

AGENDA

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
CA Regular Meeting
Monday, October 25, 2021, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley**

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, October 25, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
2. PLEDGE OF ALLEGIANCE
3. CORRESPONDENCE AND PRESENTATIONS

A. Letters from the Public and Board Recognition

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

B. Division Reports

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will

be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes - September 27, 2021
- B. Approve Special Meeting Minutes - October 12, 2021
- C. Approve Special Meeting Executive Session Minutes - October 12, 2021
- D. Approve General Fund Financial Statements
- E. Approve Fire Protection Agreements: Castillo, Warren, Benson, Stazenski, and Thompson

7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Resolution 2021-09 Authority to Proceed with the Certificate of Necessity (CON) Application Process
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(4) Regarding The Radio Guy, LLC Sublease Agreement
- C. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Obtaining Legal Counsel on an As Needed Basis for the PSPRS Local Board

8. OLD BUSINESS

- A. Discussion and Possible Approval of Resolution 2021-09 Authority to Proceed with the Certificate of Necessity (CON) Application Process
- B. Discussion and Possible Direction to Staff Regarding The Radio Guy, LLC Sublease Agreement

9. NEW BUSINESS

- A. Discussion and Possible Action Regarding Obtaining Legal Counsel on an As Needed Basis for the PSPRS Local Board

10. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.



MINGUS MOUNTAIN ACADEMY

An Education and Treatment Center

Dear CAFMA Station S9,

We are grateful for the tough work that you do, and your service to the community, including responding to our campus. We wanted to show our appreciation through a more positive call, an invitation to our Annual Founders Rodeo Days as we honor our roots. If you have any questions, or to RSVP, please contact us at [REDACTED]@mmaaz.com or [REDACTED] [REDACTED] [REDACTED]. Thank you, and we hope to see you there.

Stay Safe,

MMA Equine Program

507210 Adrian
7555 E Long Look Dr.
Prescott Valley, AZ 86314

Dear

Firefighter

HELLO, HOW ARE
YOU? I AM ^{NOT} AT
SCHOOL. I AM A 2nd
GRADER AT A CORN
MOUNTAIN SCHOOL.
I AM WRITING TO
SAY THANK YOU
FOR SAVING PEOPLE
FROM FIRES WHY DID
YOU WANT TO BECOME
A FIRE FIGHTER DO YOU
HAVE A FIRE FIGHTER
DOG? THANK YOU FOR
HELPING OUR COMMUNITY

Your Friend,

Adrian

Santiago Sotelo
7555 E Long Look Dr.
Prescott Valley, AZ 86314

Dear

fire fighter

Hello, How are you? My
name is Santia I am a 2nd
grader at Acorn Montessori
School. I am writing
to say thank you for
putting out the fires.
Do you like your job?
Thank you for saving
people. I would love
if you could write a
letter back.

Your Friend,

Santi

Freddy Fuentes

7555 E Long Look Dr.

Prescott Valley, AZ 86314

Dear firefighter

Hello, How are you? My name is Freddy

I am a 2nd grader at Acorn Montessori School.

I am writing to say thank you

for fighting fires.

How long does it

take to be a fireman?

I want to be a

firefighter.

Thank you for fighting fires. How long

does it take to become a fireman?

I want to be a firefighter.

I would love if you could write a letter back.

Your Friend,

Freddy

September 6, 2021

Fire Chief Scott A. Freitag
8603 E. Eastridge Drive
Prescott Valley, AZ 86314

Dear Fire Chief Freitag,

On behalf of the Williamson Valley Patriots of the Republican Ranch 235 precinct, enclosed are two donation checks totaling \$260.00 for the CAFMA Honor Guard fund. We appreciate all that your organization does for our community and we wanted to show our support.

Following the Williamson Valley Patriots fundraiser for "Support the Blue and the Red" over Labor Day weekend, we continued to receive donations from our neighbors who had heard about it on Facebook.

Please accept these donations and God bless you all.

Sincerely,

Please accept this donation and God bless you all.

Sincerely,




Kristin Baumgartner
Precinct Committee Committeeman
Republican Ranch 235 precinct
WilliamsonValleyPatriots@gmail.com

CC Carol Reill, Precinct Captain



thank you

FIRE DEPARTMENT,
PLEASE ACCEPT THIS SMALL DONATION FOR
CHANGING OUR SMOKE ALARM BATTERIES
WHICH YOU HAVE DONE FOR MANY YEARS.
THANK YOU FROM THE BOTTOM OF OUR
HEARTS. JAMES + MARY 



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Chief's Report

By Fire Chief Freitag

As you are all aware, the CON packet has been consuming, but we finally have it completed and ready for submission. I'd like to thank you all for your thoughtful consideration and the time you took to understand the challenges facing our community. Once the resolution is approved on the 25th, we will get the packet submitted to DHS so we can begin the next step on the journey, i.e. 18 months of back and forth.

Due to the fact that we could not get any resolution regarding the on-going transport issues in our area through AMR, the Bureau of EMS, our elected officials, or the Governor's office, we started a social media and media campaign. The only way we will get anything changed is if the public is aware of the issues. It will take members of our community calling and writing letters to spur any substantive changes moving forward.

In addition to our multiple social media posts, and new webpage, we have had one article in the Courier, and are currently working with a news station out of Phoenix. Mr. John Valentine, Regional Director for AMR, reached out via phone with a concern about citizens making rude comments to his crews. In response, we have asked the public to please direct their concerns to the contacts listed on our webpage and to please support the EMTs and Paramedics on the street. As we have said all along, the people on the street serving our communities are doing the best they can with the limited resources with which they are provided. It is AMR management that is the problem – in our opinion.

AMR will perform at whatever level of service the Bureau of EMS allows them to get away with. To that end, the root of the problem resides squarely within the walls of the Bureau of EMS under the Department of Health Services. They are the regulatory authority that is responsible for ensuring the quality of services provided to our communities. At least that is what one would think. A section of the current statute says that the Bureau is to provide a viable and healthy business environment. What?? Why would a state statute make that statement regarding emergency response? Part of the draft legislation we put together changes that line to read 'the Bureau is responsible for ensuring quality patient care remains the number one priority'.

I received an email from Mr. Valentine on October 15 entitled "Hostile Work Environment." I responded to his email on October 18 after speaking with legal counsel. See addendum to my report. We did not see any value in arguing points in an email that have been discussed ad nauseum over the years with AMR, including with Mr. Valentine. Their rhetoric remains the same across the country, e.g. governmental entities highlight the data showing poor performance, and AMR responds that there is nothing to see here. Given they are unwilling to acknowledge their shortcomings and work towards any real resolution, there just is not a lot of use in continuing the circuitous dialogue.

Since the Priority Yavapai hearings have started, and our media campaign has kicked off, they have moved additional units into the area. Still not enough for the call load, but something to give the appearance that they are providing service. Historically, AMR will move units from



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

other areas they serve to bolster services in an area where they are in trouble. Once the waters calm, they move the units back to their home bases. By then, the areas they stripped are starting to complain more vehemently about response time issues. In my opinion, it is much like a shell game.

You may recall that the Bureau of EMS sent a representative to PRCC on August 19 to observe. This is also the one day AMR mustered eight (8) units in the system. That was a number of ambulances they had not had in service in our area for months, and a number they had not provided again until the hearing started. They still ran out of units. As the Bureau representative left, he acknowledged the significant challenges we face with ambulance response. It has been two months since his visit, and the Bureau has failed to take any action, or even communicate back with Prescott or CAFMA.

Our Labor/Management meeting was canceled in October. We will meet again the first full week in November. That said, we have been working with the Union Local regarding ambulance response issues. It has been a good working partnership.

Overall, I believe we are in a good place as our organization continues to move forward. The recruit academy will graduate in November which will help with the shortages we've seen as a result of retirements, injuries, and illness.

From: Scott Freitag
Sent: Monday, October 18, 2021 9:32 AM
To: 'Valentine, John - Regional Director' <John.Valentine@gmr.net>
Cc: Kathy Steadman <ksteadman@cblawyers.com>; Nick Cornelius (nick@corneliuslawaz.com) <nick@corneliuslawaz.com>; Doug Niemynski <DNiemynski@CAZfire.org>; John Feddema <JFeddema@CAZfire.org>
Subject: RE: Hostile working environment

John,

I reviewed your note sent on October 15. We strongly disagree with the statements in your email. At this time, we do not believe further discussion with you on this topic would be fruitful.

Have a nice day.

Scott

Scott A Freitag
Fire Chief
Central Arizona Fire and Medical
President
Arizona Fire Chiefs Association
8603 E. Eastridge Dr.
Prescott Valley, AZ 86314
www.cazfire.org



"You do not lead by hitting people over the head -- that's assault, not leadership."

Dwight D. Eisenhower

To avoid inadvertent creation of a quorum and/or a serial meeting issue and to avoid liability for a potential violation of open meeting law, do not respond to all or forward to all fire board members from this email, and do not share opinions or discuss the substance of this matter with other fire board members by response to this email. This communication may contain confidential and/or proprietary information and may not be disclosed to anyone other than the intended addressee. Any other disclosure is strictly prohibited by law. If you are not the intended addressee, you have received this communication in error. Please notify the sender immediately and destroy the communication including all content and any attachments. Thank you.

From: Valentine, John - Regional Director <John.Valentine@gmr.net>
Sent: Friday, October 15, 2021 5:58 PM

To: Scott Freitag <SFreitag@CAZfire.org>

Subject: Hostile working environment

Chief Freitag,

Thank you for taking my call this past Tuesday. After speaking with you and your Operation Chief I did want to follow up with this email and a forthcoming letter to acknowledge the issues discussed. We are deeply concerned that our frontline first responders are being harassed because of your public campaign to disparage our organization and dedicated professionals serving the local communities.

Per our conversation I realize that while you may not have intended that any of your many misleading and untrue comments to create confusion and mistrust to the public, it has. The intentional omission of key elements in your narrative including "level zero no ambulances available" campaign has the public in a state of fear and confusion. As a public servant, I would assume the better approach would be to reassure the public instead of creating a hostile working environment for our staff.

As discussed, this has now resulted in my staff being harassed and bullied by members of the public while performing their normal duties. Honestly, this is a direct result of your attempt to besmirch our organization in the public's eye.

As a trusted leader of the community, you have put my crews in a very unsafe environment. No team member from Life Line should be subject to the unjustified criticism in a public venue because they are in uniform and trying to serve their community.

I trust you will correct the record and work more collaboratively with Life Line to find solutions instead create fear in the community.

Thank you,

John Valentine

Regional Director

8465 N. Pima Road | Scottsdale, AZ 85258

W: 480.606.3636 | **C:** [REDACTED]

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www.globalmedicalresponse.com





DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Administration

By Assistant Chief Tharp

The staff from Henry + Horne completed their field visit for the audit process. This process lasts four days and entails reviewing all provided information and requesting supportive documents regarding any payroll expense, capital asset acquired, purchase expense or received revenue. The staff met with us to discuss any issues that needed correction or improvement and their comments were very positive towards our staff and processes. We expect to have a clean audit for all three agencies and have scheduled for the audit to be presented to all three agencies at the December Board meetings. After we have received the documents, we will analyze all the data and then report on the financial health of the organizations at the March 2022 Board meetings. Keep in mind that we are moving towards a Comprehensive Annual Financial Report (CAFR) for the Central Arizona Fire and Medical Authority by Fiscal Year 2023. For the size and complexity of this governmental entity, it is time that we provide the public and others a more extensive financial outlook of the organization.

It was announced that the Professional Firefighters Association of Arizona (PFFA) will be moving forward with a campaign to assist fire districts with a continued revenue shortfall by proposing a voter initiative for a state-wide sales tax (0.01) which looks to generate about \$150 million annually and be distributed pro rata to each district for the next 20 years. This will assist many districts with meeting the ongoing increases to expenses – specific to personnel, insurance, and the increase to supplies and services. We are still awaiting any information from the Governor's Office regarding reimbursement for any COVID-related expenses that the Arizona Fire District Association is attempting to bring attention to. We are cautiously optimistic towards both efforts, though the ability of the legislature or the voters to support a tax increase during the ongoing economic challenges is a huge lift.

Finally, we are in our final year of the three year SAFER (Staffing for Adequate Fire and Emergency Response) grant from the Department of Homeland Security. This paid for five firefighters at 75% of approved costs for the first two years and then 35% for the final year. This grant was submitted in 2017 – awarded in 2018, with the performance period and funding starting in 2019. The grant will conclude in February of 2022 and we expect that the total cost funding (Federal and CAFMA) will amount to \$1.2 million for the three years – with approximately \$780,000 being covered by the grant. We have also received multiple (three years running) grants from the Arizona Department of Homeland Security. The first year was \$40,000 towards ballistic vests and helmets assigned to all Operations personnel for active shooter or terrorist situations. This last year, we received just short of \$50,000 for security surveillance, boundary fencing and cybersecurity software for our computer and radio systems. We were just informed of a \$30,000 award for an updated Hazardous Materials monitor that will be purchased to assist the team with material/chemical identification. We will continue to look for assistance for our organization to meet the ongoing needs of the organization and community that we serve.

Have a safe and enjoyable Halloween!



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

SEPTEMBER 2021 RECORDS REQUESTS

Record Type	Received	Pending
EMS	5	0
Environmental	5	0
Fire	5	3
Incident	0	0
Public Record	2	1
Totals	17	4

LEGAL FEES

Chino Valley Fire District

There are no legal fees to report for the month of September.

Central Yavapai Fire District

There are no legal fees to report for the month of September.

Central Arizona Fire and Medical

There are no legal fees to report for the month of September.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Fire Prevention By Fire Marshal Chase

Construction:

Tech reviews attended in Chino Valley:

- Brite Star Storage
- Outside RV Storage
- Sherwin Williams

Initial Plan Reviews attended at Yavapai County:

- N/A

Initial Plan Reviews attended in Prescott Valley:

- Pronghorn Commercial Development (Maverik & McDonalds)
- Two-story five-plex on Robert Road
- Oxendale Automotive
- Village at Antelope Park (257 units)

New Construction/T.I.s:

- Maverik Gas Station and convenience store
- Prescott Valley Pines Senior Living
- Bungalow development on Highway 69/Highway 169 in Dewey
- Bungalow development on Highway 69 in front of Quailwood subdivision
- Car Wash/A&W/retail stores on Viewpoint Drive/Pronghorn Ranch Parkway
- RV Park on Highway 69 in Dewey
- Chino Valley Cultivation
- Housing development on Pronghorn Ranch Parkway and Antelope Meadows Drive
- Lonesome Valley Playhouse Children's Theater next to Findlay Event Center
- Jasper subdivision
- Granville subdivision
- Bungalows at Park Place

General:

November 1, 2021 the Fire Prevention division will start providing contractors with a rough inspection for fire alarm systems. This will be in addition to the final inspection of such systems. A rough inspection fee will apply, but won't start until the new fee schedule is approved.

With the construction growth continuing, plan reviews for subdivision, building, fire sprinkler, fire alarm, and hood suppression systems continues to keep Staff busy.

Along with community growth many of these jobs require several field inspections depending on the number of phases and what fire protection systems may be installed.

Annual school inspections have been taking place, as well as Staff continuing with ongoing business inspections.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Events requested/attended by CAFMA:

9/11	9/11 20 Year Remembrance	Various events attended
9/15	PV Charter School – Community Helpers	Engine 540-C Shift attended
9/15	Little Explorers Preschool – Community Week	Engine 53-C Shift attended
9/23	Little Dreamers Preschool Safety Month	Engine 50-A Shift attended
9/24	CV AYSO Annual Safety Day	Engine 61-C attended

Monthly Safety Tip

Halloween Safety Tips:

- When choosing a costume, stay away from long trailing fabric.
- If your child is wearing a mask, make sure the eye holes are large enough so he or she can see out.
- Provide children with flashlights to carry for lighting or glow sticks as part of their costume.
- Dried flowers, cornstalks and crepe paper catch fire easily. Keep all decorations away from open flames and other heat sources like light bulbs and heaters.
- Use a battery-operated candle or glow-stick in jack-o-lanterns. If you use a real candle, use extreme caution. Make sure children are watched at all times when candles are lit. When lighting candles inside jack-o-lanterns, use long, fireplace-style matches or a utility lighter. Be sure to place lit pumpkins well away from anything that can burn and far enough out of the way of trick-or-treaters, doorsteps, walkways and yards.
- Remember to keep exits clear of decorations, so nothing blocks escape routes.
- Make sure all smoke alarms in the home are working.
- Tell children to stay away from open flames including jack-o-lanterns with candles in them. Be sure they know how to stop, drop and roll if their clothing catches fire. (Have them practice, stopping immediately, dropping to the ground, covering their face with hands, and rolling over and over to put the flames out.)



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

FIRE PREVENTION MONTHLY ACTIVITY REPORT September 2021	
Public Education	
Public Education - Prevention Staff Only	0
# Attendees	0
Public Education - Fire Pal Program	0
# Attendees	0
Community Risk Management	
Business Inspections	153
Defensible Space Assessments	0
Knox Box Detail	1
Event Consultations & Inspections	11
Fire Hydrant Service	0
Miscellaneous Meetings, FM/AFM Meetings	33
Fire Investigations	
Fire Investigations - Arson	0
Fire Investigations - All Other	3
Construction	
IPRs & Pre-Construction Meetings	7
Sub-Division / Development Plan Review	11
Building Plan Reviews	3
Building Construction Inspections	1
Fire Protection System Plan Reviews	24
Fire Protection System Construction Inspections	53
Revenue - Construction Permit Fees	\$9,329.71
Revenue - Event Permit Fees	\$696.00



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Operations

By Assistant Chief Feddema

The Firefighter Academy started this past month and the new recruits are doing very well. They will be attending a 9-week academy before they are assigned a shift and station. The Academy helps prepare them for their career and ensures they are prepared to work for CAFMA. We are looking forward to the support they will bring to Operations as we have lost several individuals this past year that were not planned. Chief Parra and Captain Merrill have also made small adjustments to improve the quality of the Academy and are looking to make additional changes in the future. The changes we are looking at in the near future may help our hiring process by reducing some of the qualifications an individual has to have at the time they apply; instead, we will provide this training in a future academy. As the reality of the Fire Service changes and evolves, we will continue to adjust to ensure long-term success.

We also had the opportunity to partner with the Prescott Valley Police Department to bring in a speaker who talked about 'Living a Life of Resiliency.' The speaker was Colin Fields; he spent 14 years serving on the Navy SEAL teams and is a current Team Leader for the Mighty Oaks Warrior Foundation. We had close to 100 individuals from the area attend the event hosted at the Prescott Valley Library Auditorium. Colin did an excellent job sharing his story and how he was able to move forward after battling PTSD and thoughts of suicide. Our goal is to continue to work on training and education to help strengthen our first responders in their career and in their personal journey.

We continue to battle COVID and a lack of ambulances. We have started working toward staffing our Rescues each day for 10 hours. This is to help fill the current gap in service that we are experiencing with AMR. There are a number of areas that we are working on to help improve the situation; however, there have been a number of barriers. Currently we are dealing with our own staffing challenges because of COVID and several unplanned retirements. The new hires exiting the Academy will help stabilize the situation; however, they are still several weeks from graduation. CAFMA personnel have done an excellent job filling in the gaps as we move forward in both the staffing challenges and with the AMR lack of staffed resources.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

EMS Report

By EMS Chief Niemynski

CAFMA has been sending weekly reports on any CAFMA Rescue transport to AZDHS for their review. A worksheet has been placed into the electronic patient care reporting system that prompts the user to fill it out if a Rescue is used for transport. This should formalize the process and keep AZDHS informed.

We have submitted our CON application to Kathy Steadman for review. We should be ready to drop the application off at AZDHS upon Board approval in the Special meeting on October 12th. Please reach out if you have any questions.

