	4,400		4,400	-	0.00%
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
<i>Total Miscellaneous</i>	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
<i>Total Cap Outlay - Vehicles</i>	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
<i>Total Capital Outlay - Equipment and Facilities</i>	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,092,890	1,316,774	6.66%
Contingency	764,986	846,241	901,802		990,925		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Training Center

Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.35	Salaries							
	<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35	PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35	401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35	Unemployment Insurance	642	642	642		642	-	0.00%
6180.35	401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Personnel Services		327,730	364,642	366,904	-	406,779	39,875	10.87%

Supplies

6201.35	Computer Supplies & Software							
	Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	<i>Total Computer Supplies & Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10)	600	600	600	-	600	-	0.00%
	<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
	<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
Total Supplies		57,750	57,750	57,750		57,750	-	0.00%

Services and Charges

6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training							
	Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
	<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes							
	Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training	-	-	-		-	-	-
	Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
	Ladder Class	-	-	-		-	-	-
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
	Wildland	9,000	9,000	9,000		9,000	-	0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Training & Travel</i>	33,900	31,900	31,900		31,900	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Training Center

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books & Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
Total Dues	1,635	1,635	1,635		1,635	-	0.00%
Total Services and Charges	84,825	90,825	97,325		97,325	-	0.00%
Capital Outlay							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
Total Capital Outlay	-	-	76,081		-	(76,081)	-100.00%
Total Training Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingency	23,515	25,661	26,099		28,093		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		22,677	(3,359)	-12.90%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	439,447	563,807	600,881	-	626,433	25,552	4.25%

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500	-		-	-	-
Allison transmission software	-	-	900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint	-	-	2,000		2,000	-	0.00%
Cummings Software	-	-	1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locator annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)	-	-	5,845		5,845	-	0.00%
ImageTrend	-	-	32,500		37,000	4,500	13.85%
ImageTrend Continuum	-	-	10,000		-	(10,000)	-100.00%
International scan tool software	-	1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET, Antivirus, AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy	-	-	2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Active 911	2,000	2,000	2,500		2,500	-	0.00%
Air Advantage	500	500	500		500	-	0.00%
Written Test Bank Software Update	1,000	1,000	4,100		4,100	-	0.00%
Board Paq	1,560	1,560	1,560		1,560	-	0.00%
<i>Total Computer Supplies & Software</i>	189,610	195,760	252,455		254,455	2,000	0.79%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41 District Mapping Program							
Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41 Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41 Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41 Site / Equipment Maintenance Supplies (formerly 6270)							
Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41 Radio / Pager Maintenance							
Routine	10,500	10,500	10,500		10,500	-	0.00%
Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
Pagers (15) Replace / Repair	3,500	-	-		-	-	-
Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561 YCSO	-	-	-		-	-	-
<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41 Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41 Batteries	150	150	150		150	-	0.00%
6292.41 Communications / Technician Tools & Equipment							
Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
Total Supplies	330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and Charges							
6405.41 Other Professional Services							
FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
Special Projects	44,000	44,000	44,000		44,000	-	0.00%
EPCR Support (6201)	0	-	-		-	-	-
<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41 Communications (previously in Admin)							
Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
Phone Line	900	900	900		900	-	0.00%
Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41 Electric							
Communications Towers	-	-	-		-	-	-
Technical Service Building	-	-	-		-	-	-
<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41 LPG							
Communications Building	-	-	-		-	-	-
Tower - Frances	-	-	-		-	-	-
Tower - Spruce Mountain	-	-	-		-	-	-
<i>Total LPG</i>	-	-	-	-	-	-	-
6590.41 Training & Travel							
All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
<i>Total Training & Travel</i>	6,500	6,500	6,500	-	6,500	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
<i>Total Contract Services / Communications & IT</i>	8,400	8,400	8,400	-	8,400	-	0.00%
Total Services and Charges	227,505	188,100	188,100	-	188,100	-	0.00%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-	-		5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-	-		7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-	-		12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
Total Capital Outlay	195,000	295,000	260,000	-	319,141	59,141	22.75%
Total Technical Services Budget	1,191,962	1,384,067	1,455,036	-	1,542,229	87,193	5.99%
Contingency	49,848	54,453	59,752		61,154	1,402	2.35%
Total Budget with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Facilities Maintenance

Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
Total Personnel Services		53,657	136,803	172,343	-	187,407	15,064	8.74%

Supplies

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
<i>Total Building Maintenance - Routine</i>		105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
<i>Total Building Maintenance</i>		114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
<i>Total Furniture & Fixture Replacement</i>		29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
Total Supplies		250,510	269,280	269,830	-	332,330	62,500	23.16%
Services and Charges								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Facilities Maintenance

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	<i>Total Other Professional Services</i>	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	<i>Total Utilities</i>	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Outside Repair & Maintenance - Equipment</i>	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
Total Services and Charges		276,423	302,773	309,273	-	309,273	-	0.00%
Capital Outlay								
7730.48	Capital Outlay - Vehicles							
	Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	Station 72 kitchen, windows, generator			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	Station 53/59 fence and gates	28,000		150,000		-	(150,000)	-100.00%
	HVAC/Water Heater long term replacement plan		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	Station 59 Apparatus Building			-		330,000	330,000	-
Total Capital Outlay		28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities Maintenance Budget		608,590	975,856	1,235,656	-	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fleet Maintenance

Personnel Services

6100.48	Salaries						
	Total Salaries	273,768	357,336	380,092	413,251	33,159	8.72%
6104.48	Supervisory Assignment	400	400	400	400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000	23,000	-	0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678	39,866	3,188	8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646	59,549	8,903	17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-	-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984	21,588	(2,396)	-9.99%
6170.48	Unemployment Insurance	1,284	1,231	1,070	1,070	-	0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921	19,538	1,617	9.02%
6181.48	Medicare Tax	5,441	6,067	5,851	6,331	480	8.20%
6190.48	Health Insurance	46,296	46,575	46,116	50,085	3,969	8.61%
Total Personnel Services		461,079	555,182	585,758	634,678	48,920	8.35%

Supplies

6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000	285,000	-	0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500	18,500	-	0.00%
6230.48	Uniforms	2,250	2,250	2,750	2,750	-	0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000	12,000	-	0.00%
6250.48	Vehicle Maintenance						-
	Routine	120,000	130,000	150,000	150,000	-	0.00%
	Fork Lift Maintenance	-	-	-	-	-	-
	Total Vehicle Maintenance	120,000	130,000	150,000	150,000	-	0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500	6,500	-	0.00%
6260.48	Firefighting Equipment Maintenance						
	Routine	4,000	6,000	8,000	8,000	-	0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000	10,000	4,000	66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000	-	(7,000)	-100.00%
	TIC Maintenance	2,000	2,000	2,000	2,000	-	0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500	1,500	-	0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500	21,500	(3,000)	-12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)						
	Testing Unit Calibration	3,000	3,000	3,000	3,000	-	0.00%
	SCBA Repair Parts	15,400	20,000	10,500	10,500	-	0.00%
	SCBA Compressors	5,100	5,100	8,000	10,000	2,000	25.00%
	Hydro Testing (130 Bottles)	-	-	-	-	-	-
	Mask Fit Testing Supplies	-	-	-	-	-	-
	Replacement Masks	-	-	-	11,000	11,000	-
	Replacement parts for TC SCBA's	-	-	-	-	-	-
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500	34,500	13,000	60.47%
6265.48	Tire Replacement	40,000	40,000	50,000	50,000	-	0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000	6,500	2,500	62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000	24,000	-	0.00%
6300.48	Small Tools	5,000	6,500	6,500	6,500	-	0.00%
	Tool match		2,500	2,500	2,500	-	0.00%
Total Supplies		501,400	525,450	607,750	620,250	12,500	2.06%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fleet Maintenance

Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6580.48 Outside Repair / Vehicle Maintenance Equipment							
Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500		19,000	7,500	65.22%
Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48 Training & Travel							
All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
Spartan Conference (1 Attending)	-	-	-		-	-	-
EVT testing in state	-	-	-		-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-		-	-	-
Total Training & Travel	-	-	4,000		4,000	-	0.00%
Total Services and Charges	13,000	15,000	19,000	-	26,500	7,500	39.47%
Capital Outlay							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-		-	-	-
Mechanic Vehicle		46,320	47,710		-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000				-	-
Total Capital Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet Maintenance Budget	975,479	1,231,952	1,260,218	-	1,281,428	21,210	1.68%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Warehouse

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.49 Salaries							
<i>Total Salaries</i>	72,714	102,372	149,070		149,896	826	0.55%
6103.49.451 Special Detail (200 hrs @ \$25)	11,500	5,000	5,000		5,000	-	0.00%
6110.49 Overtime	15,000	15,000	15,000		15,000	-	0.00%
6129.49 ASRS Retirement	12,403	16,465	20,049		20,150	101	0.50%
6150.49 State Compensation Insurance	4,998	6,635	9,752		8,152	(1,600)	-16.41%
6170.49 Unemployment Insurance	428	321	535		535	-	0.00%
6180.49 401A-ASRS (previously FICA)	6,517	8,651	10,172		10,224	52	0.51%
6181.49 Medicare Tax	1,524	2,023	2,379		2,391	12	0.50%
6190.49 Health Insurance	15,432	12,150	21,960		23,850	1,890	8.61%

Total Personnel Services

140,516	168,617	233,917		235,198	1,281	0.55%
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Supplies

6200.49 Office Supplies (all divisions)	12,500	12,500	12,500		12,500	-	0.00%
6205.49 In-House Duplication & Printing	17,250	17,250	17,250		17,250	-	0.00%
6230.49 Uniforms	450	450	1,250		1,250	-	0.00%
6242.49 Supplies / Bottled Water	6,000	6,000	6,000		6,000	-	0.00%
6245.49 Supplies - Warehouse Purchasing Group	200,000	200,000	200,000		200,000	-	0.00%
6271.49 Furniture & Fixtures							
Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	-	6,000	3,500	140.00%
<i>Total Furniture & Fixtures</i>	1,500	1,500	2,500		6,000	3,500	140.00%
6272.49 Janitorial Supplies (all stations)	27,500	27,500	27,500		27,500	-	0.00%
<i>Total Janitorial</i>	27,500	27,500	27,500		27,500	-	0.00%
6273.49 Station Supplies (all stations)	5,500	5,500	5,500		11,000	5,500	100.00%
6288.49 Batteries (all divisions except Tech Services)	2,400	2,400	2,400		2,400	-	0.00%
Sawzall Batteries	770	770	770		770	-	0.00%
6300.49 Small Tools	900	900	900		900	-	0.00%
6310.49 Safety Equipment & Supplies	750	750	750		750	-	0.00%

Total Supplies

275,520	275,520	277,320	-	286,320	9,000	3.25%
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Services and Charges

6405.49 Other Professional Services	-	-	-		-	-	-
6435.49 Shipping	1,750	1,750	1,750		1,750	-	0.00%
6590.49 Training & Travel	750	750	1,500		1,500	-	0.00%
6600.49 Dues (government purchasing)	50	50	200		200	-	

Total Services and Charges

2,550	2,550	3,450	-	3,450	-	0.00%
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Capital Outlay

Warehouse Vehicle			47,710		74,000	26,290	55.10%
Forklift	-	-	27,562		-	(27,562)	-100.00%

Total Capital Outlay

-	-	75,272	-	74,000	(1,272)	-1.69%
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Total Warehouse Budget

418,586	446,687	589,959	-	598,968	9,009	1.53%
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Contingency

21,799	23,443	25,734		26,248	514	2.00%
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Total Budget with Contingency

440,385	470,130	615,693		625,216	9,523	1.55%
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**Draft 5/15/2021 - 0.5 Cent Tax Increase
Fiscal Year 2021-22
Table of Contents**

<u>Description</u>	<u>Page #</u>
Summary of All Departments	2
Revenue	3
Detail for All Departments	
Administration	4-6
Fire Prevention	7-8
Operations	9-13
Training Center	14-15
Technical Services	16-18
Facilities Maintenance	19-20
Fleet Maintenance	21-22
Warehouse	23

Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget

Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638	2,228,523	41,885	1.92%
Operations	16,995,877	18,549,469	1,553,592	9.14%
Total Personnel Services	20,737,236	22,439,846	1,702,610	8.21%

Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%

Services & Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%

Maintenance & Operation Subtotal

	24,867,412	26,990,290	2,122,878	8.54%
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Capital & Contingency Budget

Capital Outlay

Administration	-	39,978	39,978	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
Total Capital Outlay	2,683,354	2,602,296	(81,058)	-3.02%

Contingency

Administration	107,834	107,285	(549)	-0.51%
Support Services	212,812	223,211	10,399	4.89%
Operations	927,901	1,019,018	91,117	9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%

Capital & Contingency Budget

	3,931,901	3,951,810	19,909	0.51%
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Total District Budget

	28,799,313	30,942,100	2,142,787	7.44%
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Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379	2,292,966	203,587	9.74%
Support Services	5,407,857	5,975,372	567,515	10.49%
Operations	21,302,077	22,673,762	1,371,685	6.44%

Total District Budget

	28,799,313	30,942,100	2,142,787	7.44%
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Central Arizona Fire and Medical Authority
Revenue Budget FY 2021-22

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
Total Budget	25,503,592	26,351,812	28,991,256		30,942,100	1,950,844	6.73%
Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
Revenue:							
Vehicle Maintenance:							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
Total Vehicle Maintenance	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
Prevention:							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
Total Prevention	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
Communications:							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
Grants:							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
Total Grants	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
Warehouse:							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
Training Center:							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
Other:							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,084,500)	(2,254)	-0.11%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%
Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%
Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,648,579	2,022,657	8.21%
Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
Funding Requirement by District							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,426,443		
Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6270	\$0.0050	0.19%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
<i>Total Salaries</i>	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1 CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	69,261		69,261	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	8,442		8,442	-	0.00%
Admin at FF State Comp rate	12,881	13,019	14,260		12,527	(1,733)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
<i>Total State Compensation Insurance</i>	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		52,122	(3,640)	-6.53%
6181.1 Medicare Tax	15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1 Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
Total Personnel Services	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%

Supplies

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
<i>Total In-house Dupl & Printing</i>	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
<i>Total Library Supplies</i>	2,764	2,764	2,764	-	2,764	-	0.00%
Total Supplies	23,864	21,739	21,739	-	21,764	25	0.12%

Services and Charges

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							-
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
<i>Total Other Professional Services</i>	4,600	14,600	44,600		44,600	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl & Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair & Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training & Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<i>Total Dues</i>	7,345	7,635	7,635		7,635	-	0.00%
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Services & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital Outlay							
7701.0 Allocation to Capital Reserve account		-	-		39,978	39,978	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
Total Capital Outlay	70,000	40,000	-	-	39,978	39,978	-
Total Administration Budget	1,514,869	1,601,907	1,981,545	-	2,185,681	204,136	10.30%
Contingency	91,301	98,298	107,834		107,285		
Total Budget with Contingency	1,606,170	1,700,205	2,089,379		2,292,966		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fire Prevention

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal & Inspectors</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	404,687	489,742	593,739	-	544,807	(48,932)	-8.24%

Supplies

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication & Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
Total Supplies	28,615	43,615	44,565	-	44,815	250	0.56%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fire Prevention

Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6490.2 Outside Duplication & Printing							
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication & Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
Total Services and Charges	15,577	15,872	15,872	-	16,122	250	1.58%
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
Total Fire Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Contingency	26,211	29,846	29,129		30,287		
Total Budget with Contingency	475,090	579,075	683,305		734,313		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	- -	0.00% 0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime .200 Routine shift coverage (ad, sick leave, fmla) <i>Total Shift Overtime</i>	385,000 385,000	385,000 385,000	385,000 385,000	-	385,000 385,000	- -	0.00% 0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime .300 Training Captains .304 Special Duty Pay .307 EVOC Driver Training Instructor Pay .380 Swift Water Training Officers <i>Total Training Captain Overtime</i>	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	-	29,200 4,950 2,500 2,500 39,150	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage .336 Coverage - Special Operations Training .337 Coverage - Paramedic Upgrade Training (3 Attending) .338 Coverage - TRT / Hazmat <i>Total Training Coverage Overtime</i>	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	-	12,600 26,500 3,000 10,000 12,000 64,100	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) .426 Telestaff Maintenance (80 hours) .431 Employee Health/Immunization Program Mgr (20 Hours) .435 CISD Program Shift Peers (30 Hours) .439 Communications / Tower Work .440 Haz Mat Program (25 Hours) .441 Hose Program (40 Hours) .442 SCBA Program <i>Scaife (5000 moved from fleet)</i> .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) .449 Promotional Testing (Evaluators & Assistants) .452 Misc. <i>Total Special Detail Programs</i>	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975		5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	- - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.35 Special Detail / Training Instructors .476 Special Ops Annual Eng Co. Training Instructor .479 CARTA Class Instructors .482 In-house EMS Training (Niemynski) .483 Tower Resue / Instructor <i>Total Special Detail / Training Instructors</i>	2,600 5,000 30,400 1,000 39,000	2,600 5,000 25,000 1,000 33,600	2,600 5,000 25,000 1,000 33,600	-	2,600 5,000 25,000 1,000 33,600	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6104.3 Supervisor Assignment Pay Capt 2 positions/day Eng 3 positions/day Battalion Chiefs 1 position/day <i>Total Suprv Assignment Pay</i>	10,500 12,000 3,500 26,000	15,000 21,610 5,000 41,610	17,520 26,280 8,760 52,560		17,520 26,280 8,760 52,560	- - - -	0.00% 0.00% 0.00% 0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement Tier 3 PSPRS Retirement PSPRS additional to meet minimum PSPRS 250K escalating fund	3,687,742 12,862 -	3,859,809 33,988 -	3,594,525 95,793 380,000 -		4,058,275 105,305 - 250,000	463,750 9,512 (380,000) 250,000	12.90% 9.93% -100.00% -
6132.3 401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3% PSPRS Legacy costs	- 50,914 49,355 8,252 46,734	- 61,203 65,560 16,456 117,966	- 113,608 50,159 43,610 332,480		- 160,714 55,308 45,995 429,697	- 47,106 5,149 2,385 97,217	- 41.46% 10.27% 5.47% 29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		504,037	(57,007)	-10.16%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,526	7,560	7.00%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
Total Personnel Services	14,184,746	15,669,283	16,628,973	-	18,142,690	1,513,717	9.10%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

Supplies

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		22,050	1,050	5.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		22,050	1,050	5.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,500	850	51.52%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,600	8,550	18.17%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%
Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplies	408,697	436,547	529,383		576,116	46,733	8.83%
Services and Charges							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemynski)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*1C)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
Other Employee Health Issues	-	-	-		2,560	2,560	-
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation	-	-	-		-	-	-
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintence - Equipment							

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Outside Repair & Maintenance - Equipment</i>	20,105	20,105	20,105		20,105	-	0.00%
6590.3 Training & Travel / Conferences							
Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel / Conferences</i>	53,605	50,105	50,105		51,105	1,000	2.00%
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
<i>Total Awards</i>	6,375	6,375	6,375		6,375	-	0.00%
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
<i>Total Dues</i>	4,400	4,400	4,400		4,400	-	0.00%
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
<i>Total Miscellaneous</i>	8,450	8,450	8,450	-	8,450	-	0.00%
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
<i>Total Cap Outlay - Vehicles</i>	711,488	857,918	1,650,000		1,184,314	(465,686)	-28.22%
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
<i>Total Capital Outlay - Equipment and Facilities</i>	1,555,058	170,144	90,081		90,081	-	0.00%
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,092,890	1,316,774	6.66%
Contingency	764,986	846,241	901,802		990,925		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Training Center

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Services								
6100.35	Salaries							
	<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35	PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35	401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35	Unemployment Insurance	642	642	642		642	-	0.00%
6180.35	401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Personnel Services		327,730	364,642	366,904	-	406,779	39,875	10.87%
Supplies								
6201.35	Computer Supplies & Software							
	Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	<i>Total Computer Supplies & Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10)	600	600	600	-	600	-	0.00%
	<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
	<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
Total Supplies		57,750	57,750	57,750		57,750	-	0.00%
Services and Charges								
6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training							
	Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
	<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes							
	Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training	-	-	-		-	-	-
	Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
	Ladder Class	-	-	-		-	-	-
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
	Wildland	9,000	9,000	9,000		9,000	-	0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Training & Travel</i>	33,900	31,900	31,900		31,900	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Training Center

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books & Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
<i>Total Dues</i>	1,635	1,635	1,635		1,635	-	0.00%
Total Services and Charges	84,825	90,825	97,325		97,325	-	0.00%
Capital Outlay							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
Total Capital Outlay	-	-	76,081		-	(76,081)	-100.00%
Total Training Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingency	23,515	25,661	26,099		28,093		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		22,677	(3,359)	-12.90%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	439,447	563,807	600,881	-	626,433	25,552	4.25%

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500	-		-	-	-
Allison transmission software	-	-	900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint	-	-	2,000		2,000	-	0.00%
Cummings Software	-	-	1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locator annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)	-	-	5,845		5,845	-	0.00%
ImageTrend	-	-	32,500		37,000	4,500	13.85%
ImageTrend Continuum	-	-	10,000		-	(10,000)	-100.00%
International scan tool software	-	1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET, Antivirus, AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy	-	-	2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

Active 911
Air Advantage
Written Test Bank Software Update
Board Paq

Total Computer Supplies & Software

CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
2,000	2,000	2,500		2,500	-	0.00%
500	500	500		500	-	0.00%
1,000	1,000	4,100		4,100	-	0.00%
1,560	1,560	1,560		1,560	-	0.00%
189,610	195,760	252,455		254,455	2,000	0.79%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41	District Mapping Program							
	Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
	ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
	Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41	Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41	Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41	Site / Equipment Maintenance Supplies (formerly 6270)							
	Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
	Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
	Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
	Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
	<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41	Radio / Pager Maintenance							
	Routine	10,500	10,500	10,500		10,500	-	0.00%
	Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
	Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
	Pagers (15) Replace / Repair	3,500	-	-		-	-	-
	Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
	Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
	Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561	YCSO	-	-	-		-	-	-
	<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41	Supplies for Outside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41	Batteries	150	150	150		150	-	0.00%
6292.41	Communications / Technician Tools & Equipment							
	Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
	<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
Total Supplies		330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and Charges								
6405.41	Other Professional Services							
	FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
	IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
	Special Projects	44,000	44,000	44,000		44,000	-	0.00%
	EPCR Support (6201)	0	-	-		-	-	-
	<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41	Communications (previously in Admin)							
	Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
	Phone Line	900	900	900		900	-	0.00%
	Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
	Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
	Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
	Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
	Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
	<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41	Electric							
	Communications Towers	-	-	-		-	-	-
	Technical Service Building	-	-	-		-	-	-
	<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41	LPG							
	Communications Building	-	-	-		-	-	-
	Tower - Frances	-	-	-		-	-	-
	Tower - Spruce Mountain	-	-	-		-	-	-
	<i>Total LPG</i>	-	-	-	-	-	-	-
6590.41	Training & Travel							
	All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
	<i>Total Training & Travel</i>	6,500	6,500	6,500	-	6,500	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
<i>Total Contract Services / Communications & IT</i>	8,400	8,400	8,400	-	8,400	-	0.00%
Total Services and Charges	227,505	188,100	188,100	-	188,100	-	0.00%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-	-		5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-	-		7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-	-		12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
Total Capital Outlay	195,000	295,000	260,000	-	319,141	59,141	22.75%
Total Technical Services Budget	1,191,962	1,384,067	1,455,036	-	1,542,229	87,193	5.99%
Contingency	49,848	54,453	59,752		61,154	1,402	2.35%
Total Budget with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Facilities Maintenance

Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
Total Personnel Services		53,657	136,803	172,343	-	187,407	15,064	8.74%

Supplies

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
	<i>Total Building Maintenance - Routine</i>	105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
	<i>Total Building Maintenance</i>	114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
	<i>Total Furniture & Fixture Replacement</i>	29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
Total Supplies		250,510	269,280	269,830	-	332,330	62,500	23.16%
Services and Charges								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Facilities Maintenance

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	<i>Total Other Professional Services</i>	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	<i>Total Utilities</i>	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Outside Repair & Maintenance - Equipment</i>	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
Total Services and Charges		276,423	302,773	309,273	-	309,273	-	0.00%
Capital Outlay								
7730.48	Capital Outlay - Vehicles							
	Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	Station 72 kitchen, windows, generator			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	Station 53/59 fence and gates	28,000		150,000		-	(150,000)	-100.00%
	HVAC/Water Heater long term replacement plan		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	Station 59 Apparatus Building			-		330,000	330,000	-
Total Capital Outlay		28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities Maintenance Budget		608,590	975,856	1,235,656	-	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fleet Maintenance

Personnel Services

6100.48	Salaries						
	Total Salaries	273,768	357,336	380,092	413,251	33,159	8.72%
6104.48	Supervisory Assignment	400	400	400	400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000	23,000	-	0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678	39,866	3,188	8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646	59,549	8,903	17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-	-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984	21,588	(2,396)	-9.99%
6170.48	Unemployment Insurance	1,284	1,231	1,070	1,070	-	0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921	19,538	1,617	9.02%
6181.48	Medicare Tax	5,441	6,067	5,851	6,331	480	8.20%
6190.48	Health Insurance	46,296	46,575	46,116	50,085	3,969	8.61%
Total Personnel Services		461,079	555,182	585,758	634,678	48,920	8.35%

Supplies

6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000	285,000	-	0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500	18,500	-	0.00%
6230.48	Uniforms	2,250	2,250	2,750	2,750	-	0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000	12,000	-	0.00%
6250.48	Vehicle Maintenance						-
	Routine	120,000	130,000	150,000	150,000	-	0.00%
	Fork Lift Maintenance	-	-	-	-	-	-
	Total Vehicle Maintenance	120,000	130,000	150,000	150,000	-	0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500	6,500	-	0.00%
6260.48	Firefighting Equipment Maintenance						
	Routine	4,000	6,000	8,000	8,000	-	0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000	10,000	4,000	66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000	-	(7,000)	-100.00%
	TIC Maintenance	2,000	2,000	2,000	2,000	-	0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500	1,500	-	0.00%
	Total Firefighting Equipment Maintenance	18,150	21,100	24,500	21,500	(3,000)	-12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)						
	Testing Unit Calibration	3,000	3,000	3,000	3,000	-	0.00%
	SCBA Repair Parts	15,400	20,000	10,500	10,500	-	0.00%
	SCBA Compressors	5,100	5,100	8,000	10,000	2,000	25.00%
	Hydro Testing (130 Bottles)	-	-	-	-	-	-
	Mask Fit Testing Supplies	-	-	-	-	-	-
	Replacement Masks	-	-	-	11,000	11,000	-
	Replacement parts for TC SCBA's	-	-	-	-	-	-
	Total SCBA Supplies & Maintenance	23,500	28,100	21,500	34,500	13,000	60.47%
6265.48	Tire Replacement	40,000	40,000	50,000	50,000	-	0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000	6,500	2,500	62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000	24,000	-	0.00%
6300.48	Small Tools	5,000	6,500	6,500	6,500	-	0.00%
	Tool match		2,500	2,500	2,500	-	0.00%
Total Supplies		501,400	525,450	607,750	620,250	12,500	2.06%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fleet Maintenance

Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6580.48 Outside Repair / Vehicle Maintenance Equipment							
<i>Outside Vehicle Repairs/Maintenance</i>	9,500	11,500	11,500		19,000	7,500	65.22%
Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
<i>Total Outside Repair / Veh Maint Equip</i>	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48 Training & Travel							
All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
Spartan Conference (1 Attending)	-	-	-		-	-	-
EVT testing in state	-	-	-		-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-		-	-	-
<i>Total Training & Travel</i>	-	-	4,000		4,000	-	0.00%
Total Services and Charges	13,000	15,000	19,000	-	26,500	7,500	39.47%
Capital Outlay							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-		-	-	-
<i>Mechanic Vehicle</i>		46,320	47,710		-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000				-	-
Total Capital Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet Maintenance Budget	975,479	1,231,952	1,260,218	-	1,281,428	21,210	1.68%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Warehouse

