

## AGENDA

**Central Arizona Fire and Medical Authority  
Central Arizona Fire and Medical Authority Board of Directors  
CA Regular Meeting  
Monday, August 23, 2021, 5:00 pm - 6:00 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, August 23, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
2. PLEDGE OF ALLEGIANCE
3. CORRESPONDENCE AND PRESENTATIONS

A. Letters from the Public and Board Recognition

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

B. Division Reports

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will

be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes - July 26, 2021
- B. Approve Joint Special Meeting Minutes - August 4, 2021
- C. Approve Joint Special Meeting Executive Session Minutes - August 4, 2021
- D. Approve General Fund Financial Statements
- E. Approve Fire Protection Agreements: Davies, Express Assets LLC (2), Jones, Jones, and Owens

7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding the Certificates of Participation (COP) Financials and Process
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Resolution 2021-07 Disclosure of the Use of Certificates of Participation (COP) Funds

8. OLD BUSINESS

- A. Discussion and Possible Direction to Staff Regarding Certificates of Participation (COP) Financials and Process

9. NEW BUSINESS

- A. Discussion and Possible Approval of Resolution 2021-07 Disclosure of the Use of Certificates of Participation (COP) Funds
- B. Discussion and Possible Approval for the Use of \$2.2 Million to Fund Three (3) Fire Trucks
- C. Discussion and Possible Selection of Architect for Construction Project at Station 59
- D. Discussion and Possible Selection of Architect for Construction Project at Station 63

10. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

**Name**

Karen [REDACTED]

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**Email**

[REDACTED].com

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**Comment or Message**

On Sunday [REDACTED] I had need to call 911 for my [REDACTED] year old husband, Joseph [REDACTED] who was having an episode of hypoglycemia. I would like to say how wonderful, efficient and kind all the firemen were in helping him. I said thank you to all and just want to say again how much I appreciate your service to this community! By the way, my husband is just fine now! Sincerely, Karen [REDACTED]

Sent from [Central Arizona Fire and Medical Authority](#)

**From:** [Daniel](#) [REDACTED]  
**To:** [PIO](#)  
**Subject:** Positive Feedback  
**Date:** Monday, August 9, 2021 7:41:40 PM

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Good afternoon Central Arizona Fire,

I would like to thank The Central Arizona Fire Department for the excellent hard work and dedication on Hwy 69 today.

It is my pleasure to share this.

Thank You,

Daniel [REDACTED]





## DIVISION REPORTS

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### Chief's Report

By Fire Chief Freitag

The hits just keep coming. It has been a tough year for our folks between the on-going pandemic, deaths both inside and outside the Agency that have impacted us in some way, and an ever-increasing call volume. This year, as well as 2020, highlights our need to focus on the behavioral health and wellness of our personnel. We have had individual meetings with people, small group meetings, and did a virtual/in-person meeting. While we cannot make the stressors go away, we can at least open the conversation in hopes that our personnel will embrace the idea that it is okay not to be okay. In the end, our members need to feel that it's okay to seek help.

I was out visiting a station recently when they were dispatched for a call of unknown type. The crew offered, and I accepted, the opportunity to ride-along. What we did not know until we arrived on scene was that we were responding for a PVPD officer who died off-duty. You can imagine the toll something like that takes on all responders, but especially those directly involved, i.e. his fellow PVPD officers.

While there was nothing we could do for the officer, we all felt there were things we could do for the officers left behind. To that end, I transitioned from my role as a ride-along with the engine to liaison between PVPD and CAFMA. Meanwhile Engine 58's crew established an area for officers to get water and shade. I did offer, and they accepted, the use of CARTA as a place the officers and staff of PD could gather, regroup, and offer support to each other immediately following the incident.

From there we offered additional support and assistance in planning memorial services, processions, etc. PVPD maintained the lead, we simply worked in the background assisting where needed.

I believe this incident shows the importance of the relationships formed over the years between our Agency and the law enforcement agencies we work with. We are truly partners, all working with one common goal – care for our community. It doesn't matter if it is the thin blue line or the thin red line, we are all one in service.

Chief Tharp and I have continued working with Stifel and partners as they work up to the offering for our COPs. Everything appears on track and ready to go for the week of our meeting. So far, interest rates remain favorable.

We have been working with our consultant regarding our CON packet. It will be presented to you at our September meeting. Our plan is to have it in the Board packet, however we want to get a copy to each of you in advance of the packet so you have more time to digest the contents, especially the financial component. We will be available to answer any questions in advance of the meeting. That will give us time to track down any answers that we do not have before we go into open or executive session.

Our Labor/Management meetings continue to take place on a monthly basis, with



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communication taking place in between. Things seem to be going well at the moment.

The Arizona Fire Chiefs Board of Directors has approved moving forward with the Fire Chiefs Academy starting in 2022. I signed the contracts with the venue on behalf of the AFCA, so this thing is a go. We have finalized the curriculum and are now working to tie up any loose ends with instructors and budget. We would like to have save the date information out in the next couple weeks, with official registration starting in late September or the first of October. CAFMA will have a couple people attend the program.

I have no additional updates regarding ambulance response outside of what was shared at the recent special session. I continue to communicate with the Towns we serve, as well as the County, regarding the challenges and the steps we are taking to ensure our citizens receive care. We are working on an agreement with Northwest Fire District for the loan of two additional units to use as rescues. It is our intent to get with Mesa in October about a couple of other surplus units, at which time we will return the Northwest units.



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### Administration

By Assistant Chief Tharp

We have completed the first few stages of the Wage and Benefit transition as was presented to the Boards with the fiscal year 2022 budget. We have provided more premium coverage for employees and dependents in relation to health insurance and dental insurance coverage, moved personnel into either the new wage scales (or substeps), provided more assignment pay for paramedics and increased accrued sick leave and vacation time. The next phases will entail a look at longevity pay, holiday pay, moving the remainder of the personnel into the new wage scales (no more substeps) and reviewing acting pay (position pay for working in a higher rank). I would like to thank the HR and Finance Divisions as there are so many moving parts to make those transitions, and they have kept the errors to less than a handful for the entire organization of 160 employees! Also, thanks to all the supervisors and the Union for working to educate and explain the transitions, and especially for listening to all the concerns.

Also, we have been fulfilling requests regarding our “Marijuana Tax” that we received in July. The parameters for the distribution of the funds received from the tax is being reviewed by attorneys and the State of Arizona Treasurer’s Office. The issue stems from the definition of “member” – as the State calculated and allocated the funds from a listing of “all PSPRS members” for an agency. This would include retirees, disability retirements, partial retirements and active members. From those that drafted the legislation and expectations of fire district agencies, the calculation should have been based on “active membership” only. Why is this important? Well, if there is \$100,000 to be distributed between five (5) agencies and there are 100 total active and retired members – each would equate to 1,000 in value. Four (4) of the agencies each have 10 active members, while the 5<sup>th</sup> agency has 40 active and 20 retired members – so each of the smaller agencies gets \$10,000 – while the large agency gets \$60,000. However, if calculated how the authors and many fire districts claim – there would only be 80 active members for the \$100,000 making each active member worth \$1,250. The four smaller agencies would each get \$12,500 and the larger agency would only get \$50,000. While this is a simplified way to look at it, consider adding a zero to the end of the calculation numbers and now you can see the impact. Some agencies could see a considerable increase (or decrease) in the recalculation of the formula. Either way, these funds are to be used towards paying off pension obligations – currently we have received \$58,585.

Finally, the Certificate of Participation (COP) process is moving along and we’re looking to going out to offering by next week and closing the process in mid-September. The goal is to pay off 100% of our unfunded liability for Tier 1 and 2 programs, pay processing fees and retain a \$10,000,000 Pension Reserve Fund that will be obligated to pension costs for the future. After briefly discussing with Stifel, the net amount would be around \$54 million rather than the \$58,500,000 discussed. That number may continue to drop between now and closing. Just as a reminder, employees will still be obligated to pay their contributions (through payroll) and we will still be obligated to pay for an administrative expense every year to PSPRS – and then will have to pay our COP obligation. If the closure occurs in September, our first interest payment will be due in January from our CAFMA General Fund, and then our principal and interest payment will be due July 1, 2022. The loan life will be 17 years (same as PSPRS) with an



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opportunity to refinance after 10 years – using the pension reserve fund or lowering our interest rates may knock off multiple years at that time.



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### JULY 2021 RECORDS REQUESTS

| Record Type   | Received  | Pending  |
|---------------|-----------|----------|
| EMS           | 4         | 0        |
| Environmental | 4         | 0        |
| Fire          | 9         | 4        |
| Incident      | 1         | 0        |
| Public Record | 3         | 0        |
|               |           |          |
| <b>Totals</b> | <b>21</b> | <b>4</b> |

### LEGAL FEES

#### Chino Valley Fire District

7/12 Law Office of Nicolas Cornelius Routine Legal Mar-April 2021 \$292.50

#### Central Yavapai Fire District

7/12 Law Office of Nicolas Cornelius Routine Legal Feb-April 2021 \$2,745.00

#### Central Arizona Fire and Medical

7/12 Law Office of Nicolas Cornelius Routine Legal Jan-June2021 \$12,175.00



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### **Fire Prevention** **By Fire Marshal Chase**

#### **Construction:**

##### **Tech reviews attended in Chino Valley:**

- Chino Valley Farms
- ISO Cal Solar
- Storage Shed retail space

##### **Initial Plan Reviews attended at Yavapai County:**

- N/A

##### **Initial Plan Reviews attended in Prescott Valley:**

- Caliber Collision
- PV School
- Culver's
- Crownpointe Apartments

##### **New Construction/T.I.s:**

- Maverik Gas Station and convenience store
- Pines at Prescott Valley Senior Living
- Bungalow development on Highway 69/Highway 169 in Dewey
- Bungalow development on Highway 69 in front of Quailwood subdivision
- Car Wash/A&W/retail stores on Viewpoint Drive/Pronghorn Ranch Parkway
- RV Park on Hwy 69 in Dewey
- Chino Valley Cultivation
- Housing development on Pronghorn Ranch Parkway and Antelope Meadows Drive
- Lonesome Valley Playhouse Children's Theater next to Findlay Event Center
- Jasper subdivision
- Granville subdivision
- Bungalows at Park Place

#### **General:**

The Prevention Division continues to see a rise in subdivision and new construction development. Apartment buildings, storage units, and bungalows are exceeding other development.

This year's monsoon season brought a lot of rain and local agencies were able to drop out of Stage II Fire Restrictions much earlier than the previous year.

The Town of Prescott Valley did a great job in prepping the area for the 4<sup>th</sup> of July fireworks show. They mowed, weed-wacked, and trimmed a lot of the vegetation throughout the fallout zone.



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A site visit was made, along with the Town of Prescott Valley Building Official, to the Elks Lodge to assess the amount of damage from a storm that destroyed the roof of the building. Fire Inspectors Jaime Welch-Cornell and Jim Madden have been performing business and camp inspections. They are preparing for the annual school inspections this next month.

Plan reviews and job site inspections continue to dominate much of the time for Assistant Fire Marshal Chuck Dowdy and Fire Inspector Brett Mills.

Fire Marshal Chase attended the Dewey/Humboldt Town Council meeting and gave a presentation on the first and second quarter call statistics and other pertinent information relating to the Dewey/Humboldt area.

### **Events requested/attended by CAFMA:**

7/3 Station Tour E59 - C Shift

7/3 Summer BBQ Bash / Community Outreach Event E59 – C Shift

### **Monthly Safety Tip:**

#### *Grilling Safety Tips*

- Propane and charcoal BBQ grills should only be used outdoors.
- The grill should be placed well away from the home, deck railings and out from under eaves and overhanging branches.
- Keep children and pets at least three feet away from the grill area.
- Keep your grill clean by removing grease or fat buildup from the grills and in trays below the grill.
- Never leave your grill unattended.
- Always make sure your gas grill lid is open before lighting it.

### **CHARCOAL GRILLS**

- There are several ways to get the charcoal ready to use. Charcoal chimney starters allow you to start the charcoal using newspaper as a fuel.
- If you use a starter fluid, use only charcoal starter fluid. Never add charcoal fluid or any other flammable liquids to the fire.
- Keep charcoal fluid out of the reach of children and away from heat sources.
- There are also electric charcoal starters, which do not use fire. Be sure to use an extension cord for outdoor use.
- When you are finished grilling, let the coals completely cool before disposing in a metal container.



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| FIRE PREVENTION<br>MONTHLY ACTIVITY REPORT<br>JULY 2021 |             |
|---|-------------|
| <b>Public Education</b>                                 |             |
| Public Education - Prevention Staff Only                | 0           |
| # Attendees   | 0           |
| Public Education - Fire Pal Program                     | 1           |
| # Attendees   | 36          |
| <b>Community Risk Management</b>                        |             |
| Business Inspections                                    | 176         |
| Defensible Space Assessments                            | 2           |
| Knox Box Detail   | 3           |
| Event Consultations & Inspections                       | 2           |
| Fire Hydrant Service                                    | 1           |
| Miscellaneous Meetings, FM/AFM Meetings                 | 12          |
| <b>Fire Investigations</b>                              |             |
| Fire Investigations - Arson                             | 0           |
| Fire Investigations - All Other                         | 2           |
| <b>Construction</b>                                     |             |
| IPRs & Pre-Construction Meetings                        | 7           |
| Sub-Division / Development Plan Review                  | 3           |
| Building Plan Reviews                                   | 7           |
| Building Construction Inspections                       | 3           |
| Fire Protection System Plan Reviews                     | 33          |
| Fire Protection System Construction Inspections         | 39          |
| Revenue - Construction Permit Fees                      | \$10,848.18 |
| Revenue - Event Permit Fees                             | \$0.00      |





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### Operations

#### By Assistant Chief Feddema

The rain that began in July has continued in August. This has helped temper the wildland threat in our area. This has also been a record-setting year for rain which has extended our often temporary reprieve from wildland fires. The downside to the monsoon rains is the flooding that is caused. We have already seen flooding in the Dewey area and there have been several rescues made in the Paulden area. There was also a large storm that went through Prescott and the Chino Valley area that produced a lot of wind and large hail. We will continue to monitor the low water crossings during heavy rain and encourage the public not to cross a wash while flooding is occurring.

COVID has continued to be an issue into August and we have had several personnel who have had to take time off because they have tested positive. Crews are still vigilant on scene, protecting themselves when necessary. PRCC has also done an excellent job providing the necessary information to our crews when they are aware of a COVID-positive patient. In addition to the COVID fight, we still have personnel off-district supporting wildfires around the state and around the country. We have sent crews to California, Montana, and Idaho to help support the numerous fires that are happening around the western United States.

The Rescues that have been put in place are continuously being used to support the residents of CAFMA. We have been working with YRMC to complete the guidance that is necessary to support our personnel in making decisions while on scene. Chief Rose was able to secure two rescues from the Mesa Fire Department to help support our effort to service this community during a unique challenge. He was able to do this because of the relationships he has built around the state. These rescues are very nice and have been a great addition to our effort to fill a gap in service during a challenging time. Crews have done very well supporting our AMR partners and incorporating these resources when necessary. PRCC has also been very supportive in our effort and help provide documentation and information when there are extended response times by AMR.

Lastly, our firefighter testing went very well. Chief Freitag has offered seven individuals an employment opportunity, pending pre-hire screening. We had a healthy number of applicants to support the hiring process and we are very pleased with the candidates. Chief Parra and Captain Merrill have also made small adjustments to improve the quality of the Academy and are looking to make additional changes in the future. The changes we are looking at in the near future may help our hiring process by reducing some of the qualifications an individual has to have when they apply and providing this training in a future academy. As the reality of the fire service changes and evolves, we will continue to adjust to ensure long-term success.



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### Planning and Logistics By Assistant Chief Rose

#### FACILITIES

We are still working on the quotes for the Station 57 concrete project. With the amount of rain we have been getting, the project isn't expected to start until dryer days return.

The Station 63 and 59 RFP process has begun. We had a good turnout with what appeared to be some good experience in regards to previously completed fire station work.

Station 53 recently had some work done on all the trees around the property. We lost one this past year, and noticed the others were showing signs of heading in the same direction. It was an education to learn that they were showing advanced signs of a fungal infection called Comandra Blister Rust, which is a disease of hard pines caused by a fungus growing on the inner bark of the tree. On pines, the fungus causes growth reduction, stem deformities, and eventual death of the infected tree. This fungal infection was seen in all of the pines on the lot. They said that if this infection is not addressed in the near future, the trees will not survive much longer. I was also told that we have some of the largest Scots Pines they have seen in the area. They felt with treatment they could live for years to come.

The described treatment process was as follows... *"Treatments to control this disease are rendered by prescribed dosages of fungicides that are injected into the basal stem regions above the root flares using a pressurized injection system that delivers a fungicide into the vascular cambium. Treatment flows throughout the tree according to the capacity of the remaining active vascular system, where it is translocated to extremities. Injection site frequency and dosage volume per injection site are determined by tree diameter measurements, disease type, and tree species. These treatments are enhanced and work best when in conjunction with our multi-part topical treatment that controls insects and includes a foliar systemic fertilizer to help trees recover and gain energy. We use a five-part mix that includes two active insecticides, an organic stabilizer that acts as a time-release element, a "glue" that makes the treatment weather fast, surfactants, and a slow-release organic fertilizer that greatly helps your trees recover from insect and disease stresses."* The treatment has been completed and we are in hopes it has saved all of the remaining ones.

The rain continues to come and bring newly appearing leaks that we continue to chase. But for the most part we have been pleased with how well all the roofs have been holding up.

New doors have been ordered for Station 59 with a surprising 4-5-month delivery time. Fortunately, we aren't in a situation for this to cause an issue.

We are continuing to work with the Technical Services Division to get access control and cameras installed at various locations. This will be an ongoing process over the next few months.



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And again, routine maintenance continues daily, along with any needed unexpected repairs. In addition to that, the completed work order email requests since July 1st is 45.

### **WAREHOUSE**

- We have completed a full inventory for all four Rescues that are in service.
- We have ordered uniform and gear for seven new firefighter recruits. Some of the items have slowly started to trickle in. We should have everything in by the time they start their academy on September 20.
- We have had some issue with purchasing turnout coats and pants. Last year we switched to Lion due to cheaper prices and faster turnout times. After making several purchases through Lion we had more issues than we had previously, to include items coming in the wrong sizes, misprinted nameplates, and some of the letters ironed on. Letters on nameplates have to be sewn on so that they do not fall off when our folks are in high heat environments, such as structure fires.
- We continue working on inventory at all stations. We are approximately 50% complete with this project.
- We are continuing work on developing a Warehouse Tech II task book. This is a need item since we did not have it in the past and we now have an employee in the Tech I job who is progressing well towards Tech II.

### **FLEET**

#### **Projects:**

##### **NEW TYPE 1 ENGINES:**

Pricing has come in and will be presented at the next Board meeting. In the past we had utilized HGAC for our large vehicle purchases. This year we have moved to Sourcewell another cooperative purchasing agent very much like HGAC.

##### **STAFF VEHICLES:**

In the 2021-2022 budget year we have some new staff vehicles. These include vehicles for Prevention, Tech Services, Warehouse and Wildland. Due to supply shortages we are still waiting on 2022 pricing.

##### **NEW BRUSH TRUCK:**

We are also waiting on pricing for this chassis. Estimates have come in for the new stake side flatbed and lift gate that will be mounted on the older brush truck.

#### **Maintenance and Repair:**

Reserve engine E-551 was brought in for service and repairs. E-51 was pulled out of service for an A/C condensation leak in the roof that was spilling over onto equipment and personnel. After removal of the headliner and HVAC evaporator housing, it was discovered to have a cracked drain pan. Hazmat 1 recently had issues with its emission system not allowing the truck to go into regeneration mode as well as an issue with its on-board generator system. Next on our list is E-59 and E-57. We will also be working on getting in the water tender fleet in over the next



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couple of months for service and repairs.

During the wildland season, we see some of our apparatus go off-district to help out on other fires. As these vehicles return they are routed to Fleet for inspection and repairs. This has been a very busy season thus far and Fleet has been doing a great job keeping up on the needs of our wildland personnel and fleet. This last month we have had both of our Type 3 engines in for service and repairs, these are units E-55 and E-66. Single resource trucks 557, 558 and 549 have all been in as well.

### **Update:**

### **SCBA:**

Quarterly SCBA compressor services have been completed on all CAFMA breathing air compressors. Firefighter Pete Lynch and Warehouse technician Josh Gentle traveled to Texas for SCBA Technician training. Fleet will be working with the Warehouse over the next year to facilitate a slow transition of the program.

### **TECHNICAL SERVICES**

We are nearly complete with the surveillance upgrade at CARTA. This includes 15 new cameras, both inside and out. Titus Overmyer and Andrew Deering in facilities were the key players in making this happen.

We have been working with PVPD on a number of projects, including repairing the roof of their Glassford Hill building (Dave Legge and Andrew Deering), getting new network equipment ordered (Dave Legge), certifying new vehicle radio systems (Tony Frazier), and assisting with multiple radio purchases (Tony Frazier).

We have been doing research on the changes / improvements at the CAFMA Glassford Hill site, and hope to have something to present to the Board in September.

We have also been working with HR on developing a new employment section on the website, which includes a new online application. This is slated to launch the beginning of September.

We are continuing our network upgrade that the Board approved earlier this year, and have begun to deploy the hardware. The orders have been significantly delayed due to the worldwide chip shortage. However, as we prepare to place the next order, I am happy to report that our costs are down significantly compared to what we originally projected. We expected to spend \$85,000 in FY21 and \$95,000 in FY22. It appears that we will only be spending around \$65,000 in FY22.

We are also ramping up to work with Facilities to begin another round of installation of access control at the remaining stations. Our hope is to have every station on our new access control system by the end of 2022. Currently we have Admin, CARTA, Communications, Warehouse, Fleet, and Stations 53, 58, 59, and 61 fully converted. That leaves Stations 50, 54, 57, 62, and 63.



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Michael Freeman just released our July call statistics. He has been working to improve our data related to the Rescue units, as well as ensuring our reports are filled out correctly.



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### Training By Training Chief Parra

August has been busy with a variety of training events along with preparations for the remainder of the year. We hosted the 16-hour *Incident Safety Officer* as part of our succession plan. This training is hosted over two days and includes individuals from CAFMA, Prescott Fire, and Williamson Valley Fire. Preparations are also being made for the upcoming fire academy in September. CAFMA crews are completing drop-in-training at CARTA that consist of a confined space crawl. This drill is designed to challenge the crews mentally and physically while working together as a team.

Captain Merrill and Engineer Trask taught a three-day class titled *Modern Fire Attack* for Initial Company Operations. This is a tactics and strategy course that highlights the challenges of firefighting with modern construction and materials. This is also the same course that he teaches as part of the Arizona State Fire School which begins September 8<sup>th</sup>. We will be teaching the course this year at the Phoenix Fire Training Academy.

Our Quarterly Training with Prescott Fire starts up again in September. The topic for September/October will be RIC/Save Your Own and it will be hosted at CARTA. As part of the preparation for the training, a Train-the-Trainer will be conducted and an evolution is planned at the end of the month. This is an opportunity for all of our Training Officers to prepare for the upcoming training by reviewing policies and conducting training. This is also an opportunity for our new Training Officers to be mentored by the individuals who have been teaching for several years. There are a lot of activities planned for the next several months as we continue to work to expand the influence of CARTA.



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### **Labor Report**

#### **By Engineer Cody Rafters**

The Union has the Annual CAFMA Fire Charities Golf Tournament coming up in October. Most efforts are being focused on making sure this event goes off successfully. Members are working hard on getting donations and sponsorships, as well as golfers for the event.

At Labor/Management this month multiple topics were up for discussion, including the use of Rescues in the District, behavioral health, the ongoing work with COPs, the DUI policy and potential changes, continuing discussion on wage and benefits, and the possibility of changing the Tuition Reimbursement policy.



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## Response Report

By GIS | Records Management Specialist Freeman

Land Area: 369 sq. miles    Population: ≈100,000    Fire Stations: 10 Full-Staffed

| Responses in District                 |          | Unit Responses |       |  |
|---------------------------------------|----------|----------------|-------|--|
|                                       |          | In District    | Total |  |
| TOTAL FIRE INCIDENTS                  | 7        |                |       |  |
| STRUCTURE FIRE                        | 1        | E50 165        | 174   |  |
| STRUCTURE FIRE; CONFINED              | 3        | E51 42         | 182   |  |
| MOBILE HOME/PORTABLE BLDG             | 0        | E53 216        | 217   |  |
| VEHICLE FIRE                          | 2        | E540 30        | 30    |  |
| BRUSH/GRASS/WILDLAND FIRE             | 1        | E54 160        | 162   |  |
| OTHER/TRASH FIRE                      | 0        | E57 51         | 53    |  |
| <i>Fire is 0.53% of call volume</i>   |          | E58 170        | 175   |  |
| TOTAL EMS                             | 828      | E59 167        | 174   |  |
| <i>EMS is 63.21% of call volume</i>   |          | E61 141        | 141   |  |
| OVERPRESSURE                          | 0        | E62 160        | 163   |  |
| HAZMAT                                | 19       | E63 66         | 69    |  |
| SERVICE                               | 273      | T50 5          | 5     |  |
| GOOD INTENT                           | 137      | B3 44          | 50    |  |
| FALSE ALARM/OTHER                     | 46       | B6 39          | 39    |  |
| <i>Other is 36.26% of call volume</i> |          |                |       |  |
| TOTAL INCIDENTS IN DISTRICT           | 1,310    |                |       |  |
| INCIDENT RESPONSES BY CAFMA           | 1,408    |                |       |  |
| Residential Fire Loss                 | \$21,000 |                |       |  |
| Commercial Fire Loss                  | \$0      |                |       |  |
| Vehicle Fire Loss                     | \$10,200 |                |       |  |
| Calls in Town of Chino Valley         | 214      |                |       |  |
| Calls in Town of Prescott Valley      | 634      |                |       |  |
| Calls in Town of Dewey-Humboldt       | 55       |                |       |  |
| Calls in rest of District             | 406      |                |       |  |
| Calls out of District                 | 7        |                |       |  |
| Average total # of calls per day      | 42.26    |                |       |  |
| Average fire calls per day            | 0.23     |                |       |  |
| Average EMS calls per day             | 26.71    |                |       |  |
| Average all other calls per day       | 15.32    |                |       |  |
| Aid Given to Prescott                 | 127      |                |       |  |
| Aid Received from Prescott            | 80       |                |       |  |
| Mutual Aid Given                      | 1        |                |       |  |
| Mutual Aid Received                   | 0        |                |       |  |

### Call Volume at PRCC

|       | MONTH | YTD   |
|-------|-------|-------|
| PFD   | 919   | 5,636 |
| CAFMA | 1,310 | 8,290 |
| GCFD  | 14    | 71    |
| OD    | 8     | 64    |
| WKFD  | 5     | 27    |

### Top 5 Call Types

|     |                             |
|-----|-----------------------------|
| 766 | EMS                         |
| 120 | Assist Invalid              |
| 89  | Cancelled en Route          |
| 75  | Public Service              |
| 23  | Vehicle Accident w/Injuries |

### Move Ups

|         |                   |
|---------|-------------------|
| E50: 23 | E57: 2            |
| E51: 50 | E61: 13           |
| E53: 5  | E62: 15           |
| E54: 0  | E63: 29           |
| E58: 1  | E540: 8           |
| E59: 1  | <b>TOTAL: 147</b> |



## MINUTES

**Central Arizona Fire and Medical Authority  
Central Arizona Fire and Medical Authority Board of Directors  
Regular Meeting  
Monday, July 26, 2021, 5:00 pm - 6:00 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge  
Drive, Prescott Valley**

### **In Attendance**

Darlene Packard; Dave Tharp; Kathy Goodman; Matt Zurcher; Rick Anderson;  
Susanne Dixon

### **Not In Attendance**

Dave Dobbs; Nicolas Cornelius; Owen Mills; Scott A Freitag

## **NOTICE OF MEETING**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, July 26, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

### **1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS**

**Chair Zurcher called the meeting to order at 5:00 p.m.**

### **2. PLEDGE OF ALLEGIANCE**

**Chair Zurcher led the Pledge of Allegiance.**

### **3. CORRESPONDENCE AND PRESENTATIONS**

A. Letters from the Public and Board Recognition

**There were no comments.**

### **4. REPORTS**

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

**No reports were given.**

B. Division Reports

Chief Tharp reported that the Yavapai County Treasurer reimbursed Central Yavapai Fire District \$98,000.00 for the Transwestern Pipeline refund. The Agency will also receive about \$65,000.00 in funds from the Prop 207 marijuana tax disbursement. Our Agency, along with other Fire Districts, are asking the State to review how the calculations are made as legislation states only "active members" will be used; however, the report indicates that retirees have been included. He reported that there will be two disbursements a year: January and July, and they will be used for pension obligations.

Chair Zurcher inquired as to the plan for the funds. Chief Tharp responded that Staff is currently working on a plan, and that the funds are being held in the General Fund until a plan is finalized.

Chief Tharp continued by reporting that legislation has been passed that allows tax rates to exceed the \$3.25 cap. The Certificate of Participation (COP) process might require a special meeting next week that will include all three Boards; Staff will remain in communication with Board members to determine availability.

Chair Zurcher stated that he would encourage mandatory attendance.

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

**There were no public comments.**

6. RESPONSE TO JUNE 28, 2021 PUBLIC COMMENTS AS DIRECTED BY BOARD

**Fire Marshal Chase made a statement in response to Mr. Barry Blyth's public comments during Call to the Public at the June 28, 2021 CAFMA Board meeting. He explained CAFMA's review of different inspection options for residential fire sprinkler inspections and reported that he has had a conversation with Mr. Blyth confirming the Agency's willingness, in this case, to move forward with an inspection from above using a hydraulic scissor lift. He is currently waiting to hear from the contractor regarding a rough inspection.**

**Clerk Packard requested that Prevention put the conversations in writing to Mr. Blyth and the fire protection contractor.**

7. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion, and action.

A. Approve Regular Session Minutes - June 28, 2021

- B. Approve Executive Session Minutes - June 28, 2021
- C. Approve General Fund Financial Statements
- D. Approve Fire Protection Agreements: Christopherson and Hrobuchak

**Motion to approve the Consent Agenda.**

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Darlene Packard, Matt Zurcher, Rick Anderson

8. VOTE TO GO INTO EXECUTIVE SESSION

**Executive Session was waived.**

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding the Certificate of Necessity (CON) Process and Ambulance Response Challenges

9. NEW BUSINESS

- A. Discussion and Possible Action Regarding the Certificate of Necessity (CON) Process and Ambulance Response Challenges

**EMS Chief Niemynski reported that Staff is in process of drafting a guidance document through the hospital for use of our Rescues; this will help the hospital and Lifeline as well. Dr. Lampe is working with Dignity Health, and the guidance has been distributed to the crews. The State is looking into why CAFMA responded our Rescues to a few calls; Attorney Cornelius will be responding to the State.**

- B. Discussion and Possible Action Regarding Strategic Plan and Goals and Objectives

**Chief Tharp explained the strategic plan and associated goals and objectives and opened the floor to the Board for questions. There were no questions from the Board.**

10. ADJOURNMENT

**Motion to adjourn at 5:15 p.m.**

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Darlene Packard, Matt Zurcher, Rick Anderson

## MINUTES

**Central Arizona Fire and Medical Authority  
Central Yavapai / Chino Valley / Central Arizona Fire and Medical  
Joint Special Meeting  
Wednesday, August 4, 2021, 3:30 pm - 5:30 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### **In-Person Attendance**

Cyndy Dicus; Cynthia Gentle; Darlene Packard; Dave Tharp; Kathy Goodman;  
Lorette Brashear; Matt Zurcher; Owen Mills; Rick Anderson; Scott A Freitag;  
Susanne Dixon

### **Remote Attendance**

Dane Beck; Dave Dobbs; Nicolas Cornelius; Pete Gordon

## **NOTICE OF MEETING**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Chino Valley Fire District, Central Yavapai Fire District, and Central Arizona Fire and Medical Authority Board of Directors and the general public that the Chino Valley Fire District, Central Yavapai Fire District, and Central Arizona Fire and Medical Authority will hold a special meeting open to the public on **Wednesday, August 04, 2021 at 3:30 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board(s) may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Agencies' Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS - CENTRAL YAVAPAI FIRE DISTRICT

**Chair Zurcher called the Central Yavapai Fire District meeting to order at 3:31 p.m. A quorum was present.**

2. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS - CHINO VALLEY FIRE DISTRICT

**Chair Dicus called the Chino Valley Fire District meeting to order at 3:31 p.m. A quorum was present.**

3. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS - CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

**Chair Zurcher called the Central Arizona Fire and Medical Authority meeting to order at 3:32 p.m. A quorum was present.**

4. PLEDGE OF ALLEGIANCE

**Chair Zurcher led the Pledge of Allegiance.**

## 5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Yavapai Fire District, Chino Valley Fire District, and Central Arizona Fire and Medical Authority Boards have decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

**There were no public comments.**

## 6. VOTE TO GO INTO EXECUTIVE SESSION

**This item was taken out of order, after Item 7.A., and was followed by Item 7.A.**

**Motion to go into Executive Session at 4:39 p.m.**

Move: Cynthia Gentle Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Cyndy Dicus, Matt Zurcher, Dane Beck, Cynthia Gentle, Pete Gordon, Owen Mills, Lorette Brashear, Rick Anderson

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Department of Health Services (DHS) Complaints and Open Investigation
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Certificate of Participation (COP) Documents and Associated Agreements to Fund PSPRS Unfunded Liability and Pension Contingency Fund

## 7. OLD BUSINESS

- A. Ambulance System Update Regarding DHS Complaints and Open Investigation

**This item was taken out of order after Item 8.V., and was followed by Item 6.**

**Chief Tharp exited the meeting at 4:30 p.m.**

**Chief Freitag reported an increase in the number of times that CAFMA is required to transport due to a decrease in the number of ambulances available, and added that there is a difference between the number of ambulances in the area and the number ambulances that are staffed and ready to respond. He highlighted that sources have relayed to him that the Department of Health Services (DHS) will no longer consider anything CAFMA brings forward unless the City of Prescott/Prescott Fire Department (PFD) is involved; meaning CAFMA will be treated differently than any other agency in the state. Chief Light sent a detailed email to DHS outlining that 2-3 times per day, at minimum, for the last two weeks PFD crews have been on calls with no ambulance available.**

**He reported that during an incident last week, a crew waited 51 minutes before an ambulance arrived. CAFMA crews are utilizing four Rescues at this time. He clarified that the two Mesa Fire and Medical units are only certificated ambulances in the state of Arizona if they are operational within the jurisdictional**

boundaries of Mesa Fire and Medical, or surrounding agencies with whom they have back-up agreements. Outside of that area, they are no longer certificated ambulances and are instead fire department equipment that can be used for a multitude of calls, up to and including transport, should it become necessary.

Chair Zurcher inquired as to how many times a day on average CAFMA has to transport. Chief Feddema responded that he can reasonably put that average at 2-3 times per day over the last several days, and reported that the situation has become progressively worse over the last month.

Director Mills inquired as to how the decision is made to dispatch AMR/Lifeline (AMR) versus a CAFMA Rescue. Chief Freitag replied that Dispatch dispatches an AMR unit on every call, and that CAFMA crews must then decide whether or not to take the Rescue, or call for a Rescue as a back-up, based on the information being relayed by Dispatch. He provided an example of a crew calling for a Rescue during an extended AMR response time for a critical patient. Chief Feddema provided a recent example of how a crew handled an extended AMR response time for a stable patient.

Chair Zurcher inquired as to how many times in the last two months AMR has been at Level Zero: No ambulances available. Chief Freitag responded that the Prescott Regional Communications Center (PRCC) is working on a way to track that statistic through the CAD system.

Chair Zurcher stated for the record that the ambulance response time issue has been broached with the Bureau of EMS within DHS, and that CAFMA has been informed that the Agency does not have a voice in ambulance response times because of a lack of a Certificate of Necessity (CON). Chief Freitag confirmed, and stated that DHS has relayed to Staff that AMR is meeting the requirements of their CON. He reported that both he and Chief Light have invited DHS to see the system in real-time; they have declined.

Chief Feddema stated that he and Chief Rose are working on tracking reports with Michael Freeman in GIS/Records, and that PRCC is actively helping with a tracking button, but at this time CAFMA does not have a mechanism to collect and report that information.

Chief Freitag reported that DHS sent an email yesterday stating that AMR has reported that their staffing is stable and they have back-up plans for those times when staffing is not stable. He asserted that the statement is not accurate, but that DHS will not verify CAFMA's evidence, including radio traffic, to the contrary.

Chair Dicus stated that patients are the Agency's number one priority.

Further discussion occurred after Item 6.A., and was followed by Item 7.B.

Reconvened into Open Session at 5:21 p.m.

Chair Zurcher directed Attorney Cornelius to respond to DHS complaints.

Chief Freitag stated that Staff will continue to work with YRMC on a more

**formalized protocol for the use of rescues.**

- B. Discussion and Possible Action Regarding Certificate of Participation (COP) Documents and Associated Agreements to Fund PSPRS Unfunded Liability and Pension Contingency Fund

**This item was taken after Item 5 and was followed by Item 8.A.**

**Attorney Cornelius stated that representatives from Stifel are in attendance to address the nature of the documents, specifically relating to Certificates of Participation (COP). He then provided an explanation of the documents before the Board. He noted that there is a set of documents that have not been included that specifically relate to potential conflicts of interest. The waiver letter will come before the Board prior to executing the final underlying sale transaction.**

**Chief Tharp gave a brief explanation of the process and introduced the representatives from Stifel, Michael LaVallee and Claude Lockhart.**

**Mr. Lockhart presented an update of the Certificate of Participation (COP) process which included an explanation of the rating process, an update on the market, and what the process will look like moving forward. He reported that it is possible to close in early September.**

**Attorney Cornelius provided further explanation of the documents in sequence.**

**Director Beck inquired as to how this transaction might affect the District's bond capacity, and requested the long-term debt amount for each agency. Attorney Paul Gales responded that this financing does not affect either of the Districts' ability to hold a general obligation bond election or issue general obligation bonds, and there is no property tax levy associated with it. Chiefs Freitag and Tharp provided the long-term debt numbers and the approximate pay-off dates.**

**Director Gordon asked Attorney Cornelius to repeat his brief on Items M and N and asked for clarification on the Assumption Agreements, specifically their purpose. Attorney Cornelius explained that these documents will be executed but not recorded; they would only be used if there was a dissolution event.**

**Further discussion occurred after Item 7.A., and was followed by Item 9.**

**Chair Zurcher stated that Chief Freitag has been directed to release the credit ratings.**

## **8. NEW BUSINESS**

- A. **Central Yavapai Fire District** Discussion and Possible Approval of the Amended Joint Powers Authority Agreement

**This item was taken after Item 7.B.**

**Motion to approve the Amended Joint Powers Authority Agreement for the Central Yavapai Fire District.**

**Move: Darlene Packard Second: Rick Anderson Status: Passed**

Yes: Darlene Packard, Matt Zurcher, Dane Beck, Pete Gordon, Rick Anderson

- B. **Chino Valley Fire District** Discussion and Possible Approval of the Amended Joint Powers Authority Agreement

**Motion for approval of the Amended Joint Powers Authority Agreement.**

Move: Owen Mills Second: Cynthia Gentle Status: Passed

Yes: Dave Dobbs, Cyndy Dicus, Cynthia Gentle, Owen Mills, Lorette Brashear

- C. **Central Yavapai Fire District** Discussion and Possible Approval of Resolution 2021-12 COP Authority of Board Chair and Board Clerk to Execute Documents

**Motion for approval of Resolution 2021-12 COP authority of Board Chair and Board Clerk to execute documents.**

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Darlene Packard, Matt Zurcher, Dane Beck, Pete Gordon, Rick Anderson

- D. **Chino Valley Fire District** Discussion and Possible Approval of Resolution 2021-07 COP Authority of Board Chair and Board Clerk to Execute Documents

**Motion for approval of Resolution 2021-07 COP authority of Board Chair and Board Clerk to execute documents.**

Move: Owen Mills Second: Cynthia Gentle Status: Passed

Yes: Dave Dobbs, Cyndy Dicus, Cynthia Gentle, Owen Mills, Lorette Brashear

- E. **CAFMA** Discussion and Possible Approval of Resolution 2021-05 Approving Use of COPs

**Motion for approval of Resolution 2021-05 approving use of COPs.**

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- F. **CAFMA** Discussion and Possible Approval of Resolution 2021-06 Property Assignment

**Motion for approval of Resolution 2021-06 property assignment.**

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- G. **CAFMA** Discussion and Possible Approval of the PSPRS Contingency Reserve Funds Policy

**Motion for approval of the PSPRS Contingency Reserve Funds policy.**

Move: Darlene Packard Second: Rick Anderson Status: Passed



Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- H. **CAFMA** Discussion and Possible Approval of the Taxable COPs 2021 Continuing Disclosure Compliance Procedures

**Motion for approval of the Taxable COPs 2021 continuing disclosure compliance procedures.**

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- I. **CAFMA** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Trust Agreement, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Attorney Cornelius reiterated that the following items are for approval of form and substance subject to a limit; no signatures are required at this time.**

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Trust Agreement, not to exceed \$58,500,000 and 3.5% A.P.R.**

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- J. **Central Yavapai Fire District** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Certificate Purchase Contract, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Certificate Purchase Contract, not to exceed \$58,500,000 and 3.5% A.P.R.**

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Darlene Packard, Matt Zurcher, Dane Beck, Pete Gordon, Rick Anderson

- K. **Chino Valley Fire District** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Certificate Purchase Contract, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Certificate Purchase Contract, not to exceed \$58,500,000 and 3.5% A.P.R.**

Move: Cynthia Gentle Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Cyndy Dicus, Cynthia Gentle, Owen Mills, Lorette Brashear

- L. **CAFMA** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Certificate Purchase Contract, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Certificate Purchase Contract, not to exceed \$58,500,000 and 3.5% A.P.R.**

Move: Owen Mills Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- M. **Central Yavapai Fire District** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, the CAFMA Member Assumption Agreement

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the CAFMA Member Assumption Agreement.**

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Darlene Packard, Matt Zurcher, Dane Beck, Pete Gordon, Rick Anderson

- N. **Chino Valley Fire District** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, the CAFMA Member Assumption Agreement

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the CAFMA Member Assumption Agreement.**

Move: Cynthia Gentle Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Cyndy Dicus, Cynthia Gentle, Owen Mills, Lorette Brashear

- O. **Central Yavapai Fire District** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Contingent Debt Assumption Agreement

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Contingent Debt Assumption Agreement.**

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Darlene Packard, Matt Zurcher, Dane Beck, Pete Gordon, Rick Anderson

- P. **Chino Valley Fire District** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Contingent Debt Assumption Agreement

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Contingent Debt Assumption Agreement.**

Move: Lorette Brashear Second: Cynthia Gentle Status: Passed

Yes: Dave Dobbs, Cyndy Dicus, Cynthia Gentle, Owen Mills, Lorette Brashear

- Q. **CAFMA** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Contingent Debt Assumption Agreement

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Contingent Debt Assumption Agreement.**

Move: Darlene Packard Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- R. **CAFMA** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Lease Purchase Agreement, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Lease Purchase Agreement, not to exceed \$58,500,000 and 3.5% A.P.R.**

Move: Rick Anderson Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- S. **CAFMA** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Deed of Trust, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Deed of Trust, not to exceed \$58,500,000 and 3.5% A.P.R.**

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- T. **CAFMA** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Ground Lease, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Ground Lease, not to exceed \$58,500,000 and 3.5% A.P.R.**

Move: Owen Mills Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- U. **CAFMA** Discussion and Possible Approval as to Form and Substance, Subject to

Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Preliminary Official Statement, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Preliminary Official Statement, not to exceed \$58,500,000 and 3.5% A.P.R.**

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

- V. **CAFMA** Discussion and Possible Approval as to Form and Substance, Subject to Revision and Final Signatures at or Before Closing of Bond Offering, of the Taxable COPs 2021 Form of Continuing Disclosure Undertaking, Not to Exceed \$58,500,000 and 3.5% A.P.R.

**Motion for approval as to form and substance, subject to revision and final signatures at or before closing of bond offering, of the Taxable COPs 2021 Form of Continuing Disclosure Undertaking, not to exceed \$58,500,000 and 3.5% A.P.R.**

**Attorney Cornelius thanked Administrative Manager Dixson for her work in compiling the agenda. Chair Zurcher thanked the representatives from Stifel for attending and updating the Board on the COP process.**

Move: Rick Anderson Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

9. ADJOURNMENT

**Motion to adjourn at 5:22 p.m.**

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Cyndy Dicus, Matt Zurcher, Dane Beck, Cynthia Gentle, Pete Gordon, Owen Mills, Lorette Brashear, Rick Anderson

The Central Arizona Fire and Medical Authority Board of Directors have reviewed and approved the following financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805, 807.

CAFMA General Fund

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Fire Board Chairperson Date

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Fire Board Clerk Date

**Signature indicating approval on next page**

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**CHECK RECONCILIATION JULY, 2021**

**Reconciliation:**

|                                       |                        |
|---------------------------------------|------------------------|
| Beginning Balance:                    | \$ 6,488,594.63        |
| Deposits:                             | \$ 307,652.50          |
| Adj: Reverse JE #1551 To Clr June Cks | \$ 40,726.54           |
| Other:                                | \$ -                   |
| Disbursements:                        | \$ (2,145,693.76)      |
| Payroll Direct Deposit Adj:           | \$ -                   |
| Transfer In: Fire Authority Funding   | \$ 433,939.37          |
| <b>Ending Balance:</b>                | <b>\$ 5,125,219.28</b> |

**Difference Between Balances:** \$ -

**Deposits Per Bank Statement:**

|   |               |
|---|---------------|
| Fire District Deposits:                 | \$ 306,183.18 |
| Interest Income:                        | \$ 1,469.32   |
| Transfer In From CVFD:                  | \$ 95,111.94  |
| Transfer In From CYFD:                  | \$ 338,827.43 |
| Adj: Reverse JE #1551 To Clear June Cks | \$ 40,726.54  |
| Transfer to Capital Reserve:            | \$ -          |
| Other:                                  | \$ -          |
| Other:                                  | \$ -          |

**Ending Balance:** \$ 782,318.41

**Bank Statement Balance:**

|                                    |                 |
|------------------------------------|-----------------|
| Balance Per Bank:                  | \$ 5,248,978.44 |
| Outstanding Checks:                | \$ (123,759.16) |
| Outstanding Deposits:              | \$ -            |
| Adjustments:                       | \$ -            |
| Adjustments:                       | \$ -            |
| Payroll Direct Deposit Adjustment: | \$ -            |

**Ending Balance:** \$ 5,125,219.28

**G/L Ending Balance:** \$ 5,125,219.28

**\$ 5,125,219.28**

**Bank Reconciliation Register:**

|                               |                        |
|-------------------------------|------------------------|
| Checks From Accounts Payable: | \$ 2,145,693.76        |
| Checks From Payroll:          |                        |
| <b>Total Checks:</b>          | <b>\$ 2,145,693.76</b> |


|                                      |               |
|--------------------------------------|---------------|
| Deposits From Accounts Receivable:   | \$ 306,183.18 |
| Journal Entries From General Ledger: | \$ 476,135.23 |

**Ending Balance:** \$ 782,318.41

**Reconciliation Approved By:**

**Scott Freitag**


*Scott Freitag, Fire Chief*

 Digitally signed by Scott Freitag  
Date: 2021.08.17 13:14:42 -07'00'

**Reconciliation Reviewed By:**

**Dave Tharp**


*David Tharp, Assistant Chief of Administration*

 Digitally signed by Dave Tharp  
Date: 2021.08.16 20:50:26 -07'00'

**Reconciliation Prepared By:**

**Karen Butler Mauldin**

*Karen Butler Mauldin, Finance Manager*

 Digitally signed by Karen Butler Mauldin  
Date: 2021.08.12 11:15:00 -07'00'

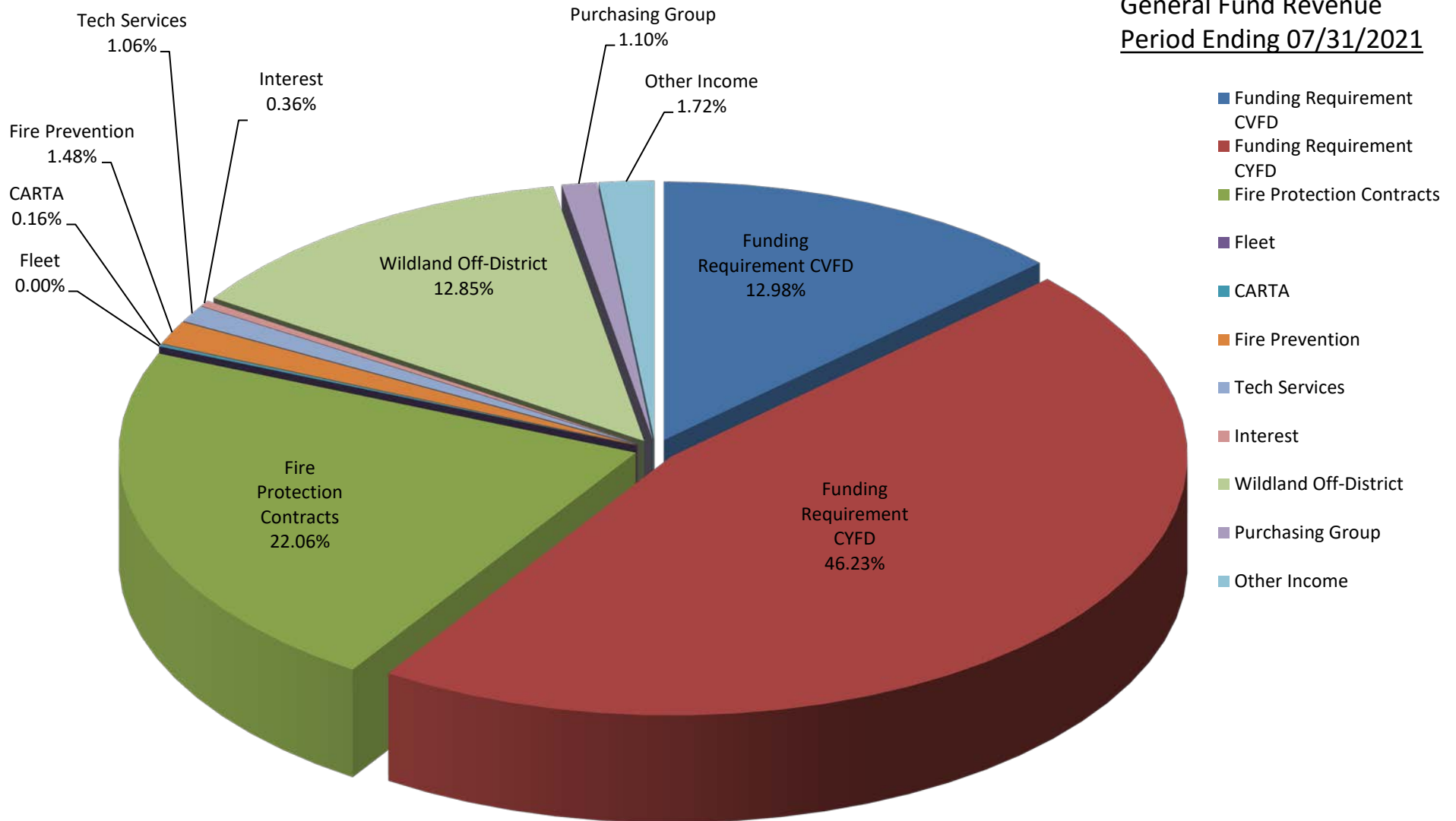
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**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
REVENUE GRAPH DATA**

|                           | <b>July 2021</b>  | <b>YTD</b>           |               |
|---------------------------|-------------------|----------------------|---------------|
|                           | <b>Revenue</b>    | <b>Budget</b>        | <b>%</b>      |
| Funding Requirement CVFD  | \$ 95,112         | \$ 5,222,136         | 12.98         |
| Funding Requirement CYFD  | \$ 338,827        | \$ 21,466,421        | 46.23         |
| Fire Protection Contracts | \$ 161,725        | \$ 180,000           | 22.06         |
| Fleet                     | \$ -              | \$ 40,000            | 0.00          |
| CARTA                     | \$ 1,200          | \$ 41,000            | 0.16          |
| Fire Prevention           | \$ 10,848         | \$ 81,730            | 1.48          |
| Tech Services             | \$ 7,742          | \$ 194,725           | 1.06          |
| Interest                  | \$ 2,664          | \$ 50,000            | 0.36          |
| Wildland Off-District     | \$ 94,191         | \$ 50,000            | 12.85         |
| Purchasing Group          | \$ 8,088          | \$ 210,000           | 1.10          |
| Other Income              | \$ 12,582         | \$ 113,018           | 1.72          |
| <b>TOTALS:</b>            | <b>\$ 732,980</b> | <b>\$ 27,649,030</b> | <b>100.00</b> |



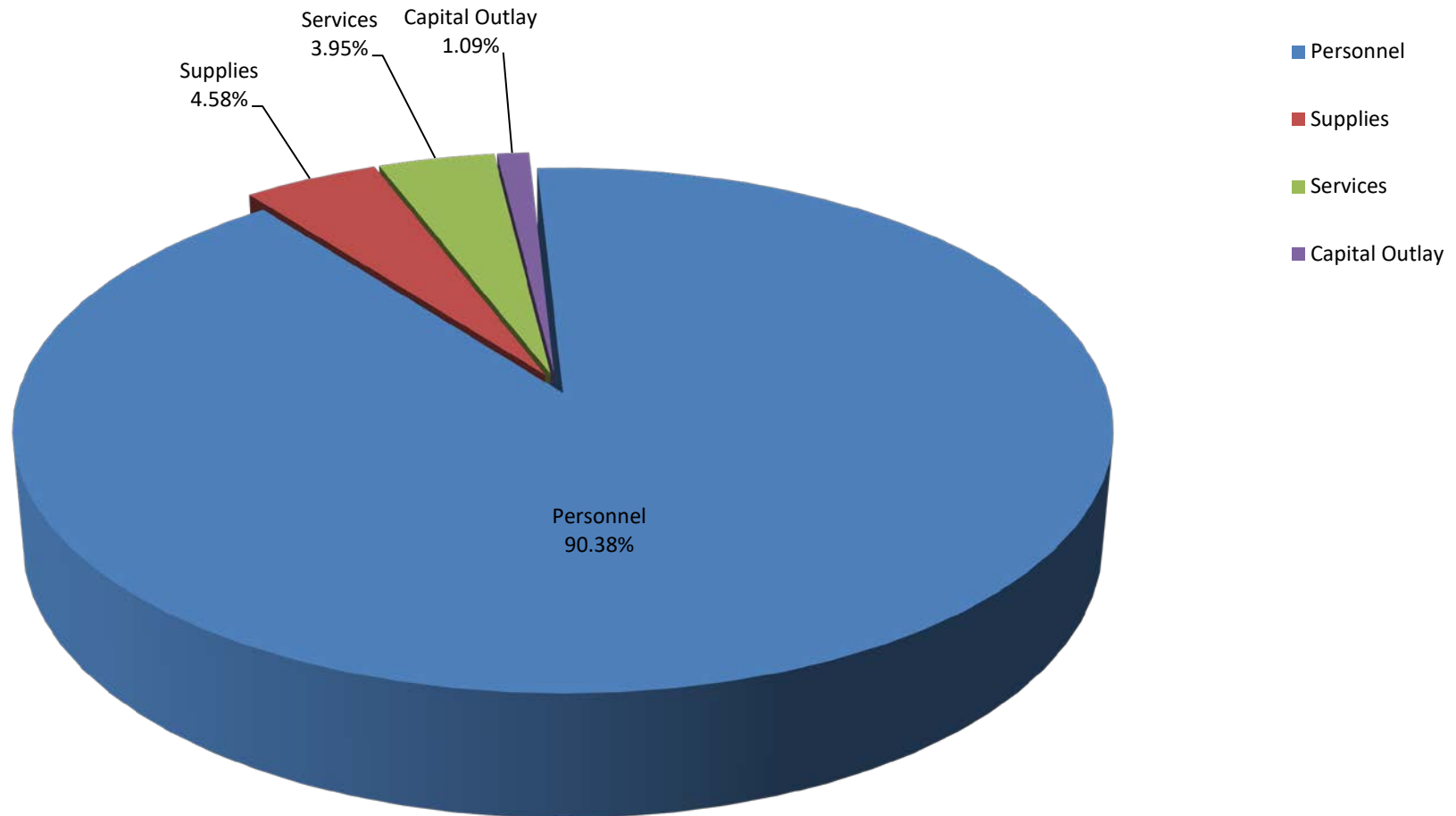
CAFMA  
FY 2021 - 2022  
General Fund Revenue  
Period Ending 07/31/2021



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
EXPENSE GRAPH DATA**

| <b>July 2021</b> |                     | <b>YTD</b>           |               |
|------------------|---------------------|----------------------|---------------|
| <b>Expense</b>   |                     | <b>Budget</b>        | <b>%</b>      |
| Personnel        | \$ 1,881,647        | \$ 22,441,346        | 90.38         |
| Supplies         | \$ 95,442           | \$ 2,380,000         | 4.58          |
| Services         | \$ 82,163           | \$ 2,201,044         | 3.95          |
| Capital Outlay   | \$ 22,641           | \$ 2,642,274         | 1.09          |
| <b>TOTAL:</b>    | <b>\$ 2,081,893</b> | <b>\$ 29,664,664</b> | <b>100.00</b> |

CAFMA  
FY 2021 - 2022  
General Fund Expenditures  
Period Ending 07/31/2021



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**GENERAL FUND - JULY, 2021**

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|   |               |
|---|---------------|
| Transfer In: Chino Valley Fire District:    | \$ 95,111.94  |
| Transfer In: Central Yavapai Fire District: | \$ 338,827.43 |
| Fire District Deposits:                     | \$ 306,183.18 |
| Interest Received:                          | \$ 1,469.32   |

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|       |               |
|-------|---------------|
| TOTAL | \$ 741,591.87 |
|-------|---------------|

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# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

**CAFMA - General Fund**  
**Fund: 6067340500**



# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

| Account           | Period                    | YTD            |                       |              |
|-------------------|---------------------------|----------------|-----------------------|--------------|
| <b>6067340500</b> | <b>CAFMA-General Fund</b> |                |                       |              |
| Begin Balance:    | 6,766,053.58              | 6,766,053.58   |                       |              |
| Income:           | 741,591.87 ✓              | 741,591.87     |                       |              |
| LOC Advance:      | .00                       | .00            |                       |              |
| Expense:          | (2,258,667.01)            | (2,258,667.01) | LOC:                  | .00          |
| LOC Payments:     | .00                       | .00            | Warrants Outstanding: | .00          |
| Cash Balance:     | 5,248,978.44              | 5,248,978.44   | End:                  | 5,248,978.44 |