We are moving forward with department physicals. All of Battalion 6 blood draws are complete and Jory is working on completing Battalion 3 personnel at this time. Patty and I are reaching out to Occupational Health to begin scheduling office visits.

I ordered the new LifePak 15 heart monitor. We traded in the last two Lifepak 12 monitors and received an \$8000 discount towards the purchase of the new LP15. Due to chip shortages we do not have a delivery date for the new equipment.

The new Wizard Paramedic class is underway at Station 61. CAFMA has one student enrolled.

I attended the Arizona Ambulance Association Conference, spoke with many EMS leaders in the state, and got to meet the new Bureau Chief. Everyone I spoke with was supportive of our efforts to keep our community safe using the Rescues.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Planning and Logistics

By Assistant Chief Rose

FACILITIES

The last of the access control was completed at Station 62 this past week. That completes the project, with the exception of station 63, which will be completed at the time of the remodel.

All the asphalt sealing has been completed for the year. Now that we have all of the locations on the same schedule, they will be completed every other year going forward.

The annual generator service was performed the first week of October as well. This is our 3rd year of added preventative maintenance. This certainly has shown to be beneficial more and more each year. We have seen a significant reduction in generator issues since we started the program.

Annual fire alarm/backflow/extinguisher inspection is underway as well. It should be wrapped up by the end of the month.

With the colder weather upon us, all the coolers had to be drained and winterized a little earlier this year than last.

The quotes are in for the Station 57 concrete. We are tentatively planning to start at the end of the month and hope to wrap it up in 7-10 days.

Station 50 needs countertop replacements as the current laminate ones are in bad shape. We will be replacing them with stainless steel ones.

Routine maintenance continues daily, along with necessary unexpected repairs. The completed work order email requests since July 1st is 97.

WAREHOUSE

The Warehouse Division has been working with the Admin Manager to finalize the uniform order forms for each division. Due to discontinued items and cost increases, this has been a fairly large task to complete. We are expecting to have these rolled out to all divisions this week. We are sending out the uniform order forms early in hopes of getting ahead of the extended lead times on apparel.

Warehouse personnel completed another inventory recently to make sure we are keeping the inventory as accurate as possible. We were very happy to see that we are still holding true to the under 1% error. All items that were off were corrected, putting us back to 100% accuracy.

Warehouse Tech Josh Gentle completed his PPE Inspection and Care Class. Josh is now a certified Inspector for our PPE, specifically for the care and maintenance of our turnouts. This is a certificate that is mandatory for Warehouse personnel to have as this is an important function in



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

the Warehouse Division.

The decision to pull back on utilizing Lion turnouts was also recently made by the Warehouse Division Manager. This is due to a significant increase in pricing, coupled with extremely extended ETAs in receiving the PPE. The decision to revert back to utilizing Globe turnouts was made as it was best for CAFMA. We were able to negotiate a cost that was \$100 less than the Lion turnouts and were given a more promising ETA for receiving the PPE of 90 to 120 days.

The Warehouse Division is currently working on a standard inventory for all apparatus. This has been an enormous task. Our goal is to have this completed by the end of the month.

All other Warehouse duties are business as usual, with the normal day to day processes.

FLEET

Projects:

NEW TYPE 1 ENGINES:

Currently the new type ones are in engineering review. Once complete, Fleet will be given an initial approval packet for review. This step is basically where the manufacturer looks over our complete specification and makes sure everything can be built the way we have specified. Any changes will have to be reviewed and either approved by us or we will have to come up with a suitable solution with Pierce's engineer department. The Fleet update will continue to show the progress of these builds up to their in-service.

STAFF VEHICLES:

Talking with our Government fleet dealer, Ram is on delay for scheduling 2022 builds. Once the system opens up for orders ours will be placed in the system. Once that happens we will be on the 8-10-week lead time for deliveries. As mentioned last month, the purchase of the Wildland truck and vehicle for the Warehouse will be presented by Chief Rose.

NEW BRUSH TRUCK:

This truck purchase will be presented to the Board by Chief Rose.

TRT Truck:

CAFMA has had a TRT truck on its schedule for the last couple of years. We will be assembling an apparatus committee to begin the research and design of this vehicle. It is interesting that the current TRT truck is once again in the shop with overheating issues. A new TRT vehicle will be a welcome addition to the fleet.

UTV:



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

We have taken delivery of a new UTV. This unit is a 2021 Polaris Ranger XP1000. It is currently at the fabricator's facility having a custom EMS transport bed installed on it.

Maintenance and Repair:

Work on Water Tender 54 has been completed. Next on the water tender cycle are Water Tenders 57, 62, and 51.

We recently had the CARTA training engine in for a failed pressure governor. This is the electronic control that monitors pump pressure and RPM. While it was in, many leaky water valves were replaced as well.

Brush truck 53, as well as E-66, the B6 type three, are in for after assignment inspections and repairs.

Engine 53 is in for service and a harmonic vibration issue.

Engine 51 is in the shop for service and radiator repair. After these units are complete we will be scheduling engines 58 and 61 for service.

Update:

Mechanic Testing:

With the retirement of Dave Beck, Fleet needed to hire a replacement. We had many good applicants this testing process and ended up offering the position to Gerald Schiffmacher. Gerald brings many years of experience to the table and looks to be a great fit with our Fleet team and the organization. Many thanks go out to Patty and Lacie from HR, as well as the mechanics, that assisted in the testing process.

TECHNICAL SERVICES

Tony Frazier and Titus Overmyer have worked with Eric Crossman and Andrew Deering in Facilities to install Access Control at Stations 50, 54, 57, and 62. We now have 11 of our 13 locations secured by the new access control system. The two stations left are 51 (which we will not be converting) and Station 63, which will be converted during the remodel process.

Dave Legge has been working on a new microwave hop from Table Mountain to Mount Francis. We finished configuration of the equipment and now need to deploy. We hope to have this done by the end of October.

Michael Freeman worked with Kathy Goodman and Chief Freitag to get the Ambulance Response Times webpage live on the week of October 4th. This was a major request without a lot of lead time, so congrats to the two of them for getting it up and running.

Our online job application process went live with the new *Join Us* section of the website. In
25 October 2021



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

working with HR, it sounds like the online application has been a major improvement and we have been seeing quite a large applicant pool.



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Training **By Training Chief Parra**

We continue in October to host Quarterly Training with the Prescott Fire Department. The Training Officers have been doing an excellent job ensuring quality training while maintaining a safe environment. The focus has been on Rapid Intervention Training. This training ensures our crews are working as a team to complete the task at hand.

A Paramedic Refresher and several other medical courses were also hosted and taught by CAFMA personnel. We had several students from CAFMA and from surrounding agencies that attended the training. We can host and provide the number of training events at CARTA because of the involvement of the CAFMA employees. We have many subject matter experts that provide training for our Agency, as well as individuals from around Arizona.

Other events on our calendar include:

- Quarterly Training
- BLS/EMT Recertification Training
- Yavapai College Firefighter I & II
- Forcible Entry drop-in training
- Firefighter Academy
- Monthly HAZMAT Technician and Technical Rescue Technician training
- HAZMAT Technician School
- TRT Technician School



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Labor Report

By Captain Ben Roché, Local 3066 President

There has been a lull in meetings and activities this month. The CAFMA Charities Golf Tournament scheduled for October 9th has been rescheduled, and will now be on May 7th, 2022. Also, the SOG, Policy, and Labor Management meetings were canceled for October. Hopefully, the meetings will resume in November, and healthy conversations can continue, ensuring our harmonious relationship.

Locally, the firefighters are engaged with the AMR issue and have partnered with Chief Freitag and CAFMA to create public awareness. With continued effort through this PR Campaign, we will utilize media sources (online, social media, and television) to pressure the State to make the needed changes to serve our communities properly.

Our firefighters are also gearing up for the holiday season to volunteer at the Turkey Drive and the Fire Fighter Angel events.

The current legislative priority for the Professional Fire Fighters of Arizona (PFFA) is **Fire District Funding**. We are currently in the infancy stages of a campaign for a supplemental funding source for fire districts. As the campaign progresses, we will be in close contact with CAFMA, as CAFMA Fire Fighters will be one of the main driving forces for this legislation.

Nationally, the IAFF (International Association of Fire Fighters) is working on our behalf in DC. Recently the IAFF was at the forefront of amending the PSLF (Public Service Loan Forgiveness). This amendment removes some of the roadblocks for qualifying. In turn, it provides much-needed relief for our firefighters who are burdened by student loan debt. In addition, the IAFF Financial Corporation (IAFF-FC) is excited to offer supplemental insurance to members and their immediate family members for cancer and critical illness. Finally, throughout October, affiliates across the United States and Canada promote Breast Cancer Awareness Month in their communities, wearing pink T-shirts – while raising money for breast cancer research – has become a signature feature of these campaigns.

Thank you for your continued support of the firefighters and your loyal service as our elected officials.

Ben Roché
Local 3066 President



DIVISION REPORTS

REPORTED TO THE
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
BOARD OF DIRECTORS

Response Report

By GIS | Records Management Specialist Freeman

Land Area: 369 sq. miles Population: ≈106,500 Fire Stations: 10 Full-Staffed

Responses in District

TOTAL FIRE INCIDENTS	9
STRUCTURE FIRE	1
STRUCTURE FIRE; CONFINED	2
MOBILE HOME/PORTABLE BLDG	1
VEHICLE FIRE	2
BRUSH/GRASS/WILDLAND FIRE	2
TRASH FIRE/OTHER	1

Fire is 0.69% of call volume

TOTAL RESCUE & EMS	846
--------------------	-----

EMS is 65.18% of call volume

OVERPRESSURE / OVERHEAT	0
HAZARDOUS CONDITION	14
SERVICE CALL	270
GOOD INTENT	120
FALSE ALARM/OTHER	39

Other is 34.13% of call volume

TOTAL INCIDENTS IN DISTRICT	1,298
INCIDENT RESPONSES BY CAFMA	1,446
TYPE-1 UNIT RESPONSES BY CAFMA	1,563

Fire Loss Summary

Residential Fire Loss	\$79,190
Commercial Fire Loss	\$1,000
Vehicle Fire Loss	\$4,000

Top 5 Call Types

778	EMS
129	Assist Invalid
66	Cancelled en Route
48	Public Service
32	Vehicle Accident w/Injuries

Average total # of calls per day	43.27
Average fire calls per day	0.30
Average EMS calls per day	28.20
Average all other calls per day	14.77

Call Volume at PRCC

	Month	Year-to-Date
PFD	953	7,484
CAFMA	1,298	11,011
GCFD	8	95
OD	9	73
WKFD	6	37

Unit Responses

Unit	District	Total	Move Up
E50	164	175	37
E51	30	202	54
E53	220	221	10
E540	30	35	9
E54	178	179	4
E57	63	67	4
E58	184	186	0
E59	179	184	3
E61	104	104	12
E62	142	149	7
E63	59	61	22
TR50	0	0	0
B3	47	51	0
B6	27	29	0
RES53	26	26	0
RES61	27	27	0

Calls by Municipality

Calls in Town of Chino Valley	179
Calls in Town of Prescott Valley	684
Calls in Town of Dewey-Humboldt	52
Calls in District, Unincorporated Area	383
Calls Out of District	2

Aid Agreement Summary

Aid Given to Prescott	180
Aid Received from Prescott	65
Aid Given to WVFD	0
Aid Received from WVFD	2
Mutual Aid Given	1
Mutual Aid Received	0

MINUTES

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
Regular Meeting
Monday, September 27, 2021, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley**

In-Person Attendance

Darlene Packard; Dave Dobbs; Dave Tharp; Kathy Goodman; Matt Zurcher;
Owen Mills; Rick Anderson; Scott A Freitag; Susanne Dixon

Remote Attendance

Nicolas Cornelius

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, September 27, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. **CALL TO ORDER / ROLL CALL OF BOARD MEMBERS**

Chair Zurcher called the meeting to order at 5:00 p.m.

2. **PLEDGE OF ALLEGIANCE**

Chair Zurcher led the Pledge of Allegiance.

3. **CORRESPONDENCE AND PRESENTATIONS**

A. **Letters from the Public and Board Recognition**

Chief Davis and Engineer Smith presented a life-saving award to Officer Wes Denison of the Prescott Valley Police Department. On July 27th, Officer Denison responded, along with CAFMA and Lifeline crews, to a report of four-month-old baby that was not breathing. Officer Denison was first on scene and after a quick assessment confirmed that the baby was pale in color, unresponsive, and not breathing. He immediately delivered back blows, successfully dislodging what was obstructing the baby's airway. Moments later, CAFMA crews arrived inside the home to find that the baby had started breathing on his own again. Officer Denison's quick thinking and quick actions saved the child.

Both presenters spoke of the special partnership enjoyed by CAFMA and the

Prescott Valley Police Department and thanked all of the officers present.

B. County and Town Current Events Summaries

Town of Prescott Valley Council members Roger Kinsinger and Don Packard provided an update on the Town, including that permits are down considerably due to pricing and shortages. New openings include Popeyes, Grumpy Sicilian, Desert Financial, and Rosa's. The Town will soon have a new Maverik station on Highway 69, an A&W Restaurant by Pronghorn Ranch, a Church's Chicken and Best Western Hotel on Highway 69 and Navajo, and a credit union near Alliance Hardware. The Jasper Parkway, an extension of Stoneridge Drive, will soon run west of Castle Canyon Mesa to Santa Fe Loop. The Town has agreed to purchase the old Coors building with the potential tenant specializing in inline hockey and other sports.

Interim Police Chief Jeremy Martin commented that it was wonderful seeing Officer Denison receive the life-saving award. He stated that the strong relationship between the two agencies is important, and believes it will continue to flourish.

Vice Mayor Karen Brooks reported that the Town is busy with permits, as well as working on the general plan.

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

There were no Board member reports.

B. Division Reports

There were no additional updates provided.

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

Karen Brooks, Vice Mayor of the Town of Dewey-Humboldt, addressed the Board with a complaint from one of their citizens relating to a lack of ambulances. A 90-year-old grandfather had a heart attack and the family had to transport him to the hospital because there were no ambulances available. The Town and its citizens are not receiving the service they should be receiving from the ambulance company. She expressed empathy for CAFMA, acknowledging that CAFMA crews have to depend on the ambulance service as well, and that having to wait hours on a scene for an ambulance keeps crews from other calls.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes - August 23, 2021
- B. Approve General Fund Financial Statements
- C. Approve Fire Protection Agreements: Cunningham, Schaible, Hanby, O'Neill, Rocha (2), Schaffer, McKay, Nickle, Vairma, Schaible, Pittman, Rogers, Baker, Robinson, Jones, Walker, Howell, Mathey, Ross, and Canavaro
- D. Approve Policy Amendments: 221 Full-Time Firefighter Preliminary/Probationary Requirements, 402 Compensation, 408 Insurance and Related Benefits, 409 Educational Assistance Benefit

Motion to approve the Consent Agenda.

Move: Rick Anderson Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

7. OLD BUSINESS

- A. Discussion and Possible Direction to Staff Regarding Certificate of Necessity (CON) and Ambulance Updates

Chief Freitag requested a Special Meeting relating to the Certificate of Necessity (CON) application. A date and time of October 12, 2021 at 5:00 p.m. was supported by the Board. Chair Zurcher stated that he would like Chino Valley and Central Yavapai Board members in attendance.

Chief Freitag further reported that that the ambulance issues have worsened, and on two recent occasions American Medical Response/Lifeline Ambulance (AMR) has requested that CAFMA back up their ambulances. The State of Arizona was unaware AMR had requested back-up from a non-CON holder, citing that another CON provider should be contacted. He explained that according to AMR's agreement with the state, AMR is their own back-up, but are already pulling units from Wickenburg, Williams, and Phoenix. He added that CAFMA is willing to help, but requires specifics from the Department of Health Services (DHS) on how to do so within statute.

He announced that AMR continues to file complaints against the Agency resulting in investigations by DHS. We have also received correspondence from DHS regarding the Agency's draft transport protocol. That protocol was approved and signed today by Dignity Health and will be sent to DHS again. The protocol states that if on scene with a stable patient, but with no ambulance available, CAFMA will transport the patient in a Rescue; DHS disagrees and stipulates that the patient must wait on the ambulance for transport. When clarification as to what wording DHS would accept, as crews cannot wait on scenes for an hour or more at a time, they were unable to clarify. He expressed that when there is not an ambulance available, or when confronted with a

lengthy response time, crews communicate with patients and frequently families opt to transport in a private vehicle, which is a potential liability for the Agency.

Attorney Cornelius reported that CAFMA has received six (6) notices of investigation since August, each accusing the Agency of transporting patients that were not in critical condition. He further reported that DHS was provided with a copy of the draft protocol, and they will soon be provided with the protocol reviewed and signed by Dignity Health. He reported that DHS does not believe the protocol to be appropriate and have demanded changes. He stressed that the protocol has been approved by the YRMC Medical Director and legal team. He conveyed that EMS Chief Niemynski is sending Rescue transport documents each week to DHS proactively, and is communicating regularly with AMR, hence the calls to back AMR up. The complaints are being responded to along with information from the EMS Division.

Chief Freitag shared summaries of a few of the incidents from the complaints purported by DHS to not be medically necessary, including:

- An incident in Dewey with Dispatch reporting no ambulances available, and no known time at which an ambulance would be available. He read a passage directly from the DHS investigation letter.
- An eight-month-old infant in cardiac arrest as a result of drowning with an ambulance an additional 10-15 minutes away. The infant was transported by CAFMA to a landing zone where a helicopter delivered him to Phoenix Children's Hospital. The infant was home a week later with no deficit.
- A traffic accident with multiple patients where AMR could only supply one ambulance. AMR delivered one patient to the hospital while a CAFMA Rescue drove an immediate critical patient to the landing zone at Station 61 for transport to a trauma facility in Phoenix.

Three of the DHS complaints are for incidents where the patient was taken by Rescue to a landing zone for helicopter transport. He continued with the following examples of complaints from DHS to CAFMA regarding transport of patients that DHS declared were not medically necessary:

- A stroke patient exhibiting facial droop with report of no ambulances for 30-40 minutes.
- A gunshot wound.
- A patient experiencing an allergic reaction with throat and face swelling and had a 30-45 minute wait for an ambulance.

He verbalized that the hospital is now flying patients between their facilities because there are not ambulances available for interfacility transports. The hospital is being told the ambulance wait time is 12 hours. The City of Prescott Fire Department (PFD) has transported two patients in the last two weeks in private vehicles with a police escort, including a critical drug overdose, due to a lack of ambulances.

There is documentation from the past weekend that AMR was at Level Zero [no ambulances available]. A critical call came out in Prescott, and an ambulance that was out-of-service for lunch responded that they would be available in 5-10 minutes, after lunch. There were no other ambulances available.

He reported that AMR is considering Wickenburg and Williams to be a part of the Quad Cities' system, and so reporting that there are available ambulances. DHS continues to ignore the problem. When DHS came to monitor the region's Dispatch traffic recently, the representative witnessed eight (8) ambulances and AMR still went Level Zero. The day before the visit there were only four (4) ambulances available, in the months prior only 3-4, and only three (3) the next morning. It appears that someone at DHS tipped off AMR to the visit.

He further reported that on September 11, 2021 there were no ambulances available for four (4) hours and CAFMA crews were sitting on scenes for an hour or more. This is a failure in the system, and is hurting the community and those calling 9-1-1. As of October 1st, CAFMA will be staffing two Rescues every day for 12 hours during peak times.

Attorney Cornelius recommended that the Board move forward with the CON application and that the Agency continues to respond to the DHS investigation letters as they come.

Chief Freitag shared that Battalion Chiefs have the technology to see how many ambulances are available and where they are located in real time. During a recent tour with the new Town Manager from the Town of Prescott Valley, there was only one ambulance available for the entire Quad Cities area, and it was staged at Prescott Airport.