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.49 Salaries							
<i>Total Salaries</i>	72,714	102,372	149,070		149,896	826	0.55%
6103.49.451 Special Detail (200 hrs @ \$25)	11,500	5,000	5,000		5,000	-	0.00%
6110.49 Overtime	15,000	15,000	15,000		15,000	-	0.00%
6129.49 ASRS Retirement	12,403	16,465	20,049		20,150	101	0.50%
6150.49 State Compensation Insurance	4,998	6,635	9,752		8,152	(1,600)	-16.41%
6170.49 Unemployment Insurance	428	321	535		535	-	0.00%
6180.49 401A-ASRS (previously FICA)	6,517	8,651	10,172		10,224	52	0.51%
6181.49 Medicare Tax	1,524	2,023	2,379		2,391	12	0.50%
6190.49 Health Insurance	15,432	12,150	21,960		23,850	1,890	8.61%

Total Personnel Services

	140,516	168,617	233,917		235,198	1,281	0.55%
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Supplies

6200.49 Office Supplies (all divisions)	12,500	12,500	12,500		12,500	-	0.00%
6205.49 In-House Duplication & Printing	17,250	17,250	17,250		17,250	-	0.00%
6230.49 Uniforms	450	450	1,250		1,250	-	0.00%
6242.49 Supplies / Bottled Water	6,000	6,000	6,000		6,000	-	0.00%
6245.49 Supplies - Warehouse Purchasing Group	200,000	200,000	200,000		200,000	-	0.00%
6271.49 Furniture & Fixtures							
Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	-	6,000	3,500	140.00%
<i>Total Furniture & Fixtures</i>	1,500	1,500	2,500		6,000	3,500	140.00%
6272.49 Janitorial Supplies (all stations)	27,500	27,500	27,500		27,500	-	0.00%
<i>Total Janitorial</i>	27,500	27,500	27,500		27,500	-	0.00%
6273.49 Station Supplies (all stations)	5,500	5,500	5,500		11,000	5,500	100.00%
6288.49 Batteries (all divisions except Tech Services)	2,400	2,400	2,400		2,400	-	0.00%
Sawzall Batteries	770	770	770		770	-	0.00%
6300.49 Small Tools	900	900	900		900	-	0.00%
6310.49 Safety Equipment & Supplies	750	750	750		750	-	0.00%

Total Supplies

	275,520	275,520	277,320	-	286,320	9,000	3.25%
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Services and Charges

6405.49 Other Professional Services	-	-	-		-	-	-
6435.49 Shipping	1,750	1,750	1,750		1,750	-	0.00%
6590.49 Training & Travel	750	750	1,500		1,500	-	0.00%
6600.49 Dues (government purchasing)	50	50	200		200	-	

Total Services and Charges

	2,550	2,550	3,450	-	3,450	-	0.00%
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Capital Outlay

Warehouse Vehicle			47,710		74,000	26,290	55.10%
Forklift	-	-	27,562		-	(27,562)	-100.00%

Total Capital Outlay

	-	-	75,272	-	74,000	(1,272)	-1.69%
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Total Warehouse Budget

	418,586	446,687	589,959	-	598,968	9,009	1.53%
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Contingency

	21,799	23,443	25,734		26,248	514	2.00%
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Total Budget with Contingency

	440,385	470,130	615,693		625,216	9,523	1.55%
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**Draft 5/19/2021 - 1.0 Cent Tax Increase
Fiscal Year 2021-22
Table of Contents**

<u>Description</u>	<u>Page #</u>
Summary of All Departments	2
Revenue	3
Detail for All Departments	
Administration	4-6
Fire Prevention	7-8
Operations	9-13
Training Center	14-15
Technical Services	16-18
Facilities Maintenance	19-20
Fleet Maintenance	21-22
Warehouse	23

Final Budget FY 2021-22

All Departments

Maintenance & Operation Budget

Personnel Services

	CAFMA FY 21	CAFMA FY 22	Variance	Variance (%)
Administration	1,554,721	1,661,854	107,133	6.89%
Support Services	2,186,638	2,228,523	41,885	1.92%
Operations	16,995,877	18,549,469	1,553,592	9.14%
Total Personnel Services	20,737,236	22,439,846	1,702,610	8.21%

Supplies

Administration	21,739	21,764	25	0.12%
Support Services	1,605,520	1,692,270	86,750	5.40%
Operations	587,133	633,866	46,733	7.96%
Total Supplies	2,214,392	2,347,900	133,508	6.03%

Services & Charges

Administration	405,085	462,085	57,000	14.07%
Support Services	535,695	543,445	7,750	1.45%
Operations	975,004	1,197,014	222,010	22.77%
Total Services & Charges	1,915,784	2,202,544	286,760	14.97%

Maintenance & Operation Subtotal

	24,867,412	26,990,290	2,122,878	8.54%
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Capital & Contingency Budget

Capital Outlay

Administration	-	79,956	79,956	
Support Services	867,192	1,287,923	420,731	48.52%
Operations	1,816,162	1,274,395	(541,767)	-29.83%
Total Capital Outlay	2,683,354	2,642,274	(41,080)	-1.53%

Contingency

Administration	107,834	107,285	(549)	-0.51%
Support Services	212,812	223,211	10,399	4.89%
Operations	927,901	1,019,018	91,117	9.82%
Total Contingency	1,248,547	1,349,514	100,967	8.09%

Capital & Contingency Budget

	3,931,901	3,991,788	59,887	1.52%
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Total District Budget

	28,799,313	30,982,078	2,182,765	7.58%
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Department Totals

	FY 21	FY 22	Variance	Variance (%)
Administration	2,089,379	2,332,944	243,565	11.66%
Support Services	5,407,857	5,975,372	567,515	10.49%
Operations	21,302,077	22,673,762	1,371,685	6.44%

Total District Budget

	28,799,313	30,982,078	2,182,765	7.58%
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Central Arizona Fire and Medical Authority
Revenue Budget FY 2021-22

	CAFMA FY 19	CAFMA FY 20	CAFMA FY 21		CAFMA FY 22	Variance	Variance (%)
Total Budget	25,503,592	26,351,812	28,991,256		30,982,078	1,990,822	6.87%
Carryover	(1,002,247)	(1,064,167)	(1,170,020)		(1,248,548)	78,528	6.71%
Revenue:							
Vehicle Maintenance:							
4300 Outside Agency Work	(24,750)	(40,000)	(40,000)		(40,000)	-	0.00%
Total Vehicle Maintenance	(24,750)	(40,000)	(40,000)	-	(40,000)	-	0.00%
							-
Prevention:							
4400 Construction Permits		(51,250)	(51,250)		(51,250)	-	0.00%
4415 Sprinkler Permits		-	-		-	-	-
4420 Fire Alarm Permits		-	-		-	-	-
4425 Operational Permits		(1,700)	(1,700)		(1,700)	-	0.00%
4430 Special Events		(2,680)	(2,680)		(2,680)	-	0.00%
4435 Other Operational Events		-	-		-	-	-
5125.31 PAWUIC / Def. Space	(10,000)	(24,000)	(24,000)		(24,000)	-	0.00%
Inspection Fees	(1,000)	-	-		-	-	-
Prevention Permits	(200)	-	-		-	-	-
Special Events Fees	(17,500)	-	-		-	-	-
Care Home Inspection Fees	(500)	-	-		-	-	-
Plan Review Fees	(4,500)	-	-		-	-	-
5600 Misc. Prevention	(600)	(2,100)	(2,100)		(2,100)	-	0.00%
Total Prevention	(34,300)	(81,730)	(81,730)	-	(81,730)	-	0.00%
Communications:							
5140.41 Tech Services Contracting	(125,000)	(178,000)	(179,345)		(184,725)	5,380	3.00%
5141.41 Supplies for Outside Agency Work	(10,000)	(10,000)	(10,000)		(10,000)	-	0.00%
Total Communications	(135,000)	(188,000)	(189,345)	-	(194,725)	5,380	2.84%
Grants:							
Grant - possible PPE	(21,600)	(24,000)	-		-	-	-
5430 Grant - FEMA - SAFER	-	(306,934)	(225,085)		(71,618)	(153,467)	-68.18%
Total Grants	-	(306,934)	(225,085)	-	(71,618)	(153,467)	-68.18%
Warehouse:							
5700 Warehouse Purchasing Group	(210,000)	(210,000)	(210,000)		(210,000)	-	0.00%
Training Center:							
5900 CARTA Classes	(15,000)	(15,000)	(15,000)		(15,000)	-	-
5905 CPR / EMS Classes	(26,000)	(26,000)	(26,000)		(26,000)	-	0.00%
Other:							
4001 Fire Protection Contracts	(124,000)	(150,000)	(180,000)		(180,000)	-	0.00%
1200 Capital Reserve Account	(2,784,434)	(1,242,382)	(2,086,754)		(2,084,500)	(2,254)	-0.11%
4800 Off-District Fires	(50,000)	(50,000)	(50,000)		(50,000)	-	0.00%
4900 Interest Income	(21,000)	(30,000)	(50,000)		(50,000)	-	0.00%
5100 Miscellaneous Revenue	(10,900)	(10,900)	(10,900)		(10,900)	-	0.00%
5400 Donations	(500)	(500)	(500)		(500)	-	0.00%
5855 Admin 61 Lease	(24,000)	(30,000)	(30,000)		(30,000)	-	0.00%
Total Other	(3,014,834)	(1,513,782)	(2,408,154)	-	(2,405,900)	(2,254)	-0.09%
Total Non-Levy Revenues	(4,462,131)	(3,469,613)	(4,365,334)	-	(4,293,521)	(71,813)	-1.65%
Additional Funding Requirement	21,019,861	22,882,199	24,625,922		26,688,557	2,062,635	8.38%
Net A.V.	120,819,143	128,940,651	138,380,766	CVFD	148,731,831	10,351,065	7.48%
	636,630,604	686,814,672	740,758,842	CYFD	799,558,835	58,799,993	7.94%
	757,449,747	815,755,323	879,139,608		948,290,666	69,151,058	7.8658%
Funding Requirement by District							
3100 CVFD	4,227,791	4,547,989	4,860,737	CVFD	5,222,136		
3200 CYFD	16,792,070	18,334,210	19,765,185	CYFD	21,466,421		
Actual/Estimated Tax Rate	\$3.2499	\$3.2499	\$3.2499	CVFD	\$3.2499	\$0.0000	0.00%
	\$2.5964	\$2.6151	\$2.6220	CYFD	\$2.6320	\$0.0100	0.38%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.1 Salaries							
<i>Total Salaries</i>	514,872	577,669	834,943		914,298	79,355	9.50%
6101.1 CEO Fire Chief (70-13L*11)	154,140	154,410	155,939		170,761	14,822	9.50%
6110.1 Overtime	9,000	9,000	9,000		9,000	-	0.00%
6130.1 PSPRS Retirement	61,189	60,319	128,035		136,422	8,387	6.55%
6129.1 ASRS Retirement	75,049	84,598	77,581		81,863	4,282	5.52%
6133.1 401A - Fire Chief	30,242	30,295	33,503		33,503	-	0.00%
6132.1 401A (Employees participating in DROP) Tier 1	14,755	14,971	5,063		-	(5,063)	-100.00%
401A Tier 2B and 3 opt ins (4%)	-	-	-		-	-	-
PSPRS Legacy costs	54,214	53,271	69,261		69,261	-	0.00%
6150.1 Workers Compensation Insurance							
Chief	7,329	7,342	8,442		8,442	-	0.00%
Admin at FF State Comp rate	12,881	13,019	14,260		12,527	(1,733)	-12.15%
Office (Sal + OT+ Assign)	1,463	1,649	1,828		1,929	101	5.53%
<i>Total State Compensation Insurance</i>	21,673	22,010	24,530		22,898	(1,632)	-6.65%
6151.1 Workers Comp Ins. / Volunteers	101	101	126		11	(115)	-91.27%
6170.1 Unemployment Insurance	3,211	3,211	3,211		3,211	-	0.00%
6180.1 401A-ASRS (previously FICA)	48,989	54,023	55,762		52,122	(3,640)	-6.53%
6181.1 Medicare Tax	15,385	16,605	17,223		15,864	(1,359)	-7.89%
6190.1 Health Insurance	115,740	129,600	140,544		152,640	12,096	8.61%
Total Personnel Services	1,118,560	1,210,083	1,554,721		1,661,854	107,133	6.89%

Supplies

6200.1 Office Supplies							
Office Small Equipment Replacement	500	500	500	-	500	-	0.00%
<i>Total Office Supplies</i>	500	500	500	-	500	-	0.00%
6205.1 In-House Duplication & Printing							
Monthly Copier Charge (Lease, Maint, Supplies)	17,500	15,000	15,000		15,000	-	0.00%
<i>Total In-house Dupl & Printing</i>	17,500	15,000	15,000		15,000	-	0.00%
6210.1 Fire Corp Program							
Recruitment / Retention	260	260	260		260	-	0.00%
Uniforms	200	200	200		200	-	0.00%
Routine Supplies	40	40	40		40	-	0.00%
Training	-	-	-		-	-	-
<i>Total Fire Corp Program</i>	500	500	500		500	-	0.00%
6230.1 Uniforms	2,600	2,975	2,975		3,000	25	0.84%
6240.1 Library Reference							
Books/CDs	300	300	300		300	-	0.00%
EMS Best Practices	270	270	270		270	-	0.00%
FLSA Handbook	475	475	475		475	-	0.00%
FMLA Handbook	475	475	475		475	-	0.00%
Legal Briefings for Fire Chiefs	99	99	99		99	-	0.00%
Personnel Law Update	200	200	200		200	-	0.00%
Public Employment Law	295	295	295		295	-	0.00%
Routine Subscriptions	650	650	650		650	-	0.00%
<i>Total Library Supplies</i>	2,764	2,764	2,764	-	2,764	-	0.00%
Total Supplies	23,864	21,739	21,739	-	21,764	25	0.12%

Services and Charges

6400.1 Audit & Accounting	24,000	24,000	36,000		36,000	-	0.00%
6405.1 Other Professional Services							-
Annexations - Legal Descriptions/Surveys	1,500	1,500	1,500		1,500	-	0.00%
County Charges	1,500	1,500	1,500		1,500	-	0.00%
Fingerprint Charges	1,200	1,200	1,200		1,200	-	0.00%
Universal Background services	400	400	400		400	-	0.00%
Wage study		10,000	40,000		40,000	-	0.00%
<i>Total Other Professional Services</i>	4,600	14,600	44,600		44,600	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6410.1	Legal Services	70,000	70,000	70,000		70,000	-	0.00%
.600	Legal Services - Non - Routine	7,500	7,500	7,500		7,500	-	0.00%
.605	Legal Services - CON	-	-	-	-	50,000	50,000	-
	<i>Total Legal Services</i>	77,500	77,500	77,500	-	127,500	50,000	64.52%
6415.1	Mental Health							
	Coverage - HB2502		14,000	14,000		14,000	-	0.00%
	Follow up		1,900	1,900		1,900	-	0.00%
	EAP program			30,000		30,000	-	0.00%
	<i>Total Mental Health</i>	-	15,900	45,900		45,900	-	0.00%
6420.1	Employee Assistance Program							
	Routine	4,700	4,700	4,700		4,700	-	0.00%
	HR/Supervisor Referrals	2,000	2,000	2,000		2,000	-	0.00%
	CISD	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Employee Assistance Program</i>	9,200	9,200	9,200		9,200	-	0.00%
6430.1	Communications (moved to Tech Services)							
	<i>Total Communications</i>	-	-	-		-	-	-
6435.1	Postage							
	Postage Meter	550	550	550		1,550	1,000	181.82%
	Misc Postage Supplies (ink, labels, etc.)	250	250	250		250	-	0.00%
	Shipping (UPS, FedEx, etc.)	300	300	300		300	-	0.00%
	Postage	3,900	3,900	3,900		4,400	500	12.82%
	<i>Total Postage</i>	5,000	5,000	5,000		6,500	1,500	30.00%
6441.1	Fire Board Expenses							
	Misc. (Shirts, Business Cards, Name Tags, Good Will)	250	500	500		500	-	0.00%
	<i>Total Fire Board Expenses</i>	250	500	500		500	-	0.00%
6470.1	Newspaper Advertising							
	Routine	1,100	1,100	1,100		1,100	-	0.00%
	Legal notices - Budget	350	350	350		350	-	0.00%
	Bids @ \$35	250	250	250		250	-	0.00%
	Annexations	200	200	200		200	-	0.00%
	Public Hearings @ \$25	100	100	100		100	-	0.00%
	Job or Position Openings	2,000	2,000	2,000		2,000	-	0.00%
	<i>Total Newspaper Advertising</i>	4,000	4,000	4,000		4,000	-	0.00%
6490.1	Outside Duplication & Printing							
	Business Cards & Stationery	600	600	600		600	-	0.00%
	Forms & Reports	750	750	750		750	-	0.00%
	Finance	400	400	400		400	-	0.00%
	<i>Total Outside Dupl & Printing</i>	1,750	1,750	1,750		1,750	-	0.00%
6500.1	Insurance							
	Umbrella Policy	145,000	145,000	145,000		145,000	-	0.00%
	<i>Total Insurance</i>	145,000	145,000	145,000		145,000	-	0.00%
6580.1	Repairs & Maintenance - Equipment							
	Typewriter & Fax	100	100	100		100	-	0.00%
	Routine	400	400	400		400	-	0.00%
	<i>Total Repair & Maintenance - Equipment</i>	500	500	500	-	500	-	0.00%
6590.1	Training & Travel							
	Fire Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Administrative Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	Support Services Chief Classes/Conferences	1,000	1,000	1,000		2,000	1,000	100.00%
	AFCA / AFDA Conferences	4,000	4,000	4,000		6,000	2,000	50.00%
	Finance - GFOA Classes (2 Attendees)	500	500	500		500	-	0.00%
	CYMA Conference (4 Attendees)	3,000	3,000	6,000		6,000	-	0.00%
	National Fire Academy (3)	1,000	1,000	1,000		1,000	-	0.00%
	SHRM/HR Conferences (2 attendees)	1,800	1,800	1,800	-	1,800	-	0.00%
	Routine (Wildland Billing/Legal Update Classes)	3,000	3,000	3,000		3,000	-	0.00%
	<i>Total Training & Travel</i>	16,300	16,300	19,300		24,300	5,000	25.91%
6595.1	Awards	5,000	6,200	6,200		6,200	-	0.00%
6600.1	Dues							
	AFDA-CYFD	2,000	2,000	2,000		2,000	-	0.00%
	Arizona Fire Chief Assn	1,200	1,200	1,200		1,200	-	0.00%
	Yavapai County Chiefs Association		150	150		150	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Administration

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
CV Chamber of Commerce	100	100	100		100		
PV Chamber of Commerce	300	300	300		300	-	0.00%
IAFC ()	800	800	800		800	-	0.00%
IPMA-HR (1)	200	200	200		200	-	0.00%
ICC	150	150	150		150	-	0.00%
CLIA	-	-	-		-	-	-
Rotary Club CV	-	-	-		-	-	-
Chase VISA	195	195	195		195	-	0.00%
Society for Human Resource (2) (SHRM)	360	500	500		500	-	0.00%
PV Econ. Dev. Foundation	1,000	1,000	1,000		1,000	-	0.00%
GFOA (2)	840	840	840		840	-	0.00%
Prsct Area Human Resource Assoc. (2)	200	200	200		200	-	0.00%
Prescott Newspapers	-	-	-		-	-	-
<i>Total Dues</i>	7,345	7,635	7,635		7,635	-	0.00%
6610.1 Miscellaneous	2,000	2,000	2,000		2,500	500	25.00%
Total Services & Charges	302,445	330,085	405,085		462,085	57,000	14.07%
Capital Outlay							
7701.0 Allocation to Capital Reserve account		-	-		79,956	79,956	-
7720.1 Capital Outlay - Building							-
7730.3 Capital Outlay - Vehicles							
Fire Chief car	35,000					-	-
Finance Chief car	35,000					-	-
Administrative car		40,000	-		-	-	-
Total Capital Outlay	70,000	40,000	-	-	79,956	79,956	-
Total Administration Budget	1,514,869	1,601,907	1,981,545	-	2,225,659	244,114	12.32%
Contingency	91,301	98,298	107,834		107,285		
Total Budget with Contingency	1,606,170	1,700,205	2,089,379		2,332,944		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fire Prevention

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.2 Salaries							
<i>Total Salaries</i>	221,377	298,176	357,509		371,045	13,536	3.79%
6103.2 Special Detail							
.400 8 Fire Pals (\$25 / hour - 6 hrs./day)	12,600	12,600	12,600		12,600	-	0.00%
.402 Babysitter Program (1 4-hr lecture @ \$25/ hr)	250	250	250		250	-	0.00%
.403 Special Events Assignment Pay (special duty)	6,500	6,500	4,500		4,500	-	0.00%
.404 Fire Investigator Trainees	-	-	-		-	-	-
<i>Total Special Detail</i>	19,350	19,350	17,350	-	17,350	-	0.00%
6104.2 Supervisory Assignment (20 Days & \$25)	500	500	500		500	-	0.00%
6110.2 Overtime Salaries	15,000	15,000	15,000		15,000	-	0.00%
6129.2 ASRS Retirement	16,816	18,185	31,969		33,350	1,381	4.32%
6130.2 PSPRS Retirement	60,582	59,709	66,754		-	(66,754)	-100.00%
6132.2 401A (Employees participating in DROP) Tier 1	-	-	12,380		13,099	719	5.81%
6150.2 Workers Compensation Insurance						-	
<i>Fire Marshal & Inspectors</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
<i>Total State Compensation Insurance</i>	15,766	18,104	22,909		19,969	(2,940)	-12.83%
6170.2 Unemployment Insurance	1,070	856	1,284		1,284	-	0.00%
6180.2 401A-ASRS	10,838	13,841	14,183		14,884	701	4.94%
6181.2 Medicare Tax	4,808	5,521	5,589		5,856	267	4.78%
6190.2 Health Insurance	38,580	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	404,687	489,742	593,739	-	544,807	(48,932)	-8.24%

Supplies

6205.2 In-House Duplication & Printing							
Monthly copy charges (Lease, Maint, Supplies)	-	-	-		-	-	-
<i>Total In-house Duplication & Printing</i>	-	-	-		-	-	-
6230.2 Uniforms	1,800	1,800	2,750		3,000	250	9.09%
6242.2 Supplies - Prevention							
Investigations	1,350	1,350	1,350		1,350	-	0.00%
Code Enforcement	300	1,300	1,300		1,300	-	0.00%
Routine Supplies	190	190	190		190	-	0.00%
<i>Total Risk Management Supplies</i>	1,840	2,840	2,840		2,840	-	0.00%
6243.2 Library Reference Materials							
NFPA Subscription	1,350	1,350	1,350		1,350	-	0.00%
Reference Books	1,500	1,500	1,500		1,500	-	0.00%
Routine Reference Materials	110	110	110		110	-	0.00%
<i>Total Library Supplies</i>	2,960	2,960	2,960		2,960	-	0.00%
6245.2 Public Ed / School Ed							
Carseat program	500	1,000	1,000		1,000	-	0.00%
Urban Survival - Handouts	8,500	8,500	8,500		8,500	-	0.00%
Urban Survival - Props	500	500	500		500	-	0.00%
Senior Program & Neighbor to Neighbor	200	200	200		200	-	0.00%
Printed Materials (Brochures)	315	315	315		315	-	0.00%
Smoke Detectors	350	350	350		350	-	0.00%
Public Education	1,650	1,150	1,150		1,150	-	0.00%
<i>Total Public Ed / School Ed</i>	12,015	12,015	12,015		12,015	-	0.00%
6249.2 Urban Interface / Brush Removal							
.010 PAWUIC Defensible Space Grant	10,000	24,000	24,000		24,000	-	0.00%
<i>Total Urban Interface / Brush Removal</i>	10,000	24,000	24,000		24,000	-	0.00%
Total Supplies	28,615	43,615	44,565	-	44,815	250	0.56%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fire Prevention

Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6490.2 Outside Duplication & Printing							
Print Media	300	300	300		300	-	0.00%
Risk Management Forms	850	850	850		850	-	0.00%
Business Cards	300	300	300		300	-	0.00%
Routine Forms	250	250	250		250	-	0.00%
<i>Total Outside Duplication & Printing</i>	1,400	1,400	1,400		1,400	-	0.00%
6580.2 Prevention Equipment							
Routine Maintenance	200	200	200		200	-	0.00%
Repairs	300	300	300		300	-	0.00%
<i>Total Risk Management Equipment</i>	500	500	500		500	-	0.00%
6590.2 Training & Travel							
AFDA (1)	200	200	200		200	-	0.00%
National Fire Academy (2)	400	400	400		400	-	0.00%
Fire Investigator	3,800	3,800	3,800		3,800	-	0.00%
Routine	3,000	3,000	3,000		3,000	-	0.00%
Fire Marshal Education	1,000	1,000	1,000		1,000	-	0.00%
Fire Code Board of Appeals	200	200	200		400	200	100.00%
Fire ops	-	-	-		-	-	-
State Fire School	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel</i>	9,600	9,600	9,600		9,800	200	2.08%
6600.2 Dues							
PV EDF	72	72	72		72	-	0.00%
Natl Fire Prot Assoc - Fire Marshall	175	175	175		175	-	0.00%
National Fire Sprinkler Assn	-	-	-		50	50	-
AZ State Fire Marshall	30	30	30		30	-	0.00%
International Code Council - Fire Marshall	135	135	135		135	-	0.00%
Intl Assoc of Arson Investigators	675	675	675		675	-	0.00%
Intl Assoc of Fire Chiefs /WFOA - Fire Marshall	300	300	300		300	-	0.00%
Az Fire & Burn Educators	105	105	105		105	-	0.00%
<i>Total Dues</i>	1,492	1,492	1,492		1,542	50	3.35%
6610.2 Miscellaneous							
Host Meetings (AFBEA)	-	-	-		-	-	-
PV Chamber Quarterly Meetings	180	180	180		180	-	0.00%
Chamber Mixer	400	400	400		400	-	0.00%
Citizen Serve	1,800	1,800	1,800		1,800	-	0.00%
Routine	205	500	500		500	-	0.00%
<i>Total Miscellaneous</i>	2,585	2,880	2,880		2,880	-	0.00%
Total Services and Charges	15,577	15,872	15,872	-	16,122	250	1.58%
7740.2 Capital Outlay - Equipment							
New Prevention x 2	-	-	-		98,282	98,282	-
<i>Total Capital Outlay - Equipment</i>	-	-	-	-	98,282	98,282	-
Total Fire Prevention	448,879	549,229	654,176	-	704,026	49,850	7.62%
Contingency	26,211	29,846	29,129		30,287		
Total Budget with Contingency	475,090	579,075	683,305		734,313		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6100.3 Salaries / Operations <i>Total Salaries</i>	7,243,221	7,909,811	8,097,069		8,838,743	741,674	9.16%
6110.3 Recall Overtime (calls, mtgs, EOP testing, mandatory phy: .250 Recall OT SWAT Response	45,000 9,000	45,000 9,000	45,000 9,000		45,000 9,000	- -	0.00% 0.00%
6111.3 FLSA pay (range 30, 35 & 40)	538,594	592,364	601,572		659,788	58,216	9.68%
6112.3 Shift Overtime .200 Routine shift coverage (ad, sick leave, fmla) <i>Total Shift Overtime</i>	385,000 385,000	385,000 385,000	385,000 385,000	-	385,000 385,000	- -	0.00% 0.00%
6114.31 Off-District Wildland Fires (shift cover & wildland pay)	20,000	20,000	20,000	-	20,000	-	0.00%
6115.35 Training Captain Overtime .300 Training Captains .304 Special Duty Pay .307 EVOC Driver Training Instructor Pay .380 Swift Water Training Officers <i>Total Training Captain Overtime</i>	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	29,200 4,950 2,500 2,500 39,150	-	29,200 4,950 2,500 2,500 39,150	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6118.35 Training Coverage Overtime .326 Engine Company Training Coverage (8 hrs*2.5 Days*6 : .330 Training Coverage .336 Coverage - Special Operations Training .337 Coverage - Paramedic Upgrade Training (3 Attending) .338 Coverage - TRT / Hazmat <i>Total Training Coverage Overtime</i>	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	12,600 26,500 3,000 10,000 12,000 64,100	-	12,600 26,500 3,000 10,000 12,000 64,100	- - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.3 Special Detail Programs .425 CPR Program Internal/External (200 Hours) .426 Telestaff Maintenance (80 hours) .431 Employee Health/Immunization Program Mgr (20 Hours) .435 CISD Program Shift Peers (30 Hours) .439 Communications / Tower Work .440 Haz Mat Program (25 Hours) .441 Hose Program (40 Hours) .442 SCBA Program <i>Scaife (5000 moved from fleet)</i> .447 Recruit Acad. & Spec. Proj. (Asst Instructors/Helpers) .449 Promotional Testing (Evaluators & Assistants) .452 Misc. <i>Total Special Detail Programs</i>	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975		5,000 2,000 1,400 500 6,500 625 500 6,500 8,700 8,250 8,000 47,975	- - - - - - - - - - - -	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
6103.35 Special Detail / Training Instructors .476 Special Ops Annual Eng Co. Training Instructor .479 CARTA Class Instructors .482 In-house EMS Training (Niemynski) .483 Tower Rescue / Instructor <i>Total Special Detail / Training Instructors</i>	2,600 5,000 30,400 1,000 39,000	2,600 5,000 25,000 1,000 33,600	2,600 5,000 25,000 1,000 33,600	-	2,600 5,000 25,000 1,000 33,600	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
6104.3 Supervisor Assignment Pay Capt 2 positions/day Eng 3 positions/day Battalion Chiefs 1 position/day <i>Total Suprv Assignment Pay</i>	10,500 12,000 3,500 26,000	15,000 21,610 5,000 41,610	17,520 26,280 8,760 52,560		17,520 26,280 8,760 52,560	- - - -	0.00% 0.00% 0.00% 0.00%
6105.3 Vacation/Sick Leave Buy-Back	300,000	300,000	300,000		300,000	-	0.00%
6130.3 PSPRS Retirement Tier 3 PSPRS Retirement PSPRS additional to meet minimum PSPRS 250K escalating fund	3,687,742 12,862 -	3,859,809 33,988 -	3,594,525 95,793 380,000 -		4,058,275 105,305 - 250,000	463,750 9,512 (380,000) 250,000	12.90% 9.93% -100.00% -
6132.3 401A (Employees participating in DROP) Old Tier 1 401A (Employees participating in DROP) Tier 1 401A Tier 2 - 4% 401A Tier 2 and Tier 3 - 3% PSPRS Legacy costs	- 50,914 49,355 8,252 46,734	- 61,203 65,560 16,456 117,966	- 113,608 50,159 43,610 332,480		- 160,714 55,308 45,995 429,697	- 47,106 5,149 2,385 97,217	- 41.46% 10.27% 5.47% 29.24%
6140.32 Reserve Pension	-	-	-		-	-	-
6150.3 Workers Compensation Insurance	401,895	436,871	561,044		504,037	(57,007)	-10.16%
6150.32 Workers Compensation Insurance / Reserves	-	-	-		-	-	-
6170.3 Unemployment Insurance	22,262	23,333	25,901		25,901	-	0.00%
6170.32 Unemployment Insurance/Reserves	-	-	-		-	-	-
6181.3 Medicare Tax	126,977	137,570	141,213		152,176	10,963	7.76%
6185.3 Post Employment Health Plan (1%)	95,428	105,217	107,966		115,526	7,560	7.00%
6190.3 Health Insurance	802,464	947,700	1,071,648		1,163,880	92,232	8.61%
6191.3 Health Insurance Assistance	117,821	376,000	416,000		580,960	164,960	39.65%
Total Personnel Services	14,184,746	15,669,283	16,628,973	-	18,142,690	1,513,717	9.10%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