### Monthly Statement Summary

| Source Code       | Description                         |                           | MTDAmount           | YTDAmount           |
|-------------------|-------------------------------------|---------------------------|---------------------|---------------------|
| <b>6067340500</b> | <b>CAFMA-General Fund</b>           | <b>Beginning Balance:</b> | 6,766,053.58        | 6,766,053.58        |
| 37122.0           | Fire District Deposit               |                           | 306,183.18          | 306,183.18          |
| 38109.0           | Interest on Investments St Treas    |                           | 43.09               | 43.09               |
| 38113.0           | Interest on Investments-Wells Fargo |                           | 1,426.23            | 1,426.23            |
| 7376.0            | Transfer in                         |                           | 433,939.37          | 433,939.37          |
| 91032.0           | Warrants Redeemed                   |                           | (2,258,667.01)      | (2,258,667.01)      |
|                   | <b>Ending Balance:</b>              |                           | <b>5,248,978.44</b> | <b>5,248,978.44</b> |

### Monthly Statement Detail

| Date              | Notes                            | Doc # | Amount                                 | C/D |
|-------------------|----------------------------------|-------|--|-----|
| <b>6067340500</b> | <b>CAFMA-General Fund</b>        |       | <b>Beginning Balance: 6,766,053.58</b> |     |
| 37122.0           | Fire District Deposit            |       | Source Code Total: 306,183.18          |     |
| 07/08             | CAFMA                            | 0     | 101,577.53                             | C   |
| 07/08             | CAFMA                            | 0     | 10,218.74                              | C   |
| 07/15             | CAFMA                            | 0     | 15,925.18                              | C   |
| 07/15             | CAFMA                            | 0     | 6,843.02                               | C   |
| 07/15             | CAFMA                            | 0     | 11,167.27                              | C   |
| 07/15             | CAFMA                            | 0     | 3,902.35                               | C   |
| 07/15             | CAFMA                            | 0     | 8,521.31                               | C   |
| 07/15             | CAFMA                            | 0     | 25,213.17                              | C   |
| 07/22             | CAFMA                            | 0     | 6,364.52                               | C   |
| 07/22             | CAFMA                            | 0     | 12,235.52                              | C   |
| 07/22             | CAFMA                            | 0     | 2,742.81                               | C   |
| 07/22             | CAFMA                            | 0     | 8,924.33                               | C   |
| 07/22             | CAFMA                            | 0     | 20,412.42                              | C   |
| 07/29             | CAFMA                            | 0     | 2,080.24                               | C   |
| 07/29             | CAFMA                            | 0     | 6,927.77                               | C   |
| 07/29             | CAFMA                            | 0     | 56,082.92                              | C   |
| 07/29             | CAFMA                            | 0     | 7,044.08                               | C   |
| 38109.0           | Interest on Investments St Treas |       | Source Code Total: 43.09               |     |
| 07/29             | Investment Interest              | 0     | 43.09                                  | C   |



# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

|   |                                    |   |                                   |   |
|---|------------------------------------|---|-----------------------------------|---|
| 38113.0 Interest on Investments-Wells Fargo |                                    |   | Source Code Total: 1,426.23       |   |
| 07/29                                       | Investment Interest                | 0 | .51                               | C |
| 07/29                                       | Investment Interest                | 0 | 25.84                             | C |
| 07/29                                       | Investment Interest                | 0 | 447.55                            | C |
| 07/29                                       | Investment Interest                | 0 | .89                               | C |
| 07/29                                       | Investment Interest                | 0 | 951.44                            | C |
| 7376.0 Transfer in                          |                                    |   | Source Code Total: 433,939.37     |   |
| 07/21                                       | Transfer Request per kb            | 0 | 338,827.43                        | C |
| 07/21                                       | Transfer Request per kb            | 0 | 95,111.94                         | C |
| 91032.0 Warrants Redeemed                   |                                    |   | Source Code Total: (2,258,667.01) |   |
| 07/01                                       | Paid Warrants                      | 0 | (61,482.02)                       | D |
| 07/02                                       | Paid Warrants                      | 0 | (9,610.74)                        | D |
| 07/06                                       | Paid Warrants                      | 0 | (28,566.29)                       | D |
| 07/07                                       | Paid Warrants                      | 0 | (16,042.50)                       | D |
| 07/08                                       | Paid Warrants                      | 0 | (218.00)                          | D |
| 07/09                                       | Paid Warrants                      | 0 | (15,404.07)                       | D |
| 07/13                                       | Paid Warrants                      | 0 | (776,904.33)                      | D |
| 07/15                                       | Paid Warrants                      | 0 | (11,274.25)                       | D |
| 07/15                                       | Correction on Warrant Entry/per kb | 0 | (128.07)                          | D |
| 07/15                                       | Correction on Warrant Entry/per kb | 0 | (280.00)                          | D |
| 07/16                                       | Paid Warrants                      | 0 | (14,145.02)                       | D |
| 07/19                                       | Paid Warrants                      | 0 | (178,310.49)                      | D |
| 07/20                                       | Paid Warrants                      | 0 | (36,689.63)                       | D |
| 07/21                                       | Paid Warrants                      | 0 | (82,420.47)                       | D |
| 07/22                                       | Paid Warrants                      | 0 | (17,889.47)                       | D |
| 07/27                                       | Paid Warrants                      | 0 | (829,518.53)                      | D |
| 07/28                                       | Paid Warrants                      | 0 | (410.00)                          | D |
| 07/29                                       | Paid Warrants                      | 0 | (6,568.10)                        | D |
| 07/30                                       | Paid Warrants                      | 0 | (172,805.03)                      | D |
| 6067340500 CAFMA-General Fund               |                                    |   | Ending Balance: 5,248,978.44      |   |

### Warrant Detail

| Payee Name                    | Warrant    | Amount    | Issue Dt                    | Status Dt | Voucher |
|-------------------------------|------------|-----------|-----------------------------|-----------|---------|
| 6067340500 CAFMA-General Fund |            |           | Account Total: 2,259,888.94 |           |         |
| Fund: 5673                    |            |           | Fund Total: 2,081,578.45    |           |         |
| Status: PAID                  |            |           | Status Total: 2,079,948.45  |           |         |
| /                             | 0706731132 | 4,362.20  | 05/03/21                    | 07/22/21  |         |
| /                             | 0706731180 | 126.00    | 05/17/21                    | 07/08/21  |         |
| /                             | 0706731316 | 80,817.04 | 06/14/21                    | 07/21/21  |         |
| /                             | 0706731319 | 92.00     | 06/14/21                    | 07/08/21  |         |
| /                             | 0706731323 | 6,193.23  | 06/14/21                    | 07/07/21  |         |
| /                             | 0706731350 | 4,696.78  | 06/14/21                    | 07/29/21  |         |



# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

|   |            |           |          |          |
|---|------------|-----------|----------|----------|
| / | 0706731359 | 267.01    | 06/28/21 | 07/06/21 |
| / | 0706731360 | 8,112.57  | 06/28/21 | 07/06/21 |
| / | 0706731361 | 11,723.48 | 06/28/21 | 07/09/21 |
| / | 0706731362 | 726.00    | 06/28/21 | 07/01/21 |
| / | 0706731364 | 707.32    | 06/28/21 | 07/01/21 |
| / | 0706731365 | 10,056.48 | 06/28/21 | 07/06/21 |
| / | 0706731367 | 885.12    | 06/28/21 | 07/02/21 |
| / | 0706731368 | 340.00    | 06/28/21 | 07/02/21 |
| / | 0706731369 | 12.60     | 06/28/21 | 07/02/21 |
| / | 0706731370 | 29.45     | 06/28/21 | 07/02/21 |
| / | 0706731371 | 1,203.07  | 06/28/21 | 07/02/21 |
| / | 0706731372 | 23.03     | 06/28/21 | 07/02/21 |
| / | 0706731377 | 58,192.63 | 06/28/21 | 07/01/21 |
| / | 0706731378 | 501.32    | 06/28/21 | 07/01/21 |
| / | 0706731379 | 1,250.00  | 06/28/21 | 07/07/21 |
| / | 0706731380 | 1,950.00  | 06/28/21 | 07/07/21 |
| / | 0706731382 | 3,088.60  | 06/28/21 | 07/06/21 |
| / | 0706731383 | 405.00    | 06/28/21 | 07/07/21 |
| / | 0706731384 | 300.00    | 06/28/21 | 07/07/21 |
| / | 0706731385 | 596.47    | 06/28/21 | 07/06/21 |
| / | 0706731386 | 20.46     | 06/28/21 | 07/02/21 |
| / | 0706731387 | 29.14     | 06/28/21 | 07/06/21 |
| / | 0706731388 | 669.12    | 06/28/21 | 07/06/21 |
| / | 0706731389 | 193.44    | 06/28/21 | 07/01/21 |
| / | 0706731390 | 358.43    | 06/28/21 | 07/02/21 |
| / | 0706731391 | 232.25    | 06/28/21 | 07/07/21 |
| / | 0706731392 | 5,161.59  | 06/28/21 | 07/06/21 |
| / | 0706731393 | 295.47    | 06/28/21 | 07/07/21 |
| / | 0706731394 | 187.78    | 06/28/21 | 07/01/21 |
| / | 0706731395 | 18.56     | 06/28/21 | 07/02/21 |
| / | 0706731396 | 387.31    | 06/28/21 | 07/06/21 |
| / | 0706731397 | 16.37     | 06/28/21 | 07/02/21 |
| / | 0706731398 | 182.09    | 06/28/21 | 07/01/21 |
| / | 0706731400 | 2,800.00  | 06/28/21 | 07/02/21 |
| / | 0706731401 | 2,325.00  | 06/28/21 | 07/07/21 |
| / | 0706731402 | 457.87    | 06/28/21 | 07/07/21 |
| / | 0706731403 | 600.00    | 06/28/21 | 07/01/21 |
| / | 0706731404 | 1,422.48  | 06/28/21 | 07/02/21 |
| / | 0706731405 | 406.15    | 06/28/21 | 07/02/21 |
| / | 0706731406 | 119.27    | 06/28/21 | 07/07/21 |





# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

|   |            |            |          |          |
|---|------------|------------|----------|----------|
| / | 0706731407 | 385.78     | 01/01/00 | 07/20/21 |
| / | 0706731408 | 1,070.78   | 06/28/21 | 07/02/21 |
| / | 0706731409 | 191.44     | 06/28/21 | 07/01/21 |
| / | 0706731410 | 1,004.24   | 06/28/21 | 07/02/21 |
| / | 0706731411 | 198.00     | 06/28/21 | 07/06/21 |
| / | 0706731412 | 3,680.59   | 06/28/21 | 07/09/21 |
| / | 0706731413 | 1,450.00   | 06/28/21 | 07/07/21 |
| / | 0706731414 | 347.20     | 06/28/21 | 07/07/21 |
| / | 0706731416 | 205.60     | 06/28/21 | 07/07/21 |
| / | 0706731418 | 100.00     | 06/28/21 | 07/07/21 |
| / | 0706731419 | 411.61     | 06/28/21 | 07/07/21 |
| / | 0706731420 | 118.11     | 07/12/21 | 07/16/21 |
| / | 0706731424 | 8,316.41   | 07/12/21 | 07/16/21 |
| / | 0706731426 | 4,082.33   | 07/12/21 | 07/15/21 |
| / | 0706731427 | 12,931.18  | 07/12/21 | 07/22/21 |
| / | 0706731428 | 550.00     | 07/12/21 | 07/20/21 |
| / | 0706731429 | 1,955.79   | 07/12/21 | 07/15/21 |
| / | 0706731430 | 432.43     | 07/12/21 | 07/16/21 |
| / | 0706731435 | 749.70     | 07/12/21 | 07/16/21 |
| / | 0706731436 | 477.21     | 07/12/21 | 07/13/21 |
| / | 0706731437 | 776,427.12 | 07/12/21 | 07/13/21 |
| / | 0706731440 | 12,175.00  | 07/12/21 | 07/20/21 |
| / | 0706731441 | 3,750.00   | 07/12/21 | 07/20/21 |
| / | 0706731442 | 2,230.55   | 07/12/21 | 07/16/21 |
| / | 0706731443 | 128.07     | 07/12/21 | 07/22/21 |
| / | 0706731445 | 571.18     | 07/12/21 | 07/15/21 |
| / | 0706731446 | 452.99     | 07/12/21 | 07/15/21 |
| / | 0706731447 | 772.00     | 07/12/21 | 07/27/21 |
| / | 0706731448 | 215.03     | 07/12/21 | 07/20/21 |
| / | 0706731450 | 741.77     | 07/12/21 | 07/16/21 |
| / | 0706731451 | 1,996.82   | 07/12/21 | 07/15/21 |
| / | 0706731453 | 687.93     | 07/12/21 | 07/16/21 |
| / | 0706731454 | 16.37      | 07/12/21 | 07/16/21 |
| / | 0706731455 | 326.45     | 07/12/21 | 07/20/21 |
| / | 0706731456 | 1,603.43   | 07/12/21 | 07/21/21 |
| / | 0706731461 | 410.00     | 07/12/21 | 07/28/21 |
| / | 0706731462 | 566.07     | 07/12/21 | 07/20/21 |
| / | 0706731466 | 931.36     | 07/12/21 | 07/20/21 |
| / | 0706731467 | 1,930.13   | 07/12/21 | 07/15/21 |
| / | 0706731468 | 285.01     | 07/12/21 | 07/15/21 |



# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

|              |            |            |          |                          |
|--------------|------------|------------|----------|--------------------------|
| /            | 0706731469 | 62.65      | 07/12/21 | 07/16/21                 |
| /            | 0706731470 | 17,789.94  | 07/12/21 | 07/20/21                 |
| /            | 0706731471 | 1,800.00   | 07/12/21 | 07/27/21                 |
| /            | 0706731472 | 468.02     | 07/12/21 | 07/22/21                 |
| /            | 0706731473 | 125.00     | 07/12/21 | 07/16/21                 |
| /            | 0706731474 | 664.10     | 07/12/21 | 07/16/21                 |
| /            | 0706731476 | 11,293.87  | 07/26/21 | 07/30/21                 |
| /            | 0706731478 | 151.25     | 07/26/21 | 07/29/21                 |
| /            | 0706731485 | 655.92     | 07/26/21 | 07/30/21                 |
| /            | 0706731486 | 20.95      | 07/26/21 | 07/30/21                 |
| /            | 0706731487 | 822,248.55 | 07/26/21 | 07/27/21                 |
| /            | 0706731489 | 4,697.98   | 07/26/21 | 07/27/21                 |
| /            | 0706731492 | 494.68     | 07/26/21 | 07/29/21                 |
| /            | 0706731494 | 11,352.51  | 07/26/21 | 07/30/21                 |
| /            | 0706731496 | 15.81      | 07/26/21 | 07/29/21                 |
| /            | 0706731498 | 5,651.16   | 07/26/21 | 07/30/21                 |
| /            | 0706731500 | 257.73     | 07/26/21 | 07/30/21                 |
| /            | 0706731506 | 774.14     | 07/26/21 | 07/29/21                 |
| /            | 0706731514 | 141,178.00 | 07/26/21 | 07/30/21                 |
| /            | 0706731516 | 300.00     | 07/26/21 | 07/29/21                 |
| /            | 0706731519 | 716.67     | 07/26/21 | 07/30/21                 |
| /            | 0706731520 | 793.00     | 07/26/21 | 07/30/21                 |
| /            | 0706731521 | 54.62      | 07/26/21 | 07/29/21                 |
| /            | 0706731524 | 823.22     | 07/26/21 | 07/30/21                 |
| /            | 0706731526 | 62.00      | 01/01/00 | 07/30/21                 |
| /            | 0706731527 | 80.82      | 07/26/21 | 07/29/21                 |
| Status: STOP |            |            |          | Status Total: 1,630.00   |
| STOP PAYMENT | 0706741220 | 1,630.00   | 05/27/21 | 07/01/21                 |
| Fund: 5675   |            |            |          | Fund Total: 178,310.49   |
| Status: PAID |            |            |          | Status Total: 178,310.49 |
| /            | 0706731421 | 726.28     | 07/12/21 | 07/19/21                 |
| /            | 0706731422 | 5.82       | 07/12/21 | 07/19/21                 |
| /            | 0706731431 | 9,811.45   | 07/12/21 | 07/19/21                 |
| /            | 0706731434 | 159.00     | 07/12/21 | 07/19/21                 |
| /            | 0706731439 | 500.00     | 07/12/21 | 07/19/21                 |
| /            | 0706731444 | 23.17      | 07/12/21 | 07/19/21                 |
| /            | 0706731449 | 159,184.21 | 07/12/21 | 07/19/21                 |
| /            | 0706731452 | 828.52     | 07/12/21 | 07/19/21                 |
| /            | 0706731464 | 248.28     | 07/12/21 | 07/19/21                 |
| /            | 0706731465 | 6,823.76   | 07/12/21 | 07/19/21                 |



# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

|             | Count | Amount       |
|-------------|-------|--------------|
| Total PAID: | 122   | 2,258,258.94 |
| Total STOP: | 1     | 1,630.00     |

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**CAPITAL RESERVE FUND - JULY, 2021**

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|                            |    |          |
|----------------------------|----|----------|
| Interest Received:         | \$ | 1,194.35 |
| Transfer In: CAFMA         | \$ | -        |
| Miscellaneous Adjustments: | \$ | -        |

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|       |    |          |
|-------|----|----------|
| TOTAL | \$ | 1,194.35 |
|-------|----|----------|

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# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

**CAFMA-Capital Reserve Fund  
(CAFMA)**



# Yavapai County Treasurer

## Monthly Statement

Date Range: 7/1/2021 to 7/31/2021

| Account           | Period                            | YTD          |                       |              |
|-------------------|-----------------------------------|--------------|-----------------------|--------------|
| <b>6067340200</b> | <b>CAFMA-Capital Reserve Fund</b> |              |                       |              |
| Begin Balance:    | 6,944,482.40                      | 6,944,482.40 |                       |              |
| Income:           | 1,194.35 ✓                        | 1,194.35     |                       |              |
| LOC Advance:      | .00                               | .00          |                       |              |
| Expense:          | .00                               | .00          | LOC:                  | .00          |
| LOC Payments:     | .00                               | .00          | Warrants Outstanding: | .00          |
| Cash Balance:     | 6,945,676.75                      | 6,945,676.75 | End:                  | 6,945,676.75 |

### Monthly Statement Summary

| Source Code       | Description                         |                           | MTDAmount           | YTDAmount           |
|-------------------|-------------------------------------|---------------------------|---------------------|---------------------|
| <b>6067340200</b> | <b>CAFMA-Capital Reserve Fund</b>   | <b>Beginning Balance:</b> | 6,944,482.40        | 6,944,482.40        |
| 38109.0           | Interest on Investments St Treas    |                           | 43.29               | 43.29               |
| 38113.0           | Interest on Investments-Wells Fargo |                           | 1,151.06            | 1,151.06            |
|                   | <b>Ending Balance:</b>              |                           | <b>6,945,676.75</b> | <b>6,945,676.75</b> |

### Monthly Statement Detail

| Date   | Notes               | Doc # | Amount                                 | C/D |
|--|---------------------|-------|--|-----|
| <b>6067340200 CAFMA-Capital Reserve Fund</b> |                     |       | <b>Beginning Balance: 6,944,482.40</b> |     |
| 38109.0 Interest on Investments St Treas     |                     |       | Source Code Total: 43.29               |     |
| 07/29  | Investment Interest | 0     | 43.29                                  | C   |
| 38113.0 Interest on Investments-Wells Fargo  |                     |       | Source Code Total: 1,151.06            |     |
| 07/29  | Investment Interest | 0     | 422.74                                 | C   |
| 07/29  | Investment Interest | 0     | .51                                    | C   |
| 07/29  | Investment Interest | 0     | 23.62                                  | C   |
| 07/29  | Investment Interest | 0     | .66                                    | C   |
| 07/29  | Investment Interest | 0     | 703.53                                 | C   |
| 6067340200 CAFMA-Capital Reserve Fund        |                     |       | <b>Ending Balance: 6,945,676.75</b>    |     |

Bank Reconciliation Summary

For the Bank Statement ending: 7/31/2021

| BANK CONTROL ID: CAFMA - GENERAL FUND |          | DESC: GENERAL FUND | ACCOUNT NO: 1100      |
|---------------------------------------|----------|--------------------|-----------------------|
| Beginning Balance:                    | 07/01/21 |                    | \$6,766,053.58        |
| Deposits and Credits:                 |          |                    | \$782,318.41          |
| Checks and Charges:                   |          |                    | (\$2,299,393.55)      |
| Adjustments:                          |          |                    | \$0.00                |
| Ending Balance Per Reconciliation:    |          |                    | <u>\$5,248,978.44</u> |
| Ending Balance Per Bank Statement:    | 07/31/21 |                    | \$5,248,978.44        |
| * Outstanding Deposits and Credits:   | 07/31/21 |                    | \$0.00                |
| * Outstanding Checks and Charges:     | 07/31/21 |                    | <u>(\$123,759.16)</u> |
| Ending Book Balance:                  | 07/31/21 |                    | <u>\$5,125,219.28</u> |

\* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

**CAFMA-Central Arizona Fire and Medical**

BR Checks and Charges Cleared

For the Bank Statement ending: 7/31/21

| CAFMA General Fund |           | General Fund                    |        |         | 1100        |
|--------------------|-----------|---------------------------------|--------|---------|-------------|
| Date               | Document  | Description                     | Module | Company | Amount      |
| 05/03/21           | 756741132 | Rio Angels LLC                  | AP     | CAFMA   | \$4,362.20  |
| 05/17/21           | 756741180 | Daniel's Tuxedo & Tailor        | AP     | CAFMA   | \$126.00    |
| 05/27/21           | 756741254 | Intl Assoc of Arson Investigat  | AP     | CAFMA   | \$135.00    |
| 06/14/21           | 756741297 | Auto Trim Plus LLC              | AP     | CAFMA   | \$698.24    |
| 06/14/21           | 756741300 | Bound Tree Medical LLC          | AP     | CAFMA   | \$30,480.12 |
| 06/14/21           | 756741316 | CSTOR                           | AP     | CAFMA   | \$80,817.04 |
| 06/14/21           | 756741319 | Daniel's Tuxedo & Tailor        | AP     | CAFMA   | \$92.00     |
| 06/14/21           | 756741320 | DELL MARKETING LP               | AP     | CAFMA   | \$8,213.99  |
| 06/14/21           | 756741322 | Dish Network                    | AP     | CAFMA   | \$128.07    |
| 06/14/21           | 756741323 | Enerspect Medical Solutions     | AP     | CAFMA   | \$6,193.23  |
| 06/14/21           | 756741324 | FACTORY MOTOR PARTS             | AP     | CAFMA   | \$7.01      |
| 06/14/21           | 756741330 | Manzanita Landscaping, Inc      | AP     | CAFMA   | \$688.00    |
| 06/14/21           | 756741339 | O'Reilly Auto Parts             | AP     | CAFMA   | \$473.90    |
| 06/14/21           | 756741344 | Restored By Faith LLC           | AP     | CAFMA   | \$280.00    |
| 06/14/21           | 756741346 | Besonson Tools LLC              | AP     | CAFMA   | \$30.28     |
| 06/14/21           | 756741350 | Tessco, Inc                     | AP     | CAFMA   | \$4,696.78  |
| 06/28/21           | 756741359 | Able Saw, LLC                   | AP     | CAFMA   | \$267.01    |
| 06/28/21           | 756741360 | APS                             | AP     | CAFMA   | \$8,112.57  |
| 06/28/21           | 756741361 | Arizona Emergency Products      | AP     | CAFMA   | \$11,723.48 |
| 06/28/21           | 756741362 | Arizona PPE Recon, Inc          | AP     | CAFMA   | \$726.00    |
| 06/28/21           | 756741364 | Bennett Oil                     | AP     | CAFMA   | \$707.32    |
| 06/28/21           | 756741365 | Bound Tree Medical LLC          | AP     | CAFMA   | \$10,056.48 |
| 06/28/21           | 756741367 | Brookins, Patty                 | AP     | CAFMA   | \$885.12    |
| 06/28/21           | 756741368 | B & W Fire Security Systems     | AP     | CAFMA   | \$340.00    |
| 06/28/21           | 756741369 | Cable One Business              | AP     | CAFMA   | \$12.60     |
| 06/28/21           | 756741370 | Canyon Pipe & Supply Inc        | AP     | CAFMA   | \$29.45     |
| 06/28/21           | 756741371 | CenturyLink                     | AP     | CAFMA   | \$1,203.07  |
| 06/28/21           | 756741372 | CenturyLink                     | AP     | CAFMA   | \$23.03     |
| 06/28/21           | 756741377 | City of Prescott                | AP     | CAFMA   | \$58,192.63 |
| 06/28/21           | 756741378 | City of Prescott                | AP     | CAFMA   | \$501.32    |
| 06/28/21           | 756741379 | ColumbiaSoft Corporation        | AP     | CAFMA   | \$1,250.00  |
| 06/28/21           | 756741380 | Coppersmith Brockelman PLC      | AP     | CAFMA   | \$1,950.00  |
| 06/28/21           | 756741382 | Curtis Tools for Heroes         | AP     | CAFMA   | \$3,088.60  |
| 06/28/21           | 756741383 | Western Fire Chiefs Assoc.      | AP     | CAFMA   | \$405.00    |
| 06/28/21           | 756741384 | Desert Edge Auto Glass          | AP     | CAFMA   | \$300.00    |
| 06/28/21           | 756741385 | FACTORY MOTOR PARTS             | AP     | CAFMA   | \$596.47    |
| 06/28/21           | 756741386 | FASTENAL                        | AP     | CAFMA   | \$20.46     |
| 06/28/21           | 756741387 | FEDEX                           | AP     | CAFMA   | \$29.14     |
| 06/28/21           | 756741388 | FleetPride, Inc                 | AP     | CAFMA   | \$669.12    |
| 06/28/21           | 756741389 | Freightliner of AZ, LLC         | AP     | CAFMA   | \$193.44    |
| 06/28/21           | 756741390 | Galpin Ford, Inc.               | AP     | CAFMA   | \$358.43    |
| 06/28/21           | 756741391 | Globalstar                      | AP     | CAFMA   | \$232.25    |
| 06/28/21           | 756741392 | Michael M. Golightly & Assoc    | AP     | CAFMA   | \$5,161.59  |
| 06/28/21           | 756741393 | Interstate Batteries            | AP     | CAFMA   | \$295.47    |
| 06/28/21           | 756741394 | Lamb Chevrolet                  | AP     | CAFMA   | \$187.78    |
| 06/28/21           | 756741395 | Matheson Tri-Gas, Inc           | AP     | CAFMA   | \$18.56     |
| 06/28/21           | 756741396 | Municipal Emergency Svcs Inc    | AP     | CAFMA   | \$387.31    |
| 06/28/21           | 756741397 | Mitchell Repair Info. Comp LLC  | AP     | CAFMA   | \$16.37     |
| 06/28/21           | 756741398 | MYERS TIRE SUPPLY               | AP     | CAFMA   | \$182.09    |
| 06/28/21           | 756741400 | Pioneer Title Agency, Inc       | AP     | CAFMA   | \$2,800.00  |
| 06/28/21           | 756741401 | Public Safety Crisis Solutions  | AP     | CAFMA   | \$2,325.00  |
| 06/28/21           | 756741402 | Smart Document Solutions        | AP     | CAFMA   | \$457.87    |
| 06/28/21           | 756741403 | Spingola, Deborah               | AP     | CAFMA   | \$600.00    |
| 06/28/21           | 756741404 | Staples Contract & Commmerc.Inc | AP     | CAFMA   | \$1,422.48  |
| 06/28/21           | 756741405 | D.G.Shoemaker & Associates Inc  | AP     | CAFMA   | \$406.15    |
| 06/28/21           | 756741406 | Tessco, Inc                     | AP     | CAFMA   | \$119.27    |
| 06/28/21           | 756741407 | The Hike Shack                  | AP     | CAFMA   | \$385.78    |
| 06/28/21           | 756741408 | Town of Prescott Valley         | AP     | CAFMA   | \$1,070.78  |
| 06/28/21           | 756741409 | Unisource Energy Services       | AP     | CAFMA   | \$191.44    |
| 06/28/21           | 756741410 | United Fire Equipment Company   | AP     | CAFMA   | \$1,004.24  |
| 06/28/21           | 756741411 | United Disposal, Inc            | AP     | CAFMA   | \$198.00    |
| 06/28/21           | 756741412 | Verizon Wireless                | AP     | CAFMA   | \$3,680.59  |



BR Checks and Charges Cleared

For the Bank Statement ending: 7/31/21

| CAFMA    | General Fund | General Fund                   | 1100                  |
|----------|--------------|--------------------------------|-----------------------|
| Date     | Document     | Description                    | Module Company Amount |
| 06/28/21 | 756741413    | ROGER WOOD                     | AP CAFMA \$1,450.00   |
| 06/28/21 | 756741414    | XEROX FINANCIAL SERVICES       | AP CAFMA \$347.20     |
| 06/28/21 | 756741416    | Best Pick Disposal, Inc        | AP CAFMA \$205.60     |
| 06/28/21 | 756741418    | Best Pick Disposal, Inc        | AP CAFMA \$100.00     |
| 06/28/21 | 756741419    | XEROX FINANCIAL SERVICES       | AP CAFMA \$411.61     |
| 07/12/21 | 756741420    | A2Z Home Center, LLC           | AP CAFMA \$118.11     |
| 07/12/21 | 756741421    | Able Saw, LLC                  | AP CAFMA \$726.28     |
| 07/12/21 | 756741422    | Arizona General / Ace Hardware | AP CAFMA \$5.82       |
| 07/12/21 | 756741424    | American Express, Inc.         | AP CAFMA \$8,316.41   |
| 07/12/21 | 756741426    | APS                            | AP CAFMA \$4,082.33   |
| 07/12/21 | 756741427    | Arizona Emergency Products     | AP CAFMA \$12,931.18  |
| 07/12/21 | 756741428    | BACKBOARDS BOOMERANG           | AP CAFMA \$550.00     |
| 07/12/21 | 756741429    | Bennett Oil                    | AP CAFMA \$1,955.79   |
| 07/12/21 | 756741430    | Best Pick Disposal, Inc        | AP CAFMA \$432.43     |
| 07/12/21 | 756741431    | Bound Tree Medical LLC         | AP CAFMA \$9,811.45   |
| 07/12/21 | 756741434    | Center for Educ & Employm Law  | AP CAFMA \$159.00     |
| 07/12/21 | 756741435    | CenturyLink                    | AP CAFMA \$749.70     |
| 07/12/21 | 756741436    | Chase Bank                     | AP CAFMA \$477.21     |
| 07/12/21 | 756741437    | Chase Bank                     | AP CAFMA \$776,427.12 |
| 07/12/21 | 756741439    | ColumbiaSoft Corporation       | AP CAFMA \$500.00     |
| 07/12/21 | 756741440    | Cornelius, Nicolas J.          | AP CAFMA \$12,175.00  |
| 07/12/21 | 756741441    | Crisenberg, Gary               | AP CAFMA \$3,750.00   |
| 07/12/21 | 756741442    | Diligent Corporation           | AP CAFMA \$2,230.55   |
| 07/12/21 | 756741443    | Dish Network                   | AP CAFMA \$128.07     |
| 07/12/21 | 756741444    | FEDEX                          | AP CAFMA \$23.17      |
| 07/12/21 | 756741445    | Freightliner of AZ, LLC        | AP CAFMA \$571.18     |
| 07/12/21 | 756741446    | GEN-TECH                       | AP CAFMA \$452.99     |
| 07/12/21 | 756741447    | HONEYWELL ANAYLYTICS INC       | AP CAFMA \$772.00     |
| 07/12/21 | 756741448    | Interstate Batteries           | AP CAFMA \$215.03     |
| 07/12/21 | 756741449    | KAيروس Health Arizona, Inc     | AP CAFMA \$159,184.21 |
| 07/12/21 | 756741450    | Kevin Lollar Electric, LLC     | AP CAFMA \$741.77     |
| 07/12/21 | 756741451    | Mark A Kirkorsky PC            | AP CAFMA \$1,996.82   |
| 07/12/21 | 756741452    | Manzanita Landscaping, Inc     | AP CAFMA \$828.52     |
| 07/12/21 | 756741453    | Matheson Tri-Gas, Inc          | AP CAFMA \$687.93     |
| 07/12/21 | 756741454    | Mitchell Repair Info. Comp LLC | AP CAFMA \$16.37      |
| 07/12/21 | 756741455    | Motorola Solutions Inc         | AP CAFMA \$326.45     |
| 07/12/21 | 756741456    | NAPA Auto Parts                | AP CAFMA \$1,603.43   |
| 07/12/21 | 756741461    | Northern AZ Premier Termite    | AP CAFMA \$410.00     |
| 07/12/21 | 756741462    | O'Reilly Auto Parts            | AP CAFMA \$566.07     |
| 07/12/21 | 756741464    | Prescott Steel & Welding       | AP CAFMA \$248.28     |
| 07/12/21 | 756741465    | RACE CAR DYNAMICS OF ARIZONA   | AP CAFMA \$6,823.76   |
| 07/12/21 | 756741466    | Staples Contract & Commerc.Inc | AP CAFMA \$931.36     |
| 07/12/21 | 756741467    | D.G.Shoemaker & Associates Inc | AP CAFMA \$1,930.13   |
| 07/12/21 | 756741468    | Unisource Energy Services      | AP CAFMA \$285.01     |
| 07/12/21 | 756741469    | United Fire Equipment Company  | AP CAFMA \$62.65      |
| 07/12/21 | 756741470    | US Bank Voyager Fleet Systems  | AP CAFMA \$17,789.94  |
| 07/12/21 | 756741471    | ROGER WOOD                     | AP CAFMA \$1,800.00   |
| 07/12/21 | 756741472    | Yavapai Fleet Yavapai Machine  | AP CAFMA \$468.02     |
| 07/12/21 | 756741473    | ZebraScapes LLC                | AP CAFMA \$125.00     |
| 07/12/21 | 756741474    | American Express, Inc.         | AP CAFMA \$664.10     |
| 07/26/21 | 756741476    | APS                            | AP CAFMA \$11,293.87  |
| 07/26/21 | 756741478    | Bennett Oil                    | AP CAFMA \$151.25     |
| 07/26/21 | 756741485    | CenturyLink                    | AP CAFMA \$655.92     |
| 07/26/21 | 756741486    | CenturyLink                    | AP CAFMA \$20.95      |
| 07/26/21 | 756741487    | Chase Bank                     | AP CAFMA \$822,248.55 |
| 07/26/21 | 756741489    | Chase Card Services            | AP CAFMA \$4,697.98   |
| 07/26/21 | 756741492    | City of Prescott               | AP CAFMA \$494.68     |
| 07/26/21 | 756741494    | Cummins Rocky Mountain LLC     | AP CAFMA \$11,352.51  |
| 07/26/21 | 756741496    | DES- Unemployment Tax          | AP CAFMA \$15.81      |
| 07/26/21 | 756741498    | Enerspect Medical Solutions    | AP CAFMA \$5,651.16   |
| 07/26/21 | 756741500    | Freightliner of AZ, LLC        | AP CAFMA \$257.73     |
| 07/26/21 | 756741506    | Mark A Kirkorsky PC            | AP CAFMA \$774.14     |

BR Checks and Charges Cleared

For the Bank Statement ending: 7/31/21

| CAFMA                             |           | General Fund                  |        |         | 1100           |
|-----------------------------------|-----------|-------------------------------|--------|---------|----------------|
| Date                              | Document  | Description                   | Module | Company | Amount         |
| 07/26/21                          | 756741514 | Securis Insurance Pool, Inc   | AP     | CAFMA   | \$141,178.00   |
| 07/26/21                          | 756741516 | Spingola, Deborah             | AP     | CAFMA   | \$300.00       |
| 07/26/21                          | 756741519 | TruckPro, LLC                 | AP     | CAFMA   | \$716.67       |
| 07/26/21                          | 756741520 | Turbo & Electric Sales & Srvc | AP     | CAFMA   | \$793.00       |
| 07/26/21                          | 756741521 | Unisource Energy Services     | AP     | CAFMA   | \$54.62        |
| 07/26/21                          | 756741524 | XEROX FINANCIAL SERVICES      | AP     | CAFMA   | \$823.22       |
| 07/26/21                          | 756741526 | YRMCPC PHYSICIAN PRACTICES    | AP     | CAFMA   | \$62.00        |
| 07/26/21                          | 756741527 | Unisource Energy Services     | AP     | CAFMA   | \$80.82        |
| TOTAL CHECKS AND CHARGES CLEARED: |           |                               |        |         | \$2,299,393.55 |

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Outstanding

For the Bank Statement ending: 7/31/21

| CAFMA                                 |           | General Fund                    |        |         | 1100                |
|---------------------------------------|-----------|---------------------------------|--------|---------|---------------------|
| Date                                  | Document  | Description                     | Module | Company | Amount              |
| 05/27/21                              | 756741224 | AZ Center for Fire Svc Excel    | AP     | CAFMA   | \$1,700.00          |
| 06/14/21                              | 756741288 | Action Communications           | AP     | CAFMA   | \$3,572.32          |
| 06/14/21                              | 756741303 | Bud Griffin Associates-Arizona  | AP     | CAFMA   | \$2,726.55          |
| 06/14/21                              | 756741307 | CCS Presentation Systems        | AP     | CAFMA   | \$2,337.13          |
| 06/28/21                              | 756741363 | AZ Center for Fire Svc Excel    | AP     | CAFMA   | \$2,500.00          |
| 06/28/21                              | 756741381 | Crisenberg, Gary                | AP     | CAFMA   | \$1,875.00          |
| 06/28/21                              | 756741399 | BOLZ, WILLIAM & PATRICIA        | AP     | CAFMA   | \$2.92              |
| 06/28/21                              | 756741415 | Yavapai County Assessor's Offi  | AP     | CAFMA   | \$25.00             |
| 07/12/21                              | 756741423 | Air Instrumentation of CA       | AP     | CAFMA   | \$1,630.00          |
| 07/12/21                              | 756741460 | NFP Property and Casualty       | AP     | CAFMA   | \$35,182.00         |
| 07/26/21                              | 756741475 | A1 Water Bulk Delivery Svc LLC  | AP     | CAFMA   | \$130.00            |
| 07/26/21                              | 756741477 | Arizona Crisis Team (ACT)       | AP     | CAFMA   | \$7,177.50          |
| 07/26/21                              | 756741479 | Bound Tree Medical LLC          | AP     | CAFMA   | \$23,630.46         |
| 07/26/21                              | 756741482 | Bradshaw Mtn Environmental Inc  | AP     | CAFMA   | \$75.00             |
| 07/26/21                              | 756741483 | Bradshaw Mtn Environmental Inc  | AP     | CAFMA   | \$40.00             |
| 07/26/21                              | 756741484 | Cable One Business              | AP     | CAFMA   | \$1,143.62          |
| 07/26/21                              | 756741493 | ColumbiaSoft Corporation        | AP     | CAFMA   | \$150.00            |
| 07/26/21                              | 756741497 | Desert Edge Auto Glass          | AP     | CAFMA   | \$275.00            |
| 07/26/21                              | 756741499 | FACTORY MOTOR PARTS             | AP     | CAFMA   | \$22.14             |
| 07/26/21                              | 756741501 | Globalstar                      | AP     | CAFMA   | \$231.04            |
| 07/26/21                              | 756741502 | W.W. Grainger, Inc              | AP     | CAFMA   | \$789.16            |
| 07/26/21                              | 756741503 | Hillyard, Inc-Flagstaff         | AP     | CAFMA   | \$841.92            |
| 07/26/21                              | 756741504 | International Code Council      | AP     | CAFMA   | \$31.65             |
| 07/26/21                              | 756741505 | Interstate Batteries            | AP     | CAFMA   | \$265.56            |
| 07/26/21                              | 756741507 | Manzanita Landscaping, Inc      | AP     | CAFMA   | \$2,827.30          |
| 07/26/21                              | 756741508 | Melcher Printing, Inc           | AP     | CAFMA   | \$111.90            |
| 07/26/21                              | 756741509 | Public Safety Crisis Solutions  | AP     | CAFMA   | \$4,062.50          |
| 07/26/21                              | 756741510 | Prescott Valley Ace Hardware    | AP     | CAFMA   | \$218.44            |
| 07/26/21                              | 756741511 | Restored By Faith LLC           | AP     | CAFMA   | \$280.00            |
| 07/26/21                              | 756741512 | RWC Group                       | AP     | CAFMA   | \$1,238.92          |
| 07/26/21                              | 756741513 | Schuster, Alan                  | AP     | CAFMA   | \$3,130.20          |
| 07/26/21                              | 756741515 | Besonson Tools LLC              | AP     | CAFMA   | \$68.73             |
| 07/26/21                              | 756741517 | Staples Contract & Commmerc.Inc | AP     | CAFMA   | \$66.37             |
| 07/26/21                              | 756741518 | Stryker Sales Corporation       | AP     | CAFMA   | \$21,132.40         |
| 07/26/21                              | 756741522 | United Disposal, Inc            | AP     | CAFMA   | \$198.00            |
| 07/26/21                              | 756741523 | Verizon Wireless                | AP     | CAFMA   | \$3,989.98          |
| 07/26/21                              | 756741525 | York                            | AP     | CAFMA   | \$80.45             |
| TOTAL CHECKS AND CHARGES OUTSTANDING: |           |                                 |        |         | <b>\$123,759.16</b> |

CAFMA-Central Arizona Fire and Medical

BR Deposits and Credits Cleared

For the Bank Statement ending: 7/31/21

| CAFMA                               |                   | General Fund                   |        |         | 1100                |
|-------------------------------------|-------------------|--------------------------------|--------|---------|---------------------|
| Date                                | Document          | Description                    | Module | Company | Amount              |
| 07/08/21                            | 3773              | Deposit                        | AR     | CAFMA   | \$8,165.48          |
| 07/08/21                            | 3774              | Deposit                        | AR     | CAFMA   | \$93,412.05         |
| 07/12/21                            | 3775              | Deposit                        | AR     | CAFMA   | \$6,125.11          |
| 07/12/21                            | 3776              | Deposit                        | AR     | CAFMA   | \$4,093.63          |
| 07/15/21                            | 3779              | Deposit                        | AR     | CAFMA   | \$7,538.19          |
| 07/15/21                            | 3781              | Deposit                        | AR     | CAFMA   | \$15,533.18         |
| 07/15/21                            | 3783              | Deposit                        | AR     | CAFMA   | \$3,648.35          |
| 07/15/21                            | 3784              | Deposit                        | AR     | CAFMA   | \$6,449.20          |
| 07/15/21                            | 3785              | Deposit                        | AR     | CAFMA   | \$11,167.27         |
| 07/15/21                            | 3786              | Deposit                        | AR     | CAFMA   | \$23,997.17         |
| 07/15/21                            | 3787              | Deposit                        | AR     | CAFMA   | \$983.12            |
| 07/15/21                            | 3788              | Deposit                        | AR     | CAFMA   | \$392.00            |
| 07/15/21                            | 3789              | Deposit                        | AR     | CAFMA   | \$254.00            |
| 07/15/21                            | 3790              | Deposit                        | AR     | CAFMA   | \$393.82            |
| 07/15/21                            | 3791              | Deposit                        | AR     | CAFMA   | \$1,216.00          |
| 07/22/21                            | 3794              | Deposit                        | AR     | CAFMA   | \$18,524.23         |
| 07/22/21                            | 3795              | Deposit                        | AR     | CAFMA   | \$7,482.57          |
| 07/22/21                            | 3796              | Deposit                        | AR     | CAFMA   | \$6,364.52          |
| 07/22/21                            | 3797              | Deposit                        | AR     | CAFMA   | \$11,937.52         |
| 07/22/21                            | 3798              | Deposit                        | AR     | CAFMA   | \$2,742.81          |
| 07/22/21                            | 3799              | Deposit                        | AR     | CAFMA   | \$1,888.19          |
| 07/22/21                            | 3800              | Deposit                        | AR     | CAFMA   | \$1,441.76          |
| 07/22/21                            | 3801              | Deposit                        | AR     | CAFMA   | \$298.00            |
| 07/29/21                            | 3803              | Deposit                        | AR     | CAFMA   | \$6,927.77          |
| 07/29/21                            | 3804              | Deposit                        | AR     | CAFMA   | \$54,733.40         |
| 07/29/21                            | 3805              | Deposit                        | AR     | CAFMA   | \$1,249.24          |
| 07/29/21                            | 3806              | Deposit                        | AR     | CAFMA   | \$6,264.08          |
| 07/29/21                            | 3807              | Deposit                        | AR     | CAFMA   | \$780.00            |
| 07/29/21                            | 3808              | Deposit                        | AR     | CAFMA   | \$831.00            |
| 07/29/21                            | 3809              | Deposit                        | AR     | CAFMA   | \$1,349.52          |
| 07/31/21                            | Cash With Yav Cty | Fire Authority Funding July 20 | GL     | CAFMA   | \$433,939.37        |
| 07/31/21                            | Cash With Yav Cty | Reverse Batch 1551 To Clear Ch | GL     | CAFMA   | \$40,726.54         |
| 07/31/21                            | Cash With Yav Cty | GF Interest Revenue July 2021  | GL     | CAFMA   | \$1,469.32          |
| TOTAL DEPOSITS AND CREDITS CLEARED: |                   |                                |        |         | <b>\$782,318.41</b> |

BR Deposits and Credits Outstanding

For the Bank Statement ending:

| Date | Document | Description | Module | Company | Amount |
|------|----------|-------------|--------|---------|--------|
|------|----------|-------------|--------|---------|--------|

TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

| Document Number                              | Date     | BR Status | Void? | Description                     | Date Cleared | Amount       |
|--|----------|-----------|-------|---------------------------------|--------------|--------------|
| <b>MODULE: CHECKS FROM ACCOUNTS PAYABLE</b>  |          |           |       |                                 |              |              |
| <b>BANK CONTROL ID: CAFMA - GENERAL FUND</b> |          |           |       |                                 |              |              |
| 756741420                                    | 07/12/21 | Marked    | No    | A2Z Home Center, LLC            | 08/12/21     | \$118.11     |
| 756741421                                    | 07/12/21 | Marked    | No    | Able Saw, LLC                   | 08/12/21     | \$726.28     |
| 756741422                                    | 07/12/21 | Marked    | No    | Arizona General / Ace Hardware  | 08/12/21     | \$5.82       |
| 756741423                                    | 07/12/21 | Retrieved | No    | Air Instrumentation of CA       |              | \$1,630.00   |
| 756741424                                    | 07/12/21 | Marked    | No    | American Express, Inc.          | 08/12/21     | \$8,316.41   |
| 756741426                                    | 07/12/21 | Marked    | No    | APS                             | 08/12/21     | \$4,082.33   |
| 756741427                                    | 07/12/21 | Marked    | No    | Arizona Emergency Products      | 08/12/21     | \$12,931.18  |
| 756741428                                    | 07/12/21 | Marked    | No    | BACKBOARDS BOOMERANG            | 08/12/21     | \$550.00     |
| 756741429                                    | 07/12/21 | Marked    | No    | Bennett Oil                     | 08/12/21     | \$1,955.79   |
| 756741430                                    | 07/12/21 | Marked    | No    | Best Pick Disposal, Inc         | 08/12/21     | \$432.43     |
| 756741431                                    | 07/12/21 | Marked    | No    | Bound Tree Medical LLC          | 08/12/21     | \$9,811.45   |
| 756741434                                    | 07/12/21 | Marked    | No    | Center for Educ & Employm Law   | 08/12/21     | \$159.00     |
| 756741435                                    | 07/12/21 | Marked    | No    | CenturyLink                     | 08/12/21     | \$749.70     |
| 756741436                                    | 07/12/21 | Marked    | No    | Chase Bank                      | 08/12/21     | \$477.21     |
| 756741437                                    | 07/12/21 | Marked    | No    | Chase Bank                      | 08/12/21     | \$776,427.12 |
| 756741439                                    | 07/12/21 | Marked    | No    | ColumbiaSoft Corporation        | 08/12/21     | \$500.00     |
| 756741440                                    | 07/12/21 | Marked    | No    | Cornelius, Nicolas J.           | 08/12/21     | \$12,175.00  |
| 756741441                                    | 07/12/21 | Marked    | No    | Crisenbery, Gary                | 08/12/21     | \$3,750.00   |
| 756741442                                    | 07/12/21 | Marked    | No    | Diligent Corporation            | 08/12/21     | \$2,230.55   |
| 756741443                                    | 07/12/21 | Marked    | No    | Dish Network                    | 08/12/21     | \$128.07     |
| 756741444                                    | 07/12/21 | Marked    | No    | FEDEX                           | 08/12/21     | \$23.17      |
| 756741445                                    | 07/12/21 | Marked    | No    | Freightliner of AZ, LLC         | 08/12/21     | \$571.18     |
| 756741446                                    | 07/12/21 | Marked    | No    | GEN-TECH                        | 08/12/21     | \$452.99     |
| 756741447                                    | 07/12/21 | Marked    | No    | HONEYWELL ANAYLYTICS INC        | 08/12/21     | \$772.00     |
| 756741448                                    | 07/12/21 | Marked    | No    | Interstate Batteries            | 08/12/21     | \$215.03     |
| 756741449                                    | 07/12/21 | Marked    | No    | KAIROS Health Arizona, Inc      | 08/12/21     | \$159,184.21 |
| 756741450                                    | 07/12/21 | Marked    | No    | Kevin Lollar Electric, LLC      | 08/12/21     | \$741.77     |
| 756741451                                    | 07/12/21 | Marked    | No    | Mark A Kirkorsky PC             | 08/12/21     | \$1,996.82   |
| 756741452                                    | 07/12/21 | Marked    | No    | Manzanita Landscaping, Inc      | 08/12/21     | \$828.52     |
| 756741453                                    | 07/12/21 | Marked    | No    | Matheson Tri-Gas, Inc           | 08/12/21     | \$687.93     |
| 756741454                                    | 07/12/21 | Marked    | No    | Mitchell Repair Info. Comp LLC  | 08/12/21     | \$16.37      |
| 756741455                                    | 07/12/21 | Marked    | No    | Motorola Solutions Inc          | 08/12/21     | \$326.45     |
| 756741456                                    | 07/12/21 | Marked    | No    | NAPA Auto Parts                 | 08/12/21     | \$1,603.43   |
| 756741460                                    | 07/12/21 | Retrieved | No    | NFP Property and Casualty       |              | \$35,182.00  |
| 756741461                                    | 07/12/21 | Marked    | No    | Northern AZ Premier Termite     | 08/12/21     | \$410.00     |
| 756741462                                    | 07/12/21 | Marked    | No    | O'Reilly Auto Parts             | 08/12/21     | \$566.07     |
| 756741464                                    | 07/12/21 | Marked    | No    | Prescott Steel & Welding        | 08/12/21     | \$248.28     |
| 756741465                                    | 07/12/21 | Marked    | No    | RACE CAR DYNAMICS OF ARIZONA    | 08/12/21     | \$6,823.76   |
| 756741466                                    | 07/12/21 | Marked    | No    | Staples Contract & Commmerc.Inc | 08/12/21     | \$931.36     |
| 756741467                                    | 07/12/21 | Marked    | No    | D.G.Shoemaker & Associates Inc  | 08/12/21     | \$1,930.13   |
| 756741468                                    | 07/12/21 | Marked    | No    | Unisource Energy Services       | 08/12/21     | \$285.01     |
| 756741469                                    | 07/12/21 | Marked    | No    | United Fire Equipment Company   | 08/12/21     | \$62.65      |
| 756741470                                    | 07/12/21 | Marked    | No    | US Bank Voyager Fleet Systems   | 08/12/21     | \$17,789.94  |
| 756741471                                    | 07/12/21 | Marked    | No    | ROGER WOOD                      | 08/12/21     | \$1,800.00   |
| 756741472                                    | 07/12/21 | Marked    | No    | Yavapai Fleet Yavapai Machine   | 08/12/21     | \$468.02     |
| 756741473                                    | 07/12/21 | Marked    | No    | ZebraScapes LLC                 | 08/12/21     | \$125.00     |
| 756741474                                    | 07/12/21 | Marked    | No    | American Express, Inc.          | 08/12/21     | \$664.10     |
| 756741475                                    | 07/26/21 | Retrieved | No    | A1 Water Bulk Delivery Svc LLC  |              | \$130.00     |
| 756741476                                    | 07/26/21 | Marked    | No    | APS                             | 08/12/21     | \$11,293.87  |
| 756741477                                    | 07/26/21 | Retrieved | No    | Arizona Crisis Team (ACT)       |              | \$7,177.50   |
| 756741478                                    | 07/26/21 | Marked    | No    | Bennett Oil                     | 08/12/21     | \$151.25     |
| 756741479                                    | 07/26/21 | Retrieved | No    | Bound Tree Medical LLC          |              | \$23,630.46  |
| 756741482                                    | 07/26/21 | Retrieved | No    | Bradshaw Mtn Environmental Inc  |              | \$75.00      |
| 756741483                                    | 07/26/21 | Retrieved | No    | Bradshaw Mtn Environmental Inc  |              | \$40.00      |
| 756741484                                    | 07/26/21 | Retrieved | No    | Cable One Business              |              | \$1,143.62   |
| 756741485                                    | 07/26/21 | Marked    | No    | CenturyLink                     | 08/12/21     | \$655.92     |
| 756741486                                    | 07/26/21 | Marked    | No    | CenturyLink                     | 08/12/21     | \$20.95      |
| 756741487                                    | 07/26/21 | Marked    | No    | Chase Bank                      | 08/12/21     | \$822,248.55 |
| 756741489                                    | 07/26/21 | Marked    | No    | Chase Card Services             | 08/12/21     | \$4,697.98   |
| 756741492                                    | 07/26/21 | Marked    | No    | City of Prescott                | 08/12/21     | \$494.68     |
| 756741493                                    | 07/26/21 | Retrieved | No    | ColumbiaSoft Corporation        |              | \$150.00     |
| 756741494                                    | 07/26/21 | Marked    | No    | Cummins Rocky Mountain LLC      | 08/12/21     | \$11,352.51  |

Bank Reconciliation Register

| Document Number | Date | BR Status | Void? | Description | Date Cleared | Amount |
|-----------------|------|-----------|-------|-------------|--------------|--------|
|-----------------|------|-----------|-------|-------------|--------------|--------|

MODULE: CHECKS FROM ACCOUNTS PAYABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

(CONTINUED)

|           |          |           |    |                                 |          |              |
|-----------|----------|-----------|----|---------------------------------|----------|--------------|
| 756741496 | 07/26/21 | Marked    | No | DES- Unemployment Tax           | 08/12/21 | \$15.81      |
| 756741497 | 07/26/21 | Retrieved | No | Desert Edge Auto Glass          |          | \$275.00     |
| 756741498 | 07/26/21 | Marked    | No | Enerspect Medical Solutions     | 08/12/21 | \$5,651.16   |
| 756741499 | 07/26/21 | Retrieved | No | FACTORY MOTOR PARTS             |          | \$22.14      |
| 756741500 | 07/26/21 | Marked    | No | Freightliner of AZ, LLC         | 08/12/21 | \$257.73     |
| 756741501 | 07/26/21 | Retrieved | No | Globalstar                      |          | \$231.04     |
| 756741502 | 07/26/21 | Retrieved | No | W.W. Grainger, Inc              |          | \$789.16     |
| 756741503 | 07/26/21 | Retrieved | No | Hillyard, Inc-Flagstaff         |          | \$841.92     |
| 756741504 | 07/26/21 | Retrieved | No | International Code Council      |          | \$31.65      |
| 756741505 | 07/26/21 | Retrieved | No | Interstate Batteries            |          | \$265.56     |
| 756741506 | 07/26/21 | Marked    | No | Mark A Kirkorsky PC             | 08/12/21 | \$774.14     |
| 756741507 | 07/26/21 | Retrieved | No | Manzanita Landscaping, Inc      |          | \$2,827.30   |
| 756741508 | 07/26/21 | Retrieved | No | Melcher Printing, Inc           |          | \$111.90     |
| 756741509 | 07/26/21 | Retrieved | No | Public Safety Crisis Solutions  |          | \$4,062.50   |
| 756741510 | 07/26/21 | Retrieved | No | Prescott Valley Ace Hardware    |          | \$218.44     |
| 756741511 | 07/26/21 | Retrieved | No | Restored By Faith LLC           |          | \$280.00     |
| 756741512 | 07/26/21 | Retrieved | No | RWC Group                       |          | \$1,238.92   |
| 756741513 | 07/26/21 | Retrieved | No | Schuster, Alan                  |          | \$3,130.20   |
| 756741514 | 07/26/21 | Marked    | No | Securis Insurance Pool, Inc     | 08/12/21 | \$141,178.00 |
| 756741515 | 07/26/21 | Retrieved | No | Besonson Tools LLC              |          | \$68.73      |
| 756741516 | 07/26/21 | Marked    | No | Spingola, Deborah               | 08/12/21 | \$300.00     |
| 756741517 | 07/26/21 | Retrieved | No | Staples Contract & Commmerc.Inc |          | \$66.37      |
| 756741518 | 07/26/21 | Retrieved | No | Stryker Sales Corporation       |          | \$21,132.40  |
| 756741519 | 07/26/21 | Marked    | No | TruckPro, LLC                   | 08/12/21 | \$716.67     |
| 756741520 | 07/26/21 | Marked    | No | Turbo & Electric Sales & Srvc   | 08/12/21 | \$793.00     |
| 756741521 | 07/26/21 | Marked    | No | Unisource Energy Services       | 08/12/21 | \$54.62      |
| 756741522 | 07/26/21 | Retrieved | No | United Disposal, Inc            |          | \$198.00     |
| 756741523 | 07/26/21 | Retrieved | No | Verizon Wireless                |          | \$3,989.98   |
| 756741524 | 07/26/21 | Marked    | No | XEROX FINANCIAL SERVICES        | 08/12/21 | \$823.22     |
| 756741525 | 07/26/21 | Retrieved | No | York                            |          | \$80.45      |
| 756741526 | 07/26/21 | Marked    | No | YRMCPH PHYSICIAN PRACTICES      | 08/12/21 | \$62.00      |
| 756741527 | 07/26/21 | Marked    | No | Unisource Energy Services       | 08/12/21 | \$80.82      |