Chief Davis confirmed that it is common to find just one ambulance available at the airport, and stated that he is sure that the public is unaware of how often it happens. He shared the story of a cardiac arrest patient from Chino Valley that was brought in by Station 61's crew. He asserted that CAFMA and PFD crews are constantly being informed that AMR is at Level Zero.

Director Dobbs inquired as to what happens after we reply to the investigation notice. Chief Freitag reported that DHS has not responded to the Agency's replies. He reminded the Board that Attorney Cornelius sends the responses because DHS threatened legal action. Chief Freitag shared that he left a message with the DHS investigator today that inquired as to how an eight-month-old in cardiac arrest is not a medical necessity to transport, but the investigator has yet to return the call.

Chief Freitag articulated that he would like an emergency declaration from the Governor's Office for CAFMA to run ambulances. The Rescues from Mesa and Northwest are certified in the state, but only in those areas; CAFMA requires permission to run them in this jurisdiction. Were the Agency to receive that declaration, the ambulances could be ready and staffed the next day. CAFMA is the only agency in the area that is in the position to be able to do that.

Clerk Packard stated that CAFMA has been dealing with this for seven years, but it has become progressively worse the last four years.

8. NEW BUSINESS

A. Discussion and Possible Approval of Resolution 2021-08 and Adoption of Fee Schedule

Fire Marshal Chase advised the Board of the requested change relating to expired construction permits.

Director Anderson inquired as to if permits were expiring due to the lack of supplies. Fire Marshal Chase explained that the contractor can request an extension for the permit before it expires, and they are able to receive as many extensions as necessary.

Chair Zurcher inquired as to whether or not Fire Marshal Chase has leeway. Fire Marshal Chase responded in the negative, stating that there is no leeway in the Fire Code.

Motion to approve Resolution 2021-08 and the Adoption of Fee Schedule.

Move: Rick Anderson Second: Darlene Packard Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

B. Discussion and Possible Approval of Purchase of Adastragov Software for Three-Year Total of \$18,615 for the Purposes of Budgeting and Forecasting

Chief Tharp explained that the Agency has used this software for the labor-costing and PSPRS-costing modules. It is designed to be used for detailed financial forecasting and budgeting. Adastragov was willing to work within the Agency's budget, so the Agency will not have to pay all three years up front.

Motion to approve purchase of Adastragov software for a three-year total of \$18,615 for the purposes of budgeting and forecasting.

Move: Darlene Packard Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

9. ADJOURNMENT

Motion to adjourn at 5:55 p.m.

Move: Darlene Packard Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

MINUTES

**Central Arizona Fire and Medical Authority
Central Arizona Fire and Medical Authority Board of Directors
Special Meeting
Tuesday, October 12, 2021, 5:00 pm - 6:00 pm
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,
Prescott Valley**

In-Person Attendance

Darlene Packard; Dave Tharp; Kathy Goodman; Matt Zurcher; Owen Mills;
Rick Anderson; Scott A Freitag; Susanne Dixon

Remote Attendance

Dave Dobbs; Nicolas Cornelius

NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Tuesday, October 12, 2021 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Chair Zurcher called the meeting to order at 5:00 p.m.

Guests included:

**Lorette Brashear and Cynthia Gentle - Chino Valley Fire District Board members
Pete Gordon and Dane Beck - Central Yavapai Fire District Board members
CAFMA Operations Chief John Feddema
CAFMA EMS Chief Doug Niemynski (via Zoom)**

2. PLEDGE OF ALLEGIANCE

Chair Zurcher led the Pledge of Allegiance.

3. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised

during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

There were no public comments.

4. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Submission of the Certificate of Necessity (CON) Application

This item was taken out of order, after item 5-A.

Motion to go into Executive Session at 5:37 p.m.

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

5. OLD BUSINESS

- A. Discussion and Possible Approval of Submission of the Certificate of Necessity (CON) Application

This item was taken out of order, before item 4-A.

Chief Freitag reported that the region's ambulance response time issue is worsening. CAFMA is continuing to staff Rescues. Priority Yavapai has their Certificate of Necessity (CON) hearing this week, but even if successful, will not have everything through from the State to be able to staff ambulances for another seven (7) months. He then introduced Kathy Steadman, attorney and CON consultant from Coppersmith Brockelman.

Attorney Steadman explained the CON application process and reported that CAFMA's CON application is complete, and could be submitted within a few weeks.

Attorney Cornelius joined the meeting via Zoom at 5:10 p.m.

Chief Freitag inquired as to whether or not the Board will be required to sign a resolution if the Board approves the submission. Attorney Steadman responded in the affirmative, adding that the resolution needs to address sustainability; the Agency will stand by the service in the event it reflects losses.

Roger Wood, consultant and Finance Director for Superstition Fire and Medical, provided a presentation relating to the Ambulance Revenue and Cost Report (ARCR) portion of the CON application. See attached PowerPoint presentation.

Clerk Packard inquired as to if billing will be outsourced. Chief Freitag responded that the Agency will outsource billing. Mr. Wood explained that Superstition Fire uses a billing company, Digitech. He added that Superstition has been billing for six (6) years, and currently bills for approximately \$6 million. He asserted that it is not financially feasible for Superstition to bring billing in-house because the billing rate from Digitech is so much better. Digitech is paid based only on what is collected by the Agency.

Director Mills requested clarification regarding the notation that medical supplies are billed 'at cost'. Mr. Wood explained that billing 'at cost' eliminates the potential for being accused of gouging the customer with cost mark-up. 'Cost' is the total cost, not just the cost of the element itself. Director Mills inquired as to how commercial companies survive without mark-up. Mr. Wood responded that the Agency is able to charge a rate higher than cost; for example, AMR/Life Line's 2019 ARCR shows the company charges a rate higher than cost. Chief Freitag noted that further information will be included in the Executive Session.

Clerk Packard stated that Medicare and Medicaid will only pay what they allow, no matter the mark-up.

Director Beck of the Central Yavapai Fire District Board inquired as to how the billing rates were determined, and if the rates are being modeled off of what is currently the market standard. Chief Freitag replied that Staff looked at the current market for CONs, including the initial amount that AMR was charging at the time Staff developed the application. The Department of Health Services (DHS) requires that CONs not undercut other companies with an unrealistic number. Since ARCR development, AMR has received a rate increase of \$75.00; CAFMA's ARCR reflects the initial rates, not the rate increase. CAFMA can provide better service more quickly and more cost effectively. Not balance billing the patients that are already paying taxes was considered, but certain statutes lay out what must be charged. CAFMA will have to balance bill or the performance of the system would be hurt.

Director Gordon of the Central Yavapai Fire District Board inquired as to if the estimated number of calls included calls currently being serviced by AMR, or if the numbers are assuming another ambulance transport company is no longer in the area. Chief Freitag stated that the numbers are based on AMR and/or another provider being in the area. The standard number of ambulances for AMR is supposed to be 11, though the Agency has not seen that in a long time; however, there is potential for AMR to drop that number. He asserted that the estimate is conservative in order to show the Board the worst case scenario. Mr. Wood noted that seasonality was built in, which is important from a cash recognition and cash flow standpoint.

Director Beck inquired as to whether or not the employee costs include retirement and EREs. Chief Freitag responded that those numbers were included. Director Beck also inquired as to if the Agency had plans to back-fill from Operations, noting that the cost might be significant and negatively affect PSPRS funding. Chief Freitag responded that Operations would back-fill and be paid the rate for their unit on that particular day, creating overtime from time to time. Director Beck inquired as to whether the Agency will make annual provisions for review in order to prevent a PSPRS nightmare. Chief Freitag responded in the affirmative, noting that those reviews may happen on a monthly basis. Director Beck stated that he is supportive of the CON effort, but also wants to protect taxpayers.

Adjourned into Executive Session at 5:37 p.m.

Reconvened into Open Session at 5:51 p.m.

Director Gordon inquired as to how the Agency will address patient/guardian's choice of ambulance transport provider. Chief Freitag responded that if the second private ambulance transport company is successful in their CON application, the intention is to put out a Request for Proposal so that the companies may submit a proposal to be the contracted ambulance provider for the area. If CAFMA receives a CON, the other providers would be part of the CAD dispatch system, and the closest unit would respond. The rates are similar for service. CAFMA's intention is to ensure the system works, so the Agency would enter into back-up agreements with the other providers. DHS inquired as to whether CAFMA would apply to cover the City of Prescott. The City made that request, but the response was no because the Agency is not interested in competing with private companies. CAFMA's interest is only in the health and well-being of our citizens, and in a public-private relationship in order to back-up other providers.

Motion to approve the submission of the Certificate of Necessity application with the caveat that the resolution will come before the Board at our regular meeting on October 25, 2021.

Move: Darlene Packard Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson

6. **ADJOURNMENT**

Motion to adjourn at 5:55 p.m.

Move: Rick Anderson Second: Owen Mills Status: Passed

Yes: Dave Dobbs, Darlene Packard, Matt Zurcher, Owen Mills, Rick Anderson



Central Arizona Fire & Medical Authority **CON Application**



CON APPLICATION OVERVIEW

- Two 24X7 ambulances staffed by civilian Paramedics and EMTs
- Ambo 1 – based at Station 58
 - 744 ALS transports and 289 BLS transports
 - 7,748 billable miles (7.50 per transport)
- Ambo 2 – based at Station 62 to cover Battalion 6 service area
 - 602 ALS transports and 235 BLS transports
 - 13,811 billable miles (16.5 per transport)

CON RATES

- Base rate with medical supplies billed separately at cost being proposed.
- ALS: \$1,624.06
- BLS: \$1,624.06
- Mileage: \$24.31 per billable mile

Per transport expense assumptions:

Medical supplies: \$60.00 ALS, \$45.00 BLS

Dispatch fees: \$53.39

CON PAYER MIX / GROSS %

	Assumed Payer Mix	Assumed Gross %
• Medicare	42.40%	32.20%
• Medicaid	27.30%	68.59%
• Commercial	11.20%	70.00%
• Self-Pay	6.50%	4.85%
• Other *	<u>12.60%</u>	<u>68.00%</u>
	100.0%	49.10%

* Worker' Comp, Auto Ins., etc.

CON STAFFING

Annual Hours	Regular	2,080
	Overtime	824
Absentee Backfill Overtime - Year 1		179
		Year 1
Paramedic Hourly		\$ 17.00
EMT Hourly		\$ 13.50
Annual Increase?		
Paramedic Annual		\$ 56,372.00
EMT Annual		\$ 44,766.00
Holiday Pay		\$ 2,000.00
ASRS Rate		12.41%
401a (in lieu of SSN)		6.20%
Medicare		1.45%
Medical +10%		\$ 15,438.00
Dental +1%		\$ 1,088.00
Vision +1%		\$ 238.00
Life		\$ 67.80
Worker's Comp		6.55%
Absenteesim Rate		12.32%
Unemployment		\$ 5.60
Uniform Allowance		\$ 1,000.00
Mental Health		\$ 57.50

CON STAFFING ANNUAL COST

									6.55%	Unemployment	Total	Total		
Year 1	Regular	Regular	Overtime	Annual	Holiday	6.20%	1.45%	12.41%	Worker's	& Health	Gross	Payroll	Total	Number of
Position	Wage	Hours	Hours	Gross	Pay	401a	Medicare	ASRS	Comp	Insurances	Wages	Taxes	Benefits	Employees
Paramedic	\$ 17.00	2,080	824	\$ 56,372.00	\$2,000.00	\$ 3,619.06	\$ 898.87	\$ 7,243.97	\$3,823.00	\$ 16,894.90				6.00
Absentee Backfill OT			179	\$ 4,565.00		\$ 283.03	\$ 70.30	\$ 566.52	\$ 299.00					
Paramedic Totals				\$ 60,937.00	\$2,000.00	\$ 3,902.09	\$ 969.17	\$ 7,810.49	\$4,122.00	\$ 16,894.90	\$ 62,937.00	\$ 969.17	\$ 32,729.48	\$ 96,635.65
											\$377,622.00	\$ 5,815.02	\$196,376.88	\$ 579,813.90

									6.55%	Unemployment	Total	Total		
Year 1	Regular	Regular	Overtime	Annual	Holiday	6.20%	1.45%	12.41%	Worker's	& Health	Gross	Payroll	Total	Number of
Position	Wage	Hours	Hours	Gross	Pay	401a	Medicare	ASRS	Comp	Insurances	Wages	Taxes	Benefits	Employees
EMT	\$ 13.50	2,080	824	\$ 44,766.00	\$2,000.00	\$ 2,899.49	\$ 720.15	\$ 5,803.66	\$3,063.00	\$ 16,894.90				6.00
Absentee Backfill OT			179	\$ 3,625.00		\$ 224.75	\$ 55.82	\$ 449.86	\$ 237.00					
EMT Totals				\$ 48,391.00	\$2,000.00	\$ 3,124.24	\$ 775.97	\$ 6,253.52	\$3,300.00	\$ 16,894.90	\$ 50,391.00	\$ 775.97	\$ 29,572.66	\$ 80,739.63
											\$302,346.00	\$ 4,655.82	\$177,435.96	\$ 484,437.78

CON “ALLOCATED” COSTS

- Allocated costs expected by DHS.
- Include Management and Other Personnel costs:
 - Fire Chief, AC, BC, and Captains (for stations with ambulances)
 - Accounting, HR, Office & Clerical, Mechanics
 - % of wages, payroll taxes, and fringe benefits
- General & Administrative Expenses
 - Professional Services, Travel & Entertainment, Other
- Other Operating Expenses
 - Depreciation, Building / Station Expense, Vehicle Expense, Other
 - Cost of dispatch fees included in Other Expenses

CON CAPITAL ASSETS

Cost of Each Ambulance Fully Loaded		Years of Service	
Ambulance		\$ 200,000	Capital 10
Equipment	Cardiac Monitor	\$ 35,000	Capital 5
	Power Loader / Gurney	\$ 50,000	Capital 7
	Backboards	\$ 326	Expense
	Suction Units	\$ 965	Expense
	Glucose Monitors	\$ 51	Expense
	Refrigerators	\$ 1,000	Expense
	Dell Router & Antenna	\$ 2,150	Expense
	Dell Dock & Adapter	\$ 600	Expense
	Cradle point Router	\$ 700	Expense
	Mobile Router Antenna	\$ 300	Expense
	APX-6500 Mobile Radio	\$ 6,500	Capital 5
	(2) APX-6000XE Portable Radio	\$ 9,500	Capital 5
	(2) EPCR Tablets	\$ 1,500	Expense
	BK Radio Mobile Radio	\$ 3,900	Expense
	Stair Chair	\$ 300	Expense
	KED Device	\$ 100	Expense
	Scoop Stretcher	\$ 200	Expense
	Portable Suction Unit	\$ 700	Expense
		\$ 113,792	
	Depreciable Assets	\$ 200,000	10 Years
		\$ 50,000	7 Years
		\$ 51,000	5 Years
	Expensed Items	\$ 12,792	Year 1 Start

CON FINANCIAL SUMMARY

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY:

Central Arizona Fire and Medical Authority

FOR THE PERIOD
STATEMENT OF INCOME

FROM: Pro Forma

TO: Projects 1st Year

Line

No.

DESCRIPTION

FROM

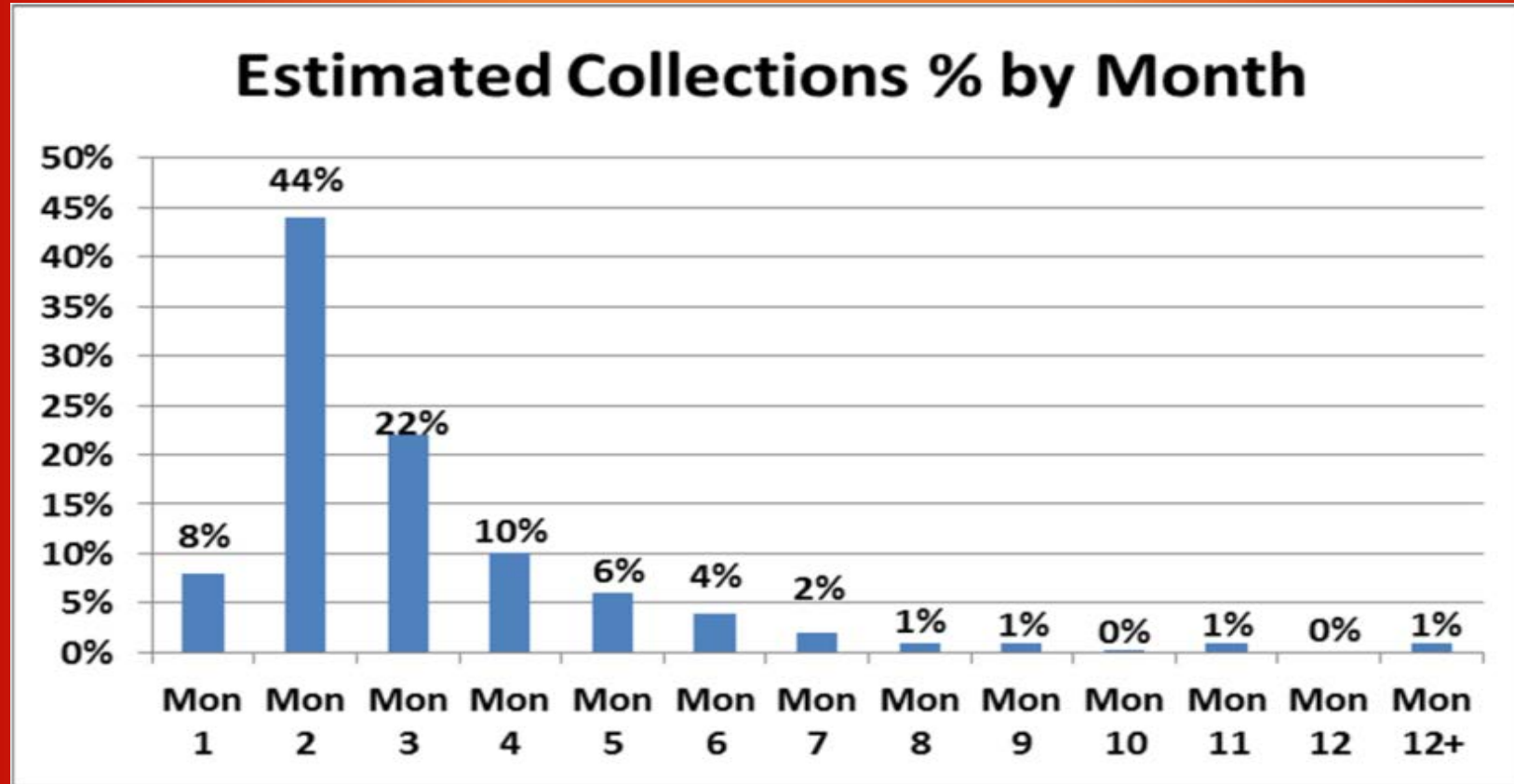
Operating Revenues:

1	Ambulance Service Routine Operating Revenue	Page 3, Line 10 & Page 3.1, Line 10	\$	<u>3,665,407</u>
	<u>Less:</u>			
2	AHCCCS Settlement	Page 3.1, Line 11		<u>243,223</u>
3	Medicare Settlement	Page 3.1, Line 12		<u>818,588</u>
7	Total	Sum of Lines 2 through 6		<u>1,061,811</u>
10	Total Operating Revenue	Line 8, plus Line 9	\$	<u>2,603,596</u>

Ambulance Operating Expenses:

11	Bad Debt (Includes Subscription Services Bad Debt)			<u>799,911</u>
12	Wages, Payroll Taxes, and Employee Benefits	Page 4, Line 22		<u>1,329,812</u>
13	General and Administrative Expenses	Page 5, Line 20		<u>156,973</u>
14	Cost of Goods Sold	Page 3, Line 15		<u>104,340</u>
15	Other Operating Expense	Page 6, Line 28		<u>245,547</u>
18	Total Operating Expense	Sum of Lines 11 through 17		<u>2,636,583</u>
28	Ambulance Service Net Income (Loss)	Line 24, minus Line 27		<u>(32,987)</u>

CON CASH TIMING



QUESTIONS?