Supplies

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6212.3 Employee Health & Wellness Supplies							
ECG Stickers, Alcohol Preps, Electrode Gel	157	157	157		157	-	0.00%
Total Employee Health & Wellness Supplies	157	157	157		157	-	0.00%
6215.3 Medical Supplies - Disposable (tape, 4x4's, ekg electrodes, monitor paper, gloves, etc.)	84,700	84,700	94,666		99,399	4,733	5.00%
Pandemic supplies (replacement)			32,000		33,600	1,600	5.00%
YRMC Drug Box Charges	7,500	7,500	7,500		7,500	-	0.00%
Total Medical Supplies	92,200	92,200	134,166		140,499	6,333	4.72%
6216.3 CPR Supplies & Books							
CPR Supplies	6,900	6,900	6,900		6,900	-	0.00%
New Instructor Supplies (2)	600	600	600		600	-	
First Aid Supplies	2,500	2,500	2,500		2,500	-	0.00%
Total CPR Supplies & Books	10,000	10,000	10,000		10,000	-	0.00%
6217.3 Medical Equipment Replacement (Niemynski)							
Routine	11,000	21,000	21,000		22,050	1,050	5.00%
Total Medical Equipment Replacement	11,000	21,000	21,000		22,050	1,050	5.00%
6230.3 Uniforms							
Full-time Employees (130 * 600)	46,800	51,750	61,000		78,000	17,000	27.87%
Promotion/New Hire Costs	9,000	9,000	9,000		9,000	-	0.00%
Dress Uniforms	5,000	5,000	5,000		10,000	5,000	100.00%
BC's Uniforms (6)	2,700	2,700	2,700		3,000	300	11.11%
Assistant Chief Uniforms	450	450	450		750	300	66.67%
Replacement / Retirement Costs	1,000	1,000	1,000		1,000	-	0.00%
Boot Oil Supplies	200	200	200		200	-	0.00%
Repair/Damaged Uniforms	500	500	500		500	-	0.00%
.540 Honor Guard / Pipes & Drums Uniforms	4,000	4,000	4,000		4,000	-	0.00%
Total Uniforms	69,650	74,600	83,850		106,450	22,600	26.95%
6231.3 Protective Clothing (122 full-time)							
Turnouts (10 year rotation)	82,600	93,000	93,800		93,800	-	0.00%
Helmets (10 year rotation)	5,700	5,700	6,100		6,100	-	0.00%
Turnout boots (10 year rotation)	4,560	4,560	4,880		4,880	-	0.00%
.100 Station boots (4 year rotation)	14,250	14,250	18,300		18,300	-	0.00%
Other (Gloves, wildland, helmet name shields...)	10,000	10,000	10,000		10,000	-	0.00%
Safety Glasses	630	630	630		630	-	0.00%
PPE Washing Supplies/Service	600	600	600		600	-	0.00%
Repairs	7,500	7,500	7,500		7,500	-	0.00%
Total Protective Clothing	125,840	136,240	141,810		141,810	-	0.00%
6240.3 Operations Supplies / Routine							
Accreditation Supplies (Accreditation Manager)	500	500	500		500	-	0.00%
Routine Supplies	1,200	1,200	1,200		1,200	-	0.00%
Honor Guard Equipment	1,350	3,850	3,850		3,850	-	0.00%
Total Operations Supplies/Routine	3,050	5,550	5,550		5,550	-	0.00%
6245.3 Public Education / EMS (Niemynski)	2,500	2,500	2,500		2,500	-	0.00%
6289.3 Firefighting Equipment (Feddema)							
Routine replacement (salvage covers, etc.)	6,600	6,600	6,600		6,600	-	0.00%
Foam (Class A)	19,250	19,250	25,000		25,000	-	0.00%
Foam (Class B)	1,650	1,650	1,650		2,500	850	51.52%
Nozzle Replacement	1,800	1,800	1,800		2,000	200	11.11%
Ladders (Trujillo)	2,500	2,500	2,500		10,000	7,500	300.00%
Routine Hose Replacement	9,500	9,500	9,500		9,500	-	0.00%
Total Firefighting Equipment	41,300	41,300	47,050		55,600	8,550	18.17%
6290.3 Firefighting Equipment New Purchases	15,000	15,000	30,000		50,000	20,000	66.67%
Utility 61 in service			10,000		-	(10,000)	-100.00%
New Engine in service			-		30,000	30,000	-
6291.3 Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
Total Haz-Mat Equipment	9,000	9,000	9,000		9,000	-	0.00%
6293.3 Technical Rescue Equipment							
Drake - Equip/Tools	3,000	3,000	3,000		3,000	-	0.00%
Technical Rescue new equipment	7,000	7,000	7,000		7,000	-	0.00%
Technical Rescue routine replacement	4,000	4,000	4,000		4,000	-	0.00%
Total Technical Rescue Equipment	14,000	14,000	14,000		14,000	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
6294.3 Drone Program			5,300		3,500	(1,800)	-33.96%
6295.3 Wildland Equipment (Abel)							
Misc. Wildland Equip., tools, fittings	5,000	5,000	5,000	-	5,000	-	0.00%
Total Wildland Equipment	5,000	5,000	5,000		5,000	-	0.00%
6297.3 Exercise Equipment - Ops							
Weight Equipment	10,000	10,000	10,000		10,000	-	0.00%
Total Exercise Equipment - Ops	10,000	10,000	10,000		10,000	-	0.00%
Total Supplies	408,697	436,547	529,383		576,116	46,733	8.83%
Services and Charges							
6405.3 Other Professional Services							
Accreditation Annual Fee + other costs			10,000		10,000	-	0.00%
Backboard Retrieval Service (Niemynski)	2,200	2,200	2,200		2,200	-	0.00%
Oxygen Refilling Svcs./hydrotesting (Niemynski)	3,000	3,000	3,000		3,000	-	0.00%
Accreditation Peer Review Site Visit	-	-	-		-	-	-
Fingerprint fees \$24 each	240	240	240		240	-	0.00%
TIP	28,711	28,711	28,711		28,711	-	0.00%
Opticom Repairs	3,000	3,000	3,000		3,000	-	0.00%
Alarm Monitoring	800	800	800		800	-	0.00%
Total Other Professional Services	37,951	37,951	47,951		47,951	-	0.00%
6415.3 Employee Health							
Routine Physical Exam (93 Personnel * \$160)	14,400	14,400	14,400		14,880	480	3.33%
Pulmonary Function Test (93* \$32)	2,880	2,880	2,880		2,976	96	3.33%
Audiogram (93@ \$34)	3,060	3,060	3,060		3,162	102	3.33%
Lab Work	-	-	-		-	-	-
CBC (137*8)	944	944	944		1,096	152	16.10%
CMP (137*13)	1,534	1,534	1,534		1,781	247	16.10%
Lipid Profile (137*16)	1,888	1,888	1,888		2,192	304	16.10%
Urinalysis (137*3)	354	354	354		411	57	16.10%
LDH Direct (137*12)	1,416	1,416	1,416		1,644	228	16.10%
HS - CRP Lab (78 x \$16)	1,056	1,056	1,056		1,248	192	18.18%
CEA (78*23)	1,518	1,518	1,518		1,794	276	18.18%
LDH Enzyme (78*7)	462	462	462		546	84	18.18%
PSA Lab (78* \$23)	1,472	1,472	1,472		1,794	322	21.88%
Occult Blood Testing (68* \$16)	1,024	1,024	1,024		1,088	64	6.25%
Heavy Metals Screening (40 * \$23)	805	805	805		920	115	14.29%
12 Lead EKG (37 x \$16)	464	464	464		592	128	27.59%
Stress Tests (41 * \$300)	10,578	10,578	10,578		12,300	1,722	16.28%
DRE (62*18)	954	954	954		1,116	162	16.98%
Chest X-rays (28* \$59)					1,652		
Physical Exams Tier 4 Employees (4 * \$600)	2,400	2,400	2,400		2,400	-	0.00%
4 ft entry-level physicals @ \$725 + \$325 for psych	4,200	4,200	4,200		4,200	-	0.00%
HazMat Tech Exposures (4*\$725)	2,900	2,900	2,900		2,900	-	0.00%
Max HR Testing for Tier 4 (8*\$200)	1,600	1,600	1,600		1,600	-	0.00%
Hep. B Vaccine/Boosters/Titers (5 x \$360)	1,800	1,800	1,800		1,800	-	0.00%
HIV/Hep-B/TB Post Exposure Lab Work	500	500	500		500	-	0.00%
TB Skin Tests (16@\$60)	960	960	960		960	-	0.00%
Supplies for TB/Flu Shots	75	75	75		75	-	0.00%
Health & OSHA Questionnaire Physician Review (130*1C)	600	600	600		600	-	0.00%
Random drug test		5,000	5,000		5,000	-	0.00%
Other Employee Health Issues	-	-	-		2,560	2,560	-
Total Employee Health	59,844	64,844	64,844		73,787	8,943	13.79%
6425.3 Dispatch Services							
Routine	489,000	600,208	648,899		860,966	212,067	32.68%
Total Dispatch Services	489,000	600,208	648,899		860,966	212,067	32.68%
6442.31 Wildland Expenses	20,000	20,000	20,000		20,000	-	0.00%
6490.3 Outside Duplication & Printing							
Business Cards	350	350	350		350	-	0.00%
Suppression Forms	400	400	400		400	-	0.00%
Survey Cards (+EMS Survey)	750	750	750		750	-	0.00%
Shift Calendars	750	750	750		750	-	0.00%
Routine Forms	300	300	300		300	-	0.00%
Total Outside Duplication & Printing	2,550	2,550	2,550		2,550	-	0.00%
6512.3 Sanitation	-	-	-		-	-	-
Health/Medical Waste Services	1,000	1,000	1,000		1,000	-	0.00%
Total Sanitation Charges	1,000	1,000	1,000	-	1,000	-	0.00%
6551.3 Hydrants							
Hydrant Maintenance	3,000	3,000	3,000		3,000	-	0.00%
6580.3 Outside Repair & Maintenance - Equipment							

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Operations

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY21	Actual -	CAFMA Budget FY22	Budget Variance \$\$	Budget Variance %
EMS Equip Repair-Medtronic Contract	19,105	19,105	19,105		19,105	-	0.00%
Other EMS Equip Repair	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Outside Repair & Maintenance - Equipment</i>	<i>20,105</i>	<i>20,105</i>	<i>20,105</i>		<i>20,105</i>	<i>-</i>	<i>0.00%</i>
6590.3 Training & Travel / Conferences							
Assistant Chief Classes/Conferences (Feddema)	1,000	1,000	1,000		2,000	1,000	100.00%
Accreditation Training	4,350	4,350	4,350		4,350	-	0.00%
NIMS ICS 300/400	3,640	3,640	3,640		3,640	-	0.00%
BC Training & Travel (\$1000/BC*6)	6,000	6,000	6,000		6,000	-	0.00%
EMS Captain Training & Travel	1,430	1,430	1,430		1,430	-	0.00%
National Fire Academy (9 Attendees)	1,755	1,755	1,755		1,755	-	0.00%
Haz-Mat Technician training (2)	-	-	-		-	-	-
Peer Fitness Training tuition (2 new)	3,200	3,200	3,200		3,200	-	0.00%
Paramedic Class Per Diem (Clinicals) 3	4,800	4,800	4,800		4,800	-	0.00%
Telestaff Training/ Continuing Education	2,500	2,500	2,500		2,500	-	0.00%
Suppression Training & Travel	11,700	5,700	5,700		5,700	-	0.00%
CPR (2 new instructors Training & Materials)	600	600	600		600	-	0.00%
CISM Conference (2)	3,900	3,900	3,900		3,900	-	0.00%
EMS training instructors	6,230	6,230	6,230		6,230	-	0.00%
.540 Honor Guard	1,500	1,500	1,500		1,500	-	0.00%
.541 Pipes & Drums	-	2,500	2,500		2,500	-	0.00%
Drake - Training	1,000	1,000	1,000		1,000	-	0.00%
<i>Total Training & Travel / Conferences</i>	<i>53,605</i>	<i>50,105</i>	<i>50,105</i>		<i>51,105</i>	<i>1,000</i>	<i>2.00%</i>
6595.3 Awards							
Employee Plaques	400	400	400		400	-	0.00%
Longevity Pins (+ certificates)	700	700	700		700	-	0.00%
Employee Award	4,700	4,700	4,700		4,700	-	0.00%
Civilian Plaques	75	75	75		75	-	0.00%
Safety Awards	500	500	500		500	-	0.00%
<i>Total Awards</i>	<i>6,375</i>	<i>6,375</i>	<i>6,375</i>		<i>6,375</i>	<i>-</i>	<i>0.00%</i>
6600.3 Dues							
Assistant Chief	300	300	300		300	-	0.00%
NAEMS	50	50	50		50	-	0.00%
AFCA - Mid-sized Department	1,000	1,000	1,000		1,000	-	0.00%
AzAA - Arizona Ambulance Assn	200	200	200		200	-	0.00%
IAFC - EMS	120	120	120		120	-	0.00%
IAFC (8)	2,200	2,200	2,200		2,200	-	0.00%
CISM	100	100	100		100	-	0.00%
Safety Officer Certification	380	380	380		380	-	0.00%
PV Chamber	50	50	50		50	-	0.00%
<i>Total Dues</i>	<i>4,400</i>	<i>4,400</i>	<i>4,400</i>		<i>4,400</i>	<i>-</i>	<i>0.00%</i>
6610.3 Miscellaneous							
.490 Routine + fire ops 101	2,250	2,250	2,250		2,250	-	0.00%
.491 Fire Rehab	2,250	2,250	2,250		2,250	-	0.00%
.492 Taxi Service	550	550	550		550	-	0.00%
.494 Promotional Testing	2,000	2,000	2,000		2,000	-	0.00%
.496 Captain Promotional Testing Supplies & Expenses	1,200	1,200	1,200		1,200	-	0.00%
.498 Firefighter Recruitment Supplies	200	200	200		200	-	0.00%
<i>Total Miscellaneous</i>	<i>8,450</i>	<i>8,450</i>	<i>8,450</i>	<i>-</i>	<i>8,450</i>	<i>-</i>	<i>0.00%</i>
Total Services and Charges	706,280	818,988	877,679		1,099,689	222,010	25.30%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
Type 1 Engine	596,488		1,450,000		754,000	(696,000)	-48.00%
TRT vehicle	100,000	200,000	200,000		200,000	-	0.00%
OPS UTV	-	-	-		30,500	30,500	-
Wildland Truck		55,000	-		55,000	55,000	-
Patrol		137,918	-		144,814	144,814	-
<i>Total Cap Outlay - Vehicles</i>	<i>711,488</i>	<i>857,918</i>	<i>1,650,000</i>		<i>1,184,314</i>	<i>(465,686)</i>	<i>-28.22%</i>
7740.3 Capital Outlay - Equipment and Facilities							
Heart Monitor - Capital Repl. Schedule	40,430	61,144	42,893		42,893	-	0.00%
TNT Vehicle Extrication Tool Set	25,628	65,000	27,188	-	27,188	-	0.00%
TIC	15,000	20,000	20,000	-	20,000	-	0.00%
<i>Total Capital Outlay - Equipment and Facilities</i>	<i>1,555,058</i>	<i>170,144</i>	<i>90,081</i>		<i>90,081</i>	<i>-</i>	<i>0.00%</i>
Total Capital Outlay	2,266,546	1,043,062	1,740,081	-	1,274,395	(465,686)	-26.76%
Total Operations Budget	17,566,269	17,967,880	19,776,116	-	21,092,890	1,316,774	6.66%
Contingency	764,986	846,241	901,802		990,925		
Total Budget with Contingency	18,331,255	18,814,121	20,677,918		22,083,815		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Training Center

Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.35	Salaries							
	<i>Total Salaries</i>	199,511	222,320	221,291		243,433	22,142	10.01%
6110.35	Overtime (100 hours)	2,828	2,828	2,828		2,828	-	0.00%
6129.35	ASRS Retirement	3,791	3,814	4,040		4,574	534	13.22%
6130.35	PSPRS Retirement	83,088	86,488	84,170		101,221	17,051	20.26%
6132.35	401A (Employees participating in DROP)	-	-	-		-	-	-
6150.35	Workers Compensation Insurance	9,621	10,706	13,322		12,175	(1,147)	-8.61%
6170.35	Unemployment Insurance	642	642	642		642	-	0.00%
6180.35	401A-ASRS (previously FICA)	2,167	2,179	2,225		175	(2,050)	-92.13%
6181.35	Medicare Tax	2,934	3,265	3,250		3,571	321	9.88%
6190.35	Health Insurance	23,148	32,400	35,136		38,160	3,024	8.61%
Total Personnel Services		327,730	364,642	366,904	-	406,779	39,875	10.87%

Supplies

6201.35	Computer Supplies & Software							
	Computer Lab Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
	TargetSafety Software	15,700	15,700	15,700		15,700	-	0.00%
	<i>Total Computer Supplies & Software</i>	17,200	17,200	17,200	-	17,200	-	0.00%
6230.35	Uniforms	1,500	1,500	1,500	-	1,500	-	0.00%
	Training Officers (10)	600	600	600	-	600	-	0.00%
	<i>Total Uniforms</i>	2,100	2,100	2,100		2,100	-	0.00%
6240.35	Library Reference							
	Routine	2,750	2,750	2,750		2,750	-	0.00%
	NFPA Standards	1,200	1,200	1,200		1,200	-	0.00%
	Probationary Packet Materials	2,500	2,500	2,500		2,500	-	0.00%
	<i>Total Library Reference</i>	6,450	6,450	6,450		6,450	-	0.00%
6296.35	Training Center Equipment & Prop Supplies							
	Routine Training Supplies	32,000	32,000	32,000		32,000	-	0.00%
	<i>Total Training Center Equipment / Supplies</i>	32,000	32,000	32,000		32,000	-	0.00%
Total Supplies		57,750	57,750	57,750		57,750	-	0.00%

Services and Charges

6580.35	Outside Repair CARTA	2,000	2,000	2,000		2,000	-	0.00%
6587.35	EMS Training							
	Monthly Run Review (12) Supplies	480	480	480		480	-	0.00%
	Routine Supplies	1,750	1,750	1,750	-	1,750	-	0.00%
	Training Texts at Stations & CYRTA (ACLS, PALS, PH1)	880	880	880		880	-	0.00%
	<i>Total EMS Training</i>	3,110	3,110	3,110		3,110	-	0.00%
6588.35	CARTA Classes							
	Leadership Training w/Outside Instructors	4,000	4,000	4,000		4,000	-	0.00%
	Certification Fees for State Cert's	1,200	2,200	2,200		2,200	-	0.00%
	Supplies	-	4,000	4,000		4,000	-	0.00%
	Safety Officer Training	-	-	-		-	-	-
	Fire Simulator Train the Trainer	1,500	1,500	1,500		1,500	-	0.00%
	Ladder Class	-	-	-		-	-	-
	Advanced Extrication Classes (Regional Class)	-	3,000	3,000		3,000	-	0.00%
	Drivers Trng EVOC Course	1,000	1,000	1,000		1,000	-	0.00%
	<i>Total CARTA Classes</i>	7,700	15,700	15,700		15,700	-	0.00%
6590.35	Training & Travel							
	CARTA personnel Classes & Conferences	5,000	3,000	3,000		3,000	-	0.00%
	State Fire School (3 Attendees)	3,000	3,000	3,000		3,000	-	0.00%
	Peer Fitness	7,700	7,700	7,700		7,700	-	0.00%
	Haz-Mat	2,500	2,500	2,500		2,500	-	0.00%
	Wildland	9,000	9,000	9,000		9,000	-	0.00%
	Special Operations - Swift Water	3,200	3,200	3,200		3,200	-	0.00%
	Special Operations -TRT	3,500	3,500	3,500		3,500	-	0.00%
	<i>Total Training & Travel</i>	33,900	31,900	31,900		31,900	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Training Center

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6591.35.035 Books & Subscriptions / Ops							
EVT Subscription	75	75	75		75	-	0.00%
FCC Subscription	300	300	300		300	-	0.00%
ICS 300/400 Class Material	500	500	500		500	-	0.00%
Wildland Firefighter Subscription	30	30	30		30	-	0.00%
Firehouse Subscription	30	30	30		30	-	0.00%
Fire Engineering Subscription	30	30	30		30	-	0.00%
Books & Subscriptions / Training Center							
Fire Engineering	40	40	40		40	-	0.00%
EMS Responder	45	45	45		45	-	0.00%
<i>Total Books & Subscriptions</i>	1,050	1,050	1,050		1,050	-	0.00%
6593.35 ACLS Upgrade (\$7310*3)	21,930	21,930	21,930		21,930	-	0.00%
6595.35 College - Upper & Lower Division	13,500	13,500	20,000		20,000	-	0.00%
6600.35 Dues							
Dues - AFTA	150	150	150		150	-	0.00%
Dues - IAWF	60	60	60		60	-	0.00%
Dues - FESHE	25	25	25		25	-	0.00%
Dues - ISFSI (10 @\$125)	1,250	1,250	1,250		1,250	-	0.00%
Dues - NFPA	150	150	150		150	-	0.00%
Total Dues	1,635	1,635	1,635		1,635	-	0.00%
Total Services and Charges	84,825	90,825	97,325		97,325	-	0.00%
Capital Outlay							
7730.35 Electric Fork Lift	-	-	-		-	-	-
John Deere Gator - ATV	-	-	26,081		-	(26,081)	-100.00%
Training Chief	-	-	50,000		-	(50,000)	-100.00%
<i>Total Cap Outlay - Training Center Phase 3</i>	-	-	76,081	-	-	(76,081)	-100.00%
Total Capital Outlay	-	-	76,081		-	(76,081)	-100.00%
Total Training Center Budget	470,305	513,217	598,060	-	561,854	(36,206)	-6.05%
Contingency	23,515	25,661	26,099		28,093		

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.41 Salaries							
Total Salaries	307,947	400,314	413,027		433,677	20,650	5.00%
6110.41 Overtime	20,000	20,000	25,000		25,000	-	0.00%
6129.41 ASRS Retirement	38,698	49,597	53,527		56,050	2,523	4.71%
6150.41 State Compensation Insurance	15,594	19,986	26,036		22,677	(3,359)	-12.90%
6170.41 Unemployment Insurance	856	856	1,070		1,070	-	0.00%
6180.41 401A-ASRS (previously FICA)	20,633	26,359	27,458		28,738	1,280	4.66%
6181.41 Medicare Tax	4,855	6,195	6,451		6,751	300	4.65%
6190.41 Health Insurance	30,864	40,500	48,312		52,470	4,158	8.61%
Total Personnel Services	439,447	563,807	600,881	-	626,433	25,552	4.25%