SUB TOTAL FOR BANK: \$2,145,693.76

TOTAL FOR MODULE: \$2,145,693.76

MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

|      |          |        |    |         |          |             |
|------|----------|--------|----|---------|----------|-------------|
| 3773 | 07/08/21 | Marked | No | Deposit | 08/12/21 | \$8,165.48  |
| 3774 | 07/08/21 | Marked | No | Deposit | 08/12/21 | \$93,412.05 |
| 3775 | 07/12/21 | Marked | No | Deposit | 08/12/21 | \$6,125.11  |
| 3776 | 07/12/21 | Marked | No | Deposit | 08/12/21 | \$4,093.63  |
| 3779 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$7,538.19  |
| 3781 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$15,533.18 |
| 3783 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$3,648.35  |
| 3784 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$6,449.20  |
| 3785 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$11,167.27 |
| 3786 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$23,997.17 |
| 3787 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$983.12    |
| 3788 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$392.00    |
| 3789 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$254.00    |
| 3790 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$393.82    |
| 3791 | 07/15/21 | Marked | No | Deposit | 08/12/21 | \$1,216.00  |
| 3794 | 07/22/21 | Marked | No | Deposit | 08/12/21 | \$18,524.23 |
| 3795 | 07/22/21 | Marked | No | Deposit | 08/12/21 | \$7,482.57  |
| 3796 | 07/22/21 | Marked | No | Deposit | 08/12/21 | \$6,364.52  |
| 3797 | 07/22/21 | Marked | No | Deposit | 08/12/21 | \$11,937.52 |
| 3798 | 07/22/21 | Marked | No | Deposit | 08/12/21 | \$2,742.81  |
| 3799 | 07/22/21 | Marked | No | Deposit | 08/12/21 | \$1,888.19  |
| 3800 | 07/22/21 | Marked | No | Deposit | 08/12/21 | \$1,441.76  |
| 3801 | 07/22/21 | Marked | No | Deposit | 08/12/21 | \$298.00    |
| 3803 | 07/29/21 | Marked | No | Deposit | 08/12/21 | \$6,927.77  |

CAFMA-Central Arizona Fire and Medical  
Bank Reconciliation Register

| Document Number | Date | BR Status | Void? | Description | Date Cleared | Amount |
|-----------------|------|-----------|-------|-------------|--------------|--------|
|-----------------|------|-----------|-------|-------------|--------------|--------|

MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

|                                       |          |        |    |         |          |              |
|---------------------------------------|----------|--------|----|---------|----------|--------------|
| BANK CONTROL ID: CAFMA - GENERAL FUND |          |        |    |         |          | (CONTINUED)  |
| 3804                                  | 07/29/21 | Marked | No | Deposit | 08/12/21 | \$54,733.40  |
| 3805                                  | 07/29/21 | Marked | No | Deposit | 08/12/21 | \$1,249.24   |
| 3806                                  | 07/29/21 | Marked | No | Deposit | 08/12/21 | \$6,264.08   |
| 3807                                  | 07/29/21 | Marked | No | Deposit | 08/12/21 | \$780.00     |
| 3808                                  | 07/29/21 | Marked | No | Deposit | 08/12/21 | \$831.00     |
| 3809                                  | 07/29/21 | Marked | No | Deposit | 08/12/21 | \$1,349.52   |
| SUB TOTAL FOR BANK:                   |          |        |    |         |          | \$306,183.18 |
| TOTAL FOR MODULE:                     |          |        |    |         |          | \$306,183.18 |

MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER

|                                       |          |        |    |                                |          |              |
|---------------------------------------|----------|--------|----|--------------------------------|----------|--------------|
| BANK CONTROL ID: CAFMA - GENERAL FUND |          |        |    |                                |          |              |
| Cash With Yav Cty                     | 07/31/21 | Marked | No | Fire Authority Funding July 20 | 08/12/21 | \$433,939.37 |
| Cash With Yav Cty                     | 07/31/21 | Marked | No | Reverse Batch 1551 To Clear Ch | 08/12/21 | \$40,726.54  |
| Cash With Yav Cty                     | 07/31/21 | Marked | No | GF Interest Revenue July 2021  | 08/12/21 | \$1,469.32   |
| SUB TOTAL FOR BANK:                   |          |        |    |                                |          | \$476,135.23 |
| TOTAL FOR MODULE:                     |          |        |    |                                |          | \$476,135.23 |



CAFMA-Central Arizona Fire and Medical  
BR Adjustments Report  
For the Bank Statement ending:

| Date | Document | Description | GL Account | Offset Amt | Adj. Amt |
|------|----------|-------------|------------|------------|----------|
|------|----------|-------------|------------|------------|----------|

DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

8/12/21  
10:41:28 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|   |             | Current Period      |                        |                          |                | Year To Date           |                        |                       |              |
|---|-------------|---------------------|------------------------|--------------------------|----------------|------------------------|------------------------|-----------------------|--------------|
| Account                                 |             | Actual              | Budget                 | Variance                 | %              | Actual                 | Budget                 | Variance              | %            |
| <b><u>Revenues</u></b>                  |             |                     |                        |                          |                |                        |                        |                       |              |
| CVFD Funding Requirement                | 10310000000 | \$95,111.94         | \$5,222,136.00         | \$(5,127,024.06)         | (98.2)%        | \$4,933,890.67         | \$5,222,136.00         | \$(288,245.33)        | (5.5)%       |
| CYFD Funding Requirement                | 10320000000 | 338,827.43          | 21,466,421.00          | (21,127,593.57)          | (98.4)         | 20,401,076.09          | 21,466,421.00          | (1,065,344.91)        | (5.0)        |
| Fire Protection Contracts               | 10400100000 | 161,724.82          | 180,000.00             | (18,275.18)              | (10.2)         | 367,465.28             | 180,000.00             | 187,465.28            | 104.1        |
| Outside Agency Work-Vehicle Maint       | 10430000000 | 0.00                | 40,000.00              | (40,000.00)              | (100.0)        | 23,223.47              | 40,000.00              | (16,776.53)           | (41.9)       |
| Construction Permits                    | 10440000000 | 10,848.18           | 51,250.00              | (40,401.82)              | (78.8)         | 121,300.16             | 51,250.00              | 70,050.16             | 136.7        |
| Operational Permits                     | 10442500000 | 0.00                | 1,700.00               | (1,700.00)               | (100.0)        | 1,709.00               | 1,700.00               | 9.00                  | 0.5          |
| Special Events                          | 10443000000 | 0.00                | 2,680.00               | (2,680.00)               | (100.0)        | 1,160.00               | 2,680.00               | (1,520.00)            | (56.7)       |
| State of AZ/Off-District Fires          | 10480000000 | 94,190.81           | 50,000.00              | 44,190.81                | 88.4           | 2,444,707.37           | 50,000.00              | 2,394,707.37          | 4789.4       |
| Interest Income-General Fund            | 10490000000 | 1,469.32            | 50,000.00              | (48,530.68)              | (97.1)         | 20,572.41              | 50,000.00              | (29,427.59)           | (58.9)       |
| Interest Income-Cap Rsv Fund            | 10490100000 | 1,194.35            | 0.00                   | 1,194.35                 | 0.0            | 32,772.80              | 0.00                   | 32,772.80             | 0.0          |
| Misc. Revenues                          | 10510000000 | 507.21              | 10,900.00              | (10,392.79)              | (95.3)         | 136,099.48             | 10,900.00              | 125,199.48            | 1148.6       |
| PAWUIC/ Defensible Space Reimbursements | 10512531000 | 0.00                | 24,000.00              | (24,000.00)              | (100.0)        | 4,175.43               | 24,000.00              | (19,824.57)           | (82.6)       |
| Tech Services Contracting Revenue       | 10514041000 | 7,742.08            | 184,725.00             | (176,982.92)             | (95.8)         | 168,400.09             | 184,725.00             | (16,324.91)           | (8.8)        |
| Supplies for Outside Agency Work        | 10514141000 | 0.00                | 10,000.00              | (10,000.00)              | (100.0)        | 1,222.82               | 10,000.00              | (8,777.18)            | (87.8)       |
| Rebates/Refunds                         | 10535000000 | 0.00                | 0.00                   | 0.00                     | 0.0            | 5,071.41               | 0.00                   | 5,071.41              | 0.0          |
| Donations                               | 10540000000 | 75.00               | 500.00                 | (425.00)                 | (85.0)         | 11,975.00              | 500.00                 | 11,475.00             | 2295.0       |
| Grants-FEMA- SAFER                      | 10543000000 | 0.00                | 71,618.00              | (71,618.00)              | (100.0)        | 5,000.00               | 71,618.00              | (66,618.00)           | (93.0)       |
| Misc. Prevention                        | 10560000000 | 0.00                | 2,100.00               | (2,100.00)               | (100.0)        | 0.00                   | 2,100.00               | (2,100.00)            | (100.0)      |
| Warehouse Purchasing Group              | 10570000000 | 8,088.47            | 210,000.00             | (201,911.53)             | (96.1)         | 224,985.98             | 210,000.00             | 14,985.98             | 7.1          |
| 61 Lease Revenue                        | 10585500000 | 12,000.00           | 30,000.00              | (18,000.00)              | (60.0)         | 42,000.00              | 30,000.00              | 12,000.00             | 40.0         |
| CARTA Classes                           | 10590000000 | 0.00                | 15,000.00              | (15,000.00)              | (100.0)        | 7,050.00               | 15,000.00              | (7,950.00)            | (53.0)       |
| CPR/EMS classes                         | 10590500000 | 1,200.00            | 26,000.00              | (24,800.00)              | (95.4)         | 4,711.50               | 26,000.00              | (21,288.50)           | (81.9)       |
| <b>Net Revenues</b>                     |             | <b>\$732,979.61</b> | <b>\$27,649,030.00</b> | <b>\$(26,916,050.39)</b> | <b>(97.3)%</b> | <b>\$28,958,568.96</b> | <b>\$27,649,030.00</b> | <b>\$1,309,538.96</b> | <b>4.7 %</b> |
| <b><u>Personnel Expenses</u></b>        |             |                     |                        |                          |                |                        |                        |                       |              |
| Salaries/Admin                          | 10610010000 | \$74,245.04         | \$914,298.00           | \$840,052.96             | 91.9%          | \$1,042,464.29         | \$914,298.00           | \$(128,166.29)        | (14.0)%      |
| Salaries/Prevention                     | 10610020000 | 26,442.56           | 371,045.00             | 344,602.44               | 92.9           | 320,458.12             | 371,045.00             | 50,586.88             | 13.6         |
| Salaries/Operations                     | 10610030000 | 635,950.51          | 8,838,743.00           | 8,202,792.49             | 92.8           | 8,694,268.17           | 8,838,743.00           | 144,474.83            | 1.6          |
| Salaries/Training                       | 10610035000 | 16,810.44           | 243,433.00             | 226,622.56               | 93.1           | 217,695.67             | 243,433.00             | 25,737.33             | 10.6         |
| Salaries/Communications                 | 10610041000 | 31,096.80           | 433,677.00             | 402,580.20               | 92.8           | 425,223.20             | 433,677.00             | 8,453.80              | 1.9          |
| Salaries/Facilities Maintenance         | 10610043000 | 9,360.00            | 129,519.00             | 120,159.00               | 92.8           | 128,651.20             | 129,519.00             | 867.80                | 0.7          |
| Salaries/Fleet Maint                    | 10610048000 | 28,692.80           | 413,251.00             | 384,558.20               | 93.1           | 388,650.40             | 413,251.00             | 24,600.60             | 6.0          |
| Salaries/Warehouse                      | 10610049000 | 10,079.60           | 149,896.00             | 139,816.40               | 93.3           | 148,983.95             | 149,896.00             | 912.05                | 0.6          |
| CEO/ Fire Chief                         | 10610110000 | 12,506.59           | 170,761.00             | 158,254.41               | 92.7           | 166,916.69             | 170,761.00             | 3,844.31              | 2.3          |
| Special Detail/Fire Pals                | 10610320400 | 0.00                | 12,600.00              | 12,600.00                | 100.0          | 0.00                   | 12,600.00              | 12,600.00             | 100.0        |
| Special Detail/ Babysitting Classes     | 10610320402 | 0.00                | 250.00                 | 250.00                   | 100.0          | 0.00                   | 250.00                 | 250.00                | 100.0        |
| Special Detail/Prev/Spec Ev Assign Pay  | 10610320403 | 0.00                | 4,500.00               | 4,500.00                 | 100.0          | 162.50                 | 4,500.00               | 4,337.50              | 96.4         |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|  | Account     | Actual     | Current Period<br>Budget | Variance     | %       | Actual       | Year To Date<br>Budget | Variance       | %        |
|--|-------------|------------|--------------------------|--------------|---------|--------------|------------------------|----------------|----------|
| Spec Det/Ops CPR Prgrm Int/Ext           | 10610330425 | 0.00       | 5,000.00                 | 5,000.00     | 100.0   | 3,037.50     | 5,000.00               | 1,962.50       | 39.3     |
| Telestaff Maintenance                    | 10610330426 | 0.00       | 2,000.00                 | 2,000.00     | 100.0   | 32.18        | 2,000.00               | 1,967.82       | 98.4     |
| Spec Det/Ops Employee Hlth Immuniz Prgrm | 10610330431 | 0.00       | 1,400.00                 | 1,400.00     | 100.0   | 0.00         | 1,400.00               | 1,400.00       | 100.0    |
| Spec Det/Ops CISD Program Shift Peers    | 10610330435 | 0.00       | 500.00                   | 500.00       | 100.0   | 0.00         | 500.00                 | 500.00         | 100.0    |
| Spec Det/Ops/Tower Work                  | 10610330439 | 0.00       | 6,500.00                 | 6,500.00     | 100.0   | 1,080.00     | 6,500.00               | 5,420.00       | 83.4     |
| Spec Det/Ops Haz Mat Program             | 10610330440 | 25.00      | 625.00                   | 600.00       | 96.0    | 243.75       | 625.00                 | 381.25         | 61.0     |
| Spec Det/Ops Hose Program                | 10610330441 | 0.00       | 500.00                   | 500.00       | 100.0   | 787.50       | 500.00                 | (287.50)       | (57.5)   |
| Spec Det/Ops SCBA Program                | 10610330442 | 0.00       | 6,500.00                 | 6,500.00     | 100.0   | 2,432.29     | 6,500.00               | 4,067.71       | 62.6     |
| Spec Det/Ops Recruit Academy             | 10610330447 | 0.00       | 8,700.00                 | 8,700.00     | 100.0   | 0.00         | 8,700.00               | 8,700.00       | 100.0    |
| Spec Det/Ops Promo Testing               | 10610330449 | 0.00       | 8,250.00                 | 8,250.00     | 100.0   | 3,093.75     | 8,250.00               | 5,156.25       | 62.5     |
| Spec Det/ Ops Misc.                      | 10610330452 | 462.50     | 8,000.00                 | 7,537.50     | 94.2    | 16,168.75    | 8,000.00               | (8,168.75)     | (102.1)  |
| Spec Duty Training                       | 10610335476 | 0.00       | 2,600.00                 | 2,600.00     | 100.0   | 0.00         | 2,600.00               | 2,600.00       | 100.0    |
| Spec Det/Trng Instr CARTA                | 10610335479 | 0.00       | 5,000.00                 | 5,000.00     | 100.0   | 362.50       | 5,000.00               | 4,637.50       | 92.8     |
| Spec Det/ In House EMS Training          | 10610335482 | 0.00       | 25,000.00                | 25,000.00    | 100.0   | 8,837.50     | 25,000.00              | 16,162.50      | 64.7     |
| Spec Det/Tower Rescue/Instructor         | 10610335483 | 0.00       | 1,000.00                 | 1,000.00     | 100.0   | 250.00       | 1,000.00               | 750.00         | 75.0     |
| Spec Det/ Warehouse                      | 10610349451 | 0.00       | 5,000.00                 | 5,000.00     | 100.0   | 862.50       | 5,000.00               | 4,137.50       | 82.8     |
| Acting Pay - Administration              | 10610410000 | 40.00      | 0.00                     | (40.00)      | 0.0     | 590.00       | 0.00                   | (590.00)       | 0.0      |
| Acting Pay - Prevention                  | 10610420000 | 0.00       | 500.00                   | 500.00       | 100.0   | 110.00       | 500.00                 | 390.00         | 78.0     |
| Acting Pay - Ops                         | 10610430000 | 4,905.00   | 52,560.00                | 47,655.00    | 90.7    | 55,307.75    | 52,560.00              | (2,747.75)     | (5.2)    |
| Acting Pay - Tech Services               | 10610441000 | 0.00       | 0.00                     | 0.00         | 0.0     | 40.00        | 0.00                   | (40.00)        | 0.0      |
| Acting Pay - Fleet Maintenace            | 10610448000 | 50.00      | 400.00                   | 350.00       | 87.5    | 210.00       | 400.00                 | 190.00         | 47.5     |
| Vacation/ Sick Leave Buy Back            | 10610530000 | 0.00       | 300,000.00               | 300,000.00   | 100.0   | 88,238.26    | 300,000.00             | 211,761.74     | 70.6     |
| O.T. Salaries/Admin                      | 10611010000 | 577.18     | 9,000.00                 | 8,422.82     | 93.6    | 3,304.94     | 9,000.00               | 5,695.06       | 63.3     |
| O.T. Salaries/ Prevention                | 10611020000 | 0.00       | 15,000.00                | 15,000.00    | 100.0   | 5,876.78     | 15,000.00              | 9,123.22       | 60.8     |
| Recall O.T./Operations                   | 10611030000 | 936.60     | 45,000.00                | 44,063.40    | 97.9    | 20,938.14    | 45,000.00              | 24,061.86      | 53.5     |
| SWAT Response / Coverage                 | 10611030250 | 851.76     | 9,000.00                 | 8,148.24     | 90.5    | (1,344.83)   | 9,000.00               | 10,344.83      | 114.9    |
| O.T. Salaries/CARTA                      | 10611035000 | 0.00       | 2,828.00                 | 2,828.00     | 100.0   | 779.74       | 2,828.00               | 2,048.26       | 72.4     |
| O.T. Salaries/Tech Seives                | 10611041000 | 1,229.93   | 25,000.00                | 23,770.07    | 95.1    | 20,252.91    | 25,000.00              | 4,747.09       | 19.0     |
| O.T. Salaries/Comm-Outside Agency        | 10611041561 | 0.00       | 0.00                     | 0.00         | 0.0     | (1,246.06)   | 0.00                   | 1,246.06       | 0.0      |
| O.T. Salaries/Facilities Maintenance     | 10611043000 | 0.00       | 5,000.00                 | 5,000.00     | 100.0   | 315.26       | 5,000.00               | 4,684.74       | 93.7     |
| O.T. Salaries/ Fleet Maintenance         | 10611048000 | 816.01     | 23,000.00                | 22,183.99    | 96.5    | 16,272.70    | 23,000.00              | 6,727.30       | 29.2     |
| O.T. Salaries/Warehouse                  | 10611049000 | 372.06     | 15,000.00                | 14,627.94    | 97.5    | 2,194.31     | 15,000.00              | 12,805.69      | 85.4     |
| FLSA Pay                                 | 10611130000 | 42,544.26  | 659,788.00               | 617,243.74   | 93.6    | 599,237.74   | 659,788.00             | 60,550.26      | 9.2      |
| Shift O.T./Operations                    | 10611230000 | 0.00       | 0.00                     | 0.00         | 0.0     | 599.40       | 0.00                   | (599.40)       | 0.0      |
| Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA | 10611230200 | 52,239.26  | 385,000.00               | 332,760.74   | 86.4    | 438,673.35   | 385,000.00             | (53,673.35)    | (13.9)   |
| Off District Wildland Fires              | 10611431000 | 158,353.86 | 20,000.00                | (138,353.86) | (691.8) | 1,604,965.72 | 20,000.00              | (1,584,965.72) | (7924.8) |
| Training Captain OT                      | 10611535300 | 0.00       | 29,200.00                | 29,200.00    | 100.0   | 25,649.64    | 29,200.00              | 3,550.36       | 12.2     |
| Trng Cov/Special Duty Pay                | 10611535304 | 0.00       | 4,950.00                 | 4,950.00     | 100.0   | 1,781.25     | 4,950.00               | 3,168.75       | 64.0     |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|  | Account     | Actual     | Current Period<br>Budget | Variance     | %     | Actual       | Year To Date<br>Budget | Variance     | %        |
|--|-------------|------------|--------------------------|--------------|-------|--------------|------------------------|--------------|----------|
| Trng Cov/EVOC Driver Training Inst Pay | 10611535307 | 0.00       | 2,500.00                 | 2,500.00     | 100.0 | 8,649.01     | 2,500.00               | (6,149.01)   | (246.0)  |
| Trng Cov/Swift Water Training Officers | 10611535380 | 0.00       | 2,500.00                 | 2,500.00     | 100.0 | 1,352.03     | 2,500.00               | 1,147.97     | 45.9     |
| Trng Cov/Engine Co Training Coverage   | 10611835326 | 0.00       | 12,600.00                | 12,600.00    | 100.0 | 0.00         | 12,600.00              | 12,600.00    | 100.0    |
| Trng Cov/OT Eng Co Trng Coverage       | 10611835330 | 214.89     | 26,500.00                | 26,285.11    | 99.2  | 3,994.93     | 26,500.00              | 22,505.07    | 84.9     |
| Trng Cov/ OT Special Ops Training      | 10611835336 | 0.00       | 3,000.00                 | 3,000.00     | 100.0 | 0.00         | 3,000.00               | 3,000.00     | 100.0    |
| Trng Cov/Paramedic Upgrade Training    | 10611835337 | 0.00       | 10,000.00                | 10,000.00    | 100.0 | 280.01       | 10,000.00              | 9,719.99     | 97.2     |
| Trng Cov/ OT TRT/ HAZ MAT Training     | 10611835338 | 0.00       | 12,000.00                | 12,000.00    | 100.0 | 5,961.90     | 12,000.00              | 6,038.10     | 50.3     |
| ASRS Retirement/Admin                  | 10612910000 | 8,447.72   | 81,863.00                | 73,415.28    | 89.7  | 102,069.30   | 81,863.00              | (20,206.30)  | (24.7)   |
| ASRS Retirement/Prevention             | 10612920000 | 2,169.72   | 33,350.00                | 31,180.28    | 93.5  | 24,473.65    | 33,350.00              | 8,876.35     | 26.6     |
| ASRS Retirement/Training               | 10612935000 | 348.48     | 4,574.00                 | 4,225.52     | 92.4  | 3,857.58     | 4,574.00               | 716.42       | 15.7     |
| ASRS Retirement/Tech Services          | 10612941000 | 4,260.45   | 56,050.00                | 51,789.55    | 92.4  | 62,323.52    | 56,050.00              | (6,273.52)   | (11.2)   |
| ASRS Retirement/Facilities Maintenance | 10612943000 | 1,233.60   | 16,438.00                | 15,204.40    | 92.5  | 16,734.04    | 16,438.00              | (296.04)     | (1.8)    |
| ASRS Retirement/Fleet Maint            | 10612948000 | 2,778.53   | 39,866.00                | 37,087.47    | 93.0  | 37,249.64    | 39,866.00              | 2,616.36     | 6.6      |
| ASRS Retirement/Warehouse              | 10612949000 | 2,458.01   | 20,150.00                | 17,691.99    | 87.8  | 23,835.89    | 20,150.00              | (3,685.89)   | (18.3)   |
| PSPRS/Admin                            | 10613010000 | 10,617.38  | 136,422.00               | 125,804.62   | 92.2  | 135,645.96   | 136,422.00             | 776.04       | 0.6      |
| PSPRS/Prevention                       | 10613020000 | 0.00       | 0.00                     | 0.00         | 0.0   | 50.00        | 0.00                   | (50.00)      | 0.0      |
| PSPRS Operations                       | 10613030000 | 347,487.34 | 4,413,580.00             | 4,066,092.66 | 92.1  | 4,264,451.85 | 4,413,580.00           | 149,128.15   | 3.4      |
| PSPRS/ CARTA                           | 10613035000 | 10,806.42  | 101,221.00               | 90,414.58    | 89.3  | 109,509.15   | 101,221.00             | (8,288.15)   | (8.2)    |
| PSPRS/ Fleet Maint                     | 10613048000 | 12,087.50  | 59,549.00                | 47,461.50    | 79.7  | 74,912.37    | 59,549.00              | (15,363.37)  | (25.8)   |
| 401A/Admin                             | 10613210000 | 0.00       | 69,261.00                | 69,261.00    | 100.0 | 12,490.11    | 69,261.00              | 56,770.89    | 82.0     |
| 401A/ Prevention                       | 10613220000 | 0.00       | 13,099.00                | 13,099.00    | 100.0 | 0.00         | 13,099.00              | 13,099.00    | 100.0    |
| 401A Retirement / Ops                  | 10613230000 | 29,936.72  | 691,714.00               | 661,777.28   | 95.7  | 351,678.14   | 691,714.00             | 340,035.86   | 49.2     |
| 401A/ Fire Chief                       | 10613310000 | 775.41     | 33,503.00                | 32,727.59    | 97.7  | 18,342.66    | 33,503.00              | 15,160.34    | 45.3     |
| Worker's Comp Insurance/Admin          | 10615010000 | 0.00       | 22,898.00                | 22,898.00    | 100.0 | 332,408.61   | 22,898.00              | (309,510.61) | (1351.7) |
| Worker's Comp/Prevention               | 10615020000 | 0.00       | 19,969.00                | 19,969.00    | 100.0 | 917.18       | 19,969.00              | 19,051.82    | 95.4     |
| Worker's Comp / Ops                    | 10615030000 | 141,178.00 | 504,037.00               | 362,859.00   | 72.0  | 719,589.35   | 504,037.00             | (215,552.35) | (42.8)   |
| Worker's Comp/Training                 | 10615035000 | 0.00       | 12,175.00                | 12,175.00    | 100.0 | 804.54       | 12,175.00              | 11,370.46    | 93.4     |
| Worker's Comp/Comm                     | 10615041000 | 0.00       | 22,677.00                | 22,677.00    | 100.0 | 1,355.65     | 22,677.00              | 21,321.35    | 94.0     |
| Worker's Comp/Facilities               | 10615043000 | 0.00       | 6,651.00                 | 6,651.00     | 100.0 | 426.41       | 6,651.00               | 6,224.59     | 93.6     |
| Worker's Comp/Maint                    | 10615048000 | 0.00       | 21,588.00                | 21,588.00    | 100.0 | 1,267.15     | 21,588.00              | 20,320.85    | 94.1     |
| Worker's Comp/Warehouse                | 10615049000 | 0.00       | 8,152.00                 | 8,152.00     | 100.0 | 374.11       | 8,152.00               | 7,777.89     | 95.4     |
| Worker's Comp/Volunteers               | 10615110000 | 0.00       | 11.00                    | 11.00        | 100.0 | 0.00         | 11.00                  | 11.00        | 100.0    |
| Worker's Comp Wages Reimbursement      | 10616500000 | (111.07)   | 0.00                     | 111.07       | 0.0   | (1,888.19)   | 0.00                   | 1,888.19     | 0.0      |
| Unemployment Insurance/Admin           | 10617010000 | 1.97       | 3,211.00                 | 3,209.03     | 99.9  | 135.69       | 3,211.00               | 3,075.31     | 95.8     |
| Unemployment/Prevention                | 10617020000 | 0.29       | 1,284.00                 | 1,283.71     | 100.0 | 144.56       | 1,284.00               | 1,139.44     | 88.7     |
| Unemployment Insurance/Ops             | 10617030000 | 0.00       | 25,901.00                | 25,901.00    | 100.0 | 671.99       | 25,901.00              | 25,229.01    | 97.4     |
| Unemployment / Training                | 10617035000 | 0.00       | 642.00                   | 642.00       | 100.0 | 69.96        | 642.00                 | 572.04       | 89.1     |
| Unemployment/Communications            | 10617041000 | 0.00       | 1,070.00                 | 1,070.00     | 100.0 | 27.99        | 1,070.00               | 1,042.01     | 97.4     |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|  | Account     | Current Period        |                        |                        |               | Year To Date           |                        |                       |               |
|--|-------------|-----------------------|------------------------|------------------------|---------------|------------------------|------------------------|-----------------------|---------------|
|  |             | Actual                | Budget                 | Variance               | %             | Actual                 | Budget                 | Variance              | %             |
| Unemployment/Facilities                  | 10617043000 | 0.00                  | 428.00                 | 428.00                 | 100.0         | 11.19                  | 428.00                 | 416.81                | 97.4          |
| Unemployment/Maint                       | 10617048000 | 0.00                  | 1,070.00               | 1,070.00               | 100.0         | 28.01                  | 1,070.00               | 1,041.99              | 97.4          |
| Unemployment/Warehouse                   | 10617049000 | 0.00                  | 535.00                 | 535.00                 | 100.0         | 83.29                  | 535.00                 | 451.71                | 84.4          |
| 401A-ASRS/Admin                          | 10618010000 | 3,994.32              | 52,122.00              | 48,127.68              | 92.3          | 48,781.00              | 52,122.00              | 3,341.00              | 6.4           |
| 401A-ASRS/Prevention                     | 10618020000 | 1,034.27              | 14,884.00              | 13,849.73              | 93.1          | 11,853.77              | 14,884.00              | 3,030.23              | 20.4          |
| 401A-ASRS/Training                       | 10618035000 | 174.10                | 175.00                 | 0.90                   | 0.5           | 1,944.94               | 175.00                 | (1,769.94)            | (1011.4)      |
| 401A-ASRS/Communication                  | 10618041000 | 2,004.26              | 28,738.00              | 26,733.74              | 93.0          | 29,743.91              | 28,738.00              | (1,005.91)            | (3.5)         |
| 401A-ASRS/Facilities Maint               | 10618043000 | 580.32                | 8,340.00               | 7,759.68               | 93.0          | 7,985.56               | 8,340.00               | 354.44                | 4.2           |
| 401A-ASRS/ Maint                         | 10618048000 | 1,307.11              | 19,538.00              | 18,230.89              | 93.3          | 17,775.64              | 19,538.00              | 1,762.36              | 9.0           |
| 401A-ASRS/ Warehouse                     | 10618049000 | 1,180.33              | 10,224.00              | 9,043.67               | 88.5          | 11,853.86              | 10,224.00              | (1,629.86)            | (15.9)        |
| Medicare / Admin                         | 10618110000 | 1,373.69              | 15,864.00              | 14,490.31              | 91.3          | 19,109.82              | 15,864.00              | (3,245.82)            | (20.5)        |
| Medicare Exp/Prevention                  | 10618120000 | 377.07                | 5,856.00               | 5,478.93               | 93.6          | 4,608.53               | 5,856.00               | 1,247.47              | 21.3          |
| Medicare / OPS                           | 10618130000 | 12,259.37             | 152,176.00             | 139,916.63             | 91.9          | 160,032.28             | 152,176.00             | (7,856.28)            | (5.2)         |
| Medicare Exp/CARTA                       | 10618135000 | 326.05                | 3,571.00               | 3,244.95               | 90.9          | 3,595.20               | 3,571.00               | (24.20)               | (0.7)         |
| Medicare Exp/Communications              | 10618141000 | 456.73                | 6,751.00               | 6,294.27               | 93.2          | 6,799.90               | 6,751.00               | (48.90)               | (0.7)         |
| Medicare Exp/Facilities Maintenance      | 10618143000 | 132.59                | 1,951.00               | 1,818.41               | 93.2          | 1,794.22               | 1,951.00               | 156.78                | 8.0           |
| Medicare Exp/Maint                       | 10618148000 | 625.78                | 6,331.00               | 5,705.22               | 90.1          | 6,262.51               | 6,331.00               | 68.49                 | 1.1           |
| Medicare Exp/Warehouse                   | 10618149000 | 276.03                | 2,391.00               | 2,114.97               | 88.5          | 2,772.20               | 2,391.00               | (381.20)              | (15.9)        |
| Post Employment Health Plan              | 10618530000 | 11,096.44             | 115,526.00             | 104,429.56             | 90.4          | 150,714.77             | 115,526.00             | (35,188.77)           | (30.5)        |
| Medical Insurance./Admin                 | 10619010000 | 12,025.10             | 152,640.00             | 140,614.90             | 92.1          | 151,815.42             | 152,640.00             | 824.58                | 0.5           |
| Medical Insurance/Prevention             | 10619020000 | 4,169.38              | 52,470.00              | 48,300.62              | 92.1          | 37,696.03              | 52,470.00              | 14,773.97             | 28.2          |
| Medical Insurance/OPS                    | 10619030000 | 86,837.44             | 1,163,880.00           | 1,077,042.56           | 92.5          | 1,123,865.93           | 1,163,880.00           | 40,014.07             | 3.4           |
| Medical Insurance/Training               | 10619035000 | 2,184.69              | 38,160.00              | 35,975.31              | 94.3          | 25,739.28              | 38,160.00              | 12,420.72             | 32.5          |
| Medical Insurance/Comm                   | 10619041000 | 3,953.15              | 52,470.00              | 48,516.85              | 92.5          | 50,453.07              | 52,470.00              | 2,016.93              | 3.8           |
| Medical Insurance/Facilities             | 10619043000 | 1,489.46              | 19,080.00              | 17,590.54              | 92.2          | 18,974.98              | 19,080.00              | 105.02                | 0.6           |
| Medical Insurance/Maint                  | 10619048000 | 3,470.15              | 50,085.00              | 46,614.85              | 93.1          | 44,386.03              | 50,085.00              | 5,698.97              | 11.4          |
| Medical Insurance/Warehouse              | 10619049000 | 1,550.11              | 23,850.00              | 22,299.89              | 93.5          | 17,775.47              | 23,850.00              | 6,074.53              | 25.5          |
| Medical Insurance Assistance/OPS         | 10619130000 | 45,489.57             | 580,960.00             | 535,470.43             | 92.2          | 583,196.77             | 580,960.00             | (2,236.77)            | (0.4)         |
| Training and Travel - Facilities Mtc     | 10659043000 | 0.00                  | 1,500.00               | 1,500.00               | 100.0         | 0.00                   | 1,500.00               | 1,500.00              | 100.0         |
| <b>Total Personnel Expenses</b>          |             | <b>\$1,881,646.63</b> | <b>\$22,441,346.00</b> | <b>\$20,559,699.37</b> | <b>91.6 %</b> | <b>\$23,307,229.73</b> | <b>\$22,441,346.00</b> | <b>\$(865,883.73)</b> | <b>(3.9)%</b> |
| <b><u>Supply Expenses</u></b>            |             |                       |                        |                        |               |                        |                        |                       |               |
| Office Supplies / Admin                  | 10620010000 | \$(20.00)             | \$500.00               | \$520.00               | 104.0%        | \$204.47               | \$500.00               | \$295.53              | 59.1%         |
| Office Supplies / Tech Services          | 10620041000 | 0.00                  | 500.00                 | 500.00                 | 100.0         | 411.24                 | 500.00                 | 88.76                 | 17.8          |
| Office Supplies                          | 10620049000 | 66.37                 | 12,500.00              | 12,433.63              | 99.5          | 6,045.99               | 12,500.00              | 6,454.01              | 51.6          |
| Computer Supplies & Software / Training  | 10620135000 | 55.63                 | 17,200.00              | 17,144.37              | 99.7          | 15,392.59              | 17,200.00              | 1,807.41              | 10.5          |
| Computer Supplies & Equipment / Communic | 10620141000 | 2,951.13              | 254,455.00             | 251,503.87             | 98.8          | 223,819.16             | 254,455.00             | 30,635.84             | 12.0          |
| In House Dupl & Prtg                     | 10620510000 | 823.22                | 15,000.00              | 14,176.78              | 94.5          | 16,132.17              | 15,000.00              | (1,132.17)            | (7.5)         |

8/12/21  
10:41:28 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|  | Account     | Current Period |            |            |       | Year To Date |            |             |        |
|--|-------------|----------------|------------|------------|-------|--------------|------------|-------------|--------|
|  |             | Actual         | Budget     | Variance   | %     | Actual       | Budget     | Variance    | %      |
| In House Dupl & Prtg/ Warehouse        | 10620549000 | 0.00           | 17,250.00  | 17,250.00  | 100.0 | 13,390.60    | 17,250.00  | 3,859.40    | 22.4   |
| District Fire Corps Program            | 10621010000 | 0.00           | 500.00     | 500.00     | 100.0 | 0.00         | 500.00     | 500.00      | 100.0  |
| District Mapping Program               | 10621141000 | 0.00           | 8,700.00   | 8,700.00   | 100.0 | 10,541.10    | 8,700.00   | (1,841.10)  | (21.2) |
| Employee Health & Wellness Supplies    | 10621230000 | 0.00           | 157.00     | 157.00     | 100.0 | 0.00         | 157.00     | 157.00      | 100.0  |
| Medical Supplies                       | 10621530000 | 16,805.06      | 140,499.00 | 123,693.94 | 88.0  | 169,420.86   | 140,499.00 | (28,921.86) | (20.6) |
| CPR Supplies & Books                   | 10621630000 | 0.00           | 10,000.00  | 10,000.00  | 100.0 | 6,399.28     | 10,000.00  | 3,600.72    | 36.0   |
| Medical Equipment Replacement          | 10621730000 | 5,651.16       | 22,050.00  | 16,398.84  | 74.4  | 25,419.74    | 22,050.00  | (3,369.74)  | (15.3) |
| Fuel (Diesel & Gas)                    | 10622048000 | 19,964.28      | 285,000.00 | 265,035.72 | 93.0  | 189,044.80   | 285,000.00 | 95,955.20   | 33.7   |
| Oil & Lubr. (Routine)                  | 10622148000 | 17.97          | 18,500.00  | 18,482.03  | 99.9  | 14,522.10    | 18,500.00  | 3,977.90    | 21.5   |
| Uniforms/Admin                         | 10623010000 | 0.00           | 3,000.00   | 3,000.00   | 100.0 | 1,701.96     | 3,000.00   | 1,298.04    | 43.3   |
| Uniforms/Prevention                    | 10623020000 | 0.00           | 3,000.00   | 3,000.00   | 100.0 | 250.64       | 3,000.00   | 2,749.36    | 91.6   |
| Uniforms/Operations                    | 10623030000 | 0.00           | 102,450.00 | 102,450.00 | 100.0 | 68,134.48    | 102,450.00 | 34,315.52   | 33.5   |
| Uniforms-Kirk, Jason                   | 10623030155 | 0.00           | 0.00       | 0.00       | 0.0   | 17.34        | 0.00       | (17.34)     | 0.0    |
| Uniforms-Buchanan, Ben                 | 10623030189 | 0.00           | 0.00       | 0.00       | 0.0   | 17.34        | 0.00       | (17.34)     | 0.0    |
| Uniforms-Snyder, Tim                   | 10623030214 | 0.00           | 0.00       | 0.00       | 0.0   | 17.34        | 0.00       | (17.34)     | 0.0    |
| Uniforms-Rafters, Cody                 | 10623030221 | 0.00           | 0.00       | 0.00       | 0.0   | 17.34        | 0.00       | (17.34)     | 0.0    |
| Uniforms,Gray, JT                      | 10623030238 | 0.00           | 0.00       | 0.00       | 0.0   | 17.34        | 0.00       | (17.34)     | 0.0    |
| Uniforms/Operations - Honor Guard      | 10623030540 | 57.99          | 4,000.00   | 3,942.01   | 98.6  | 2,157.16     | 4,000.00   | 1,842.84    | 46.1   |
| Uniforms - Training                    | 10623035000 | 0.00           | 4,200.00   | 4,200.00   | 100.0 | 1,248.40     | 4,200.00   | 2,951.60    | 70.3   |
| Uniforms/Communications                | 10623041000 | 0.00           | 2,500.00   | 2,500.00   | 100.0 | 224.62       | 2,500.00   | 2,275.38    | 91.0   |
| Uniforms-Van Tuyl, Jonah               | 10623041104 | 0.00           | 0.00       | 0.00       | 0.0   | 37.07        | 0.00       | (37.07)     | 0.0    |
| Uniforms-Facilities Maintenance        | 10623043000 | 0.00           | 1,000.00   | 1,000.00   | 100.0 | 43.36        | 1,000.00   | 956.64      | 95.7   |
| Uniforms-Fleet Maintenance             | 10623048000 | 0.00           | 2,750.00   | 2,750.00   | 100.0 | 293.89       | 2,750.00   | 2,456.11    | 89.3   |
| Uniforms/Warehouse                     | 10623049000 | 0.00           | 1,250.00   | 1,250.00   | 100.0 | 0.00         | 1,250.00   | 1,250.00    | 100.0  |
| Protective Clothing                    | 10623130000 | 137.68         | 123,510.00 | 123,372.32 | 99.9  | 70,919.56    | 123,510.00 | 52,590.44   | 42.6   |
| Station Boots                          | 10623130100 | 0.00           | 18,300.00  | 18,300.00  | 100.0 | 17,905.50    | 18,300.00  | 394.50      | 2.2    |
| Library Reference Materials / Admin    | 10624010000 | 0.00           | 2,764.00   | 2,764.00   | 100.0 | 40.00        | 2,764.00   | 2,724.00    | 98.6   |
| Operations Supplies/Routine            | 10624030000 | 0.00           | 5,550.00   | 5,550.00   | 100.0 | 510.04       | 5,550.00   | 5,039.96    | 90.8   |
| Library Reference Materials/Tr Ctr     | 10624035000 | 0.00           | 6,450.00   | 6,450.00   | 100.0 | 1,603.82     | 6,450.00   | 4,846.18    | 75.1   |
| Communications Supplies / Routine      | 10624041000 | 0.00           | 1,000.00   | 1,000.00   | 100.0 | 215.72       | 1,000.00   | 784.28      | 78.4   |
| Facilities Maint Supplies/Routine      | 10624043000 | 0.00           | 530.00     | 530.00     | 100.0 | 28.00        | 530.00     | 502.00      | 94.7   |
| Supplies/Prevention                    | 10624220000 | 0.00           | 2,840.00   | 2,840.00   | 100.0 | 4,195.95     | 2,840.00   | (1,355.95)  | (47.7) |
| Supplies / Fleet Maintenance           | 10624248000 | 873.75         | 12,000.00  | 11,126.25  | 92.7  | 11,984.53    | 12,000.00  | 15.47       | 0.1    |
| Supplies / Warehouse                   | 10624249000 | 0.00           | 6,000.00   | 6,000.00   | 100.0 | 2,760.63     | 6,000.00   | 3,239.37    | 54.0   |
| Library Reference Materials/Prevention | 10624320000 | 31.65          | 2,960.00   | 2,928.35   | 98.9  | 2,492.26     | 2,960.00   | 467.74      | 15.8   |
| Pub Ed/School Ed/Prevention            | 10624520000 | 0.00           | 12,015.00  | 12,015.00  | 100.0 | 7,832.26     | 12,015.00  | 4,182.74    | 34.8   |
| Public Education/EMS                   | 10624530000 | 0.00           | 2,500.00   | 2,500.00   | 100.0 | 102.30       | 2,500.00   | 2,397.70    | 95.9   |
| Supplies-Warehouse Purchasing Group    | 10624549000 | 17,928.57      | 200,000.00 | 182,071.43 | 91.0  | 224,957.71   | 200,000.00 | (24,957.71) | (12.5) |

8/12/21  
10:41:28 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|   | Account     | Actual    | Current Period<br>Budget | Variance   | %     | Actual     | Year To Date<br>Budget | Variance    | %       |
|---|-------------|-----------|--------------------------|------------|-------|------------|------------------------|-------------|---------|
| PAWUIC DefensiblW Space Grant           | 10624920010 | 0.00      | 24,000.00                | 24,000.00  | 100.0 | 0.00       | 24,000.00              | 24,000.00   | 100.0   |
| Vehicle Maint (Routine)                 | 10625048000 | 17,016.50 | 150,000.00               | 132,983.50 | 88.7  | 131,494.51 | 150,000.00             | 18,505.49   | 12.3    |
| Vehicle Maint (Special Prjcts)          | 10625148000 | 0.00      | 6,500.00                 | 6,500.00   | 100.0 | 5,145.95   | 6,500.00               | 1,354.05    | 20.8    |
| FF Equipment Maintenance                | 10626048000 | 911.38    | 21,500.00                | 20,588.62  | 95.8  | 18,437.73  | 21,500.00              | 3,062.27    | 14.2    |
| SCBA Supplies & Maint                   | 10626348000 | 772.00    | 34,500.00                | 33,728.00  | 97.8  | 11,648.81  | 34,500.00              | 22,851.19   | 66.2    |
| Tire Replacement                        | 10626548000 | 0.00      | 50,000.00                | 50,000.00  | 100.0 | 39,095.28  | 50,000.00              | 10,904.72   | 21.8    |
| Tire Repair                             | 10626648000 | 40.76     | 6,500.00                 | 6,459.24   | 99.4  | 3,065.91   | 6,500.00               | 3,434.09    | 52.8    |
| Building Maint Supplies                 | 10627043001 | 120.17    | 20,500.00                | 20,379.83  | 99.4  | 16,894.83  | 20,500.00              | 3,605.17    | 17.6    |
| Building Maint Supplies/Prevention      | 10627043002 | 0.00      | 2,500.00                 | 2,500.00   | 100.0 | 607.85     | 2,500.00               | 1,892.15    | 75.7    |
| Building Maint Supplies-Administration  | 10627043011 | 125.00    | 7,000.00                 | 6,875.00   | 98.2  | 8,432.76   | 7,000.00               | (1,432.76)  | (20.5)  |
| Building Maint Supplies/CARTA           | 10627043035 | 668.00    | 13,500.00                | 12,832.00  | 95.1  | 19,850.51  | 13,500.00              | (6,350.51)  | (47.0)  |
| Building Maint Supplies/Comm Building   | 10627043041 | 0.00      | 4,000.00                 | 4,000.00   | 100.0 | 2,109.54   | 4,000.00               | 1,890.46    | 47.3    |
| Building Maint Supplies/Maint Facility  | 10627043048 | 828.52    | 5,000.00                 | 4,171.48   | 83.4  | 6,407.37   | 5,000.00               | (1,407.37)  | (28.1)  |
| Building Maint Supplies/Warehouse       | 10627043049 | 0.00      | 5,000.00                 | 5,000.00   | 100.0 | 4,675.00   | 5,000.00               | 325.00      | 6.5     |
| Building Maint Supplies/Sta 50          | 10627043050 | 0.00      | 4,000.00                 | 4,000.00   | 100.0 | 4,207.49   | 4,000.00               | (207.49)    | (5.2)   |
| Building Maint Supplies/Sta 51          | 10627043051 | 0.00      | 5,600.00                 | 5,600.00   | 100.0 | 1,262.20   | 5,600.00               | 4,337.80    | 77.5    |
| Building Maint Supplies/Sta 52          | 10627043052 | 0.00      | 2,000.00                 | 2,000.00   | 100.0 | 0.00       | 2,000.00               | 2,000.00    | 100.0   |
| Building Maint Supplies/Sta 53          | 10627043053 | 0.00      | 5,000.00                 | 5,000.00   | 100.0 | 5,634.77   | 5,000.00               | (634.77)    | (12.7)  |
| Building Maint Supplies/Sta 54          | 10627043054 | 67.60     | 5,000.00                 | 4,932.40   | 98.6  | 1,988.56   | 5,000.00               | 3,011.44    | 60.2    |
| Building Maint Supplies/Sta 56          | 10627043056 | 0.00      | 2,000.00                 | 2,000.00   | 100.0 | 253.63     | 2,000.00               | 1,746.37    | 87.3    |
| Building Maint Supplies/Sta 57          | 10627043057 | 17.34     | 5,000.00                 | 4,982.66   | 99.7  | 3,587.60   | 5,000.00               | 1,412.40    | 28.2    |
| Building Maint Supplies/Sta 58          | 10627043058 | 0.00      | 5,000.00                 | 5,000.00   | 100.0 | 1,305.38   | 5,000.00               | 3,694.62    | 73.9    |
| Building Maint Supplies/Sta 59          | 10627043059 | 0.00      | 5,000.00                 | 5,000.00   | 100.0 | 3,177.13   | 5,000.00               | 1,822.87    | 36.5    |
| Building Maint Supplies - Station 61    | 10627043061 | 118.11    | 9,000.00                 | 8,881.89   | 98.7  | 16,985.23  | 9,000.00               | (7,985.23)  | (88.7)  |
| Building Maint Supplies - Station 62    | 10627043062 | 0.00      | 5,000.00                 | 5,000.00   | 100.0 | 2,096.25   | 5,000.00               | 2,903.75    | 58.1    |
| Building Maint Supplies - Station 63    | 10627043063 | 0.00      | 5,000.00                 | 5,000.00   | 100.0 | 1,783.43   | 5,000.00               | 3,216.57    | 64.3    |
| Building Maint Supplies- Large Projects | 10627043100 | 2,901.07  | 175,000.00               | 172,098.93 | 98.3  | 118,000.65 | 175,000.00             | 56,999.35   | 32.6    |
| Furniture & Fixture Replacement         | 10627143000 | 0.00      | 29,200.00                | 29,200.00  | 100.0 | 20,194.66  | 29,200.00              | 9,005.34    | 30.8    |
| Furniture & Fixtures / Warehouse        | 10627149000 | 0.00      | 6,000.00                 | 6,000.00   | 100.0 | 3,690.58   | 6,000.00               | 2,309.42    | 38.5    |
| Janitorial / All Stations               | 10627249000 | 3,596.03  | 27,500.00                | 23,903.97  | 86.9  | 31,247.35  | 27,500.00              | (3,747.35)  | (13.6)  |
| Station Supplies-All Stations           | 10627349000 | 64.98     | 11,000.00                | 10,935.02  | 99.4  | 8,553.24   | 11,000.00              | 2,446.76    | 22.2    |
| Site / Equip Maint Supplies / Comm      | 10627441000 | 0.00      | 25,000.00                | 25,000.00  | 100.0 | 13,212.23  | 25,000.00              | 11,787.77   | 47.2    |
| Radio/Pager Maintenance                 | 10628041000 | 0.00      | 99,500.00                | 99,500.00  | 100.0 | 111,136.09 | 99,500.00              | (11,636.09) | (11.7)  |
| Supplies for Outside Agency Work        | 10628141000 | 0.00      | 10,000.00                | 10,000.00  | 100.0 | 1,222.82   | 10,000.00              | 8,777.18    | 87.8    |
| Supplies for Outside Agency Work        | 10628148000 | 473.94    | 24,000.00                | 23,526.06  | 98.0  | 2,381.06   | 24,000.00              | 21,618.94   | 90.1    |
| Batteries / Communications              | 10628841000 | 0.00      | 150.00                   | 150.00     | 100.0 | 0.00       | 150.00                 | 150.00      | 100.0   |
| Batteries/ All Stations                 | 10628849000 | 0.00      | 3,170.00                 | 3,170.00   | 100.0 | 2,826.05   | 3,170.00               | 343.95      | 10.9    |
| Firefighter Equipment Replacement       | 10628930000 | 669.69    | 55,600.00                | 54,930.31  | 98.8  | 115,985.26 | 55,600.00              | (60,385.26) | (108.6) |

8/12/21  
10:41:28 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|   | Account     | Current Period     |                       |                       |               | Year To Date          |                       |                     |               |
|---|-------------|--------------------|-----------------------|-----------------------|---------------|-----------------------|-----------------------|---------------------|---------------|
|   |             | Actual             | Budget                | Variance              | %             | Actual                | Budget                | Variance            | %             |
| Firefighting Equipment New Purchases    | 10629030000 | 0.00               | 80,000.00             | 80,000.00             | 100.0         | 11,815.67             | 80,000.00             | 68,184.33           | 85.2          |
| Haz-Mat Equipment                       | 10629130000 | 1,630.00           | 9,000.00              | 7,370.00              | 81.9          | 9,901.04              | 9,000.00              | (901.04)            | (10.0)        |
| Comm/Radio Technician Equipment         | 10629241000 | 0.00               | 6,750.00              | 6,750.00              | 100.0         | 5,277.85              | 6,750.00              | 1,472.15            | 21.8          |
| Technical Rescue Equipment              | 10629330000 | 0.00               | 14,000.00             | 14,000.00             | 100.0         | 16,771.07             | 14,000.00             | (2,771.07)          | (19.8)        |
| Drone Program                           | 10629430000 | 0.00               | 3,500.00              | 3,500.00              | 100.0         | 4,852.95              | 3,500.00              | (1,352.95)          | (38.7)        |
| Wildland Equipment Replacement          | 10629530000 | 0.00               | 5,000.00              | 5,000.00              | 100.0         | 4,682.61              | 5,000.00              | 317.39              | 6.3           |
| CARTA Equipment/ Prop Supplies          | 10629635000 | 0.00               | 32,000.00             | 32,000.00             | 100.0         | 17,692.13             | 32,000.00             | 14,307.87           | 44.7          |
| Exercise Equipment - Ops                | 10629730000 | 0.00               | 10,000.00             | 10,000.00             | 100.0         | 8,907.22              | 10,000.00             | 1,092.78            | 10.9          |
| Small Tools/Facilities Maintenance      | 10630043000 | 0.00               | 11,500.00             | 11,500.00             | 100.0         | 11,491.54             | 11,500.00             | 8.46                | 0.1           |
| Small Tools / Maintenance               | 10630048000 | 68.73              | 9,000.00              | 8,931.27              | 99.2          | 8,670.22              | 9,000.00              | 329.78              | 3.7           |
| Small Tools / Warehouse                 | 10630049000 | 0.00               | 900.00                | 900.00                | 100.0         | 854.51                | 900.00                | 45.49               | 5.1           |
| Safety Equip & Supplies/Warehouse       | 10631049000 | 7.79               | 750.00                | 742.21                | 99.0          | 1,168.74              | 750.00                | (418.74)            | (55.8)        |
| <b>Total Supply Expenses</b>            |             | <b>\$95,442.07</b> | <b>\$2,380,000.00</b> | <b>\$2,284,557.93</b> | <b>96.0 %</b> | <b>\$1,951,153.92</b> | <b>\$2,380,000.00</b> | <b>\$428,846.08</b> | <b>18.0 %</b> |
| <b><u>Service Expenses</u></b>          |             |                    |                       |                       |               |                       |                       |                     |               |
| Audit & Accounting                      | 10640010000 | \$0.00             | \$36,000.00           | \$36,000.00           | 100.0%        | \$29,742.50           | \$36,000.00           | \$6,257.50          | 17.4%         |
| Other Prof Services/Admin               | 10640510000 | 0.00               | 44,600.00             | 44,600.00             | 100.0         | 36,468.99             | 44,600.00             | 8,131.01            | 18.2          |
| Other Prof Services/Ops                 | 10640530000 | 8,415.43           | 47,951.00             | 39,535.57             | 82.4          | 39,336.74             | 47,951.00             | 8,614.26            | 18.0          |
| Other Prof Services/Comm                | 10640541000 | 4,737.20           | 81,500.00             | 76,762.80             | 94.2          | 39,618.36             | 81,500.00             | 41,881.64           | 51.4          |
| Other Prof Services/Facilities          | 10640543000 | 732.99             | 44,450.00             | 43,717.01             | 98.4          | 37,531.60             | 44,450.00             | 6,918.40            | 15.6          |
| Legal Services - Routine                | 10641010000 | 12,175.00          | 70,000.00             | 57,825.00             | 82.6          | 30,391.50             | 70,000.00             | 39,608.50           | 56.6          |
| Legal Services-Non Routine              | 10641010600 | 0.00               | 7,500.00              | 7,500.00              | 100.0         | 0.00                  | 7,500.00              | 7,500.00            | 100.0         |
| Legal Services - CON Legal & Consulting | 10641010605 | 1,800.00           | 50,000.00             | 48,200.00             | 96.4          | 24,450.00             | 50,000.00             | 25,550.00           | 51.1          |
| Mental Health                           | 10641510000 | 3,062.50           | 45,900.00             | 42,837.50             | 93.3          | 29,137.50             | 45,900.00             | 16,762.50           | 36.5          |
| Employee Health / Exams/Ops             | 10641530000 | 177.00             | 73,787.00             | 73,610.00             | 99.8          | 5,230.72              | 73,787.00             | 68,556.28           | 92.9          |
| Employee Assistance Program             | 10642010000 | 1,000.00           | 9,200.00              | 8,200.00              | 89.1          | 6,128.00              | 9,200.00              | 3,072.00            | 33.4          |
| Dispatch Services/Ops                   | 10642530000 | 0.00               | 860,966.00            | 860,966.00            | 100.0         | 567,204.86            | 860,966.00            | 293,761.14          | 34.1          |
| Communications/Admin                    | 10643010000 | 0.00               | 0.00                  | 0.00                  | 0.0           | 168.99                | 0.00                  | (168.99)            | 0.0           |
| Communications                          | 10643041000 | 6,774.37           | 91,700.00             | 84,925.63             | 92.6          | 100,480.50            | 91,700.00             | (8,780.50)          | (9.6)         |
| Postage/Admin                           | 10643510000 | (2.00)             | 6,500.00              | 6,502.00              | 100.0         | 3,908.64              | 6,500.00              | 2,591.36            | 39.9          |
| Shipping / Warehouse                    | 10643549000 | 78.02              | 1,750.00              | 1,671.98              | 95.5          | 713.49                | 1,750.00              | 1,036.51            | 59.2          |
| Fire Board Expenses                     | 10644110000 | 0.00               | 500.00                | 500.00                | 100.0         | 353.53                | 500.00                | 146.47              | 29.3          |
| Off District Expenses                   | 10644231000 | 10,294.64          | 20,000.00             | 9,705.36              | 48.5          | 127,933.18            | 20,000.00             | (107,933.18)        | (539.7)       |
| Newspaper Advertising                   | 10647010000 | 199.00             | 4,000.00              | 3,801.00              | 95.0          | 1,804.00              | 4,000.00              | 2,196.00            | 54.9          |
| Outside Duplication & Printing / Admin  | 10649010000 | 0.00               | 1,750.00              | 1,750.00              | 100.0         | 451.94                | 1,750.00              | 1,298.06            | 74.2          |
| Outside Dupl & Printing/Prevention      | 10649020000 | 111.90             | 1,400.00              | 1,288.10              | 92.0          | 780.19                | 1,400.00              | 619.81              | 44.3          |
| Outside Dupl & Printing/Ops             | 10649030000 | 0.00               | 2,550.00              | 2,550.00              | 100.0         | 1,001.37              | 2,550.00              | 1,548.63            | 60.7          |
| Insurance                               | 10650010000 | 35,182.00          | 145,000.00            | 109,818.00            | 75.7          | 183,141.50            | 145,000.00            | (38,141.50)         | (26.3)        |