The Central Arizona Fire and Medical Authority Board of Directors have reviewed and approved the following financial documents to include Income Statements, Balance Sheets, and Bank Reconciliations with supporting documents, Revenue and Expenditure Graphs, and Cash Flow Projections in compliance with A.R.S. § 48-805, 807.

CAFMA General Fund

Fire Board Chairperson Date

Fire Board Clerk Date

Signature indicating approval on next page

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
CHECK RECONCILIATION SEPTEMBER, 2021

Reconciliation:

Beginning Balance:	\$ 3,595,182.58
Deposits:	\$ 394,028.71
Other: Return S&S Funds AZ ARS 36-2856	\$ (58,584.82)
Other: Trf From CR Temp Borrowed Funds	\$ 3,000,000.00
Disbursements:	\$ (2,408,722.04)
Other: Trf from CR For HFE Truck Purchase	\$ 2,188,943.51
Other: Wire Trf to HFE For Truck Purchase	\$ (2,188,943.51)
Transfer In: Fire Authority Funding	\$ 65,679.30
Ending Balance:	\$ 4,587,583.73

Difference Between Balances: \$ -

Bank Statement Balance:

Balance Per Bank:	\$ 4,657,589.34
Outstanding Checks:	\$ (70,005.61)
Outstanding Deposits:	\$ -
Adjustments:	\$ -
Adjustments:	\$ -
Payroll Direct Deposit Adjustment:	

Ending Balance: \$ 4,587,583.73

G/L Ending Balance: \$ 4,587,583.73

\$ 4,587,583.73

Deposits Per Bank Statement:

Fire District Deposits:	\$ 391,784.99
Interest Income:	\$ 2,243.72
Transfer In From CVFD:	\$ 12,872.38
Transfer In From CYFD:	\$ 52,806.92
Transfer to Capital Reserve:	\$ -
Other: Trf In From CR For HFE Purchase	\$ 2,188,943.51
Other: Trf In From CR emp Borrowed Funds	\$ 3,000,000.00
Other:	\$ -
Ending Balance:	\$ 5,648,651.52

Bank Reconciliation Register:

Checks From Accounts Payable:	\$ 2,408,722.04
Checks From Payroll:	
Total Checks:	\$ 2,408,722.04
Deposits From Accounts Receivable:	\$ 391,784.99
Journal Entries From General Ledger:	\$ 7,504,394.86
Other: HFE Equipment Purchase	\$ (2,188,943.51)
Other: Return S&S Funds AZ ARS 36-2856	\$ (58,584.82)
Ending Balance:	\$ 5,648,651.52

Reconciliation Approved By:

Scott Freitag

Scott Freitag, Fire Chief

Digitally signed by Scott Freitag
Date: 2021.10.18 09:12:59 -07'00'

Reconciliation Reviewed By:

Dave Tharp

David Tharp, Assistant Chief of Administration

Digitally signed by Dave Tharp
Date: 2021.10.15 21:24:37 -07'00'

Reconciliation Prepared By:

Karen Butler Mauldin

Karen Butler Mauldin, Finance Manager

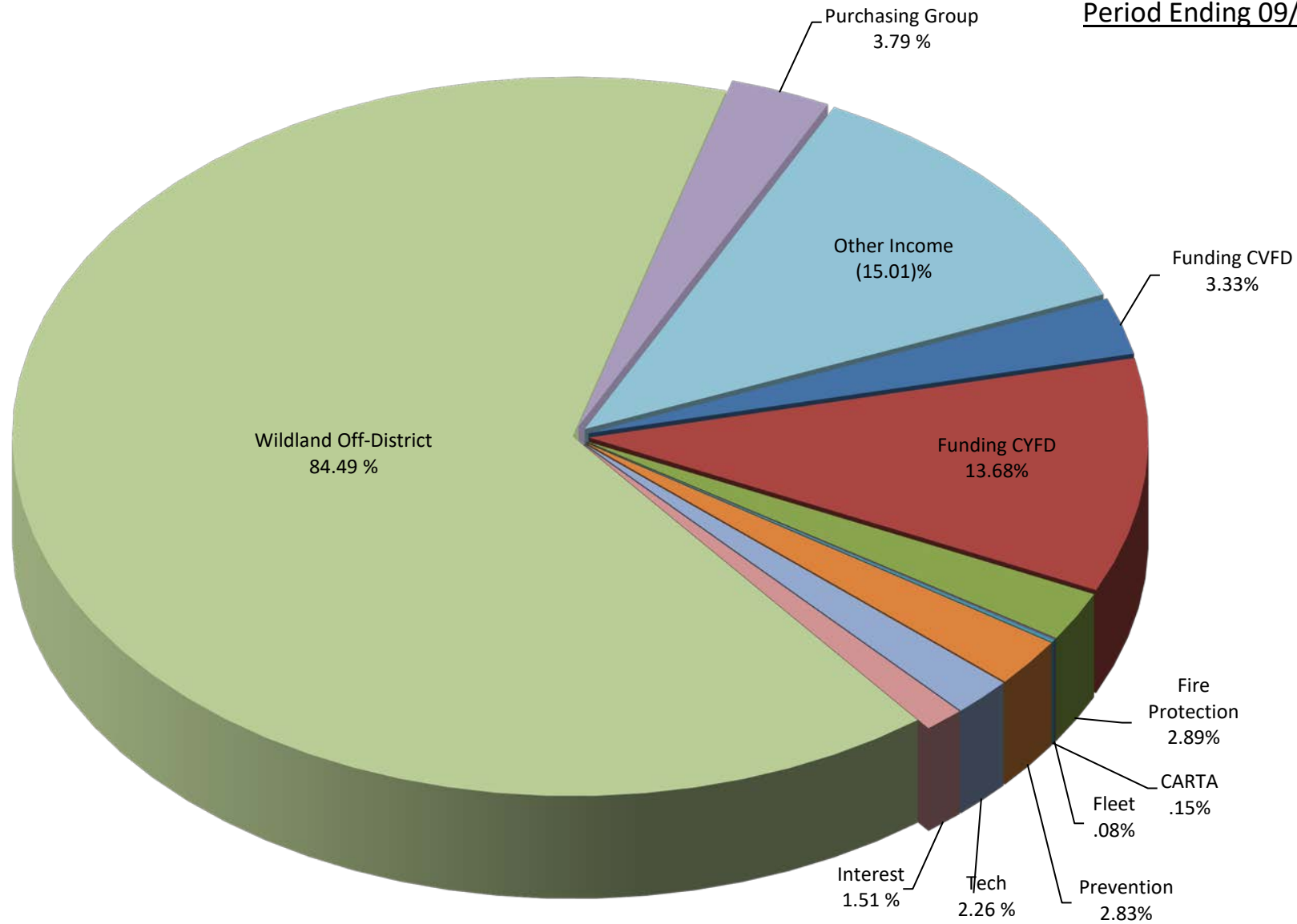
Digitally signed by Karen Butler Mauldin
Date: 2021.10.12 16:17:30 -07'00'

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
REVENUE GRAPH DATA

		YTD	
	Revenue	Budget	%
Funding CVFD	\$ 12,872	\$ 5,222,136	3.33
Funding CYFD	\$ 52,807	\$ 21,466,421	13.68
Fire Protection	\$ 11,162	\$ 180,000	2.89
Fleet	\$ 325	\$ 40,000	0.08
CARTA	\$ 560	\$ 41,000	0.15
Fire Prevention	\$ 10,944	\$ 81,730	2.83
Tech Services	\$ 8,718	\$ 194,725	2.26
Interest	\$ 5,812	\$ 50,000	1.51
Wildland Off-District	\$ 326,137	\$ 50,000	84.49
Purchasing Group	\$ 14,631	\$ 210,000	3.79
Other Income	\$ (57,939)	\$ 113,018	(15.01)
TOTALS:	\$ 386,030	\$ 27,649,030	100.00

- Funding CVFD
- CARTA
- Wildland Off-District
- Funding CYFD
- Fire Prevention
- Purchasing Group
- Fire Protection
- Tech Services
- Other Income
- Fleet
- Interest

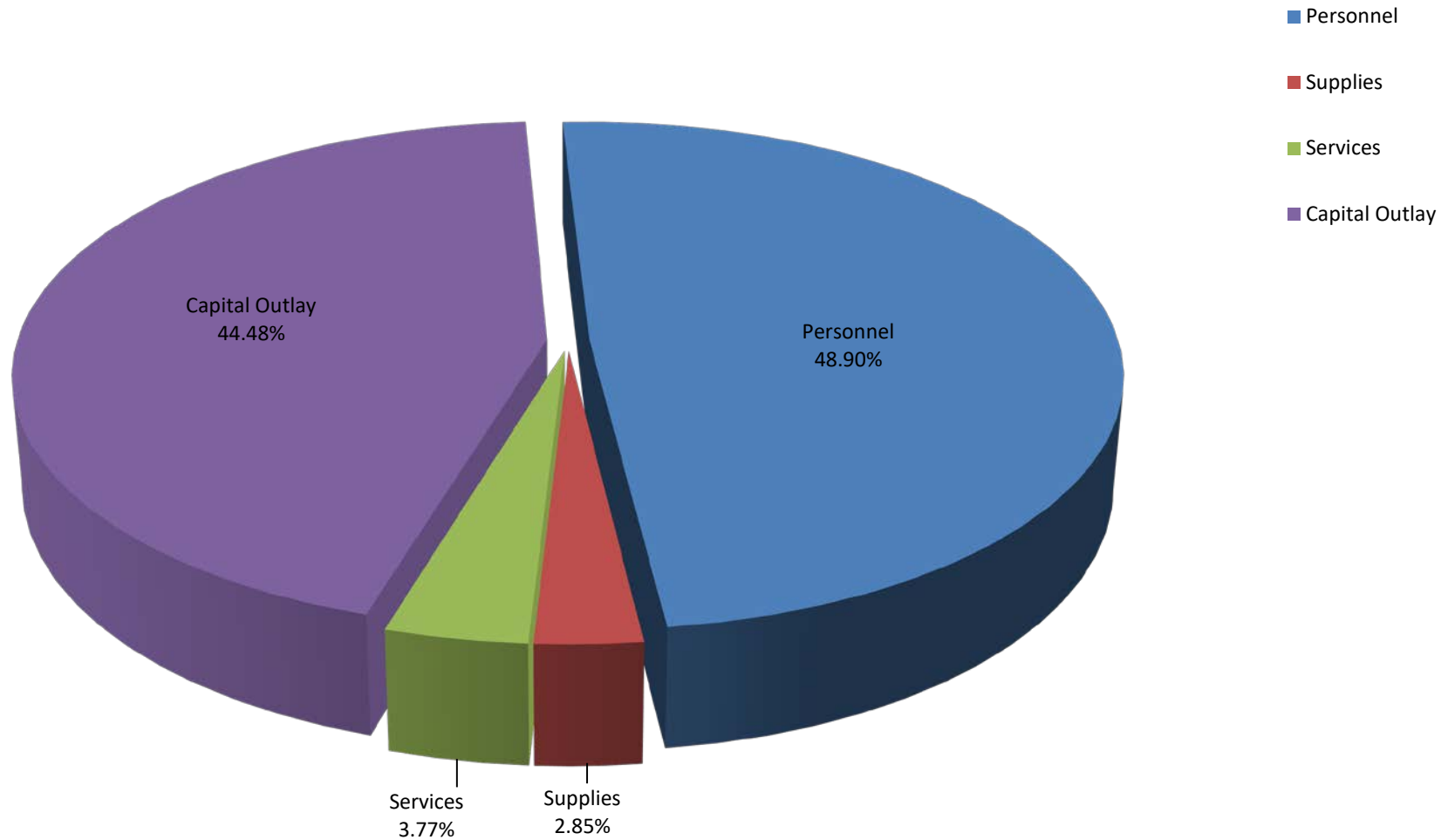
CAFMA
FY 2021 - 2022
General Fund Revenue
Period Ending 09/30/2021



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
EXPENSE GRAPH DATA**

		YTD	
Expense		Budget	%
Personnel	\$ 2,427,509	\$ 22,441,346	48.90
Supplies	\$ 141,357	\$ 2,380,000	2.85
Services	\$ 187,204	\$ 2,201,044	3.77
Capital Outlay	\$ 2,207,855	\$ 2,642,274	44.48
TOTAL:	\$ 4,963,925	\$ 29,664,664	100.00

CAFMA
FY 2021 - 2022
General Fund Expenditures
Period Ending 09/30/2021



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
GENERAL FUND - SEPTEMBER, 2021

Transfer In: Chino Valley Fire District:	\$ 12,872.38
Transfer In: Central Yavapai Fire District:	\$ 52,806.92
Fire District Deposits:	\$ 391,784.99
Interest Received:	\$ 2,243.72
Other: Trf In From CapRes - HFE Payment 9/21/21	\$ 2,188,943.51
Other: Trf In From CapRes - Borrowed Funds	\$ 3,000,000.00

TOTAL	\$ 5,648,651.52
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Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2021 to 9/30/2021

CAFMA - General Fund
Fund: 6067340500





Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2021 to 9/30/2021

Account	Period	YTD		
6067340500	CAFMA-General Fund			
Begin Balance:	3,624,115.76	6,766,053.58		
Income:	5,590,066.70	6,943,270.07		
LOC Advance:	.00	.00		
Expense:	(4,556,593.12)	(9,051,734.31)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	(25,178.69)
Cash Balance:	4,657,589.34	4,657,589.34	End:	4,632,410.65

Monthly Statement Summary

Source Code	Description	MTDAmount	YTDAmount
6067340500	CAFMA-General Fund	Beginning Balance:	3,624,115.76
37122.0	Fire District Deposit	333,200.17	1,121,076.19
38109.0	Interest on Investments St Treas	121.35	3,032.86
38113.0	Interest on Investments-Wells Fargo	2,122.37	3,101.81
7376.0	Transfer in	5,254,622.81	5,816,059.21
91032.0	Warrants Redeemed	(2,367,649.61)	(6,862,790.80)
91707.0	Wire Transfer by County Treasurer	(2,188,943.51)	(2,188,943.51)
	Ending Balance:	4,657,589.34	4,657,589.34

Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
6067340500	CAFMA-General Fund		Beginning Balance: 3,624,115.76	
37122.0	Fire District Deposit		Source Code Total: 333,200.17	
09/01	CAFMA not qualified - returned to AZ St Treasurer	0	(58,584.82)	C *
09/03	CAFMA	0	6,777.88	C ✓
09/03	CAFMA	0	12,733.02	C ✓
09/10	CAFMA	0	22,507.01	C ✓
09/16	CAFMA	0	11,449.68	C ✓
09/16	CAFMA	0	715.08	C ✓
09/23	CAFMA	0	285,772.10	C ✓
09/23	CAFMA	0	5,721.57	C ✓
09/30	CAFMA	0	31,629.23	C ✓
09/30	CAFMA	0	537.24	C ✓
09/30	CAFMA	0	13,942.18	C ✓
38109.0	Interest on Investments St Treas		Source Code Total: 121.35	
09/30	Investment Interest	0	121.35	C
38113.0	Interest on Investments-Wells Fargo		Source Code Total: 2,122.37	
09/30	Investment Interest	0	2,122.37	C
7376.0	Transfer in		Source Code Total: 5,254,622.81	
09/09	Transfer Request per kb	0	2,188,943.51	C ✓
09/21	E-mail transfer request 9/21/20 KBM	0	12,872.38	C ✓
09/21	E-mail transfer 9/21/21 KBM	0	52,806.92	C ✓



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2021 to 9/30/2021

09/28 E-mail transfer request 9/28/21 KBM	0	3,000,000.00	C	✓
91032.0 Warrants Redeemed		Source Code Total: (2,367,649.61)		
09/01 Paid Warrants	0	(22,531.81)	D	
09/02 Paid Warrants	0	(380.00)	D	
09/03 Paid Warrants	0	(856,303.27)	D	
09/08 Paid Warrants	0	(23,807.74)	D	
09/09 Paid Warrants	0	(59,853.41)	D	
09/10 Paid Warrants	0	(6,447.17)	D	
09/13 Paid Warrants	0	(177,239.07)	D	
09/14 Paid Warrants	0	(7,275.62)	D	
09/15 Paid Warrants	0	(52,302.28)	D	
09/16 Paid Warrants	0	(5,449.57)	D	
09/17 Paid Warrants	0	(2,358.89)	D	
09/20 Paid Warrants	0	(30.42)	D	
09/21 Paid Warrants	0	(906,033.06)	D	
09/23 Paid Warrants	0	(3,833.08)	D	
09/24 Paid Warrants	0	(219,111.03)	D	
09/27 Paid Warrants	0	(9,250.36)	D	
09/28 Paid Warrants	0	(7,382.74)	D	
09/29 Paid Warrants	0	(4,649.79)	D	
09/30 Paid Warrants	0	(3,410.30)	D	
91707.0 Wire Transfer by County Treasurer		Source Code Total: (2,188,943.51)		
09/21 PURCHASE 3 FIRE TRUCKS 9/21/21	0	(2,188,943.51)	D	
6067340500 CAFMA-General Fund		Ending Balance: 4,657,589.34		

Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
6067340500 CAFMA-General Fund		Account Total: 2,392,828.30			
Fund: 5673		Fund Total: 2,392,828.30			
Status: OUTS		Status Total: 25,178.69			
/	0706731726	50.00	09/02/21	10/04/21	
/	0706731745	18,911.29	09/20/21	10/01/21	
/	0706731787	31.55	09/20/21	10/01/21	
/	0706731798	1,934.96	09/20/21	10/01/21	
/	0706731806	4,250.89	09/20/21	10/01/21	
Status: PAID		Status Total: 2,367,649.61			
/	0706731307	2,337.13	06/14/21	09/17/21	
/	0706731415	25.00	06/28/21	09/13/21	
/	0706731553	250.00	08/09/21	09/02/21	
/	0706731596	130.00	08/23/21	09/02/21	
/	0706731597	1,032.48	08/23/21	09/01/21	
/	0706731635	285.00	08/23/21	09/01/21	



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2021 to 9/30/2021

/	0706731636	217.62	08/23/21	09/01/21	
/	0706731639	869.84	08/23/21	09/01/21	
/	0706731643	84.00	08/23/21	09/09/21	
/	0706731654	16,137.00	08/23/21	09/01/21	
/	0706731665	3,989.87	08/23/21	09/01/21	
/	0706731669	33.26	09/02/21	09/13/21	
/	0706731670	4,685.04	09/02/21	09/16/21	
/	0706731671	65.69	09/02/21	09/15/21	
/	0706731673	40,981.59	09/02/21	09/15/21	
/	0706731689	3,496.36	09/02/21	09/08/21	
/	0706731690	22.00	09/02/21	09/23/21	
/	0706731691	72.00	09/02/21	09/13/21	
/	0706731692	3,461.98	09/02/21	09/21/21	
/	0706731693	556.29	09/02/21	09/10/21	
/	0706731694	467.73	09/02/21	09/08/21	
/	0706731695	6,919.30	09/02/21	09/13/21	
/	0706731698	5.00	09/02/21	09/13/21	
/	0706731699	26.78	09/02/21	09/08/21	
/	0706731700	238.10	09/02/21	09/03/21	
/	0706731701	21.76	09/02/21	09/17/21	
/	0706731702	3,112.96	09/02/21	09/14/21	
/	0706731703	1,156.36	09/02/21	09/09/21	
/	0706731704	29.27	09/02/21	09/08/21	
/	0706731705	1,217.73	09/02/21	09/03/21	
/	0706731706	854,847.44	09/02/21	09/03/21	
/	0706731708	54,783.80	09/02/21	09/09/21	
/	0706731709	347.50	09/02/21	09/08/21	
/	0706731710	3,825.00	09/02/21	09/21/21	
/	0706731711	795.27	09/02/21	09/14/21	
/	0706731712	92.77	09/02/21	09/15/21	
/	0706731713	25.29	09/02/21	09/14/21	
/	0706731714	40.35	09/02/21	09/14/21	
/	0706731715	30.42	09/02/21	09/20/21	
/	0706731716	52.82	09/02/21	09/13/21	
/	0706731717	2,094.73	09/02/21	09/15/21	
/	0706731718	1,280.64	09/02/21	09/14/21	
/	0706731719	168,567.11	09/02/21	09/13/21	
/	0706731720	1,367.19	09/02/21	09/10/21	
/	0706731721	128.61	09/02/21	09/09/21	
/	0706731722	231.55	09/02/21	09/13/21	