Supplies

6200.41 Office Supplies	500	500	500		500	-	0.00%
6201.41 Computer Supplies & Software							
Access Control Lock System (Hardware) -maintenance	5,000	5,000	5,000		5,000	-	0.00%
Adobe Acrobat License/Upgrades	1,500	1,500	1,500		1,500	-	0.00%
ADSI Software Maintenance	1,500	1,500	-		-	-	-
Allison transmission software	-	-	900		900	-	0.00%
Alpine Software (RedNMX)	8,000	8,000	3,000		3,000	-	0.00%
Antivirus License	250	2,500	4,000		4,000	-	0.00%
Ruckus (formerly Aruba) Wireless License	3,000	2,000	2,000		2,000	-	0.00%
ASAP Inventory Software Maintenance	2,400	2,400	2,400		2,400	-	0.00%
Barracuda SPAM Updates	1,700	3,000	4,000		4,000	-	0.00%
Century Link / Cisco (SmartNet Contract VoIP)	11,000	-	-		-	-	-
3CX Renewal	-	3,500	3,500		3,500	-	0.00%
Cisco Routers	1,500	6,500	8,000		8,000	-	0.00%
CradlePoint	-	-	2,000		2,000	-	0.00%
Cummings Software	-	-	1,700		1,700	-	0.00%
Replacement Computers, plotter - Routine	18,000	20,000	18,000		18,000	-	0.00%
CYMA Payroll Tax Forms	-	-	-		-	-	-
CYMA software maintenance	5,500	5,500	6,500		6,500	-	0.00%
CYMA support	3,000	3,000	3,000		3,000	-	0.00%
Document Locator annual service	4,000	4,000	4,000		4,000	-	0.00%
EMS online learning	-	5,000	5,000		5,000	-	0.00%
EPCR - Misc. Hardware Batteries / Chargers	2,500	2,500	2,500		2,500	-	0.00%
EPCR - Imagetrend CAD integration annual	1,750	1,750	-		-	-	-
EPCR - Tablet Replacement and other	12,000	12,000	12,000		12,000	-	0.00%
Firehouse Maintenance & Upgrades	9,000	5,500	5,500		5,500	-	0.00%
FireView Annual Software Maintenance	3,500	-	-		-	-	-
FortiGate Firewall (formerly SonicWall Base & Content) Ogden	3,100	1,400	1,400		1,400	-	0.00%
HandTevy Software (Implementation and Annual)	-	-	5,845		5,845	-	0.00%
ImageTrend	-	-	32,500		37,000	4,500	13.85%
ImageTrend Continuum	-	-	10,000		-	(10,000)	-100.00%
International scan tool software	-	1,300	1,300		1,300	-	0.00%
MDT/Mobile Computing Software - maintenance (initial pu	-	-	-		-	-	-
Microsoft Licenses/upgrades	10,000	12,000	12,000		12,000	-	0.00%
Mitchell Software Maintenance Contract	3,700	4,000	6,350		6,350	-	0.00%
MTP Threat Denial (replaces ESET, Antivirus, AntiSpa	10,000	-	-		-	-	-
Net Motion VPN Software	4,000	9,000	5,000		5,000	-	0.00%
Network Solutions SSL License	1,500	1,500	1,500		1,500	-	0.00%
Nutanix Support	-	-	-		7,500	7,500	-
Printers, hardware, Server, UPS, Battery Equip	11,500	13,000	13,000		13,000	-	0.00%
Pusleway Remote Monitoring and Management	-	1,000	1,000		1,000	-	0.00%
Screen Connect	-	1,000	1,000		1,000	-	0.00%
PDQ Deploy	-	-	2,000		2,000	-	0.00%
Pro-Series Fixed Assets	300	300	350		350	-	0.00%
QQUEST - Facility Maintenance Software Updates	-	-	-		-	-	-
Routine Computer Supplies	4,000	5,000	5,000		5,000	-	0.00%
Routine Software/Supplies	2,500	3,000	3,000		3,000	-	0.00%
RS2 - Software Maintenance (door locks)	2,800	2,800	2,800		2,800	-	0.00%
Software Upgrades (General)	4,500	4,500	4,500		4,500	-	0.00%
Telestaff Maintenance/ Licensing	8,800	10,000	10,000		10,000	-	0.00%
Training Center - IT	6,000	6,000	11,000		11,000	-	0.00%
Tri-tech annual	14,000	14,000	14,000		14,000	-	0.00%
Website Supplies / Charges	2,000	2,000	1,750		1,750	-	0.00%
Veem Backup and Replication	-	3,000	3,000		3,000	-	0.00%
Zoom	750	750	1,000		1,000	-	0.00%

Central Arizona Fire and Medical
 Draft Budget FY 2021-22
 General Fund
 Technical Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Active 911	2,000	2,000	2,500		2,500	-	0.00%
Air Advantage	500	500	500		500	-	0.00%
Written Test Bank Software Update	1,000	1,000	4,100		4,100	-	0.00%
Board Paq	1,560	1,560	1,560		1,560	-	0.00%
<i>Total Computer Supplies & Software</i>	189,610	195,760	252,455		254,455	2,000	0.79%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6211.41 District Mapping Program							
Software Updates (Visio, TOPO, ArcGis, AVALabel)	1,500	1,500	1,500	-	1,500	-	0.00%
ESRI Maintenance Agreement	3,200	3,200	5,700	-	5,700	-	0.00%
Supplies	1,500	1,500	1,500	-	1,500	-	0.00%
<i>Total District Mapping Program</i>	6,200	6,200	8,700		8,700	-	0.00%
6230.41 Uniforms	1,800	1,800	2,000		2,500	500	25.00%
6240.41 Communication Supplies	1,000	1,000	1,000		1,000	-	0.00%
6274.41 Site / Equipment Maintenance Supplies (formerly 6270)							
Communication Tower Sites Routine	11,000	12,000	12,000		12,000	-	0.00%
Glassford site road maintenance	5,000	5,000	5,000		5,000	-	0.00%
Microwave Trupoint	1,000	1,000	1,000		1,000	-	0.00%
Microwave Equip	7,000	7,000	7,000		7,000	-	0.00%
<i>Total Building Maintenance Supplies - Communications</i>	24,000	25,000	25,000		25,000	-	0.00%
6280.41 Radio / Pager Maintenance							
Routine	10,500	10,500	10,500		10,500	-	0.00%
Radio Battery Replacement	4,500	6,250	6,250		6,250	-	0.00%
Regular radio replacement (lease payment FY18-22)	57,000	57,000	57,000		57,000	-	0.00%
Pagers (15) Replace / Repair	3,500	-	-		-	-	-
Station Alerting Equipment	5,000	5,000	5,000		5,000	-	0.00%
Wildland replacement radios & equipment	7,500	7,500	17,000		17,000	-	0.00%
Headsets Parts / Supplies & Maintenance	2,000	3,750	3,750		3,750	-	0.00%
6280.41.561 YCSO	-	-	-		-	-	-
<i>Total Radio / Pager Maintenance</i>	90,000	90,000	99,500		99,500	-	0.00%
6281.41 Supplies for Oustside Agency Work	10,000	10,000	10,000		10,000	-	0.00%
6288.41 Batteries	150	150	150		150	-	0.00%
6292.41 Communications / Technician Tools & Equipment							
Routine Tools & Equipment	6,750	6,750	6,750	-	6,750	-	0.00%
<i>Total Communications/Radio Technician Equipment</i>	6,750	6,750	6,750		6,750	-	0.00%
Total Supplies	330,010	337,160	406,055	-	408,555	2,500	0.62%
Services and Charges							
6405.41 Other Professional Services							
FCC Licensing (New Paths Microwave / VHF / UHF)	7,500	7,500	7,500		7,500	-	0.00%
IT Outsourced Support - Labor	75,000	30,000	30,000		30,000	-	0.00%
Special Projects	44,000	44,000	44,000		44,000	-	0.00%
EPCR Support (6201)	0	-	-		-	-	-
<i>Total Other Professional Services</i>	126,500	81,500	81,500	-	81,500	-	0.00%
6430.41 Communications (previously in Admin)							
Monthly (CenturyLink, Long Distance)	25,133	20,000	20,000		20,000	-	0.00%
Phone Line	900	900	900		900	-	0.00%
Cell Phones	33,800	41,300	41,300		41,300	-	0.00%
Cable One Internet	5,300	13,800	13,800		13,800	-	0.00%
Global Star - Satellite Phones	972	2,700	2,700		2,700	-	0.00%
Mobile Data	17,500	10,000	10,000		10,000	-	0.00%
Phone Repair/Rplce/Upgrade/Equip	2,500	3,000	3,000		3,000	-	0.00%
<i>Total Communications</i>	86,105	91,700	91,700		91,700	-	0.00%
6510.41 Electric							
Communications Towers	-	-	-		-	-	-
Technical Service Building	-	-	-		-	-	-
<i>Total Electric</i>	-	-	-	-	-	-	-
6530.41 LPG							
Communications Building	-	-	-		-	-	-
Tower - Frances	-	-	-		-	-	-
Tower - Spruce Mountain	-	-	-		-	-	-
<i>Total LPG</i>	-	-	-	-	-	-	-
6590.41 Training & Travel							
All Tech Services personnel	6,500	6,500	6,500		6,500	-	-
<i>Total Training & Travel</i>	6,500	6,500	6,500	-	6,500	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Technical Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6630.41 Contract Services / Communications & IT							
Connectivity (CYFD)			-		-	-	-
Glassford State Land Lease / Right-of-way	3,500	3,500	3,500		3,500	-	0.00%
Mt. Francis Improvement District	500	500	500		500	-	0.00%
Forest Service - Mt. Francis	4,400	4,400	4,400		4,400	-	0.00%
<i>Total Contract Services / Communications & IT</i>	8,400	8,400	8,400	-	8,400	-	0.00%
Total Services and Charges	227,505	188,100	188,100	-	188,100	-	0.00%
Capital Outlay							
7730.3 Capital Outlay - Vehicles							
New Tech Services Vehicle	-	-	-		49,141	49,141	-
Radio Equipment for New Engines	-	-	30,000		15,000	(15,000)	-50.00%
Radio Equipment for New Brush Trucks	-	-	-		5,500	5,500	-
Radio Equipment for New Non-Ops Staff Vehicles	-	-	-		7,500	7,500	-
Radio Equipment for New Ops Staff Vehicles	-	-	-		12,000	12,000	-
7750.41 Capital Outlay - Communication/IT							
Telestaff upgrade	25,000					-	-
Comm and Network Upgrades	150,000	200,000	200,000		200,000	-	0.00%
Door Lock Replacement	20,000	30,000	30,000		30,000	-	0.00%
Microsoft OS and Office upgrade		65,000				-	-
RMS	-	-	-		-	-	-
Battalion 6 Radio Replacement	-	-	-		-	-	-
Total Capital Outlay	195,000	295,000	260,000	-	319,141	59,141	22.75%
Total Technical Services Budget	1,191,962	1,384,067	1,455,036	-	1,542,229	87,193	5.99%
Contingency	49,848	54,453	59,752		61,154	1,402	2.35%
Total Budget with Contingency	1,241,810	1,438,520	1,514,788		1,603,383	88,595	5.85%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Facilities Maintenance

Personnel Services

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.43	Salaries							
	<i>Total Salaries</i>	17,396	92,645	117,679		129,519	11,840	10.06%
6110.43	Overtime	3,240	3,240	5,000		5,000	-	0.00%
6129.43	ASRS Retirement	12,232	16,223	14,991		16,438	1,447	9.65%
6150.43	State Compensation Insurance	4,929	6,564	7,292		6,651	(641)	-8.79%
6170.43	Unemployment Insurance	214	321	428		428	-	0.00%
6180.43	401A-ASRS (previously FICA)	6,427	1,575	7,606		8,340	734	9.65%
6181.43	Medicare Tax	1,503	1,925	1,779		1,951	172	9.67%
6190.43	Health Insurance	7,716	14,310	17,568		19,080	1,512	8.61%
Total Personnel Services		53,657	136,803	172,343	-	187,407	15,064	8.74%

Supplies

6230.43	Uniforms	450	450	1,000		1,000	-	0.00%
6240.43	Facilities Maintenance Supplies	530	530	530		530	-	0.00%
6270.4.3.001	Building Maintenance Supplies (Maint Acct for Stns)	20,500	20,500	20,500		20,500	-	0.00%
6270.4.3.002	Building Maintenance Supplies - Facilities	2,000	2,500	2,500		2,500	-	0.00%
6270.4.3.003	Building Maintenance Supplies - 61 Administration	-	-	-		-	-	-
6270.4.3.011	Administration	7,000	7,000	7,000		7,000	-	0.00%
6270.4.3.035	Building Maintenance Supplies - Training Center	13,500	13,500	13,500		13,500	-	0.00%
6270.4.3.041	Building Maintenance Supplies - Technical Services	4,000	4,000	4,000		4,000	-	0.00%
6270.4.3.048	Building Maintenance Supplies - Fleet Maintenance	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.049	Building Maintenance Supplies - Warehouse	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.050	Building Maintenance Supplies - Station 50	3,600	4,000	4,000		4,000	-	0.00%
6270.4.3.051	Building Maintenance Supplies - Station 51	5,600	5,600	5,600		5,600	-	0.00%
6270.4.3.052	Building Maintenance Supplies - Station 52	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.053	Building Maintenance Supplies - Station 53	3,600	5,000	5,000		5,000	-	0.00%
6270.4.3.054	Building Maintenance Supplies - Station 54	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.056	Building Maintenance Supplies - Station 56	2,000	2,000	2,000		2,000	-	0.00%
6270.4.3.057	Building Maintenance Supplies - Station 57	3,500	5,000	5,000		5,000	-	0.00%
6270.4.3.058	Building Maintenance Supplies - Station 58	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.059	Building Maintenance Supplies - Station 59	3,000	5,000	5,000		5,000	-	0.00%
6270.4.3.061	Building Maintenance Supplies - Station 61	9,000	9,000	9,000		9,000	-	0.00%
6270.4.3.062	Building Maintenance Supplies - Station 62	5,000	5,000	5,000		5,000	-	0.00%
6270.4.3.063	Building Maintenance Supplies - Station 63	4,000	5,000	5,000		5,000	-	0.00%
6270.4.3.064	Building Maintenance Supplies - Station 64	2,000	-	-		-	-	-
<i>Total Building Maintenance - Routine</i>		105,300	115,100	115,100	-	115,100	-	0.00%
6270.4.3.100	Large Projects							
	Large building maintenance projects					175,000		
	Routine work	25,000	25,000	25,000		-	(25,000)	-100.00%
	Asphalt replacement	30,000	30,000	30,000		-	(30,000)	-100.00%
	Large Project - changes annually	55,000	55,000	55,000		-	(55,000)	-100.00%
	Landscaping equipment	1,000	-	-		-	-	-
	Grease Trap Pump	2,500	2,500	2,500		-	(2,500)	-100.00%
	Airmation Filters	1,000	-	-		-	-	-
<i>Total Building Maintenance</i>		114,500	112,500	112,500		175,000	62,500	55.56%
6271.4.3	Furniture & Fixture Replacement							
	CARTA Furniture & Fixtures	1,700	1,700	1,700		1,700	-	0.00%
	Technical Services	1,750	1,750	1,750		1,750	-	0.00%
	Routine Furniture Replacement (chairs, tables, beds)	12,500	12,500	12,500		12,500	-	0.00%
	Routine Fixture/Appliance Replacement	13,250	13,250	13,250		13,250	-	0.00%
<i>Total Furniture & Fixture Replacement</i>		29,200	29,200	29,200		29,200	-	0.00%
6296.43	Rentals	-	-	-	-	-	-	-
6300.43	Small Tools (Snow Blower and Plow)	530	11,500	11,500		11,500	-	0.00%
Total Supplies		250,510	269,280	269,830	-	332,330	62,500	23.16%
Services and Charges								
6405.43	Other Professional Services	-	-	-		-	-	-
	Alarm / Sprinkler Annual Maintenance	5,700	5,700	9,700		9,700	-	0.00%
	Fire and security alarm monitoring	3,400	11,000	11,000		11,000	-	0.00%
	Backflow Test @ St. 59, 57, 533, 53, & Maint.	650	650	650		650	-	0.00%
	Generator Service Contract		18,500	18,500		18,500	-	0.00%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Facilities Maintenance

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
	Administrative building	3,600	3,600	4,600		4,600	-	0.00%
	<i>Total Other Professional Services</i>	13,350	39,450	44,450		44,450	-	0.00%
6535.43	Pest Control	4,750	5,000	5,000		5,000	-	0.00%
6508.43	Cable TV	1,575	1,575	1,575		1,575	-	0.00%
6510.43	Electric	168,973	168,973	168,973		168,973	-	0.00%
6512.43	Sanitation	9,260	9,260	9,260		9,260	-	0.00%
6520.43	Natural Gas	22,150	22,150	22,150		22,150	-	0.00%
6530.43	LPG	32,725	32,725	32,725		32,725	-	0.00%
6540.43	Water/Sewer	20,940	20,940	20,940		20,940	-	0.00%
	<i>Total Utilities</i>	255,623	255,623	255,623		255,623	-	0.00%
6580.43	Outside Repair & Maintenance - Equipment							
	Fire Exting Svc	1,200	1,200	1,200		1,200	-	0.00%
	PT Equipment Repair	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Outside Repair & Maintenance - Equipment</i>	2,700	2,700	2,700		2,700	-	0.00%
6590.43	Training & Travel			1,500		1,500	0	0.00%
Total Services and Charges		276,423	302,773	309,273	-	309,273	-	0.00%
Capital Outlay								
7730.48	Capital Outlay - Vehicles							
	Facilities Truck	-	-	47,710		-	(47,710)	-100.00%
7720.43	Capital Outlay - Building							
	Station 53 Kitchen		45,000	-		-	-	-
	Station 53 East Side Remodel		-	50,000		50,000	-	0.00%
	Station 72 kitchen, windows, generator			100,000		-	(100,000)	-100.00%
	Garage Door replacement long term replacement plan		40,000	32,000		32,000	-	0.00%
	Parking Lot long term Plan		150,000	84,500		84,500	-	0.00%
	Station 53/59 fence and gates	28,000		150,000		-	(150,000)	-100.00%
	HVAC/Water Heater long term replacement plan		32,000	20,000		-	(20,000)	-100.00%
	Station 63 Remodel			-		300,000	300,000	-
	Station 59 Apparatus Building			-		330,000	330,000	-
Total Capital Outlay		28,000	267,000	484,210	-	796,500	312,290	64.49%
Total Facilities Maintenance Budget		608,590	975,856	1,235,656	-	1,625,510	389,854	31.55%
Contingency		33,181	34,962	37,572		41,451	3,879	10.32%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Fleet Maintenance

		CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
Personnel Services								
6100.48	Salaries							
	<i>Total Salaries</i>	273,768	357,336	380,092		413,251	33,159	8.72%
6104.48	Supervisory Assignment	400	400	400		400	-	0.00%
6110.48	Overtime	18,000	18,000	23,000		23,000	-	0.00%
6129.48	ASRS Retirement	21,719	31,364	36,678		39,866	3,188	8.69%
6130.48	PSPRS Retirement	55,715	53,541	50,646		59,549	8,903	17.58%
	401A (Employees participating in DROP) new	8,308	4,268	-		-	-	-
6150.48	Workers Compensation Insurance	17,843	19,896	23,984		21,588	(2,396)	-9.99%
6170.48	Unemployment Insurance	1,284	1,231	1,070		1,070	-	0.00%
6180.48	401A-ASRS (previously FICA)	12,305	16,504	17,921		19,538	1,617	9.02%
6181.48	Medicare Tax	5,441	6,067	5,851		6,331	480	8.20%
6190.48	Health Insurance	46,296	46,575	46,116		50,085	3,969	8.61%
Total Personnel Services		461,079	555,182	585,758		634,678	48,920	8.35%
Supplies								
6220.48	Fuel / Diesel & Gas	235,000	235,000	285,000		285,000	-	0.00%
6221.48	Oil, Lubrication, and Vehicle Fluid Supplies	16,500	16,500	18,500		18,500	-	0.00%
6230.48	Uniforms	2,250	2,250	2,750		2,750	-	0.00%
6242.48	Maintenance Supplies	9,000	10,000	12,000		12,000	-	0.00%
6250.48	Vehicle Maintenance							-
	Routine	120,000	130,000	150,000	-	150,000	-	0.00%
	Fork Lift Maintenance	-	-	-		-	-	-
	<i>Total Vehicle Maintenance</i>	120,000	130,000	150,000		150,000	-	0.00%
6251.48	Vehicle Maintenance / Special Projects	6,500	6,500	6,500		6,500	-	0.00%
6260.48	Firefighting Equipment Maintenance							
	Routine	4,000	6,000	8,000		8,000	-	0.00%
	Saw parts & repairs (chain saws and circular saws)	4,600	4,600	6,000		10,000	4,000	66.67%
	Ground & Aerial Ladder Maintenance/Testing	6,050	7,000	7,000		-	(7,000)	-100.00%
	TIC Maintenance	2,000	2,000	2,000		2,000	-	0.00%
	Extrication Equipment Maintenance	1,500	1,500	1,500		1,500	-	0.00%
	<i>Total Firefighting Equipment Maintenance</i>	18,150	21,100	24,500		21,500	(3,000)	-12.24%
6263.48	SCBA Supplies & Maintenance (Domenic)							
	Testing Unit Calibration	3,000	3,000	3,000		3,000	-	0.00%
	SCBA Repair Parts	15,400	20,000	10,500		10,500	-	0.00%
	SCBA Compressors	5,100	5,100	8,000		10,000	2,000	25.00%
	Hydro Testing (130 Bottles)	-	-	-		-	-	-
	Mask Fit Testing Supplies	-	-	-		-	-	-
	Replacement Masks	-	-	-		11,000	11,000	-
	Replacement parts for TC SCBA's	-	-	-		-	-	-
	<i>Total SCBA Supplies & Maintenance</i>	23,500	28,100	21,500		34,500	13,000	60.47%
6265.48	Tire Replacement	40,000	40,000	50,000		50,000	-	0.00%
6266.48	Tire Repair/Chains	1,500	3,000	4,000		6,500	2,500	62.50%
6281.48	Supplies for Outside Agency Work	24,000	24,000	24,000		24,000	-	0.00%
6300.48	Small Tools	5,000	6,500	6,500		6,500	-	0.00%
	Tool match		2,500	2,500		2,500	-	0.00%
Total Supplies		501,400	525,450	607,750	-	620,250	12,500	2.06%

Central Arizona Fire and Medical
 Draft Budget FY 2021-22
 General Fund
 Fleet Maintenance

Services and Charges

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6580.48 Outside Repair / Vehicle Maintenance Equipment							
Outside Vehicle Repairs/Maintenance	9,500	11,500	11,500		19,000	7,500	65.22%
Sefac Vehicle Lift Maintenance	3,500	3,500	3,500		3,500	-	0.00%
Total Outside Repair / Veh Maint Equip	13,000	15,000	15,000		22,500	7,500	50.00%
6590.48 Training & Travel							
All Fleet personnel	4,000	4,000	4,000		4,000	-	0.00%
Spartan Conference (1 Attending)	-	-	-		-	-	-
EVT testing in state	-	-	-		-	-	-
Carquest (CTI class) / NAPA Training (Whole shop)	-	-	-		-	-	-
Total Training & Travel	-	-	4,000		4,000	-	0.00%
Total Services and Charges	13,000	15,000	19,000	-	26,500	7,500	39.47%
Capital Outlay							
7730.48 Capital Outlay - Vehicles							
Fleet Supervisor vehicle	-	-	-		-	-	-
Mechanic Vehicle		46,320	47,710		-	(47,710)	-100.00%
7740.48 Capital Outlay - Equipment							
New SCBA Compressor		90,000				-	-
Total Capital Outlay	-	136,320	47,710	-	-	(47,710)	-100.00%
Total Fleet Maintenance Budget	975,479	1,231,952	1,260,218	-	1,281,428	21,210	1.68%

Central Arizona Fire and Medical
Draft Budget FY 2021-22
General Fund
Warehouse

Personnel Services

	CAFMA Budget FY 19	CAFMA Budget FY 20	CAFMA Budget FY 21	Actual -	CAFMA Budget FY 22	Budget Variance \$\$	Budget Variance %
6100.49 Salaries							
<i>Total Salaries</i>	72,714	102,372	149,070		149,896	826	0.55%
6103.49.451 Special Detail (200 hrs @ \$25)	11,500	5,000	5,000		5,000	-	0.00%
6110.49 Overtime	15,000	15,000	15,000		15,000	-	0.00%
6129.49 ASRS Retirement	12,403	16,465	20,049		20,150	101	0.50%
6150.49 State Compensation Insurance	4,998	6,635	9,752		8,152	(1,600)	-16.41%
6170.49 Unemployment Insurance	428	321	535		535	-	0.00%
6180.49 401A-ASRS (previously FICA)	6,517	8,651	10,172		10,224	52	0.51%
6181.49 Medicare Tax	1,524	2,023	2,379		2,391	12	0.50%
6190.49 Health Insurance	15,432	12,150	21,960		23,850	1,890	8.61%

Total Personnel Services

140,516	168,617	233,917		235,198	1,281	0.55%
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Supplies

6200.49 Office Supplies (all divisions)	12,500	12,500	12,500		12,500	-	0.00%
6205.49 In-House Duplication & Printing	17,250	17,250	17,250		17,250	-	0.00%
6230.49 Uniforms	450	450	1,250		1,250	-	0.00%
6242.49 Supplies / Bottled Water	6,000	6,000	6,000		6,000	-	0.00%
6245.49 Supplies - Warehouse Purchasing Group	200,000	200,000	200,000		200,000	-	0.00%
6271.49 Furniture & Fixtures							
Warehouse furniture and small station needs (TVs)	1,500	1,500	2,500	-	6,000	3,500	140.00%
<i>Total Furniture & Fixtures</i>	1,500	1,500	2,500		6,000	3,500	140.00%
6272.49 Janitorial Supplies (all stations)	27,500	27,500	27,500		27,500	-	0.00%
<i>Total Janitorial</i>	27,500	27,500	27,500		27,500	-	0.00%
6273.49 Station Supplies (all stations)	5,500	5,500	5,500		11,000	5,500	100.00%
6288.49 Batteries (all divisions except Tech Services)	2,400	2,400	2,400		2,400	-	0.00%
Sawzall Batteries	770	770	770		770	-	0.00%
6300.49 Small Tools	900	900	900		900	-	0.00%
6310.49 Safety Equipment & Supplies	750	750	750		750	-	0.00%

Total Supplies

275,520	275,520	277,320	-	286,320	9,000	3.25%
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Services and Charges

6405.49 Other Professional Services	-	-	-		-	-	-
6435.49 Shipping	1,750	1,750	1,750		1,750	-	0.00%
6590.49 Training & Travel	750	750	1,500		1,500	-	0.00%
6600.49 Dues (government purchasing)	50	50	200		200	-	

Total Services and Charges

2,550	2,550	3,450	-	3,450	-	0.00%
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Capital Outlay

Warehouse Vehicle			47,710		74,000	26,290	55.10%
Forklift	-	-	27,562		-	(27,562)	-100.00%

Total Capital Outlay

-	-	75,272	-	74,000	(1,272)	-1.69%
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Total Warehouse Budget

418,586	446,687	589,959	-	598,968	9,009	1.53%
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Contingency

21,799	23,443	25,734		26,248	514	2.00%
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Total Budget with Contingency

440,385	470,130	615,693		625,216	9,523	1.55%
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REQUEST FOR PROPOSAL - AUDITORS FOR FISCAL YEARS 2021-2025

COMPANY NAME	FISCAL YEARS					AGENCY	Total Agency Cost for 5 years
	2021	2022	2023	2024	2025		
Walker and Armstrong	\$ 20,000	\$ 20,500	\$ 21,000	\$ 21,500	\$ 22,000	CAFMA	\$ 105,000
	\$ 5,000	\$ 5,100	\$ 5,200	\$ 5,300	\$ 5,400	CVFD	\$ 26,000
	\$ 5,000	\$ 5,100	\$ 5,200	\$ 5,300	\$ 5,400	CVFD	\$ 26,000

*** For CAFR Reporting - An additional \$1,500 per agency not increasing by 3% per year***

Proposed CAFR in FY 2024 & FY 2025	\$ 9,135
Grand Total for 5 years with CAFR	\$ 166,135

Henry + Horne	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	CAFMA	\$ 120,000
	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	CVFD	\$ 20,000
	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	CYFD	\$ 20,000

*** For CAFR Reporting - No additional fees will be charged to each agency***

Proposed CAFR in FY 2024 & FY 2025	\$ -
Grand Total for 5 years with CAFR	\$ 160,000

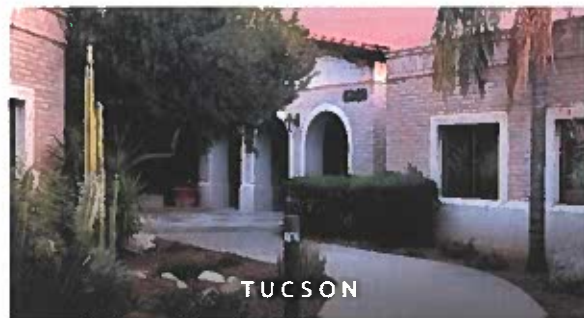
HeinfeldMeech	\$ 17,500	\$ 18,000	\$ 18,500	\$ 19,050	\$ 19,600	CAFMA	\$ 92,650
	\$ 10,000	\$ 10,300	\$ 10,600	\$ 10,900	\$ 11,225	CVFD	\$ 53,025
	\$ 10,000	\$ 10,300	\$ 10,600	\$ 10,900	\$ 11,225	CYFD	\$ 53,025

*** For CAFR Reporting - An additional \$3,000 per agency flat rate per year***

Proposed CAFR in FY 2024 & FY 2025	\$ 18,000
Grand Total for 5 years with CAFR	\$ 216,700



PROPOSAL FOR AUDIT SERVICES
Central Arizona Fire and Medical Authority
Central Yavapai Fire District
Chino Valley Fire District
May 11, 2021



Walker & Armstrong

CERTIFIED PUBLIC ACCOUNTANTS AND ADVISORS

May 11, 2021

Mr. Dave Tharp, Assistant Chief of Administration
Central Arizona Fire and Medical Authority
8603 East Eastridge Drive
Prescott Valley, Arizona 86314

Dear Mr. Tharp:

Thank you for inviting Walker & Armstrong (W&A) to submit our proposal to provide professional services to Central Arizona Fire and Medical Authority, a Joint Powers Authority comprised of Central Yavapai Fire District and Chino Valley Fire District (collectively referred to as the Authority), and for allowing us to demonstrate our commitment to a collegial relationship with you.