8/12/21  
10:41:28 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|  | Account     | Current Period |            |            |       | Year To Date |            |             |         |
|--|-------------|----------------|------------|------------|-------|--------------|------------|-------------|---------|
|  |             | Actual         | Budget     | Variance   | %     | Actual       | Budget     | Variance    | %       |
| Cable TV                                 | 10650843000 | 144.91         | 1,575.00   | 1,430.09   | 90.8  | 1,845.84     | 1,575.00   | (270.84)    | (17.2)  |
| Electric                                 | 10651043000 | 15,376.20      | 168,973.00 | 153,596.80 | 90.9  | 172,504.11   | 168,973.00 | (3,531.11)  | (2.1)   |
| Sanitation Charge - Health/Medical Waste | 10651230000 | 0.00           | 1,000.00   | 1,000.00   | 100.0 | 588.73       | 1,000.00   | 411.27      | 41.1    |
| Sanitation                               | 10651243000 | 630.43         | 9,260.00   | 8,629.57   | 93.2  | 8,595.89     | 9,260.00   | 664.11      | 7.2     |
| Natural Gas                              | 10652043000 | 420.45         | 22,150.00  | 21,729.55  | 98.1  | 18,624.25    | 22,150.00  | 3,525.75    | 15.9    |
| LPG                                      | 10653043000 | 0.00           | 32,725.00  | 32,725.00  | 100.0 | 31.27        | 32,725.00  | 32,693.73   | 99.9    |
| Propane - Warehouse                      | 10653049000 | 0.00           | 0.00       | 0.00       | 0.0   | 17.68        | 0.00       | (17.68)     | 0.0     |
| Pest Control                             | 10653543000 | 410.00         | 5,000.00   | 4,590.00   | 91.8  | 4,545.00     | 5,000.00   | 455.00      | 9.1     |
| Water/Sewer                              | 10654043000 | 624.68         | 20,940.00  | 20,315.32  | 97.0  | 24,256.99    | 20,940.00  | (3,316.99)  | (15.8)  |
| Hydrant Maintenance                      | 10655130000 | 0.00           | 3,000.00   | 3,000.00   | 100.0 | 391.03       | 3,000.00   | 2,608.97    | 87.0    |
| Repair & Maint Equip/Admin               | 10658010000 | 0.00           | 500.00     | 500.00     | 100.0 | 0.00         | 500.00     | 500.00      | 100.0   |
| Outside Repair Equip/ Prevention         | 10658020000 | 0.00           | 500.00     | 500.00     | 100.0 | 0.00         | 500.00     | 500.00      | 100.0   |
| Outside Repair Equip/Ops                 | 10658030000 | 21,132.40      | 20,105.00  | (1,027.40) | (5.1) | 47,551.04    | 20,105.00  | (27,446.04) | (136.5) |
| Outside Repair Equip/ CARTA              | 10658035000 | 0.00           | 2,000.00   | 2,000.00   | 100.0 | 0.00         | 2,000.00   | 2,000.00    | 100.0   |
| Outside Repair Equip/Fac Maint           | 10658043000 | 0.00           | 2,700.00   | 2,700.00   | 100.0 | 927.36       | 2,700.00   | 1,772.64    | 65.7    |
| Outside Repair/Veh Maint Equip           | 10658048000 | 275.00         | 22,500.00  | 22,225.00  | 98.8  | 15,032.22    | 22,500.00  | 7,467.78    | 33.2    |
| EMS Training                             | 10658735000 | 0.00           | 3,110.00   | 3,110.00   | 100.0 | 1,360.12     | 3,110.00   | 1,749.88    | 56.3    |
| CARTA Training Classes                   | 10658835000 | 0.00           | 15,700.00  | 15,700.00  | 100.0 | 10,005.74    | 15,700.00  | 5,694.26    | 36.3    |
| Training & Travel/Admin                  | 10659010000 | (3,315.76)     | 24,300.00  | 27,615.76  | 113.6 | 3,866.30     | 24,300.00  | 20,433.70   | 84.1    |
| Training & Travel/Prevention             | 10659020000 | 532.66         | 9,800.00   | 9,267.34   | 94.6  | 7,420.93     | 9,800.00   | 2,379.07    | 24.3    |
| Training & Travel/OPS                    | 10659030000 | 944.59         | 47,105.00  | 46,160.41  | 98.0  | 38,334.01    | 47,105.00  | 8,770.99    | 18.6    |
| Traning & Travel Conference-Honor Guard  | 10659030540 | 0.00           | 1,500.00   | 1,500.00   | 100.0 | 0.00         | 1,500.00   | 1,500.00    | 100.0   |
| Training & Travel - Pipes and Drums      | 10659030541 | 0.00           | 2,500.00   | 2,500.00   | 100.0 | 0.00         | 2,500.00   | 2,500.00    | 100.0   |
| Training & Travel/CARTA                  | 10659035000 | 0.00           | 31,900.00  | 31,900.00  | 100.0 | 14,360.58    | 31,900.00  | 17,539.42   | 55.0    |
| Training & Travel/Communications         | 10659041000 | 0.00           | 6,500.00   | 6,500.00   | 100.0 | 1,462.52     | 6,500.00   | 5,037.48    | 77.5    |
| Travel & Training / Fleet Maintenance    | 10659048000 | 0.00           | 4,000.00   | 4,000.00   | 100.0 | 133.95       | 4,000.00   | 3,866.05    | 96.7    |
| Travel & Training / Warehouse            | 10659049000 | 352.00         | 1,500.00   | 1,148.00   | 76.5  | 951.50       | 1,500.00   | 548.50      | 36.6    |
| Books & Subscriptions / Training Center/ | 10659135035 | 0.00           | 1,050.00   | 1,050.00   | 100.0 | 0.00         | 1,050.00   | 1,050.00    | 100.0   |
| ACLS Upgrade                             | 10659335000 | 0.00           | 21,930.00  | 21,930.00  | 100.0 | 16,900.00    | 21,930.00  | 5,030.00    | 22.9    |
| College - Upper and Lower Division       | 10659435000 | 152.00         | 0.00       | (152.00)   | 0.0   | 7,624.00     | 0.00       | (7,624.00)  | 0.0     |
| Awards / Admin                           | 10659510000 | 0.00           | 6,200.00   | 6,200.00   | 100.0 | 32.16        | 6,200.00   | 6,167.84    | 99.5    |
| Awards / Ops                             | 10659530000 | 0.00           | 6,375.00   | 6,375.00   | 100.0 | 1,877.48     | 6,375.00   | 4,497.52    | 70.5    |
| INACTIVE-CollUpperLower                  | 10659535000 | 0.00           | 20,000.00  | 20,000.00  | 100.0 | 0.00         | 20,000.00  | 20,000.00   | 100.0   |
| Dues / Admin                             | 10660010000 | 159.00         | 7,635.00   | 7,476.00   | 97.9  | 7,632.00     | 7,635.00   | 3.00        | 0.0     |
| Dues/Prevention                          | 10660020000 | 50.00          | 1,542.00   | 1,492.00   | 96.8  | 1,386.53     | 1,542.00   | 155.47      | 10.1    |
| Dues/Operations                          | 10660030000 | 0.00           | 4,400.00   | 4,400.00   | 100.0 | 493.00       | 4,400.00   | 3,907.00    | 88.8    |
| Dues/CARTA                               | 10660035000 | 0.00           | 1,635.00   | 1,635.00   | 100.0 | 1,077.50     | 1,635.00   | 557.50      | 34.1    |
| Dues/Warehouse                           | 10660049000 | 0.00           | 200.00     | 200.00     | 100.0 | 129.92       | 200.00     | 70.08       | 35.0    |

8/12/21  
10:41:28 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

|  | Account     | Current Period          |                         |                        |                | Year To Date            |                         |                       |                |
|--|-------------|-------------------------|-------------------------|------------------------|----------------|-------------------------|-------------------------|-----------------------|----------------|
|  |             | Actual                  | Budget                  | Variance               | %              | Actual                  | Budget                  | Variance              | %              |
| Misc/Admin                               | 10661010000 | (40,463.19)             | 2,500.00                | 42,963.19              | 1718.5         | 5,277.26                | 2,500.00                | (2,777.26)            | (111.1)        |
| Misc/Prevention                          | 10661020000 | 0.00                    | 2,880.00                | 2,880.00               | 100.0          | 909.57                  | 2,880.00                | 1,970.43              | 68.4           |
| Misc/Operations                          | 10661030000 | 0.00                    | 0.00                    | 0.00                   | 0.0            | 2,192.36                | 0.00                    | (2,192.36)            | 0.0            |
| Misc/Operations - Routine                | 10661030490 | 0.00                    | 2,250.00                | 2,250.00               | 100.0          | 0.00                    | 2,250.00                | 2,250.00              | 100.0          |
| Misc/Operations - Fire Rehab             | 10661030491 | 0.00                    | 2,250.00                | 2,250.00               | 100.0          | 429.81                  | 2,250.00                | 1,820.19              | 80.9           |
| Misc/Operations                          | 10661030492 | 0.00                    | 550.00                  | 550.00                 | 100.0          | 24.00                   | 550.00                  | 526.00                | 95.6           |
| Misc/Promotional Testing                 | 10661030494 | 0.00                    | 2,000.00                | 2,000.00               | 100.0          | 0.00                    | 2,000.00                | 2,000.00              | 100.0          |
| Misc/Captain Promotional Testing         | 10661030496 | 0.00                    | 1,200.00                | 1,200.00               | 100.0          | 2,305.66                | 1,200.00                | (1,105.66)            | (92.1)         |
| Misc/Firefighter Recruitment Supplies    | 10661030498 | 0.00                    | 200.00                  | 200.00                 | 100.0          | 0.00                    | 200.00                  | 200.00                | 100.0          |
| Contract Services / Comm & IT            | 10663041000 | 0.00                    | 8,400.00                | 8,400.00               | 100.0          | 7,251.21                | 8,400.00                | 1,148.79              | 13.7           |
| <b>Total Service Expenses</b>            |             | <b>\$82,163.42</b>      | <b>\$2,201,044.00</b>   | <b>\$2,118,880.58</b>  | <b>96.3 %</b>  | <b>\$1,694,327.62</b>   | <b>\$2,201,044.00</b>   | <b>\$506,716.38</b>   | <b>23.0 %</b>  |
| <b><u>Capital Expenses</u></b>           |             |                         |                         |                        |                |                         |                         |                       |                |
| Allocation to Capital Reserve Account    | 10770100000 | \$0.00                  | \$79,956.00             | \$79,956.00            | 100.0%         | \$0.00                  | \$79,956.00             | \$79,956.00           | 100.0%         |
| Capital Outlay/ Facilities               | 10772043000 | 0.00                    | 796,500.00              | 796,500.00             | 100.0          | 395,917.66              | 796,500.00              | 400,582.34            | 50.3           |
| Capital Outlay/Vehicles/OPS              | 10773030000 | 12,931.18               | 1,184,314.00            | 1,171,382.82           | 98.9           | 1,031,084.46            | 1,184,314.00            | 153,229.54            | 12.9           |
| Capital Outlay/Vehicles-Equip for engine | 10773030100 | 0.00                    | 89,141.00               | 89,141.00              | 100.0          | 1,392.49                | 89,141.00               | 87,748.51             | 98.4           |
| Capital Outlay/ Vehicles/ CARTA          | 10773035000 | 7,185.37                | 0.00                    | (7,185.37)             | 0.0            | 82,037.76               | 0.00                    | (82,037.76)           | 0.0            |
| Capital Outlay/ Vehicles/ Facilities     | 10773043000 | 0.00                    | 0.00                    | 0.00                   | 0.0            | 41,522.37               | 0.00                    | (41,522.37)           | 0.0            |
| Capital Outlay/ Vehicles/ Fleet Maintena | 10773048000 | 0.00                    | 0.00                    | 0.00                   | 0.0            | 45,192.26               | 0.00                    | (45,192.26)           | 0.0            |
| Capital Outlay/ Vehicles/ Warehouse      | 10773049000 | 0.00                    | 74,000.00               | 74,000.00              | 100.0          | 70,404.95               | 74,000.00               | 3,595.05              | 4.9            |
| Capital Outlay/ Equip/ Prevention        | 10774020000 | 0.00                    | 98,282.00               | 98,282.00              | 100.0          | 0.00                    | 98,282.00               | 98,282.00             | 100.0          |
| Capital Outlay/ Equip/ OPS               | 10774030000 | 0.00                    | 90,081.00               | 90,081.00              | 100.0          | 1,199,906.87            | 90,081.00               | (1,109,825.87)        | (1232.0)       |
| Capital Outlay - Comm/IT                 | 10775041000 | 2,524.07                | 230,000.00              | 227,475.93             | 98.9           | 242,016.90              | 230,000.00              | (12,016.90)           | (5.2)          |
| <b>Total Capital Expenses</b>            |             | <b>\$22,640.62</b>      | <b>\$2,642,274.00</b>   | <b>\$2,619,633.38</b>  | <b>99.1 %</b>  | <b>\$3,109,475.72</b>   | <b>\$2,642,274.00</b>   | <b>\$(467,201.72)</b> | <b>(17.7)%</b> |
| <b>Total Expenses</b>                    |             | <b>\$2,081,892.74</b>   | <b>\$29,664,664.00</b>  | <b>\$27,582,771.26</b> | <b>93.0%</b>   | <b>\$30,062,186.99</b>  | <b>\$29,664,664.00</b>  | <b>\$(397,522.99)</b> | <b>(1.3)%</b>  |
| <b>Income (Loss) from Operations</b>     |             | <b>\$(1,348,913.13)</b> | <b>\$(2,015,634.00)</b> | <b>\$666,720.87</b>    | <b>33.1%</b>   | <b>\$(1,103,618.03)</b> | <b>\$(2,015,634.00)</b> | <b>\$912,015.97</b>   | <b>45.2%</b>   |
| <b><u>Contingency</u></b>                |             |                         |                         |                        |                |                         |                         |                       |                |
| Funded Contingency/Admin                 | 10780010000 | \$0.00                  | \$(107,285.00)          | \$107,285.00           | 100.0%         | \$0.00                  | \$(107,285.00)          | \$107,285.00          | 100.0%         |
| Funded Contingency/Prevention            | 10780020000 | 0.00                    | (30,287.00)             | 30,287.00              | 100.0          | 0.00                    | (30,287.00)             | 30,287.00             | 100.0          |
| Funded Contingency/OPS                   | 10780030000 | 0.00                    | (990,925.00)            | 990,925.00             | 100.0          | 0.00                    | (990,925.00)            | 990,925.00            | 100.0          |
| Funded Contingency/Training              | 10780035000 | 0.00                    | (28,093.00)             | 28,093.00              | 100.0          | 0.00                    | (28,093.00)             | 28,093.00             | 100.0          |
| Funded Contingency/Tech Serv             | 10780041000 | 0.00                    | (61,154.00)             | 61,154.00              | 100.0          | 0.00                    | (61,154.00)             | 61,154.00             | 100.0          |
| Funded Contingency/Facilities            | 10780043000 | 0.00                    | (41,451.00)             | 41,451.00              | 100.0          | 0.00                    | (41,451.00)             | 41,451.00             | 100.0          |
| Funded Contingency/Warehouse             | 10780049000 | 0.00                    | (26,248.00)             | 26,248.00              | 100.0          | 0.00                    | (26,248.00)             | 26,248.00             | 100.0          |
| <b>Total Contingency</b>                 |             | <b>\$0.00</b>           | <b>\$(1,285,443.00)</b> | <b>\$1,285,443.00</b>  | <b>100.0 %</b> | <b>\$0.00</b>           | <b>\$(1,285,443.00)</b> | <b>\$1,285,443.00</b> | <b>100.0 %</b> |

8/12/21  
10:41:28 AM

**CAFMA-Central Arizona Fire and Medical**  
Income Statement  
(Original Budget to Actual Comparison)  
For the period of 7/1/2021 Through 7/31/2021

Fund: (10) General Fund

| Account           | Actual                  | Current Period          |                       |              | Actual                  | Year To Date            |                       |              |
|-------------------|-------------------------|-------------------------|-----------------------|--------------|-------------------------|-------------------------|-----------------------|--------------|
|                   |                         | Budget                  | Variance              | %            |                         | Budget                  | Variance              | %            |
| Net Income (Loss) | <u>\$(1,348,913.13)</u> | <u>\$(3,301,077.00)</u> | <u>\$1,952,163.87</u> | <u>59.1%</u> | <u>\$(1,103,618.03)</u> | <u>\$(3,301,077.00)</u> | <u>\$2,197,458.97</u> | <u>66.6%</u> |

8/12/21  
10:41:35 AM

**CAFMA-Central Arizona Fire and Medical**

Balance Sheet

As of 7/31/2021

**Assets**

**Current Assets**

|                              |                |                 |
|------------------------------|----------------|-----------------|
| Cash with Yavapai County     | \$5,125,219.28 |                 |
| Capital Reserve Fund         | 6,945,676.75   |                 |
| Accounts Receivable          | 235,634.27     |                 |
| Misc. Receivables            | (2,115.45)     |                 |
| Retiree/Insurance Receivable | 1,406.12       |                 |
| Due from other govts         | 281,594.00     |                 |
| Total Current Assets         |                | \$12,587,414.97 |

**Total Assets**

**\$12,587,414.97**

**Liabilities and Net Assets**

**Current Liabilities**

|                                 |              |              |
|---------------------------------|--------------|--------------|
| Accounts Payable                | \$543,402.36 |              |
| Accrued Payroll Expenses        | 571,934.73   |              |
| Credit Card Payable             | (92,924.67)  |              |
| PSPRS Payable                   | (42,844.36)  |              |
| ASRS Payable                    | (2.96)       |              |
| Medical Insurance Withheld      | (950.32)     |              |
| Dental Insurance Withheld       | 415.00       |              |
| Vision Insurance Withheld       | 115.05       |              |
| Supplemental Insurance Withheld | 338.59       |              |
| PSPRDCRP-PSPRS DC               | (4,951.55)   |              |
| Total Current Liabilities       |              | \$974,531.87 |

**Total Liabilities**

**\$974,531.87**

**Net Assets**

|                                  |                 |                 |
|----------------------------------|-----------------|-----------------|
| Fund Balance                     | \$12,716,501.13 |                 |
| Current Year Net Assets          | (1,103,618.03)  |                 |
| Total Net Assets                 |                 | 11,612,883.10   |
| Total Liabilities and Net Assets |                 | \$12,587,414.97 |

CAFMA-Central Arizona Fire and Medical

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| Batch                  | Journal | Entry # | Date                            | Job | Document  | Description                      | Debits    | Credits | Balance               |
|------------------------|---------|---------|---------------------------------|-----|-----------|----------------------------------|-----------|---------|-----------------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY</b> |     |           |                                  |           |         | <b>\$6,488,594.63</b> |
| 1544                   | CR      | 1088655 | 07/08/21                        |     | 13889     | AZ Dept of Forestry & Fire Mgt - | 45,436.85 | -       | 6,534,031.48          |
| 1544                   | CR      | 1088656 | 07/08/21                        |     | 13889     | AZ Dept of Forestry & Fire Mgt - | 47,312.20 | -       | 6,581,343.68          |
| 1544                   | CR      | 1088654 | 07/08/21                        |     | 1459      | DONATION -                       | 25.00     | -       | 6,581,368.68          |
| 1544                   | CR      | 1088652 | 07/08/21                        |     | 14730     | PLANS REVIEW -                   | 362.00    | -       | 6,581,730.68          |
| 1544                   | CR      | 1088653 | 07/08/21                        |     | 14736     | PLANS REVIEW -                   | 50.00     | -       | 6,581,780.68          |
| 1544                   | CR      | 1088567 | 07/08/21                        |     | 1871      | CAMACHO, ALBERT -                | 497.00    | -       | 6,582,277.68          |
| 1544                   | CR      | 1088539 | 07/08/21                        |     | 213534    | Bliss, Scott -                   | 260.00    | -       | 6,582,537.68          |
| 1544                   | CR      | 1088540 | 07/08/21                        |     | 213534    | CAMACHO, ALBERT -                | 260.00    | -       | 6,582,797.68          |
| 1544                   | CR      | 1088541 | 07/08/21                        |     | 213534    | COLE, BRIAN -                    | 82.62     | -       | 6,582,880.30          |
| 1544                   | CR      | 1088542 | 07/08/21                        |     | 213534    | COOK, CHARLES -                  | 82.62     | -       | 6,582,962.92          |
| 1544                   | CR      | 1088543 | 07/08/21                        |     | 213534    | CORDES, GARY -                   | 260.00    | -       | 6,583,222.92          |
| 1544                   | CR      | 1088544 | 07/08/21                        |     | 213534    | CURTIS, DAVID -                  | 150.00    | -       | 6,583,372.92          |
| 1544                   | CR      | 1088545 | 07/08/21                        |     | 213534    | DALE, JACK -                     | 82.62     | -       | 6,583,455.54          |
| 1544                   | CR      | 1088546 | 07/08/21                        |     | 213534    | DIBBLE, STEVE -                  | 82.62     | -       | 6,583,538.16          |
| 1544                   | CR      | 1088547 | 07/08/21                        |     | 213534    | Gnagey, Daniel -                 | 260.00    | -       | 6,583,798.16          |
| 1544                   | CR      | 1088548 | 07/08/21                        |     | 213534    | HARRIS, ALLEN -                  | 82.62     | -       | 6,583,880.78          |
| 1544                   | CR      | 1088549 | 07/08/21                        |     | 213534    | INGRAO, JACK -                   | 82.62     | -       | 6,583,963.40          |
| 1544                   | CR      | 1088550 | 07/08/21                        |     | 213534    | KELLEY, JOE -                    | 40.80     | -       | 6,584,004.20          |
| 1544                   | CR      | 1088551 | 07/08/21                        |     | 213534    | LOPEZ, RODNEY -                  | 82.62     | -       | 6,584,086.82          |
| 1544                   | CR      | 1088552 | 07/08/21                        |     | 213534    | MCCONNELL, DAVE -                | 106.08    | -       | 6,584,192.90          |
| 1544                   | CR      | 1088553 | 07/08/21                        |     | 213534    | MOORE, SCOTT -                   | 82.62     | -       | 6,584,275.52          |
| 1544                   | CR      | 1088554 | 07/08/21                        |     | 213534    | NESS, DANIEL -                   | 150.00    | -       | 6,584,425.52          |
| 1544                   | CR      | 1088555 | 07/08/21                        |     | 213534    | PARRISH, MICHAEL -               | 40.80     | -       | 6,584,466.32          |
| 1544                   | CR      | 1088556 | 07/08/21                        |     | 213534    | POLACEK, JEFF -                  | 260.00    | -       | 6,584,726.32          |
| 1544                   | CR      | 1088557 | 07/08/21                        |     | 213534    | Reyes, Charlie -                 | 82.62     | -       | 6,584,808.94          |
| 1544                   | CR      | 1088558 | 07/08/21                        |     | 213534    | ROBISON, MICHAEL J. -            | 82.62     | -       | 6,584,891.56          |
| 1544                   | CR      | 1088559 | 07/08/21                        |     | 213534    | RORICK, NORM -                   | 260.00    | -       | 6,585,151.56          |
| 1544                   | CR      | 1088560 | 07/08/21                        |     | 213534    | Sims, Mike -                     | 106.08    | -       | 6,585,257.64          |
| 1544                   | CR      | 1088561 | 07/08/21                        |     | 213534    | Valadez, Armando -               | 260.00    | -       | 6,585,517.64          |
| 1544                   | CR      | 1088562 | 07/08/21                        |     | 213534    | VANATTA, DAVIN -                 | 150.00    | -       | 6,585,667.64          |
| 1544                   | CR      | 1088563 | 07/08/21                        |     | 213534    | WILHARM, BRIAN -                 | 215.00    | -       | 6,585,882.64          |
| 1544                   | CR      | 1088564 | 07/08/21                        |     | 213547    | Mills, Brett -                   | 260.00    | -       | 6,586,142.64          |
| 1544                   | CR      | 1088568 | 07/08/21                        |     | 2151      | CORDES, GARY -                   | 1,559.84  | -       | 6,587,702.48          |
| 1544                   | CR      | 1088570 | 07/08/21                        |     | 2301      | CURTIS, DAVID -                  | 628.85    | -       | 6,588,331.33          |
| 1544                   | CR      | 1088566 | 07/08/21                        |     | 434       | LESNICK M. AND OHSIEK C. -       | 802.38    | -       | 6,589,133.71          |
| 1544                   | CR      | 1088651 | 07/08/21                        |     | 649       | PLANS REVIEW -                   | 226.00    | -       | 6,589,359.71          |
| 1544                   | CR      | 1088569 | 07/08/21                        |     | 722663718 | WILHARM, BRIAN -                 | 613.40    | -       | 6,589,973.11          |
| 1544                   | CR      | 1088538 | 07/08/21                        |     | 7898      | NESS, DANIEL -                   | 44.88     | -       | 6,590,017.99          |
| 1544                   | CR      | 1088565 | 07/08/21                        |     | CASH      | MARIN, ANDRES -                  | 154.17    | -       | 6,590,172.16          |
| 1546                   | CR      | 1088670 | 07/12/21                        |     | 1507      | RAITHEL, JACK & ANNETTE -        | 1,213.84  | -       | 6,591,386.00          |
| 1546                   | CR      | 1088667 | 07/12/21                        |     | 2003327   | CPR CLASS -                      | 1,200.00  | -       | 6,592,586.00          |
| 1546                   | CR      | 1088693 | 07/12/21                        |     | 27075     | MISCELLANEOUS INCOME -           | 3,980.00  | -       | 6,596,566.00          |
| 1546                   | CR      | 1088694 | 07/12/21                        |     | 3444      | PLANS REVIEW -                   | 113.63    | -       | 6,596,679.63          |
| 1546                   | CR      | 1088665 | 07/12/21                        |     | 4912      | Blue Ridge Fire -                | 504.67    | -       | 6,597,184.30          |
| 1546                   | CR      | 1088668 | 07/12/21                        |     | 510594813 | POLACEK, JEFF -                  | 1,444.34  | -       | 6,598,628.64          |
| 1546                   | CR      | 1088669 | 07/12/21                        |     | 510594814 | Sims, Mike -                     | 26.44     | -       | 6,598,655.08          |

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GL Account Ledger - Detail By Period

7/1/2021 through 7/31/2021

| Batch           | Journal | Entry # | Date                                 | Job | Document  | Description   | Debits     | Credits    | Balance        |
|-----------------|---------|---------|--------------------------------------|-----|-----------|---|------------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |           |   |            |            |                |
| 1546            | CR      | 1088666 | 07/12/21                             |     | 756722191 | COPPER CANYON FIRE & MEDICAL -                            | \$1,735.82 | \$-        | \$6,600,390.90 |
| 1552            | CD      | 1088709 | 07/12/21                             |     | 756741420 | A2Z Home Center, LLC - Cash Disbursement A2ZHOM           | -          | 118.11     | 6,600,272.79   |
| 1552            | CD      | 1088712 | 07/12/21                             |     | 756741421 | Able Saw, LLC - Cash Disbursement ABLSAW                  | -          | 726.28     | 6,599,546.51   |
| 1552            | CD      | 1088726 | 07/12/21                             |     | 756741422 | Arizona General / Ace Hardware - Cash Disbursement ACEHAR | -          | 5.82       | 6,599,540.69   |
| 1552            | CD      | 1088730 | 07/12/21                             |     | 756741423 | Air Instrumentation of CA - Cash Disbursement AIINCA      | -          | 1,630.00   | 6,597,910.69   |
| 1552            | CD      | 1088733 | 07/12/21                             |     | 756741424 | American Express, Inc. - Cash Disbursement AMEEXP         | -          | 8,316.41   | 6,589,594.28   |
| 1552            | CD      | 1088767 | 07/12/21                             |     | 756741426 | APS - Cash Disbursement APS                               | -          | 4,082.33   | 6,585,511.95   |
| 1552            | CD      | 1088775 | 07/12/21                             |     | 756741427 | Arizona Emergency Products - Cash Disbursement AREMPR     | -          | 12,931.18  | 6,572,580.77   |
| 1552            | CD      | 1088780 | 07/12/21                             |     | 756741428 | BACKBOARDS BOOMERANG - Cash Disbursement BABOBO           | -          | 550.00     | 6,572,030.77   |
| 1552            | CD      | 1088782 | 07/12/21                             |     | 756741429 | Bennett Oil - Cash Disbursement BENOIL                    | -          | 1,955.79   | 6,570,074.98   |
| 1552            | CD      | 1088785 | 07/12/21                             |     | 756741430 | Best Pick Disposal, Inc - Cash Disbursement BEPIDI        | -          | 432.43     | 6,569,642.55   |
| 1552            | CD      | 1088793 | 07/12/21                             |     | 756741431 | Bound Tree Medical LLC - Cash Disbursement BOTRME         | -          | 9,811.45   | 6,559,831.10   |
| 1552            | CD      | 1088833 | 07/12/21                             |     | 756741434 | Center for Educ & Employm Law - Cash Disbursement CEEDEM  | -          | 159.00     | 6,559,672.10   |
| 1552            | CD      | 1088835 | 07/12/21                             |     | 756741435 | CenturyLink - Cash Disbursement CENLIN                    | -          | 749.70     | 6,558,922.40   |
| 1552            | CD      | 1088845 | 07/12/21                             |     | 756741436 | Chase Bank - Cash Disbursement CHASE                      | -          | 477.21     | 6,558,445.19   |
| 1552            | CD      | 1088851 | 07/12/21                             |     | 756741437 | Chase Bank - Cash Disbursement CHASE                      | -          | 776,427.12 | 5,782,018.07   |
| 1552            | CD      | 1088881 | 07/12/21                             |     | 756741439 | ColumbiaSoft Corporation - Cash Disbursement COLUMB       | -          | 500.00     | 5,781,518.07   |
| 1552            | CD      | 1088883 | 07/12/21                             |     | 756741440 | Cornelius, Nicolas J. - Cash Disbursement CORNIC          | -          | 12,175.00  | 5,769,343.07   |
| 1552            | CD      | 1088885 | 07/12/21                             |     | 756741441 | Crisenbery, Gary - Cash Disbursement CRIGAR               | -          | 3,750.00   | 5,765,593.07   |
| 1552            | CD      | 1088888 | 07/12/21                             |     | 756741442 | Diligent Corporation - Cash Disbursement DILCOR           | -          | 2,230.55   | 5,763,362.52   |
| 1552            | CD      | 1088890 | 07/12/21                             |     | 756741443 | Dish Network - Cash Disbursement DISNET                   | -          | 128.07     | 5,763,234.45   |
| 1552            | CD      | 1088892 | 07/12/21                             |     | 756741444 | FEDEX - Cash Disbursement FEDEXP                          | -          | 23.17      | 5,763,211.28   |
| 1552            | CD      | 1088894 | 07/12/21                             |     | 756741445 | Freightliner of AZ, LLC - Cash Disbursement FROFAR        | -          | 571.18     | 5,762,640.10   |
| 1552            | CD      | 1088898 | 07/12/21                             |     | 756741446 | GEN-TECH - Cash Disbursement GENTEC                       | -          | 452.99     | 5,762,187.11   |
| 1552            | CD      | 1088901 | 07/12/21                             |     | 756741447 | HONEYWELL ANAYLYTICS INC - Cash Disbursement HONANA       | -          | 772.00     | 5,761,415.11   |
| 1552            | CD      | 1088903 | 07/12/21                             |     | 756741448 | Interstate Batteries - Cash Disbursement INTBAT           | -          | 215.03     | 5,761,200.08   |
| 1552            | CD      | 1088907 | 07/12/21                             |     | 756741449 | KAIROS Health Arizona, Inc - Cash Disbursement KAIROS     | -          | 159,184.21 | 5,602,015.87   |
| 1552            | CD      | 1088923 | 07/12/21                             |     | 756741450 | Kevin Lollar Electric, LLC - Cash Disbursement KELOEL     | -          | 741.77     | 5,601,274.10   |
| 1552            | CD      | 1088926 | 07/12/21                             |     | 756741451 | Mark A Kirkorsky PC - Cash Disbursement KIRMAR            | -          | 1,996.82   | 5,599,277.28   |
| 1552            | CD      | 1088930 | 07/12/21                             |     | 756741452 | Manzanita Landscaping, Inc - Cash Disbursement MANLAN     | -          | 828.52     | 5,598,448.76   |
| 1552            | CD      | 1088932 | 07/12/21                             |     | 756741453 | Matheson Tri-Gas, Inc - Cash Disbursement MATTRI          | -          | 687.93     | 5,597,760.83   |
| 1552            | CD      | 1088942 | 07/12/21                             |     | 756741454 | Mitchell Repair Info. Comp LLC - Cash Disbursement MITCHE | -          | 16.37      | 5,597,744.46   |
| 1552            | CD      | 1088944 | 07/12/21                             |     | 756741455 | Motorola Solutions Inc - Cash Disbursement MOTSOL         | -          | 326.45     | 5,597,418.01   |
| 1552            | CD      | 1088947 | 07/12/21                             |     | 756741456 | NAPA Auto Parts - Cash Disbursement NAAUPA                | -          | 1,603.43   | 5,595,814.58   |
| 1552            | CD      | 1089010 | 07/12/21                             |     | 756741460 | NFP Property and Casualty - Cash Disbursement NFPPRO      | -          | 35,182.00  | 5,560,632.58   |
| 1552            | CD      | 1089012 | 07/12/21                             |     | 756741461 | Northern AZ Premier Termite - Cash Disbursement NOAZTE    | -          | 410.00     | 5,560,222.58   |

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|------------------------|---------|---------|---|-----|--------------------|--|------------|-----------|----------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |                    |  |            |           |                |
| 1552                   | CD      | 1089014 | 07/12/21                                    |     | 756741462          | O'Reilly Auto Parts - Cash Disbursement ORAUPA                             | \$-        | \$566.07  | \$5,559,656.51 |
| 1552                   | CD      | 1089037 | 07/12/21                                    |     | 756741464          | Prescott Steel & Welding - Cash Disbursement PRSTWE                        | -          | 248.28    | 5,559,408.23   |
| 1552                   | CD      | 1089042 | 07/12/21                                    |     | 756741465          | RACE CAR DYNAMICS OF ARIZONA - Cash Disbursement RACADY                    | -          | 6,823.76  | 5,552,584.47   |
| 1552                   | CD      | 1089045 | 07/12/21                                    |     | 756741466          | Staples Contract & Commmerc.Inc - Cash Disbursement STACOM                 | -          | 931.36    | 5,551,653.11   |
| 1552                   | CD      | 1089048 | 07/12/21                                    |     | 756741467          | D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP                  | -          | 1,930.13  | 5,549,722.98   |
| 1552                   | CD      | 1089056 | 07/12/21                                    |     | 756741468          | Unisource Energy Services - Cash Disbursement UNENSE                       | -          | 285.01    | 5,549,437.97   |
| 1552                   | CD      | 1089064 | 07/12/21                                    |     | 756741469          | United Fire Equipment Company - Cash Disbursement UNFIEQ                   | -          | 62.65     | 5,549,375.32   |
| 1552                   | CD      | 1089068 | 07/12/21                                    |     | 756741470          | US Bank Voyager Fleet Systems - Cash Disbursement VOFLSY                   | -          | 17,789.94 | 5,531,585.38   |
| 1552                   | CD      | 1089070 | 07/12/21                                    |     | 756741471          | ROGER WOOD - Cash Disbursement WOOROG                                      | -          | 1,800.00  | 5,529,785.38   |
| 1552                   | CD      | 1089072 | 07/12/21                                    |     | 756741472          | Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN                   | -          | 468.02    | 5,529,317.36   |
| 1552                   | CD      | 1089081 | 07/12/21                                    |     | 756741473          | ZebraScapes LLC - Cash Disbursement ZEBRAS                                 | -          | 125.00    | 5,529,192.36   |
| 1552                   | CD      | 1089083 | 07/12/21                                    |     | 756741474          | American Express, Inc. - Cash Disbursement AMEEXP                          | -          | 664.10    | 5,528,528.26   |
| 1552                   | CD      | 1088860 | 07/12/21                                    |     | DIR.DEP.PPE.7.3.21 | Chase Bank - PR - DIRECT DEPOSIT PPE 7/3/21PR - DIRECT DEPOSIT PPE 3-27-21 | 352,446.65 | -         | 5,880,974.91   |
| 1553                   | PR      | 1092770 | 07/13/21                                    |     | 20055              | Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 7/13/2021                 | -          | 8,225.38  | 5,872,749.53   |
| 1553                   | PR      | 1092795 | 07/13/21                                    |     | 20056              | Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 7/13/2021        | -          | 1,413.02  | 5,871,336.51   |
| 1553                   | PR      | 1092818 | 07/13/21                                    |     | 20057              | Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 7/13/2021                | -          | 2,178.20  | 5,869,158.31   |
| 1553                   | PR      | 1092841 | 07/13/21                                    |     | 20058              | Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 7/13/2021               | -          | 2,078.68  | 5,867,079.63   |
| 1553                   | PR      | 1092869 | 07/13/21                                    |     | 20059              | Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 7/13/2021     | -          | 1,285.02  | 5,865,794.61   |
| 1553                   | PR      | 1092889 | 07/13/21                                    |     | 20060              | Beck, David W. - Payroll Bi-Weekly-Direct Deposit 7/13/2021                | -          | 2,087.95  | 5,863,706.66   |
| 1553                   | PR      | 1092910 | 07/13/21                                    |     | 20061              | Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 7/13/2021               | -          | 1,628.84  | 5,862,077.82   |
| 1553                   | PR      | 1092937 | 07/13/21                                    |     | 20062              | Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 7/13/2021         | -          | 6,867.31  | 5,855,210.51   |
| 1553                   | PR      | 1092958 | 07/13/21                                    |     | 20063              | Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 7/13/2021           | -          | 2,098.07  | 5,853,112.44   |
| 1553                   | PR      | 1092983 | 07/13/21                                    |     | 20064              | Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 7/13/2021               | -          | 2,380.03  | 5,850,732.41   |
| 1553                   | PR      | 1093008 | 07/13/21                                    |     | 20065              | Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 7/13/2021              | -          | 3,692.26  | 5,847,040.15   |
| 1553                   | PR      | 1093031 | 07/13/21                                    |     | 20066              | Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 7/13/2021             | -          | 2,254.94  | 5,844,785.21   |
| 1553                   | PR      | 1093054 | 07/13/21                                    |     | 20067              | Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 7/13/2021            | -          | 1,802.10  | 5,842,983.11   |
| 1553                   | PR      | 1093081 | 07/13/21                                    |     | 20068              | Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 7/13/2021               | -          | 3,455.90  | 5,839,527.21   |

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| Batch                  | Journal | Entry # | Date  | Job | Document | Description  | Debits | Credits    | Balance        |
|------------------------|---------|---------|---|-----|----------|--|--------|------------|----------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |  |        |            |                |
| 1553                   | PR      | 1093105 | 07/13/21                                    |     | 20069    | Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | \$-    | \$1,171.66 | \$5,838,355.55 |
| 1553                   | PR      | 1093133 | 07/13/21                                    |     | 20070    | Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,534.95   | 5,836,820.60   |
| 1553                   | PR      | 1093155 | 07/13/21                                    |     | 20071    | Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 948.44     | 5,835,872.16   |
| 1553                   | PR      | 1093177 | 07/13/21                                    |     | 20072    | Bushman, James V. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 2,189.82   | 5,833,682.34   |
| 1553                   | PR      | 1093202 | 07/13/21                                    |     | 20073    | Butler, Jason - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021          | -      | 1,900.54   | 5,831,781.80   |
| 1553                   | PR      | 1093222 | 07/13/21                                    |     | 20074    | Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 1,808.72   | 5,829,973.08   |
| 1553                   | PR      | 1093252 | 07/13/21                                    |     | 20075    | Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021  | -      | 1,143.46   | 5,828,829.62   |
| 1553                   | PR      | 1093274 | 07/13/21                                    |     | 20076    | Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -      | 5,605.13   | 5,823,224.49   |
| 1553                   | PR      | 1093299 | 07/13/21                                    |     | 20077    | Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 1,295.05   | 5,821,929.44   |
| 1553                   | PR      | 1093318 | 07/13/21                                    |     | 20078    | Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 3,508.20   | 5,818,421.24   |
| 1553                   | PR      | 1093340 | 07/13/21                                    |     | 20079    | Clark, Shelly - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021          | -      | 1,048.54   | 5,817,372.70   |
| 1553                   | PR      | 1093368 | 07/13/21                                    |     | 20080    | Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 1,825.72   | 5,815,546.98   |
| 1553                   | PR      | 1093392 | 07/13/21                                    |     | 20081    | Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct<br>Deposit 7/13/2021 | -      | 1,743.12   | 5,813,803.86   |
| 1553                   | PR      | 1093414 | 07/13/21                                    |     | 20082    | Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 2,853.90   | 5,810,949.96   |
| 1553                   | PR      | 1093438 | 07/13/21                                    |     | 20083    | Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 1,449.88   | 5,809,500.08   |
| 1553                   | PR      | 1093460 | 07/13/21                                    |     | 20084    | Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 1,794.27   | 5,807,705.81   |
| 1553                   | PR      | 1093483 | 07/13/21                                    |     | 20085    | Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,665.58   | 5,806,040.23   |
| 1553                   | PR      | 1093506 | 07/13/21                                    |     | 20086    | Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -      | 2,167.95   | 5,803,872.28   |
| 1553                   | PR      | 1093530 | 07/13/21                                    |     | 20087    | Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 2,674.79   | 5,801,197.49   |
| 1553                   | PR      | 1093555 | 07/13/21                                    |     | 20088    | Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 3,030.06   | 5,798,167.43   |
| 1553                   | PR      | 1093579 | 07/13/21                                    |     | 20089    | Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 6,469.76   | 5,791,697.67   |
| 1553                   | PR      | 1093601 | 07/13/21                                    |     | 20090    | DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 949.76     | 5,790,747.91   |
| 1553                   | PR      | 1093625 | 07/13/21                                    |     | 20091    | Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 861.22     | 5,789,886.69   |
| 1553                   | PR      | 1093652 | 07/13/21                                    |     | 20092    | DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 1,594.04   | 5,788,292.65   |
| 1553                   | PR      | 1093675 | 07/13/21                                    |     | 20093    | Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 1,548.27   | 5,786,744.38   |



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| Batch           | Journal | Entry # | Date                                 | Job | Document | Description   | Debits | Credits    | Balance        |
|-----------------|---------|---------|--------------------------------------|-----|----------|---|--------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |          |   |        |            |                |
| 1553            | PR      | 1093699 | 07/13/21                             |     | 20094    | Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | \$-    | \$2,159.36 | \$5,784,585.02 |
| 1553            | PR      | 1093722 | 07/13/21                             |     | 20095    | Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 2,086.51   | 5,782,498.51   |
| 1553            | PR      | 1093742 | 07/13/21                             |     | 20096    | Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 1,814.03   | 5,780,684.48   |
| 1553            | PR      | 1093769 | 07/13/21                             |     | 20097    | DuCharme, Zachary J. - Payroll Bi-Weekly-Direct<br>Deposit 7/13/2021    | -      | 2,167.44   | 5,778,517.04   |
| 1553            | PR      | 1093793 | 07/13/21                             |     | 20098    | Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -      | 2,412.06   | 5,776,104.98   |
| 1553            | PR      | 1093819 | 07/13/21                             |     | 20099    | Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,599.70   | 5,774,505.28   |
| 1553            | PR      | 1093841 | 07/13/21                             |     | 20100    | Edwards, David S. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 2,239.04   | 5,772,266.24   |
| 1553            | PR      | 1093864 | 07/13/21                             |     | 20101    | Engel, Nicole - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021           | -      | 837.96     | 5,771,428.28   |
| 1553            | PR      | 1093884 | 07/13/21                             |     | 20102    | Feddema, John J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 3,078.91   | 5,768,349.37   |
| 1553            | PR      | 1093910 | 07/13/21                             |     | 20103    | Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 1,373.41   | 5,766,975.96   |
| 1553            | PR      | 1093933 | 07/13/21                             |     | 20104    | Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 3,610.53   | 5,763,365.43   |
| 1553            | PR      | 1093955 | 07/13/21                             |     | 20105    | Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 2,185.55   | 5,761,179.88   |
| 1553            | PR      | 1093985 | 07/13/21                             |     | 20106    | Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 2,706.51   | 5,758,473.37   |
| 1553            | PR      | 1094006 | 07/13/21                             |     | 20107    | Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 1,031.89   | 5,757,441.48   |
| 1553            | PR      | 1094028 | 07/13/21                             |     | 20108    | Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 2,782.84   | 5,754,658.64   |
| 1553            | PR      | 1094049 | 07/13/21                             |     | 20109    | Freeman, Michael - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,412.11   | 5,753,246.53   |
| 1553            | PR      | 1094073 | 07/13/21                             |     | 20110    | Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 4,187.64   | 5,749,058.89   |
| 1553            | PR      | 1094095 | 07/13/21                             |     | 20111    | Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 1,214.16   | 5,747,844.73   |
| 1553            | PR      | 1094114 | 07/13/21                             |     | 20112    | Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct<br>Deposit 7/13/2021 | -      | 1,017.05   | 5,746,827.68   |
| 1553            | PR      | 1094139 | 07/13/21                             |     | 20113    | Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 1,365.87   | 5,745,461.81   |
| 1553            | PR      | 1094163 | 07/13/21                             |     | 20114    | Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,590.65   | 5,743,871.16   |
| 1553            | PR      | 1094188 | 07/13/21                             |     | 20115    | Ginn, James E. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021          | -      | 1,861.03   | 5,742,010.13   |
| 1553            | PR      | 1094211 | 07/13/21                             |     | 20116    | Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 893.53     | 5,741,116.60   |
| 1553            | PR      | 1094241 | 07/13/21                             |     | 20117    | Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 7/13/2021                | -      | 1,382.37   | 5,739,734.23   |
| 1553            | PR      | 1094271 | 07/13/21                             |     | 20118    | Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 1,295.35   | 5,738,438.88   |
| 1553            | PR      | 1094297 | 07/13/21                             |     | 20119    | Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021           | -      | 1,342.84   | 5,737,096.04   |

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|-----------------|---------|---------|--------------------------------------|-----|----------|--|--------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |          |  |        |            |                |
| 1553            | PR      | 1094327 | 07/13/21                             |     | 20120    | Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | \$-    | \$1,980.14 | \$5,735,115.90 |
| 1553            | PR      | 1094350 | 07/13/21                             |     | 20121    | Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 2,721.27   | 5,732,394.63   |
| 1553            | PR      | 1094371 | 07/13/21                             |     | 20122    | Horstman, Stephen W. - Payroll Bi-Weekly-Direct<br>Deposit 7/13/2021   | -      | 2,024.36   | 5,730,370.27   |
| 1553            | PR      | 1094391 | 07/13/21                             |     | 20123    | Huddleston, Michael B. - Payroll Bi-Weekly-Direct<br>Deposit 7/13/2021 | -      | 2,282.85   | 5,728,087.42   |
| 1553            | PR      | 1094419 | 07/13/21                             |     | 20124    | Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -      | 1,850.18   | 5,726,237.24   |
| 1553            | PR      | 1094438 | 07/13/21                             |     | 20125    | Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021           | -      | 4,956.65   | 5,721,280.59   |
| 1553            | PR      | 1094466 | 07/13/21                             |     | 20126    | Jacobson, Terrence L. - Payroll Bi-Weekly-Direct<br>Deposit 7/13/2021  | -      | 3,471.65   | 5,717,808.94   |
| 1553            | PR      | 1094491 | 07/13/21                             |     | 20127    | Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 1,481.75   | 5,716,327.19   |
| 1553            | PR      | 1094518 | 07/13/21                             |     | 20128    | Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,638.05   | 5,714,689.14   |
| 1553            | PR      | 1094543 | 07/13/21                             |     | 20129    | King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 2,252.55   | 5,712,436.59   |
| 1553            | PR      | 1094567 | 07/13/21                             |     | 20130    | Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 550.25     | 5,711,886.34   |
| 1553            | PR      | 1094588 | 07/13/21                             |     | 20131    | Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 2,009.36   | 5,709,876.98   |
| 1553            | PR      | 1094612 | 07/13/21                             |     | 20132    | Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 1,866.51   | 5,708,010.47   |
| 1553            | PR      | 1094637 | 07/13/21                             |     | 20133    | Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 1,212.16   | 5,706,798.31   |
| 1553            | PR      | 1094659 | 07/13/21                             |     | 20134    | Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct<br>Deposit 7/13/2021 | -      | 2,593.10   | 5,704,205.21   |
| 1553            | PR      | 1094682 | 07/13/21                             |     | 20135    | Legge, David B. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 2,438.28   | 5,701,766.93   |
| 1553            | PR      | 1094708 | 07/13/21                             |     | 20136    | Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021  | -      | 1,801.18   | 5,699,965.75   |
| 1553            | PR      | 1094729 | 07/13/21                             |     | 20137    | Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 2,083.98   | 5,697,881.77   |
| 1553            | PR      | 1094756 | 07/13/21                             |     | 20138    | Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021          | -      | 1,330.37   | 5,696,551.40   |
| 1553            | PR      | 1094782 | 07/13/21                             |     | 20139    | Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,869.66   | 5,694,681.74   |
| 1553            | PR      | 1094808 | 07/13/21                             |     | 20140    | Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 1,736.58   | 5,692,945.16   |
| 1553            | PR      | 1094831 | 07/13/21                             |     | 20141    | Madden, James P. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 996.68     | 5,691,948.48   |
| 1553            | PR      | 1094856 | 07/13/21                             |     | 20142    | Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 2,583.57   | 5,689,364.91   |
| 1553            | PR      | 1094877 | 07/13/21                             |     | 20143    | Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 3,681.86   | 5,685,683.05   |
| 1553            | PR      | 1094898 | 07/13/21                             |     | 20144    | Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 2,379.14   | 5,683,303.91   |

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|-----------------|---------|---------|--------------------------------------|-----|----------|--|--------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |          |  |        |            |                |
| 1553            | PR      | 1094924 | 07/13/21                             |     | 20145    | Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 7/13/2021       | \$-    | \$1,721.90 | \$5,681,582.01 |
| 1553            | PR      | 1094950 | 07/13/21                             |     | 20146    | McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 7/13/2021   | -      | 1,349.77   | 5,680,232.24   |
| 1553            | PR      | 1094975 | 07/13/21                             |     | 20147    | McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 7/13/2021      | -      | 2,473.07   | 5,677,759.17   |
| 1553            | PR      | 1095000 | 07/13/21                             |     | 20148    | McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 7/13/2021    | -      | 1,279.56   | 5,676,479.61   |
| 1553            | PR      | 1095027 | 07/13/21                             |     | 20149    | McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 7/13/2021    | -      | 1,865.58   | 5,674,614.03   |
| 1553            | PR      | 1095052 | 07/13/21                             |     | 20150    | McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct Deposit 7/13/2021    | -      | 1,120.23   | 5,673,493.80   |
| 1553            | PR      | 1095073 | 07/13/21                             |     | 20151    | McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 7/13/2021      | -      | 1,211.97   | 5,672,281.83   |
| 1553            | PR      | 1095097 | 07/13/21                             |     | 20152    | Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 7/13/2021        | -      | 4,122.25   | 5,668,159.58   |
| 1553            | PR      | 1095121 | 07/13/21                             |     | 20153    | Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 7/13/2021         | -      | 1,137.24   | 5,667,022.34   |
| 1553            | PR      | 1095146 | 07/13/21                             |     | 20154    | Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 7/13/2021         | -      | 1,861.66   | 5,665,160.68   |
| 1553            | PR      | 1095173 | 07/13/21                             |     | 20155    | Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 7/13/2021          | -      | 1,721.18   | 5,663,439.50   |
| 1553            | PR      | 1095200 | 07/13/21                             |     | 20156    | Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 7/13/2021        | -      | 1,967.37   | 5,661,472.13   |
| 1553            | PR      | 1095226 | 07/13/21                             |     | 20157    | Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 7/13/2021      | -      | 2,058.57   | 5,659,413.56   |
| 1553            | PR      | 1095254 | 07/13/21                             |     | 20158    | Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 7/13/2021      | -      | 4,054.76   | 5,655,358.80   |
| 1553            | PR      | 1095282 | 07/13/21                             |     | 20159    | Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 7/13/2021         | -      | 2,552.64   | 5,652,806.16   |
| 1553            | PR      | 1095310 | 07/13/21                             |     | 20160    | Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 7/13/2021          | -      | 2,780.27   | 5,650,025.89   |
| 1553            | PR      | 1095334 | 07/13/21                             |     | 20161    | Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 7/13/2021      | -      | 1,358.67   | 5,648,667.22   |
| 1553            | PR      | 1095354 | 07/13/21                             |     | 20162    | Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 7/13/2021        | -      | 2,514.51   | 5,646,152.71   |
| 1553            | PR      | 1095382 | 07/13/21                             |     | 20163    | Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 7/13/2021        | -      | 1,597.96   | 5,644,554.75   |
| 1553            | PR      | 1095401 | 07/13/21                             |     | 20164    | Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 7/13/2021 | -      | 1,582.02   | 5,642,972.73   |
| 1553            | PR      | 1095427 | 07/13/21                             |     | 20165    | Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 7/13/2021    | -      | 2,229.97   | 5,640,742.76   |
| 1553            | PR      | 1095457 | 07/13/21                             |     | 20166    | Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 7/13/2021       | -      | 1,345.72   | 5,639,397.04   |
| 1553            | PR      | 1095484 | 07/13/21                             |     | 20167    | Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 7/13/2021       | -      | 1,150.81   | 5,638,246.23   |
| 1553            | PR      | 1095506 | 07/13/21                             |     | 20168    | Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 7/13/2021      | -      | 1,495.42   | 5,636,750.81   |
| 1553            | PR      | 1095531 | 07/13/21                             |     | 20169    | Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 7/13/2021      | -      | 1,802.02   | 5,634,948.79   |

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|------------------------|---------|---------|---|-----|----------|---|--------|------------|----------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |   |        |            |                |
| 1553                   | PR      | 1095556 | 07/13/21                                    |     | 20170    | Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | \$-    | \$3,149.58 | \$5,631,799.21 |
| 1553                   | PR      | 1095578 | 07/13/21                                    |     | 20171    | Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 3,123.72   | 5,628,675.49   |
| 1553                   | PR      | 1095601 | 07/13/21                                    |     | 20172    | Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 2,109.28   | 5,626,566.21   |
| 1553                   | PR      | 1095622 | 07/13/21                                    |     | 20173    | Rafters, William C. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -      | 1,314.89   | 5,625,251.32   |
| 1553                   | PR      | 1095645 | 07/13/21                                    |     | 20174    | Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -      | 1,475.49   | 5,623,775.83   |
| 1553                   | PR      | 1095669 | 07/13/21                                    |     | 20175    | Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021  | -      | 830.25     | 5,622,945.58   |
| 1553                   | PR      | 1095694 | 07/13/21                                    |     | 20176    | Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 3,668.89   | 5,619,276.69   |
| 1553                   | PR      | 1095718 | 07/13/21                                    |     | 20177    | Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,858.63   | 5,617,418.06   |
| 1553                   | PR      | 1095736 | 07/13/21                                    |     | 20178    | Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 1,876.67   | 5,615,541.39   |
| 1553                   | PR      | 1095763 | 07/13/21                                    |     | 20179    | Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 1,231.59   | 5,614,309.80   |
| 1553                   | PR      | 1095788 | 07/13/21                                    |     | 20180    | Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -      | 2,076.84   | 5,612,232.96   |
| 1553                   | PR      | 1095798 | 07/13/21                                    |     | 20181    | Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 282.12     | 5,611,950.84   |
| 1553                   | PR      | 1095822 | 07/13/21                                    |     | 20182    | Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 3,106.98   | 5,608,843.86   |
| 1553                   | PR      | 1095853 | 07/13/21                                    |     | 20183    | Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021         | -      | 2,906.10   | 5,605,937.76   |
| 1553                   | PR      | 1095874 | 07/13/21                                    |     | 20184    | Russell, Tessa M. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -      | 1,026.02   | 5,604,911.74   |
| 1553                   | PR      | 1095900 | 07/13/21                                    |     | 20185    | Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 945.75     | 5,603,965.99   |
| 1553                   | PR      | 1095922 | 07/13/21                                    |     | 20186    | Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -      | 11,342.20  | 5,592,623.79   |
| 1553                   | PR      | 1095942 | 07/13/21                                    |     | 20187    | Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021 | -      | 2,419.74   | 5,590,204.05   |
| 1553                   | PR      | 1095962 | 07/13/21                                    |     | 20188    | Seets, James W. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 1,877.91   | 5,588,326.14   |
| 1553                   | PR      | 1095988 | 07/13/21                                    |     | 20189    | Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -      | 1,728.11   | 5,586,598.03   |
| 1553                   | PR      | 1096010 | 07/13/21                                    |     | 20190    | Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 956.17     | 5,585,641.86   |
| 1553                   | PR      | 1096033 | 07/13/21                                    |     | 20191    | Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 1,059.69   | 5,584,582.17   |
| 1553                   | PR      | 1096058 | 07/13/21                                    |     | 20192    | Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -      | 928.42     | 5,583,653.75   |
| 1553                   | PR      | 1096087 | 07/13/21                                    |     | 20193    | Smith, Russell - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -      | 1,637.87   | 5,582,015.88   |
| 1553                   | PR      | 1096110 | 07/13/21                                    |     | 20194    | Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -      | 2,259.58   | 5,579,756.30   |