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2021 to 9/30/2021

/	0706731723	300.00	09/02/21	09/14/21	
/	0706731724	180.15	09/02/21	09/13/21	
/	0706731725	16.37	09/02/21	09/13/21	
/	0706731727	3,614.18	09/02/21	09/09/21	
/	0706731728	325.00	09/02/21	09/10/21	
/	0706731729	8,787.50	09/02/21	09/15/21	
/	0706731731	280.00	09/02/21	09/15/21	
/	0706731732	535.70	09/02/21	09/23/21	
/	0706731733	3,898.69	09/02/21	09/10/21	
/	0706731734	764.53	09/02/21	09/16/21	
/	0706731735	15.60	09/02/21	09/21/21	
/	0706731736	300.00	09/02/21	09/10/21	
/	0706731737	472.50	09/02/21	09/13/21	
/	0706731738	86.46	09/02/21	09/09/21	
/	0706731739	316.81	09/02/21	09/13/21	
/	0706731740	19,440.10	01/01/00	09/08/21	
/	0706731741	347.20	09/02/21	09/13/21	
/	0706731742	1,721.11	09/02/21	09/14/21	
/	0706731743	130.00	09/20/21	09/30/21	
/	0706731744	14,465.89	09/20/21	09/21/21	
/	0706731746	9,464.22	09/20/21	09/24/21	
/	0706731747	7,177.50	09/20/21	09/24/21	
/	0706731748	3,727.22	09/20/21	09/24/21	
/	0706731749	12,952.67	09/20/21	09/24/21	
/	0706731754	2,055.00	09/20/21	09/24/21	
/	0706731755	1,126.78	09/20/21	09/23/21	
/	0706731756	2,061.83	09/20/21	09/30/21	
/	0706731758	712.48	09/20/21	09/24/21	
/	0706731759	871,523.75	09/20/21	09/21/21	
/	0706731761	12,740.84	09/20/21	09/21/21	
/	0706731767	289.35	09/20/21	09/23/21	
/	0706731768	1,875.00	09/20/21	09/24/21	
/	0706731769	5,262.13	09/20/21	09/24/21	
/	0706731771	900.90	09/20/21	09/30/21	
/	0706731772	29.56	09/20/21	09/27/21	
/	0706731773	36.15	09/20/21	09/27/21	
/	0706731774	820.92	09/20/21	09/23/21	
/	0706731775	6,259.78	09/20/21	09/28/21	
/	0706731776	41.26	09/20/21	09/24/21	
/	0706731777	145.00	09/20/21	09/27/21	



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2021 to 9/30/2021

/	0706731778	20.69	09/20/21	09/28/21	
/	0706731779	167,472.94	09/20/21	09/24/21	
/	0706731780	988.33	09/20/21	09/23/21	
/	0706731781	1,230.18	09/20/21	09/24/21	
/	0706731782	714.87	09/20/21	09/24/21	
/	0706731783	1,434.65	09/20/21	09/27/21	
/	0706731786	2,711.22	09/20/21	09/29/21	
/	0706731789	350.00	09/20/21	09/28/21	
/	0706731793	725.97	09/20/21	09/28/21	
/	0706731795	137.57	09/20/21	09/30/21	
/	0706731796	180.00	09/20/21	09/30/21	
/	0706731797	1,311.98	09/20/21	09/24/21	
/	0706731799	26.30	09/20/21	09/28/21	
/	0706731800	1,803.74	09/20/21	09/29/21	
/	0706731801	3,385.06	09/20/21	09/24/21	
/	0706731803	7,575.00	09/20/21	09/27/21	
/	0706731804	103.18	09/20/21	09/24/21	
/	0706731805	30.00	09/20/21	09/27/21	
/	0706731807	411.61	09/20/21	09/24/21	
/	0706731808	134.83	09/20/21	09/29/21	
/	0706731809	50.00	09/20/21	09/23/21	
/	0706731810	276.73	09/20/21	09/24/21	
/	0706731811	812.00	09/20/21	09/24/21	
/	0706731812	125.00	09/20/21	09/24/21	

	Count	Amount
Total OUTS:	5	25,178.69
Total PAID:	110	2,367,649.61

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY
CAPITAL RESERVE FUND - SEPTEMBER, 2021

Interest Received:	\$	3,568.69
Transfer In: CAFMA General Fund	\$	-
Miscellaneous Adjustments:	\$	-

TOTAL	\$	3,568.69
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Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2021 to 9/30/2021

**CAFMA-Capital Reserve Fund
(CAFMA)**



Yavapai County Treasurer

Monthly Statement

Date Range: 9/1/2021 to 9/30/2021

Account	Period	YTD		
6067340200	CAFMA-Capital Reserve Fund			
Begin Balance:	6,948,136.73	6,944,482.40		
Income:	3,568.69	7,223.02		
LOC Advance:	.00	.00		
Expense:	(5,188,943.51)	(5,188,943.51)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	1,762,761.91	1,762,761.91	End:	1,762,761.91

Monthly Statement Summary

Source Code	Description	MTDAmount	YTDAmount
6067340200	CAFMA-Capital Reserve Fund	Beginning Balance:	6,948,136.73
			6,944,482.40
38109.0	Interest on Investments St Treas	191.99	3,117.23
38113.0	Interest on Investments-Wells Fargo	3,376.70	4,105.79
91702.0	Transfer out	(5,188,943.51)	(5,188,943.51)
	Ending Balance:	1,762,761.91	1,762,761.91

Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
6067340200 CAFMA-Capital Reserve Fund			Beginning Balance: 6,948,136.73	
38109.0	Interest on Investments St Treas		Source Code Total: 191.99	
09/30	Investment Interest	0	191.99	C
38113.0	Interest on Investments-Wells Fargo		Source Code Total: 3,376.70	
09/30	Investment Interest	0	3,376.70	C
91702.0	Transfer out		Source Code Total: (5,188,943.51)	
09/09	Transfer Request per kb	0	(2,188,943.51)	D ✓
09/28	E-mail transfer request 9/28/21 KBM	0	(3,000,000.00)	D ✓
6067340200 CAFMA-Capital Reserve Fund			Ending Balance: 1,762,761.91	

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

PSPRS Contingency Reserve Fund - September, 2021

Opening Balance 9/16/21:	\$ 10,000,000.00
Interest Received:	\$ -
	\$ -

TOTAL	\$ 10,000,000.00
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Yavapai County Treasurer

Monthly Statement

Account: 6067340700 To Account: 6067340700

Date Range: 9/01/2021 to 9/30/2021 12:00:00

Account	Period	YTD		
6067340700				
Begin Balance:	.00	.00		
Income:	10,000,000.00	10,000,000.00		
LOC Advance:	.00	.00		
Expense:	.00	.00	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	10,000,000.00	10,000,000.00	End:	10,000,000.00

Monthly Statement Summary

Source Code	Description	MTDAmount	YTDAmount
6067340700 CAFMA PSPRS Contingency Reserve Fund	Beginning Balance:		
37122.0	Fire District Deposit	10,000,000.00	10,000,000.00
	Ending Balance:	10,000,000.00	10,000,000.00



Yavapai County Treasurer

Monthly Statement

Account: 6067340700 To Account: 6067340700

Date Range: 9/01/2021 to 9/30/2021 12:00:00

Monthly Statement Detail

Date Notes		Doc #	Amount	C/D
6067340700 CAFMA PSPRS Contingency Reserve Fund			Beginning Balance: .00	
37122.0 Fire District Deposit			Source Code Total: 10,000,000.00	
09/16/2021	CAFMA/2021 PROJECT FUND	RCT# 53952	10,000,000.00	C
6067340700 CAFMA PSPRS Contingency Reserve Fund			Ending Balance: 10,000,000.00	



Yavapai County Treasurer

Monthly Statement

Account: 6067340700 To Account: 6067340700

Date Range: 9/01/2021 to 9/30/2021 12:00:00

Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
	Count	Amount			

CAFMA-Central Arizona Fire and Medical

Bank Reconciliation Summary

For the Bank Statement ending: 9/30/2021

BANK CONTROL ID: CAFMA - GENERAL FUND		DESC: GENERAL FUND	ACCOUNT NO: 1100
Beginning Balance:	09/01/21		\$3,624,115.76
Deposits and Credits:			\$5,648,651.52
Checks and Charges:			(\$4,615,177.94)
Adjustments:			\$0.00
Ending Balance Per Reconciliation:			<u>\$4,657,589.34</u>
Ending Balance Per Bank Statement:	09/30/21		\$4,657,589.34
* Outstanding Deposits and Credits:	09/30/21		\$0.00
* Outstanding Checks and Charges:	09/30/21		(\$70,005.61)
Ending Book Balance:			<u>\$4,587,583.73</u>

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared
For the Bank Statement ending: 9/30/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
06/14/21	756741307	CCS Presentation Systems	AP	CAFMA	\$2,337.13
06/28/21	756741415	Yavapai County Assessor's Offi	AP	CAFMA	\$25.00
08/09/21	756741553	Fernando R Carrera	AP	CAFMA	\$250.00
08/23/21	756741596	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$130.00
08/23/21	756741597	Abel, Todd	AP	CAFMA	\$1,032.48
08/23/21	756741602	Arizona State University	AP	CAFMA	\$660.00
08/23/21	756741602	Arizona State University	AP	CAFMA	(\$660.00)
08/23/21	756741635	IAFC Membership	AP	CAFMA	\$285.00
08/23/21	756741636	Interstate Batteries	AP	CAFMA	\$217.62
08/23/21	756741639	Manzanita Landscaping, Inc	AP	CAFMA	\$869.84
08/23/21	756741643	NFP Property and Casualty	AP	CAFMA	\$84.00
08/23/21	756741654	Securis Insurance Pool, Inc	AP	CAFMA	\$16,137.00
08/23/21	756741665	Verizon Wireless	AP	CAFMA	\$3,989.87
09/02/21	756741669	A2Z Home Center, LLC	AP	CAFMA	\$33.26
09/02/21	756741670	Abel, Todd	AP	CAFMA	\$4,685.04
09/02/21	756741671	Able Saw, LLC	AP	CAFMA	\$65.69
09/02/21	756741673	American Express, Inc.	AP	CAFMA	\$40,981.59
09/02/21	756741689	APS	AP	CAFMA	\$3,496.36
09/02/21	756741690	Arizona Dept. of Public Safety	AP	CAFMA	\$22.00
09/02/21	756741691	Arizona PPE Recon, Inc	AP	CAFMA	\$72.00
09/02/21	756741692	AZ Dept of Forestry & Fire Mgt	AP	CAFMA	\$3,461.98
09/02/21	756741693	Bennett Oil	AP	CAFMA	\$556.29
09/02/21	756741694	Best Pick Disposal, Inc	AP	CAFMA	\$467.73
09/02/21	756741695	Bound Tree Medical LLC	AP	CAFMA	\$6,919.30
09/02/21	756741698	B & W Fire Security Systems	AP	CAFMA	\$5.00
09/02/21	756741699	Cable One Business	AP	CAFMA	\$26.78
09/02/21	756741700	CAFMA Petty Cash	AP	CAFMA	\$238.10
09/02/21	756741701	Canyon Pipe & Supply Inc	AP	CAFMA	\$21.76
09/02/21	756741702	CAROTHERS, ROBERT COUGAN	AP	CAFMA	\$3,112.96
09/02/21	756741703	CenturyLink	AP	CAFMA	\$1,156.36
09/02/21	756741704	CenturyLink	AP	CAFMA	\$29.27
09/02/21	756741705	Chase Bank	AP	CAFMA	\$1,217.73
09/02/21	756741706	Chase Bank	AP	CAFMA	\$854,847.44
09/02/21	756741708	City of Prescott	AP	CAFMA	\$54,783.80
09/02/21	756741709	City of Prescott	AP	CAFMA	\$347.50
09/02/21	756741710	Coppersmith Brockelman PLC	AP	CAFMA	\$3,825.00
09/02/21	756741711	Enerspect Medical Solutions	AP	CAFMA	\$795.27
09/02/21	756741712	FACTORY MOTOR PARTS	AP	CAFMA	\$92.77
09/02/21	756741713	FASTENAL	AP	CAFMA	\$25.29
09/02/21	756741714	FEDEX	AP	CAFMA	\$40.35
09/02/21	756741715	W.W. Grainger, Inc	AP	CAFMA	\$30.42
09/02/21	756741716	Healthcare Medical Waste Svcs	AP	CAFMA	\$52.82
09/02/21	756741717	ImageTrend	AP	CAFMA	\$2,094.73
09/02/21	756741718	Interstate Batteries	AP	CAFMA	\$1,280.64
09/02/21	756741719	KAIROS Health Arizona, Inc	AP	CAFMA	\$168,567.11
09/02/21	756741720	Mark A Kirkorsky PC	AP	CAFMA	\$1,367.19
09/02/21	756741721	Lamb Chevrolet	AP	CAFMA	\$128.61
09/02/21	756741722	Matheson Tri-Gas, Inc	AP	CAFMA	\$231.55
09/02/21	756741723	THADDEUS MCGUIRE	AP	CAFMA	\$300.00
09/02/21	756741724	Melcher Printing, Inc	AP	CAFMA	\$180.15
09/02/21	756741725	Mitchell Repair Info. Comp LLC	AP	CAFMA	\$16.37
09/02/21	756741727	Provantage LLC	AP	CAFMA	\$3,614.18
09/02/21	756741728	PSG Consulting Inc	AP	CAFMA	\$325.00
09/02/21	756741729	Public Safety Crisis Solutions	AP	CAFMA	\$8,787.50
09/02/21	756741731	Restored By Faith LLC	AP	CAFMA	\$280.00
09/02/21	756741732	Redsky Fire Apparatus LLC	AP	CAFMA	\$535.70
09/02/21	756741733	RWC Group	AP	CAFMA	\$3,898.69
09/02/21	756741734	Smart Document Solutions	AP	CAFMA	\$764.53
09/02/21	756741735	Besonson Tools LLC	AP	CAFMA	\$15.60
09/02/21	756741736	Spingola, Deborah	AP	CAFMA	\$300.00
09/02/21	756741737	Thermo Eberline, LLC	AP	CAFMA	\$472.50
09/02/21	756741738	Town of Prescott Valley	AP	CAFMA	\$86.46

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared
For the Bank Statement ending: 9/30/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
09/02/21	756741739	Unisource Energy Services	AP	CAFMA	\$316.81
09/02/21	756741740	US Bank Voyager Fleet Systems	AP	CAFMA	\$19,440.10
09/02/21	756741741	XEROX FINANCIAL SERVICES	AP	CAFMA	\$347.20
09/02/21	756741742	York	AP	CAFMA	\$1,721.11
09/20/21	756741743	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$130.00
09/20/21	756741744	Anderson Asphalt Svcs&Contract	AP	CAFMA	\$14,465.89
09/20/21	756741746	APS	AP	CAFMA	\$9,464.22
09/20/21	756741747	Arizona Crisis Team (ACT)	AP	CAFMA	\$7,177.50
09/20/21	756741748	Bennett Oil	AP	CAFMA	\$3,727.22
09/20/21	756741749	Bound Tree Medical LLC	AP	CAFMA	\$12,952.67
09/20/21	756741752	Bradshaw Mtn Environmental Inc	AP	CAFMA	\$40.00
09/20/21	756741752	Bradshaw Mtn Environmental Inc	AP	CAFMA	(\$40.00)
09/20/21	756741753	Brookins, Patty	AP	CAFMA	\$3,433.60
09/20/21	756741753	Brookins, Patty	AP	CAFMA	(\$3,433.60)
09/20/21	756741754	B & W Fire Security Systems	AP	CAFMA	\$2,055.00
09/20/21	756741755	Cable One Business	AP	CAFMA	\$1,126.78
09/20/21	756741756	Cascade Fire Equipment	AP	CAFMA	\$2,061.83
09/20/21	756741758	CenturyLink	AP	CAFMA	\$712.48
09/20/21	756741759	Chase Bank	AP	CAFMA	\$871,523.75
09/20/21	756741761	Chase Card Services	AP	CAFMA	\$12,740.84
09/20/21	756741767	City of Prescott	AP	CAFMA	\$289.35
09/20/21	756741768	Crisenberg, Gary	AP	CAFMA	\$1,875.00
09/20/21	756741769	Curtis Tools for Heroes	AP	CAFMA	\$5,262.13
09/20/21	756741771	Entenmann-Rovin Co	AP	CAFMA	\$900.90
09/20/21	756741772	FACTORY MOTOR PARTS	AP	CAFMA	\$29.56
09/20/21	756741773	FEDEX	AP	CAFMA	\$36.15
09/20/21	756741774	Freightliner of AZ, LLC	AP	CAFMA	\$820.92
09/20/21	756741775	Michael M. Golightly & Assoc	AP	CAFMA	\$6,259.78
09/20/21	756741776	W.W. Grainger, Inc	AP	CAFMA	\$41.26
09/20/21	756741777	International Code Council Inc	AP	CAFMA	\$145.00
09/20/21	756741778	Interstate Batteries	AP	CAFMA	\$20.69
09/20/21	756741779	KAIROS Health Arizona, Inc	AP	CAFMA	\$167,472.94
09/20/21	756741780	Mark A Kirkorsky PC	AP	CAFMA	\$988.33
09/20/21	756741781	Manzanita Landscaping, Inc	AP	CAFMA	\$1,230.18
09/20/21	756741782	Matheson Tri-Gas, Inc	AP	CAFMA	\$714.87
09/20/21	756741783	NAPA Auto Parts	AP	CAFMA	\$1,434.65
09/20/21	756741786	Neumann High Country Doors	AP	CAFMA	\$2,711.22
09/20/21	756741789	Northern AZ Premier Termite	AP	CAFMA	\$350.00
09/20/21	756741792	PETERS, JESSICA	AP	CAFMA	\$361.20
09/20/21	756741792	PETERS, JESSICA	AP	CAFMA	(\$361.20)
09/20/21	756741793	O'Reilly Auto Parts	AP	CAFMA	\$725.97
09/20/21	756741795	Pitney Bowes Global Financial	AP	CAFMA	\$137.57
09/20/21	756741796	Prescott Vly Chamber of Comm	AP	CAFMA	\$180.00
09/20/21	756741797	RWC Group	AP	CAFMA	\$1,311.98
09/20/21	756741799	Besonson Tools LLC	AP	CAFMA	\$26.30
09/20/21	756741800	Staples Contract & Commerc.Inc	AP	CAFMA	\$1,803.74
09/20/21	756741801	Teleflex Funding LLC	AP	CAFMA	\$3,385.06
09/20/21	756741803	Thermo Scientific Portable	AP	CAFMA	\$7,575.00
09/20/21	756741804	Unisource Energy Services	AP	CAFMA	\$103.18
09/20/21	756741805	Verified First, LLC	AP	CAFMA	\$30.00
09/20/21	756741807	XEROX FINANCIAL SERVICES	AP	CAFMA	\$411.61
09/20/21	756741808	Yavapai Fleet Yavapai Machine	AP	CAFMA	\$134.83
09/20/21	756741809	Yavapai Regional Medical Ctr	AP	CAFMA	\$50.00
09/20/21	756741810	York	AP	CAFMA	\$276.73
09/20/21	756741811	YRMCPC PHYSICIAN PRACTICES	AP	CAFMA	\$812.00
09/20/21	756741812	ZebraScapes LLC	AP	CAFMA	\$125.00
09/30/21	Cash With Yav Cty	Return S & S Funds AZ ARS 36-2	GL	CAFMA	\$58,584.82
09/30/21	Cash With Yav Cty	Wire Trf to HFE For 3 Fire Tru	GL	CAFMA	\$2,188,943.51
TOTAL CHECKS AND CHARGES CLEARED:					\$4,615,177.94