Walker & Armstrong is licensed in the state of Arizona and authorized by the Arizona State Board of Accountancy to conduct audits.

We understand that the Authority is a dynamic organization providing critical fire suppression and prevention and, emergency medical services to your citizens that is looking to continue a collaborative relationship with a communicative firm who has extensive fire district audit and advisory expertise and a proven history of bringing a consistent, responsive team that provides quality services, value-added ideas, and an innovative service approach at a fair price. Walker & Armstrong is such a firm.

The Walker & Armstrong difference is evident to the hundreds of organizational leaders and business owners with whom we have served as partners and delivered uncompromising client service. We operate on the simple premise to help our clients enhance their success and achieve their goals.

We are confident that Walker & Armstrong will meet the needs of the Authority and that we will exceed your expectations. We do not simply help you comply; we help you succeed.

Our value proposition is based on the following:

- We are easy to work with.
- We honor our commitments.
- We add value to your organization.
- We keep your best interests in mind.
- We help you fulfill your mission.

3838 N. Central Ave., Suite 1700
Phoenix, Arizona 85012
602.230.1040

Walker & Armstrong LLP
www.wa-cpas.com


6840 North Oracle Road, Suite 150
Tucson, Arizona 85704
520.229.8674

We will elaborate further on the ways we can add value and partner with the Authority in the following proposal. We are excited about the opportunity to work with the Authority and we look forward to discussing such possibility in further detail with you.

We are proud of our five-decade tradition of enhancing the success of Arizona governmental entities (with an emphasis on fire districts), the quality services we provide, and the long-lasting relationships we have built. We are confident that Walker & Armstrong should be your strategic audit service provider. During 2021, our second year competing, we were ranked #3 in the Best of Arizona Businesses' *Ranking Arizona* for firms with 5-28 CPAs.

Walker & Armstrong agrees to be bound by the statements made in this proposal. Should you have any questions or would like to discuss any aspect of this proposal in further detail; we welcome you to contact Jay Parke at (602) 230-1040.

Very truly yours,

A handwritten signature in black ink that reads "Jay Z. Parke". The signature is written in a cursive, flowing style.

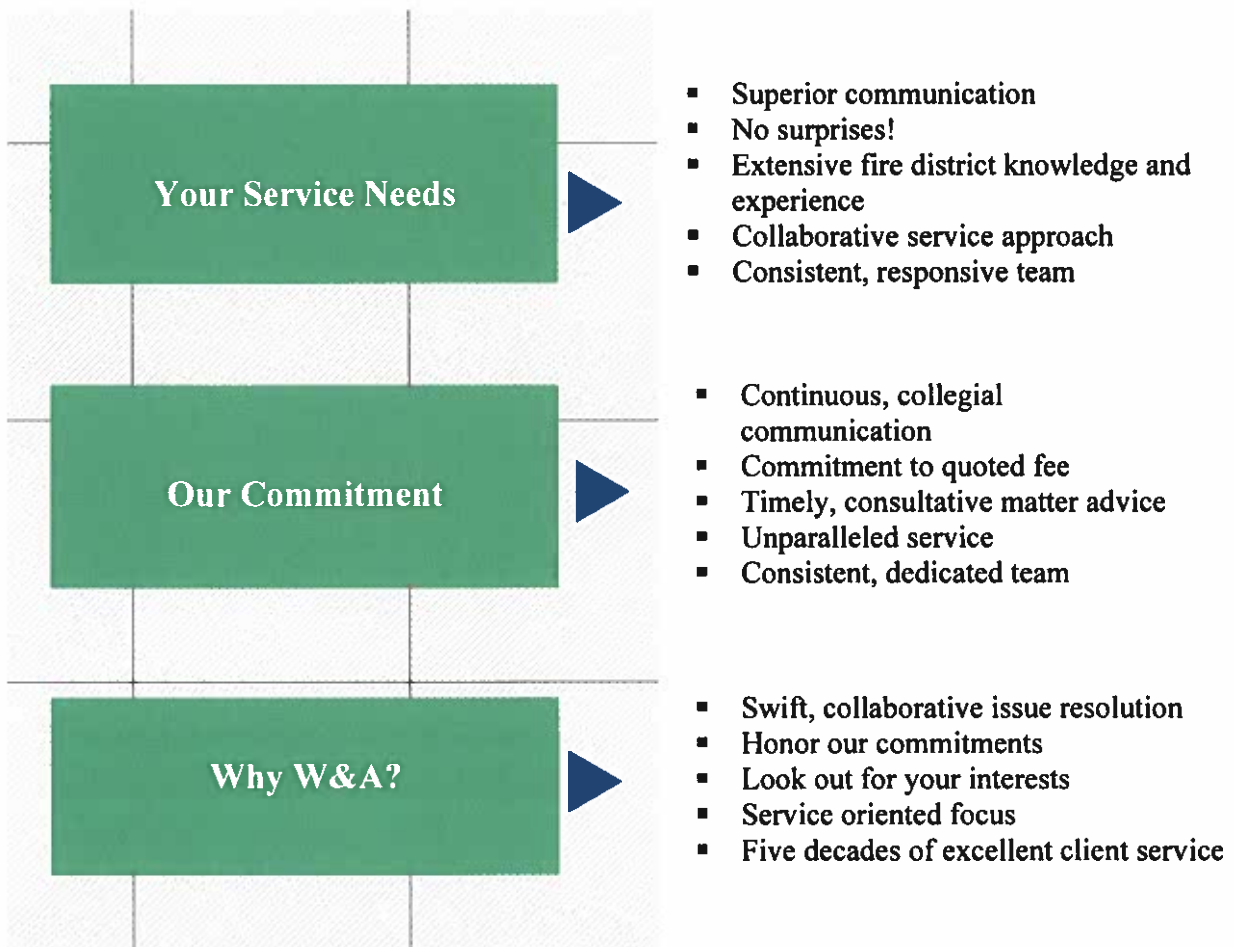
Jay Z. Parke, CPA
jparke@wa-cpas.com

Table of Contents

	<u>Page</u>
■ Our Service Objectives	1
■ About W&A.....	2
■ Your Engagement Team	6
■ Our Audit Approach	9
■ Our Fee Proposal	13
■ Thank You	15
■ Appendix A: Peer Review and OIG Letter	17
■ Appendix B: References	21
■ Appendix C: Resumes	22

Our Service Objectives

We understand that Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District (collectively hereinafter referred to as the Authority) has the mission to provide critical fire suppression and prevention and, emergency medical services to your citizens with compassion and innovation. We recognize the importance of partnering with the Authority to not simply help you comply with reporting and regulatory requirements, but to also collaborate and help you fulfill your mission. Outlined below is what we strive to achieve to provide you with superior client service. In addition to providing practical recommendations for improvements in internal controls and a timely and efficient service process, the following is our commitment to you and why we believe W&A is the propitious choice:



About W&A

Our Firm

W&A is a full service Certified Public Accounting (CPA) firm in the state of Arizona founded in 1971 by Archie Walker and Norm Armstrong. During our **fifty year** history of providing services to Arizona communities, we are guided by our core values of **integrity**, **accountability**, **positive attitude**, and **respect**. W&A strives to maintain a culture of professional collegiality in our work environment and client relationships by providing mutual respect for all, while recognizing the diversity among us. Our firm professionals are team players and understand that communication with clients is a key factor to our reputation for quality, excellence and collaboration, and our success in the Arizona market. The importance of delivering uncompromising client service is fundamental to our core values, and the importance of exceeding client expectations is instilled at all levels of our firm. We understand a CPA firm is best known for the quality of its service. Our firm reputation reflects the high standards we demand of ourselves. **We do not accept anything else from ourselves and this is what we deliver to you.** Our primary goal as a trusted advisor is to be available to provide insightful advice to enable you to make informed decisions.

Based in Central Phoenix, W&A has served hundreds of clients throughout Arizona and currently maintains key offices in Phoenix and Tucson. We have been specializing in providing quality service through the active, collaborative involvement of experienced and committed professionals to governmental organizations for five-decades including fire districts for the past two decades. 2

The partners alone have 90 plus collective years of experience serving governmental organizations. All audit team members have accounting degrees, and all key team members are Certified Public Accountants. As serving the fire district sector is a mission-specific focus of W&A, all our professionals have extensive experience and technical knowledge in providing audit services to governmental entities including fire districts, are engaged in emerging and ongoing issues relevant to governmental entities and receive ongoing training on topics relative to governmental entities. Several members of our team have written newsletter articles and lectured on governmental issues.

Services

The firm's essential professional services encompass:

Professional Services	
▪ Audits	▪ Forensic accounting and financial investigation
▪ Reviews and compilations	▪ Due diligence
▪ Pre-audit services	▪ Agreed-upon procedures
▪ Accounting and advisory services	▪ Tax planning and return preparation

The services provided by W&A are rendered by over twenty dedicated professionals and support staff. We are large enough to provide the specialized audit services required by the Authority while also being small enough to be responsive to your needs and provide personalized service. Firm partners associated with the audit take a hands-on approach to the services provided by being involved in the planning, staffing, supervision, quality, communication, and delivery of the work.

Our professionals are current on the accounting and reporting requirements that are unique to fire districts including the extensive disclosure requirements including retirement plans; reporting of general obligation bonds, capital lease obligations, revenue recognition for property taxes, charges for services, ambulance services and grants; net position/fund balance reporting and the compliance requirements of Arizona Revised Statute §48-253. In addition, we have been auditing and preparing financial statements under the Certificate of Achievement for Excellence in Financial Reporting program for over 30 years and understand the additional reporting requirements outlined by the Government Finance Officers Association.

W&A understand the unique accounting and financial requirements that deserve experienced attention in the fire district sector. Working in close cooperation with our clients, our knowledgeable professionals can help resolve reporting and disclosure issues and help design approaches to yield more productive operations while maintaining the commitment and values the drive such organizations. W&A professionals are knowledgeable beyond consulting on accounting methods, financial reporting, and taxes.

We also add value to many of our governmental clients by advising them on areas such as:

Value Added Advisory Areas
Board governance
Budgeting
Grants management
Internal controls
Operational efficiencies
Information technology systems
Accounting software
Enterprise risk management

Fire District Industry Experience

Through 20 years of experience in the fire district sector coupled with 35 years of governmental experience, W&A has developed a significant capability and fluency in the general business issues that face the Authority. Our team of professionals offer the hands-on experience and technical skills necessary to serve your distinctive needs and help you fulfill your mission. We do not simply help you comply; we help you succeed.

Since 1985, governmental entities have been a primary focus of W&A. To this day, we have retained this focus and continue to be a leader in providing professional services and serving the needs of governmental entities, including fire districts. With our in-depth experience, we intuitively understand the specific industry dynamics and have sound relationships within the fire district sector. Regardless of size, our clients all receive the same high quality, professional service designed to specifically match their business and reporting needs by adhering to our service philosophy of **professionalism**, **responsiveness**, and **quality**.

Quality of Work

We have a reputation for the quality of our work which is based on 35 years of experience in governmental audit, accounting and advisory services, including 20 years of experience in the fire district sector. Our firm is devoted to providing quality services and we have taken extra steps to assure that we meet the highest professional standards of quality. We are an active member of the AICPA's Center for Audit Quality, which is one way we stay abreast of the latest regulatory requirements and standards. We have also undergone peer reviews of our quality controls conducted by independent CPA's. The peer reviews have always included governmental entity engagements. We have received unmodified reports with no comments indicating our compliance with our profession's quality control standards. In addition, we recently underwent a random quality control review by the U.S. Department of Health and Human Services, Office of the Inspector General pertaining to a single audit. Their letter to us dated March 30, 2020, indicated a pass with no matters identified requiring corrective action. A copy of our most recent peer review and the OIG letter is included in Appendix A: Peer Review and OIG Letter.

In addition, we have been a primary subcontractor for the state of Arizona, Office of the Auditor General since 1985. Our clients through the AG's Office have included several counties and currently includes Pinal County, Arizona, which is the third largest County in the state.

Notable Fire District Clients

Presented below is a partial list of fire districts that we have served during the past decade:

Notable Fire District Clients	
▪ Arizona Fire and Medical Authority (CAFR)*	▪ North County Fire & Medical District*
▪ Sedona Fire District (CAFR)	▪ South County Fire & Medical District*
▪ Sonoita-Elgin Fire District	▪ Mayer Fire District
▪ Mohave Valley Fire District	▪ Palominas Fire District
▪ Sunsites-Pearce Fire District	▪ Northern Arizona Consolidated Fire District
▪ Mescal J-6 Fire District	▪ San Simon Fire District
* Fire district includes a merger, consolidation or a joint powers authority	

We supplement our technical delivery approach by analyzing and advising our clients on the many elements faced by successful fire districts, such as the Authority. W&A is dedicated to sharing its intellectual capital. Several W&A professionals are recognized as thought leaders within the governmental entity industry. Our professionals believe in the power of industry participation and the importance of staying on top of new issues and regulations. Doing so requires membership in trade associations including the Arizona Fire District Association (AFDA), the American Institute of Certified Public Accountants (AICPA), presenting at industry conferences and seminars, and authoring articles.

Over the years, W&A has fostered and appreciated long-standing professional relationships with a variety of governmental organizations including the following:

Governmental Groups	
▪ Fire districts	▪ Flood control districts
▪ Counties	▪ Water and irrigation districts
▪ Municipalities	▪ Special assessment districts
▪ Native American communities	▪ Housing authorities
▪ Airport authorities	▪ Grant schools

Your Engagement Team

Professional Collegiality

Client service and satisfaction are among our prime considerations. One of the most important services we will provide the Authority is monitoring your needs on a continual and on-going basis. This occurs at all levels within our organization. We believe it is imperative that our clients have several firm resources to utilize rather than just one. We have found this type of communicative teamwork facilitates the identification of issues early and enables us to plan for and resolve issues timely.

W&A is proud of the reputation we have achieved for providing quality services and responsive professionals. This reputation has been earned through continued commitment to maintaining the highest technical and ethical standards at all levels of our firm, our culture of professional collegiality, our enduring values, our model of client service and technical excellence, and through our ability to retain dedicated, motivated, and talented team members. W&A has a culture and atmosphere that has allowed us to experience nominal turnover which provides our clients with consistency in experienced staff.

A key component of the employee process stems from our strong client service approach which is characterized by partner involvement in client and team relationships. This exposes team members to a flexible, involved, participatory engagement style that distinguishes W&A from other firms that may rely on more of an assembly line approach to client service. The importance of this collegial service approach cannot be overstated.


We pay close attention to establishing an engagement team that has the requisite experience and expertise to provide superior service, a team that will work well with the Authority management, and has the enthusiasm and commitment to demonstrate the Authority is a valued client. Your core **service team**, identified below, has experience working together and has a chemistry and communication protocol that works well.

Core Service Team	
Name	Title
Jay Parke	Engagement Partner
Curtis Bright	Audit Manager
Tracy Decker	Audit Director
Ken Mason	Advisory Services Manager

Roles and Biographies

Photo	Contact Information	Engagement Role	Biography
	Jay Parke, CPA, CGFM Engagement Partner (602) 319-3412 jparke@wa-cpas.com	I have ultimate service delivery responsibility for the Authority's audit services. I will invest whatever time is necessary to provide a quality service and to build an open, collaborative partnership with the Authority. I personally pledge that our team will provide the accessibility, client service, and technical excellence that you deserve.	Jay Parke, a CPA and a CGFM, is an audit partner with over twenty-two years of public accounting experience at national (Big 4) and local firms. Jay is a member of the Arizona Fire District Association. Jay has in-depth experience providing audit, accounting, and consulting services to nonprofit organizations, government entities, and privately-held companies. Jay has published governmental guidance and instructed several continuing professional education courses pertaining to governmental accounting, Yellow Book and Single Audit.
	Curtis Bright, CPA Audit Manager (602) 230-1040 cbright@wa-cpas.com	I will manage the execution of the audit and work collaboratively with you to ensure a smooth process. I will team with you to conduct the audit, proactively identify and address any issues and complete the services without surprises and within established deadlines.	Curtis Bright, a CPA, is an audit manager with twelve years including fire districts, and two years of industry accounting experience. Curtis also has experience preparing indirect cost rate proposals and plans, and experience with several computer software applications. He routinely resolves complex technical accounting and reporting matters.
	Tracy Decker, CPA Audit Director (602) 740-8307 tdecker@wa-cpas.com	I am a technical resource to the audit team and will perform a technical review on significant areas, as needed, to ensure the engagement complies with our stringent quality control standards and other compliance requirements.	Tracy Decker, a CPA, is an audit director with over twenty-five years of public accounting and consulting experience at national firms, all of which include providing significant audit and Single Audit services to governmental, nonprofit and healthcare entities. She has a proven track record for excellent client service and the timely delivery of quality audits. Tracy has extensive governmental organization expertise as a former partner at BDO.

PROPOSAL TO PROVIDE PROFESSIONAL AUDIT SERVICES TO
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Photo	Contact Information	Engagement Role	Biography
	Kenneth Mason Advisory Services Manager (602) 230-1040 kmason@wa-cpas.com	Ken will be available to provide guidance on COVID-19 relief fund related guidance and training.	Ken Mason is an Advisory Services Manager providing accounting and consulting services to nonprofit and government organizations. Ken has held several positions as finance director and comptroller for government agencies and nonprofit organizations. Ken offers over 35 years of financial experience, including <i>twenty</i> <i>years</i> in the governmental and not-for-profit sectors. Ken is active in conducting research and training on implementation of relief fund guidance related to COVID-19 and has most recently conducted multiple webinars on COVID-19 relief funding.

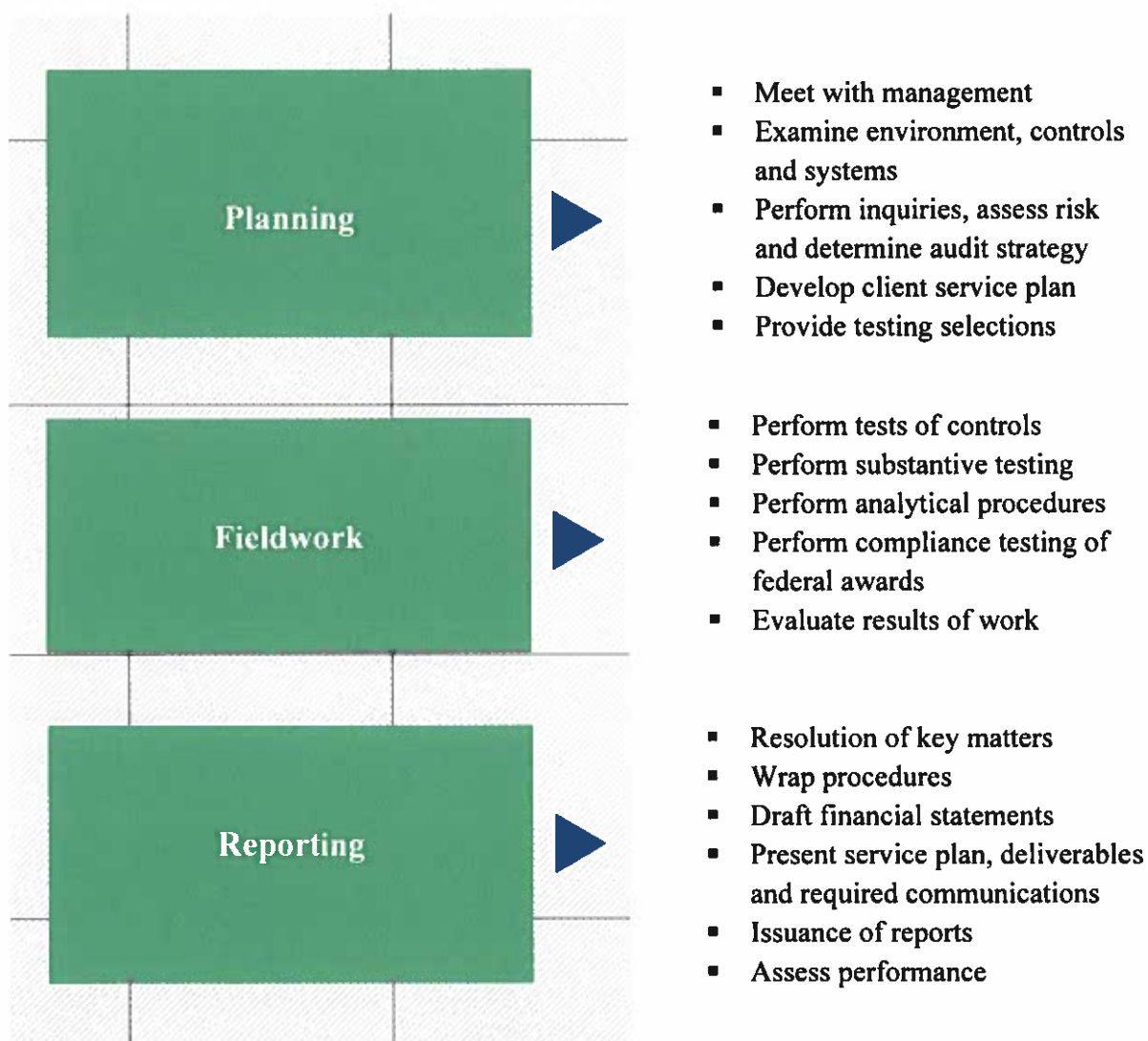
Each partner, director and manager noted above also has a professional affiliation with the AICPA and the Arizona Society of CPA's. To the extent possible, we try to maintain continuity of team members assigned to the engagement in recognition of the benefit to both organizations. **We are committed** to providing team consistency; however, should there be a need for a change in key personnel, we will discuss our plan and basis for personnel changes with you.

Our Audit Approach

Overview

Your relationship with W&A means far more than mere compliance with complicated reporting and regulatory requirements. We carefully tailor our services to your mission, objectives, service needs and constituents, and everything we do for you is shaped by our “big picture” understanding of what you are striving to achieve to fulfill your mission.

The following is an overview and flow of our approach to the audit. In accordance with professional standards, we follow a risk-based approach to the audit, which requires us to devote our resources to the more critical areas of the Authority. This allows for greater audit efficiency and effectiveness. Ongoing, open communication and sharing of intellectual capital with management and the audit committee is performed throughout the year to ensure there are no surprises.



Planning

Upon selection as auditors, we anticipate holding a planning meeting with you in order to discuss expectations and schedule the fieldwork. We also will meet with your audit committee to discuss timing and critical issues.

We will update our understanding of your business operations, funding source requirements, transaction processing procedures and internal control structure. These objectives will be achieved through inquiry, observation, examination of documents, and walk-throughs of transactions. We will also draw upon such resources as the budget, organizational charts, manuals and programs, and other management information systems.

As a result of the above procedures, we will tailor our audit programs to fit your reporting requirements. We will also prepare a detailed audit plan and a list of all schedules and documentation to be provided by your team. This listing will be reviewed with your team to facilitate the organization and timeliness of support to be provided during fieldwork.

For purposes of this proposal, we have identified a risk-based audit approach and identified the accounts below to be primary emphasis/focus areas for the audit. We expect at a minimum to request reconciliations, listings and/or support as applicable to the Authority, as follows:

Audit Area Focus and Requested Documents	
<ul style="list-style-type: none">■ Trial balance in an electronic format■ Bank reconciliations for all bank accounts including copies of year-end bank statements■ Accounts and tax receivables and related subsequent receipts■ Prepaid items■ Investment in joint venture■ Property and equipment and depreciation support,■ Accounts payable and accrued expenses■ Wages and payroll taxes payable and related subsequent disbursements■ Year-end payroll cut-off payable	<ul style="list-style-type: none">■ Pension liability and deferred outflows/inflows■ Compensated absences payable for accumulated vacation and sick leave■ Certificates of participation; bonds payable and capital lease obligations■ Property tax revenue and fire district assistance revenue■ Charges for service revenue and grant revenue■ Program services, salaries and employee benefits records■ Expenditure classification and reporting■ Access to minutes of the board of directors■ Fund balance classifications

Sampling

The extent of our sampling is limited to test of controls. We plan to use sampling methods to test controls over cash receipts, expenditures and payroll transactions. Sample sizes will be determined based on our assessments of inherent and control risk and will be made both randomly and judgmentally, as deemed necessary.

Fieldwork

We will perform analytical analysis by comparing actual activity with the prior year and to the operating budget. This approach helps us to focus our efforts on significant matters and accounts that require detailed testing. We intend to use internal reports for analysis to the extent possible. In addition, we will use technology resources as deemed necessary to facilitate the efficient conduct of the audits.

Our focus on the significant issues at this stage of the audit will facilitate efficient completion of substantive procedures. Those procedures will include inquiry of personnel, confirmation of account balances and transaction amounts, and examination of representative samples of supporting documentation to test the financial statement assertions. We will examine reports and schedules prepared by you for mathematical accuracy including tracing amounts to source documents.

Also, we will prepare the necessary modified accrual basis adjustments for the proper reporting of the Authority's financial statements.

Reporting

When the reports are drafted and reviewed, we will hold an exit conference with management to review the annual financial report of the Authority and financial statements of Central Yavapai Fire District and Chino Valley Fire District and, discuss internal control recommendations. Reports on internal control and advisory comments receive substantial attention by us to include practical recommendations for improvements which are intended to assist you in realistic implementation. We view the exit conference as a dynamic function of the audit to communicate audit results, issues and responses.

Communication

We have found that frequent, open communication results in increased efficiency. Accordingly, we will hold periodic progress meetings to discuss the status of the work. We will be responsive to you in returning telephone calls and emails. We will also be available to report on the audit to the Authority's board of directors.

Engagement Efficiency and Effectiveness

Our firm employs highly qualified team members that are provided an opportunity to serve clients in a variety of industries within a positive work environment with opportunities for career advancement using current technology and software.

Our documentation is maintained in a fully paperless environment which allows for a more efficient and timely work product. Our team members are trained to work in a paperless work environment where documents are accessed or transmitted remotely and maintained electronically. Accordingly, our firm uses electronic filing systems and a multitude of software to conduct our professional services efficiently and effectively.

Independence

We meet the independence standards under the AICPA Code of Professional Ethics and *Government Auditing Standards* with respect to Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District. *Government Auditing Standards* require that we comply with independence standards.

Technical Knowledge and Experience

We have the technical knowledge and experience to provide the services requested by you in accordance with professional standards. The partners collectively possess over 90 years of combined experience in providing audit, accounting and advisory services to governmental entities. We are dedicated to the continuing education of our team members to stay abreast of the ongoing changes to audit and accounting standards.

We have unlimited access to accounting, auditing and consulting research information through proprietary research software (PwC Inform®).

Professional Resources

Our firm has the professional resources to provide the audit services you require. Because we specialize in providing audit and advisory services to fire districts, we are familiar with the unique reporting requirements of the Authority. The firm subscribes to various *internet-based research services* in order to perform any necessary research of reporting or accounting issues related to the Authority. All our team members are knowledgeable about these research services to provide the type of effective and timely response that our clients want and deserve. Should there be a need for additional technical resources outside of those available internally, we have access to the resources of the AICPA's Center for Audit Quality and the technical support services of the AICPA.

As a firm, we emphasize the use of technology and will employ extensive use of electronic spreadsheets for statistical sampling methods, preparation of financial data and specialized audit software to prepare lead schedules, perform our risk assessments and prepare audit programs and checklists.

Our Fee Proposal

Scope of Services

We will audit each of the financial statements of Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District for the year ending June 30, 2021, with the option to extend for an additional four years. Our audits will be conducted in accordance with U.S. generally accepted auditing standard and the standards for financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. If applicable, we will also perform the audit in accordance with the *Single Audit Act Amendments of 1996* and Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. We will include tests of the accounting records of the Authority and other procedures we consider necessary to enable us to express an unmodified opinion that the Authority's financial statements are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Also, we will issue a letter containing required communications to those in charge of governance and, if applicable, a management letter.