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| Batch           | Journal | Entry # | Date                                 | Job | Document   | Description  | Debits   | Credits    | Balance        |
|-----------------|---------|---------|--------------------------------------|-----|------------|--|----------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |            |  |          |            |                |
| 1553            | PR      | 1096134 | 07/13/21                             |     | 20195      | Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | \$-      | \$6,650.40 | \$5,573,105.90 |
| 1553            | PR      | 1096157 | 07/13/21                             |     | 20196      | Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021        | -        | 1,810.53   | 5,571,295.37   |
| 1553            | PR      | 1096183 | 07/13/21                             |     | 20197      | Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -        | 2,563.02   | 5,568,732.35   |
| 1553            | PR      | 1096210 | 07/13/21                             |     | 20198      | Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021 | -        | 1,279.98   | 5,567,452.37   |
| 1553            | PR      | 1096229 | 07/13/21                             |     | 20199      | Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021     | -        | 4,299.13   | 5,563,153.24   |
| 1553            | PR      | 1096252 | 07/13/21                             |     | 20200      | Tharp, David S. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -        | 3,030.66   | 5,560,122.58   |
| 1553            | PR      | 1096279 | 07/13/21                             |     | 20201      | Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -        | 1,882.48   | 5,558,240.10   |
| 1553            | PR      | 1096310 | 07/13/21                             |     | 20202      | Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021  | -        | 1,743.62   | 5,556,496.48   |
| 1553            | PR      | 1096335 | 07/13/21                             |     | 20203      | Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021       | -        | 2,975.20   | 5,553,521.28   |
| 1553            | PR      | 1096365 | 07/13/21                             |     | 20204      | Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -        | 6,971.83   | 5,546,549.45   |
| 1553            | PR      | 1096386 | 07/13/21                             |     | 20205      | Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -        | 1,888.71   | 5,544,660.74   |
| 1553            | PR      | 1096412 | 07/13/21                             |     | 20206      | Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -        | 3,225.46   | 5,541,435.28   |
| 1553            | PR      | 1096433 | 07/13/21                             |     | 20207      | VanTuyt, Jonah D. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021    | -        | 2,709.76   | 5,538,725.52   |
| 1553            | PR      | 1096457 | 07/13/21                             |     | 20208      | Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -        | 1,142.30   | 5,537,583.22   |
| 1553            | PR      | 1096479 | 07/13/21                             |     | 20209      | Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -        | 1,292.60   | 5,536,290.62   |
| 1553            | PR      | 1096505 | 07/13/21                             |     | 20210      | Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021      | -        | 2,034.95   | 5,534,255.67   |
| 1553            | PR      | 1096525 | 07/13/21                             |     | 20211      | Welch-Cornell, Jaime - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021 | -        | 1,272.38   | 5,532,983.29   |
| 1553            | PR      | 1096546 | 07/13/21                             |     | 20212      | Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021 | -        | 1,999.88   | 5,530,983.41   |
| 1553            | PR      | 1096572 | 07/13/21                             |     | 20213      | Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit<br>7/13/2021   | -        | 2,455.15   | 5,528,528.26   |
| 1562            | CR      | 1096740 | 07/15/21                             |     | 0016537032 | PURDIN, NICK -   | 1,290.60 | -          | 5,529,818.86   |
| 1558            | CR      | 1096656 | 07/15/21                             |     | 001730     | BIG CHINO HOLDINGS LLC -   | 380.20   | -          | 5,530,199.06   |
| 1563            | CR      | 1096765 | 07/15/21                             |     | 0021496959 | Fortner, Tonia -   | 987.70   | -          | 5,531,186.76   |
| 1563            | CR      | 1096762 | 07/15/21                             |     | 014        | RORICK, NORM -   | 287.80   | -          | 5,531,474.56   |
| 1562            | CR      | 1096742 | 07/15/21                             |     | 0151307883 | Szabla, Stephanie -  | 354.29   | -          | 5,531,828.85   |
| 1560            | CR      | 1096699 | 07/15/21                             |     | 0510594855 | VANATTA, DAVIN -   | 628.85   | -          | 5,532,457.70   |
| 1560            | CR      | 1096698 | 07/15/21                             |     | 0510594894 | Bliss, Scott -   | 1,299.74 | -          | 5,533,757.44   |
| 1560            | CR      | 1096697 | 07/15/21                             |     | 0510594895 | Valadez, Armando -   | 436.23   | -          | 5,534,193.67   |
| 1560            | CR      | 1096700 | 07/15/21                             |     | 1007       | SCHUSTER, SHIRLEY -  | 113.02   | -          | 5,534,306.69   |
| 1561            | CR      | 1096721 | 07/15/21                             |     | 1016       | WEST, MARY & TUCKER, THOMAS -  | 173.71   | -          | 5,534,480.40   |
| 1556            | CR      | 1096634 | 07/15/21                             |     | 1022       | Vaughan, Susanne & James -   | 1,211.74 | -          | 5,535,692.14   |
| 1560            | CR      | 1096695 | 07/15/21                             |     | 1101028227 | ELOY FIRE DISTRICT -   | 181.39   | -          | 5,535,873.53   |

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| Batch                  | Journal | Entry # | Date  | Job | Document   | Description                    | Debits   | Credits | Balance        |
|------------------------|---------|---------|---|-----|------------|--------------------------------|----------|---------|----------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |            |                                |          |         |                |
| 1558                   | CR      | 1096654 | 07/15/21                                    |     | 1130       | GABBERT, RAYMOND & JEANNE -    | \$218.88 | \$-     | \$5,536,092.41 |
| 1556                   | CR      | 1096626 | 07/15/21                                    |     | 1139       | Walter, Ron -                  | 196.97   | -       | 5,536,289.38   |
| 1556                   | CR      | 1096632 | 07/15/21                                    |     | 1162       | Woodward, Valerie -            | 131.51   | -       | 5,536,420.89   |
| 1561                   | CR      | 1096723 | 07/15/21                                    |     | 1199       | BRUNER, LINDA -                | 341.53   | -       | 5,536,762.42   |
| 1562                   | CR      | 1096745 | 07/15/21                                    |     | 1243       | BOYER, JASON -                 | 1,102.38 | -       | 5,537,864.80   |
| 1563                   | CR      | 1096793 | 07/15/21                                    |     | 12584      | PLANS REVIEW -                 | 432.00   | -       | 5,538,296.80   |
| 1559                   | CR      | 1096684 | 07/15/21                                    |     | 1391836563 | INCIDENT REPORTS -             | 22.00    | -       | 5,538,318.80   |
| 1561                   | CR      | 1096724 | 07/15/21                                    |     | 1408       | Seets, James -                 | 973.08   | -       | 5,539,291.88   |
| 1562                   | CR      | 1096741 | 07/15/21                                    |     | 1470       | WILLIAMS, LEAH -               | 683.58   | -       | 5,539,975.46   |
| 1557                   | CR      | 1096650 | 07/15/21                                    |     | 14753      | PLANS REVIEW -                 | 867.12   | -       | 5,540,842.58   |
| 1557                   | CR      | 1096651 | 07/15/21                                    |     | 14754      | PLANS REVIEW -                 | 116.00   | -       | 5,540,958.58   |
| 1563                   | CR      | 1096791 | 07/15/21                                    |     | 14762      | PLANS REVIEW -                 | 392.00   | -       | 5,541,350.58   |
| 1563                   | CR      | 1096792 | 07/15/21                                    |     | 14763      | PLANS REVIEW -                 | 392.00   | -       | 5,541,742.58   |
| 1558                   | CR      | 1096659 | 07/15/21                                    |     | 1878       | Burnett, Joan -                | 1,832.61 | -       | 5,543,575.19   |
| 1558                   | CR      | 1096660 | 07/15/21                                    |     | 2021       | GARCHEN INSTITUTE -            | 5,179.41 | -       | 5,548,754.60   |
| 1558                   | CR      | 1096655 | 07/15/21                                    |     | 2027       | HARTMANN, PETER & ANDREA -     | 1,307.19 | -       | 5,550,061.79   |
| 1563                   | CR      | 1096771 | 07/15/21                                    |     | 2077       | Varela, Roxana -               | 219.38   | -       | 5,550,281.17   |
| 1558                   | CR      | 1096664 | 07/15/21                                    |     | 2185       | PORCO, CARMEN & JAN -          | 1,369.10 | -       | 5,551,650.27   |
| 1556                   | CR      | 1096631 | 07/15/21                                    |     | 2320       | Brandon, Betty -               | 98.32    | -       | 5,551,748.59   |
| 1556                   | CR      | 1096627 | 07/15/21                                    |     | 2391       | Harris, Don -                  | 116.95   | -       | 5,551,865.54   |
| 1562                   | CR      | 1096733 | 07/15/21                                    |     | 2582       | Kool, David & Beverly -        | 1,696.25 | -       | 5,553,561.79   |
| 1556                   | CR      | 1096629 | 07/15/21                                    |     | 2603       | MATTER, LANORE -               | 934.99   | -       | 5,554,496.78   |
| 1561                   | CR      | 1096722 | 07/15/21                                    |     | 2844       | FRANKEL, MATTHEW -             | 4,623.13 | -       | 5,559,119.91   |
| 1563                   | CR      | 1096768 | 07/15/21                                    |     | 2913       | Wulf, Dana and Brian -         | 153.07   | -       | 5,559,272.98   |
| 1563                   | CR      | 1096769 | 07/15/21                                    |     | 2914       | Wulf, Dana and Brian -         | 130.80   | -       | 5,559,403.78   |
| 1561                   | CR      | 1096725 | 07/15/21                                    |     | 3029       | Moe, Anne -                    | 337.75   | -       | 5,559,741.53   |
| 1561                   | CR      | 1096731 | 07/15/21                                    |     | 3055       | Hrobuchak, Ira & Michael -     | 393.82   | -       | 5,560,135.35   |
| 1558                   | CR      | 1096658 | 07/15/21                                    |     | 3122       | MARTENS, THOMAS -              | 308.80   | -       | 5,560,444.15   |
| 1556                   | CR      | 1096630 | 07/15/21                                    |     | 3138       | WOODARD, NANCY -               | 155.93   | -       | 5,560,600.08   |
| 1558                   | CR      | 1096662 | 07/15/21                                    |     | 3227       | STEIGER, GAIL -                | 858.01   | -       | 5,561,458.09   |
| 1556                   | CR      | 1096635 | 07/15/21                                    |     | 3584       | Van Cleve, David and Deborah - | 1,348.70 | -       | 5,562,806.79   |
| 1556                   | CR      | 1096636 | 07/15/21                                    |     | 3791       | SMITH, JENNIFER -              | 563.47   | -       | 5,563,370.26   |
| 1560                   | CR      | 1096690 | 07/15/21                                    |     | 4082       | HARRIS, ALLEN -                | 3.60     | -       | 5,563,373.86   |
| 1560                   | CR      | 1096691 | 07/15/21                                    |     | 4084       | COOK, CHARLES -                | 185.52   | -       | 5,563,559.38   |
| 1556                   | CR      | 1096633 | 07/15/21                                    |     | 415        | MOLINA, ROBERT -               | 373.32   | -       | 5,563,932.70   |
| 1558                   | CR      | 1096663 | 07/15/21                                    |     | 4217       | HAYES, DON -                   | 2,019.28 | -       | 5,565,951.98   |
| 1560                   | CR      | 1096693 | 07/15/21                                    |     | 4441       | LOPEZ, RODNEY -                | 185.52   | -       | 5,566,137.50   |
| 1558                   | CR      | 1096681 | 07/15/21                                    |     | 4447       | PLANS REVIEW -                 | 392.00   | -       | 5,566,529.50   |
| 1556                   | CR      | 1096637 | 07/15/21                                    |     | 5142       | RICE, JAMES & ROBERTA -        | 1,383.64 | -       | 5,567,913.14   |
| 1562                   | CR      | 1096734 | 07/15/21                                    |     | 5360       | Atwood, Denise & Christopher - | 989.74   | -       | 5,568,902.88   |
| 1558                   | CR      | 1096661 | 07/15/21                                    |     | 53997      | MATTMANN, LON -                | 1,368.38 | -       | 5,570,271.26   |
| 1562                   | CR      | 1096744 | 07/15/21                                    |     | 554        | OCAMPO, RAMIRO -               | 134.23   | -       | 5,570,405.49   |
| 1563                   | CR      | 1096770 | 07/15/21                                    |     | 657        | Burns, Melissa -               | 293.07   | -       | 5,570,698.56   |
| 1562                   | CR      | 1096743 | 07/15/21                                    |     | 6636       | REDMER, KARL -                 | 690.25   | -       | 5,571,388.81   |
| 1556                   | CR      | 1096628 | 07/15/21                                    |     | 6739       | Ray, Daniel -                  | 1,022.65 | -       | 5,572,411.46   |
| 1560                   | CR      | 1096696 | 07/15/21                                    |     | 68847      | PAYSON FIRE DEPARTMENT -       | 471.66   | -       | 5,572,883.12   |

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|-----------------|---------|---------|--------------------------------------|-----|-----------|----------------------------------|------------|---------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |           |                                  |            |         |                |
| 1563            | CR      | 1096761 | 07/15/21                             |     | 706502911 | MAYER FIRE DISTRICT -            | \$2,742.08 | \$-     | \$5,575,625.20 |
| 1562            | CR      | 1096739 | 07/15/21                             |     | 723162684 | Mott, Renee -                    | 240.80     | -       | 5,575,866.00   |
| 1562            | CR      | 1096737 | 07/15/21                             |     | 723179899 | Sciuto, Linda -                  | 1,810.47   | -       | 5,577,676.47   |
| 1562            | CR      | 1096738 | 07/15/21                             |     | 723187040 | Benson, Betty -                  | 235.00     | -       | 5,577,911.47   |
| 1562            | CR      | 1096736 | 07/15/21                             |     | 723467614 | OWENS, EDNA -                    | 387.38     | -       | 5,578,298.85   |
| 1563            | CR      | 1096767 | 07/15/21                             |     | 723700582 | MARCHMAN, MARIO -                | 1,574.05   | -       | 5,579,872.90   |
| 1563            | CR      | 1096763 | 07/15/21                             |     | 723848669 | PRATER, CATHERINE -              | 146.64     | -       | 5,580,019.54   |
| 1563            | CR      | 1096764 | 07/15/21                             |     | 723848670 | PRATER, CATHERINE -              | 73.43      | -       | 5,580,092.97   |
| 1559            | CR      | 1096685 | 07/15/21                             |     | 7272      | PLANS REVIEW -                   | 182.00     | -       | 5,580,274.97   |
| 1558            | CR      | 1096657 | 07/15/21                             |     | 7475      | HAMILTON, SUSIE & JERRY PATTON - | 195.17     | -       | 5,580,470.14   |
| 1560            | CR      | 1096694 | 07/15/21                             |     | 756722205 | COPPER CANYON FIRE & MEDICAL -   | 50.06      | -       | 5,580,520.20   |
| 1558            | CR      | 1096666 | 07/15/21                             |     | 775       | CHRISTOPHERSON, HAROLD&COLLEEN - | 242.80     | -       | 5,580,763.00   |
| 1560            | CR      | 1096692 | 07/15/21                             |     | 8099      | PARRISH, MICHAEL -               | 92.76      | -       | 5,580,855.76   |
| 1558            | CR      | 1096665 | 07/15/21                             |     | 845       | BEYER, JENNIFER -                | 253.35     | -       | 5,581,109.11   |
| 1562            | CR      | 1096735 | 07/15/21                             |     | 9000      | OWENSBY, ZEIGH -                 | 1,406.34   | -       | 5,582,515.45   |
| 1563            | CR      | 1096766 | 07/15/21                             |     | 905849    | IRON SPRINGS CLUB, INC -         | 17,389.15  | -       | 5,599,904.60   |
| 1562            | CR      | 1096746 | 07/15/21                             |     | 969       | TUITE, MICHAEL & HENDERSON, D. - | 145.96     | -       | 5,600,050.56   |
| 1559            | CR      | 1096683 | 07/15/21                             |     | CASH      | DONATION -                       | 50.00      | -       | 5,600,100.56   |
| 1578            | CR      | 1104787 | 07/22/21                             |     | 10012     | Kofman, Peter -                  | 613.35     | -       | 5,600,713.91   |
| 1586            | CR      | 1104912 | 07/22/21                             |     | 1019      | Spangenberger, Linda -           | 223.34     | -       | 5,600,937.25   |
| 1578            | CR      | 1104799 | 07/22/21                             |     | 1026      | PAULDEN CHRISTIAN FELLOWSHIP -   | 50.00      | -       | 5,600,987.25   |
| 1578            | CR      | 1104788 | 07/22/21                             |     | 103       | Shenton, Debra -                 | 208.04     | -       | 5,601,195.29   |
| 1582            | CR      | 1104863 | 07/22/21                             |     | 1085      | Shaw, RaeDel -                   | 257.71     | -       | 5,601,453.00   |
| 1577            | CR      | 1104783 | 07/22/21                             |     | 1144      | Kelley, Pamela -                 | 579.77     | -       | 5,602,032.77   |
| 1578            | CR      | 1104801 | 07/22/21                             |     | 1167      | Schimberg, Matthew -             | 116.95     | -       | 5,602,149.72   |
| 1578            | CR      | 1104802 | 07/22/21                             |     | 1176      | POLACEK, JEFF -                  | 1,673.58   | -       | 5,603,823.30   |
| 1580            | CR      | 1104839 | 07/22/21                             |     | 1216      | DOCIMO, JOSAL -                  | 375.78     | -       | 5,604,199.08   |
| 1580            | CR      | 1104840 | 07/22/21                             |     | 1217      | Alexander, Stephen -             | 166.43     | -       | 5,604,365.51   |
| 1580            | CR      | 1104841 | 07/22/21                             |     | 1218      | Alexander, Stephen -             | 107.33     | -       | 5,604,472.84   |
| 1586            | CR      | 1104915 | 07/22/21                             |     | 1266      | LONG, STEVEN & BEVERLY -         | 173.57     | -       | 5,604,646.41   |
| 1582            | CR      | 1104869 | 07/22/21                             |     | 1314      | ESCHBACH, ALAN AND CHARLENE -    | 1,739.02   | -       | 5,606,385.43   |
| 1586            | CR      | 1104908 | 07/22/21                             |     | 1321      | YETI LLC -                       | 630.20     | -       | 5,607,015.63   |
| 1582            | CR      | 1104866 | 07/22/21                             |     | 1441      | HUDSON, DARRELL & SARAJANE -     | 678.17     | -       | 5,607,693.80   |
| 1586            | CR      | 1104910 | 07/22/21                             |     | 145       | LONG, MARK -                     | 175.62     | -       | 5,607,869.42   |
| 1577            | CR      | 1104781 | 07/22/21                             |     | 14967     | SIMPSON, JIM AND GLORIA -        | 1,193.76   | -       | 5,609,063.18   |
| 1586            | CR      | 1104904 | 07/22/21                             |     | 17545018  | Dawydiuk, Lori -                 | 1,251.88   | -       | 5,610,315.06   |
| 1580            | CR      | 1104838 | 07/22/21                             |     | 1908      | Newman, David and Leta -         | 576.93     | -       | 5,610,891.99   |
| 1578            | CR      | 1104800 | 07/22/21                             |     | 1997      | PAULDEN CHRISTIAN FELLOWSHIP -   | 50.00      | -       | 5,610,941.99   |
| 1586            | CR      | 1104913 | 07/22/21                             |     | 2001      | COOMBER, DAVID -                 | 116.06     | -       | 5,611,058.05   |
| 1586            | CR      | 1104911 | 07/22/21                             |     | 2099      | Kennedy, Debra -                 | 548.46     | -       | 5,611,606.51   |
| 1578            | CR      | 1104794 | 07/22/21                             |     | 211       | MAYER FIRE DISTRICT -            | 435.37     | -       | 5,612,041.88   |
| 1578            | CR      | 1104795 | 07/22/21                             |     | 212       | MAYER FIRE DISTRICT -            | 1,363.76   | -       | 5,613,405.64   |
| 1582            | CR      | 1104860 | 07/22/21                             |     | 2126      | Smith, Andrea -                  | 92.76      | -       | 5,613,498.40   |
| 1586            | CR      | 1104903 | 07/22/21                             |     | 22038379  | SANCHEZ, MICHAEL -               | 169.25     | -       | 5,613,667.65   |
| 1580            | CR      | 1104829 | 07/22/21                             |     | 2244      | BUSHAW, LOREN -                  | 678.03     | -       | 5,614,345.68   |
| 1580            | CR      | 1104831 | 07/22/21                             |     | 2381      | TAYLOR, JENNIFER & DEREK -       | 308.80     | -       | 5,614,654.48   |



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| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |           |  |           |           |                |
| 1580            | CR      | 1104832 | 07/22/21                             |     | 2382      | TAYLOR, JENNIFER & DEREK -                                   | \$388.05  | \$-       | \$5,615,042.53 |
| 1586            | CR      | 1104916 | 07/22/21                             |     | 2506      | ECK, J STEPHEN & GAYE -                                      | 1,334.10  | -         | 5,616,376.63   |
| 1586            | CR      | 1104906 | 07/22/21                             |     | 2861      | STOLTZMANN, DAVID & JOY -                                    | 626.35    | -         | 5,617,002.98   |
| 1578            | CR      | 1104796 | 07/22/21                             |     | 31880     | ARIZONA STATE FORESTRY -                                     | 12,000.00 | -         | 5,629,002.98   |
| 1581            | CR      | 1104857 | 07/22/21                             |     | 32907     | AZ Dept of Forestry & Fire Mgt -                             | 1,441.76  | -         | 5,630,444.74   |
| 1578            | CR      | 1104790 | 07/22/21                             |     | 34425     | Muniz, Tom Sr. -   | 82.62     | -         | 5,630,527.36   |
| 1578            | CR      | 1104791 | 07/22/21                             |     | 34425     | RORICK, NORM -   | 260.00    | -         | 5,630,787.36   |
| 1578            | CR      | 1104792 | 07/22/21                             |     | 34425     | Smith, Andrea -  | 40.80     | -         | 5,630,828.16   |
| 1578            | CR      | 1104793 | 07/22/21                             |     | 34425     | Spingola, Debbie -   | 300.00    | -         | 5,631,128.16   |
| 1580            | CR      | 1104835 | 07/22/21                             |     | 384       | BRAATEN, THOMAS W -  | 135.47    | -         | 5,631,263.63   |
| 1582            | CR      | 1104867 | 07/22/21                             |     | 3872      | Apolinar, Jean -   | 139.36    | -         | 5,631,402.99   |
| 1582            | CR      | 1104868 | 07/22/21                             |     | 3877      | Apolinar, Jean -   | 5.88      | -         | 5,631,408.87   |
| 1579            | CR      | 1104827 | 07/22/21                             |     | 4000262   | Securis Insurance Pool -                                     | 1,888.19  | -         | 5,633,297.06   |
| 1580            | CR      | 1104830 | 07/22/21                             |     | 4636      | MORGAN, ALAN AND SHARON -                                    | 1,145.82  | -         | 5,634,442.88   |
| 1582            | CR      | 1104864 | 07/22/21                             |     | 474       | Prather, Sam and Patricia -                                  | 1,893.84  | -         | 5,636,336.72   |
| 1580            | CR      | 1104833 | 07/22/21                             |     | 4911      | PULLMAN, NORMAN -  | 419.47    | -         | 5,636,756.19   |
| 1577            | CR      | 1104782 | 07/22/21                             |     | 506       | WENDLANDT, ROBERT & SANDRA -                                 | 969.28    | -         | 5,637,725.47   |
| 1580            | CR      | 1104837 | 07/22/21                             |     | 510595031 | VANATTA, DAVIN -   | 673.73    | -         | 5,638,399.20   |
| 1582            | CR      | 1104865 | 07/22/21                             |     | 5498      | Smith, Randal -  | 505.40    | -         | 5,638,904.60   |
| 1582            | CR      | 1104870 | 07/22/21                             |     | 5759      | KILLIAN LIVING TRUST -                                       | 3,604.54  | -         | 5,642,509.14   |
| 1586            | CR      | 1104909 | 07/22/21                             |     | 610       | Buffaloe, Becky -  | 73.89     | -         | 5,642,583.03   |
| 1583            | CR      | 1104895 | 07/22/21                             |     | 6578      | PLANS REVIEW -   | 182.00    | -         | 5,642,765.03   |
| 1583            | CR      | 1104896 | 07/22/21                             |     | 6579      | PLANS REVIEW -   | 116.00    | -         | 5,642,881.03   |
| 1586            | CR      | 1104907 | 07/22/21                             |     | 676       | Barraza, Elvia -   | 181.22    | -         | 5,643,062.25   |
| 1582            | CR      | 1104862 | 07/22/21                             |     | 706102244 | VERDE VALLEY FIRE DISTRICT -                                 | 1,839.30  | -         | 5,644,901.55   |
| 1582            | CR      | 1104861 | 07/22/21                             |     | 706502946 | MAYER FIRE DISTRICT -  | 996.02    | -         | 5,645,897.57   |
| 1586            | CR      | 1104905 | 07/22/21                             |     | 724077775 | BURTON, LYNNELL -  | 216.73    | -         | 5,646,114.30   |
| 1578            | CR      | 1104798 | 07/22/21                             |     | 724129094 | OTTAVIANO, MATTHEW -   | 377.45    | -         | 5,646,491.75   |
| 1578            | CR      | 1104789 | 07/22/21                             |     | 7909      | NESS, DANIEL -   | 673.73    | -         | 5,647,165.48   |
| 1586            | CR      | 1104914 | 07/22/21                             |     | 8260      | Hawks, Doug -  | 643.85    | -         | 5,647,809.33   |
| 1582            | CR      | 1104859 | 07/22/21                             |     | 8604      | DIBBLE, STEVE -  | 185.52    | -         | 5,647,994.85   |
| 1578            | CR      | 1104797 | 07/22/21                             |     | 9003      | TAYLOR SHERI -   | 278.58    | -         | 5,648,273.43   |
| 1580            | CR      | 1104834 | 07/22/21                             |     | 9004      | ROUNDY, NEWELL -   | 2,214.80  | -         | 5,650,488.23   |
| 1580            | CR      | 1104836 | 07/22/21                             |     | VV055     | Goulding, Wayne and Linda -                                  | 291.93    | -         | 5,650,780.16   |
| 1567            | CD      | 1096804 | 07/26/21                             |     | 756741475 | A1 Water Bulk Delivery Svc LLC - Cash Disbursement<br>A1WADE | -         | 130.00    | 5,650,650.16   |
| 1567            | CD      | 1096806 | 07/26/21                             |     | 756741476 | APS - Cash Disbursement APS                                  | -         | 11,293.87 | 5,639,356.29   |
| 1567            | CD      | 1096822 | 07/26/21                             |     | 756741477 | Arizona Crisis Team (ACT) - Cash Disbursement<br>ARCRT       | -         | 7,177.50  | 5,632,178.79   |
| 1567            | CD      | 1096824 | 07/26/21                             |     | 756741478 | Bennett Oil - Cash Disbursement BENOIL                       | -         | 151.25    | 5,632,027.54   |
| 1567            | CD      | 1096826 | 07/26/21                             |     | 756741479 | Bound Tree Medical LLC - Cash Disbursement<br>BOTRME         | -         | 23,630.46 | 5,608,397.08   |
| 1567            | CD      | 1096864 | 07/26/21                             |     | 756741482 | Bradshaw Mtn Environmental Inc - Cash Disbursement<br>BRMOEN | -         | 75.00     | 5,608,322.08   |
| 1567            | CD      | 1096866 | 07/26/21                             |     | 756741483 | Bradshaw Mtn Environmental Inc - Cash Disbursement<br>BRMOEN | -         | 40.00     | 5,608,282.08   |
| 1567            | CD      | 1096868 | 07/26/21                             |     | 756741484 | Cable One Business - Cash Disbursement CABONE                | -         | 1,143.62  | 5,607,138.46   |



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| 1567            | CD      | 1096872 | 07/26/21                             |     | 756741485 | CenturyLink - Cash Disbursement CENLIN                     | \$-    | \$655.92   | \$5,606,482.54 |
| 1567            | CD      | 1096875 | 07/26/21                             |     | 756741486 | CenturyLink - Cash Disbursement CENLIN                     | -      | 20.95      | 5,606,461.59   |
| 1567            | CD      | 1096877 | 07/26/21                             |     | 756741487 | Chase Bank - Cash Disbursement CHASE                       | -      | 822,248.55 | 4,784,213.04   |
| 1567            | CD      | 1096907 | 07/26/21                             |     | 756741489 | Chase Card Services - Cash Disbursement CHCASE             | -      | 4,697.98   | 4,779,515.06   |
| 1567            | CD      | 1096947 | 07/26/21                             |     | 756741492 | City of Prescott - Cash Disbursement CITPRE                | -      | 494.68     | 4,779,020.38   |
| 1567            | CD      | 1096950 | 07/26/21                             |     | 756741493 | ColumbiaSoft Corporation - Cash Disbursement COLUMB        | -      | 150.00     | 4,778,870.38   |
| 1567            | CD      | 1096952 | 07/26/21                             |     | 756741494 | Cummins Rocky Mountain LLC - Cash Disbursement CUROMO      | -      | 11,352.51  | 4,767,517.87   |
| 1567            | CD      | 1096971 | 07/26/21                             |     | 756741496 | DES- Unemployment Tax - Cash Disbursement DEECSE           | -      | 15.81      | 4,767,502.06   |
| 1567            | CD      | 1096973 | 07/26/21                             |     | 756741497 | Desert Edge Auto Glass - Cash Disbursement DEEDAU          | -      | 275.00     | 4,767,227.06   |
| 1567            | CD      | 1096975 | 07/26/21                             |     | 756741498 | Enerspect Medical Solutions - Cash Disbursement ENMESO     | -      | 5,651.16   | 4,761,575.90   |
| 1567            | CD      | 1096980 | 07/26/21                             |     | 756741499 | FACTORY MOTOR PARTS - Cash Disbursement FAMOPA             | -      | 22.14      | 4,761,553.76   |
| 1567            | CD      | 1096983 | 07/26/21                             |     | 756741500 | Freightliner of AZ, LLC - Cash Disbursement FROFAR         | -      | 257.73     | 4,761,296.03   |
| 1567            | CD      | 1096988 | 07/26/21                             |     | 756741501 | Globalstar - Cash Disbursement GLOBAL                      | -      | 231.04     | 4,761,064.99   |
| 1567            | CD      | 1096990 | 07/26/21                             |     | 756741502 | W.W. Grainger, Inc - Cash Disbursement GRAING              | -      | 789.16     | 4,760,275.83   |
| 1567            | CD      | 1097001 | 07/26/21                             |     | 756741503 | Hillyard, Inc-Flagstaff - Cash Disbursement HILLYA         | -      | 841.92     | 4,759,433.91   |
| 1567            | CD      | 1097007 | 07/26/21                             |     | 756741504 | International Code Council - Cash Disbursement ICCIL       | -      | 31.65      | 4,759,402.26   |
| 1567            | CD      | 1097011 | 07/26/21                             |     | 756741505 | Interstate Batteries - Cash Disbursement INTBAT            | -      | 265.56     | 4,759,136.70   |
| 1567            | CD      | 1097014 | 07/26/21                             |     | 756741506 | Mark A Kirkorsky PC - Cash Disbursement KIRMAR             | -      | 774.14     | 4,758,362.56   |
| 1567            | CD      | 1097016 | 07/26/21                             |     | 756741507 | Manzanita Landscaping, Inc - Cash Disbursement MANLAN      | -      | 2,827.30   | 4,755,535.26   |
| 1567            | CD      | 1097019 | 07/26/21                             |     | 756741508 | Melcher Printing, Inc - Cash Disbursement MELPRI           | -      | 111.90     | 4,755,423.36   |
| 1567            | CD      | 1097022 | 07/26/21                             |     | 756741509 | Public Safety Crisis Solutions - Cash Disbursement PUSACR  | -      | 4,062.50   | 4,751,360.86   |
| 1567            | CD      | 1097033 | 07/26/21                             |     | 756741510 | Prescott Valley Ace Hardware - Cash Disbursement PVACHA    | -      | 218.44     | 4,751,142.42   |
| 1567            | CD      | 1097050 | 07/26/21                             |     | 756741511 | Restored By Faith LLC - Cash Disbursement REBYFA           | -      | 280.00     | 4,750,862.42   |
| 1567            | CD      | 1097053 | 07/26/21                             |     | 756741512 | RWC Group - Cash Disbursement RWCINT                       | -      | 1,238.92   | 4,749,623.50   |
| 1567            | CD      | 1097062 | 07/26/21                             |     | 756741513 | Schuster, Alan - Cash Disbursement SCHALA                  | -      | 3,130.20   | 4,746,493.30   |
| 1567            | CD      | 1097065 | 07/26/21                             |     | 756741514 | Securis Insurance Pool, Inc - Cash Disbursement SEINPO     | -      | 141,178.00 | 4,605,315.30   |
| 1567            | CD      | 1097067 | 07/26/21                             |     | 756741515 | Besonson Tools LLC - Cash Disbursement SNOTTO              | -      | 68.73      | 4,605,246.57   |
| 1567            | CD      | 1097070 | 07/26/21                             |     | 756741516 | Spingola, Deborah - Cash Disbursement SPIDEB               | -      | 300.00     | 4,604,946.57   |
| 1567            | CD      | 1097072 | 07/26/21                             |     | 756741517 | Staples Contract & Commmerc.Inc - Cash Disbursement STACOM | -      | 66.37      | 4,604,880.20   |
| 1567            | CD      | 1097075 | 07/26/21                             |     | 756741518 | Stryker Sales Corporation - Cash Disbursement STSACO       | -      | 21,132.40  | 4,583,747.80   |
| 1567            | CD      | 1097077 | 07/26/21                             |     | 756741519 | TruckPro, LLC - Cash Disbursement TRUPRO                   | -      | 716.67     | 4,583,031.13   |
| 1567            | CD      | 1097080 | 07/26/21                             |     | 756741520 | Turbo & Electric Sales & Srvs - Cash Disbursement TUELSA   | -      | 793.00     | 4,582,238.13   |
| 1567            | CD      | 1097083 | 07/26/21                             |     | 756741521 | Unisource Energy Services - Cash Disbursement UNENSE       | -      | 54.62      | 4,582,183.51   |
| 1567            | CD      | 1097085 | 07/26/21                             |     | 756741522 | United Disposal, Inc - Cash Disbursement UNIDIS            | -      | 198.00     | 4,581,985.51   |
| 1567            | CD      | 1097087 | 07/26/21                             |     | 756741523 | Verizon Wireless - Cash Disbursement VERWIR                | -      | 3,989.98   | 4,577,995.53   |

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| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |                    |   |            |          |                |
| 1567                   | CD      | 1097092 | 07/26/21                                    |     | 756741524          | XEROX FINANCIAL SERVICES - Cash Disbursement XEFISE                         | \$-        | \$823.22 | \$4,577,172.31 |
| 1567                   | CD      | 1097097 | 07/26/21                                    |     | 756741525          | York - Cash Disbursement YORK   | -          | 80.45    | 4,577,091.86   |
| 1567                   | CD      | 1097103 | 07/26/21                                    |     | 756741526          | YRMCPC PHYSICIAN PRACTICES - Cash Disbursement YRMCPC                       | -          | 62.00    | 4,577,029.86   |
| 1567                   | CD      | 1097105 | 07/26/21                                    |     | 756741527          | Unisource Energy Services - Cash Disbursement UNENSE                        | -          | 80.82    | 4,576,949.04   |
| 1567                   | CD      | 1096886 | 07/26/21                                    |     | DIR.DEP.PPE.7.17.2 | Chase Bank - PR - DIRECT DEPOSIT PPE 7/17/21PR - DIRECT DEPOSIT PPE 3-27-21 | 367,819.79 | -        | 4,944,768.83   |
| 1568                   | PR      | 1100863 | 07/27/21                                    |     | 20214              | Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                  | -          | 7,296.82 | 4,937,472.01   |
| 1568                   | PR      | 1100889 | 07/27/21                                    |     | 20215              | Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 7/27/2021         | -          | 1,667.06 | 4,935,804.95   |
| 1568                   | PR      | 1100912 | 07/27/21                                    |     | 20216              | Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                 | -          | 2,340.07 | 4,933,464.88   |
| 1568                   | PR      | 1100936 | 07/27/21                                    |     | 20217              | Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                | -          | 2,203.40 | 4,931,261.48   |
| 1568                   | PR      | 1100965 | 07/27/21                                    |     | 20218              | Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 7/27/2021      | -          | 2,831.63 | 4,928,429.85   |
| 1568                   | PR      | 1100986 | 07/27/21                                    |     | 20219              | Beck, David W. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                 | -          | 2,393.80 | 4,926,036.05   |
| 1568                   | PR      | 1101008 | 07/27/21                                    |     | 20220              | Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                | -          | 2,233.27 | 4,923,802.78   |
| 1568                   | PR      | 1101032 | 07/27/21                                    |     | 20221              | Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 7/27/2021          | -          | 2,213.72 | 4,921,589.06   |
| 1568                   | PR      | 1101055 | 07/27/21                                    |     | 20222              | Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 7/27/2021            | -          | 6,255.32 | 4,915,333.74   |
| 1568                   | PR      | 1101080 | 07/27/21                                    |     | 20223              | Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                | -          | 2,124.23 | 4,913,209.51   |
| 1568                   | PR      | 1101106 | 07/27/21                                    |     | 20224              | Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 7/27/2021               | -          | 3,782.87 | 4,909,426.64   |
| 1568                   | PR      | 1101128 | 07/27/21                                    |     | 20225              | Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 7/27/2021              | -          | 2,275.15 | 4,907,151.49   |
| 1568                   | PR      | 1101151 | 07/27/21                                    |     | 20226              | Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 7/27/2021             | -          | 1,919.79 | 4,905,231.70   |
| 1568                   | PR      | 1101178 | 07/27/21                                    |     | 20227              | Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                | -          | 2,729.34 | 4,902,502.36   |
| 1568                   | PR      | 1101202 | 07/27/21                                    |     | 20228              | Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 7/27/2021               | -          | 1,226.58 | 4,901,275.78   |
| 1568                   | PR      | 1101229 | 07/27/21                                    |     | 20229              | Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                | -          | 1,612.29 | 4,899,663.49   |
| 1568                   | PR      | 1101251 | 07/27/21                                    |     | 20230              | Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                | -          | 963.70   | 4,898,699.79   |
| 1568                   | PR      | 1101273 | 07/27/21                                    |     | 20231              | Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 7/27/2021              | -          | 2,311.89 | 4,896,387.90   |
| 1568                   | PR      | 1101298 | 07/27/21                                    |     | 20232              | Butler, Jason - Payroll Bi-Weekly-Direct Deposit 7/27/2021                  | -          | 2,117.60 | 4,894,270.30   |
| 1568                   | PR      | 1101318 | 07/27/21                                    |     | 20233              | Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 7/27/2021               | -          | 2,004.34 | 4,892,265.96   |
| 1568                   | PR      | 1101349 | 07/27/21                                    |     | 20234              | Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 7/27/2021          | -          | 1,239.96 | 4,891,026.00   |

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|-----------------|---------|---------|--------------------------------------|-----|----------|--|--------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |          |  |        |            |                |
| 1568            | PR      | 1101373 | 07/27/21                             |     | 20235    | Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021   | \$-    | \$4,847.10 | \$4,886,178.90 |
| 1568            | PR      | 1101399 | 07/27/21                             |     | 20236    | Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,490.84   | 4,884,688.06   |
| 1568            | PR      | 1101418 | 07/27/21                             |     | 20237    | Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 3,634.16   | 4,881,053.90   |
| 1568            | PR      | 1101440 | 07/27/21                             |     | 20238    | Clark, Shelly - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021          | -      | 1,061.46   | 4,879,992.44   |
| 1568            | PR      | 1101469 | 07/27/21                             |     | 20239    | Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 2,676.75   | 4,877,315.69   |
| 1568            | PR      | 1101493 | 07/27/21                             |     | 20240    | Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021 | -      | 1,919.81   | 4,875,395.88   |
| 1568            | PR      | 1101516 | 07/27/21                             |     | 20241    | Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 3,746.25   | 4,871,649.63   |
| 1568            | PR      | 1101541 | 07/27/21                             |     | 20242    | Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,629.74   | 4,870,019.89   |
| 1568            | PR      | 1101563 | 07/27/21                             |     | 20243    | Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 1,825.34   | 4,868,194.55   |
| 1568            | PR      | 1101586 | 07/27/21                             |     | 20244    | Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,767.70   | 4,866,426.85   |
| 1568            | PR      | 1101610 | 07/27/21                             |     | 20245    | Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 1,795.02   | 4,864,631.83   |
| 1568            | PR      | 1101634 | 07/27/21                             |     | 20246    | Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 2,579.62   | 4,862,052.21   |
| 1568            | PR      | 1101659 | 07/27/21                             |     | 20247    | Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 2,507.39   | 4,859,544.82   |
| 1568            | PR      | 1101685 | 07/27/21                             |     | 20248    | Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 4,689.56   | 4,854,855.26   |
| 1568            | PR      | 1101709 | 07/27/21                             |     | 20249    | DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,202.04   | 4,853,653.22   |
| 1568            | PR      | 1101733 | 07/27/21                             |     | 20250    | Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 889.34     | 4,852,763.88   |
| 1568            | PR      | 1101761 | 07/27/21                             |     | 20251    | DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,798.67   | 4,850,965.21   |
| 1568            | PR      | 1101788 | 07/27/21                             |     | 20252    | Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,005.37   | 4,848,959.84   |
| 1568            | PR      | 1101812 | 07/27/21                             |     | 20253    | Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,196.50   | 4,846,763.34   |
| 1568            | PR      | 1101835 | 07/27/21                             |     | 20254    | Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 2,127.90   | 4,844,635.44   |
| 1568            | PR      | 1101855 | 07/27/21                             |     | 20255    | Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 1,897.02   | 4,842,738.42   |
| 1568            | PR      | 1101881 | 07/27/21                             |     | 20256    | DuCharme, Zachary J. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021   | -      | 1,566.96   | 4,841,171.46   |
| 1568            | PR      | 1101905 | 07/27/21                             |     | 20257    | Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021   | -      | 2,483.33   | 4,838,688.13   |
| 1568            | PR      | 1101933 | 07/27/21                             |     | 20258    | Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 2,282.33   | 4,836,405.80   |
| 1568            | PR      | 1101956 | 07/27/21                             |     | 20259    | Edwards, David S. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,467.99   | 4,833,937.81   |

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|------------------------|---------|---------|---|-----|----------|---|--------|----------|----------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |   |        |          |                |
| 1568                   | PR      | 1101979 | 07/27/21                                    |     | 20260    | Engel, Nicole - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021           | \$-    | \$899.63 | \$4,833,038.18 |
| 1568                   | PR      | 1101999 | 07/27/21                                    |     | 20261    | Feddema, John J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 3,276.62 | 4,829,761.56   |
| 1568                   | PR      | 1102027 | 07/27/21                                    |     | 20262    | Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,484.75 | 4,828,276.81   |
| 1568                   | PR      | 1102051 | 07/27/21                                    |     | 20263    | Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 3,121.81 | 4,825,155.00   |
| 1568                   | PR      | 1102075 | 07/27/21                                    |     | 20264    | Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,358.03 | 4,822,796.97   |
| 1568                   | PR      | 1102104 | 07/27/21                                    |     | 20265    | Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 2,178.94 | 4,820,618.03   |
| 1568                   | PR      | 1102125 | 07/27/21                                    |     | 20266    | Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 1,043.09 | 4,819,574.94   |
| 1568                   | PR      | 1102146 | 07/27/21                                    |     | 20267    | Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 2,421.93 | 4,817,153.01   |
| 1568                   | PR      | 1102167 | 07/27/21                                    |     | 20268    | Freeman, Michael - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,418.21 | 4,815,734.80   |
| 1568                   | PR      | 1102190 | 07/27/21                                    |     | 20269    | Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 4,095.46 | 4,811,639.34   |
| 1568                   | PR      | 1102214 | 07/27/21                                    |     | 20270    | Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 2,641.70 | 4,808,997.64   |
| 1568                   | PR      | 1102233 | 07/27/21                                    |     | 20271    | Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021 | -      | 1,017.05 | 4,807,980.59   |
| 1568                   | PR      | 1102257 | 07/27/21                                    |     | 20272    | Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,033.23 | 4,806,947.36   |
| 1568                   | PR      | 1102282 | 07/27/21                                    |     | 20273    | Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 2,026.98 | 4,804,920.38   |
| 1568                   | PR      | 1102308 | 07/27/21                                    |     | 20274    | Ginn, James E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021          | -      | 2,070.86 | 4,802,849.52   |
| 1568                   | PR      | 1102331 | 07/27/21                                    |     | 20275    | Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 935.88   | 4,801,913.64   |
| 1568                   | PR      | 1102362 | 07/27/21                                    |     | 20276    | Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 7/27/2021                | -      | 1,522.10 | 4,800,391.54   |
| 1568                   | PR      | 1102391 | 07/27/21                                    |     | 20277    | Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 1,364.45 | 4,799,027.09   |
| 1568                   | PR      | 1102420 | 07/27/21                                    |     | 20278    | Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021           | -      | 1,790.67 | 4,797,236.42   |
| 1568                   | PR      | 1102448 | 07/27/21                                    |     | 20279    | Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 2,529.50 | 4,794,706.92   |
| 1568                   | PR      | 1102470 | 07/27/21                                    |     | 20280    | Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021          | -      | 2,138.69 | 4,792,568.23   |
| 1568                   | PR      | 1102493 | 07/27/21                                    |     | 20281    | Horstman, Stephen W. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021    | -      | 2,988.56 | 4,789,579.67   |
| 1568                   | PR      | 1102513 | 07/27/21                                    |     | 20282    | Huddleston, Michael B. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021  | -      | 2,339.19 | 4,787,240.48   |
| 1568                   | PR      | 1102542 | 07/27/21                                    |     | 20283    | Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 1,960.11 | 4,785,280.37   |
| 1568                   | PR      | 1102561 | 07/27/21                                    |     | 20284    | Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021            | -      | 3,966.93 | 4,781,313.44   |
| 1568                   | PR      | 1102589 | 07/27/21                                    |     | 20285    | Jacobson, Terrence L. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021   | -      | 3,241.49 | 4,778,071.95   |

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|------------------------|---------|---------|---|-----|----------|--|--------|------------|----------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |  |        |            |                |
| 1568                   | PR      | 1102614 | 07/27/21                                    |     | 20286    | Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | \$-    | \$1,398.29 | \$4,776,673.66 |
| 1568                   | PR      | 1102642 | 07/27/21                                    |     | 20287    | Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,893.42   | 4,774,780.24   |
| 1568                   | PR      | 1102668 | 07/27/21                                    |     | 20288    | King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,327.67   | 4,772,452.57   |
| 1568                   | PR      | 1102692 | 07/27/21                                    |     | 20289    | Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,708.10   | 4,770,744.47   |
| 1568                   | PR      | 1102713 | 07/27/21                                    |     | 20290    | Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,161.04   | 4,768,583.43   |
| 1568                   | PR      | 1102738 | 07/27/21                                    |     | 20291    | Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 6,073.21   | 4,762,510.22   |
| 1568                   | PR      | 1102765 | 07/27/21                                    |     | 20292    | Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 1,400.37   | 4,761,109.85   |
| 1568                   | PR      | 1102788 | 07/27/21                                    |     | 20293    | Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021 | -      | 2,704.31   | 4,758,405.54   |
| 1568                   | PR      | 1102811 | 07/27/21                                    |     | 20294    | Legge, David B. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 2,597.45   | 4,755,808.09   |
| 1568                   | PR      | 1102836 | 07/27/21                                    |     | 20295    | Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021  | -      | 1,667.57   | 4,754,140.52   |
| 1568                   | PR      | 1102857 | 07/27/21                                    |     | 20296    | Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,154.98   | 4,751,985.54   |
| 1568                   | PR      | 1102885 | 07/27/21                                    |     | 20297    | Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021          | -      | 1,374.70   | 4,750,610.84   |
| 1568                   | PR      | 1102911 | 07/27/21                                    |     | 20298    | Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,637.84   | 4,748,973.00   |
| 1568                   | PR      | 1102937 | 07/27/21                                    |     | 20299    | Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,816.12   | 4,747,156.88   |
| 1568                   | PR      | 1102958 | 07/27/21                                    |     | 20300    | Madden, James P. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,163.25   | 4,745,993.63   |
| 1568                   | PR      | 1102984 | 07/27/21                                    |     | 20301    | Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 2,729.64   | 4,743,263.99   |
| 1568                   | PR      | 1103006 | 07/27/21                                    |     | 20302    | Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 3,088.60   | 4,740,175.39   |
| 1568                   | PR      | 1103027 | 07/27/21                                    |     | 20303    | Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 2,305.96   | 4,737,869.43   |
| 1568                   | PR      | 1103054 | 07/27/21                                    |     | 20304    | Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 1,825.88   | 4,736,043.55   |
| 1568                   | PR      | 1103081 | 07/27/21                                    |     | 20305    | McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021  | -      | 1,376.72   | 4,734,666.83   |
| 1568                   | PR      | 1103106 | 07/27/21                                    |     | 20306    | McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 2,159.62   | 4,732,507.21   |
| 1568                   | PR      | 1103132 | 07/27/21                                    |     | 20307    | McFadden, Matthew C. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021   | -      | 2,038.99   | 4,730,468.22   |
| 1568                   | PR      | 1103160 | 07/27/21                                    |     | 20308    | McFadden, Michael J. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021   | -      | 1,959.99   | 4,728,508.23   |
| 1568                   | PR      | 1103186 | 07/27/21                                    |     | 20309    | McGuire, Thaddeus J. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021   | -      | 1,225.20   | 4,727,283.03   |
| 1568                   | PR      | 1103210 | 07/27/21                                    |     | 20310    | McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 3,414.26   | 4,723,868.77   |

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|-----------------|---------|---------|--------------------------------------|-----|----------|---|--------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |          |   |        |            |                |
| 1568            | PR      | 1103233 | 07/27/21                             |     | 20311    | Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | \$-    | \$4,325.20 | \$4,719,543.57 |
| 1568            | PR      | 1103256 | 07/27/21                             |     | 20312    | Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,026.85   | 4,718,516.72   |
| 1568            | PR      | 1103280 | 07/27/21                             |     | 20313    | Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,724.68   | 4,716,792.04   |
| 1568            | PR      | 1103307 | 07/27/21                             |     | 20314    | Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021          | -      | 1,641.97   | 4,715,150.07   |
| 1568            | PR      | 1103335 | 07/27/21                             |     | 20315    | Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,921.28   | 4,713,228.79   |
| 1568            | PR      | 1103362 | 07/27/21                             |     | 20316    | Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,211.63   | 4,711,017.16   |
| 1568            | PR      | 1103390 | 07/27/21                             |     | 20317    | Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 4,203.03   | 4,706,814.13   |
| 1568            | PR      | 1103419 | 07/27/21                             |     | 20318    | Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 2,071.28   | 4,704,742.85   |
| 1568            | PR      | 1103448 | 07/27/21                             |     | 20319    | Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021          | -      | 5,518.97   | 4,699,223.88   |
| 1568            | PR      | 1103471 | 07/27/21                             |     | 20320    | Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 1,418.86   | 4,697,805.02   |
| 1568            | PR      | 1103491 | 07/27/21                             |     | 20321    | Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 2,731.43   | 4,695,073.59   |
| 1568            | PR      | 1103519 | 07/27/21                             |     | 20322    | Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,735.07   | 4,693,338.52   |
| 1568            | PR      | 1103538 | 07/27/21                             |     | 20323    | Peckham, Christopher D. - Payroll Bi-Weekly-Direct<br>Deposit 7/27/2021 | -      | 1,829.48   | 4,691,509.04   |
| 1568            | PR      | 1103565 | 07/27/21                             |     | 20324    | Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 2,337.76   | 4,689,171.28   |
| 1568            | PR      | 1103597 | 07/27/21                             |     | 20325    | Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,541.84   | 4,687,629.44   |
| 1568            | PR      | 1103627 | 07/27/21                             |     | 20326    | Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,307.84   | 4,686,321.60   |
| 1568            | PR      | 1103653 | 07/27/21                             |     | 20327    | Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,063.89   | 4,684,257.71   |
| 1568            | PR      | 1103679 | 07/27/21                             |     | 20328    | Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,347.50   | 4,681,910.21   |
| 1568            | PR      | 1103704 | 07/27/21                             |     | 20329    | Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 3,391.07   | 4,678,519.14   |
| 1568            | PR      | 1103724 | 07/27/21                             |     | 20330    | Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 2,900.93   | 4,675,618.21   |
| 1568            | PR      | 1103749 | 07/27/21                             |     | 20331    | Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 3,802.81   | 4,671,815.40   |
| 1568            | PR      | 1103771 | 07/27/21                             |     | 20332    | Rafters, William C. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 1,509.42   | 4,670,305.98   |
| 1568            | PR      | 1103795 | 07/27/21                             |     | 20333    | Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 1,535.09   | 4,668,770.89   |
| 1568            | PR      | 1103818 | 07/27/21                             |     | 20334    | Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 969.88     | 4,667,801.01   |
| 1568            | PR      | 1103842 | 07/27/21                             |     | 20335    | Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 3,038.79   | 4,664,762.22   |

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7/1/2021 through 7/31/2021

| Batch           | Journal | Entry # | Date                                 | Job | Document | Description   | Debits | Credits    | Balance        |
|-----------------|---------|---------|--------------------------------------|-----|----------|---|--------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |          |   |        |            |                |
| 1568            | PR      | 1103868 | 07/27/21                             |     | 20336    | Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | \$-    | \$2,105.27 | \$4,662,656.95 |
| 1568            | PR      | 1103888 | 07/27/21                             |     | 20337    | Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 2,758.49   | 4,659,898.46   |
| 1568            | PR      | 1103916 | 07/27/21                             |     | 20338    | Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,304.36   | 4,658,594.10   |
| 1568            | PR      | 1103943 | 07/27/21                             |     | 20339    | Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 4,498.19   | 4,654,095.91   |
| 1568            | PR      | 1103953 | 07/27/21                             |     | 20340    | Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 282.12     | 4,653,813.79   |
| 1568            | PR      | 1103976 | 07/27/21                             |     | 20341    | Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 3,156.80   | 4,650,656.99   |
| 1568            | PR      | 1104007 | 07/27/21                             |     | 20342    | Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,556.08   | 4,649,100.91   |
| 1568            | PR      | 1104028 | 07/27/21                             |     | 20343    | Russell, Tessa M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021     | -      | 1,038.93   | 4,648,061.98   |
| 1568            | PR      | 1104055 | 07/27/21                             |     | 20344    | Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,208.49   | 4,646,853.49   |
| 1568            | PR      | 1104077 | 07/27/21                             |     | 20345    | Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 2,620.84   | 4,644,232.65   |
| 1568            | PR      | 1104099 | 07/27/21                             |     | 20346    | Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021 | -      | 7,460.44   | 4,636,772.21   |
| 1568            | PR      | 1104122 | 07/27/21                             |     | 20347    | Seets, James W. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 2,840.71   | 4,633,931.50   |
| 1568            | PR      | 1104149 | 07/27/21                             |     | 20348    | Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 1,852.81   | 4,632,078.69   |
| 1568            | PR      | 1104172 | 07/27/21                             |     | 20349    | Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,412.97   | 4,630,665.72   |
| 1568            | PR      | 1104195 | 07/27/21                             |     | 20350    | Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,070.74   | 4,629,594.98   |
| 1568            | PR      | 1104221 | 07/27/21                             |     | 20351    | Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 1,057.75   | 4,628,537.23   |
| 1568            | PR      | 1104249 | 07/27/21                             |     | 20352    | Smith, Russell - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021        | -      | 1,695.32   | 4,626,841.91   |
| 1568            | PR      | 1104272 | 07/27/21                             |     | 20353    | Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 2,333.55   | 4,624,508.36   |
| 1568            | PR      | 1104296 | 07/27/21                             |     | 20354    | Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 2,970.91   | 4,621,537.45   |
| 1568            | PR      | 1104320 | 07/27/21                             |     | 20355    | Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021         | -      | 1,921.76   | 4,619,615.69   |
| 1568            | PR      | 1104347 | 07/27/21                             |     | 20356    | Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 2,656.31   | 4,616,959.38   |
| 1568            | PR      | 1104375 | 07/27/21                             |     | 20357    | Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021  | -      | 1,441.61   | 4,615,517.77   |
| 1568            | PR      | 1104396 | 07/27/21                             |     | 20358    | Tarver, Shawn S. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -      | 6,379.56   | 4,609,138.21   |
| 1568            | PR      | 1104419 | 07/27/21                             |     | 20359    | Tharp, David S. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -      | 3,137.65   | 4,606,000.56   |
| 1568            | PR      | 1104445 | 07/27/21                             |     | 20360    | Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -      | 2,055.68   | 4,603,944.88   |



CAFMA-Central Arizona Fire and Medical

GL Account Ledger - Detail By Period

7/1/2021 through 7/31/2021

| Batch           | Journal | Entry # | Date                                 | Job | Document | Description  | Debits    | Credits    | Balance        |
|-----------------|---------|---------|--------------------------------------|-----|----------|--|-----------|------------|----------------|
| 10.1100.0.0.000 |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |          |  |           |            |                |
| 1568            | PR      | 1104475 | 07/27/21                             |     | 20361    | Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021  | \$-       | \$1,424.33 | \$4,602,520.55 |
| 1568            | PR      | 1104500 | 07/27/21                             |     | 20362    | Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021       | -         | 2,720.63   | 4,599,799.92   |
| 1568            | PR      | 1104525 | 07/27/21                             |     | 20363    | Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -         | 1,754.53   | 4,598,045.39   |
| 1568            | PR      | 1104546 | 07/27/21                             |     | 20364    | Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021   | -         | 1,985.23   | 4,596,060.16   |
| 1568            | PR      | 1104570 | 07/27/21                             |     | 20365    | Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021   | -         | 1,585.05   | 4,594,475.11   |
| 1568            | PR      | 1104590 | 07/27/21                             |     | 20366    | VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021    | -         | 2,617.37   | 4,591,857.74   |
| 1568            | PR      | 1104617 | 07/27/21                             |     | 20367    | Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021   | -         | 3,630.70   | 4,588,227.04   |
| 1568            | PR      | 1104640 | 07/27/21                             |     | 20368    | Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021   | -         | 1,397.14   | 4,586,829.90   |
| 1568            | PR      | 1104668 | 07/27/21                             |     | 20369    | Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021      | -         | 3,503.69   | 4,583,326.21   |
| 1568            | PR      | 1104688 | 07/27/21                             |     | 20370    | Welch-Cornell, Jaime - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021 | -         | 1,495.58   | 4,581,830.63   |
| 1568            | PR      | 1104711 | 07/27/21                             |     | 20371    | Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021 | -         | 2,255.96   | 4,579,574.67   |
| 1568            | PR      | 1104738 | 07/27/21                             |     | 20372    | Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit<br>7/27/2021   | -         | 2,625.63   | 4,576,949.04   |
| 1587            | CR      | 1104943 | 07/29/21                             |     | 1022     | GREELEY, LEANNA -  | 205.98    | -          | 4,577,155.02   |
| 1587            | CR      | 1104942 | 07/29/21                             |     | 1038     | FRUTIGER, BRIAN & KAREN -  | 151.30    | -          | 4,577,306.32   |
| 1588            | CR      | 1104966 | 07/29/21                             |     | 1129     | Mielke, Janice & Michael -   | 77.00     | -          | 4,577,383.32   |
| 1589            | CR      | 1104988 | 07/29/21                             |     | 1143     | Walter, Ron -  | 234.54    | -          | 4,577,617.86   |
| 1588            | CR      | 1104961 | 07/29/21                             |     | 1183     | ROMO, JIM -  | 481.79    | -          | 4,578,099.65   |
| 1588            | CR      | 1104967 | 07/29/21                             |     | 1267     | GRAHAM, THOMAS -   | 511.12    | -          | 4,578,610.77   |
| 1590            | CR      | 1105011 | 07/29/21                             |     | 1329     | HALL, DARRELL -  | 317.42    | -          | 4,578,928.19   |
| 1588            | CR      | 1104979 | 07/29/21                             |     | 14768    | PLANS REVIEW -   | 133.00    | -          | 4,579,061.19   |
| 1588            | CR      | 1104980 | 07/29/21                             |     | 14769    | PLANS REVIEW -   | 50.00     | -          | 4,579,111.19   |
| 1590            | CR      | 1105027 | 07/29/21                             |     | 14770    | PLANS REVIEW -   | 432.00    | -          | 4,579,543.19   |
| 1589            | CR      | 1104997 | 07/29/21                             |     | 14771    | PLANS REVIEW -   | 306.00    | -          | 4,579,849.19   |
| 1589            | CR      | 1104998 | 07/29/21                             |     | 14772    | PLANS REVIEW -   | 133.00    | -          | 4,579,982.19   |
| 1590            | CR      | 1105024 | 07/29/21                             |     | 14775    | PLANS REVIEW -   | 116.00    | -          | 4,580,098.19   |
| 1589            | CR      | 1104999 | 07/29/21                             |     | 14776    | PLANS REVIEW -   | 392.00    | -          | 4,580,490.19   |
| 1590            | CR      | 1105025 | 07/29/21                             |     | 14778    | PLANS REVIEW -   | 50.00     | -          | 4,580,540.19   |
| 1590            | CR      | 1105026 | 07/29/21                             |     | 14779    | PLANS REVIEW -   | 182.00    | -          | 4,580,722.19   |
| 1590            | CR      | 1105004 | 07/29/21                             |     | 1617     | NISSEL, ARCHARD & SANDRA -   | 890.32    | -          | 4,581,612.51   |
| 1587            | CR      | 1104932 | 07/29/21                             |     | 1637     | KARSTADT, MARION -   | 323.86    | -          | 4,581,936.37   |
| 1587            | CR      | 1104944 | 07/29/21                             |     | 1879     | JOHNSON, MICHAEL -   | 819.55    | -          | 4,582,755.92   |
| 1587            | CR      | 1104940 | 07/29/21                             |     | 2003     | Chavis, Virginia & Philip -  | 173.36    | -          | 4,582,929.28   |
| 1588            | CR      | 1104963 | 07/29/21                             |     | 2003416  | DRAKE CEMENT -   | 47,674.07 | -          | 4,630,603.35   |
| 1589            | CR      | 1104987 | 07/29/21                             |     | 2132     | Sullivan, Roger & Joan -   | 552.17    | -          | 4,631,155.52   |
| 1587            | CR      | 1104936 | 07/29/21                             |     | 22605281 | McRoberts, Steven & Elizabeth -                                      | 107.75    | -          | 4,631,263.27   |
| 1589            | CR      | 1104989 | 07/29/21                             |     | 2293     | Powell, Jeannine -   | 162.22    | -          | 4,631,425.49   |



CAFMA-Central Arizona Fire and Medical

GL Account Ledger - Detail By Period

7/1/2021 through 7/31/2021

| Batch                                   | Journal | Entry # | Date  | Job | Document          | Description                        | Debits                | Credits               | Balance               |
|---|---------|---------|---|-----|-------------------|------------------------------------|-----------------------|-----------------------|-----------------------|
| <b>10.1100.0.0.000</b>                  |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |                   |                                    |                       |                       |                       |
| 1587                                    | CR      | 1104934 | 07/29/21                                    |     | 22941992          | Barnes, Rick and Kim -             | \$163.87              | \$-                   | \$4,631,589.36        |
| 1588                                    | CR      | 1104962 | 07/29/21                                    |     | 246               | WRIGHT, JAMES -                    | 207.47                | -                     | 4,631,796.83          |
| 1587                                    | CR      | 1104939 | 07/29/21                                    |     | 2717578675        | HERMAN, ROBBIE & R.PHILLABAUM -    | 316.90                | -                     | 4,632,113.73          |
| 1588                                    | CR      | 1104965 | 07/29/21                                    |     | 313908            | Town of Prescott Valley -          | 5,000.00              | -                     | 4,637,113.73          |
| 1590                                    | CR      | 1105005 | 07/29/21                                    |     | 3190              | BRACHMAN, JUDY -                   | 1,070.93              | -                     | 4,638,184.66          |
| 1590                                    | CR      | 1105008 | 07/29/21                                    |     | 3308              | DONAHUE, PAMELA -                  | 381.79                | -                     | 4,638,566.45          |
| 1589                                    | CR      | 1104986 | 07/29/21                                    |     | 3429              | OCAMPO, ROBERTO -                  | 300.31                | -                     | 4,638,866.76          |
| 1590                                    | CR      | 1105010 | 07/29/21                                    |     | 359               | PARINS, BRADLEY -                  | 575.04                | -                     | 4,639,441.80          |
| 1587                                    | CR      | 1104945 | 07/29/21                                    |     | 3845              | LENTZ, ALLEN -                     | 571.81                | -                     | 4,640,013.61          |
| 1588                                    | CR      | 1104964 | 07/29/21                                    |     | 40419199          | Yavapai Community Health Svcs -    | 432.00                | -                     | 4,640,445.61          |
| 1590                                    | CR      | 1105012 | 07/29/21                                    |     | 4336              | ORTEGA, CONSTANCE & TONY -         | 201.25                | -                     | 4,640,646.86          |
| 1588                                    | CR      | 1104960 | 07/29/21                                    |     | 4800              | LOUDON, CLAY AND LINDA -           | 349.95                | -                     | 4,640,996.81          |
| 1587                                    | CR      | 1104938 | 07/29/21                                    |     | 4816              | Johnson, Cheri & Carl -            | 428.70                | -                     | 4,641,425.51          |
| 1587                                    | CR      | 1104941 | 07/29/21                                    |     | 5226              | FRUTIGER, BRIAN & KAREN -          | 77.00                 | -                     | 4,641,502.51          |
| 1590                                    | CR      | 1105009 | 07/29/21                                    |     | 55166519          | SKYVIEW SCHOOL -                   | 78.42                 | -                     | 4,641,580.93          |
| 1590                                    | CR      | 1105007 | 07/29/21                                    |     | 557               | Ernster, Timothy -                 | 1,399.41              | -                     | 4,642,980.34          |
| 1590                                    | CR      | 1105006 | 07/29/21                                    |     | 6487              | Drotning, Norm -                   | 429.39                | -                     | 4,643,409.73          |
| 1588                                    | CR      | 1104977 | 07/29/21                                    |     | 6585              | PLANS REVIEW -                     | 362.00                | -                     | 4,643,771.73          |
| 1590                                    | CR      | 1105003 | 07/29/21                                    |     | 7093              | MARTIN, PATRICIA -                 | 920.11                | -                     | 4,644,691.84          |
| 1587                                    | CR      | 1104933 | 07/29/21                                    |     | 724825673         | Mayhan, John -                     | 730.42                | -                     | 4,645,422.26          |
| 1588                                    | CR      | 1104978 | 07/29/21                                    |     | 7285              | PLANS REVIEW -                     | 392.00                | -                     | 4,645,814.26          |
| 1587                                    | CR      | 1104937 | 07/29/21                                    |     | 996055            | REINERT, MICHAEL & LISA -          | 1,234.10              | -                     | 4,647,048.36          |
| 1587                                    | CR      | 1104935 | 07/29/21                                    |     | 996152            | CRANE, GREGORY L. -                | 1,623.17              | -                     | 4,648,671.53          |
| 1588                                    | CR      | 1104976 | 07/29/21                                    |     | CASH              | Davies, Kimberly -                 | 412.52                | -                     | 4,649,084.05          |
| 1565                                    | GJ      | 1096799 | 07/31/21                                    |     | Cash With Yav Cty | Fire Authority Funding July 2021   | 433,939.37            | -                     | 5,083,023.42          |
| 1566                                    | GJ      | 1096802 | 07/31/21                                    |     | Cash With Yav Cty | Reverse Batch 1551 To Clear Checks | 40,726.54             | -                     | 5,123,749.96          |
| 1597                                    | GJ      | 1113304 | 07/31/21                                    |     | Cash With Yav Cty | GF Interest Revenue July 2021      | 1,469.32              | -                     | 5,125,219.28          |
| <b>CASH WITH YAVAPAI COUNTY TOTALS:</b> |         |         |   |     |                   |                                    | <b>\$1,502,584.85</b> | <b>\$2,865,960.20</b> | <b>\$5,125,219.28</b> |
| <b>TOTAL OF LEDGER:</b>                 |         |         |   |     |                   |                                    | <b>\$1,502,584.85</b> | <b>\$2,865,960.20</b> | <b>\$5,125,219.28</b> |

**CAFMA-Central Arizona Fire and Medical**  
GL Trial Balance Worksheet  
For The Period of 7/1/2021 through 7/31/2021

| Account         | Description              | Balances              |                       |                       |                       | Adjustments |
|-----------------|--------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
|                 |                          | Beginning             | Debits                | Credits               | Ending                |             |
| 10.1100.0.0.000 | Cash with Yavapai County | \$6,488,594.63        | \$1,502,584.85        | \$2,865,960.20        | \$5,125,219.28        |             |
| TOTALS:         |                          | <u>\$6,488,594.63</u> | <u>\$1,502,584.85</u> | <u>\$2,865,960.20</u> | <u>\$5,125,219.28</u> |             |

\* Inactive accounts are marked and appear in grey.