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Outstanding

For the Bank Statement ending: 9/30/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
06/14/21	756741288	Action Communications	AP	CAFMA	\$3,572.32
06/28/21	756741399	BOLZ, WILLIAM & PATRICIA	AP	CAFMA	\$2.92
09/02/21	756741672	AHS Rescue, LLC	AP	CAFMA	\$61.44
09/02/21	756741726	LORI CRAFT	AP	CAFMA	\$50.00
09/20/21	756741745	Anixter Inc	AP	CAFMA	\$18,911.29
09/20/21	756741757	Canyon Pipe & Supply Inc	AP	CAFMA	\$34.77
09/20/21	756741770	Dish Network	AP	CAFMA	\$128.07
09/20/21	756741787	National Fire Codes	AP	CAFMA	\$31.55
09/20/21	756741788	NFP Property and Casualty	AP	CAFMA	\$35,123.00
09/20/21	756741790	EXPRESS ASSETS LLC	AP	CAFMA	\$94.55
09/20/21	756741791	EXPRESS ASSETS LLC	AP	CAFMA	\$94.40
09/20/21	756741798	Schuster, Alan	AP	CAFMA	\$1,934.96
09/20/21	756741802	Tessco, Inc	AP	CAFMA	\$2,220.01
09/20/21	756741806	Verizon Wireless	AP	CAFMA	\$4,250.89
09/20/21	756741813	Bradshaw Mtn Environmental Inc	AP	CAFMA	\$40.00
09/20/21	756741814	Brookins, Patty	AP	CAFMA	\$3,433.60
09/20/21	756741815	PETERS, JESSICA	AP	CAFMA	\$21.84
TOTAL CHECKS AND CHARGES OUTSTANDING:					\$70,005.61

CAFMA-Central Arizona Fire and Medical

BR Deposits and Credits Cleared

For the Bank Statement ending: 9/30/21

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
09/02/21	3845	Deposit	AR	CAFMA	\$4,731.48
09/02/21	3846	Deposit	AR	CAFMA	\$3,503.18
09/02/21	3849	Deposit	AR	CAFMA	\$3,274.70
09/02/21	3850	Deposit	AR	CAFMA	\$8,001.54
09/09/21	3853	Deposit	AR	CAFMA	\$11,656.79
09/09/21	3854	Deposit	AR	CAFMA	\$10,850.22
09/16/21	3856	Deposit	AR	CAFMA	\$10,535.95
09/16/21	3858	Deposit	AR	CAFMA	\$913.73
09/16/21	3859	Deposit	AR	CAFMA	\$715.08
09/27/21	3861	Deposit	AR	CAFMA	\$180,663.17
09/27/21	3862	Deposit	AR	CAFMA	\$2,497.89
09/27/21	3863	Deposit	AR	CAFMA	\$3,223.68
09/27/21	3864	Deposit	AR	CAFMA	\$105,108.93
09/30/21	3870	Deposit	AR	CAFMA	\$12,898.18
09/30/21	3872	Deposit	AR	CAFMA	\$403.60
09/30/21	3873	Deposit	AR	CAFMA	\$145.24
09/30/21	3874	Deposit	AR	CAFMA	\$392.00
09/30/21	3875	Deposit	AR	CAFMA	\$1,044.00
09/30/21	3876	Deposit	AR	CAFMA	\$31,225.63
09/30/21	Cash With Yav Cty	Fire Authority Funding Septemb	GL	CAFMA	\$65,679.30
09/30/21	Cash With Yav Cty	Trf In - Cap Res To Purchase 3	GL	CAFMA	\$2,188,943.51
09/30/21	Cash With Yav Cty	Trf In From CR-Temp Borrowed F	GL	CAFMA	\$3,000,000.00
09/30/21	Cash With Yav Cty	GF - Interest Revenue - Septem	GL	CAFMA	\$2,243.72
TOTAL DEPOSITS AND CREDITS CLEARED:					\$5,648,651.52

CAFMA-Central Arizona Fire and Medical
BR Deposits and Credits Outstanding
For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount
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TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						
756741669	09/02/21	Marked	No	A2Z Home Center, LLC	10/12/21	\$33.26
756741670	09/02/21	Marked	No	Abel, Todd	10/12/21	\$4,685.04
756741671	09/02/21	Marked	No	Able Saw, LLC	10/12/21	\$65.69
756741672	09/02/21	Retrieved	No	AHS Rescue, LLC		\$61.44
756741673	09/02/21	Marked	No	American Express, Inc.	10/12/21	\$40,981.59
756741689	09/02/21	Marked	No	APS	10/12/21	\$3,496.36
756741690	09/02/21	Marked	No	Arizona Dept. of Public Safety	10/12/21	\$22.00
756741691	09/02/21	Marked	No	Arizona PPE Recon, Inc	10/12/21	\$72.00
756741692	09/02/21	Marked	No	AZ Dept of Forestry & Fire Mgt	10/12/21	\$3,461.98
756741693	09/02/21	Marked	No	Bennett Oil	10/12/21	\$556.29
756741694	09/02/21	Marked	No	Best Pick Disposal, Inc	10/12/21	\$467.73
756741695	09/02/21	Marked	No	Bound Tree Medical LLC	10/12/21	\$6,919.30
756741698	09/02/21	Marked	No	B & W Fire Security Systems	10/12/21	\$5.00
756741699	09/02/21	Marked	No	Cable One Business	10/12/21	\$26.78
756741700	09/02/21	Marked	No	CAFMA Petty Cash	10/12/21	\$238.10
756741701	09/02/21	Marked	No	Canyon Pipe & Supply Inc	10/12/21	\$21.76
756741702	09/02/21	Marked	No	CAROTHERS, ROBERT COUGAN	10/12/21	\$3,112.96
756741703	09/02/21	Marked	No	CenturyLink	10/12/21	\$1,156.36
756741704	09/02/21	Marked	No	CenturyLink	10/12/21	\$29.27
756741705	09/02/21	Marked	No	Chase Bank	10/12/21	\$1,217.73
756741706	09/02/21	Marked	No	Chase Bank	10/12/21	\$854,847.44
756741708	09/02/21	Marked	No	City of Prescott	10/12/21	\$54,783.80
756741709	09/02/21	Marked	No	City of Prescott	10/12/21	\$347.50
756741710	09/02/21	Marked	No	Coppersmith Brockelman PLC	10/12/21	\$3,825.00
756741711	09/02/21	Marked	No	Enerspect Medical Solutions	10/12/21	\$795.27
756741712	09/02/21	Marked	No	FACTORY MOTOR PARTS	10/12/21	\$92.77
756741713	09/02/21	Marked	No	FASTENAL	10/12/21	\$25.29
756741714	09/02/21	Marked	No	FEDEX	10/12/21	\$40.35
756741715	09/02/21	Marked	No	W.W. Grainger, Inc	10/12/21	\$30.42
756741716	09/02/21	Marked	No	Healthcare Medical Waste Svcs	10/12/21	\$52.82
756741717	09/02/21	Marked	No	ImageTrend	10/12/21	\$2,094.73
756741718	09/02/21	Marked	No	Interstate Batteries	10/12/21	\$1,280.64
756741719	09/02/21	Marked	No	KAIROS Health Arizona, Inc	10/12/21	\$168,567.11
756741720	09/02/21	Marked	No	Mark A Kirkorsky PC	10/12/21	\$1,367.19
756741721	09/02/21	Marked	No	Lamb Chevrolet	10/12/21	\$128.61
756741722	09/02/21	Marked	No	Matheson Tri-Gas, Inc	10/12/21	\$231.55
756741723	09/02/21	Marked	No	THADDEUS MCGUIRE	10/12/21	\$300.00
756741724	09/02/21	Marked	No	Melcher Printing, Inc	10/12/21	\$180.15
756741725	09/02/21	Marked	No	Mitchell Repair Info. Comp LLC	10/12/21	\$16.37
756741726	09/02/21	Retrieved	No	LORI CRAFT		\$50.00
756741727	09/02/21	Marked	No	Provantage LLC	10/12/21	\$3,614.18
756741728	09/02/21	Marked	No	PSG Consulting Inc	10/12/21	\$325.00
756741729	09/02/21	Marked	No	Public Safety Crisis Solutions	10/12/21	\$8,787.50
756741731	09/02/21	Marked	No	Restored By Faith LLC	10/12/21	\$280.00
756741732	09/02/21	Marked	No	Redsky Fire Apparatus LLC	10/12/21	\$535.70
756741733	09/02/21	Marked	No	RWC Group	10/12/21	\$3,898.69
756741734	09/02/21	Marked	No	Smart Document Solutions	10/12/21	\$764.53
756741735	09/02/21	Marked	No	Besonson Tools LLC	10/12/21	\$15.60
756741736	09/02/21	Marked	No	Spingola, Deborah	10/12/21	\$300.00
756741737	09/02/21	Marked	No	Thermo Eberline, LLC	10/12/21	\$472.50
756741738	09/02/21	Marked	No	Town of Prescott Valley	10/12/21	\$86.46
756741739	09/02/21	Marked	No	Unisource Energy Services	10/12/21	\$316.81
756741740	09/02/21	Marked	No	US Bank Voyager Fleet Systems	10/12/21	\$19,440.10
756741741	09/02/21	Marked	No	XEROX FINANCIAL SERVICES	10/12/21	\$347.20
756741742	09/02/21	Marked	No	York	10/12/21	\$1,721.11
756741743	09/20/21	Marked	No	A1 Water Bulk Delivery Svc LLC	10/12/21	\$130.00
756741744	09/20/21	Marked	No	Anderson Asphalt Svcs&Contract	10/12/21	\$14,465.89
756741745	09/20/21	Retrieved	No	Anixter Inc		\$18,911.29
756741746	09/20/21	Marked	No	APS	10/12/21	\$9,464.22
756741747	09/20/21	Marked	No	Arizona Crisis Team (ACT)	10/12/21	\$7,177.50
756741748	09/20/21	Marked	No	Bennett Oil	10/12/21	\$3,727.22
756741749	09/20/21	Marked	No	Bound Tree Medical LLC	10/12/21	\$12,952.67

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
MODULE: CHECKS FROM ACCOUNTS PAYABLE						
BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
756741752	09/20/21	Marked	No	Bradshaw Mtn Environmental Inc	10/12/21	\$40.00
756741752	09/20/21	Marked	Yes	Bradshaw Mtn Environmental Inc	10/12/21	(\$40.00)
756741753	09/20/21	Marked	No	Brookins, Patty	10/12/21	\$3,433.60
756741753	09/20/21	Marked	Yes	Brookins, Patty	10/12/21	(\$3,433.60)
756741754	09/20/21	Marked	No	B & W Fire Security Systems	10/12/21	\$2,055.00
756741755	09/20/21	Marked	No	Cable One Business	10/12/21	\$1,126.78
756741756	09/20/21	Marked	No	Cascade Fire Equipment	10/12/21	\$2,061.83
756741757	09/20/21	Retrieved	No	Canyon Pipe & Supply Inc		\$34.7
756741758	09/20/21	Marked	No	CenturyLink	10/12/21	\$712.48
756741759	09/20/21	Marked	No	Chase Bank	10/12/21	\$871,523.75
756741761	09/20/21	Marked	No	Chase Card Services	10/12/21	\$12,740.84
756741767	09/20/21	Marked	No	City of Prescott	10/12/21	\$289.35
756741768	09/20/21	Marked	No	Crisenbery, Gary	10/12/21	\$1,875.00
756741769	09/20/21	Marked	No	Curtis Tools for Heroes	10/12/21	\$5,262.13
756741770	09/20/21	Retrieved	No	Dish Network		\$128.07
756741771	09/20/21	Marked	No	Entenmann-Rovin Co	10/12/21	\$900.90
756741772	09/20/21	Marked	No	FACTORY MOTOR PARTS	10/12/21	\$29.56
756741773	09/20/21	Marked	No	FEDEX	10/12/21	\$36.15
756741774	09/20/21	Marked	No	Freightliner of AZ, LLC	10/12/21	\$820.92
756741775	09/20/21	Marked	No	Michael M. Golightly & Assoc	10/12/21	\$6,259.78
756741776	09/20/21	Marked	No	W.W. Grainger, Inc	10/12/21	\$41.26
756741777	09/20/21	Marked	No	International Code Council Inc	10/12/21	\$145.00
756741778	09/20/21	Marked	No	Interstate Batteries	10/12/21	\$20.69
756741779	09/20/21	Marked	No	KAIROS Health Arizona, Inc	10/12/21	\$167,472.94
756741780	09/20/21	Marked	No	Mark A Kirkorsky PC	10/12/21	\$988.33
756741781	09/20/21	Marked	No	Manzanita Landscaping, Inc	10/12/21	\$1,230.18
756741782	09/20/21	Marked	No	Matheson Tri-Gas, Inc	10/12/21	\$714.87
756741783	09/20/21	Marked	No	NAPA Auto Parts	10/12/21	\$1,434.65
756741786	09/20/21	Marked	No	Neumann High Country Doors	10/12/21	\$2,711.22
756741787	09/20/21	Retrieved	No	National Fire Codes		\$31.55
756741788	09/20/21	Retrieved	No	NFP Property and Casualty		\$35,123.00
756741789	09/20/21	Marked	No	Northern AZ Premier Termite	10/12/21	\$350.00
756741790	09/20/21	Retrieved	No	EXPRESS ASSETS LLC		\$94.55
756741791	09/20/21	Retrieved	No	EXPRESS ASSETS LLC		\$94.40
756741792	09/20/21	Marked	No	PETERS, JESSICA	10/12/21	\$361.20
756741792	09/20/21	Marked	Yes	PETERS, JESSICA	10/12/21	(\$361.20)
756741793	09/20/21	Marked	No	O'Reilly Auto Parts	10/12/21	\$725.97
756741795	09/20/21	Marked	No	Pitney Bowes Global Financial	10/12/21	\$137.57
756741796	09/20/21	Marked	No	Prescott Vly Chamber of Comm	10/12/21	\$180.00
756741797	09/20/21	Marked	No	RWC Group	10/12/21	\$1,311.98
756741798	09/20/21	Retrieved	No	Schuster, Alan		\$1,934.96
756741799	09/20/21	Marked	No	Besonson Tools LLC	10/12/21	\$26.30
756741800	09/20/21	Marked	No	Staples Contract & Commmerc.Inc	10/12/21	\$1,803.74
756741801	09/20/21	Marked	No	Teleflex Funding LLC	10/12/21	\$3,385.06
756741802	09/20/21	Retrieved	No	Tessco, Inc		\$2,220.01
756741803	09/20/21	Marked	No	Thermo Scientific Portable	10/12/21	\$7,575.00
756741804	09/20/21	Marked	No	Unisource Energy Services	10/12/21	\$103.18
756741805	09/20/21	Marked	No	Verified First, LLC	10/12/21	\$30.00
756741806	09/20/21	Retrieved	No	Verizon Wireless		\$4,250.89
756741807	09/20/21	Marked	No	XEROX FINANCIAL SERVICES	10/12/21	\$411.61
756741808	09/20/21	Marked	No	Yavapai Fleet Yavapai Machine	10/12/21	\$134.83
756741809	09/20/21	Marked	No	Yavapai Regional Medical Ctr	10/12/21	\$50.00
756741810	09/20/21					

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

3845	09/02/21	Marked	No	Deposit	10/12/21	\$4,731.48
3846	09/02/21	Marked	No	Deposit	10/12/21	\$3,503.18
3849	09/02/21	Marked	No	Deposit	10/12/21	\$3,274.70
3850	09/02/21	Marked	No	Deposit	10/12/21	\$8,001.54
3853	09/09/21	Marked	No	Deposit	10/12/21	\$11,656.79
3854	09/09/21	Marked	No	Deposit	10/12/21	\$10,850.22
3856	09/16/21	Marked	No	Deposit	10/12/21	\$10,535.95
3858	09/16/21	Marked	No	Deposit	10/12/21	\$913.73
3859	09/16/21	Marked	No	Deposit	10/12/21	\$715.08
3861	09/27/21	Marked	No	Deposit	10/12/21	\$180,663.17
3862	09/27/21	Marked	No	Deposit	10/12/21	\$2,497.89
3863	09/27/21	Marked	No	Deposit	10/12/21	\$3,223.68
3864	09/27/21	Marked	No	Deposit	10/12/21	\$105,108.93
3870	09/30/21	Marked	No	Deposit	10/12/21	\$12,898.18
3872	09/30/21	Marked	No	Deposit	10/12/21	\$403.60
3873	09/30/21	Marked	No	Deposit	10/12/21	\$145.24
3874	09/30/21	Marked	No	Deposit	10/12/21	\$392.00
3875	09/30/21	Marked	No	Deposit	10/12/21	\$1,044.00
3876	09/30/21	Marked	No	Deposit	10/12/21	\$31,225.63

SUB TOTAL FOR BANK:	\$391,784.99
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TOTAL FOR MODULE:	\$391,784.99
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MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER

BANK CONTROL ID: CAFMA - GENERAL FUND

Cash With Yav Cty	09/30/21	Marked	No	Fire Authority Funding Septemb	10/12/21	\$65,679.30
Cash With Yav Cty	09/30/21	Marked	No	Return S & S Funds AZ ARS 36-2	10/12/21	\$58,584.82
Cash With Yav Cty	09/30/21	Marked	No	Trf In - Cap Res To Purchase 3	10/12/21	\$2,188,943.51
Cash With Yav Cty	09/30/21	Marked	No	Wire Trf to HFE For 3 Fire Tru	10/12/21	\$2,188,943.51
Cash With Yav Cty	09/30/21	Marked	No	Trf In From CR-Temp Borrowed F	10/12/21	\$3,000,000.00
Cash With Yav Cty	09/30/21	Marked	No	GF - Interest Revenue - Septem	10/12/21	\$2,243.72

SUB TOTAL FOR BANK:	\$7,504,394.86
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TOTAL FOR MODULE:	\$7,504,394.86
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CAFMA-Central Arizona Fire and Medical
BR Adjustments Report
For the Bank Statement ending:

Date	Document	Description	GL Account	Offset Amt	Adj. Amt
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DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