In addition, when subject to a single audit, we will complete the appropriate sections of the Data Collection Form and coordinate with you the electronic submission and certification with the Federal Audit Clearinghouse within the prescribed deadline.

Fair and Reasonable Fees

We consider it an important responsibility to manage the costs of the services we provide. Rigorous internal procedures have been instituted to organize the scope and the cost of engagements. W&A has invested in many initiatives over the years to acquire technologies and implement risk-based methodologies that enhance the efficiency of our services. Our approach to professional fees for service is simple: **quality service and value for fair fees**.

We understand that cost/benefit is a key consideration for the Authority in selecting a professional services firm. We will **absorb certain relationship focused costs**, including:

- Routine and non-complex technical consultations
- Responses to simple requests
- Governing board meeting
- Out-of-pocket engagement related expenses

PROPOSAL TO PROVIDE PROFESSIONAL AUDIT SERVICES TO
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

We do not charge or bill clients for routine, non-complex technical questions or responses to simple requests for information that do not involve substantial time on our part; in fact, we encourage such client inquiries recognizing the value of our client relationship.

Fee Estimate and Assumptions

We can assure you that we will work closely with the Authority management to contain future fee increases. If our hours estimate proves reasonable, we commit that our annual year-over-year fee increases will not exceed 3%. With that said, we will not allow concerns about fees jeopardize a collegial relationship based on mutual trust and respect.

Audit Fee Quote - We estimate our fees inclusive of our out-of-pocket expenses (i.e. mileage, copies, per diem, etc.) for the audits of Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District for the years ending June 30, 2021 through 2025, to be as follows:

Audit Fee Quote Including Expenses				
Year Ending June 30,	Central Arizona Fire and Medical Authority	Central Yavapai Fire District	Chino Valley Fire District	Total
2021	\$ 20,000	\$ 5,000	\$ 5,000	\$ 30,000
2022	20,500	5,100	5,100	30,700
2023	21,000	5,200	5,200	31,400
2024	21,500	5,300	5,300	32,100
2025	22,000	5,400	5,400	32,800

Fee Quote for Single Audit - Should the District be subject to a single audit under the Uniform Guidance, we will bill an additional \$1,500 per major program.

Fee Quote for Preparation of Financial Statements under the GFOA Certificate of Achievement in Financial Reporting Program - Should the District decide to issue the annual financial report to the Government Finance Officers Association in pursuit of a Certificate of Achievement in Financial Reporting, we will bill the District an additional \$1,500 for the additional services, increasing not more than 3% each year.

Billings for the services set forth in this letter are based upon our rates for this type of work and will be rendered periodically as services are provided and are payable upon receipt.

We are committed to performing the audit and issuing financial statements including comprehensive annual financial reports in a timely manner consistent with your expectations, assuming you provide us with the necessary information in a timely manner. Extensions or changes in the scope of the work that may be requested or brought about by circumstances arising during the engagement will be discussed with you, and a change in the specific fee mutually agreed upon before proceeding with the additional work.

Other Services – Should you have a need for services outside the scope of the audit, such services will be billed at our standard hourly billing rates as follows:

Standard Hourly Rates	
Service	Fees
Partner	\$220 - \$250
Director/Manager	160 – 190
Senior	110 – 120
Associates	95 - 105

Client Acceptance

Professional standards require us to conduct acceptance and continuation procedures. Should you decide to select W&A to be your service provider, our ability to assume this role would be subject to the satisfactory completion of our customary client acceptance and continuation procedures.

Thank You

We welcome the opportunity to provide audit services for Central Arizona Fire and Medical Authority, Central Yavapai Fire District and Chino Valley Fire District. It is our objective that the services provided be responsive, imaginative, and conducted by positive professionals who will use their abilities to facilitate the efficient conduct of the audits and to provide you the highest quality service. We are committed to performing fire district engagements and have made a commitment of personnel and resources to accomplish this objective.

Our experience and focus on a collaborative, risk-based audit approach executed through high quality client service with an uncompromising dedication to an appropriate fee structure makes W&A an excellent choice for the Authority.

- We know your industry and have the experience to exceed your service needs
- Our client relationships are based on the personal integrity and professionalism of our team
- Our fire district specialists will serve as a valuable resource to you
- We have the technical expertise and resources to address all accounting and auditing matters that may affect you

We thank you for allowing us to present our services and qualifications for serving as your audit service provider. In addition to our professional and industry experience, the following core values embody the standards by which we conduct ourselves and the standards you can expect in all our dealings with you as a client:

- **Respect:** To treat others as we would like to be treated. All members of our firm are treated with courtesy and respect, regardless of title or position.
- **Accountability:** To accomplish what you agree to do. In this firm members are accountable to themselves and to each other; firm members are to work hard and effectively to provide the very best service to the firm's clients and to support and mentor one another.
- **Positive Attitude:** Embracing a can-do attitude. Firm members embrace a culture that sees challenges as opportunities for professional development and providing solutions to clients' needs.
- **Integrity:** Firm members will abide by an uncompromising adherence to a code of morality, utter sincerity, honesty, candor and avoidance of deception, superficiality or shallowness of any kind.

The W&A Difference: We do not simply help you comply; we help you succeed.

Appendix A: Peer Review and OIG Letter

Report on the Firm's System of Quality Control

November 6, 2019

To the Owners of
Walker & Armstrong, LLP
and the Peer Review Committee of the CA Society of CPAs

We have reviewed the system of quality control for the accounting and auditing practice of Walker & Armstrong, LLP (the firm) in effect for the year ended May 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including a compliance audit under the Single Audit Act.

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Walker & Armstrong, LLP in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. Walker & Armstrong, LLP has received a peer review rating of *pass*.

Heidenreich & Heidenreich CPAs PLLC

Heidenreich & Heidenreich, CPAs, PLLC

Appendix B: References

These contacts have been selected as references and the Authority may feel free to contact the individuals noted. Further references and contact information will be furnished upon request.

Fire District Client References and Contact Information

- **Arizona Fire and Medical District**
Chief Biscoe
18818 North Spanish Garden Drive
Sun City West, Arizona 85375
Phone: 623-215-1059
Years served: 2013 - current
- **Buckeye Valley Fire District**
Chief Burdick
6213 South Miller Road
Buckeye, Arizona 85326
Phone: 623-386-5906
Years served: 2020 - current
- **Mohave Valley Fire District**
Chief Harmon
1451 Willow Drive
Mohave Valley, Arizona 86440
Phone: 928-768-9113
Years served: 2018 - current
- **Northern Arizona Consolidated Fire District**
Chief Rhodes
2470 East Butler Avenue
Kingman, Arizona 86409
Phone: 928-757-3151
Years served: 2019 - current

Appendix C: Resumes

Jay Z. Parke, CPA, CGFM

Professional Practice

Title: Audit Partner

Years of Experience: In public accounting since 1998; over twenty-two years with Walker & Armstrong.

Duties: Planning and performance of audit fieldwork, including direct supervision of team members for governmental, nonprofit and corporate entities; technical and financial assurance.

Experience

Auditing, accounting and consulting services provided to governmental, nonprofit organizations and privately-held companies including fire districts, Native American communities, counties, municipalities, construction, health care organizations, housing authorities, and professional trade associations.

Education

College Degree: Central Washington University - Bachelor of Science Degree in Accounting (3.95 GPA).

Continuing Professional Education: Mr. Parke's continuing professional education includes courses in performing single audits for state and local governments and guidance on auditing corporations and nonprofit organizations. He has met the continuing professional education requirements of *Government Auditing Standards*.

Professional and Community Affiliations

Certified Public Accountant in Arizona, June 2001
American Institute of Certified Public Accountants
Arizona Society of Certified Public Accountants
AGA Southern Arizona Chapter – Prior treasurer and current member
Arts for All, Inc. dba Third Street Kids (Tucson AZ) – Treasurer

Activities and Honors

Actively involved in emerging technical issues and assisting for-profit, nonprofit and governmental entities with the implementation of new FASB and GASB pronouncements.

Honored by the state of Arizona for scoring the second highest grades in one sitting on the May 1998 CPA exam.

Curtis N. Bright, CPA

Professional Practice

Title: Audit Manager

Years of Experience: In public practice with Walker & Armstrong LLP since 2009; over two years of industry accounting experience including cost accounting.

Duties: Planning and performance of audit, review and accounting engagements; direct supervision of associate accountants; assist with fieldwork; research accounting and reporting issues; guidance and assistance with financial and single audit reporting including implementation of new accounting standards.

Experience

Audit and accounting services provided to a variety of nonprofit and governmental organizations and small to medium-size companies including fire districts, grant and charter schools, private colleges, counties, Tribal governments, municipalities, governmental departments, food banks, housing, health and welfare organizations, professional trade associations, golf courses, wholesale and retail distributors, and employee retirement plans.

Other Experience: Extensive experience with personal computer software applications and experience auditing federal and state program compliance requirements. Preparation of indirect cost rate proposals and indirect cost rate plans.

Education

College Degree: Graduated in 2008 from Arizona State University with a Bachelor of Science Degree in Accountancy.

Continuing Professional Education: Mr. Bright's continuing professional education includes courses in performing single audits and guidance on auditing governmental and nonprofit organizations and various auditing matters. He has met the continuing professional education requirements of *Government Auditing Standards*.

Professional Affiliations

Certified Public Accountant in Arizona, May 2016
American Institute of Certified Public Accountants
Arizona Society of Certified Public Accountants

Tracy L. Decker, CPA

Professional Practice

Title: Audit Director

Years of Experience: In public accounting since 1993 with international accounting firms; with Walker & Armstrong since June 2019.

Duties: Planning and performance of audit fieldwork, including direct supervision of team members for corporate and nonprofit entities; issue resolution; technical and financial assurance.

Responsible for managing all financial, operational, and service delivery aspects of professional service advisory and consulting engagements; business development; client contract management; employee and client coaching; bond offerings; internal controls and SOX 404; contract management; program oversight; efficiency studies; policy development.

Experience

Auditing, accounting and consulting services provided to public and private companies, governments and nonprofit organizations, including higher education; healthcare; aerospace and defense; financial services; technology; manufacturing; retail; and real estate.

Education

College Degree: Graduated magna cum laude from the California State University, Sacramento with a Bachelor of Science, Business Administration, Concentration in Accountancy.

Continuing Professional Education: Ms. Decker's continuing professional education includes courses in performing single audits for state and local governments and guidance on auditing corporations and nonprofit organizations. She has met the continuing professional education requirements of *Government Auditing Standards*.

Professional and Other

Certified Public Accountant in Arizona, December 2002
Certified Public Accountant in California, May 1997
American Institute of Certified Public Accountants
Arizona Society of Certified Public Accountants
Top-secret – active (DOD Contractor) clearance – Issued 2017

Kenneth R. Mason

Professional Practice

Title: Advisory Services Manager

Years of Experience: In public practice with Walker & Armstrong LLP since 2017; over 35 years of industry accounting experience.

Duties: Planning and performance of review and accounting engagements; direct supervision of associate accountants; research accounting and reporting issues; providing guidance and assistance with financial and single audit reporting; research, training and communication of accounting standards and governmental regulations.

Experience

Accounting services provided to governmental entities and nonprofit organizations. Financial leadership and management to counties, special assessment districts, Tribal governments, non-profit organizations, publishing and health care.

Other Experience: Extensive experience with personal computer software applications, accounting software implementation, financial planning and analysis, forecasting, turnaround management, business process improvement, external and internal auditing.

Education

College Degree: Graduated in 1979 from the University of Pennsylvania with a Bachelor of Science Degree in Economics with a concentration in Accounting.

Continuing Professional Education: Mr. Mason's continuing professional education includes courses in Revenue Forecasting and Analysis, Financial & ERP System Acquisition, Financial Statements of Not-for-Profit Entities and other governmental and not-for-profit accounting topics.

Professional and Community Affiliations

Certified Public Accountant in Florida, July 1981 (inactive)



Central Arizona Fire & Medical Authority

Central Yavapai Fire District

Chino Valley Fire District

Proposal to Provide Audit Services

(Firm and irrevocable for 90 days from date proposal is due.)

Henry+Horne

Brian Hemmerle, CPA, CFE

BrianH@hhcpa.com

2055 E. Warner Rd, Suite 101

Tempe, AZ 85284

(480) 839-4900

May 5, 2021



Table of Contents

Letter of Transmittal	2
Client Testimonials	3
Qualifications	4
Partner, Supervisory and Staff Qualifications and Experience	4
References	6
Specific Audit Approach	8
Work Plan	9
Proposed Level of Staff and Hours	12
Your Investment	13
All-Inclusive Maximum Price	13
Rates for Additional Services	14
Firm Overview	15
History of Firm	15
Firm Qualifications and Experience	16
Conclusion	17
Appendix A - Peer Review	
Appendix B - Professional Bios	
Join Us for Quarterly CPE	



LETTER OF TRANSMITTAL

May 5, 2021

Dave Tharp, Assistant Chief of Administration
Central Arizona Fire & Medical Authority
8603 E. Eastridge Road
Prescott Valley, Arizona 86314

Dear Mr. Tharp,

The undersigned, Henry+Horne, hereby submits its response to your Request for Proposal.

UNDERSTANDING OF THE WORK TO BE DONE

It is our understanding the Central Arizona Fire & Medical Authority requires a qualified CPA firm to express an opinion on the fair presentation of its financial statements for the fiscal years ending June 30, 2021, 2022, 2023, 2024 and 2025. These audits are to be performed in accordance with auditing principles generally accepted in the United States of America.

COMMITMENT

Henry+Horne is committed to perform and complete the work for fiscal years ending June 30, 2021, 2022, 2023, 2024 and 2025 for the Central Arizona Fire & Medical Authority.

BEST QUALIFIED

With more than 60 years of experience in the government industry, serving local Arizona governments as the largest locally owned firm in the state, we are confident that we can meet your needs, exceed your expectation and provide you with the quality of service you desire. It is our strong belief that an audit is not a commodity to be churned out by the lowest bidder. We are very proud of our reputation as a firm that offers value along with the audit. We want to serve clients who are not just seeking an audit for compliance purposes. We want to be a partner that not only serves its clients' needs but helps identify them.

FIRM AND IRREVOCABLE

This proposal is firm and irrevocable for 90 days from the date the proposal is signed.

If you have any questions, call Brian Hemmerle at (480) 839-4900.

Sincerely,

Henry & Horne, LLP
Brian Hemmerle, CPA, CFE
2055 E. Warner Rd, Suite 101
Tempe, AZ 85284
BrianH@hhcpa.com

Client Testimonials

We believe the most important measure of our success is the satisfaction of our clients. We know that we are accomplishing our goal of providing exceptional client service on a daily basis when we receive comments like these from our clients.



Brian provided us with improvements to make our internal processes more efficient and stronger. I appreciate them always taking into consideration our staffing levels and resources when making recommendations and implementing improvements. The timelines were established during fieldwork and then monitored and updated through issuance. Calendar invites were sent out to the City and the Henry+Horne team was always aware of the next steps, and once the drafts were in partner reviews Briand kept the City team informed. This was very much appreciated! The service they provide is outstanding. We tap into their knowledge and expertise throughout the fiscal year, and our questions are always welcomed.

Tina Moline, Financial Services Director
City of Kingman



Henry+Horne always turns our audit around in a timely fashion and keeps us updated on where we are in the audit process. I'm never wondering what the status is or when I should anticipate my CAFR being issued but, if I do have a question, my audit team is always easy to reach.

Joe Duffy, Finance Director
Town of Chino Valley



Henry+Horne sends a familiar team each year, and I am thankful for their expertise and patience with me.

Roger Wood, Finance Director
Superstition Fire & Medical District





Qualifications

PARTNER, SUPERVISORY AND STAFF QUALIFICATIONS AND EXPERIENCE

The audit team for the Central Arizona Fire & Medical Authority consists entirely of high level, experienced personnel. A differentiator of our firm is that we:

- Send highly experienced staff level accountants to work on behalf of our audit clients.
- Unlike other firms, you will not feel like you are teaching the auditors.
- Extremely high level of direct partner involvement throughout the engagement.
- Your audit team has years of industry and/or audit experience.

AUDIT TEAM	TITLE	ROLE	EXPERIENCE
Brian Hemmerle, CPA, CFE	Government Partner	Lead Engagement Partner	13+ Years
Chuck Goodmiller, CPA, CGMA	Co-Managing Partner	Engagement & Quality Control Review	28+ Years
Noemi Barter	Government Supervisor	Engagement-in-Charge	12+ Years

Part of Henry+Horne's commitment to providing the Central Arizona Fire & Medical Authority with top-quality service includes:

- Assigning the most competent audit professionals to the job.
- Your engagement team have performed numerous engagements and have more than 53 years combined experience in governmental accounting.
- Your engagement team are members of local and national organizations.
- Your engagement team stays current on the latest changes to the government finance world, which means you will stay current as well.

Members of your engagement team are also involved with the following organizations.

GFOA	GFOAZ	ASCPA
Brian Hemmerle, CPA, CFE*	Brian Hemmerle, CPA, CFE	Brian Hemmerle, CPA, CFE
Chuck Goodmiller, CPA, CGMA	Noemi Barter	Chuck Goodmiller, CPA, CGMA
Noemi Barter		Noemi Barter

**On the special review committee for the GFOA reviewing the Comprehensive Annual Financial Reports for national government entities.*

Brian Hemmerle

- The partner who is ultimately responsible for all aspects of Henry+Horne's services for the Central Arizona Fire & Medical Authority.
- Brian will oversee the audit and will be assigning the work to the in-charge person for each segment.
- Brian will be on site along with the audit team.
- Brian will be the partner-in-charge of your engagement as long as you are a client.

Lead Engagement Partner

- Ensures accurate, timely and efficient audit procedures.
- Staffs job with quality audit professionals.
- Reviews audit in its entirety for a level of assurance that is of the utmost quality.

Chuck Goodmiller

- Ensure compliance with our firm's quality control.

Engagement & Quality Control Review Partner

- Trains audit team professionals.
- Evaluates team members to ensure audit process is done correctly and professionally.
- Reviews audit as part of our quality control assurance.

Noemi Barter

- Primary client services coordinator for the audit.
- On site 100% of the time.
- Will only be assigned to the Central Arizona Fire & Medical Authority during fieldwork and no other client.
- Supervise the work in the field, manage the day-to-day activities and issues related to the audit, oversee the reporting process and ensure that all work is performed in compliance with the required standards and on a timely basis.

Engagement-in-Charge

- Coordinates audit from start to finish.
- Oversees complex auditing.
- Ensures job is progressing at a reasonable pace.
- Reviews audit for technical quality.

Resumes, including relevant experience and continuing education, may be found in Appendix B.

REFERENCES

Henry+Horne professionals are experienced with governments. Below is a list of current clients that you are able to contact. Please feel free to ask for additional references to contact as the below list is just a sampling of our clients.

Superstition Fire & Medical District

Roger Rood, Finance Director
565 North Idaho Road
Apache Junction, AZ 85119
(480) 982-4440
Date: 2013 - Current

Verde Valley Fire District

Lisa Elliott, Administrative Manager
2700 East Godard Road
Cottonwood, AZ 86326
(928) 634-2578
Date: 2019 - Current

Town of Chino Valley

Joe Duffy, Finance Director
202 North State Route 89
Chino Valley, AZ 86323
(928) 636-2646
Date: 2015 - Current

City of Kingman

Tina Moline, Financial Services Director
310 North Fourth Street
Kingman AZ, 86401
(928) 753-8120
Date: 2019 - Current

City of Safford

Alma Flores, Finance Officer
717 West Main Street
Safford, AZ 85548
(928) 432-4000
2017 - Current

Henry+Horne has been serving the governmental accounting industry since the firm was founded in 1957. Our group of industry-specific professionals has many years of experience providing audit and other professional accounting services to government entities including municipalities, special districts, tribal governments, school districts and state and local governments. The Town of Oro Valley's auditors will have the knowledge and proficiency needed to produce quality results. Our team members complete, at a minimum, 80 hours of continuing professional education every two years, often exceeding the Yellow Book requirements with more than 100 hours. Henry+Horne audits over 50 government entities each year. Below is a list of recent government entities audited by our firm.

- | | |
|--|--|
| • Aguila Irrigation District | • Ak-Chin Indian Community |
| • Arizona Correctional Industries | • Arizona Cotton Research and Protection Council |
| • Arizona Game & Fish | • Arizona Lottery |
| • Arizona State Child Nutrition Food Program | • Buckskin Fire Department |
| • Central Arizona Irrigation and Drainage District | • Central Yavapai Fire District |
| • Chino Valley Fire District | • Choice Academy Charter School |
| • City of Avondale | • City of Bullhead City |
| • City of Casa Grande | • City of Goodyear |
| • City of Kingman | • City of Prescott |
| • City of Safford | • City of Tolleson |
| • Edkey Charter Schools | • Electrical District 2 |
| • Electrical District 3 | • Electrical District 4 |
| • Electrical District 6 | • Electrical District 8 |
| • Fountain Hills Sanitary District | • Fountain Hills School District |
| • Gila River Sand & Gravel | • Greene Reservoir Flood Control District |
| • Gover's Hill Irrigation District | • Harquahala Valley Irrigation District |
| • Harquahala Valley Power District | • Harrah's ak-Chin Casino |

- | | |
|--|---|
| • Hohokam Irrigation & Drainage District | • Little Colorado Water Conservation District |
| • New Mama Irrigation & Drainage District | • Northwest Fire District |
| • Maricopa Stanfield Irrigation & Drainage District | • Maricopa Water District |
| • McMullen Valley Water Conservation & Drainage | • Midway Flood Control District |
| • Morrison Ranch Irrigation, Water & Drainage District | • Native American for Community Action |
| • New Magman Irrigation & Drainage District | • Northwest Fire District |
| • Ocotillo Water Conservation District | • Paloma Irrigation & Drainage District |
| • Pinal County Adult Probation Court | • Pinal County Casa Grande Justice Court |
| • Pinal County Juvenile Court | • Pinal County Maricopa Stanfield Justice Court |
| • Pinal County Water Augmentation Authority | • Pinetop Lakeside Sanitary District |
| • Primavera Online Schools | • Queen Valley Sanitation District |
| • Rim Country Education Alliance | • Roosevelt Irrigation District |
| • Roosevelt Water Conservation District | • Santa Cruz Union High School District |
| • Scottsdale Industrial Authority | • Silverbell Irrigation & Drainage District |
| • Southgate Charter School | • Southwest Public Power Agency |
| • Spectrum Irrigation, Water & Drainage District | • Stanfield Flood Control District |
| • Stanfield Volunteer Fire District | • Superstition Fire & Medical Authority |
| • Thunderbird Farms Improvement District | • Thunderbird Farms Irrigation & Drainage Water Deliver District #3 |
| • Tonopah Irrigation District | • Town of Cave Creek |
| • Town of Chino Valley | • Town of Dewey-Humboldt |
| • Town of Florence | • Town of Marana |
| • Town of Paradise Valley | • Wotn of Welton |
| • United Way of Pinal County | • Verde Valley Fire District |
| • Villa Grande Domestic Water Improvement District | • Water Infrastructure Finance Authority (WIFA) |



Specific Audit Approach

Henry+Horne believes an audit is a necessary and valuable tool to help the Central Arizona Fire & Medical Authority function efficiently and successfully. It is more than just identifying what is working and what is inoperative in order to be compliant. Our audit team will take an in-depth look at the Central Arizona Fire & Medical Authority's needs to formulate a plan that will help to streamline financial reporting procedures and recordkeeping along with improve operations, identify areas vulnerable to fraud and more.

A simple transition. We realize changing accounting firms is a decision with major impact on the Central Arizona Fire & Medical Authority. With the challenge of adjusting to change comes the opportunity to cultivate a new and beneficial working relationship that brings value to all of the parties involved. Through our workflow and audit process, we strive to make the transition as smooth and effective as possible for the Central Arizona Fire & Medical Authority.

Your time is valuable. Running an organization is an enormous task. That's why your auditors will maintain constant communication with the Central Arizona Fire & Medical Authority. We will follow through on every step of the audit to minimize the amount of time key Central Arizona Fire & Medical Authority personnel need to take out of their already busy schedules when responding to requests for information or attending necessary meetings.

An experienced team. We only send experienced auditors to your engagement. The team of experienced professionals assigned to the Central Arizona Fire & Medical Authority boasts more than 73 years combined experience serving the governmental accounting industry. Our turnover rate at Henry+Horne is nearly 20% lower than the industry average, ensuring a qualified audit team. Our professionals have the years of hands-on experience and knowledge to meet and possibly exceed the Central Arizona Fire & Medical Authority's expectations in the audit process and results.

Faster, better quality results. Your auditors will work to address any issues and problems that may arise during fieldwork as they come up. This ensures faster audit results and better quality results because new ideas and solutions are fresh on the team's mind. Some CPA firms issue the audit reports months after the financial statements, but we issue them at the same time..

A plan tailored to your needs. At Henry+Horne we believe that an audit is more than just a one size fits all commodity to be purchased from the lowest bidder. We will put together a plan that is customized to fit the specific needs of the Central Arizona Fire & Medical Authority.

WORK PLAN

Initial Audit Year

Initial year conference - Henry+Horne will send a team of experienced auditors to meet with the Central Arizona Fire & Medical Authority key personnel to discuss issues relating to the audit and work to be performed. We will go over the audit in detail to help the Central Arizona Fire & Medical Authority gain a complete understanding of the process as well as the information we will need from the Central Arizona Fire & Medical Authority.

- During this conference Henry+Horne would like to discuss any and all concerns the Central Arizona Fire & Medical Authority may have in the transition process from their previous auditors.
- Prior to our initial audit of the Central Arizona Fire & Medical Authority, we will review previous period auditor work papers.
- We will complete our internal client acceptance evaluation form for quality control purposes.
- A dedicated secure client portal will be made available.

Preliminary Risk Assessment Segment

Entrance conference - Your dedicated government audit team will meet with the Central Arizona Fire & Medical Authority's audit liaison to discuss changes to personnel, membership, funding sources, etc. in order to better assess the Central Arizona Fire & Medical Authority's situation and start accounting for the role these changes will play in moving forward with the audit:

- Have there been any changes to the intended use of the financials?
- Have there been any changes in management and key staff?
- Have there been any significant or unusual transactions or changes in structure?
- Have you received any notices/communication from regulatory agencies?
- Are there any significant litigation issues or covenant violations?
- What went on during the year with the operations?
 - Changes in debt issues
 - Changes in funding sources
 - If applicable, changes in federal programs for Single Audit determination
 - Change in number of employees
 - Changes in banking relationships/financing
 - Significant asset purchases
- Timing for risk assessment and substantive.
- Timing for the draft and final reports.
- Timing for exit conference with management and/or governance.

Risk Assessment Procedures:

- We will prepare and discuss with the Central Arizona Fire & Medical Authority a list of risk assessment related items.
- Audit team pre-planning meeting to assign tasks to staff regarding risk assessment audit areas, single audit, compliance and etc.

- An experienced member of the audit team will document a detailed understanding of the Central Arizona Fire & Medical Authority including:
 - Regulatory and external factors affecting the Central Arizona Fire & Medical Authority
 - The impact, if any, of changes in accounting pronouncements affecting the Central Arizona Fire & Medical Authority since the prior year.
 - Status of prior-period findings, including findings and questioned costs in compliance audits.
 - Management's strategies for the Central Arizona Fire & Medical Authority's growth.
 - The process management uses to measure its financial performance.
 - Other considerations and risks.
- The audit team members will gain an understanding of the Central Arizona Fire & Medical Authority's design and implementation of internal controls.
- Walk-through observations performed one-on-one with Central Arizona Fire & Medical Authority staff related to key financial processes and controls.
- Narrative and flowchart documentation of our evaluation of key controls and assessing the controls to be tested for their effectiveness.
 - Federal regulated controls for major programs as required by the Compliance Supplement for Single Audits.
- Testing the controls identified during our evaluation to determine their effectiveness and the control risk.
- Evaluation of the Central Arizona Fire & Medical Authority's IT environment through interviews with Central Arizona Fire & Medical Authority IT personnel and review of user roles related to segregation of duties.
- Subsequent to the Central Arizona Fire & Medical Authority's fiscal year-end, we will obtain a preliminary trial balance and perform extensive analytical procedures to aid in the planning stage of our audit.
- We will prepare and discuss with the Central Arizona Fire & Medical Authority a list of substantive items to be prepared by the Central Arizona Fire & Medical Authority.