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Capital Projects Fund FY 21-22

GL #1200

| Date     | Transaction                   | Debit      | Credit | Balance         |
|----------|-------------------------------|------------|--------|-----------------|
| 07/01/21 | Fiscal Year Beginning Balance |            |        | \$ 6,944,482.40 |
| 07/31/21 | Interest Revenue July 2021    | \$1,194.35 |        | \$ 6,945,676.75 |
|          |                               |            |        |                 |
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|          |                               |            |        |                 |

## SAMPLE

### Central Arizona Fire and Medical Authority

#### FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective \_\_\_\_\_, between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, hereinafter referred to as "AGENCY" and \_\_\_\_\_, hereinafter referred to as the "Applicant." The property under consideration is described as:

Street Address:

Mailing Address:

Contact Phone Number:

Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

1) Purpose. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.

2) Duration and Renewal. The effective term of this Agreement shall be from \_\_\_\_\_ through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.

3) Services Provided. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

4) Response Time. AGENCY shall make reasonable efforts to respond to Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.

5) Routing Information. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.

6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) Insurance. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.

10) No Third-Party Beneficiaries. This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.

11) No Warranties. Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.

12) Limitation of Damages. In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.

13) Termination. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medical Authority  
8603 E. Eastridge Drive  
Prescott Valley, AZ 86314

For Applicant:

\_\_\_\_\_  
\_\_\_\_\_



In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

14) Cancellation Due to Conflict. AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.

15) Severability. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

16) Fire Code Compliance. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT

By \_\_\_\_\_  
Date

CENTRAL ARIZONA FIRE & MEDICAL  
AUTHORITY

\_\_\_\_\_  
Board Chair Date

ATTEST:

By \_\_\_\_\_  
Date

\_\_\_\_\_  
Board Clerk Date

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**RESOLUTION NO. 2021-07**

A FORMAL RESOLUTION OF THE GOVERNING BODY OF THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY (THE “AUTHORITY”) DISCLOSING THE USE OF THE CERTIFICATES OF PARTICIPATION FUNDS.

WHEREAS, the Authority did, on June 28, 2021, adopt the Fiscal Year 2022 Budget with assigned contributions to the Public Safety Personnel Retirement System (PSPRS) in the amount of \$4,424,728 (General Ledger Account #6130) and an extra payment of \$250,000, and;

WHEREAS, the Authority is authorized, pursuant to A.R.S. §48-805 and A.R.S. §48-805.01 with Senate Bill 1298, to pursue Certificates of Participation (COPs) for funding the PSPRS pension liability, and;

WHEREAS, the Authority on August 4, 2021 authorized and directed for the issuance and funding of COPs not to exceed \$58,500,000 (with a target distribution of \$53,550,000) to achieve 100% funded status of the pension liability;

BE IT RESOLVED, that the Authority hereby discloses that the COP funds not to exceed \$58,500,000 (with a target distribution of \$53,550,000) will be held in escrow and distributed by a designated Trustee/ Paying Agent (Zion’s Bank) directly to PSPRS to pay all of the unfunded liability for CAFMA, and;

FURTHER RESOLVED, that the COP funds will be used to pay applicable costs of issuance and establish a special revenue account “CAFMA Pension Liability Reserve Account” with the Yavapai County Treasurer’s Office for committed funds in the amount of \$10,000,000, and;

FURTHER RESOLVED, upon closing the COPs and funding of the PSPRS pension liability, the CAFMA budgeted funds (GL Account #6130) will be reassigned to pay for the principal and interest payments, per closing debt service payment schedule, and the CAMFA Pension Liability Reserve Fund will not be considered revenue into, or comingled with the CAFMA General Fund, and shall be accounted and reconciled in compliance with reporting and disclosure requirements of A.R.S. §48-807.

RESOLVED and ADOPTED this 23rd day of August, 2021.

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Board Chairperson

ATTEST:

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Board Clerk



July 15, 2021

Central Arizona Fire & Medical Authority, AZ  
Three (3) Velocity HDR Pumpers EM696  
Build Location: Appleton, WI

|  | Unit-1 Price         | Unit-2 Price         | Unit-3 (or more)<br>Per Unit Price | Three (3) Pumpers<br>Combined |
|--|----------------------|----------------------|------------------------------------|-------------------------------|
| <b>Proposal Price</b>  | <b>720,346.00</b>    | <b>699,868.00</b>    | <b>694,536.00</b>                  | <b>2,114,750.00</b>           |
| Less 100% pre-payment discount                                     | (31,412.00)          | (31,155.00)          | (31,089.00)                        | (93,656.00)                   |
| <b>Subtotal including all pre-pay discounts</b>                    | <b>688,934.00</b>    | <b>668,713.00</b>    | <b>663,447.00</b>                  | <b>2,021,094.00</b>           |
| Arizona State Sales Tax @ 5.60%                                    | 38,580.30            | 37,447.93            | 37,153.03                          | 113,181.26                    |
| Phoenix Sales Tax @ 2.70%  | 18,601.22            | 18,055.25            | 17,913.07                          | 54,569.54                     |
| PHX Transportation Plan Tax @ 0.3% of \$10,968.00                  | 32.90                | 32.90                | 32.90                              | 98.71                         |
| <b>Total Bid Price Including Pre-Pay Discounts &amp; Sales Tax</b> | <b>\$ 746,148.43</b> | <b>\$ 724,249.08</b> | <b>\$ 718,546.01</b>               | <b>\$ 2,188,943.51</b>        |

\* **Terms** (based on three (3) Pumpers Combined column):

**Delivery:** Based on Pierce's current delivery schedule the apparatus would be ready for delivery from factory within 12.5 to 15.5 months after contract execution. Delivery is subject to change pending Pierce's delivery schedule at time of order. This time does not include any possible delays that may be caused by national disasters or pandemic.

**Multiple Unit Pricing:** The above pricing is based on the apparatus being purchased, manufactured and delivered at the same time. If apparatus are not ordered on the same po/contract, manufactured and delivered at the same time, revised pricing will be required. If more than three (3) pumpers are ordered on the same po/contract the price per pumper will be **\$694,536.00** per unit (or \$663,447.00) with 100% prepayment discount, plus tax.

**Price Expiration:** The above pricing is valid until August 27, 2021. If order is not submitted prior to that date, revised pricing will be required.

**Payment Terms:**

a. If pre-payment discount options are elected, the following terms will apply:

i. **100% Pre-Payment Discount:** If elected, an invoice will be provided upon order processing for the 100% pre-payment. Upon receipt of invoice, payment must be made within thirty (30) days. If payment is not made when due, the above mentioned pre-payment discounts or a portion thereof, will be added back to the final invoice. Final payment, including any changes made during manufacturing, is due upon completion of the Product at the factory and prior to delivery from the factory. The 100% pre-payment discount is valid for 180 days from quote unless interest rates change; at which time a notification of change will be given and a new quote will be issued.

b. If pre-payment discount options are not elected standard payment terms will apply: Final payment will be due 30 days after the apparatus leaves the factory for delivery. If payment is not made at that time a late fee will be applicable.

**Consortium Purchase:** The proposal is based the apparatus being purchased through Sourcewell utilizing Contract No. 022818-PMI valid until 4/16/2022. It is the purchaser's responsibility to determine if the use of consortiums meets their purchasing requirements. Please verify the correct membership ID# for the agency is 188985.

**Performance Bond:** A performance bond is included in the above price and will be provided after order placement. If customer elects to remove the performance bond \$5,168.00 may be deducted from the purchase price. The performance bond discount is subject to change based on the number of apparatus purchased.

**Transportation:** Transportation of the apparatus to be driven from the factory to the customer's location is included in the above pricing. However, if permits are not obtainable, due to the weight of the apparatus, and the apparatus must be transported on a flat bed, additional transportation charges will be the responsibility of the customer. We will provide pricing at that time if necessary. If customer elects to drive the apparatus from the factory, **\$15,000.00** (\$5,000.00 per unit) may be deducted from the purchase price. If this option is elected payment in full and proof of insurance must be provided prior to leaving the factory and the customer is responsible for compliance with all state, local and federal DOT requirements including the driver possessing a valid CDL license.

**Inspection Trips:** Two (2) factory inspection trips for three (3) fire department customer representatives is included in the above pricing. The inspection trips will be scheduled at times mutually agreed upon between the manufacture's representative and the customer, during the window provided by the manufacturer. Airfare, lodging and meals while at the factory are included. In the event the fire department is unable to travel to the factory or the factory is unable to accept customers due to the restrictions caused by a national disaster or pandemic then the Dealership reserves the right to use forms of electronic media to accomplish the intention of the inspection trips. Every effort will be made to make the digital media as thorough as possible to satisfy the expectations of the of the fire department. If the department elects to have additional representatives included in the inspection trips **\$1,850.00 per traveler per trip** will be added to the final invoice.

**Acceptance of Proposal:** If the customer wishes to purchase the proposed apparatus Hughes Fire Equipment will provide the Customer its form of Purchase Agreement for the Customer's review and signature. If the Customer desires to use its standard form of purchase order as the Purchase Agreement, the purchase order is subject to review for any required revisions prior to acceptance.

**All purchase orders shall be made out to Hughes Fire Equipment Inc.**

# CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Prescott Valley, Arizona

Request for  
Qualifications for  
**New Apparatus  
Building Design  
and Architectural  
Services**



HDA ARCHITECTS

Due: August 16, 2021  
4:00 PM  
COPY 5





BRUCE R. SCOTT, AIA  
MANAGING PARTNER

Determining fees for the project based on limited information can be challenging. Our normal process involves meeting with clients to determine project requirements and specifically any site and/or building challenges we might encounter. Our goal is to provide the most accurate fee possible to avoid requesting additional compensation because something was overlooked.

Therefore, based on limited information outlined in the RFQ and site walk, we are providing a fee range of 5% - 7% for basic architectural and engineering services based on anticipated construction costs. In our opinion costs for the new apparatus building will run about \$275 per square foot resulting for a construction value of approximately \$1,320,000. Therefore, our fee range would be \$66,000 to \$92,400 for basic architectural services including construction contract administration.

Basic services include schematic design, design development, construction documents and construction contract administration. Services not set forth above are specifically excluded from the scope of HDA's services. HDA assumes no responsibility to perform any services not specifically listed above. Some services not included in this proposal are as follows:

1. Topographic, Boundary and/or ALTA Surveys
2. LEED Certification
3. Fire Protection Design – provided by the General Contractor
4. Voice/Data Cabling and Security Systems Design – Infrastructure design (conduit raceways) are included
5. Fire Alarm Design – HDA will provide performance specifications, contractor will provide design shop drawings for agency approval
6. FF&E Design
7. Multiple Preliminary Designs
8. Existing Facility Surveys
9. Multiple Value Engineering Studies
10. Cost Estimating
11. As-Built Drawings
12. Fast Track, and/or Phased Design, and/or Separate Bid Packages
13. Legal descriptions and/or exhibits
14. Acoustical Design Services
15. Geotechnical Survey
16. Paying planning and/or building department review and/or permit fees
17. Offsite civil engineering design services
18. Septic system design



August 16, 2021

Central Arizona Fire and Medical Authority  
8603 E. Eastridge Drive  
Prescott Valley, AZ 86314  
Attn: Assistant Chief Cody Rose

**RE: New Apparatus Building Design Qualifications**

Dear Selection Committee:

HDA Architects, LLC is extremely excited at the opportunity to present our design services statement of qualifications for the Central Arizona Fire and Medical Authority New Apparatus Building project in Prescott Valley. Since our inception, HDA has executed in excess of \$2.55 billion in construction projects, focusing on municipal, educational, and ecclesiastical projects throughout Arizona. Our 31 years in the architectural industry affords a comprehensive knowledge of the design/bid/build, design-build, and CM@Risk construction methods, sustainable design methodologies, and building information modeling system of generating construction documents.

HDA's design team has been selected specifically for your project based on each member's fire station design qualifications. Our Principal in Charge/Fire Design Specialist, Bruce Scott, has led HDA's public safety and fire station design projects for over 20 years. He will act as the primary contact for the project and can be reached at 480.539.8800 or at [bruces@hd-architects.com](mailto:bruces@hd-architects.com). Don Wieser, our Project Architect, has led all of HDA's fire station projects in the last five years. Other members of the team will be introduced later in the proposal.

HDA will utilize our experienced professionals to manage this project, control costs and meet stated schedule time frames to your complete satisfaction. Our proposed team members also have worked together on many projects and are available to proceed on the New Apparatus Building project without delay.

Sincerely,  
**HDA Architects, LLC**

A handwritten signature in blue ink, appearing to read 'Bruce Scott'.

**Bruce Scott, RA**  
Principal in Charge

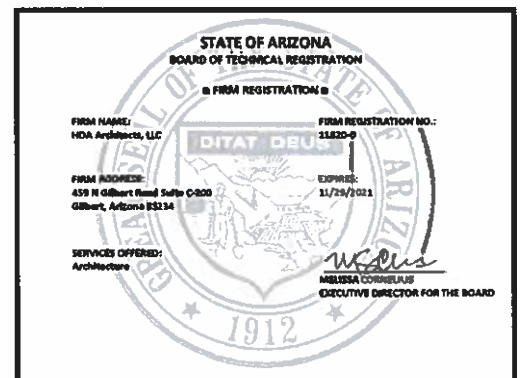


A

## Consultant/Firm Information



|                  |  |
|------------------|--|
| Firm Name        | HDA Architects, LLC                                    |
| Address          | 459 N Gilbert Road<br>Suite C-200<br>Gilbert, AZ 85234 |
| Contact Person   | Bruce Scott, Principal in Charge                       |
| Telephone Number | 480.539.8800   |
| E-mail Address   | bruces@hd-architects.com                               |





#### Firm Size & Personnel

HDA Architects currently employs a staff of 18, which includes 4 registered architects -- 1 of which is a LEED Accredited Professional. Our firm also consists of 7 technical staff members, 2 Construction Administrators, and 5 Administrative personnel responsible for Accounting, Human Resources, IT and Marketing tasks.

#### Firm History

HDA Architects, LLC was founded in the state of Arizona in 1989 under the name Hofmann Dietz Architects. The name was changed to HDA Architects in 2000 with the addition of new firm principals. HDA has been providing architectural design services in Arizona for over 31 years. Since our inception, HDA has executed nearly \$2.55 billion in construction projects, completed or in various states of design or construction. Our portfolio of work focuses on municipal, educational, and ecclesiastical projects throughout Arizona.

#### Special Expertise & Portfolio

HDA's project experience includes many repeat municipal clients. Our municipal portfolio of work includes public safety training facilities, fire stations, police stations and facilities, administration buildings, water treatment facilities, libraries, community centers, city halls, park and recreation facilities, public works facilities, municipal administration, courts, detention facility upgrades, dispatch facilities, perform studies, and creating master plans.





**Bruce Scott, AIA**  
*Principal in Charge*

#### Qualifications

With 35 years of experience in the architectural industry, Bruce brings a wide-ranging knowledge in the design of municipal, ecclesiastical, and educational facilities, as well as working with governmental agencies through the approval process. Bruce has lead HDA's public safety sector for over 20 years with responsibility for 18 of HDA's public safety projects. Bruce's role will be to oversee the project and manage architectural and engineering design teams to ensure budget and schedule goals are met.

#### Years of Experience

35 Years Experience Total | 27 Years with HDA

#### Registrations

Registered Architect - Arizona #27022

#### Education

Architectural Technology Degree, Ferris State University, MI 1986

#### Project Experience

Bruce has led and managed HDA's public safety projects for over 20 years including fire station programming, planning, design and construction.

Gilbert Public Safety Training Facility  
Mesa Fire Station No. 221  
Gilbert South Area Service Center  
Tolleson Field Operations Facility  
Phoenix Fire Training Academy  
Tempe Burn Building  
Mesa Regional Fire and Medical Dispatch & EOC  
Gilbert Public Safety Center  
Greenfield Water Reclamation Plant - Mesa, Gilbert, Queen Creek  
Chandler Ocotillo Brine Reduction Plant Expansion  
Tolleson Police/Courts Facility  
Phoenix Fire Dispatch Center  
Fountain Hills Sanitation District New Administration Building  
Tempe City Hall Renovation  
Gilbert Public Works Operation Facility  
Gilbert Lindsay Road Field Operations Center  
Maricopa Pearce Fire Station No. 575  
Flagstaff Fire Stations Nos. 1, 2, 3, 5  
Casa Grande City Hall Historical Renovation  
Gilbert Parks & Recreation Maintenance Facility  
Phoenix Fire Station No. 72  
Phoenix Fire Station No. 61  
Tempe Fire Station No. 6  
Gilbert Fire Stations Nos. 2, 3, 5, 6, 7, 8, 9, 10





**Don Wieser, RA**  
Project Architect



#### Qualifications

With over 46 years of experience, Don is experienced in supervision of drafting personnel and coordinating consultant disciplines (civil, structural, HVAC, electrical, plumbing, and landscaping). Don's vast experience with many building types makes his presence on any project a valuable asset. Do has a good rapport with clients, staff and city officials.

As Project Architect, Don will lead in-house staff, coordinate project requirements with subconsultants and confirms program requirements are included in documents.

#### Years of Experience

46 Years total | 5 Years with HDA

#### Registrations

Registered Architect - Arizona #34402, Utah #8738182-0301, Hawaii #AR16113, Texas #24002

#### Education

Associate of Architecture, Minnesota State University, 1969

#### Project Experience

Mesa Fire Station No. 221  
Gilbert Public Safety Training Facility  
Queen Creek Fire Station No. 413  
Mesa Regional Fire and Medical Dispatch





**Damian McGrew,**  
*Project Designer*



#### Qualifications

Damian is one of HDA's leading designers using his abilities to create functional and aesthetically pleasing designs, meeting clients' goals. He is currently operating as an architect intern managing several projects and developing project construction documents. Damian is proficient in AutoCAD and uses his skills on drawings and color renderings. He is the office expert in 3D Printing.

As Project Designer, Damian uses his talents to create a well thought out design fitting within our clients' goals, objectives, and budget. Damian takes pride in designing to fit within specific community and cultural locations and provides photo-realistic renderings to help communicate the design.

#### Years of Experience

18 Years Total | 15 Years with HDA

#### Registrations

N/A

#### Education

Bachelor of Architecture, Prairie View A&M, 2002

#### Project Experience

Mesa Fire Station No. 221  
Gilbert Public Safety Training Facility  
Gilbert Fire Station No. 7  
Gilbert Fire Station No. 9  
Gilbert Fire Station No. 10  
Flagstaff Fire Station No. 2





**Rob Monell**  
Construction  
Administrator



#### Qualifications

Rob is HDA's in-field first point of contact during the construction phase, and he is responsible for monitoring construction activities, working closely with the contractor, and assisting with quality control. Rob brings a high level of commitment and professionalism to the team for quality and timely delivered projects. Rob's project experience includes retail, educational and municipal facilities. Rob's knowledge of both the contracting and architectural aspects of the industry brings a unique insight to his projects, which helps deliver the highest quality projects for our clients.

As Construction Administrator, Rob provides full-time construction contract administration, responding to contractor RFI's, reviewing submittals, applications for payment and quality control in the field.

#### Years of Experience

46 Years total | 21 Years with HDA

#### Registrations

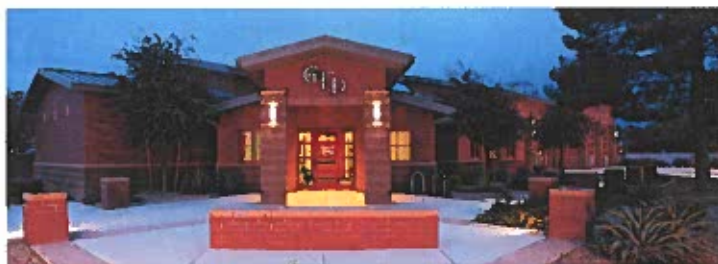
N/A

#### Education

N/A

#### Project Experience

Gilbert Public Safety Training Facility  
Gilbert Fire Station No. 7  
Gilbert Fire Station No. 10  
Phoenix Fire Dispatch Center  
Downtown Tempe Fire Station No. 6  
Gilbert Fire Station No. 9  
Tempe Fire Station No. 6







**David Bond, PE**  
Civil Engineer

**Qualifications**

David has more than 20 years of civil engineering and site development experience including performing design, construction oversight, and overall project management tasks on K-12 and municipal projects such as grading and drainage, accessibility, utility, infrastructure, and general site development. As Civil/Site Engineer, David will provide technical performance including grading, drainage, paving, wet utilities, and overall design development and project management.

**Years of Experience**

21 Years total | 3 Years with Sunrise

**Registrations**

Professional Engineer - AZ #44681

**Education**

B.S., Civil Engineering, Arizona State University

**Project Experience**

Mesa Fire Station No. 221  
Phoenix Fire Training Academy  
Dobson Police Substation Improvements  
Sonora Town Utility Assessment



**Kurt Kindermann,**  
**PE, SE**  
*Structural Engineer*

MEYER BORGMAN JOHNSON

#### Qualifications

Kurt has worked with all types of structural systems, bringing a special understanding to his projects which encompasses early structural input through construction administration to occupancy and the life cycle issues that follow. He has led structural teams as principal-in-charge, project manager, and engineer of record on a wide variety of projects. He has specialized experience with signature architectural structures as well as fabric and entertainment structures, architectural concrete and steel, design-build project delivery, and ductile structure in high seismic zones. His many years of experience with fire station designs will yield construction drawings that are well coordinated with a well thought out design.

#### Years of Experience

33 Years total | 7 Years with MBJ

#### Registrations

Professional Engineer - AZ #24045

#### Education

B.S., Civil Engineering, Northern Arizona University

Master of Science in Construction Management, Arizona State University

#### Project Experience

Mesa Fire Station No. 221  
Phoenix Fire Station No. 61\*  
Phoenix Fire Station No. 72\*  
Gilbert Fire Station No. 9  
Gilbert Fire Station No. 7  
Queen Creek Fire Station No. 413  
Mesa Dispatch Center  
Phoenix Fire Training Academy\*  
Phoenix Fire Dispatch\*  
Gilbert Fire Stations Nos. 2, 3, 5, 6, 8, 10\*  
Flagstaff Fire Stations Nos. 1, 2, 3, 5\*  
Maricopa Pearce Fire Station No. 575\*

\*With previous firms



**Rick Redmond, PE**  
Mechanical  
Engineer



**Kraemer Consulting Engineers, PLLC**  
Mechanical & Electrical Engineers

#### Qualifications

Rick has significant consulting engineering and design experience, exemplifying leadership qualities through motivating team players, exceeding clients' expectations, and meeting construction schedule deadlines. He has competently managed projects such as public safety, educational, manufacturing, institutional, and tenant improvements. Rick has developed a workign knowledge of applicable codes, design practices, and construction standards for mechanical systems. His specialities include the application of low flow chilled water systems resulting in substantial energy savings as well as utilizing high-efficiency chiller systems for facilities throughout the southwest.

#### Years of Experience

44 Years total | 26 Years with Kraemer

#### Registrations

Professional Engineer - Mechanical AZ #17049

#### Education

Bachelor of Engineering in Mechanical Engineering, Youngstown State University, 1974

#### Project Experience

Prescott Valley New District Fire Station  
Avondale Fire Station No. 173  
Mesa Fire Station No. 221  
Gilbert Public Safety Training Facility  
Tempe Fire Station No. 6  
Forest Lakes Fire Station  
Gilbert Fire Stations Nos. 2, 3, 5, 6, 9, 10  
Phoenix Fire Station No. 72  
Queen Creek Fire Station No. 413  
Mesa Fire Stations Nos. 201, 202



**James "JJ" Jones,  
JR., PE**  
Electrical Engineer



**Kraemer Consulting Engineers, PLLC**  
Mechanical & Electrical Engineers

#### **Qualifications**

JJ has been in the electrical construction industry for over 32 years, with a strong knowledge of NEC, NFPA, Life Safety and other manuals, codes, guidelines and standards regarding electrical design and construction. He is experienced in energy efficient design strategies that includes LED Technology, digital and wireless lighting controls and photovoltaics. He is well versed in the procedures and documentation requirements for the LEED program and IECC.

#### **Years of Experience**

34 Years total | 14 Years with Kraemer

#### **Registrations**

Professional Engineer - Electrical AZ #32065

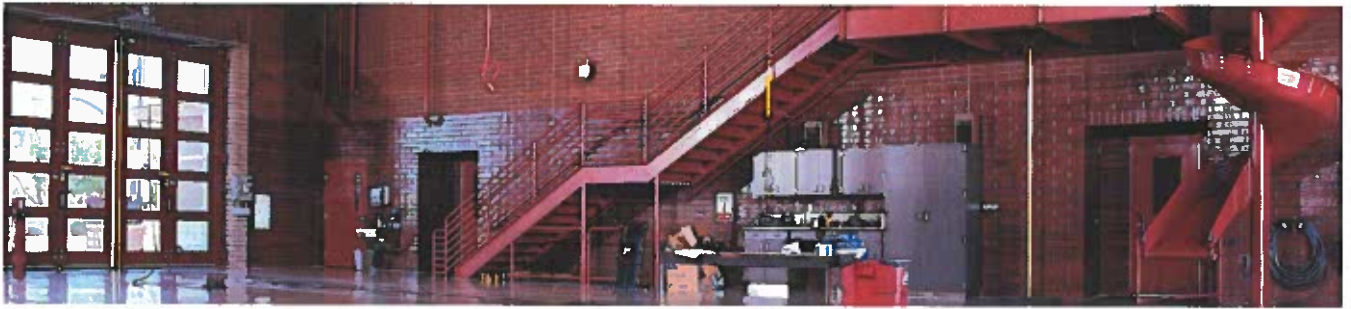
#### **Education**

B.S., Electrical Engineering, Arizona State University

#### **Project Experience**

Mesa Fire Station No. 221  
Forest Lakes Fire Station  
Gilbert Fire Station No. 7  
Gilbert Fire Station No. 9  
Phoenix Fire Training Academy  
Phoenix Fire Dispatch  
Queen Creek Fire Station No. 413  
City of Tempe Fire Station Evaluations Nos. 1, 2, 3, 4, 5, 6  
Mesa 911 Call Center  
Maricopa Pearce Fire Station No. 575





**Provide a short discussion of why individual Consultant or the firm is the best qualified to perform the project. Discuss how the individual Consultant or firm will approach the various aspects of this project.**

HDA Architects commitment to projects is best exemplified by repeat work we have provided for many clients during our 31+years in business. Our process for project approach has been proven over many years and results in efficiencies adding value as well as meeting budget and schedule goals. Additionally, HDA has designed over 20 fire stations with numerous size apparatus bays and understands unique requirements for these facilities. We also have designed several pre-engineered buildings and know how to coordinate structural and design requirements between user needs and manufacturer specifications.

HDA Architects will deliver this project with a team approach intended to create collaboration with the CAFMA through all phases of the project. The following information highlights HDA team's approach to develop the project scope as well as organization and management during project phases:

#### **Bruce Scott**

- Lead programming efforts
- Develop project schedule
- Develop concept designs
- Develop preliminary cost model

#### **Don Wieser**

- Develop concept plans
- Assist programming process

#### **PROGRAMMING**

Project Manager, Bruce Scott, will lead efforts collaborating with CAFMA stakeholders defining scope and needs specifically for the project. This phase is intended to understand your spatial requirements developing a document outlining important features for every space required in the station. Important programming information we will obtain includes:

- Understand relationships of spaces and space requirements
- Determine systems and materials/finishes required

#### **Bruce Scott**

- Manage design team
- Run project team meetings
- Maintain project schedule
- Confirm design meets NFPA & Best practices

#### **Don Wieser**

- Develop floor & site plans
- Coordinate engineering consultants
- Coordinate utility company requirements

#### **Damian McGrew**

- Develop exterior design concepts

#### **SCHEMATIC DESIGN/DESIGN DEVELOPMENT**

Utilizing information obtained from the programming phase, Bruce Scott and Don Wieser will develop conceptual floor and site plans to meet functional and spatial requirements outlined in the program document. Concepts will be reviewed with Phoenix representatives to determine a logical direction meeting your specific project design requirements and budget goals. Our design team will utilize Building Information Modeling (BIM) to create plans and models to assist with communicating the design to stakeholder groups. Requirements for this phase include:

- Coordinate building systems
- Determine specific stakeholder needs for building and site
- Determine and design energy efficient systems
- Value engineer systems reviewing longevity and constructability with Phoenix stakeholders
- Review cost estimates confirming design remains within budget
- Communicate with utility companies about project requirements and their needs

**Bruce Scott**

- Manage project team
- Run project team meetings
- Maintain project schedule

**Don Wieser**

- Complete CD's
- Finalize utility company coordination
- Submit plans for permitting

**Damian McGrew**

- Finalize design & create renderings

**CONSTRUCTION DOCUMENTS**

During this phase, our design team will further define and detail all plans and coordinate with engineering consultants utilizing Building Information Modeling. Important requirements for this phase include:

- Developing complete and accurate documents
- Ensuring all review comments are included
- Ensuring the project remains within budget parameters
- Coordinate documents between all disciplines
- Constructability and value engineering reviews
- Submit plans to utility companies to complete their design
- Review cost estimates to confirm project is within budget

**Bruce Scott**

- Manage design team
- Attend construction meetings

**Rob Monell**

- Attend construction meetings
- Review RFI's, submittals
- Confirm project construction is in conformance with construction documents

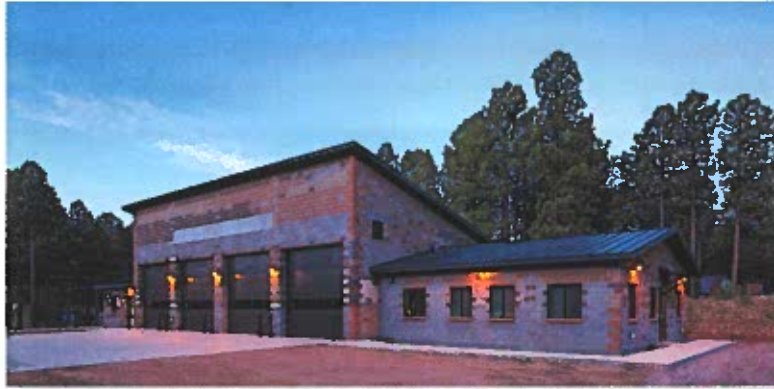
**CONSTRUCTION ADMINISTRATION**

HDA's construction contract administrator, Rob Monell, will be on-site to observe construction and be an advocate for CAFMA throughout this phase. Rob's responsibilities include assisting the Contractor to a successful conclusion of the project by:

- Efficiently responding to RFI's and submittals
- Maintaining constant communication and collaboration with both parties
- Ensure consulting engineers visit site to review their disciplines work
- Confirm project remains on schedule

## Forest Lakes Fire Station

Forest Lakes, Arizona



Located in northern Arizona, the new Forest Lakes fire station will provide a significant improvement to residents and volunteer fire personnel alike. HDA was selected to assist the district and community fulfill their cost efficient obligation by developing an extremely cost efficient design. The new building utilized a masonry structure donated by a local resident resulting in additional dollars for interior amenities, equipment and furniture. This new station includes normal station amenities such as kitchen, dayroom, dining room, individual dorms, individual toilet/shower rooms, decontamination room, and turnout and EMS storage along with other normal support facilities. A second wing houses fire district administration space including a triage room for community emergencies.

### Project Team

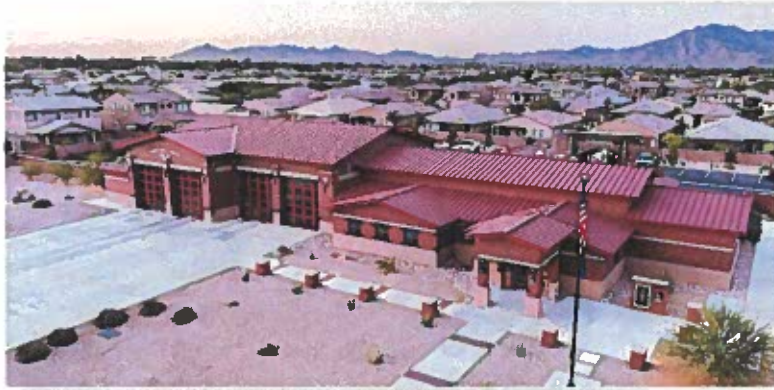
|              |                            |
|--------------|----------------------------|
| Bruce Scott  | PIC/Project Manager        |
| Rob Monell   | Construction Administrator |
| Rick Redmond | Mechanical Engineer        |
| JJ Jones     | Electrical Engineer        |

|                             |  |
|-----------------------------|--|
| Projected Completion Date   | July 2017                                      |
| Actual Completion Date      | January 2018                                   |
| Estimated Construction Cost | \$900,000                                      |
| Final Construction Cost     | \$929,358                                      |
| Reference                   | David Rodriguez,<br>Fire Chief<br>480.861.8007 |



## Gilbert Fire Station No. 9

Gilbert, Arizona



Gilbert Fire Station No. 9 is based on a prototype used by the Gilbert Fire and Rescue Department on seven previous stations. The station includes four apparatus bays and 10 dorm rooms, residential style kitchen, dining room, day room, exercise room, dispatch room, offices, decontamination room, and numerous support facilities found in many other stations. Total area of the structure is 13,846 square feet. The station provides increased levels of emergency service to this area of Gilbert and is sized to accommodate three companies alternating 24-hour shifts.

While the facility is not within a character area or corridor, design elements have been incorporated for compatibility with existing residential developments to the east and south. Specifically, brick and CMU masonry are utilized to enhance the appearance along with metal standing seam roof. Additionally, the team has provided low water use landscape materials compatible with these adjacent developments as well as other sustainable features, such as insulated concrete form walls in order to reduce utility costs over the life of the facility.

|                             |  |
|-----------------------------|--|
| Projected Completion Date   | September 2018                         |
| Actual Completion Date      | September 2018                         |
| Estimated Construction Cost | \$6,496,000                            |
| Final Construction Cost     | \$4,998,603                            |
| Reference                   | Jack Gierak,<br>TOG PM<br>480.277.6414 |

### Project Team

|                 |                            |
|-----------------|----------------------------|
| Bruce Scott     | PIC/Project Manager        |
| Damian McGrew   | Project Designer           |
| Rob Monell      | Construction Administrator |
| Rick Redmond    | Mechanical Engineer        |
| JJ Jones        | Electrical Engineer        |
| Kurt Kindermann | Structural Engineer        |

## Tempe Fire Medical Rescue Stations Renovations

Tempe, Arizona



The project includes architectural and engineering renovations to six fire stations for the City of Tempe. Renovations to Fire stations 1 through 6 were in order to reduce the impact of vehicle exhaust to these facilities and reduce carcinogen exposure to the firefighters. Turnout lockers were also relocated to storage rooms in an effort to separate them from apparatus bay exhaust and reduce exposure carcinogens in the work areas of the station. Suction rail exhaust systems were designed for each apparatus bay providing appropriate ventilation from these spaces. HDA provided architectural, structural, mechanical, electrical and plumbing design services as needed.

### Project Team

Bruce Scott      PIC  
David Marr      Project Manager

|                             |   |
|-----------------------------|---|
| Projected Completion Date   | April 2019                                    |
| Actual Completion Date      | April 2019                                    |
| Estimated Construction Cost | \$744,000                                     |
| Final Construction Cost     | \$792,000                                     |
| Reference                   | Anthony Butch,<br>Asst. Chief<br>480.858.7200 |



# F

## Examples of Work

Pictures, design examples or other materials of similar projects performed within the last three years.



**Queen Creek Fire Station No. 413**  
**Project Team**  
 Bruce Scott PIC/PM  
 Don Wieser Project Architect  
**Consultants**  
 MBJ Structural  
 Kraemer M/E/P

**Mesa Fire Station No. 221**  
**Project Team**  
 Bruce Scott PIC/PM  
 Don Wieser Project Architect  
 Damian McGrew Project Designer

**Consultants**  
 Sunrise Civil  
 MBJ Structural  
 Kraemer M/E/P



### Tolleson Field Operations Facility

**Project Team**  
 Bruce Scott PIC/PM  
 Rob Monell Construction  
 Administrator



Three references from recent projects designed and built to completion

**Town of Gilbert**

Jack Gierak, TOG PM  
Gilbert Fire Station No. 9  
480.227.6414  
jack.gierak@gilbertaz.gov

**Forest Lakes Fire Station**

David Rodriguez, Fire Chief  
Forest Lakes Fire Station  
480.861.8007  
drodriguez@flfdaz.com

**Tempe Fire Medical Rescue Department**

Anthony Butch, Asst. Chief  
Tempe Fire Medical Rescue Station Renovations  
480.858.7200

## H

## Estimated Costs

HDA's estimated costs associated with phase I and phase II requirements of the proposal are provided in a separate sealed envelope as part of our submission.





# HEADWATERS

*ARCHITECTURE P. C.*

A PROPOSAL FOR:  
CAFMA  
STATION 59 Apparatus Building

From:

Headwaters Architecture P.C.

105 S Cortez Ste 204  
Prescott AZ. 86303

928-776-7180

[todd@headwatersarch.com](mailto:todd@headwatersarch.com)

#### H. Proposal for costs

This proposal is for architectural services

##### Phase 1:

Conceptual design, develop construction docs and provide cost estimation forecasts

##### Phase 2:

Building and construction admin

Our proposal includes: Electrical Engineering, Mechanical Engineering and Structural Engineering.

For: the design of approx 4800sf apparatus storage located near existing structure at 6401 Viewpoint Dr. Prescott Valley AZ, known as Station 59

Your investment for Architectural services

is a lump sum of \$56,500.00

Headwaters Architecture  
105 S Cortez Ste 204  
Prescott AZ. 86305  
928-776-7180

### III. Qualifications:

- A. Headwaters Architecture, P.C.  
105 S Cortez Ste 204  
Prescott AZ. 86303  
928-776-7180  
Todd Marolf owner/architect  
[todd@headwatersarch.com](mailto:todd@headwatersarch.com)
- B. Headwaters Architecture has been in business since 2000 and owned by registered architect Todd Marolf. This firm has provided architectural services primarily in Prescott and the surrounding areas for both commercial and residential with largely a repeat customer base. Notable commercial projects in the tricity area include: The Heights Church, KGCB Radio Station, Old Capitol Market Place, Cuppers Coffee Bistro, HOAMCO HQ, Hassayampa Canine Spa, Prescott Lakes Senior Apartments, and Superstition Meadery. We currently have 3 employees and have been selected 'best in Prescott' architect from 2016 – 2021.
- C. Todd Marolf will be the architect and principal involved with all phases of your project. Todd has been working as an architect for over 35 years. Tammy Pyeatt will be involved in assembling the project drawings and contract documents for building permit.
- D. Our process we suggest for your project is to work in 5 phases:

#### Programming:

We interview staff and better define needs, facts, goals and concepts for the project. Deliverable to you at the end of this phase is a report with space assignments, relationship to each other and a construction budget established.

#### Design:

We develop concept plans, elevations and sections with you reviewing drawings and approving. Deliverable at the end of this phase is floor plans, sections, reflected ceiling plans, lighting layouts, electrical outlet plan, HVAC system selection, plumbing system selection and a construction cost estimate.

#### Contract Documents:

We finalize the design documents into a set of drawings to submit for permit, distribute bidding set of documents and an updated construction cost estimate.

#### Agency Review and Bidding:

We manage permit submittal and administrate the bidding process with general contractors.

#### Construction Administration:

We manage the general contractor on behalf of the owner during construction process. This involves submittal reviews, meetings at construction site with owner and general contractor.

**E. Samples of work:**

CAFMA Admin/HQ  
Chief Freitag  
Budget \$450,500

CAFMA Station 61  
Scott Bliss  
Budget \$495,000

Old Capitol Market  
Cliff Petrovsky  
Budget \$525,000  
Drawings complete in 6 weeks

**F. Pictures:**

Cuppers Coffee Bistro

Heights Church

Old Capital Market

**G. References:**

Ty Freedman  
Realtor/Bloom Tree Realty  
928-848-7824

Chris Blight  
CFO/Ponderosa Hotel Management  
520-668-0298

Steve Blair  
Owner/Blind Brothers  
928-710-1962

F. Samples of other work:

Cuppers Coffee Bistro  
Prescott, AZ





Old Capitol Market  
Prescott, AZ







Heights Church  
Prescott, AZ



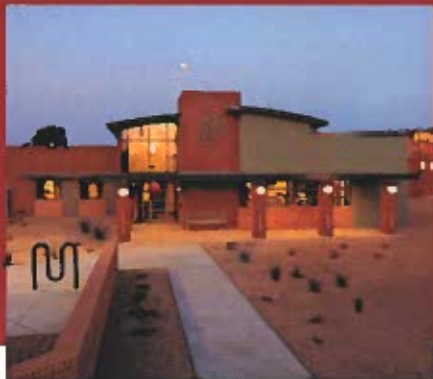




# CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Prescott Valley, Arizona

Request for  
Qualifications  
for **Station 63**  
**Remodel Design**  
**and Architectural**  
**Services**



**HDA ARCHITECTS**

Due: August 16, 2021  
4:00 PM  
COPY 1



**HDA**  
HDA ARCHITECTS, LLC

Determining fees for the project based on limited information can be challenging. Our normal process involves meeting with clients to determine project requirements and specifically any site and/or building challenges we might encounter. Our goal is to provide the most accurate fee possible to avoid requesting additional compensation because something was overlooked.

Therefore, based on limited information outlined in the RFQ and site walk, we are providing a fee range of 5% - 7% for basic architectural and engineering services based on anticipated construction costs. In our opinion costs for the existing station will run about \$150 per square foot resulting for a construction value of approximately \$756,000. Therefore, our fee range would be \$37,800 to \$52,920 for basic architectural services including construction contract administration.

Basic services include schematic design, design development, construction documents and construction contract administration. Services not set forth above are specifically excluded from the scope of HDA's services. HDA assumes no responsibility to perform any services not specifically listed above. Some services not included in this proposal are as follows:

1. Topographic, Boundary and/or ALTA Surveys
2. LEED Certification
3. Fire Protection Design – provided by the General Contractor
4. Voice/Data Cabling and Security Systems Design – Infrastructure design (conduit raceways) are included
5. Fire Alarm Design – HDA will provide performance specifications, contractor will provide design shop drawings for agency approval
6. FF&E Design
7. Multiple Preliminary Designs
8. Existing Facility Surveys
9. Multiple Value Engineering Studies
10. Cost Estimating
11. As-Built Drawings
12. Fast Track, and/or Phased Design, and/or Separate Bid Packages
13. Legal descriptions and/or exhibits
14. Acoustical Design Services
15. Geotechnical Survey.
16. Paying planning and/or building department review and/or permit fees
17. Offsite civil engineering design services
18. Septic system design



August 16, 2021

Central Arizona Fire and Medical Authority  
8603 E. Eastridge Drive  
Prescott Valley, AZ 86314  
Attn: Assistant Chief Cody Rose

**RE: Fire Station Remodel Design Qualifications**

Dear Selection Committee:

HDA Architects, LLC is extremely excited at the opportunity to present our design services statement of qualifications for the Central Arizona Fire and Medical Authority Fire Station 63 Remodel project in Prescott Valley. We understand this project involves the design and interior construction of an existing structure which includes living quarters, apparatus bay, weight training room, and a storage/maintenance area. HDA Architect's significant experience designing fire stations to meet growth needs, which fit seamlessly within while enhancing the community, makes us uniquely qualified to provide creative solutions benefiting the Prescott Valley community.

HDA Architects has been in business for over 31 years providing architectural design and construction support services to clients throughout Arizona and California. We have completed or under design municipal projects in excess of \$400,000,000 including 20 new fire stations for departments and districts throughout Arizona with similar design components as required for your new facility. With over 35 years' experience, Principal in Charge, Bruce Scott, provides an extensive amount of fire station design knowledge which will be integral part of successfully fulfilling Prescott Valley's needs and successfully completing the project to your complete satisfaction.

We appreciate your consideration and stand ready to complete the Fire Station 63 Remodel project exceeding your expectations.

Sincerely,  
**HDA Architects, LLC**

A handwritten signature in blue ink, appearing to read 'B. Scott', is written over a light blue horizontal line.

**Bruce Scott, RA**  
**Principal in Charge**



**A****Consultant/Firm Information**

|                  |  |
|------------------|--|
| Firm Name        | HDA Architects, LLC                                    |
| Address          | 459 N Gilbert Road<br>Suite C-200<br>Gilbert, AZ 85234 |
| Contact Person   | Bruce Scott, Principal in Charge                       |
| Telephone Number | 480.539.8800   |
| E-mail Address   | bruces@hd-architects.com                               |





#### Firm Size & Personnel

HDA Architects currently employs a staff of 18, which includes 4 registered architects -- 1 of which is a LEED Accredited Professional. Our firm also consists of 7 technical staff members, 2 Construction Administrators, and 5 Administrative personnel responsible for Accounting, Human Resources, IT and Marketing tasks.

#### Firm History

HDA Architects, LLC was founded in the state of Arizona in 1989 under the name Hofmann Dietz Architects. The name was changed to HDA Architects in 2000 with the addition of new firm principals. HDA has been providing architectural design services in Arizona for over 31 years. Since our inception, HDA has executed nearly \$2.55 billion in construction projects, completed or in various states of design or construction. Our portfolio of work focuses on municipal, educational, and ecclesiastical projects throughout Arizona.

#### Special Expertise & Portfolio

HDA's project experience includes many repeat municipal clients. Our municipal portfolio of work includes public safety training facilities, fire stations, police stations and facilities, administration buildings, water treatment facilities, libraries, community centers, city halls, park and recreation facilities, public works facilities, municipal administration, courts, detention facility upgrades, dispatch facilities, perform studies, and creating master plans. During the past 20 years, we have completed 25 public safety facilities including 20 new fire stations for municipalities and fire districts. All this experience provides team members who have an intimate knowledge of fire stations and the detailed requirements necessary to design extremely functional layouts. The experience we bring to the Prescott Valley Central Arizona Fire and Medical Authority project includes current design best practices as well as a unique understanding of how to mitigate current safety concerns found in the fire industry pertaining to cancer causing contaminants.



**Bruce Scott, AIA**  
*Principal in Charge*



### Qualifications

With 34 years of experience in the architectural industry, Bruce brings a wide-ranging knowledge in the design of municipal, ecclesiastical, and educational facilities, as well as working with governmental agencies through the approval process. Bruce has lead HDA's public safety sector for over 20 years with responsibility for 18 of HDA's public safety projects.

Bruce's role will be to oversee the project and manage architectural and engineering design teams to ensure budget and schedule goals are met.

### Years of Experience

34 Years Experience Total | 27 Years with HDA

### Registrations

Registered Architect - Arizona #27022

### Education

Architectural Technology Degree, Ferris State University, MI 1986

### Project Experience

Bruce has led and managed HDA's public safety projects for over 20 years including fire station programming, planning, design and construction.

Gilbert Fire Stations Nos. 2, 3, 5, 6, 7, 8, 9 & 10

Gilbert Public Safety Training Facility

Mesa Fire Station No. 221

Phoenix Fire Station No. 61

Phoenix Fire Station No. 72

Flagstaff Fire Stations Nos. 1, 2, 3, 5

Maricopa Pearce Fire Station No. 575

Downtown Tempe Fire Station No. 6

Phoenix Fire Training Academy

Tempe Burn Building

Mesa Regional Fire and Medical Dispatch & EOC

Phoenix Fire Dispatch Center





**Don Wieser, RA**  
Project Architect



#### Qualifications

With over 46 years of experience, Don is experienced in supervision of drafting personnel and coordinating consultant disciplines (civil, structural, HVAC, electrical, plumbing, and landscaping). Don's vast experience with many building types makes his presence on any project a valuable asset. Do has a good rapport with clients, staff and city officials.

As Project Architect, Don will lead in-house staff, coordinate project requirements with subconsultants and confirms program requirements are included in documents.

#### Years of Experience

40 Years total | 5 Years with HDA

#### Registrations

Registered Architect - Arizona #34402, Utah #8738182-0301, Hawaii #AR16113, Texas #24002

#### Education

Associate of Architecture, Minnesota State University, 1969

#### Project Experience

Mesa Fire Station No. 221  
Gilbert Public Safety Training Facility  
Queen Creek Fire Station No. 413  
Mesa Regional Fire and Medical Dispatch







**Damian McGrew,**  
*Project Designer*



#### **Qualifications**

Damian is one of HDA's leading designers using his abilities to create functional and aesthetically pleasing designs, meeting clients' goals. He is currently operating as an architect intern managing several projects and developing project construction documents. Damian is proficient in AutoCAD and uses his skills on drawings and color renderings. He is the office expert in 3D Printing.

As Project Designer, Damian uses his talents to create a well thought out design fitting within our clients' goals, objectives, and budget. Damian takes pride in designing to fit within specific community and cultural locations and provides photo-realistic renderings to help communicate the design.

#### **Years of Experience**

18 Years Total | 15 Years with HDA

#### **Registrations**

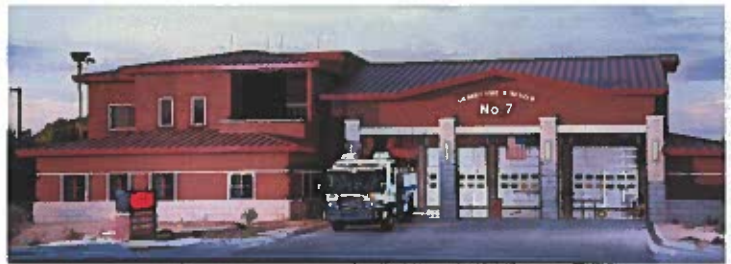
N/A

#### **Education**

Bachelor of Architecture, Prairie View A&M, 2002

#### **Project Experience**

Mesa Fire Station No. 221  
Gilbert Public Safety Training Facility  
Gilbert Fire Station No. 7  
Gilbert Fire Station No. 9  
Gilbert Fire Station No. 10  
Flagstaff Fire Station No. 2





**Rob Monell**  
Construction  
Administrator



#### Qualifications

Rob is HDA's in-field first point of contact during the construction phase, and he is responsible for monitoring construction activities, working closely with the contractor, and assisting with quality control. Rob brings a high level of commitment and professionalism to the team for quality and timely delivered projects. Rob's project experience includes retail, educational and municipal facilities. Rob's knowledge of both the contracting and architectural aspects of the industry brings a unique insight to his projects, which helps deliver the highest quality projects for our clients.

As Construction Administrator, Rob provides full-time construction contract administration, responding to contractor RFI's, reviewing submittals, applications for payment and quality control in the field.