10/12/21
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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
<u>Revenues</u>									
CVFD Funding Requirement	10310000000	\$12,872.38	\$0.00	\$12,872.38	0.0%	\$4,975,664.24	\$5,222,136.00	\$(246,471.76)	(4.7)%
CYFD Funding Requirement	10320000000	52,806.92	0.00	52,806.92	0.0	20,552,478.85	21,466,421.00	(913,942.15)	(4.3)
Fire Protection Contracts	10400100000	11,161.93	0.00	11,161.93	0.0	412,592.80	180,000.00	232,592.80	129.2
Outside Agency Work-Vehicle Maint	10430000000	325.26	0.00	325.26	0.0	24,628.10	40,000.00	(15,371.90)	(38.4)
Construction Permits	10440000000	9,329.71	0.00	9,329.71	0.0	140,244.40	51,250.00	88,994.40	173.6
Operational Permits	10442500000	917.80	0.00	917.80	0.0	2,626.80	1,700.00	926.80	54.5
Special Events	10443000000	696.00	0.00	696.00	0.0	2,436.00	2,680.00	(244.00)	(9.1)
State of AZ/Off-District Fires	10480000000	326,137.18	0.00	326,137.18	0.0	2,870,344.08	50,000.00	2,820,344.08	5640.7
Interest Income-General Fund	10490000000	2,243.72	0.00	2,243.72	0.0	25,237.76	50,000.00	(24,762.24)	(49.5)
Interest Income-Cap Rsv Fund	10490100000	3,568.69	0.00	3,568.69	0.0	38,801.47	0.00	38,801.47	0.0
Misc. Revenues	10510000000	(58,073.55)	0.00	(58,073.55)	0.0	78,493.31	10,900.00	67,593.31	620.1
PAWUIC/ Defensible Space Reimbursements	10512531000	0.00	0.00	0.00	0.0	4,175.43	24,000.00	(19,824.57)	(82.6)
Tech Services Contracting Revenue	10514041000	8,717.50	0.00	8,717.50	0.0	244,991.74	184,725.00	60,266.74	32.6
Supplies for Outside Agency Work	10514141000	0.00	0.00	0.00	0.0	1,676.63	10,000.00	(8,323.37)	(83.2)
Rebates/Refunds	10535000000	135.00	0.00	135.00	0.0	5,306.41	0.00	5,306.41	0.0
Donations	10540000000	0.00	0.00	0.00	0.0	11,975.00	500.00	11,475.00	2295.0
Grants-FEMA- SAFER	10543000000	0.00	0.00	0.00	0.0	5,000.00	71,618.00	(66,618.00)	(93.0)
Misc. Prevention	10560000000	0.00	0.00	0.00	0.0	0.00	2,100.00	(2,100.00)	(100.0)
Warehouse Purchasing Group	10570000000	14,631.39	0.00	14,631.39	0.0	272,055.25	210,000.00	62,055.25	29.6
61 Lease Revenue	10585500000	0.00	0.00	0.00	0.0	48,000.00	30,000.00	18,000.00	60.0
CARTA Classes	10590000000	0.00	0.00	0.00	0.0	7,050.00	15,000.00	(7,950.00)	(53.0)
CPR/EMS classes	10590500000	560.00	0.00	560.00	0.0	6,921.50	26,000.00	(19,078.50)	(73.4)
Net Revenues		\$386,029.93	\$0.00	\$386,029.93	0.0 %	\$29,730,699.77	\$27,649,030.00	\$2,081,669.77	7.5 %
<u>Personnel Expenses</u>									
Salaries/Admin	10610010000	\$76,081.84	\$0.00	\$(76,081.84)	0.0%	\$1,195,025.61	\$914,298.00	\$(280,727.61)	(30.7)%
Salaries/Prevention	10610020000	27,849.40	0.00	(27,849.40)	0.0	378,836.70	371,045.00	(7,791.70)	(2.1)
Salaries/Operations	10610030000	646,115.58	0.00	(646,115.58)	0.0	9,995,132.70	8,838,743.00	(1,156,389.70)	(13.1)
Salaries/Training	10610035000	17,463.28	0.00	(17,463.28)	0.0	254,369.48	243,433.00	(10,936.48)	(4.5)
Salaries/Communications	10610041000	31,652.80	0.00	(31,652.80)	0.0	489,642.42	433,677.00	(55,965.42)	(12.9)
Salaries/Facilities Maintenance	10610043000	9,454.40	0.00	(9,454.40)	0.0	148,010.74	129,519.00	(18,491.74)	(14.3)
Salaries/Fleet Maint	10610048000	29,763.20	0.00	(29,763.20)	0.0	449,359.69	413,251.00	(36,108.69)	(8.7)
Salaries/Warehouse	10610049000	10,708.80	0.00	(10,708.80)	0.0	172,201.51	149,896.00	(22,305.51)	(14.9)
CEO/ Fire Chief	10610110000	13,135.48	0.00	(13,135.48)	0.0	193,662.76	170,761.00	(22,901.76)	(13.4)
Special Detail/Fire Pals	10610320400	62.50	0.00	(62.50)	0.0	62.50	12,600.00	12,537.50	99.5
Special Detail/ Babysitting Classes	10610320402	0.00	0.00	0.00	0.0	0.00	250.00	250.00	100.0
Special Detail/Prev/Spec Ev Assign Pay	10610320403	0.00	0.00	0.00	0.0	162.50	4,500.00	4,337.50	96.4

10/12/21
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CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
Special Detail / OPS	10610330000	0.00	0.00	0.00	0.0	(9.62)	0.00	9.62	0.0
Spec Det/Ops CPR Prgrm Int/Ext	10610330425	75.00	0.00	(75.00)	0.0	3,437.50	5,000.00	1,562.50	31.3
Telestaff Maintenance	10610330426	0.00	0.00	0.00	0.0	32.18	2,000.00	1,967.82	98.4
Spec Det/Ops Emplpyee Hlth Immuniz Prgrm	10610330431	0.00	0.00	0.00	0.0	0.00	1,400.00	1,400.00	100.0
Spec Det/Ops CISD Program Shift Peers	10610330435	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Spec Det/Ops/Tower Work	10610330439	280.00	0.00	(280.00)	0.0	1,360.00	6,500.00	5,140.00	79.1
Spec Det/Ops Haz Mat Program	10610330440	0.00	0.00	0.00	0.0	418.75	625.00	206.25	33.0
Spec Det/Ops Hose Program	10610330441	0.00	0.00	0.00	0.0	787.50	500.00	(287.50)	(57.5)
Spec Det/Ops SCBA Program	10610330442	0.00	0.00	0.00	0.0	2,432.29	6,500.00	4,067.71	62.6
Spec Det/Ops Recruit Academy	10610330447	0.00	0.00	0.00	0.0	0.00	8,700.00	8,700.00	100.0
Spec Det/Ops Promo Testing	10610330449	0.00	0.00	0.00	0.0	4,143.75	8,250.00	4,106.25	49.8
Spec Det/ Ops Misc.	10610330452	393.75	0.00	(393.75)	0.0	16,912.50	8,000.00	(8,912.50)	(111.4)
Spec Duty Training	10610335476	0.00	0.00	0.00	0.0	0.00	2,600.00	2,600.00	100.0
Spec Det/Trng Instr CARTA	10610335479	750.00	0.00	(750.00)	0.0	1,112.50	5,000.00	3,887.50	77.8
Spec Det/ In House EMS Training	10610335482	312.50	0.00	(312.50)	0.0	9,150.00	25,000.00	15,850.00	63.4
Spec Det/Tower Rescue/Instructor	10610335483	0.00	0.00	0.00	0.0	250.00	1,000.00	750.00	75.0
Spec Det/ Warehouse	10610349451	0.00	0.00	0.00	0.0	862.50	5,000.00	4,137.50	82.8
Acting Pay - Administration	10610410000	30.00	0.00	(30.00)	0.0	675.90	0.00	(675.90)	0.0
Acting Pay - Prevention	10610420000	0.00	0.00	0.00	0.0	110.00	500.00	390.00	78.0
Acting Pay - Ops	10610430000	3,138.50	0.00	(3,138.50)	0.0	62,482.81	52,560.00	(9,922.81)	(18.9)
Acting Pay - Tech Services	10610441000	0.00	0.00	0.00	0.0	40.00	0.00	(40.00)	0.0
Acting Pay - Fleet Maintenance	10610448000	0.00	0.00	0.00	0.0	269.50	400.00	130.50	32.6
Vacation/ Sick Leave Buy Back	10610530000	0.00	0.00	0.00	0.0	104,596.66	300,000.00	195,403.34	65.1
O.T. Salaries/Admin	10611010000	0.00	0.00	0.00	0.0	10,601.72	9,000.00	(1,601.72)	(17.8)
O.T. Salaries/ Prevention	10611020000	0.00	0.00	0.00	0.0	6,564.66	15,000.00	8,435.34	56.2
Recall O.T./Operations	10611030000	6,311.69	0.00	(6,311.69)	0.0	30,093.85	45,000.00	14,906.15	33.1
SWAT Response / Coverage	10611030250	(779.28)	0.00	779.28	0.0	(3,547.82)	9,000.00	12,547.82	139.4
O.T. Salaries/CARTA	10611035000	0.00	0.00	0.00	0.0	(2,432.74)	2,828.00	5,260.74	186.0
O.T. Salaries/Tech Seives	10611041000	1,609.88	0.00	(1,609.88)	0.0	23,653.74	25,000.00	1,346.26	5.4
O.T. Salaries/Comm-Outside Agency	10611041561	(583.44)	0.00	583.44	0.0	(1,829.50)	0.00	1,829.50	0.0
O.T. Salaries/Facilities Maintenance	10611043000	0.00	0.00	0.00	0.0	315.26	5,000.00	4,684.74	93.7
O.T. Salaries/ Fleet Maintenance	10611048000	477.55	0.00	(477.55)	0.0	29,368.63	23,000.00	(6,368.63)	(27.7)
O.T. Salaries/Warehouse	10611049000	153.25	0.00	(153.25)	0.0	3,734.66	15,000.00	11,265.34	75.1
FLSA Pay	10611130000	44,114.94	0.00	(44,114.94)	0.0	688,014.50	659,788.00	(28,226.50)	(4.3)
Shift O.T./Operations	10611230000	0.00	0.00	0.00	0.0	4,138.20	0.00	(4,138.20)	0.0
Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA	10611230200	32,494.86	0.00	(32,494.86)	0.0	497,558.69	385,000.00	(112,558.69)	(29.2)
Off District Wildland Fires	10611431000	241,658.05	0.00	(241,658.05)	0.0	2,042,042.39	20,000.00	(2,022,042.39)	(10110.2)
Training Captain OT	10611535300	443.21	0.00	(443.21)	0.0	26,226.81	29,200.00	2,973.19	10.2

10/12/21
5:01:21 PM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
Trng Cov/Special Duty Pay	10611535304	0.00	0.00	0.00	0.0	1,781.25	4,950.00	3,168.75	64.0
Trng Cov/EVOC Driver Training Inst Pay	10611535307	0.00	0.00	0.00	0.0	8,649.01	2,500.00	(6,149.01)	(246.0)
Trng Cov/Swift Water Training Officers	10611535380	0.00	0.00	0.00	0.0	1,352.03	2,500.00	1,147.97	45.9
Trng Cov/Engine Co Training Coverage	10611835326	0.00	0.00	0.00	0.0	0.00	12,600.00	12,600.00	100.0
Trng Cov/OT Eng Co Trng Coverage	10611835330	7,248.16	0.00	(7,248.16)	0.0	11,243.09	26,500.00	15,256.91	57.6
Trng Cov/ OT Special Ops Training	10611835336	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0
Trng Cov/Paramedic Upgrade Training	10611835337	0.00	0.00	0.00	0.0	280.01	10,000.00	9,719.99	97.2
Trng Cov/ OT TRT/ HAZ MAT Training	10611835338	0.00	0.00	0.00	0.0	5,961.90	12,000.00	6,038.10	50.3
ASRS Retirement/Admin	10612910000	8,916.18	0.00	(8,916.18)	0.0	119,990.21	81,863.00	(38,127.21)	(46.6)
ASRS Retirement/Prevention	10612920000	2,328.14	0.00	(2,328.14)	0.0	29,520.35	33,350.00	3,829.65	11.5
ASRS Retirement/Training	10612935000	348.48	0.00	(348.48)	0.0	4,577.28	4,574.00	(3.28)	(0.1)
ASRS Retirement/Tech Services	10612941000	5,268.94	0.00	(5,268.94)	0.0	73,060.96	56,050.00	(17,010.96)	(30.3)
ASRS Retirement/Facilities Maintenance	10612943000	1,246.04	0.00	(1,246.04)	0.0	19,292.01	16,438.00	(2,854.01)	(17.4)
ASRS Retirement/Fleet Maint	10612948000	2,878.49	0.00	(2,878.49)	0.0	43,095.73	39,866.00	(3,229.73)	(8.1)
ASRS Retirement/Warehouse	10612949000	1,364.99	0.00	(1,364.99)	0.0	26,963.71	20,150.00	(6,813.71)	(33.8)
PSPRS/Admin	10613010000	21,353.65	0.00	(21,353.65)	0.0	168,821.92	136,422.00	(32,399.92)	(23.7)
PSPRS/Prevention	10613020000	0.00	0.00	0.00	0.0	100.00	0.00	(100.00)	0.0
PSPRS Operations	10613030000	774,707.16	0.00	(774,707.16)	0.0	5,469,819.80	4,413,580.00	(1,056,239.80)	(23.9)
PSPRS/ CARTA	10613035000	18,949.84	0.00	(18,949.84)	0.0	140,038.16	101,221.00	(38,817.16)	(38.3)
PSPRS/ Fleet Maint	10613048000	9,346.34	0.00	(9,346.34)	0.0	95,872.55	59,549.00	(36,323.55)	(61.0)
401A/Admin	10613210000	0.00	0.00	0.00	0.0	12,079.30	69,261.00	57,181.70	82.6
401A/ Prevention	10613220000	0.00	0.00	0.00	0.0	0.00	13,099.00	13,099.00	100.0
401A Retirement / Ops	10613230000	34,572.12	0.00	(34,572.12)	0.0	423,969.87	691,714.00	267,744.13	38.7
401A/ Fire Chief	10613310000	835.02	0.00	(835.02)	0.0	20,021.54	33,503.00	13,481.46	40.2
Worker's Comp Insurance/Admin	10615010000	0.00	0.00	0.00	0.0	332,408.61	22,898.00	(309,510.61)	(1351.7)
Worker's Comp/Prevention	10615020000	0.00	0.00	0.00	0.0	917.18	19,969.00	19,051.82	95.4
Worker's Comp / Ops	10615030000	0.00	0.00	0.00	0.0	735,726.35	504,037.00	(231,689.35)	(46.0)
Worker's Comp/Training	10615035000	0.00	0.00	0.00	0.0	804.54	12,175.00	11,370.46	93.4
Worker's Comp/Comm	10615041000	0.00	0.00	0.00	0.0	1,355.65	22,677.00	21,321.35	94.0
Worker's Comp/Facilities	10615043000	0.00	0.00	0.00	0.0	426.41	6,651.00	6,224.59	93.6
Worker's Comp/Maint	10615048000	0.00	0.00	0.00	0.0	1,267.15	21,588.00	20,320.85	94.1
Worker's Comp/Warehouse	10615049000	0.00	0.00	0.00	0.0	374.11	8,152.00	7,777.89	95.4
Worker's Comp/Volunteers	10615110000	0.00	0.00	0.00	0.0	0.00	11.00	11.00	100.0
Worker's Comp Wages Reimbursement	10616500000	(2,665.68)	0.00	2,665.68	0.0	(2,665.68)	0.00	2,665.68	0.0
Unemployment Insurance/Admin	10617010000	0.00	0.00	0.00	0.0	136.13	3,211.00	3,074.87	95.8
Unemployment/Prevention	10617020000	0.00	0.00	0.00	0.0	144.56	1,284.00	1,139.44	88.7
Unemployment Insurance/Ops	10617030000	0.00	0.00	0.00	0.0	671.99	25,901.00	25,229.01	97.4
Unemployment / Training	10617035000	0.00	0.00	0.00	0.0	69.96	642.00	572.04	89.1

10/12/21
5:01:21 PM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
Unemployment/Communications	10617041000	0.00	0.00	0.00	0.0	27.99	1,070.00	1,042.01	97.4
Unemployment/Facilities	10617043000	0.00	0.00	0.00	0.0	11.19	428.00	416.81	97.4
Unemployment/Maint	10617048000	0.00	0.00	0.00	0.0	28.01	1,070.00	1,041.99	97.4
Unemployment/Warehouse	10617049000	0.00	0.00	0.00	0.0	83.29	535.00	451.71	84.4
401A-ASRS/Admin	10618010000	4,215.10	0.00	(4,215.10)	0.0	57,242.60	52,122.00	(5,120.60)	(9.8)
401A-ASRS/Prevention	10618020000	1,109.86	0.00	(1,109.86)	0.0	14,255.48	14,884.00	628.52	4.2
401A-ASRS/Training	10618035000	174.10	0.00	(174.10)	0.0	2,307.01	175.00	(2,132.01)	(1218.3)
401A-ASRS/Communication	10618041000	2,478.70	0.00	(2,478.70)	0.0	34,784.73	28,738.00	(6,046.73)	(21.0)
401A-ASRS/Facilities Maint	10618043000	586.18	0.00	(586.18)	0.0	9,185.86	8,340.00	(845.86)	(10.1)
401A-ASRS/ Maint	10618048000	1,354.14	0.00	(1,354.14)	0.0	20,519.07	19,538.00	(981.07)	(5.0)
401A-ASRS/ Warehouse	10618049000	673.44	0.00	(673.44)	0.0	13,388.84	10,224.00	(3,164.84)	(31.0)
Medicare / Admin	10618110000	1,438.89	0.00	(1,438.89)	0.0	21,960.21	15,864.00	(6,096.21)	(38.4)
Medicare Exp/Prevention	10618120000	397.48	0.00	(397.48)	0.0	5,451.50	5,856.00	404.50	6.9
Medicare / OPS	10618130000	13,768.96	0.00	(13,768.96)	0.0	186,930.47	152,176.00	(34,754.47)	(22.8)
Medicare Exp/CARTA	10618135000	290.20	0.00	(290.20)	0.0	4,231.79	3,571.00	(660.79)	(18.5)
Medicare Exp/Communications	10618141000	567.68	0.00	(567.68)	0.0	7,953.07	6,751.00	(1,202.07)	(17.8)
Medicare Exp/Facilities Maintenance	10618143000	133.96	0.00	(133.96)	0.0	2,069.52	1,951.00	(118.52)	(6.1)
Medicare Exp/Maint	10618148000	437.11	0.00	(437.11)	0.0	7,326.79	6,331.00	(995.79)	(15.7)
Medicare Exp/Warehouse	10618149000	157.48	0.00	(157.48)	0.0	3,131.15	2,391.00	(740.15)	(31.0)
Post Employment Health Plan	10618530000	12,010.57	0.00	(12,010.57)	0.0	174,560.77	115,526.00	(59,034.77)	(51.1)
Medical Insurance./Admin	10619010000	21,467.20	0.00	(21,467.20)	0.0	186,721.08	152,640.00	(34,081.08)	(22.3)
Medical Insurance/Prevention	10619020000	6,672.30	0.00	(6,672.30)	0.0	50,058.48	52,470.00	2,411.52	4.6
Medical Insurance/OPS	10619030000	150,295.19	0.00	(150,295.19)	0.0	1,370,682.11	1,163,880.00	(206,802.11)	(17.8)
Medical Insurance/Training	10619035000	4,069.38	0.00	(4,069.38)	0.0	32,430.05	38,160.00	5,729.95	15.0
Medical Insurance/Comm	10619041000	6,643.30	0.00	(6,643.30)	0.0	61,469.61	52,470.00	(8,999.61)	(17.2)
Medical Insurance/Facilities	10619043000	2,657.92	0.00	(2,657.92)	0.0	23,295.80	19,080.00	(4,215.80)	(22.1)
Medical Insurance/Maint	10619048000	6,228.34	0.00	(6,228.34)	0.0	54,484.30	50,085.00	(4,399.30)	(8.8)
Medical Insurance/Warehouse	10619049000	2,614.22	0.00	(2,614.22)	0.0	22,649.44	23,850.00	1,200.56	5.0
Medical Insurance Assistance/OPS	10619130000	107,202.00	0.00	(107,202.00)	0.0	750,666.41	580,960.00	(169,706.41)	(29.2)
Training and Travel - Facilities Mtc	10659043000	0.00	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
Total Personnel Expenses		\$2,427,509.31	\$0.00	\$(2,427,509.31)	0.0 %	\$27,706,068.64	\$22,441,346.00	\$(5,264,722.64)	(23.5)%
<u>Supply Expenses</u>									
Office Supplies / Admin	10620010000	\$(40.00)	\$0.00	\$40.00	0.0%	\$154.47	\$500.00	\$345.53	69.1%
Office Supplies / Tech Services	10620041000	0.00	0.00	0.00	0.0	411.24	500.00	88.76	17.8
Office Supplies	10620049000	299.06	0.00	(299.06)	0.0	7,117.08	12,500.00	5,382.92	43.1
Computer Supplies & Software / Training	10620135000	0.00	0.00	0.00	0.0	15,448.22	17,200.00	1,751.78	10.2
Computer Supplies & Equipment / Communic	10620141000	9,805.11	0.00	(9,805.11)	0.0	246,289.41	254,455.00	8,165.59	3.2