Planning and communication with those charged with governance, to be done by supervisor or above:

- The primary partner on your audit is a Certified Fraud Examiner (CFE) who will perform one-on-one interviews with a member of your governance (mayor or council member), key personnel and other selected Central Arizona Fire & Medical Authority personnel to gauge the general environment of the Central Arizona Fire & Medical Authority and their understanding of fraud.
- Your dedicated CFE will assess the risk of fraud on various areas of the audit.

We will also provide the Central Arizona Fire & Medical Authority with confirmation letters for the Central Arizona Fire & Medical Authority's financial institutions.

Fieldwork Audit Procedures

Prior to substantive fieldwork, the audit team will meet to discuss and document a detailed plan of work to be performed based on the following:

- Risk assessment
- Any test of controls and walk-throughs
- Preliminary analytical
- Federal major program determination (if applicable)
- Opinion unit materiality

Our detailed plan will include using governmental audit programs customized to the Central Arizona Fire & Medical Authority based on our understanding and assessment of your processes and controls.

Fieldwork will include audit procedures in significant areas such as:

- Journal entry testing
- Receivables and payables
- Payroll
- Debt
- Capital assets
- Revenues and expenditures
- Subsequent review

An exit conference will conclude fieldwork. The audit team and the Central Arizona Fire & Medical Authority key personnel will meet to:

- Summarize the results of fieldwork
- Review any findings and discuss unresolved issues

Preliminary recommendations, suggestions and revisions will be made for both the financial statement audit and the Single audit.

Because of the commitment we will make to the Central Arizona Fire & Medical Authority, we believe in working closely with your staff to help them understand and implement all recommendations that are made. We strive to maintain open and constant communication during the course of the year for times when issues may arise and concerns can be addressed. We maintain that communication to ensure there are no loose ends as the audit process nears completion and to make sure the Central Arizona Fire & Medical Authority is not swamped with any last minute tasks or requirements.

Audit Conclusion

Auditors' reports, as outlined in the RFP, will be drafted for the Central Arizona Fire & Medical Authority's review. Because Henry+Horne employs a one-way workflow, the Central Arizona Fire & Medical Authority can expect to receive faster audit results. As previously mentioned, our team members will be in constant contact with key personnel while conducting fieldwork. This speeds up the work flow because your auditors will work on their findings as they gather them, rather than collecting information to come up with a plan later.

For quality control, Henry+Horne will perform a dual partner review on the Central Arizona Fire & Medical Authority's financial statements, auditors' reports and Single Audit. We will issue the final reports to the Central Arizona Fire & Medical Authority and submit the required filings to the Federal Clearinghouse.

PROPOSED LEVEL OF STAFF AND HOURS

Based on our three years of experience working directly with you and your staff, we put together the following proposed segmentation of the audit. It includes the Preliminary Segment, Fieldwork Segment and Conclusion.

AUDIT APPROACH	PARTNER	SUPERVISOR	SENIOR	STAFF	TOTAL
PRELIMINARY SEGMENT					
Perform Risk Assessment/Assessment of Internal Controls	1	4	14	14	33
Preliminary Analytical procedures	1	2	-	-	3
Staff Planning & Discussion-Specific Procedures	2	2	2	2	8
FIELDWORK SEGMENT					
Substantive audit procedures will be used throughout the specific audit areas. Audit procedures include confirmations, ratio analysis, budget and prior year balance comparisons, test of details, sampling from account populations, analytical procedures and disclosure requirements.					
Cash & Investments	-	-	-	8	8
Receivables	-	-	10	8	18
Capital Assets	1	8	-	-	9
Accounts Payable/Deposits	-	-	-	5	5
Accrued Liabilities/Interest	-	-	-	5	5
Deferred Inflows/Outflows	-	-	-	2	2
Long-term Liabilities	1	8	-	-	9
Pension/OPEB	1	2	-	6	9
Equity	-	-	-	2	2
Revenues	-	-	8	4	12
Expenditures	-	8	-	12	20
Other Compliance	-	-	-	8	8
Supervision and In-field Review	5	6	-	-	11
CONCLUSION SEGMENT					
Staff addressing review comments	-	4	4	8	16
CAFR, Prep, Review and Disclosure Checklist	14	14	8	-	36
TOTAL	26	58	46	84	214



Your Investment

ALL-INCLUSIVE PRICE

Henry+Horne has included all costs for travel, lodging and subsistence in the total price. In addition, Henry+Horne will accept reimbursement for travel, lodging and subsistence at the prevailing Central Arizona Fire & Medical Authority rates for its employees. A summary of the all-inclusive maximum price for fiscal years 2021, 2022, 2023, 2024 and 2025 is as follows:

DESCRIPTION	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	TOTAL
Central Arizona Fire & Medical Authority	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$120,000
Central Yavapai Fire District	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
Chino Valley Fire District	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
TOTAL	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000	\$160,000

FY 2020/21 AUDITING SERVICES BY STAFF

	HOURS	RATES	TOTAL
Partner	26	\$250	\$6,500
Supervisor	58	\$180	\$10,440
Senior	46	\$150	\$6,900
Staff	84	\$125	\$10,500
<i>Current Client Discount</i>			<i>(2,340)</i>
TOTAL	214		\$32,000

Our quoted prices are based on a clean audit trial balance provided by CAFMA, with no issues encountered during the audit. Henry+Horne rarely ever requests a change order for audit fees above those that are quoted. However, should a scope in the audit, or new regulations occur, a change order will be discussed with you before proceeding with the audit. We have developed many efficiencies in your audit the past three years, and we believe our quoted prices and hours reflect what it will take to do your audits under normal circumstances. All professionals work at a different pace and Henry+Horne knows the pace our certified public accountants work. They are experienced professionals who are efficient at performing audits of financial statements.

RATES FOR ADDITIONAL SERVICES

Fees for other services will be arranged with you in advance based upon our level of involvement. Currently, our hourly billing rates, by staff level are:

LEVEL	RATE PER HOUR
Partner	\$250
Supervisor	\$180
Senior	\$150
Associate	\$125

Firm Overview

HISTORY OF FIRM

Overview of Henry+Horne:

- Founded in Arizona in 1957
- Largest locally owned accounting firm
- Serving clients throughout the western United States
- Serving the government industry since 1957

Firm core services:

- Audit + Accounting
- Estate, Gift + Trust
- International Services
- Litigation + Valuation
- Tax Consulting + Compliance
- Wealth Management

Government Audit core services:

- Audit + Accounting
- School compliance audits
- Reviews
- Internal control structure review
- Minimum accounting standards audits for Arizona courts
- Annual expenditure limitation report
- Development impact fee audits

By choosing Henry+Horne as your auditors, your fees stay local, helping the local economy and tax revenue in your State. Henry+Horne is currently an active member of:

- GFOAz (Government Finance Officers of Arizona)
- AGA (Association of Government Accountants - Phoenix Chapter)
- AASBO (Arizona Association of School Business Officials)
- GAQC (Government Audit Quality Center of the AICPA)

Conclusion

Thank you for your consideration of Henry+Horne as a provider of professional services. We hope we have addressed your needs and captured what your organization is all about.

We are excited about the possibility of our two organizations working together. We are similar in our philosophies, our willingness to provide exceptional service, and our desire to do the right thing for those that we work with, our customers and the community.

We would be honored to have Central Arizona Fire & Medical Authority as a client and if selected, we will exceed your expectations. We are confident we can provide you with a level of service that is unparalleled to anything your organization has experienced.

We look forward to serving you and having you as a part of the Henry+Horne family.



Appendix A - Peer Review



Report on the Firm's System of Quality Control

To the Partners of
Henry & Horne, LLP
and the California Society of Certified Public Accountants

We have reviewed the system of quality control for the accounting and auditing practice of Henry & Horne, LLP (the "firm") in effect for the year ended May, 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included, (engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act, audits of employee benefit plans, an audit performed under FDICIA, and examinations of service organizations [Service Organizations (SOC 1 and 2 engagements)].

As part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Henry & Horne, LLP in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. Henry & Horne, LLP has received a peer review rating of *pass*.

Brown, Edwards & Company, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

Roanoke, Virginia
September 18, 2019

Appendix B - Bios

BRIAN HEMMERLE, CPA, CFE



Brian Hemmerle, CPA, CFE

Audit Partner

Government Services

Phone: (520) 836-8201

Fax: (520) 426-9432

E-mail: BrianH@hhcpa.com



I endeavor to provide you with a timely audit that is of the highest quality and diligence. You will find that I am a reliable resource to you throughout the year, not just during your audit.

Areas of Expertise

Brian is in-charge of the government niche at Henry+Horne. his primary focus is working in the Audit Department, performing audits for government, non-profit and small business entities as well as reviews and compilations for a wide variety of clientele. Brian is also a special reviewer for the Government Finance Officers Association's CAFR award.

Professional Certifications

- Certified Public Accountant- Arizona
- Certified Fraud Examiner

Education

- University of Arizona (B.S. in Accountancy)

Affiliations

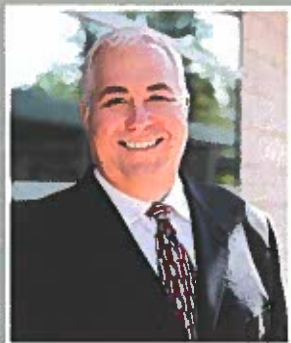
- American Institute of Certified Public Accountants
- Arizona Association of School Business Officials
- Arizona Society of Certified Public Accountants
- Association of Certified Fraud Examiners
- Government Finance Officers Association
- Girl Scouts Arizona Cactus Pine Council (Board Treasurer)

Continuing Professional Education - A full list is available upon request

- ASCPA Government Conference
- Developing and Reporting Audit Findings
- GAQC Annual Update
- GASB Update: What's new this year?
- GFOA Annual Government GAAP Update
- GFOA Quarterly Training
- GFOAz Winter Conference
- Professional Liability Insurance Update
- Revenue Recognition: GASB Style
- Single Audit Reporting Issues

Speaking Engagements

- Fraud in Government
- GASB Update 2021
- In Depth Look at the CAFR



Chuck Goodmiller, CPA, CGMA

Co-Managing Partner
Audit Partner

Government Services

Phone: (520) 836-8201

Fax: (520) 426-9432

E-mail: ChuckG@hhcpa.com



I thrive on finding new solutions to old problems and strategizing new ways of doing things to benefit my clients and team members. My greatest accomplishment is anytime I know that I helped a client achieve a goal or helped a team member learn and grow professionally.

CHARLES (CHUCK) H. GOODMILLER, CPA, CGMA

Areas of Expertise

Chuck is Co-Managing Partner of Henry+Horne and serves on the firm's Executive Committee and Audit and Accounting Committee. Chuck specializes in providing his clients with professional and personalized service. He provides detailed knowledge of the procedures for audits, reviews and compilations. His extensive experience includes specialty areas such as audits of federally funded entities including municipalities, Native American Indian entities, not-for-profit organizations and special districts.

Professional Certifications

- Certified Public Accountant- Arizona
- Chartered Global Management Accountant

Education

- Arizona State University (B.S. in Accountancy)

Affiliations

- American Institute of Certified Public Accountants
- Arizona Society of Certified Public Accountants
- Casa Grande Rotary Scholarship Foundation (Board Treasurer)
- Casa Grande Regional Hospital Foundation (Board Member)
- Governmental Finance Officers Association
- Rotary International in the Casa Grande Club
- Seeds of Hope, Inc. (Past Board Treasurer)

Continuing Professional Education - A full list is available upon request

- AICPA Annual Audit & Accounting Update
- AICPA Government Training Program
- AICPA Sampling and Analytical Procedures
- Developing and Reporting Audit Findings
- Government Re-engineering
- Professional Liability Insurance Update
- Revenue Recognition: GASB Style
- Single Audit Reporting Issues



Noemi Barter

Audit In-Charge
Government Services
Phone: (480) 839-4900
Fax: (480) 839-4664

E-mail: NoemiB@hhcpa.com



*I want clients to know that as auditors,
we are not just looking for problems.
Our goal is to help you be a well
functioning entity. We can do more
than audit your government - we can
help you find solutions and make your
processes more efficient.*

NOEMI BARTER

Areas of Expertise

Noemi specializes in audits, reviews, compilations and bookkeeping services for the government industry. She has more than 10 years' experience with government audits for special taxing districts, fire districts, municipalities, school districts, charter schools and nonprofits.

Education

- Ohio State University (B.S. in Family Studies)
- Golden State University (Master in Accounting)

Affiliations

- Arizona Association of School Business Officials

Continuing Professional Education - A full list is available upon request

- Arizona Auditor General Update
- Anatomy of Government Fraud
- GASB Update Projects
- Arizona's Future Growth
- In Depth GASB Report
- Federal Cost Accounting Fraud
- The Impact of Cultural Changes
- Nonprofit Reporting Standard is Here!
- GASB Update 2021
- Internal Controls + Fraud
- Conditional vs Unconditional Contributions and Changes with the New Standard
- Structures for Affiliations Between Nonprofit + For-profit Entities
- Nonprofit Dashboards + Analytics
- Bond Financing 101
- Improving Your Financial Strategy Using Card Payments
- Excel Tips + Tricks

Speaking Engagements

- Fraud Report to the Nations
- GASB Update
- Internal Control + Fraud



Join us for quarterly CPE

Annual Government + Nonprofit Accounting Conference

2/24/21 **Online Platform** 8:00AM - 3:30PM

Start the year off right at your organization by attending our annual one-day conference for government + nonprofit accounting professionals. Stay up to date on issues such as new reporting requirements, fraud, federal funding and more.

Compliance Specific Internal Controls: Brian Hemmerle, CPA, CFE

5/12/21 **Webinar** 8:30 - 9:30AM

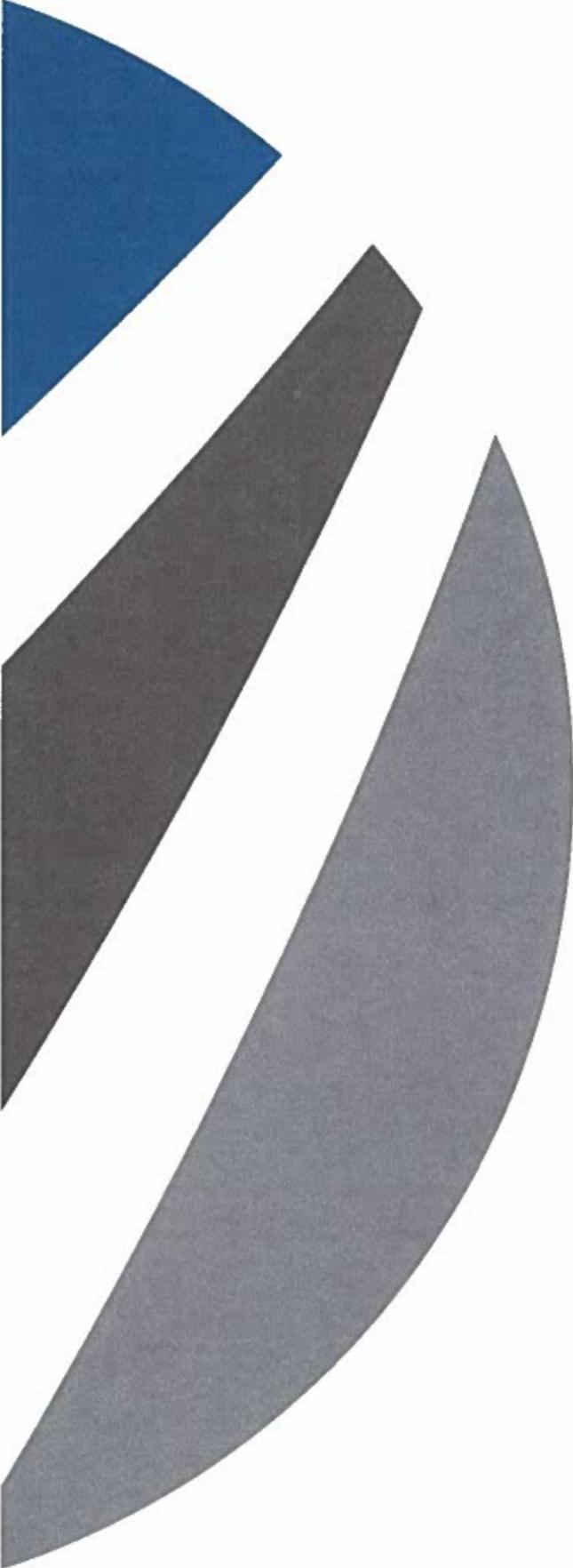
You've heard of the Yellow Book, but have you heard of the Green Book? This seminar is a look at internal controls you can, and should, place around your compliance with grants, contracts, covenants, laws and regulations. A deep dive into the compliance controls for federal grants, and what the Green Book says you should be focused on.

What's a Single Audit?: Brian Hemmerle, CPA, CFE

8/4/21 **Webinar** 8:30 - 10:00AM

Learn about federal funding, how it's received, how to track it and how to ensure compliance. We'll walk you through the ins and outs of compliance and explain what the Office of Management and Budget is expecting of you. We will also discuss any new updates released by the Governmental Audit Quality Center (GAQC).

For more information, visit our website at www.hhcpa.com/cpeopportunities or call us at (480) 839-4900.



**Central Yavapai Fire District
Chino Valley Fire District
Central Arizona Fire and
Medical Authority**

**Proposal for
Annual Financial Audits**



FLAGSTAFF / PHOENIX / TUCSON

HeinfeldMeech.com

TITLE PAGE

Subject	Annual Financial Audits	
Firm Name	Heinfeld, Meech & Co., P.C.	
Firm Addresses	10120 N. Oracle Rd Tucson, AZ 85704	751 E. Pine Knoll Dr., Ste 1201 Flagstaff, AZ 86001
Phone Numbers	(520) 742-2611	(928) 774-4201
Website	heinfeldmeech.com	
E-mail Address	info@heinfeldmeech.com	
Bid Contacts	Diane Bradley, Partner Michael L. Lauzon, CPA, MBA	
Bid Contact Phone	(520) 903-6867 (928) 556-5271	
Bid Contact E-mails	diane.bradley@heinfeldmeech.com michael.lauzon@heinfeldmeech.com	
Date Submitted	May 13, 2021 at 5:00 pm	

This proposal is effective (non-rescindable) for 90 days.

TABLE OF CONTENTS

CONTENTS	PAGE
Cover Letter of Transmittal	1
License to Practice in Arizona	3
Firm Qualifications and Experience	3
Client References	8
Engagement Partner Qualifications	10
Audit Approach	11
Cost Proposal	15
Exhibits	17
1. Client Letters	
2. Sample Governmental Conference Agenda	

May 13, 2021

Central Arizona Fire and Medical Authority
Attn: Dave Tharp, Assistant Chief of Administration
8603 E. Eastridge Road
Prescott Valley, Arizona 86314

We are pleased to have this opportunity to present a proposal for audit services to the Central Yavapai Fire District (CYFD), Chino Valley Fire District (CVFD) and Central Arizona Fire and Medical Authority (CAFMA). As a firm specializing in the governmental and non-profit industries, this engagement will be similar to financial statement and compliance audits performed by HeinfeldMeech since 1986. Our firm is an industry leader in Arizona, currently providing assurance services to 185 governmental entities in the State. The depth and breadth of our experience with local governments assures you that we will be able to provide the requested audit services by the organizations' deadlines while being a valuable resource for accounting matters throughout the year.

We believe that the following attributes are the most important reasons that you should select our firm as your organization's independent auditor.

- ✓ **Providing National Expertise on the Local Level.** While HeinfeldMeech is a local Arizona firm, we are also recognized as a national leader in the governmental accounting industry. We are frequently called upon by industry organizations such as the American Institute of Certified Public Accountants, Arizona Society of Certified Public Accountants, Government Finance Officers Association, and Association of Government Accountants to serve on committees or provide presentations at conferences. This extensive involvement means that our team stays current on recent and upcoming changes in accounting and auditing standards affecting your organization.
- ✓ **Dedicated to Providing Best Practices.** We seek out opportunities to learn about our clients' operations and objectives so that we may identify ways to provide assistance on financial reporting and operational matters. The assigned engagement supervisors will be the primary contacts for any questions; however other senior members of our firm are available to provide technical assistance as needed. Our commitment to assisting local governments also led us to develop an annual conference that addresses important accounting, compliance and operational topics for local governments. If your organization requires more extensive assistance, our full-time consulting division also provides a range of services specifically designed to address the needs of governments.
- ✓ **Governmental and Federal Programs Expertise.** Due to our extensive history performing governmental audits, our firm has the expertise required to perform this engagement for your organization. We also understand the unique challenges of auditing Federal programs as we perform more Single Audits annually for Arizona entities than any other firm. We also are registered with the AICPA Governmental Audit Quality Center, demonstrating our commitment to the highest standards of quality in governmental and Uniform Guidance audits.



- ✓ **Emphasis on Service Excellence.** The success and growth of HeinfeldMeech has always depended upon a superior level of client service. To ensure that your team is meeting our high standard, we will ask for feedback on your satisfaction at the end of each audit engagement. Within the past year, 100% of responding clients have indicated that they would recommend our firm. We take pride in this statistic since their willingness to refer us to others is the best possible indicator of the quality of our service.

Our firm understands the work to be completed for this engagement and we are committed to meeting the requirements and timelines for the CYFD, CVFD and CAFMA. This proposal is a firm and irrevocable offer for 90 days.

Should you have any questions, please contact me at (520) 903-6867 or diane.bradley@heinfeldmeech.com or Michael L. Lauzon, CPA, MBA, Partner, at (928) 556-5271 or michael.lauzon@heinfeldmeech.com.

Sincerely,

A handwritten signature in dark ink, appearing to read "Diane Bradley". The signature is fluid and cursive, with the first name "Diane" being more prominent than the last name "Bradley".

Diane Bradley
Partner – Administration

LICENSE TO PRACTICE IN ARIZONA

Heinfeld, Meech & Co., P.C. is a properly licensed Arizona certified public accounting firm (#463) and is a member firm of the American Institute of Certified Public Accountants. Eleven firm partners and 15 other professional staff members are certified public accountants licensed in Arizona.

FIRM QUALIFICATIONS AND EXPERIENCE

Heinfeld, Meech & Co., P.C. is a registered Arizona corporation and is a woman-owned small business enterprise. Founded in 1986, we specialize in providing auditing and consulting services to local governmental and non-profit entities. Our leadership in industry programs, employee development, financial reporting excellence and quality control demonstrate our focus on governmental accounting and our commitment to keeping our clients and our own professionals informed about significant developments in the industry.



The firm's staff totals 55 with offices in Flagstaff, Phoenix, and Tucson, Arizona. Our entire client service team is dedicated to working with Arizona local governments and non-profits. Because of this specialization, we can assure you that your organization will receive high-quality, local service throughout the engagement. HeinfeldMeech's staffing currently includes the following categories:

Partners	13	Staff Associates	12
Managers	10	Audit Interns	3
In-Charge Accountants	12	Administrative	5

Governmental Services Leadership

HeinfeldMeech is an industry leader for governmental audit services in the State of Arizona, currently providing assurance services to over 185 governmental entities. Our firm is a member of the American Institute of Certified Public Accountants (AICPA) Governmental Audit Quality Center (GAQC), which is committed to the highest standards of quality in governmental audits. As a national community of CPA firms, this membership provides our team with access to best practices and tools that help ensure the quality of our governmental audits while providing the up-to-date information needed to serve our clients.



Two firm partners have served as members of the Executive Committee of the GAQC.

Our specialization in the governmental and nonprofit industries provides you with the security that serving these industries is our first priority, as we have no commercial, for-profit, or tax clients that demand our time or resources. Our focus on the public sector also ensures that the assigned audit team will be knowledgeable, experienced and qualified in these industries. Because of this emphasis on governmental accounting, our assistants will be properly trained and supervised to address the unique audit and reporting challenges of local governments and non-profits.

Governmental Reporting Standards



As HeinfeldMeech primarily provides services to governmental entities, we commit significant resources to training our professional staff on governmental reporting standards and assisting our clients with the implementation of new reporting standards. This includes the participation by two of our partners on national AICPA committees. Participation on these committees also provides HeinfeldMeech with pre-issuance access and input to changes in GASB financial report requirements and audit methodology techniques.

Our firm is also a leading expert in this area and has been asked to conduct numerous trainings on changes to government accounting and auditing standards including those on the pension and OPEB accounting and reporting requirements, Uniform Guidance, auditing standards, audit quality and Government Auditing Standards.

Single Audit Experience

HeinfeldMeech has considerable experience auditing federal programs under Uniform Guidance requirements, including over 40 percent of Single Audits completed each year for Arizona local governments. Due to our extensive experience and involvement on national industry committees, you can be assured that our audit teams are familiar with the current requirements for Federal programs testing and reporting. All supervisory staff of HeinfeldMeech are also required to obtain the Advanced Single Audit Certificate issued by the AICPA.

As Single Audits are so significant to our practice, we invest heavily in relevant resources and provide our audit teams with reference materials needed to properly audit Federal programs, including:

- AICPA audit guides and practice aids
- Uniform Guidance and reference materials
- The current OMB Compliance Supplement
- Single Audit practice aids by external providers
- Continuing professional education focused on Single Audit topics

External Quality Control Review



As required by our profession and the State of Arizona, every three years HeinfeldMeech participates in a review of the firm's system of quality controls. A report with a rating of pass was issued August 16, 2018, by the firm of Grant Bennett Associates, A.P.C. A copy of this report is enclosed on the following page. The quality control review included governmental audits performed by our firm, with an in-depth review of the working papers and reports.

In addition, we have no record of substandard work and there has been no disciplinary action taken or pending against the firm with regulatory bodies or professional organizations.

Grant Bennett Associates

A PROFESSIONAL CORPORATION

Report on the Firm's System of Quality Control

August 16, 2018

To the Shareholders of Heinfeld, Meech & Co., P. C. and the Peer Review Committee of the California Society of CPAs

We have reviewed the system of quality control for the accounting and auditing practice of Heinfeld, Meech & Co., P. C. (the firm) in effect for the year ended May 31, 2018. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act and an audit of an employee benefit plan.

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Heinfeld, Meech & Co., P. C. in effect for the year ended May 31, 2018, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. Heinfeld, Meech & Co., P. C. has received a peer review rating of *pass*.

Grant Bennett Associates

GRANT BENNETT ASSOCIATES
A PROFESSIONAL CORPORATION
Certified Public Accountants



www.gbacpa.com

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Sacramento, CA 95815
916/922-5109 FAX 916/641-5200

P.O. Box 223096
Princeville, HI 96722
888/769-7323

Industry Involvement

We are involved with a number of industry organizations, committees and other activities. This provides our team with the opportunity to remain current on governmental audit and reporting issues. The involvement by our Arizona-based auditors and consultants includes:

- Chris Goeman is a member of the Association of Government Accountants (AGA) Financial Management Standards Board.
- Brittney Williams is a member of the AICPA PCPS Technical Issues Committee.
- Brittney Williams and Corey Arvizu have both been members of the AICPA Governmental Audit Quality Center Executive Committee.
- Joshua Jumper and Chris Goeman are Special Review Committee Members for the GFOA's financial reporting certificate program.
- Christopher Heinfeld is a member of the DCPA (Digital CPA Conference) Advisory Board.
- Eugene Park is a member of the AICPA Young Member Leadership Committee and the ASCPA Leadership and Growth Alliance Committee.
- Joshua Jumper is serving as the Treasurer of the AGA Phoenix Chapter.
- James Shankland is serving as the Board President of the ASCPA Northern Chapter.
- Jennifer Shields serves on the committee for the ASCPA Annual Governmental Accounting Conference.
- Brittney Williams serves on the Financial Management Standards Board for the AGA.
- Six firm members are Certified Government Finance Managers (CGFM) recognized by the AGA.