#### Years of Experience

46 Years total | 21 Years with HDA

#### Registrations

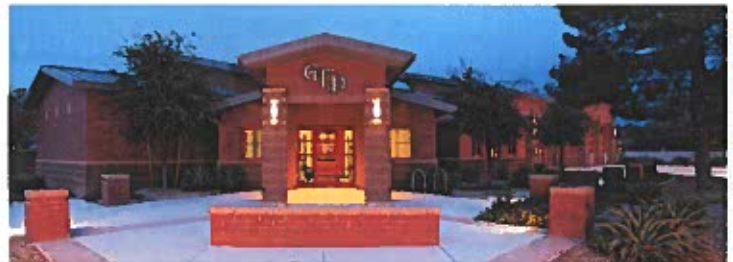
N/A

#### Education

N/A

#### Project Experience

Gilbert Public Safety Training Facility  
Gilbert Fire Station No. 7  
Gilbert Fire Station No. 10  
Phoenix Fire Dispatch Center  
Downtown Tempe Fire Station No. 6  
Gilbert Fire Station No. 9  
Tempe Fire Station No. 6





**David Bond, PE**  
Civil Engineer

**Qualifications**

David has more than 20 years of civil engineering and site development experience including performing design, construction oversight, and overall project management tasks on K-12 and municipal projects such as grading and drainage, accessibility, utility, infrastructure, and general site development. As Civil/Site Engineer, David will provide technical performance including grading, drainage, paving, wet utilities, and overall design development and project management.

**Years of Experience**

21 Years total | 3 Years with Sunrise

**Registrations**

Professional Engineer - AZ #44681

**Education**

B.S., Civil Engineering, Arizona State University

**Project Experience**

Mesa Fire Station No. 221  
Phoenix Fire Training Academy  
Dobson Police Substation Improvements  
Sonora Town Utility Assessment



**Kurt Kindermann,**  
**PE, SE**  
*Structural Engineer*

MEYER BORGMAN JOHNSON

### Qualifications

Kurt has worked with all types of structural systems, bringing a special understanding to his projects which encompasses early structural input through construction administration to occupancy and the life cycle issues that follow. He has led structural teams as principal-in-charge, project manager, and engineer of record on a wide variety of projects. He has specialized experience with signature architectural structures as well as fabric and entertainment structures, architectural concrete and steel, design-build project delivery, and ductile structure in high seismic zones. His many years of experience with fire station designs will yield construction drawings that are well coordinated with a well thought out design.

### Years of Experience

33 Years total | 7 Years with MBJ

### Registrations

Professional Engineer - AZ #24045

### Education

B.S., Civil Engineering, Northern Arizona University

Master of Science in Construction Management, Arizona State University

### Project Experience

Mesa Fire Station No. 221  
Phoenix Fire Station No. 61\*  
Phoenix Fire Station No. 72\*  
Gilbert Fire Station No. 9  
Gilbert Fire Station No. 7  
Queen Creek Fire Station No. 413  
Mesa Dispatch Center  
Phoenix Fire Training Academy\*  
Phoenix Fire Dispatch\*  
Gilbert Fire Stations Nos. 2, 3, 5, 6, 8, 10\*  
Flagstaff Fire Stations Nos. 1, 2, 3, 5\*  
Maricopa Pearce Fire Station No. 575\*

\*With previous firms



**Rick Redmond, PE**  
Mechanical  
Engineer



**Kraemer Consulting Engineers, PLLC**  
Mechanical & Electrical Engineers

#### Qualifications

Rick has significant consulting engineering and design experience, exemplifying leadership qualities through motivating team players, exceeding clients' expectations, and meeting construction schedule deadlines. He has competently managed projects such as public safety, educational, manufacturing, institutional, and tenant improvements. Rick has developed a working knowledge of applicable codes, design practices, and construction standards for mechanical systems. His specialties include the application of low flow chilled water systems resulting in substantial energy savings as well as utilizing high-efficiency chiller systems for facilities throughout the southwest.

#### Years of Experience

44 Years total | 26 Years with Kraemer

#### Registrations

Professional Engineer - Mechanical | AZ #17049

#### Education

Bachelor of Engineering in Mechanical Engineering, Youngstown State University, 1974

#### Project Experience

Prescott Valley New District Fire Station  
Avondale Fire Station No. 173  
Mesa Fire Station No. 221  
Gilbert Public Safety Training Facility  
Tempe Fire Station No. 6  
Forest Lakes Fire Station  
Gilbert Fire Stations Nos. 2, 3, 5, 6, 9, 10  
Phoenix Fire Station No. 72  
Queen Creek Fire Station No. 413  
Mesa Fire Stations Nos. 201, 202



**James "JJ" Jones,  
JR., PE**  
Electrical Engineer



**Kraemer Consulting Engineers, PLLC**  
Mechanical & Electrical Engineers

#### Qualifications

JJ has been in the electrical construction industry for over 32 years, with a strong knowledge of NEC, NFPA, Life Safety and other manuals, codes, guidelines and standards regarding electrical design and construction. He is experienced in energy efficient design strategies that includes LED Technology, digital and wireless lighting controls and photovoltaics. He is well versed in the procedures and documentation requirements for the LEED program and IECC.

#### Years of Experience

34 Years total | 14 Years with Kraemer

#### Registrations

Professional Engineer - Electrical AZ #32065

#### Education

B.S., Electrical Engineering, Arizona State University

#### Project Experience

Mesa Fire Station No. 221  
Forest Lakes Fire Station  
Gilbert Fire Station No. 7  
Gilbert Fire Station No. 9  
Phoenix Fire Training Academy  
Phoenix Fire Dispatch  
Queen Creek Fire Station No. 413  
City of Tempe Fire Station Evaluations Nos. 1, 2, 3, 4, 5, 6  
Mesa 911 Call Center  
Maricopa Pearce Fire Station No. 575





**Provide a short discussion of why individual Consultant or the firm is the best qualified to perform the project. Discuss how the individual Consultant or firm will approach the various aspects of this project.**

HDA has been designing municipal facilities for over three decades, and our experience includes the design of 20 fire stations throughout Arizona. Our firm understands the complexities of fire station operations, and we prioritize fire safety in every design we complete. HDA Architects' commitment to projects is best exemplified by repeat work we have provided for many clients during our 31+ years in business. Our process for project approach has been proven over many years and results in efficiencies adding value as well as meeting budget and schedule goals.

For the Fire Station 63 Remodel, HDA Architects' design team members have been selected specifically for your project due to their similar extensive experience designing stations for many municipalities throughout Arizona. Each of these team members is fully vested in your project and understand CAFMA, Prescott, Valley has unique requirements in order to meet functional objectives for the station.

HDA Architects will deliver this project with a team approach intended to create collaboration with the CAFMA through all phases of the project. The following information highlights HDA team's approach to develop the project scope as well as organization and management during project phases:

#### **Bruce Scott**

- Lead programming efforts
- Develop project schedule
- Develop concept designs
- Develop preliminary cost model

#### **Don Wieser**

- Develop concept plans
- Assist programming process

#### **PROGRAMMING**

Project Manager, Bruce Scott, will lead efforts collaborating with CAFMA stakeholders defining scope and needs specifically for the project. This phase is intended to understand your spatial requirements developing a document outlining important features for every space required in the station. Important programming information we will obtain includes:

- Understand relationships of spaces and space requirements
- Determine systems and materials/finishes required

#### **Bruce Scott**

- Manage design team
- Run project team meetings
- Maintain project schedule
- Confirm design meets NFPA & Best practices

#### **Don Wieser**

- Develop floor & site plans
- Coordinate engineering consultants
- Coordinate utility company requirements

#### **Damian McGrew**

- Develop exterior design concepts

#### **SCHEMATIC DESIGN/DESIGN DEVELOPMENT**

Utilizing information obtained from the programming phase, Bruce Scott and Don Wieser will develop conceptual floor and site plans to meet functional and spatial requirements outlined in the program document. Concepts will be reviewed with Phoenix representatives to determine a logical direction meeting your specific project design requirements and budget goals. Our design team will utilize Building Information Modeling (BIM) to create plans and models to assist with communicating the design to stakeholder groups. Requirements for this phase include:

- Coordinate building systems
- Determine specific stakeholder needs for building and site
- Determine and design energy efficient systems
- Value engineer systems reviewing longevity and constructability with Phoenix stakeholders
- Review cost estimates confirming design remains within budget
- Communicate with utility companies about project requirements and their needs

**Bruce Scott**

- Manage project team
- Run project team meetings
- Maintain project schedule

**Don Wieser**

- Complete CD's
- Finalize utility company coordination
- Submit plans for permitting

**Damian McGrew**

- Finalize design & create renderings

**CONSTRUCTION DOCUMENTS**

During this phase, our design team will further define and detail all plans and coordinate with engineering consultants utilizing Building Information Modeling. Important requirements for this phase include:

- Developing complete and accurate documents
- Ensuring all review comments are included
- Ensuring the project remains within budget parameters
- Coordinate documents between all disciplines
- Constructability and value engineering reviews
- Submit plans to utility companies to complete their design
- Review cost estimates to confirm project is within budget

**Bruce Scott**

- Manage design team
- Attend construction meetings

**Rob Monell**

- Attend construction meetings
- Review RFI's, submittals
- Confirm project construction is in conformance with construction documents

**CONSTRUCTION ADMINISTRATION**

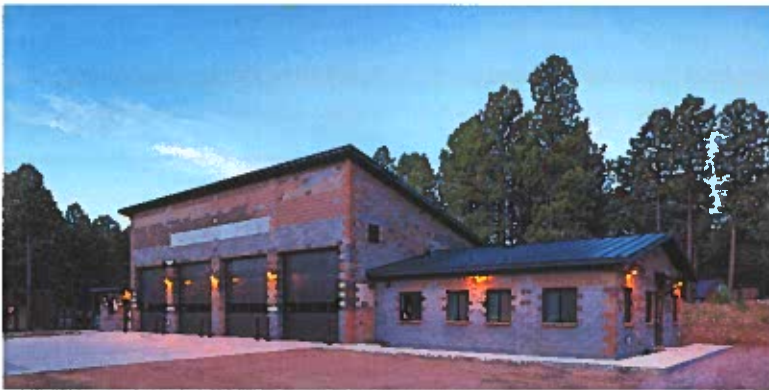
HDA's construction contract administrator, Rob Monell, will be on-site to observe construction and be an advocate for CAFMA throughout this phase. Rob's responsibilities include assisting the Contractor to a successful conclusion of the project by:

- Efficiently responding to RFI's and submittals
- Maintaining constant communication and collaboration with both parties
- Ensure consulting engineers visit site to review their disciplines work
- Confirm project remains on schedule



## Forest Lakes Fire Station

Forest Lakes, Arizona



Located in northern Arizona, the new Forest Lakes fire station will provide a significant improvement to residents and volunteer fire personnel alike. HDA was selected to assist the district and community fulfill their cost efficient obligation by developing an extremely cost efficient design. The new building utilized a masonry structure donated by a local resident resulting in additional dollars for interior amenities, equipment and furniture. This new station includes normal station amenities such as kitchen, dayroom, dining room, individual dorms, individual toilet/shower rooms, decontamination room, and turnout and EMS storage along with other normal support facilities. A second wing houses fire district administration space including a triage room for community emergencies.

### Project Team

|              |                            |
|--------------|----------------------------|
| Bruce Scott  | PIC/Project Manager        |
| Rob Monell   | Construction Administrator |
| Rick Redmond | Mechanical Engineer        |
| JJ Jones     | Electrical Engineer        |

|                             |  |
|-----------------------------|--|
| Projected Completion Date   | July 2017                                      |
| Actual Completion Date      | January 2018                                   |
| Estimated Construction Cost | \$900,000                                      |
| Final Construction Cost     | \$929,358                                      |
| Reference                   | David Rodriguez,<br>Fire Chief<br>480.861.8007 |

## Gilbert Fire Station No. 9

Gilbert, Arizona



Gilbert Fire Station No. 9 is based on a prototype used by the Gilbert Fire and Rescue Department on seven previous stations. The station includes four apparatus bays and 10 dorm rooms, residential style kitchen, dining room, day room, exercise room, dispatch room, offices, decontamination room, and numerous support facilities found in many other stations. Total area of the structure is 13,846 square feet. The station provides increased levels of emergency service to this area of Gilbert and is sized to accommodate three companies alternating 24-hour shifts.

While the facility is not within a character area or corridor, design elements have been incorporated for compatibility with existing residential developments to the east and south. Specifically, brick and CMU masonry are utilized to enhance the appearance along with metal standing seam roof. Additionally, the team has provided low water use landscape materials compatible with these adjacent developments as well as other sustainable features, such as insulated concrete form walls in order to reduce utility costs over the life of the facility.

|                             |  |
|-----------------------------|--|
| Projected Completion Date   | September 2018                         |
| Actual Completion Date      | September 2018                         |
| Estimated Construction Cost | \$6,496,000                            |
| Final Construction Cost     | \$4,998,603                            |
| Reference                   | Jack Gierak,<br>TOG PM<br>480.277.6414 |

### Project Team

|                 |                            |
|-----------------|----------------------------|
| Bruce Scott     | PIC/Project Manager        |
| Damian McGrew   | Project Designer           |
| Rob Monell      | Construction Administrator |
| Rick Redmond    | Mechanical Engineer        |
| JJ Jones        | Electrical Engineer        |
| Kurt Kindermann | Structural Engineer        |

## Tempe Fire Medical Rescue Stations Renovations

Tempe, Arizona



The project includes architectural and engineering renovations to six fire stations for the City of Tempe. Renovations to Fire stations 1 through 6 were in order to reduce the impact of vehicle exhaust to these facilities and reduce carcinogen exposure to the firefighters. Turnout lockers were also relocated to storage rooms in an effort to separate them from apparatus bay exhaust and reduce exposure carcinogens in the work areas of the station. Suction rail exhaust systems were designed for each apparatus bay providing appropriate ventilation from these spaces. HDA provided architectural, structural, mechanical, electrical and plumbing design services as needed.

### Project Team

Bruce Scott      PIC  
David Marr      Project Manager

|                             |   |
|-----------------------------|---|
| Projected Completion Date   | April 2019                                    |
| Actual Completion Date      | April 2019                                    |
| Estimated Construction Cost | \$744,000                                     |
| Final Construction Cost     | \$792,000                                     |
| Reference                   | Anthony Butch,<br>Asst. Chief<br>480.858.7200 |



Pictures, design examples or other materials of similar projects performed within the last three years.



### Gilbert Public Safety Training Facility

#### Project Team

|             |                   |
|-------------|-------------------|
| Bruce Scott | PIC/PM            |
| Don Wieser  | Project Architect |
| Rob Monell  | Const. Admin.     |

#### Consultants

|         |            |
|---------|------------|
| MBJ     | Structural |
| Kraemer | M/E/P      |

### Mesa Fire Station No. 221

#### Project Team

|               |                   |
|---------------|-------------------|
| Bruce Scott   | PIC/PM            |
| Don Wieser    | Project Architect |
| Damian McGrew | Project Designer  |

#### Consultants

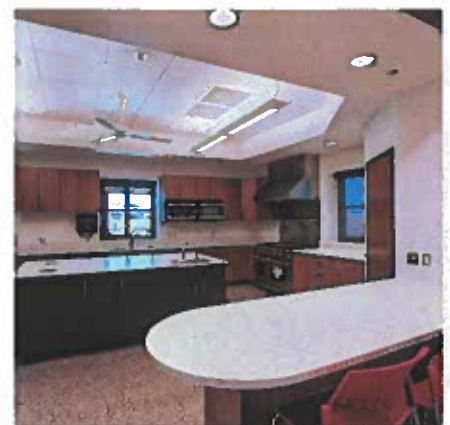
|         |            |
|---------|------------|
| Sunrise | Civil      |
| MBJ     | Structural |
| Kraemer | M/E/P      |



### Maricopa Pearce Fire Station No. 575 Improvements

#### Project Team

|             |                   |
|-------------|-------------------|
| Bruce Scott | PIC/PM            |
| Don Wieser  | Project Architect |
| Rob Monell  | Const. Admin.     |



Three references from recent projects designed and built to completion

**Town of Gilbert**

Jack Gierak, TOG PM  
Gilbert Fire Station No. 9  
480.227.6414  
jack.gierak@gilbertaz.gov

**Forest Lakes Fire Station**

David Rodriguez, Fire Chief  
Forest Lakes Fire Station  
480.861.8007  
drodriguez@flfdaz.com

**Tempe Fire Medical Rescue Department**

Anthony Butch, Asst. Chief  
Tempe Fire Medical Rescue Station Renovations  
480.858.7200

HDA's estimated costs associated with phase I and phase II requirements of the proposal are provided in a separate sealed envelope as part of our submission.



# HEADWATERS

*ARCHITECTURE P.C.*

A PROPOSAL FOR:  
CAFMA  
STATION 63 REMODEL

From:

Headwaters Architecture P.C.

105 S Cortez Ste 204  
Prescott AZ. 86303

928-776-7180

[todd@headwatersarch.com](mailto:todd@headwatersarch.com)



#### H. Proposal for costs

This proposal is for architectural services

##### Phase 1:

Conceptual design, develop construction docs and provide cost estimation forecasts

##### Phase 2:

Building and construction admin

Our proposal includes: Electrical Engineering, Mechanical Engineering and Structural Engineering.

For: the design and remodel/interior construction of approx 5044sf of firestation located in existing structure at 250 Sweet Valley Paulden, AZ known as Station 63. Structure includes living quarters, apparatus bay, weight training room and storage/maint area.

Your investment for Architectural services

is a lump sum of \$58,795.00

Headwaters Architecture

105 S Cortez Ste 204

Prescott AZ. 86303

928-776-7180

### III. Qualifications:

- A. Headwaters Architecture, P.C.  
105 S Cortez Ste 204  
Prescott AZ. 86303  
928-776-7180  
Todd Marolf owner/architect  
[todd@headwatersarch.com](mailto:todd@headwatersarch.com)
- B. Headwaters Architecture has been in business since 2000 and owned by registered architect Todd Marolf. This firm has provided architectural services primarily in Prescott and the surrounding areas for both commercial and residential with largely a repeat customer base. Notable commercial projects in the tricity area include: The Heights Church, KGCB Radio Station, Old Capitol Market Place, Cuppers Coffee Bistro, HOAMCO HQ, Hassayampa Canine Spa, Prescott Lakes Senior Apartments, and Superstition Meadery. We currently have 3 employees and have been selected 'best in Prescott' architect from 2016 – 2021.
- C. Todd Marolf will be the architect and principal involved with all phases of your project. Todd has been working as an architect for over 35 years. Tammy Pyeatt will be involved in assembling the project drawings and contract documents for building permit.
- D. Our process we suggest for your project is to work in 5 phases:

#### Programming:

We interview staff and better define needs, facts, goals and concepts for the project. Deliverable to you at the end of this phase is a report with space sf assignments, relationship to each other and a construction budget established.

#### Design:

We develop concept plans, elevations and sections with you reviewing drawings and approving. Deliverable at the of this phase is floor plans, sections, reflected ceiling plans, lighting layouts, electrical outlet plan, HVAC system selection, plumbing system selection and a construction cost estimate.

#### Contract Documents:

We finalize the design documents into a set of drawings to submit for permit, distribute bidding set of documents and an updated construction cost estimate.

#### Agency Review and Bidding:

We manage permit submittal and administrate the bidding process with general contractors.

#### Construction Administration:

We manage the general contractor on behalf of the owner during construction process. This involves submittal reviews, meetings at construction site with owner and general contractor.

**E. Samples of work:**

CAFMA Admin/HQ  
Chief Freitag  
Budget \$450,500

CAFMA Station 61  
Scott Bliss  
Budget \$495,000

Old Capitol Market  
Cliff Petrovsky  
Budget \$525,000  
Drawings complete in 6 weeks

**F. Pictures:**

Cuppers Coffee Bistro

Heights Church

Old Capital Market

**G. References:**

Ty Freedman  
Realtor/Bloom Tree Realty  
928-848-7824

Chris Blight  
CFO/Ponderosa Hotel Management  
520-668-0298

Steve Blair  
Owner/Blind Brothers  
928-710-1962

F. Samples of other work:

Cuppers Coffee Bistro  
Prescott, AZ



Old Capitol Market  
Prescott, AZ







Heights Church  
Prescott, AZ









Request for Qualifications

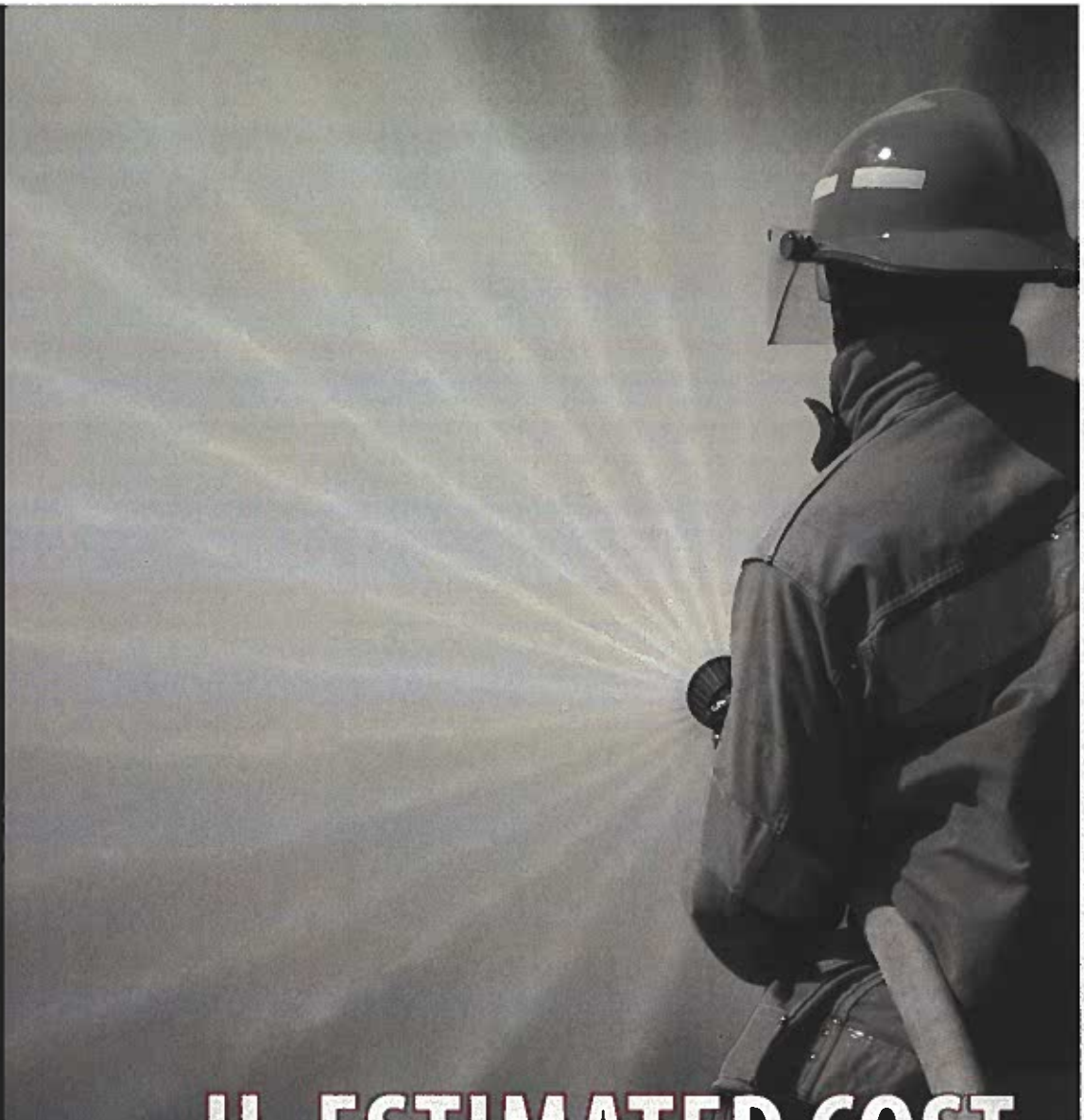
# Station 63 Remodel

Design and Architectural Services



August 16, 2021





## H. ESTIMATED COST

The Consultant shall provide, in a separate sealed envelope, the estimated costs associated with Phase I and Phase II requirements of the proposal.

Please see the following page for Kitchell's proposed estimated costs associated with Phase I and Phase II requirements of the proposal.

|  |  |             | Kitchell         |                 |           |                |                     |                     |           |             |          |           |             |                 |
|--|--|-------------|------------------|-----------------|-----------|----------------|---------------------|---------------------|-----------|-------------|----------|-----------|-------------|-----------------|
| Central Arizona Fire and Medical Authority |  |             | Project Director | Project Manager | Architect | Civil Engineer | Mechanical Engineer | Electrical Engineer | Estimator | CAD Support | Clerical | Total Hrs | Total Fee   |                 |
| Task #                                     | Description  | Hourly Rate | \$ 200           | \$ 190          | \$ 170    | \$ 170         | \$ 170              | \$ 170              | \$ 180    | \$ 135      | \$ 90    |           |             |                 |
| 2.0  | Project Deliverables   |             |                  |                 |           |                |                     |                     |           |             |          |           |             |                 |
| 2.1  | Conceptual Design  |             |                  |                 |           |                |                     |                     |           |             |          |           |             |                 |
| 2.1.1                                      | Kickoff  |             | 2                | 1               | 2         | 1              | 1                   | 1                   | 1         | 1           | 1        | 11        | \$          | 1,825           |
| 2.1.2                                      | Site Walk  |             |                  |                 | 6         | 8              | 8                   | 8                   |           |             | 6        | 36        | \$          | 5,910           |
| 2.1.3                                      | Concept Drawings - Site, Floor Plans, Building Elevations, Sections          |             |                  |                 | 6         |                |                     |                     |           | 12          |          | 18        | \$          | 2,640           |
| 2.1.4                                      | Outline Specifications   |             |                  |                 | 4         | 2              | 2                   | 2                   |           | 4           | 10       | 24        | \$          | 3,140           |
| 2.1.5                                      | Conceptual design estimating   |             |                  |                 | 4         | 2              | 2                   | 2                   | 12        | 4           |          | 26        | \$          | 4,160           |
| 2.1.5                                      | Quality control  |             |                  | 2               | 4         | 2              | 2                   | 2                   |           | 2           | 4        | 18        | \$          | 2,710           |
| 2.1.6                                      | Deliverables   |             |                  |                 | 2         |                |                     |                     |           | 2           |          | 4         | \$          | 610             |
| 2.1.7                                      | Presentation to Authority  |             |                  |                 | 6         |                |                     |                     |           | 8           |          | 12        | \$          | 1,830           |
| Subtotal Task 2.1                          |  |             | 2                | 3               | 34        | 15             | 15                  | 15                  | 13        | 37          | 15       | 149       | \$          | 22,825          |
| 2.2  | Design Development   |             |                  |                 |           |                |                     |                     |           |             |          |           |             |                 |
| 2.2.1                                      | Review surveys and geotechnical reports                                      |             |                  |                 | 2         | 2              |                     |                     |           |             |          | 4         | \$          | 680             |
| 2.2.2                                      | Draft plans, elevations, and building sections                               |             |                  |                 | 16        | 16             | 8                   | 6                   |           | 40          |          | 86        | \$          | 13,220          |
| 2.2.3                                      | Specifications   |             |                  |                 | 4         |                | 2                   | 2                   |           | 8           | 8        | 24        | \$          | 3,160           |
| 2.2.4                                      | Design development conceptual cost estimate                                  |             |                  |                 | 4         |                |                     |                     | 16        |             |          | 20        | \$          | 3,240           |
| 2.2.5                                      | Quality control  |             | 4                | 6               | 6         |                | 6                   | 6                   |           |             | 4        | 34        | \$          | 5,700           |
| 2.2.6                                      | Deliverables   |             |                  |                 | 2         |                |                     |                     |           | 2           |          | 4         | \$          | 610             |
| 2.2.7                                      | Meet Authority to discuss review comments and phasing                        |             |                  |                 | 6         | 2              | 2                   | 2                   |           | 8           |          | 18        | \$          | 2,850           |
| Subtotal Task 2.2                          |  |             | 4                | 6               | 42        | 20             | 18                  | 16                  | 16        | 56          | 12       | 190       | \$          | 29,480          |
| 2.3  | Construction Documents   |             |                  |                 |           |                |                     |                     |           |             |          |           |             |                 |
| 2.3.1                                      | Develop 50% plans, elevations, building sections, details and schedules.     |             |                  |                 | 20        | 12             | 12                  | 10                  |           | 80          |          | 134       | \$          | 19,960          |
| 2.3.2                                      | Specifications   |             |                  |                 | 16        | 8              | 16                  | 16                  |           |             | 12       | 68        | \$          | 10,600          |
| 2.3.3                                      | Construction Documents 50% cost estimate                                     |             |                  |                 | 3         | 2              | 2                   | 2                   | 24        |             |          | 33        | \$          | 5,370           |
| 2.3.4                                      | Quality control  |             |                  | 6               | 4         | 2              | 2                   | 2                   |           | 6           |          | 22        | \$          | 3,650           |
| 2.3.5                                      | Deliverables   |             |                  |                 | 2         |                |                     |                     |           | 2           |          | 4         | \$          | 610             |
| 2.3.6                                      | Review Authority Comments  |             |                  |                 | 3         | 2              | 2                   | 2                   |           |             |          | 9         | \$          | 1,530           |
| 2.3.7                                      | Develop 90% plans, elevations, building sections, details and schedules.     |             |                  |                 | 20        | 12             | 12                  | 10                  |           | 80          |          | 134       | \$          | 19,960          |
| 2.3.8                                      | Specifications   |             |                  |                 | 16        | 8              | 16                  | 16                  |           |             | 8        | 64        | \$          | 10,240          |
| 2.3.9                                      | Quality control  |             | 4                | 6               | 8         | 4              | 4                   | 4                   |           | 6           | 4        | 40        | \$          | 6,510           |
| 2.3.10                                     | Submit 90% Construction Documents to County for Building Permit              |             |                  |                 |           |                |                     |                     |           | 6           |          | 6         | \$          | 810             |
| 2.3.11                                     | Revise documents for Building Permit   |             |                  |                 | 4         | 2              | 2                   | 2                   |           | 2           |          | 12        | \$          | 1,870           |
| 2.3.12                                     | Construction Documents 100% cost estimate                                    |             |                  |                 | 2         | 1              | 1                   | 1                   | 16        |             |          | 21        | \$          | 3,410           |
| Subtotal Task 2.3                          |  |             | 4                | 12              | 98        | 53             | 69                  | 65                  | 40        | 182         | 24       | 547       | \$          | 84,660          |
| Phase I: Cost Total Task 2.1, 2.2, and 2.3 |  |             | \$ 2,000         | \$ 3,990        | \$29,580  | \$14,960       | \$17,340            | \$16,320            | \$11,040  | \$37,125    | \$ 4,590 |           | \$          | 136,945         |
| 2.4 & 2.5                                  | Bidding & Construction Administration  |             |                  |                 |           |                |                     |                     |           |             |          |           |             |                 |
| 2.4.1                                      | Attend pre-bid conference  |             |                  |                 | 6         |                |                     |                     |           | 6           |          | 12        | \$          | 1,830           |
| 2.4.2                                      | Respond to inquiries from prospective bidders & preparation of any addendums |             |                  |                 | 6         | 2              | 2                   | 2                   |           | 2           | 2        | 16        | \$          | 2,490           |
| 2.5.1                                      | Provide CA services  |             |                  |                 | 40        | 4              | 12                  | 12                  |           | 50          | 20       | 138       | \$          | 20,110          |
| 2.5.2                                      | Review Final Record Drawings (As-builts)                                     |             |                  |                 | 2         | 1              | 1                   | 1                   |           | 4           |          | 4         | \$          | 1,750           |
| 2.5.3                                      | Project Management/Clerical  |             | 4                | 6               |           |                |                     |                     |           |             | 4        | 14        | \$          | 2,300           |
| Subtotal Task 2.4 & 2.5                    |  |             | 4                | 6               | 54        | 7              | 15                  | 15                  | 0         | 62          | 30       | 193       | \$          | 28,480          |
| Phase II: Cost Total Task 2.4 and 2.5      |  |             | \$ 800           | \$ 1,140        | \$ 9,180  | \$ 1,190       | \$ 2,550            | \$ 2,550            | \$ -      | \$ 8,370    | \$ 2,700 |           | \$          | 28,480          |
| Total Hours                                |  |             | 12               | 24              | 184       | 80             | 102                 | 96                  | 56        | 300         | 68       | 930       |             |                 |
| Phase I Service Summary                    |  |             | \$2,000          | \$3,990         | \$29,580  | \$14,960       | \$17,340            | \$16,320            | \$11,040  | \$37,125    | \$4,590  |           | \$          | 136,945         |
| Phase II Service Summary                   |  |             | \$800            | \$1,140         | \$9,180   | \$1,190        | \$2,550             | \$2,550             | \$0       | \$8,370     | \$2,700  |           | \$          | 28,480          |
| Expenses (Reimbursables)                   |  |             |                  |                 |           |                |                     |                     |           |             |          |           |             | \$5,143         |
| Consultant (Miyamoto)                      |  |             |                  |                 |           |                |                     |                     |           |             |          |           | \$17,000.00 | 10% \$18,700.00 |
| Total Fee                                  |  |             |                  |                 |           |                |                     |                     |           |             |          |           |             | \$189,268       |





August 16, 2021

Assistant Chief Cody Rose  
Central Arizona Fire and Medical Authority  
8603 E. Eastridge Drive  
Prescott Valley, AZ 86314

**RE: Station 63 Remodel - Design and Architectural Services**

Dear Assistant Chief Rose & Members of the Selection Committee:

Kitchell CEM is excited for the opportunity to provide our statement of qualifications to the Central Arizona Fire and Medical Authority (CAFMA) for your **Fire Station 63 Remodel project**. We look forward to this opportunity to serve CAFMA.

### **The Right Team**

We bring a team possessing relevant and recent experience to your project. Our proposed core project team members bring **recent public safety project-related experience** from our involvement on the City of Burlingame's Fire Station 35 improvement project, Sonoma County Fire District's Mountain Station 6 renovation, as well as improvements to Fire Stations 3, 8 and 15 for the City of San Diego where we provided design and construction support services. We are **readily available to provide the services you need**.

### **The Right Experience**

Our team has been involved in **more than 63 public safety and essential service facilities**. Furthermore, Kitchell is a nationally recognized criminal justice firm and has completed over \$13 billion in secured criminal justice facilities that includes not only police and fire stations, but also jails, detention/ correctional centers and courthouses.

We will harness **lessons learned** from our relevant experience to enhance the Fire Station 63 Remodel project.

### **The Right Approach**

Kitchell has **worked with public agencies for over 70 years** and understands the need to provide consistent and transparent services. We have established internal processes and procedures that are tailored toward public works projects enabling us to provide consistent, high quality services that meet the needs of each project while providing the open communication and reporting necessary for public review. This approach is backed by consistent successful project delivery for numerous agencies, which is proven through our **85% repeat client track record**.

Kitchell is committed to providing CAFMA with the highest possible quality of service and is dedicated to providing services with only the most qualified professionals. Our comprehensive experience will add value to the delivery of your project, resulting in **"doing it right the first time"**. We appreciate your consideration and look forward to building a relationship with CAFMA.

If you require any additional information, or have any questions, please do not hesitate to contact us.

Sincerely,

Wendy Cohen, CCM  
President

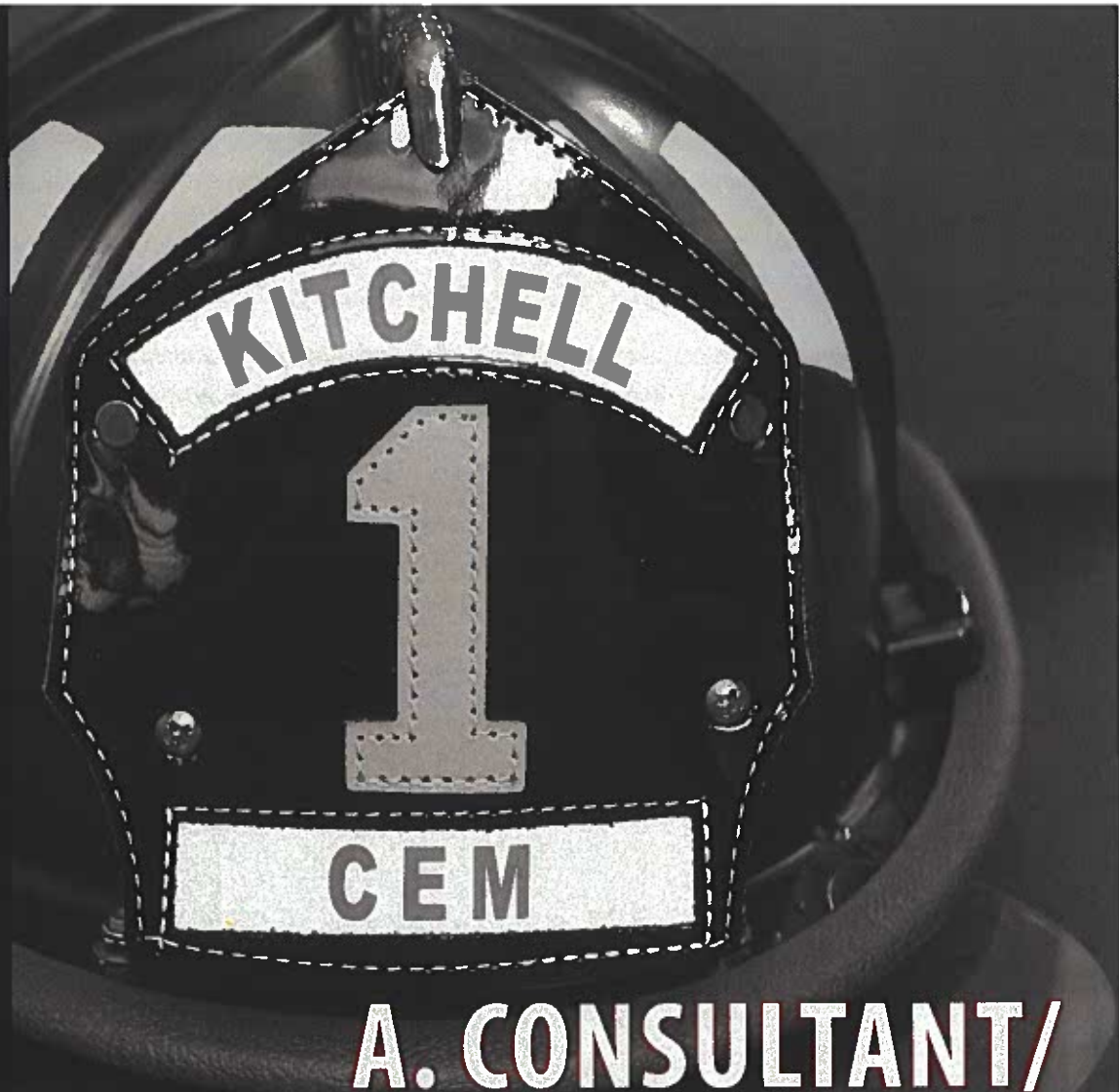
Heather Brown, PE, LEED AP  
Principal-in-Charge



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## A. CONSULTANT/ FIRM INFORMATION

Provide the individual Consultant or firm name, address, telephone numbers and E-mail addresses of the contact person.

### Firm/Contact Person

**Firm Name** | Kitchell/CEM, Inc.

**Primary Contact (Award through NTP)** | Heather Brown, Principal-in-Charge

**Address** | 2450 Venture Oaks Way, Suite 500, Sacramento, CA 95833

**Telephone Number** | 916.832.3003

**Email Address** | hbrown@kitchell.com

**Secondard Contact (NTP through Completion)** | Brad Schultz, Project Manager/Lead Architect

**Address** | 1707 East Highland, Phoenix, AZ 85016

**Telephone Number** | 602.264.4411

**Email Address** | bschultz@kitchell.com





## B. BASIC QUALIFICATIONS

Provide basic information on the individual Consultant or firm's size, history, personnel, special expertise and portfolio. Individual resumes, awards, and associations may be included.

### Kitchell's Firm Profile

Kitchell is a 100% employee-owned company dedicated to providing construction management and general contracting services in the Western United States. Our firm's innovations in management and reliability in delivering projects on time and within or under budget have earned us a reputation for superior performance.

Since Kitchell's inception, we have **completed over \$45 billion in public sector construction representing more 3,300 projects** in education facilities, courthouses, municipal office buildings, parking structures, civic centers, detention and criminal justice centers, healthcare facilities, sports complexes, police/fire stations and performing/multicultural arts centers. Having been in business for over 40 years, Kitchell has proven its long-term stability and financial strength. As a construction management firm, Kitchell is consistently ranked amongst Engineering News Record's top construction management firms.

Focusing on the public sector has allowed us to develop management and project control techniques targeted to its specific needs. **Our methods have been very successful—more than 85% of our work comes from repeat clients.**





## KITCHELL STATS

|                                      |  |
|--------------------------------------|--|
| <b>Form of Organization  </b>        | C Corporation                                    |
| <b>Number of Years in Business  </b> | 42 years (CEM)   72 Years (Kitchell Corporation) |
| <b>Number of Employees  </b>         | 315 construction professionals                   |
| <b>Number of Current Clients  </b>   | Over 60 clients nationwide                       |

## CAPABILITIES & SERVICES

Kitchell offers the flexibility necessary to provide CAFMA with highly professional construction management resources. With a full complement of in-house services necessary to meet your projects' goals and objectives, we can supply specialists in services ranging from early project planning and conceptual estimating through post-construction inspections and warranty periods. At right is a list of our services and capabilities we offer to provide total building solutions to our clients.

- ▶ Program & Construction Management
- ▶ Construction Management at Risk, Design-Build, Multiple Prime & Lease- Leaseback
- ▶ Staff Augmentation
- ▶ Public-private Partnership
- ▶ Program Implementation Planning
- ▶ Project Development
- ▶ State & Local Agency Coordination
- ▶ Estimating & Scheduling
- ▶ Space/Design/Document Standards
- ▶ Development of Contracts & Specifications
- ▶ Bidding/Contractor Selection
- ▶ Claims Avoidance & Analysis
- ▶ A/E Selection
- ▶ Interim Housing/Phasing
- ▶ Facility Maintenance/ Management
- ▶ Communications/Public Relations
- ▶ Building Information Modeling (BIM)
- ▶ Development of Contracts & Specifications
- ▶ Electronic Document Management Systems
- ▶ Move Management
- ▶ Quality Assurance & Control
- ▶ Engineering/Architectural Services:
  - Facilities & Needs Assessments
  - Design & Master Planning
  - Architectural Programming
  - Value Engineering
  - Design/Constructability/ Code Review
  - Site Evaluation & Planning
  - Building Condition Studies
  - Energy & Life Cycle Analysis
  - FF&E Planning & Procurement
  - LEED Documentation & Commissioning
  - Storm Water Pollution Prevention Plan

## LOCATION OF OFFICE

All services will be provided out of our local office:

1707 East Highland  
Phoenix, AZ 85016

## KEYS TO SUCCESS



Evaluation and investigation of existing conditions during preconstruction



Development of comprehensive phasing and logistics plan to minimize operational impact



Project scoping, bid packaging, prequalification and bidding



Maintaining strong regulatory relationships – Fire Marshall, Building Departments, authorities having jurisdiction, etc



Working closely with staff, including facilities, administration, stakeholders, etc







## C. SPECIAL QUALIFICATIONS

List each individual who is expected to provide services to the Authority on the project. Describe who will perform the various tasks, the amount of their involvement and responsibilities, and give their qualifications, including number of years experience, registrations, education, the skills they bring to the project, and a list of the individual's project experience. Briefly describe each individual's involvement with other similar projects, if any.

Our project team, as presented on the following pages, has been assembled based on their ability to deliver the best-suited skills and experience for delivery of the design services. In choosing our team, we specifically selected available personnel with the experience and expertise of the services offered. Each member of our team brings a collaborative attitude to a project, is skilled in identifying and implementing solutions to challenging and complex projects, and is available for their assigned role.

Additionally, Kitchell has the ability to draw upon an in-house staff of construction managers, estimators, schedulers, commissioning specialists and other construction professionals should the need arise. Our proposed team offers years of design experience in the delivery of essential services projects. Our team also has experience working with all the state regulatory agencies who are required to review and approve your projects.

Please refer to the following pages for our organizational chart, team member roles and responsibilities and key personnel resumes demonstrating their specialized knowledge and experience in essential service design, as well as projects of similar size and complexity.





**HEATHER BROWN, PE, LEED AP**  
Principal-in-Charge

**BRAD SCHULTZ, RA, LEED AP, CASp**  
Project Manager/Lead Architect

**DESIGN AND ARCHITECTURAL SERVICES**

**LEE TRIBBIE | DANNY KIM**  
Architectural Designers | Kitchell

**MATT JOHNSON, PE, QSD/P**  
Civil Engineer | Kitchell

**AHMAD ELKOT, PE**  
Mechanical Engineer | Kitchell

**GERALD NEUFFER, PE, LEED AP**  
Electrical Engineer | Kitchell

**JEFF CROSIER, SE**  
Structural Engineer | Miyamoto

**KITCHELL AS-NEEDED SUPPORT SERVICES TEAM**

**SERGIO RODRIGUEZ, PE, ASSOC. DBIA, LEED AP**  
EAS Operations Manager

**KEVIN HALLOCK, AIA, NCARB**  
Quality Assurance/Control

**WENDY COHEN, CCM**  
President

**RICK STASSI**  
Scheduling Manager

**TIM PRECHEL**  
Estimating Manager

# Organizational Chart



## HEATHER BROWN, PE, LEED AP

### PRINCIPAL-IN-CHARGE

Heather brings more than 20 years of experience in the construction industry, has worked on a wide variety of public, higher education and commercial facilities. Heather is a LEED Accredited Professional. Her experience includes project management, mechanical and plumbing design, assessing and renovating both HVAC and plumbing systems, preparing calculations and AutoCAD drawings. Heather is responsible for the management of engineers and architects working with code, access compliance, design and constructability reviews, life cycle studies, value engineering sessions, energy studies, specifications development, needs assessments, master planning studies, facility assessments, and construction inspections.

#### EDUCATION

MBA, Finance, California State University, Sacramento

BS, Mechanical Engineering, University of Portland, OR

#### LICENSES & CERTIFICATIONS

Mechanical Engineer #44494, AZ

LEED Accredited Professional

### PROFESSIONAL EXPERIENCE

**City of San Diego, Improvements for Fire Station No. 3, San Diego, CA:** Design services for the renovation and improvements to this two-story, 2,823 SF fire station. Scope of work included full design and construction services.

**City of San Diego, Improvements for Fire Station No. 8, San Diego, CA:** Design services for the renovation and improvements to this one-story, 3,272 SF fire station built in 1964. Scope of work included full design and construction services.

**City of San Diego, Improvements for Fire Station No. 15, San Diego, CA:** Design services for the renovation and improvements to this one-story, 3,094 SF fire station. Scope of work included full design and construction services.

**City of Chula Vista Fire Department Administration, Chula Vista, CA:** Criteria development, scope development and RFP creation for a \$3 million, 12,000 SF tenant improvement.

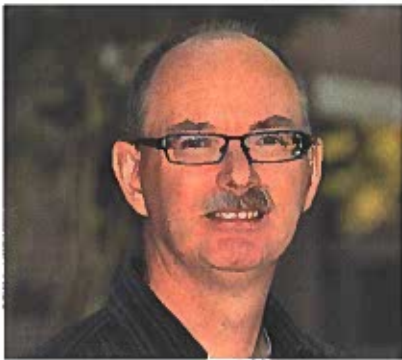
**City of Burlingame, Central County Fire Department, Station No. 35 Modernization, Burlingame, CA:** Complete design services for a \$990,400 comprehensive renovation of a 4,900 SF fire station originally built in the early 1970's. Work included reconfiguration of the existing sleeping quarters to add a washroom for unisex use and facility accessibility compliance.

**Sonoma County Fire District, Mountain Station 6 Renovation, Calistoga, CA:** A \$1.5 million renovation of an existing 2,500 SF temporary volunteer fire station. Work includes all new finishes, sleeping quarters, new restrooms, new kitchen, patio and turn out room, along with associated structural, mechanical, electrical and fire protection engineering, generator and utility connections.

**City of San Rafael, Essential Services Facilities – Phase 1, San Rafael, CA:** A \$73 million program to construct a new public safety center, three new fire stations and a fire training tower. The public safety center consists of a 44,666 SF facility which includes dispatch, holding, armory, evidence, investigations, interview rooms, administrative offices, lockers, exercise rooms, sleeping quarters, emergency operations center. The project also includes building a new training tower and classroom.

**Novato Fire Protection District, Fire Station No. 64, Novato, CA:** A new \$8.4 million, 7,500 SF, two-bay double-deep fire station that replaces the original station built in the mid-1970s. The new station features an apparatus area with support/maintenance areas, residential living areas, administrative offices and training rooms. The project is achieved LEED Platinum certification.





## BRAD SCHULTZ, RA, LEED AP, CASp

### ARCHITECT

Brad has over 30 years of professional experience in design, production, management and construction administration, and has spent the last half of his career specializing in justice facilities. Brad understands the unique program for justice facilities and requirements for security and facility operations, detainee safety and building codes for occupant safety. He considers himself as an effective project architect and manager with excellent leadership skills, and brings an analytical and creative approach in problem solving for a unique response to the client's needs and budget.

#### EDUCATION

Bachelor of Architecture, Carleton University, Ottawa

Architectural Technology Honors Diploma, Northern Alberta Institute of Technology, Edmonton

#### LICENSES & CERTIFICATIONS

Architect #41429, AZ

LEED Accredited Professional

Certified Access Specialist (CASp)

### PROFESSIONAL EXPERIENCE

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**City of San Diego, Improvements for Fire Station No. 8, San Diego, CA:** Design services for the renovation and improvements to this one-story, 3,272 SF fire station built in 1964. Scope of work included full design and construction services.

**City of San Diego, Improvements for Fire Station No. 15, San Diego, CA:** Design services for the renovation and improvements to this one-story, 3,094 SF fire station. Scope of work included full design and construction services.

**Yavapai County, Criminal Justice Center, Prescott, AZ:** A new \$68.7 million, 104,500 GSF facility with a 152-bed jail, centralized booking, intake and holding. The center includes two satellite courtrooms and support spaces totaling 32,000 SF for early depositions, initial appearance, law and motion and other high volume proceedings. The facility also includes a 7,000 SF co-located, non-custodial, reach-in reach-out and mental health facility.

**City of San Rafael, Essential Services Facilities – Phase 1, San Rafael, CA:** A \$73 million program to construct a new public safety center, three new fire stations and a fire training tower. The public safety center consists of a 44,666 SF facility which includes dispatch, holding, armory, evidence, investigations, interview rooms, administrative offices, lockers, exercise rooms, sleeping quarters, emergency operations center. The project also includes building a new training tower and classroom..

**Contra Costa County, Fire Station No. 70, San Pablo, CA:** A new \$9.8 million, 24,949 SF, two-story fire station with three apparatus bays and six dorm rooms as well as restrooms, offices, a training room, turn-out room, day room and kitchen. The new station replaces modular construction which was designed to be a temporary measure after the existing station was torn down as a result of the Loma Prieta earthquake.





## LEE TRIBBIE

### ARCHITECTURAL DESIGNER

Lee has eight years of industry experience working primarily in the architecture industry on various project types including multi-family, high-end single family, adaptive reuse, and public works. Much of these projects were under the design-bid-build, design-build, or even client as constructor delivery methods. His includes traditional AutoCad software, Revit and SketchUp.

### PROFESSIONAL EXPERIENCE

**Sonoma County Fire District, Mountain Station 6 Renovation, Calistoga, CA:** A \$1.5 million renovation of an existing 2,500 SF temporary volunteer fire station. Work includes all new finishes, sleeping quarters, new restrooms, new kitchen, patio and turn out room, along with associated structural, mechanical, electrical and fire protection engineering, generator and utility connections.

**City of Burlingame, Central County Fire Department, Station No. 35 Modernization, Burlingame, CA:** Complete design services for a \$990,400 comprehensive renovation of a 4,900 SF fire station originally built in the early 1970's. Work included reconfiguration of the existing sleeping quarters to add a washroom for unisex use and facility accessibility compliance.

**California Department of General Services, California Highway Patrol Academy Deferred Maintenance Projects, West Sacramento, CA:** Design and construction services for multiple deferred maintenance projects at the California Highway Patrol Academy in West Sacramento. Projects include a central plant boiler replacement, flat roof replacement, main classroom air handlers replacement, hot water holding tank replacement at the north and south dormitories and a plumbing replacement below the cafeteria building.

**City of Manhattan Beach, City Hall HVAC Renovation, Manhattan Beach, CA:** An assessment of the existing HVAC systems for the 27,500 SF City Hall building with the intent of providing recommendations for system upgrades. The building's HVAC systems serve the City Council Chambers, the departments of finance, parks and recreation, community development, human resources, information technology and management services. Following the City's review of the recommendations and replacement/modification selection, Kitchell provided the associated design services.

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**County of Sonoma, Main Adult Detention Facility (MADF) VRF HVAC Replacement, Santa Rosa, CA:** Assessment and design services for the replacement and/or upgrades of the HVAC systems services the Records Office and IT Data.

**County of Sonoma, North County Detention Facility (NCDF) Kitchen Replacement, Santa Rosa, CA:** Assessment and design services for the replacement of the kitchen drainage system and additional upgrades.

**Yolo County, 101 Court Street 2nd Floor Tenant Improvement, Woodland, CA:** Architectural and engineering schematic design services; assisting in facilitating a tenant improvement for the County.

### EDUCATION

Master of Architecture, Arizona State University

B. Architecture, Fairmont State University



## DANNY KIM

### ARCHITECTURAL DESIGNER

Danny has five years of experience in the construction industry, primarily assisting licensed architects with the design of buildings, as well as performing facility condition assessments. He is proficient in the use of Bluebeam, AutoCAD, BIM, Revit, SketchUp, Rhino 3D, Fulcrum and Adobe and Microsoft Office Suites.

### PROFESSIONAL EXPERIENCE

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**City of San Diego, Improvements for Fire Station No. 15, San Diego, CA:** Design services for the renovation and improvements to this one-story, 3,094 SF fire station. Scope of work included full design and construction services.

**City of Sunnyvale, Fire Station Master Plan, Sunnyvale, CA:** Development of a master plan including a facility condition assessment evaluating the current conditions of six existing fire stations totaling approximately 43,150 SF, as well as providing recommendations for replacements and renovations. Assessments included site site, apparatus bay, residences, training facilities and respective systems including electrical, mechanical, communication and life safety for each fire station.

**City of Manhattan Beach, City Hall HVAC Renovation, Manhattan Beach, CA:** An assessment of the existing HVAC systems for the 27,500 SF City Hall building with the intent of providing recommendations for system upgrades. The building's HVAC systems serve the City Council Chambers, the departments of finance, parks and recreation, community development, human resources, information technology and management services. Following the City's review of the recommendations and replacement/modification selection, Kitchell provided the associated design services.

**Santa Barbara County, Northern Branch Jail, Santa Maria, CA:** The construction of Northern Branch Jail consists of an \$115.5 million, 135,000 SF, 376-bed jail includes supporting infrastructure such as inmate receiving, laundry, kitchen, medical, administration, programming and related functions. The facility will house both male and female inmates in a mix of medium and high security cells. The site may ultimately support other correctional facilities, including a day reporting center.

**City of Sacramento, Wastewater Building HVAC Upgrade, Sacramento, CA:** TDesign services for HVAC upgrades to a 30,900 SF wastewater building encompassing design of the removal and replacement of several HVAC units, variable air volume boxes and roof mounted exhaust fans and addition of dedicated split system units and a four-ton variable refrigerant flow system.

### EDUCATION

B. Architecture, California  
Polytechnic State University, San  
Luis Obispo





## MATT JOHNSON, PE, QSD/P

### CIVIL ENGINEER

Matt brings over 15 years of experience in grading design, construction of buildings and water quality documentation. He also has extensive experience in design software such as AutoCAD and AutoCAD Civil 3D to ensure all plans and designs are in line with industry and government standards. Additionally, Matt is a certified Caltrans SWPPP Preparer.

### PROFESSIONAL EXPERIENCE

**City of San Diego, Improvements for Fire Station No. 3, San Diego, CA:** Design services for the renovation and improvements to this two-story, 2,823 SF fire station. Scope of work included full design and construction services.

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**City of Burlingame, Central County Fire Department, Station No. 35 Modernization, Burlingame, CA:** Complete design services for a \$990,400 comprehensive renovation of a 4,900 SF fire station originally built in the early 1970's. Work included reconfiguration of the existing sleeping quarters to add a washroom for unisex use and facility accessibility compliance.

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**City of Anaheim, Ponderosa Park & Family Resource Center, Anaheim, CA:** A \$13 million renovation that includes a new 18,000 SF family resource center and a new community park featuring a water play area, a skate park, picnic area, playground and garden. The new high-performance family resource center is designed around a central courtyard that will host a variety of activities such as movie nights, health and job fairs, teen programs and cooking classes. The project is anticipated to achieve LEED Silver certification.

**Monterey County, Jail Housing Addition, Salinas, CA:** A \$88.9 million, 576-bed, addition to the existing County Jail, funded by the AB 900 Jail Fund. The project includes design and construction for a 134,173 SF addition, fully-operational podular type detention facility to house 576 inmates, and provide support services for administration, new central control and staff areas.

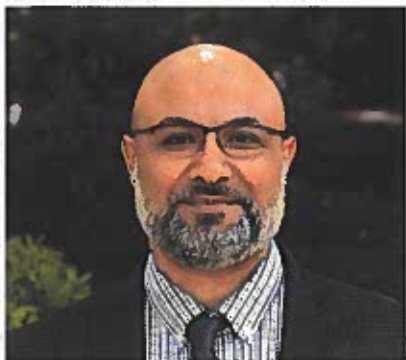
### EDUCATION

BS, Civil Engineer, University of California, Davis

### LICENSES & CERTIFICATIONS

Civil Engineer #72842, AZ

Qualified SWPPP Developer/  
Practitioner



## AHMAD ELKOT, PE

### MECHANICAL ENGINEER

Ahmad brings over 14 years of experience in all phases of engineering operations. He is a forward-thinking professional familiar with all aspects of Mechanical HVAC for K-12 Education, commercial, retail, restaurant, and process engineering projects. As a Senior Mechanical Engineer, Ahmad develops and produces construction documents to fulfill clients' goals, deadlines & permit approval. He is a strong advocate of sound environmental strategies, sustainable development, resource conservation, and waste reduction.

### PROFESSIONAL EXPERIENCE

#### EDUCATION

BS, Mechanical Engineering,  
Oklahoma State University

#### LICENSES & CERTIFICATIONS

Mechanical Engineer #72632, AZ

**Sonoma County Fire District, Mountain Station 6 Renovation, Calistoga, CA:** A \$1.5 million renovation of an existing 2,500 SF temporary volunteer fire station. Work includes all new finishes, sleeping quarters, new restrooms, new kitchen, patio and turn out room, along with associated structural, mechanical, electrical and fire protection engineering, generator and utility connections.

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**Orange County, Laguna Niguel Park (LANI) Restrooms One, Six and Eight Demolition and Replacement, Laguna Niguel, CA:** A \$1.6 million project adapting an existing building design for restrooms one, six and eight at Laguna Niguel Regional Park. The project includes demolition of the existing park restroom facilities and construction of new replacement facilities. Kitchell is providing design and construction administration services.

**County of Sonoma, Main Adult Detention Facility (MADF) VRF HVAC Replacement, Santa Rosa, CA:** Assessment and design services for the replacement and/or upgrades of the HVAC systems services the Records Office and IT Data.

**County of Sonoma, North County Detention Facility (NCDF) Kitchen Replacement, Santa Rosa, CA:** Assessment and design services for the replacement of the kitchen drainage system and additional upgrades.

**Yolo County, 101 Court Street 2nd Floor Tenant Improvement, Woodland, CA:** Architectural and engineering schematic design services; assisting in facilitating a tenant improvement for the County.

**Stanislaus County, 1021 I Street Building HVAC Replacement, Modesto, CA:** Design services for the replacement of all existing HVAC equipment and controls at this 38,665 SF facility that houses the Clerk Recorder and Public Defender offices.





## GERALD NEUFFER, PE, LEED AP

### ELECTRICAL ENGINEER

Gerald has worked exclusively in the field of private electrical consulting for over 30 years. During this time, he has designed electrical systems for a wide range of retail, residential, military, healthcare, and educational facilities. He has worked as an electrical department manager and lead/mentored a team of electrical engineers and designers. His many licenses have allowed him to work, review, and seal hundreds of projects across the United States. He holds a certified Carbon and GHG Reduction Manager (CRM) designation.

### PROFESSIONAL EXPERIENCE

#### EDUCATION

BS, Electrical Engineering,  
University of the Pacific, Stockton

#### LICENSES & CERTIFICATIONS

Electrical Engineer #37079, AZ

LEED Accredited Professional

**City of San Diego, Improvements for Fire Station No. 3, San Diego, CA:** Design services for the renovation and improvements to this two-story, 2,823 SF fire station. Scope of work included full design and construction services.

**City of San Diego, Improvements for Fire Station No. 8, San Diego, CA:** Design services for the renovation and improvements to this one-story, 3,272 SF fire station built in 1964. Scope of work included full design and construction services.

**City of San Diego, Improvements for Fire Station No. 15, San Diego, CA:** Design services for the renovation and improvements to this one-story, 3,094 SF fire station. Scope of work included full design and construction services.

**City of Burlingame, Central County Fire Department, Station No. 35 Modernization, Burlingame, CA:** Complete design services for a \$990,400 comprehensive renovation of a 4,900 SF fire station originally built in the early 1970's. Work included reconfiguration of the existing sleeping quarters to add a washroom for unisex use and facility accessibility compliance.

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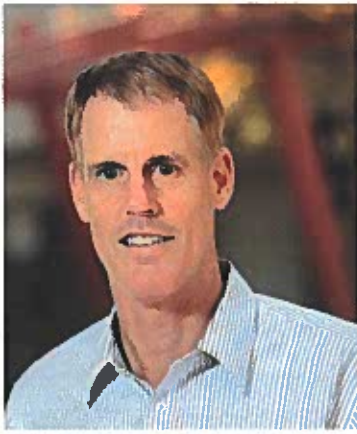
**City of Hayward, Fire Stations and Training Center Complex, Hayward, CA:** A \$40 million project consisting of improvements to six fire stations including seismic upgrades, plumbing, electrical, HVAC, roofing, windows, doors, flooring, energy efficiency modifications, kitchen/restroom remodels, ADA/safety modifications, room additions, solar panels as well as construction of a replacement training center complex.

**City of San Jose, Fire Station No. 17, San Jose, CA:** Provided design and construction administration services for this new, \$3 million, 6,500 SF fire station.

**Pajaro Valley, Fire Station Headquarters, Watsonville, CA:** Provided design and construction administration services for this new, 6,000 SF fire station.

**City of Salida, Fire Station No. 3, Salida, CA:** Provided design and construction administration services for this new, 6,800 SF fire station.

**California Department of Corrections and Rehabilitation, Fire Station Design, Various Locations, CA:** Provided development of a prototypical design for a fire station to be used at CDCR prison locations. This design was used at 16 locations throughout California.



# Jeff Crosier, S.E.

## Principal in Charge

### Education

Bachelor of Science in Architectural Engineering, University of Colorado

Bachelor of ENVD in Environmental Design and Architecture, University of Colorado

### Professional Licenses

Structural Engineer, CA S3525

Civil Engineer, CA C43643

Structural Engineer, NV 23692

Structural Engineer, AZ 61521

Professional Engineer, CO 29187

Professional Engineer, NJ  
24GE04650700

### Professional Affiliations

Structural Engineers Association of Southern California (SEAOSC),  
President, Building Code Committee

Coalition for Adequate School Housing

American Institute of Architects  
Orange County, Allied Affiliate  
Member

Jeff Crosier, S.E., is Senior Principal at Miyamoto International, Inc., a global earthquake + structural engineering firm with 21 offices in 13 countries around the world. Jeff oversees domestic operations and manages teams of structural engineers across Miyamoto's offices. He has completed more than 3,000 projects in a career spanning 35 years. On his varied projects in the civic, healthcare, education, medical and commercial sectors, Jeff aims to develop innovative structural and seismic engineering solutions for the next generation of building development. Inspired by the effect that designs can have on the safety and enhancement of a building's efficiency, Jeff strives to craft spaces that support both design and function. His experience includes developing detailed program plans, designing new structures and rehabilitating existing buildings with both conventional and alternative construction methods.

## Relevant Experience

### Ventura County Fire Department, Fillmore Fire Station #27 | Fillmore, CA

Fillmore Fire Station #27 is one of three new fire stations built in Ventura County. The one-story building has three apparatus bays and nine dorm rooms and replaced a nearly half-century-old facility to better equip firefighters and modern equipment. Located at 133 C Street in Fillmore, California, the station occupies approximately 15,000 square feet incorporating the fire station, an Incident Command/Training Center and a garage, with room for expansion. Miyamoto provided engineering services. Sustainable elements include the ability to capture stormwater runoff. Fire Station #27's improvement area retains stormwater on site with a dual system of capturing and storing rainwater in a cistern that can supply landscape irrigation and percolation into the ground through on-site bioswales.

### Santa Clarita City Hall | Santa Clarita, CA

The seismic retrofit of the existing 1980s, three-story Santa Clarita City Hall included the installation of 28 fluid viscous dampers, which significantly reduced the duration of construction and greatly reduces the risk of damage during a seismic event. The existing building was constructed with pre-Northridge moment frame connections. The seismic retrofit was designed to ensure the building is operational after an earthquake, which is especially important because the building is home to the city's emergency operations center. During the design stage, close coordination between the design team and the City of Santa Clarita was key to developing temporary space to house impacted staff and to minimize disruption to operations and functions in the fully-functioning City Hall building. Construction and project administration occurred off-hours and was phased to allow continuous operation



throughout construction. Jeff provided oversight to the team in developing solutions for seismic retrofit of the essential services facility with the imperative that the crucial departments remain uninterrupted during construction.

### **Reno City Hall | Reno, NV**

For the existing 146,000-SF, 16-story, steel structure, constructed in 1962, Miyamoto has been asked to do a seismic evaluation by looking at the ASCE 41 Tier I checklist and by preparing a three-dimensional mathematical model. After identifying seismic deficiencies in the lateral systems, a retrofit of the building will be performed through the addition of viscous dampers throughout the height of the structure.

### **City of Corona, Administration Building, New Lobby | Corona, CA**

Miyamoto completed the building renovation and structural design of a new lobby and entrance at the existing Corona Administration Building. The new lobby was created by enclosing a 2,800-SF exterior patio. Miyamoto designed the new roof structure over the lobby, a forty-foot tall entry façade and an approximately 1,000-SF expansion of the second floor as well as seismic anchorage and detailing for new mechanical and electrical equipment. The challenges included providing a water-tight roof enclosure over the new lobby while allowing for seismic separation between two wings of the existing building and supporting the 40-foot tall cantilevered entry façade.

### **City of Corona, New Jail | Corona, CA**

Structural design for a new 6,000-SF jail building including 17 cells, accommodations for guard stations, visiting rooms, kennels and a small kitchen. Miyamoto designed the new jail building to be functionally integrated with the existing police department building while providing seismic separation between the new and existing structures. Challenges included creating a foundation system that straddled the existing city water main and creating a bearing wall system that provided seismic safety as well as jail security.

### **City of Corona, 911 Center Renovation | Corona, CA**

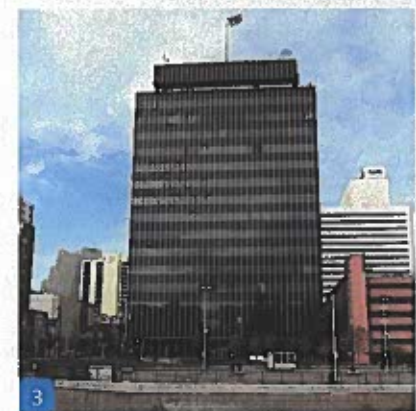
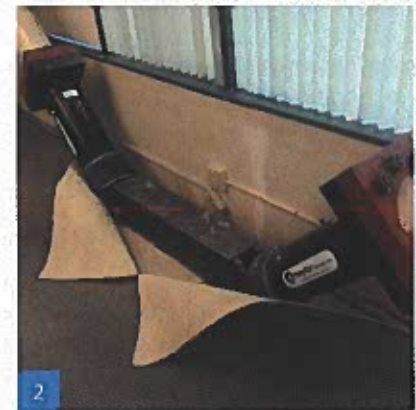
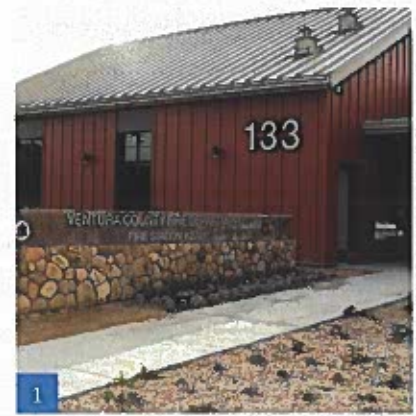
Interior renovation and equipment support and seismic anchorage for the relocated 911 Center at the existing Corona Police Department Building.

### **City of Corona Corporate Yard Buildings 1 and 2 | Corona, CA**

Mr. Crosier was the Principal Structural Engineer for the two, two-story buildings for the City of Corona, housing the Department of Water and Power, OPS and General Services.

### **Tulsa West Parking Facility | Tulsa, OK**

Mr. Crosier served as Principal Structural Engineer for this 1,198-car, six-story parking structure. The structural system consists of a long span cast-in-place, post-tensioned concrete, shear wall system supported by deep drilled pier foundations to mitigate the effects of poor local soil conditions. The structural engineering

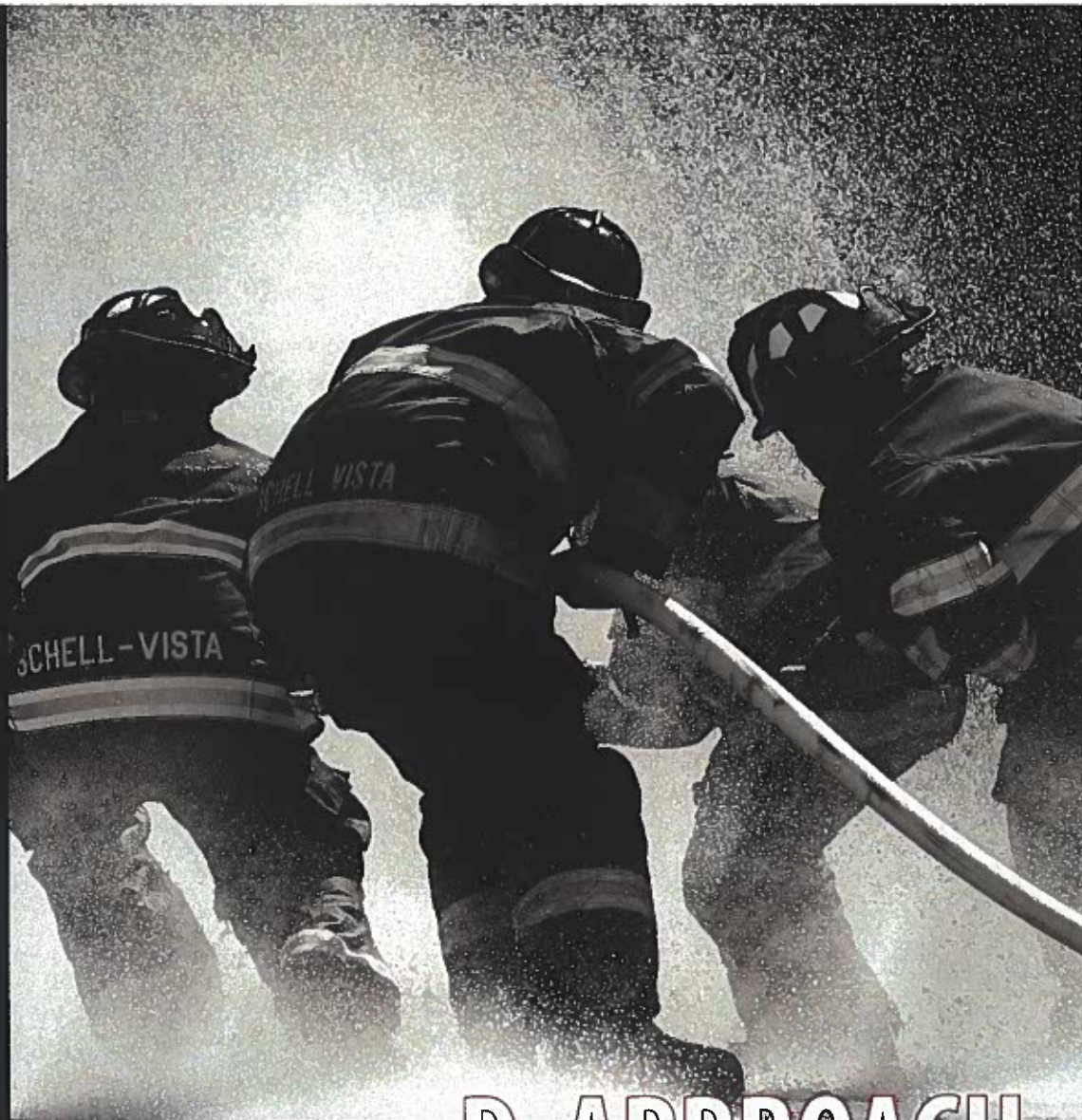


1 VCFD Fillmore Fire Station #27

2 Santa Clarita City Hall

3 Reno City Hall





## D. APPROACH

Provide a short discussion of why individual Consultant or the firm is the best qualified to perform the project. Discuss how the individual Consultant or firm will approach the various aspects of this project.

Kitchell's design approach **emphasizes continuous communication between the design team and the Central Arizona Fire and Medical Authority (CAFMA)**. We believe in providing value for every dollar the CAFMA spends in design and construction. As a result we are continuously reviewing design assumptions, material selection and equipment to provide maximum value. We constantly review our details to ensure they are constructible. Kitchell typically starts all our projects with site surveys to ascertain existing building systems. Our design process is a team approach that encompasses the owner, users, peer reviewers, agencies, subconsultants and the design team.

# Project Understanding

CAFMA plans to contract with professional design consultant(s) to remodel the interior areas of Fire Station 63 located at 250 Sweet Valley, Paulden, AZ. Since the Fire Station is operational 24/7 (24 hours a day, 7 days a week), the design will take into consideration that the remodel will have to minimal impact on their current activities and operations. The consultant(s) bid documents shall include project plans, specifications, estimate and schedule for public bid. Prior to bid, the design will be submitted to the building department for review and approval to acquire necessary permits. Furthermore, the consultant(s) shall provide bid support, construction support, and project close-out services.

## Project Phases

### 1. Schematic Design Phase

Upon notice to proceed, our experienced in-house professional design staff shall collect and review all relevant data for your project. In order to meet CAFMA's expectations and ensure project success, each team member will have a **clearly defined role and set of responsibilities**. Kitchell will also set up a communication protocol within our internal team to eliminate any duplication of effort and/or confusion. We will also set up a direct line of communication between our project manager and your project director. We recommend the use of a tabular responsibility matrix defining the roles and responsibilities of each member on the project team. This effort will help identify potential conflicts and omissions of activities before they become issues. It will also allow each team member to see a snapshot of their responsibilities and how they relate to other team members. We will conduct a project kick-off meeting with CAFMA once the relevant data has been reviewed and the project team is established. During the meeting, we shall review the project's goals and objectives, scope, budget, schedule and deliverables. We will review each other's roles and responsibilities and establish project protocols that foster and facilitate team communication and collaboration.

After the kick-off meeting, our team will visit the Fire Station to prepare a scoping document to remodel the interior areas of Fire Station 63. The scoping document will identify at least one alternative along with its pros and cons; and our recommended approach for this project. Once we have received approval of our recommendation we will move into construction documents.

### 2. Construction Documents (50% and 100% CD) Phase

Based upon the approved recommendation, we will develop the design. We will prepare the drawings and specifications and set forth in detail the requirements for construction of the entire project. Specific details relating to the unique character of the project are developed. Structural, mechanical, electrical, and plumbing calculations are refined. We will follow the guidelines of CAFMA's design criteria (if available), standard details (if available), and CAFMA's standard specifications (Division 0 and 1). We will also update the project schedule.

The team will prepare a cost estimate at 50% CD and 100% CD phase. If the cost estimate exceeds the preliminary construction budget approved, we will explain and justify the increase as well as submit a list of proposed modifications to bring the cost within budget.

Prior to submitting the 50% CD and 100% CD to CAFMA, we will perform a **thorough in-house QC and constructability review** of our work. Our 50% CD and 100% CD submittals to CAFMA will also include a comment and response log of CAFMA's comments on previous submittals. The 100% CD set will be submitted to the building department for review and approval to acquire necessary permits. We will plan to meet with CAFMA to review their comments on the 50% CD and 100% CD and obtain a consensus as to how the documents will be revised as appropriate to incorporate your comments.

### 3. Final Bid Documents

Based on CAFMA's and the building department's plan check comments on the 100% CD, we will revise the 100% CD submittal to produce the final bid documents and include a final comment and response log. The final submittal shall consist of final plans and specifications stamped, signed and dated by the engineers of record and ready for CAFMA staff approval signatures. If impacted by review comments an updated project construction schedule and cost estimate shall be provided.

### 4. Bidding and Construction Assistance

Throughout the design phase our project manager will **meet with our design team weekly** to review project progress, resolve issues and provide guidance for the following week's work. Our project manager will contact CAFMA's project director to discuss issues as they arise and keep you informed of the overall status of each project.



## Novato Fire Station No. 64



### Budget & Cost Control

A budget of \$8.3 million was allocated for the entire project, to cover demolition, the temporary relocation of the fire station, and new construction. The first round of construction bids came in high and the project was placed on hold. Kitchell prepared and facilitated the General Contractor Prequalification process for the second round of bids, identifying cost savings of more than \$500,000 without sacrificing essential programs. The City's Board voted unanimously to approve a \$4,373,000 contract for D. L. Falk to build the station, with an additional \$184,000 allocated for solar panels and \$160,000 for an on-site fueling station. The project was completed on budget.

### Managing the Schedule

Kitchell was responsible for setting and maintaining the master project schedule. Several factors had to be considered before establishing this schedule. First and foremost was how to facilitate the construction of an Essential Services facility in a small space. Second was the timing for delivery of materials – how it would affect neighboring businesses and residents, safety precautions to accommodate vehicle and pedestrian traffic, etc. Kitchell met with the entire project team each week to monitor schedule issues, make adjustments as needed, look ahead at upcoming activities, and report progress and changes to the client. The project was delivered within days of the original planned completion, and the Department was able to make a smooth transition from the temporary site to the new facility without impacting service to the community.

At every meeting with CAFMA, Kitchell will ensure notes are kept and meeting summaries distributed within a 72-hour turnaround. Every site visit attended by Kitchell will be followed by a site visit report which will be distributed within 72 hours of each meeting and include photo documentation of progress and issues discussed.

## Miscellaneous Internal Tasks

Throughout the design phase our project manager will meet with our design team weekly to review project progress, resolve issues and provide guidance for the following week's work. Our project manager will contact CAFMA's project director to discuss issues as they arise and keep you informed of the overall status of each project.

At every meeting with CAFMA, Kitchell will ensure notes are kept and meeting summaries distributed within a 72-hour turnaround. Every site visit attended by Kitchell will be followed by a site visit report which will be distributed within 72 hours of each meeting and include photo documentation of progress and issues discussed.

## Quality Control

While building quality can be measured by workmanship, it is equally important for all members of the project team to understand the project vision and corresponding quality level set for the project. When our project team is formed, it becomes a quality work group that provides a candid, constructive environment for the discussion of potential quality issues. Following are some of the processes we use.

**Value Engineering:** Value Engineering allows us to suggest alternate materials and construction details to make the project easier and less expensive to build.

**In-house Quality Control (QC) and Constructability Reviews:** Allocation of sufficient time in the schedule to perform internal QC at each milestone by a separate internal team in each discipline. We also have constructability reviews conducted by our construction management team to assist in eliminating field questions and delays, helping us to work out challenging project details in design, rather than causing expensive and timely redesign during construction.

**Job Meetings:** Weekly job meetings by the project manager to monitor quality, conformance to scope, budget and schedule. The project manager will also review the status of review comments to ensure they are all addressed.

**Quality Control Process Manual:** We have developed a design quality control procedures manual that contains checklists for each discipline for each phase of the design. These checklists identify common errors and omissions and ensure they are not made again. We hold our project managers accountable for the quality of the documents we produce and have a QC sign-off sheet that ensures a quality control review has been performed. We keep copies of our QC sets and sign-off sheets for review by the client in order to document our commitment to quality control.



# Special Nature of Fire Station Design

The design of fire station facilities is a specialized area of architectural practice because of the unique nature of this project type. The preceding list of design issues begins to identify the complexity of general considerations in fire station design; however, it is the detail of the various systems where the truly specialized nature of fire station design becomes even more apparent.

**Fire stations fall under the requirements of the Essential Services Facilities Act.** This Act regulates the structural design and integrity of essential facilities and requires fire stations and other essential facilities to be designed to more stringent criteria. The Act also requires that these facilities receive more detailed inspection during construction. This ongoing inspection is intended to ensure that the construction is in compliance with the design and will in fact result in a facility that is more likely to survive a natural disaster and remain functional.

Since fire stations must be able to operate after a natural disaster and continue to provide services, there must be some level of self sufficiency built into the station design. Back-up power supplied from an emergency generator is a typical requirement. The system must be carefully designed to meet the intended loads and must also be designed to be mechanically dependable. An adequate supply of fuel must be available for the generator as well as the apparatus and other emergency vehicles. Back-up communications and dispatch systems must also be considered and provisions made if required. Some stations function as the local Emergency Operations Center (EOC) and there are many associated requirements that must be understood and provided for.

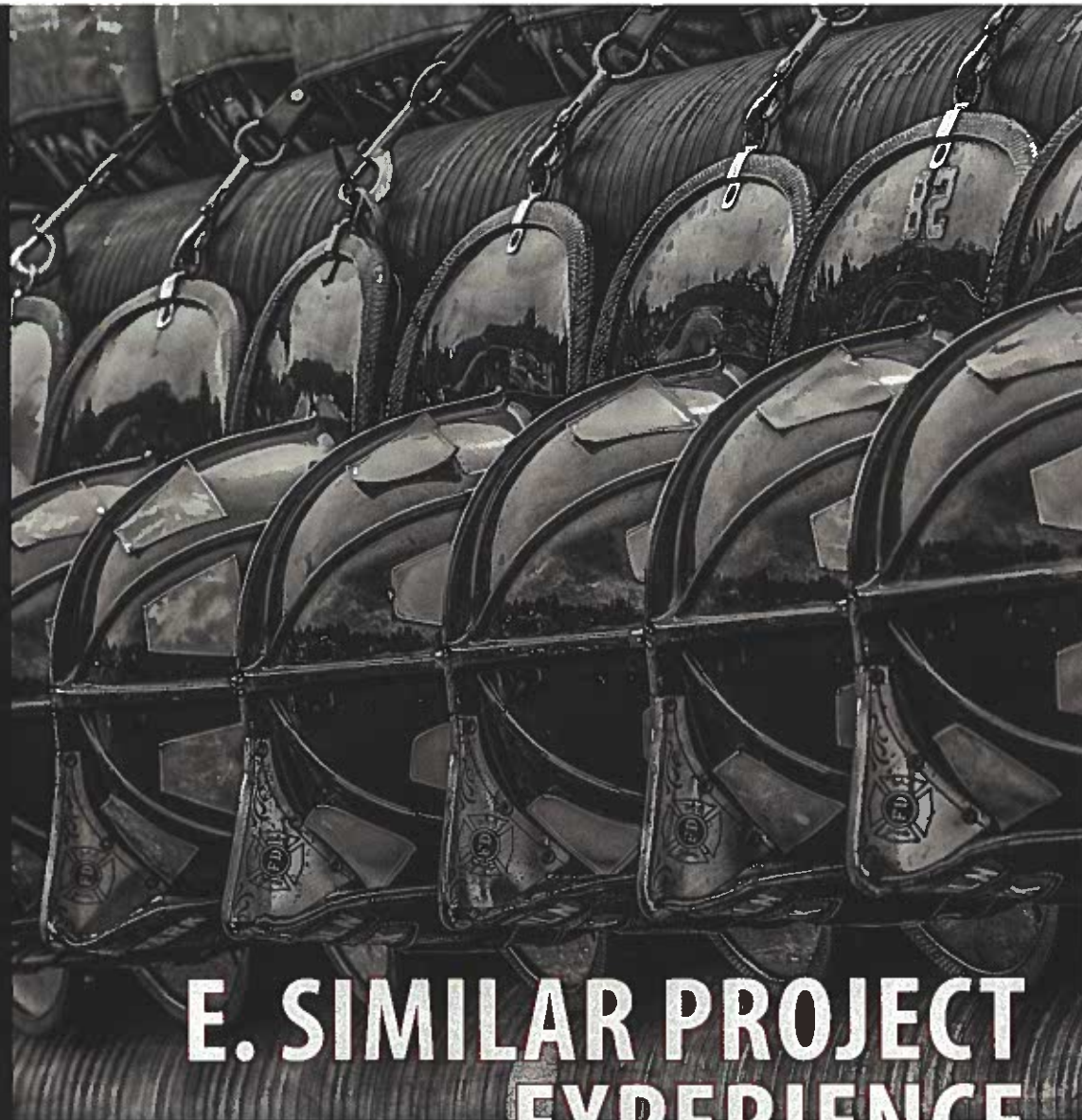
The nature of the fire station electrical power, telephone, computer and communications systems is extremely complex. Computer data systems require a functional and flexible system for wiring, clean power supply and uninterrupted power source. Radio communications can vary from a simple base station to fairly elaborate antenna towers or complete 911 dispatch facilities, but in all cases, proper system design is crucial.

Proper systems for vehicle and equipment maintenance must be included and designed into the station. Provision for decontamination of equipment and personnel must be made. Methods for safe collection, storage and disposal of bio-hazardous materials must also be considered and provided for among many other considerations.

We use this program to review and monitor progress of the contract critical path method (CPM) schedules against the scheduled milestones, and provide recommendations necessary to avoid, minimize or recover from delays.







## E. SIMILAR PROJECT EXPERIENCE

Provide a list of similar projects individual Consultant or firm has designed and built to completion during the past three years. Specifically list all projects successfully completed in the Western United States. For each of the projects listed, provide projected and actual completion dates, and individual Consultant or firm's estimated construction cost and the final construction cost for each project. Provide details regarding individual Consultant or firm's experience with cost estimating, and include examples of same.

Kitchell brings **over 40 years of knowledge from our extensive essential service facility experience** that encompasses fire stations, police headquarters and public safety centers, as well as other secure criminal justice buildings such as correctional and detention facilities, civic buildings, courthouses and operation centers. We are committed to supporting CAFMA in the successful delivery of your upcoming projects. Our team's unsurpassed ability in planning, building and managing the construction of similar facilities translates into a high-value, fully functional facility.

*See the following pages for descriptions of our most relevant projects. References can be found in the "References" section of our submittal.*

**\$674.1m**  
in Essential Service Facility  
Construction

**63**   
Essential Service Facility Projects





## City of San Diego Fire Station No. 3, SAN DIEGO, CA

Design and construction services to renovate and improve this two-story, 2,823 SF fire station. The scope of work included the expansion of the entry and kitchen, installation of a new overhead door in the apparatus bay, addition of a van accessible parking stall, reconfiguration of the first floor restroom, modifications to the path of travel, replacement of the second floor dormitories which includes the addition of windows, counters, wardrobe cabinet and lighting in each bedroom as well as upgrades to the HVAC system to reconfigure the air distribution systems.

*This project was awarded to Kitchell under the City, County, Port of San Diego's Consultant Rotation List contract for Architectural Design services.*

**Completion Date | July 2020**

**Construction Cost | \$1,258,172**





**City of San Diego Fire Station No. 8,** SAN DIEGO, CA



Design and construction services to renovate and improve this one-story, 3,272 SF fire station built in 1964. The scope of includes the addition of an IT closet in the Ready Room, reconfiguration of the utility and laundry room to accommodate the ADA restroom, the addition of a van accessible parking stall, addition of a restroom, modifications to the path of travel, expansion of the Ready Room and kitchen, upgrades to the HVAC equipment including replacement of aging equipment, the reconfiguration of the air distribution system to accommodate the changes to the Ready Room and an upgrade to the fuel exhaust system.

*This project was awarded to Kitchell under the City, County, Port of San Diego's Consultant Rotation List contract for Architectural Design services.*

**Completion Date | July 2019**

**Construction Cost | \$845,569**





Design and construction services to renovate and improve this one-story, 3,094 SF fire station. The scope of work includes reconfiguration of the Captain's Room to accommodate the new ADA restroom, replacement of the finishes in three bedrooms, an addition of a van accessible parking stall and bathroom restroom, modifications to the path of travel, a redesign to increase the size of the kitchen, upgrades to the HVAC equipment including replacement of aging equipment and the reconfiguration of the air distribution system to accommodate the kitchen modifications.

*This project was awarded to Kitchell under the City, County, Port of San Diego's Consultant Rotation List contract for Architectural Design services.*

**Completion Date** | October 2018

**Construction Cost** | \$693,832





## Central County Fire Department, Station No. 35 Modernization, BURLINGAME, CA



Complete design services for a \$990,400 comprehensive renovation of a 4,900 SF fire station originally built in the early 1970's. Work included reconfiguration of the existing sleeping quarters to add a washroom for unisex use and facility accessibility compliance. Work also included new kitchen quarters, refurbished bullpen, window replacement, code upgrades with new sprinkler system for the entire facility, new mechanical system for heat and air conditioning and instant hot water heaters. Services also included estimating for schematic design options and design development phase for city budgeting purposes.

**Completion Date** | December 2020

**Construction Cost** | \$838,000





## **Sonoma County Fire District, Mountain Station 6 Renovation,** CALISTOGA, CA

Architecture and engineering design services as well as construction management for this \$1.5 million project consisting of converting the existing station to a full-time, manned station. Work includes renovation of an existing 2,500 SF, type 'V' construction fire station and an approximate 200 SF addition to the existing space. Also included is a new ADA parking stall and a new fire sprinkler system consisting of fire sprinklers, water storage tank and a fire sprinkler pump enclosure.

**Completion Date | Ongoing**

**Construction Cost | \$1,290,000**



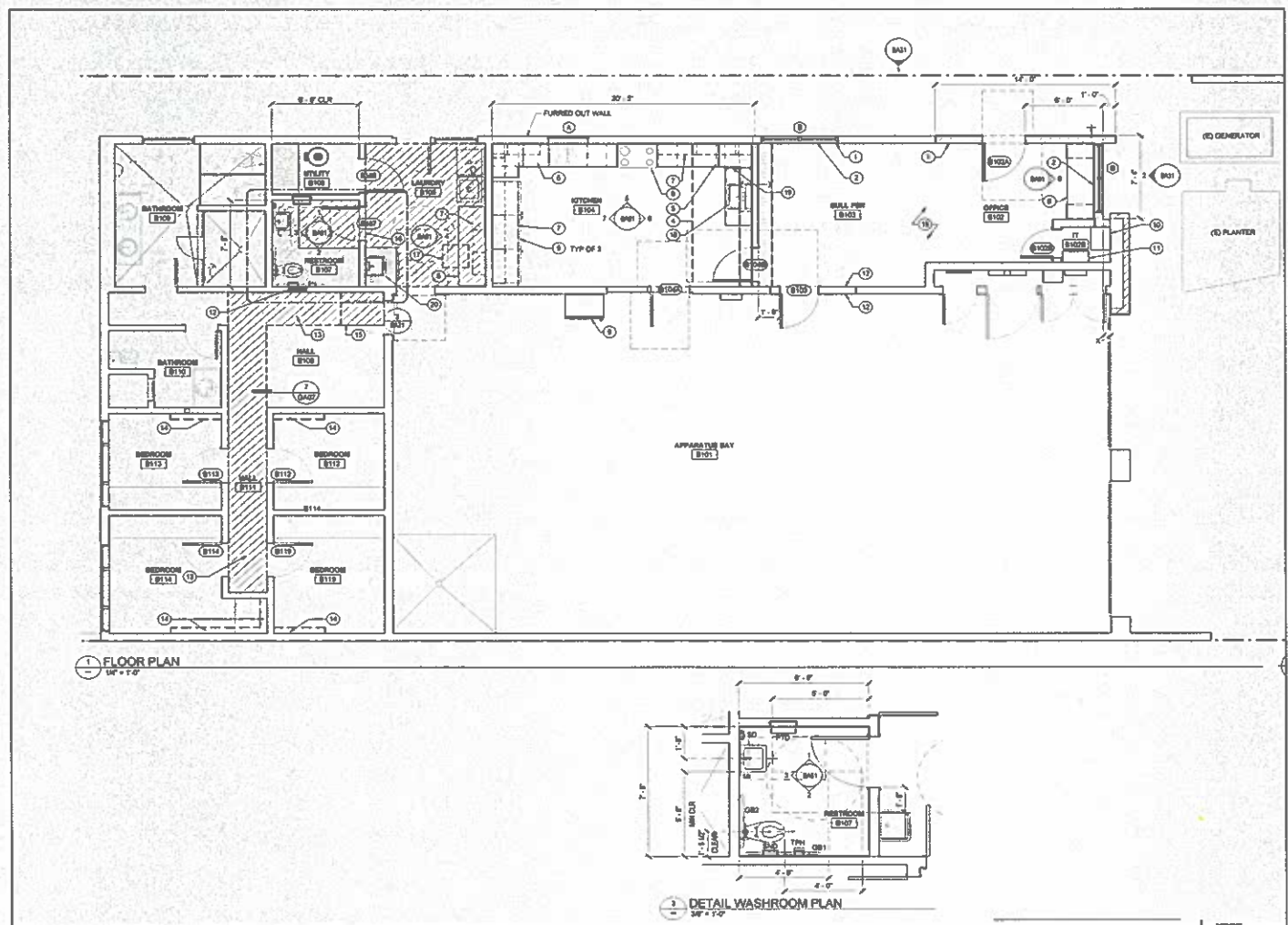
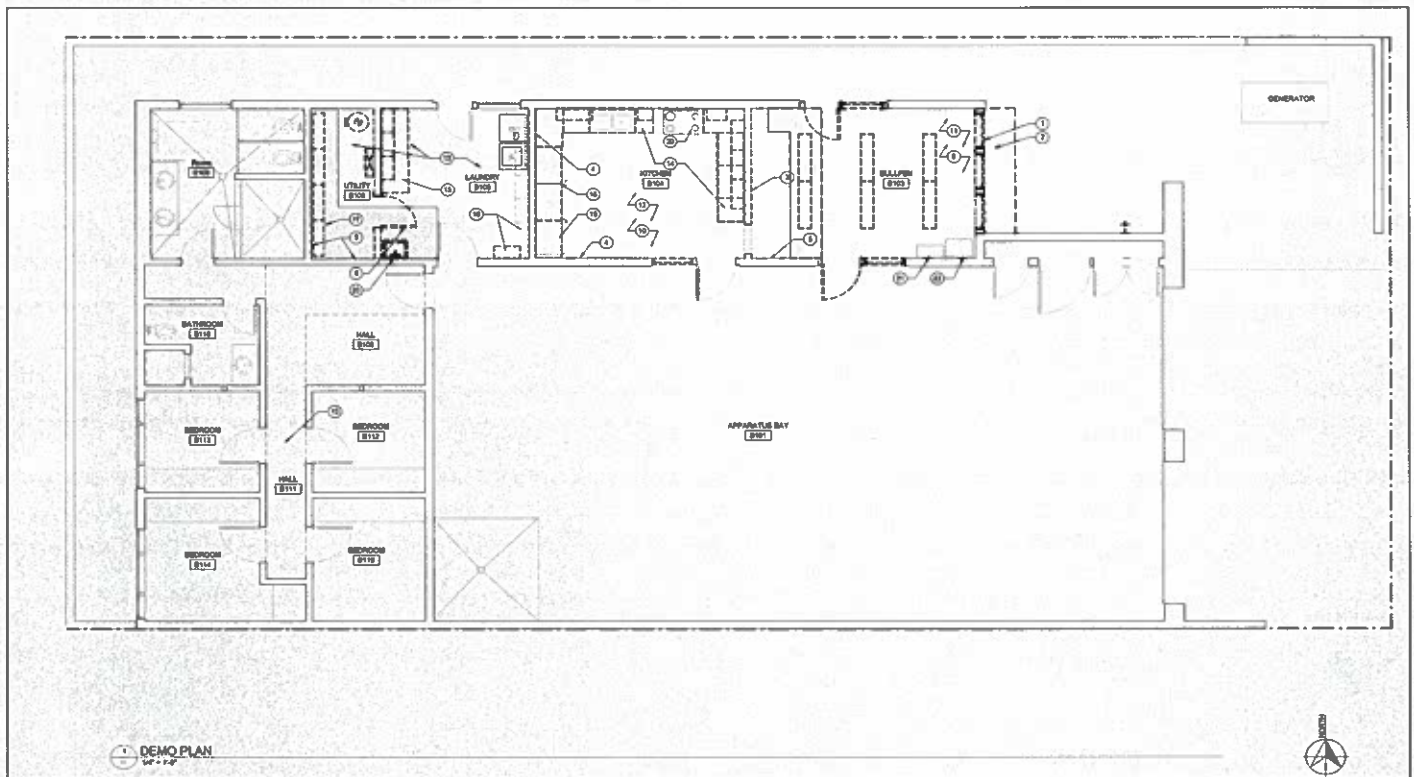
## F. EXAMPLES OF WORK

Pictures, design examples or other materials of similar projects performed by individual Consultant or the firm within the last three years should be included. Individual Consultant or the firm should identify the individuals that worked on each project, and the responsibilities of each.

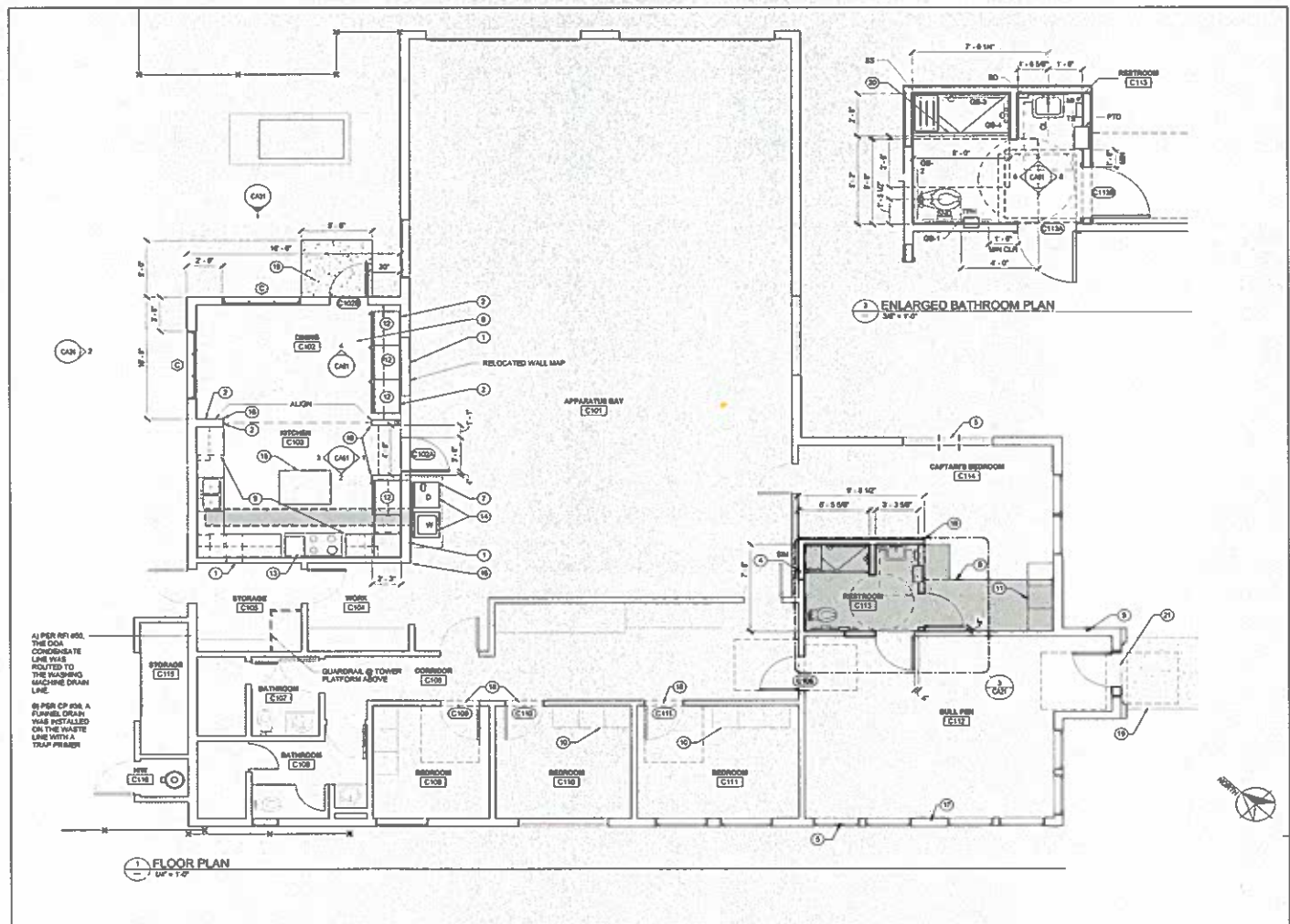
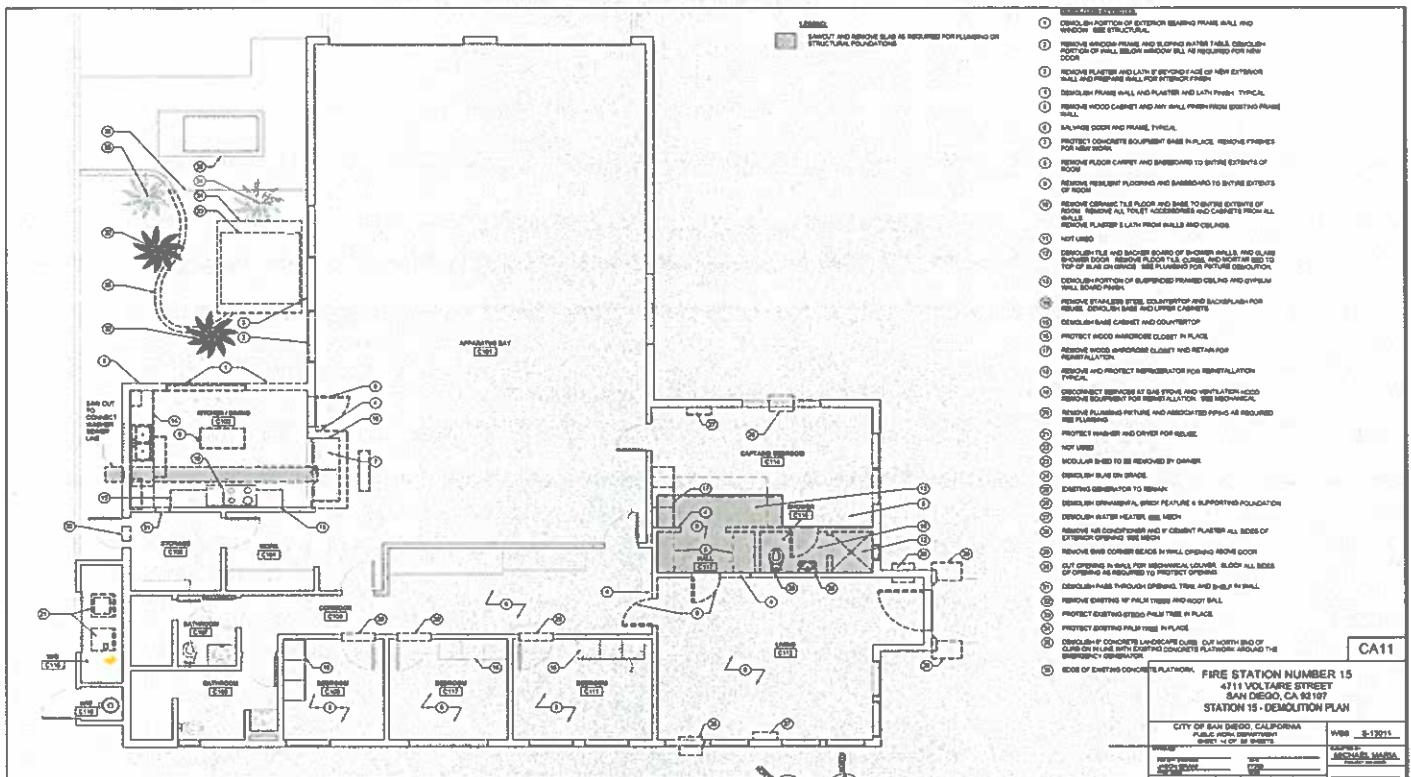
See the following pages for demolition and floor plans for three of our fire station projects from the last three years. Refer to the "Similar Project Section" of this proposal for photos of similar projects.



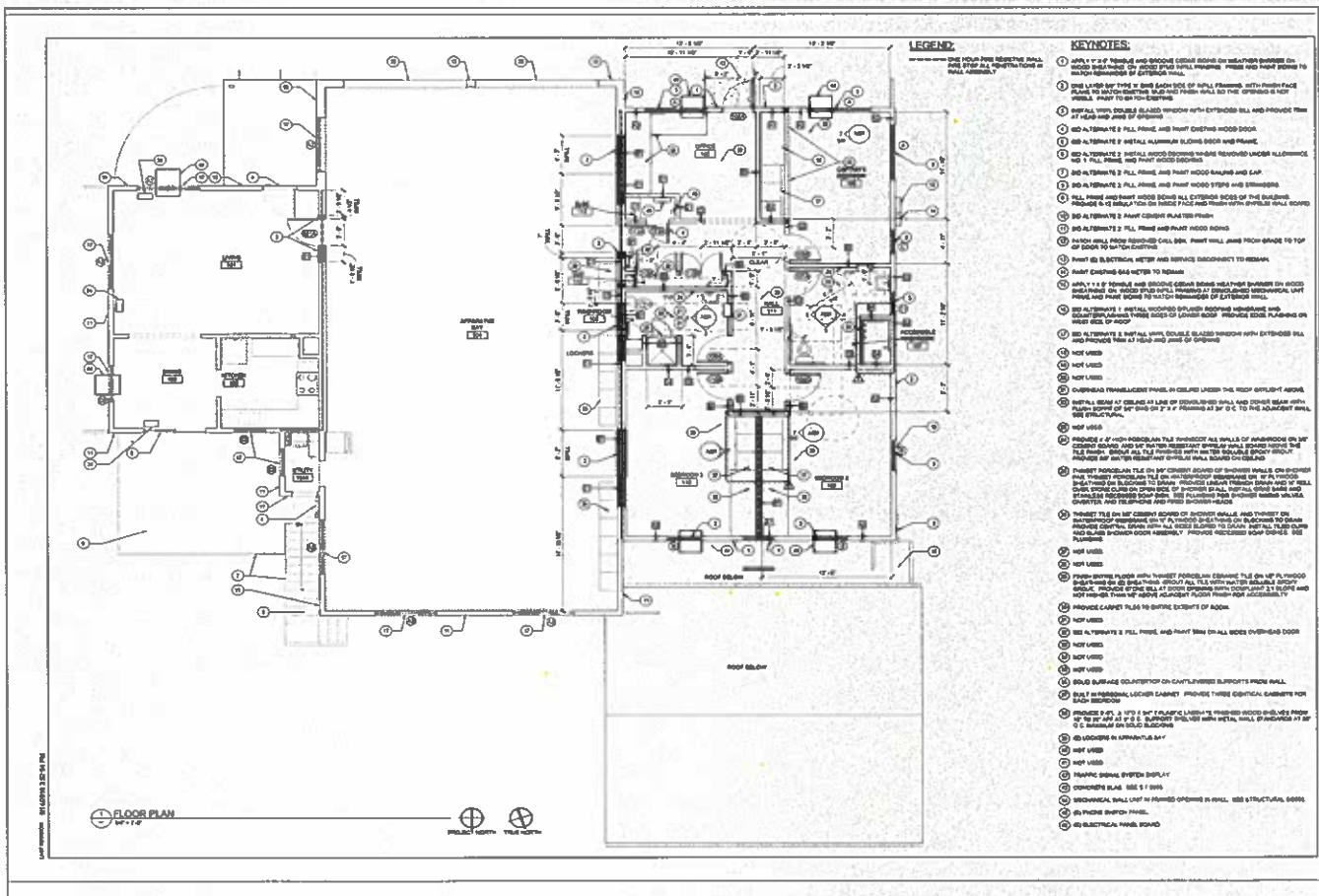
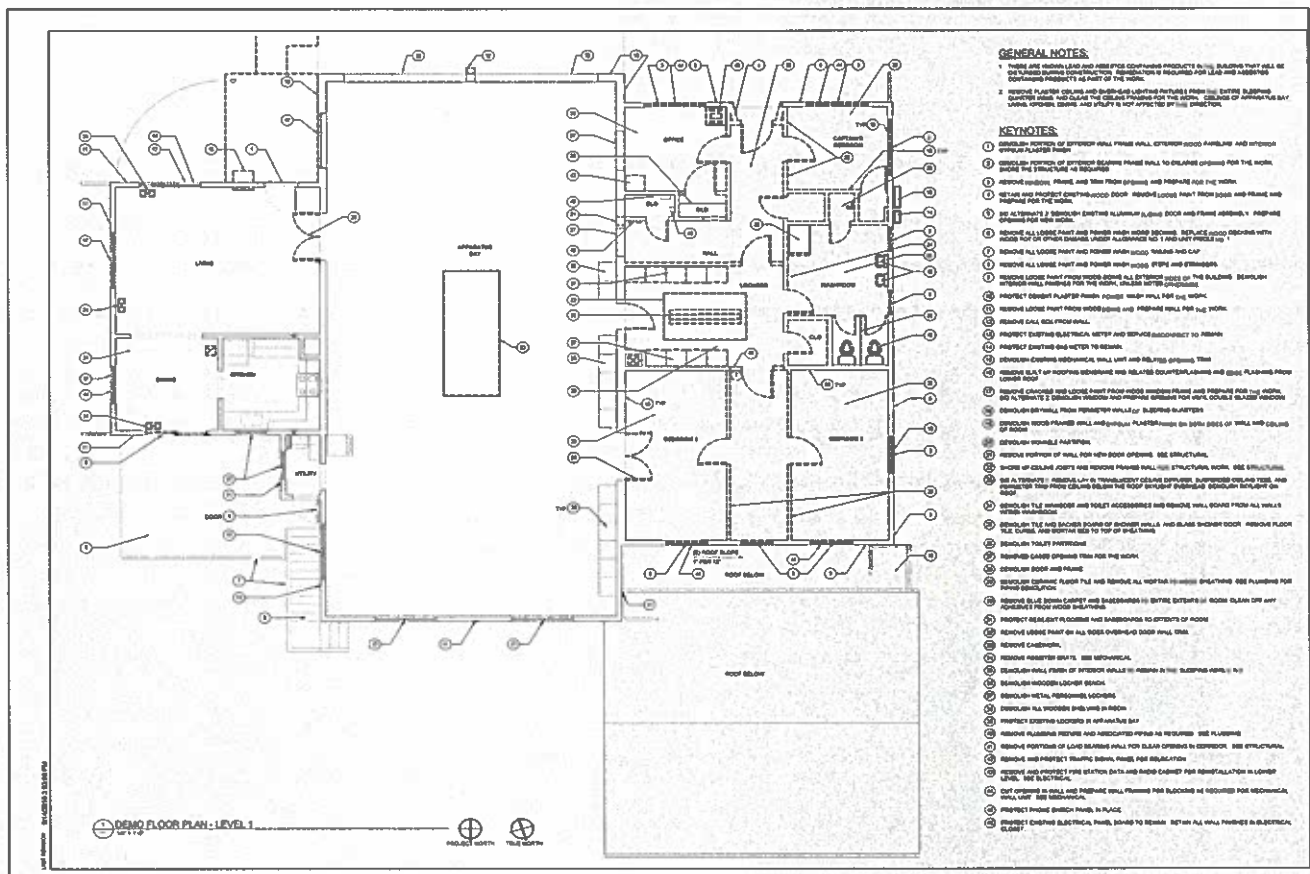
# City of San Diego Fire Station No. 8



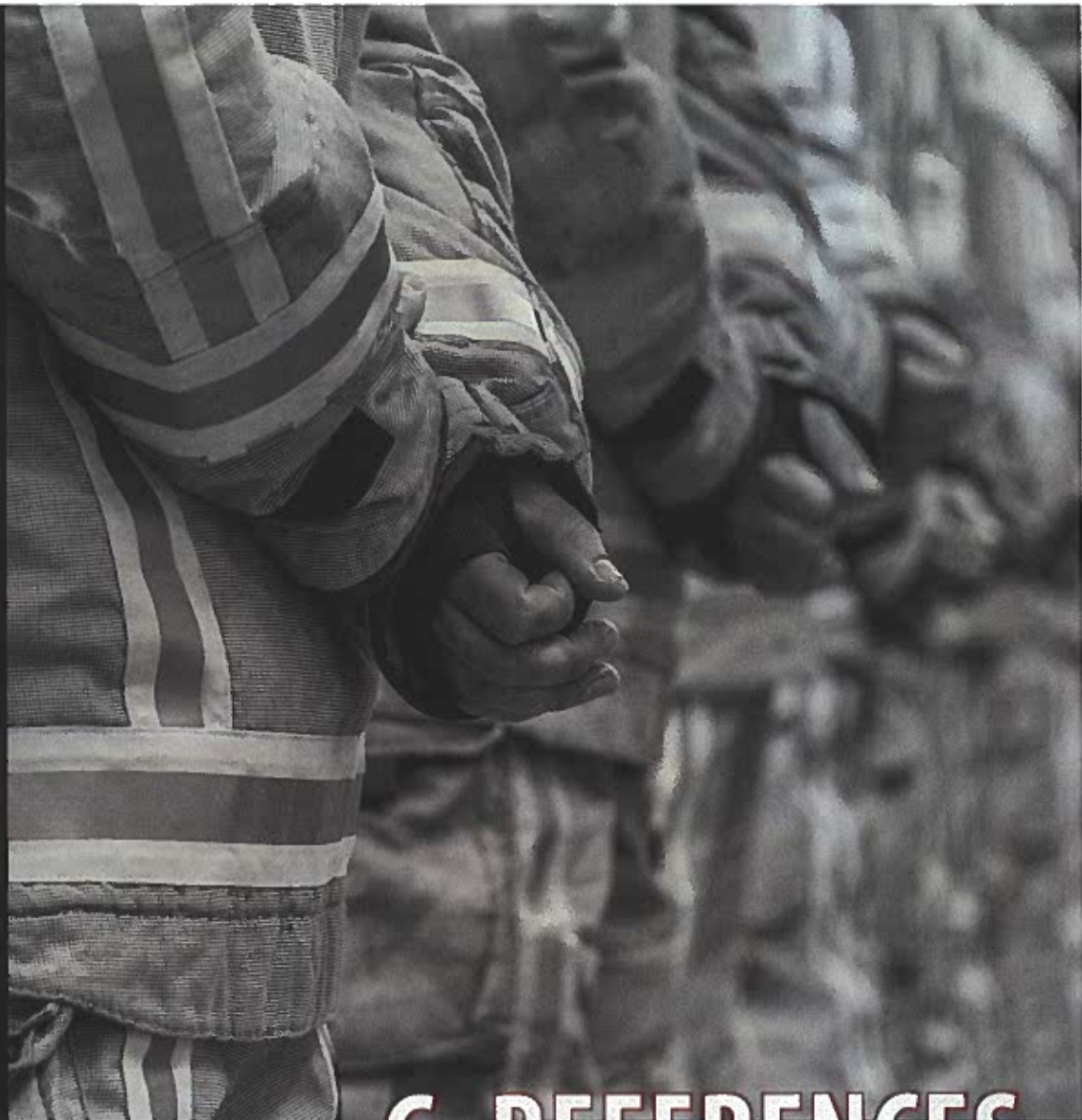
# City of San Diego Fire Station No. 15











## G. REFERENCES

Provide three references from recent projects designed and built to completion. Include name, project name, phone and/or email contact information.

Our firm's success is a reflection of the abilities of our staff and Kitchell as a whole. On the following pages we have listed references who we have provided relevant services to. We encourage you to contact each of them to the quality of our work and satisfaction with our services.

**85%**

OF OUR CURRENT WORK  
COMES FROM REPEAT CLIENTS







## Kitchell Reference No. 1:

**Client Name:** City of San Diego

**Address:** 202 C Street, San Diego, CA 92101

**Contact Name:** Monica Arredondo, Associate Civil Engineer

**Phone:** 619.236.5555    **Email:** mmarredondo@sandiego.gov

**Reference Project:** Fire Station No. 3 and Fire Station No. 8 Improvements



## Kitchell Reference No. 2:

**Client Name:** City of San Diego

**Address:** 525 B Street, Suite 750, MS 908A | San Diego, CA 92101

**Contact Name:** Marlon Perez | Project Manager

**Phone:** 619.533.4658    **Email:** perezml@sandiego.gov

**Reference Project:** Fire Station No. 15 Improvements



## Kitchell Reference No. 3:

**Client Name:** City of Burlingame

**Address:** 501 Primrose Road | Burlingame, CA 94010

**Contact Name:** Kevin Okada, PE | Senior Civil Engineer

**Phone:** 650.558.7230    **Email:** kokada@burlingame.org

**Reference Project:** Central County Fire Department Station 35 Modernization