Outside Presentations

We also frequently asked to share our expertise as presenters at conferences and trainings for organizations such as GFOAz, AGA, AICPA, and ASCPA. Our recent presentations include:

<i>Single Audit Updates</i> (AGA Phoenix Chapter 2021 Professional Development Training)
<i>Budgeting an Internal Audit Program</i> (GFOAz 2021 Winter Conference)
<i>The Origins of Compliance</i> (AASBO 2021 Winter Conference)
<i>Remote Audits: What We've Learned</i> (AASBO 2021 Winter Conference)
<i>Single Audit Update</i> (ASCPA 2021 Governmental Accounting Conference)
<i>Single Audit Developments Related to COVID-19</i> (GFOAz January 2021 Quarterly Training)
<i>Internal Controls over Compliance in a Single Audit</i> (AICPA 2020 Governmental & Not-for-Profit Training Program)
<i>Effective and Efficient Single Audits</i> (AICPA 2020 Governmental Accounting and Auditing Update)
<i>Capital Assets Reporting</i> (AGA Phoenix Chapter lunch education seminar, May 2020)
<i>Fringe Benefits</i> (GFOAz 2020 Winter Conference)

Experience with Comprehensive Annual Financial Report Preparation and Submissions

HeinfeldMeech has been assisting local governments with successful submissions of Comprehensive Annual Financial Reports for industry organization awards since 1986. Our firm reviews over half of the annual financial reports successfully submitted by Arizona local governments to GFOA for awards each year.



Within the past year, our firm assisted with the preparation or review of over 90 annual financial reports submitted to the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting program. In addition, several members of our firm, including two current audit managers, have served as Special Review Committee Members for the GFOA's annual financial report certificate program.

Below is a selected list of our firm's governmental clients who submitted an annual financial report for industry awards within the past year; a complete list can be provided upon request.

Town of Prescott Valley	Maricopa Association of Governments
Town of Payson	Multi-City Subregional Operating Group
Town of Gilbert	Chino Valley Unified School District
City of Scottsdale	Prescott Unified School District
City of Tempe	Chino Valley Unified School District
City of Tucson	Humboldt Unified School District
City of Surprise	Blue Ridge Unified School District
Town of Fountain Hills	Lake Havasu Unified School District
City of Maricopa	Mingus Union High School District
City of San Luis	Snowflake Unified School District
City of Eloy	Chinle Unified School District
City of Chandler	Humboldt Unified School District
City of Yuma	Sedona-Oak Creek Joint Unified School District
City of Buckeye	Page Unified School District

CLIENT REFERENCES

With 35 years of experience in the industry, HeinfeldMeech has performed over 4,100 audits for local governmental agencies, including over 175 within the past year. The following selection of entities have recently been audited by our firm. Additional references can be provided on request.

Town of Prescott Valley

Contact: Katie Pehl, Management Services Director
7501 E. Civic Circle, Prescott Valley, AZ 86314
(928) 759-3127
kpehl@pvaz.net

Scope of work: Financial statement audit of the Town, Single Audit, review of financial report for GFOA submission, financial statement audits of seven community facilities districts, and biennial agreed-upon procedures for development impact fees

Audit dates: June 30, 2010 through 2020

Town of Payson

Contact: Heidi Gregory, Finance Manager
303 N. Beeline Highway, Payson, AZ 85541
(928) 472-5027
hgregory@paysonaz.gov

Scope of work: Financial statement audit, Single Audit, and review of financial report for GFOA submission

Audit dates: June 30, 2017 through 2020

Multi-City Subregional Operating Group (SROG)

Contact: Joe Jatzkewitz, Deputy Finance Director
251 W. Washington St. 9th Floor, Phoenix, AZ 85003
(602) 495-7058
joe.jatzkewitz@phoenix.gov

Scope of work: Financial statement audit, and review of financial report for GFOA submission

Audit dates: June 30, 2013 through 2020

Northern Arizona Council of Governments

Contact: Chris Fetzer, Executive Director or Scott Wolford, Finance Director
119 E. Aspen Ave., Flagstaff, AZ 86001
(928) 774-1895
chris.fetzer@nacog.org or swolford@nacog.org

Scope of work: Financial statement audit and Single Audit

Audit dates: June 30, 2013 through 2020

Maricopa Association of Governments

Contact: Somer Phegley, Chief Financial Officer
302 N. 1st Ave, Suite 300, Phoenix, AZ 85003
(602) 254-6300
sphegley@azmag.gov

Scope of work: Financial statement audit, Single Audit, and review of financial report for GFOA submission

Audit dates: June 30, 2017 through 2020

City of Buckeye

Contact: William Kauppi, Chief Financial Officer
530 E. Monroe Ave., Buckeye, AZ 85340-2806
(623) 349-6161
wkauppi@buckeyeaz.gov

Scope of work: Financial statement audit, Single Audit, financial statement audits of community facility districts, and review of financial report for GFOA submission

Audit dates: June 30, 2019 and 2020

Blue Ridge Unified School District

Contact: Brenda Thomas-Martinez, Director of Finance and Business Operations
1200 W. White Mountain Blvd., Lakeside, AZ 85929
(928) 368-6126, ext 1103
bthomas@brusd.org

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 2015 through 2020

Prescott Unified School District

Contact: Brian Moore, Chief Financial Officer
300 E. Gurley St., Prescott, AZ 86301
(928) 445-5400, ext. 103
brian.moore@prescottschools.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 1998 through 2020

Chino Valley Unified School District

Contact: John Scholl, Superintendent
650 E. Center St., Chino Valley, AZ 86323
(928) 636-2438, ext. 5406
jscholl@chinovalleyschools.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 1998 through 2020

Humboldt Unified School District

Contact: Roger Studley, Chief Financial Officer
6411 N. Robert Rd, Building 100, Prescott Valley, AZ 86314
(928) 759-4027
arthur.studley@humboldtunified.com

Scope of work: Financial statement audit, Single Audit, and assistance with preparation of financial report for GFOA and ASBO submission

Audit dates: June 30, 2003 through 2020

ENGAGEMENT PARTNER QUALIFICATIONS

Michael L. Lauzon, CPA, MBA, Audit Partner

Michael Lauzon received a B.S. degree in Accounting from Sacred Heart University and completed his Master of Business Administration at Northern Arizona University. Michael has 18 years of auditing experience with our firm. He is a Certified Public Accountant (Arizona license #15729-E) and is a member of the AICPA, ASCPA, GFOA and GFOAz.



Knowledge and Experience:

- Engagement partner or manager on more than 340 financial and compliance audits for governmental and non-profit entities
- Recipient of the Advanced Single Audit Certificate from the AICPA
- Instructor for firm-sponsored workshops and conferences
- Presenter at events sponsored by the ASCPA, GFOAz, Native American Grant School Association and the Arizona Association of School Business Officials
- Agreed-upon procedures for the City of Flagstaff and the Town of Prescott Valley
- Board Member for Habitat for Humanity of Northern Arizona
- Compliance reviews for municipal and county courts

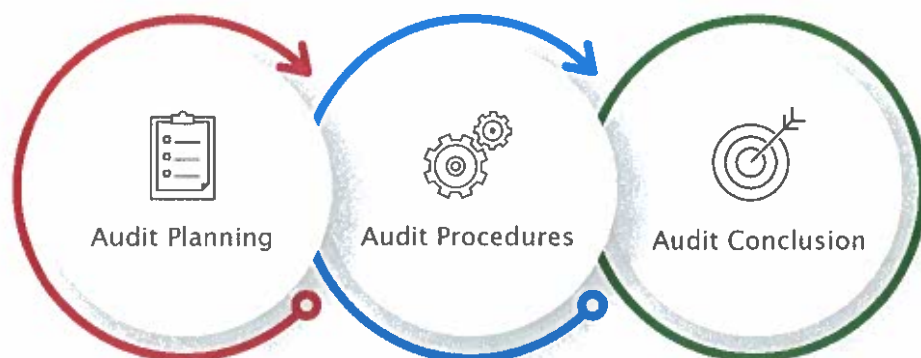
Selected Audit List:

- | | |
|--|---|
| • Town of Prescott Valley* | • Northern Arizona Council of Governments |
| • Town of Payson* | • Chinle Unified School District* |
| • City of Cottonwood* | • Mountain Public Employee Benefit Trust |
| • Pine Creek Canyon Domestic Water Improvement District (review) | • Hopi Education Endowment Fund |
| • Kayenta Township Commission | • Dziłth-No-O-Dith-Hle Community Grant School |
| • Humboldt Unified School District* | • Wide Ruins Community School |
| • Chino Valley Unified School District* | • Kin Dah Lichi'i Olta' |
| • Blue Ridge Unified School District* | • Dilcon Community School |
| • Mingus Union High School District* | • Shiprock Associated Schools, Inc. |
| • Snowflake Unified School District* | • Winslow Residential Hall |
| • Sedona-Oak Creek Joint Unified School District* | • Northern Arizona Capital Facilities Finance Corporation |
| • Page Unified School District* | • Coconino County Community College Foundation |
| • Lake Havasu Unified School District* | • Victim/Witness Services of Coconino County |
| • Sanders Unified School District* | |

* Services include comprehensive annual financial report preparation or review for submission for industry awards

AUDIT APPROACH

Audit Phases and Work Plan



This section provides an outline of work typically completed by HeinfeldMeech during each of the major phases of the audit.

Audit Planning

Audit planning procedures will begin at the time of the contract award. These procedures will develop the audit team's understanding of your organization's operations, will be used to clarify audit objectives, and will help with the development of a detailed audit plan.

- Preparation and issuance of engagement letter
- Conduct an entrance conference with key personnel as deemed necessary
- Perform risk assessment procedures
 - Inquiries of management and staff
 - Preliminary analytical procedures
 - Observation of operations
 - Perform transaction walkthroughs
 - Engagement team discussions
- Develop an understanding of client, the environment and internal controls
 - Review prior year financial statements and applicable accounting records
 - Review of industry guides, regulatory information, statutes, internal/external reports, etc.
 - Preparation of process and control memorandums
 - Completion and review of internal control questionnaires
 - Obtain understanding of information technology systems
- Develop a preliminary judgment of materiality
- Develop a detailed audit plan to include preparation of audit programs
- Identification of major Federal programs for Single Audit, as applicable
- Develop sampling scopes for tests of controls and compliance testing
- Identify responsibilities and assign tasks to the audit staff and client personnel
- Submit audit questionnaires to audit liaison for assignment to client staff
- Other planning procedures, as deemed necessary

Audit Procedures

Certain core audit procedures may be performed on-site the during scheduled fieldwork dates; however our firm also minimizes disruption for your organization's operations by conducting audit procedures from our office when appropriate and practical. Your organization's management and staff should be available during any scheduled fieldwork dates for discussions and to provide requested materials.

- Perform tests of key operational controls, such as:
 - Payroll and related benefits
 - Disbursements and accounts payable
 - Capital asset additions and deletions
 - Cash receipts, including taxes and charges for services
- Develop and perform compliance tests for applicable compliance requirements, including Uniform Guidance requirements, if applicable
- Perform substantive procedures over the Schedule of Expenditures of Federal Awards, if applicable
- Perform substantive procedures on the primary financial statement accounts
 - Cash and investments
 - Receivables, including interfund balances
 - Capital assets
 - Payables, including accounts payable and accrued wages and benefits
 - Long-term debt, including compensated absences, bonds, loans, notes, and capital leases
 - Net position liability and related accounts
 - Intergovernmental revenues, including grants and contributions
 - Member revenues
 - Charges for services (governmental and proprietary)
 - Other sources/uses, including interfund transfers, debt proceeds, and capital contributions
 - Payroll and related benefit expenditures/expenses
 - Goods and services expenditures/expenses
 - Debt service expenditures
 - Data analytic procedures on various account balances
- Other necessary audit procedures, if applicable

Audit Conclusion

Audit conclusion procedures include the communication of the audit results to the client's management, quality control procedures over the audit, and drafting and final distribution of applicable audit reports.

- Perform final analytical review procedures
- Perform subsequent events review
- Perform exit conferences with your organization's staff upon completion of audit
- Perform final review of working papers and audit programs
- Audit staff to draft applicable audit and compliance reports
- Engagement partner to review financial statements and audit reports
- Secondary partner review of financial statements and key audit documentation, if required
- Issuance of applicable audit communications

Extent and Use of EDP Software and Other Technology

HeinfeldMeech utilizes the following technological resources during audit engagements:

- Citrix server environment to ensure audit personnel have secured remote access to data throughout the engagement;
- CCH ProSystem fx Knowledge Coach audit software that provides customizable audit programs, interactive diagnostics, and automated workflow;
- Microsoft basic software applications including word processing and spreadsheets to achieve our documentation and reporting objectives;
- CaseWare IDEA Data Analysis software that will be utilized to audit large data volumes and perform sampling procedures.

Experience Performing Remote Audits

For several years, HeinfeldMeech has been conducting remote audits, and continually invests in resources that allow us to perform remote audits efficiently and effectively. Some of the technologies and tools we utilize to conduct remote audits are listed below.

- A secured client portal that meets industry standards may be used to receive data from and send information to your organization.
- In addition to the portal, CCH ProSystem fx Engagement Organizer is used to simplify the process of requesting, receiving and tracking audit documentation. Clients log into the Organizer to view all requests, upload documents, and make notes to the audit team. The Organizer even tracks due dates. All of these features make it easy for clients to see which requests are still outstanding. In addition, clients can grant multiple staff members access to the Organizer to allow for each department to manage their own audit requests.

Below is a screenshot from an Engagement Organizer:



- Video technologies such as Microsoft Teams and Zoom are used to conduct interviews and internal control walkthroughs with your staff. These platforms also include capabilities for users to share their screens which can be useful in working through questions.
- Adobe Sign is utilized to obtain e-signatures. In a remote environment, this tool allows us to efficiently and securely sign engagement letters, management representation letters, and confirmations.

- If you choose to do so, the client may also grant HeinfeldMeech electronic, read-only access to your financial software through a VPN or similar connection. HeinfeldMeech has the necessary policies and safeguards in place to ensure that data accessed by the firm is secure. Such access often creates efficiencies by minimizing the amount of time your staff need to spend fulfilling audit requests.

Use of Data Analytics Audit Methodology



HeinfeldMeech utilizes CaseWare IDEA software, a comprehensive, powerful tool that allows for faster and more effective auditing techniques over various audit areas. The use of data analytics will allow for audit procedures to be focused on those items which appear to be anomalies as identified through this analysis. In some instances, the use of data analytics will allow for the testing of complete sets of data rather than the sampling of a limited number of transactions.

Data analytics procedures applied in the audit may include:

- Analyzing month-to-month and year-to-year audit data to identify trends and anomalies
- Technology controls checks by comparing established user roles with user activity
- Applying Benford's Law to examine frequency distribution of transactions
- Identifying fluctuations and anomalies in bank account reconciliations
- Using "fuzzy logic" to identify addresses shared by employees and vendors
- Identifying anomalies and differences in capital asset listings from year to year
- Identifying and examining anomalies in payroll-related transactions
- Analysis of adjusting journal entries: including key word detection and analysis of approvals
- Modifying data from PDF files or disorganized Excel files for completion of audit procedures
- Verification of database information provided to pension and OPEB actuaries

Additional audit requests for data analytic procedures may include, but are not limited to, the following:

- | | |
|------------------------------|---|
| • Detail payroll data file | • Vendor maintenance files |
| • Adjusting journal entries | • Invoice processing file |
| • Employee maintenance files | • Banking and credit card/purchasing card reports |

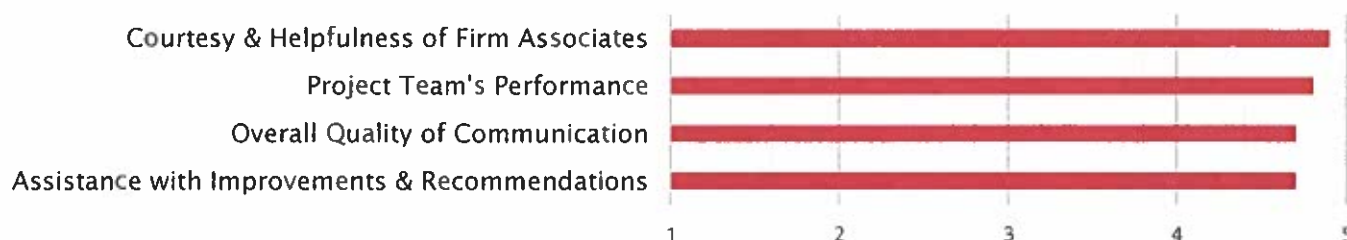


In order to effectively achieve our firm's objective to prioritize the use of technology-enabled data analytics, our staff includes a full-time data analyst, who holds a Master of Science in Business Analytics with advanced education in applied analytics and predictive modeling and is a Certified IDEA Data Analyst. In addition to the expertise of our highly qualified audit team members, our Data Analyst will assist in performing the data analytics audit procedures described above.

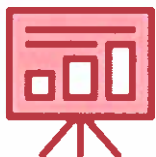
Customer Service Philosophy

The HeinfeldMeech approach to audit engagements has always been based upon a foundation of superior client service. To ensure that our teams are providing the best service possible, we request "report cards" at the end of each engagement year, asking our clients to rate their satisfaction. All client report cards are reviewed by the engagement partner and any concerns brought to our attention are addressed with the client immediately by either the engagement partner or our firm's managing partner.

Our firm's satisfaction ratings are consistently high as demonstrated by the scores summarized below that were received from our audit clients within the past year.



Our working relationships also rely upon open and regular communication with our clients and we recognize that your time is valuable and you often need assistance quickly. Our goal is to respond to all client questions within one workday whenever feasible. If your audit team happens to be unavailable, your organization may also request assistance from the other members of our firm. Since all members of our audit and consulting teams work exclusively with governmental and non-profit agencies, you know that you will receive knowledgeable assistance at any time throughout the year.



As part of our dedication to high-quality client service, HeinfeldMeech will provide critical solutions and best practices throughout the audit and afterwards. Our commitment to providing resources to clients led to our annual conference on issues relevant to local governments, as well as other accounting and compliance trainings on a regular basis. As a client of the firm, your organization will receive a discount to attend these events. In addition to live trainings, our firm regularly publishes blog articles on accounting and management topics for governmental and non-profit audiences (<http://bit.ly/HMarticles>).

In addition to our audit division, our firm also has a dedicated consulting division who specialize in providing year-round support to Arizona's local governments. Unlike other firms who need to schedule additional projects around their existing audit contracts, our full-time consultants are available throughout the year to provide your organization with services according to your needs and priorities. Types of additional services provided by our consulting division include:

- ❖ Reviews of accounting policies and procedures
- ❖ On-site staff trainings and workshops
- ❖ Fraud investigations
- ❖ Budget reviews
- ❖ Cost allocation plans
- ❖ Fee studies
- ❖ Popular Annual Financial Reports (PAFRs)
- ❖ Reviews of Capital Assets systems and inventory procedures
- ❖ Review of compliance with Fair Labor Standards Act
- ❖ Preparation of internal audit manuals
- ❖ Cost studies

COST PROPOSAL

Total charges for each organization, including travel and other expenses related to the completion of the scope of services, will not exceed:

Fiscal Year End	Central Yavapai Fire District		Total
	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	
June 30, 2021	\$10,000	\$3,000	\$13,000
June 30, 2022	\$10,300	\$3,000	\$13,300
June 30, 2023	\$10,600	\$3,000	\$13,600
June 30, 2024	\$10,900	\$3,000	\$13,900
June 30, 2025	\$11,225	\$3,000	\$14,225

Fiscal Year End	Chino Valley Fire District		Total
	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	
June 30, 2021	\$10,000	\$3,000	\$13,000
June 30, 2022	\$10,300	\$3,000	\$13,300
June 30, 2023	\$10,600	\$3,000	\$13,600
June 30, 2024	\$10,900	\$3,000	\$13,900
June 30, 2025	\$11,225	\$3,000	\$14,225

Fiscal Year End	Arizona Fire and Medical Authority		Total
	Annual Financial Statement Audit	Comprehensive Annual Financial Report (if requested)	
June 30, 2021	\$17,500	\$3,000	\$20,500
June 30, 2022	\$18,000	\$3,000	\$21,000
June 30, 2023	\$18,500	\$3,000	\$21,500
June 30, 2024	\$19,050	\$3,000	\$22,050
June 30, 2025	\$19,600	\$3,000	\$22,600

Audit services and communications related to the completion of the audit are generally provided by the firm at no additional charge. These items include -

- Common technical advice, audit related
- General procedural recommendations
- Preparation of representation letters
- Preparation of confirmations, as applicable
- Presentation to the Governing Board

Hourly Rates for Additional Services:

Additional work authorized by your organization completed before June 30, 2022 will be billed at the following hourly rates. These hourly rates will be increased 3% annually for any work completed after June 30, 2022. Any additional services will be discussed with your organization in advance and may be billed at the below hourly rates or at a negotiated fixed fee, depending on the nature of the additional work.

Principal - \$270; Manager - \$200; Senior - \$155; Staff - \$110

EXHIBITS

1. Client Letters



Town of Prescott Valley

Finance Department

7501 E. Skoog Blvd.
Prescott Valley
Arizona 86314

April 22, 2021

To Whom It May Concern:

The Town of Prescott Valley has engaged with Heinfeld, Meech and Company for approximately ten years for the audit of the Town as well as eight Community Facilities Districts, an annual report based on agreed upon procedures for the management company of the Town's event center, and an annual report based on agreed upon procedures for a development agreement reimbursement area. In the last five years they have also conducted the biennial agreed upon procedures report for the Town's impact fees.

Heinfeld, Meech and Company have been proficient and consistent in all their interactions with the Town. The auditors have a clear plan of action for the audit and communicate with staff in a timely way to accomplish their agenda. The schedule is reviewed in advance and possible deviations are discussed collaboratively. Interactions with all levels of staff are done in a professional yet friendly way, and they are cognizant of minimizing operational disruptions.

They are willing to have conversations and provide information between audit periods regarding best practices and interpretations as needed, and frequently serve as a resource for complex issues that may arise. They possess extensive knowledge and insight into the complex arena of government finance and reporting.

It is truly a pleasure to work with the staff of Heinfeld, Meech and Company and I would not hesitate to recommend them for audit and consulting services.

Sincerely,

Katie Pehl
Finance Director

City of Tempe
Internal Services-Finance
Mail Stop 02-07
20 E. 6th Street
Tempe, AZ 85280
www.tempe.gov



March 3, 2021

To Whom it My Concern,

The City of Tempe has had the pleasure of working with Heinfeld, Meech & Co., P.C. for the past fifteen years in conducting various engagements including the audit of the City's Comprehensive Annual Financial Report and related compliance reports. Our experience with the firm has been exceptional.

Heinfeld, Meech has not only served as a competent auditor but they have been a trusted advisor to the City over the years. The firm is very responsive, knowledgeable, and takes the time to talk through very complicated issues with care and patience. Their skill at addressing issues coupled with a respectful, customer services approach fosters trust with City personnel at all levels. Discussions are professional, candid, and have always led to a successful outcome.

Over the years, the City has completed the external audits on time and within the scope of the professional services agreements. Additionally, at no time has the City been in a rush to meet a reporting deadline. This is very much appreciated by the entire staff.

I have been in government finance for over thirty years both as an auditor in public accounting and an auditee for multiple governments. Without reservation, I can recommend Heinfeld, Meech to any organization for their audit and financial services' needs.

Sincerely,

A handwritten signature in blue ink, appearing to be 'T. Duensing'.

Thomas F. Duensing, CPA
Deputy Internal Service Director - Finance



TOWN OF FOUNTAIN HILLS

16705 E. Avenue of the Fountains, Fountain Hills, AZ 85268
480.816.5100 | Fax: 480.837.3145

Monday, March 5, 2018

To Whom It May Concern:

The Town of Fountain Hills has had the opportunity to work with Heinfeld, Meech & Co., P.C. to perform the annual audit of the Town and the preparation of the Town's Comprehensive Annual Financial Report (CAFR) for the past two years.

The staff assigned to the audit have demonstrated their professionalism and knowledge to both myself and the Town's staff. The auditors know their audit plan and work towards its end. The schedule is reviewed in advance and any possible deviations are brought to my attention and discussed collaboratively. The audit procedures are conducted with the least disruption to the Town's staff. Any potential problems are discussed with management. The audit is completed on time and the reports issued promptly thereafter.

In a prior position with a different employer, I also had the opportunity to solicit auditing services for a large government agency via an RFP process. Heinfeld Meech was the successful firm and replaced a Big Four firm. The ensuing audit was completed timely and with minimal disruption. I was very impressed with the audit team assigned to the audit and had the privilege of working very closely with the partner assigned to the audit in the implementation of several new accounting standards. Our discussions were open and honest, leading to a successful completion.

My experiences with Heinfeld, Meech & Co. have been positive and rewarding. I am pleased to offer this letter of recommendation to any organization seeking their services for auditing or other financial services.

Sincerely,

Craig Rudolphy, CPA, CPFO, CGFM
Finance Director

2. Sample Governmental Conference Agenda

2021 Local & State Government Virtual Conference

Join us for this virtual conference exclusively being offered to local & state governments. In response to the unique challenges being faced by governments this year, this webinar is offered as a **free** event.

Planned topics currently include:

- GASB Updates for FY 2021
- Impacts of COVID-19 and CARES Act on Governmental Audits
- Staying Positive through Unprecedented Change (Michael Seaver, Seaver Consulting)
- Cybersecurity for Your Organization (Ilene Klein, Global Cybersecurity Coordinator, Cybercrime Support Network)
- More topics TBA

Date

Thursday, January 21, 2021

Times

9 am - 3:15 pm MST (including breaks)

Cost

Free!

Registration Ends

Friday, January 15th

ABOUT US

HeinfeldMeech is a CPA firm that has been dedicated to working with local and state governments for 34 years.

We are also actively involved as committee members and conference presenters for industry organizations such as the Government Finance Officers Association, Association of Government Accountants, American Institute of Certified Public Accountants and Arizona Society of Certified Public Accountants.

LEARNING OBJECTIVES

Attendees will learn about important issues for the upcoming year faced by finance and managerial staff of governmental entities.

RECOMMENDED CPE CREDIT

2 hours - Auditing & Accounting (Gov.)

3 hours - Specialized Knowledge

QUESTIONS?

HMU@HeinfeldMeech.com

or (520) 742-2611, ext 107 or ext 133



REGISTER ONLINE NOW

[Bit.ly/HMUtrainings](https://bit.ly/HMUtrainings)

2020 Local & State Governmental Conference

Join us for our annual conference specifically designed for governmental finance and management personnel. Planned topics include:

- GASB and Governmental Audit Updates (Leases, Data Collection Forms, Financial Reporting Model and more)
- Cross-Generational Communication (Michael Seaver, Seaver Consulting)
- Fraud and Conflicts of Interest – A Deep Dive into A.R.S.
- Pension Funding (Dawn Lang, City of Chandler)

Cost per person (includes lunch)

Clients: \$105

Non Clients (government employees only): \$150

Date

Thursday, January 16, 2020

Time

9:00 am – 3:00 pm

Location

Chandler, AZ (Hilton Phoenix Chandler)

Registration Ends

Wednesday, January 8th

A circular graphic with a blue background and a white diagonal line. The text "Early Bird Discount!" is written in white.

**Early Bird
Discount!**

Register by 1/2
and save \$20!

ABOUT US

HeinfeldMeech is a CPA firm that has been dedicated to local and state governments for 33 years. Our professional associations include the ASCPA, AICPA, AGA, GFOAz, and ACFE.

LEARNING OBJECTIVES

Attendees will learn about important issues for the upcoming year faced by finance and managerial staff of governmental entities.

CPE CREDIT

5 hours recommended
(1.5 hours Governmental Accounting; 1 hour Finance;
2.5 hours Specialized Knowledge)

QUESTIONS?

HMU@HeinfeldMeech.com

or (520) 742-2611, ext 107 or ext 0



REGISTER ONLINE NOW

[Bit.ly/HMUcalendar](https://bit.ly/HMUcalendar)