10/12/21
5:01:21 PM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

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In House Dupl & Prtg	10620510000	1,523.34	0.00	(1,523.34)	0.0	18,846.68	15,000.00	(3,846.68)	(25.6)
In House Dupl & Prtg/ Warehouse	10620549000	1,060.17	0.00	(1,060.17)	0.0	14,450.77	17,250.00	2,799.23	16.2
District Fire Corps Program	10621010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
District Mapping Program	10621141000	0.00	0.00	0.00	0.0	10,541.10	8,700.00	(1,841.10)	(21.2)
Employee Health & Wellness Supplies	10621230000	0.00	0.00	0.00	0.0	0.00	157.00	157.00	100.0
Medical Supplies	10621530000	21,883.24	0.00	(21,883.24)	0.0	208,151.12	140,499.00	(67,652.12)	(48.2)
CPR Supplies & Books	10621630000	0.00	0.00	0.00	0.0	6,399.28	10,000.00	3,600.72	36.0
Medical Equipment Replacement	10621730000	464.85	0.00	(464.85)	0.0	31,757.72	22,050.00	(9,707.72)	(44.0)
Fuel (Diesel & Gas)	10622048000	26,447.34	0.00	(26,447.34)	0.0	259,399.82	285,000.00	25,600.18	9.0
Oil & Lubr. (Routine)	10622148000	565.60	0.00	(565.60)	0.0	15,324.35	18,500.00	3,175.65	17.2
Uniforms/Admin	10623010000	0.00	0.00	0.00	0.0	1,701.96	3,000.00	1,298.04	43.3
Uniforms/Prevention	10623020000	0.00	0.00	0.00	0.0	250.64	3,000.00	2,749.36	91.6
Uniforms/Operations	10623030000	1,731.18	0.00	(1,731.18)	0.0	67,662.92	102,450.00	34,787.08	34.0
Uniforms/Operations - Honor Guard	10623030540	0.00	0.00	0.00	0.0	2,215.15	4,000.00	1,784.85	44.6
Uniforms - Training	10623035000	0.00	0.00	0.00	0.0	1,248.40	4,200.00	2,951.60	70.3
Uniforms/Communications	10623041000	223.23	0.00	(223.23)	0.0	447.85	2,500.00	2,052.15	82.1
Uniforms-Van Tuyl, Jonah	10623041104	0.00	0.00	0.00	0.0	37.07	0.00	(37.07)	0.0
Uniforms-Facilities Maintenance	10623043000	0.00	0.00	0.00	0.0	43.36	1,000.00	956.64	95.7
Uniforms-Fleet Maintenance	10623048000	0.00	0.00	0.00	0.0	293.89	2,750.00	2,456.11	89.3
Uniforms/Warehouse	10623049000	0.00	0.00	0.00	0.0	0.00	1,250.00	1,250.00	100.0
Protective Clothing	10623130000	7,409.11	0.00	(7,409.11)	0.0	79,701.55	123,510.00	43,808.45	35.5
Station Boots	10623130100	3,913.18	0.00	(3,913.18)	0.0	27,444.37	18,300.00	(9,144.37)	(50.0)
Library Reference Materials / Admin	10624010000	0.00	0.00	0.00	0.0	40.00	2,764.00	2,724.00	98.6
Operations Supplies/Routine	10624030000	0.00	0.00	0.00	0.0	510.04	5,550.00	5,039.96	90.8
Library Reference Materials/Tr Ctr	10624035000	0.00	0.00	0.00	0.0	1,603.82	6,450.00	4,846.18	75.1
Communications Supplies / Routine	10624041000	0.00	0.00	0.00	0.0	251.74	1,000.00	748.26	74.8
Facilities Maint Supplies/Routine	10624043000	0.00	0.00	0.00	0.0	28.00	530.00	502.00	94.7
Supplies/Prevention	10624220000	0.00	0.00	0.00	0.0	4,195.95	2,840.00	(1,355.95)	(47.7)
Supplies / Fleet Maintenance	10624248000	239.71	0.00	(239.71)	0.0	12,448.46	12,000.00	(448.46)	(3.7)
Supplies / Warehouse	10624249000	0.00	0.00	0.00	0.0	2,984.94	6,000.00	3,015.06	50.3
Library Reference Materials/Prevention	10624320000	0.00	0.00	0.00	0.0	2,492.26	2,960.00	467.74	15.8
Pub Ed/School Ed/Prevention	10624520000	31.55	0.00	(31.55)	0.0	7,863.81	12,015.00	4,151.19	34.6
Public Education/EMS	10624530000	0.00	0.00	0.00	0.0	102.30	2,500.00	2,397.70	95.9
Supplies-Warehouse Purchasing Group	10624549000	2,648.35	0.00	(2,648.35)	0.0	250,685.29	200,000.00	(50,685.29)	(25.3)
PAWUIC Defensiblw Space Grant	10624920010	0.00	0.00	0.00	0.0	0.00	24,000.00	24,000.00	100.0
Vehicle Maint (Routine)	10625048000	9,990.39	0.00	(9,990.39)	0.0	150,378.03	150,000.00	(378.03)	(0.3)
Vehicle Maint (Special Prjcts)	10625148000	0.00	0.00	0.00	0.0	5,484.81	6,500.00	1,015.19	15.6
FF Equipment Maintenance	10626048000	541.44	0.00	(541.44)	0.0	19,705.45	21,500.00	1,794.55	8.3

10/12/21
5:01:21 PM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
SCBA Supplies & Maint	10626348000	1,066.50	0.00	(1,066.50)	0.0	18,214.47	34,500.00	16,285.53	47.2
Tire Replacement	10626548000	6,259.78	0.00	(6,259.78)	0.0	49,671.21	50,000.00	328.79	0.7
Tire Repair	10626648000	133.71	0.00	(133.71)	0.0	3,240.38	6,500.00	3,259.62	50.1
Building Maint Supplies	10627043001	447.43	0.00	(447.43)	0.0	20,916.24	20,500.00	(416.24)	(2.0)
Building Maint Supplies/Prevention	10627043002	60.29	0.00	(60.29)	0.0	675.84	2,500.00	1,824.16	73.0
Building Maint Supplies-Administration	10627043011	125.00	0.00	(125.00)	0.0	8,949.00	7,000.00	(1,949.00)	(27.8)
Building Maint Supplies/CARTA	10627043035	1,198.19	0.00	(1,198.19)	0.0	22,515.49	13,500.00	(9,015.49)	(66.8)
Building Maint Supplies/Comm Building	10627043041	86.66	0.00	(86.66)	0.0	2,297.45	4,000.00	1,702.55	42.6
Building Maint Supplies/Maint Facility	10627043048	792.37	0.00	(792.37)	0.0	8,283.88	5,000.00	(3,283.88)	(65.7)
Building Maint Supplies/Warehouse	10627043049	0.00	0.00	0.00	0.0	4,675.00	5,000.00	325.00	6.5
Building Maint Supplies/Sta 50	10627043050	21.80	0.00	(21.80)	0.0	4,229.29	4,000.00	(229.29)	(5.7)
Building Maint Supplies/Sta 51	10627043051	64.21	0.00	(64.21)	0.0	1,631.89	5,600.00	3,968.11	70.9
Building Maint Supplies/Sta 52	10627043052	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Building Maint Supplies/Sta 53	10627043053	2,165.20	0.00	(2,165.20)	0.0	8,583.68	5,000.00	(3,583.68)	(71.7)
Building Maint Supplies/Sta 54	10627043054	171.29	0.00	(171.29)	0.0	2,289.83	5,000.00	2,710.17	54.2
Building Maint Supplies/Sta 56	10627043056	0.00	0.00	0.00	0.0	253.63	2,000.00	1,746.37	87.3
Building Maint Supplies/Sta 57	10627043057	93.91	0.00	(93.91)	0.0	3,681.51	5,000.00	1,318.49	26.4
Building Maint Supplies/Sta 58	10627043058	0.00	0.00	0.00	0.0	1,406.39	5,000.00	3,593.61	71.9
Building Maint Supplies/Sta 59	10627043059	623.24	0.00	(623.24)	0.0	4,207.39	5,000.00	792.61	15.9
Building Maint Supplies - Station 61	10627043061	481.24	0.00	(481.24)	0.0	17,527.90	9,000.00	(8,527.90)	(94.8)
Building Maint Supplies - Station 62	10627043062	31.94	0.00	(31.94)	0.0	2,158.18	5,000.00	2,841.82	56.8
Building Maint Supplies - Station 63	10627043063	156.50	0.00	(156.50)	0.0	2,004.16	5,000.00	2,995.84	59.9
Building Maint Supplies- Large Projects	10627043100	14,991.84	0.00	(14,991.84)	0.0	168,758.68	175,000.00	6,241.32	3.6
Furniture & Fixture Replacement	10627143000	1,359.60	0.00	(1,359.60)	0.0	22,262.84	29,200.00	6,937.16	23.8
Furniture & Fixtures / Warehouse	10627149000	468.04	0.00	(468.04)	0.0	4,158.62	6,000.00	1,841.38	30.7
Janitorial / All Stations	10627249000	1,559.86	0.00	(1,559.86)	0.0	35,819.31	27,500.00	(8,319.31)	(30.3)
Station Supplies-All Stations	10627349000	1,015.16	0.00	(1,015.16)	0.0	11,630.88	11,000.00	(630.88)	(5.7)
Site / Equip Maint Supplies / Comm	10627441000	0.00	0.00	0.00	0.0	13,901.46	25,000.00	11,098.54	44.4
Radio/Pager Maintenance	10628041000	2,525.71	0.00	(2,525.71)	0.0	114,901.87	99,500.00	(15,401.87)	(15.5)
Supplies for Outside Agency Work	10628141000	(439.34)	0.00	439.34	0.0	1,222.82	10,000.00	8,777.18	87.8
Supplies for Outside Agency Work	10628148000	0.00	0.00	0.00	0.0	2,485.96	24,000.00	21,514.04	89.6
Batteries / Communications	10628841000	0.00	0.00	0.00	0.0	0.00	150.00	150.00	100.0
Batteries/ All Stations	10628849000	0.00	0.00	0.00	0.0	2,995.31	3,170.00	174.69	5.5
Firefighter Equipment Replacement	10628930000	4,702.02	0.00	(4,702.02)	0.0	124,733.52	55,600.00	(69,133.52)	(124.3)
Firefighting Equipment New Purchases	10629030000	0.00	0.00	0.00	0.0	11,815.67	80,000.00	68,184.33	85.2
Haz-Mat Equipment	10629130000	7,963.56	0.00	(7,963.56)	0.0	19,629.06	9,000.00	(10,629.06)	(118.1)
Comm/Radio Technician Equipment	10629241000	399.47	0.00	(399.47)	0.0	5,735.06	6,750.00	1,014.94	15.0
Technical Rescue Equipment	10629330000	196.88	0.00	(196.88)	0.0	18,887.66	14,000.00	(4,887.66)	(34.9)

10/12/21
5:01:21 PM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
Drone Program	10629430000	0.00	0.00	0.00	0.0	4,852.95	3,500.00	(1,352.95)	(38.7)
Wildland Equipment Replacement	10629530000	3,627.03	0.00	(3,627.03)	0.0	9,745.52	5,000.00	(4,745.52)	(94.9)
CARTA Equipment/ Prop Supplies	10629635000	80.00	0.00	(80.00)	0.0	17,772.13	32,000.00	14,227.87	44.5
Exercise Equipment - Ops	10629730000	0.00	0.00	0.00	0.0	8,907.22	10,000.00	1,092.78	10.9
Small Tools/Facilities Maintenance	10630043000	48.83	0.00	(48.83)	0.0	11,545.61	11,500.00	(45.61)	(0.4)
Small Tools / Maintenance	10630048000	142.43	0.00	(142.43)	0.0	9,922.65	9,000.00	(922.65)	(10.3)
Small Tools / Warehouse	10630049000	0.00	0.00	0.00	0.0	854.51	900.00	45.49	5.1
Safety Equip & Supplies/Warehouse	10631049000	0.00	0.00	0.00	0.0	1,168.74	750.00	(418.74)	(55.8)
Total Supply Expenses		\$141,357.20	\$0.00	\$(141,357.20)	0.0 %	\$2,285,234.18	\$2,380,000.00	\$94,765.82	4.0 %
<u>Service Expenses</u>									
Audit & Accounting	10640010000	\$0.00	\$0.00	\$0.00	0.0%	\$32,180.50	\$36,000.00	\$3,819.50	10.6%
Other Prof Services/Admin	10640510000	157.00	0.00	(157.00)	0.0	36,775.99	44,600.00	7,824.01	17.5
Other Prof Services/Ops	10640530000	8,123.92	0.00	(8,123.92)	0.0	48,821.48	47,951.00	(870.48)	(1.8)
Other Prof Services/Comm	10640541000	1,875.00	0.00	(1,875.00)	0.0	49,005.56	81,500.00	32,494.44	39.9
Other Prof Services/Facilities	10640543000	2,215.00	0.00	(2,215.00)	0.0	40,619.59	44,450.00	3,830.41	8.6
Legal Services - Routine	10641010000	0.00	0.00	0.00	0.0	39,709.00	70,000.00	30,291.00	43.3
Legal Services-Non Routine	10641010600	0.00	0.00	0.00	0.0	0.00	7,500.00	7,500.00	100.0
Legal Services - CON Legal & Consulting	10641010605	3,825.00	0.00	(3,825.00)	0.0	31,612.50	50,000.00	18,387.50	36.8
Mental Health	10641510000	8,787.50	0.00	(8,787.50)	0.0	34,425.00	45,900.00	11,475.00	25.0
Employee Health / Exams/Ops	10641530000	1,347.00	0.00	(1,347.00)	0.0	8,474.72	73,787.00	65,312.28	88.5
Employee Assistance Program	10642010000	300.00	0.00	(300.00)	0.0	6,835.00	9,200.00	2,365.00	25.7
Dispatch Services/Ops	10642530000	54,783.80	0.00	(54,783.80)	0.0	612,801.12	860,966.00	248,164.88	28.8
Communications/Admin	10643010000	0.00	0.00	0.00	0.0	168.99	0.00	(168.99)	0.0
Communications	10643041000	7,331.94	0.00	(7,331.94)	0.0	115,488.98	91,700.00	(23,788.98)	(25.9)
Postage/Admin	10643510000	135.57	0.00	(135.57)	0.0	4,044.21	6,500.00	2,455.79	37.8
Shipping / Warehouse	10643549000	76.50	0.00	(76.50)	0.0	961.80	1,750.00	788.20	45.0
Fire Board Expenses	10644110000	0.00	0.00	0.00	0.0	353.53	500.00	146.47	29.3
Off District Expenses	10644231000	35,594.30	0.00	(35,594.30)	0.0	161,149.27	20,000.00	(141,149.27)	(705.7)
Newspaper Advertising	10647010000	0.00	0.00	0.00	0.0	1,804.00	4,000.00	2,196.00	54.9
Outside Duplication & Printing / Admin	10649010000	66.15	0.00	(66.15)	0.0	518.09	1,750.00	1,231.91	70.4
Outside Dupl & Printing/Prevention	10649020000	38.00	0.00	(38.00)	0.0	818.19	1,400.00	581.81	41.6
Outside Dupl & Printing/Ops	10649030000	136.66	0.00	(136.66)	0.0	1,948.19	2,550.00	601.81	23.6
Insurance	10650010000	35,123.00	0.00	(35,123.00)	0.0	254,344.50	145,000.00	(109,344.50)	(75.4)
Cable TV	10650843000	128.07	0.00	(128.07)	0.0	2,101.98	1,575.00	(526.98)	(33.5)
Electric	10651043000	12,886.03	0.00	(12,886.03)	0.0	201,859.88	168,973.00	(32,886.88)	(19.5)
Sanitation Charge - Health/Medical Waste	10651230000	52.82	0.00	(52.82)	0.0	641.55	1,000.00	358.45	35.8
Sanitation	10651243000	467.73	0.00	(467.73)	0.0	9,698.50	9,260.00	(438.50)	(4.7)

10/12/21
5:01:21 PM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
Natural Gas	10652043000	419.99	0.00	(419.99)	0.0	19,478.24	22,150.00	2,671.76	12.1
LPG	10653043000	0.00	0.00	0.00	0.0	31.27	32,725.00	32,693.73	99.9
Propane - Warehouse	10653049000	0.00	0.00	0.00	0.0	17.68	0.00	(17.68)	0.0
Pest Control	10653543000	350.00	0.00	(350.00)	0.0	5,655.00	5,000.00	(655.00)	(13.1)
Water/Sewer	10654043000	853.31	0.00	(853.31)	0.0	28,237.54	20,940.00	(7,297.54)	(34.8)
Hydrant Maintenance	10655130000	0.00	0.00	0.00	0.0	391.03	3,000.00	2,608.97	87.0
Repair & Maint Equip/Admin	10658010000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/ Prevention	10658020000	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/Ops	10658030000	0.00	0.00	0.00	0.0	47,299.57	20,105.00	(27,194.57)	(135.3)
Outside Repair Equip/ CARTA	10658035000	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Outside Repair Equip/Fac Maint	10658043000	125.00	0.00	(125.00)	0.0	962.36	2,700.00	1,737.64	64.4
Outside Repair/Veh Maint Equip	10658048000	1,010.51	0.00	(1,010.51)	0.0	15,020.91	22,500.00	7,479.09	33.2
EMS Training	10658735000	0.00	0.00	0.00	0.0	995.95	3,110.00	2,114.05	68.0
CARTA Training Classes	10658835000	0.00	0.00	0.00	0.0	10,005.74	15,700.00	5,694.26	36.3
Training & Travel/Admin	10659010000	192.00	0.00	(192.00)	0.0	7,583.88	24,300.00	16,716.12	68.8
Training & Travel/Prevention	10659020000	965.00	0.00	(965.00)	0.0	7,135.93	9,800.00	2,664.07	27.2
Training & Travel/OPS	10659030000	7,925.23	0.00	(7,925.23)	0.0	46,801.82	47,105.00	303.18	0.6
Training & Travel Conference-Honor Guard	10659030540	0.00	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
Training & Travel - Pipes and Drums	10659030541	0.00	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Training & Travel/CARTA	10659035000	412.21	0.00	(412.21)	0.0	14,772.79	31,900.00	17,127.21	53.7
Training & Travel/Communications	10659041000	0.00	0.00	0.00	0.0	1,462.52	6,500.00	5,037.48	77.5
Travel & Training / Fleet Maintenance	10659048000	0.00	0.00	0.00	0.0	133.95	4,000.00	3,866.05	96.7
Travel & Training / Warehouse	10659049000	870.75	0.00	(870.75)	0.0	3,495.62	1,500.00	(1,995.62)	(133.0)
Books & Subscriptions / Training Center/	10659135035	0.00	0.00	0.00	0.0	0.00	1,050.00	1,050.00	100.0
ACLS Upgrade	10659335000	0.00	0.00	0.00	0.0	16,900.00	21,930.00	5,030.00	22.9
College - Upper and Lower Division	10659435000	0.00	0.00	0.00	0.0	9,132.00	0.00	(9,132.00)	0.0
Awards / Admin	10659510000	0.00	0.00	0.00	0.0	282.16	6,200.00	5,917.84	95.4
Awards / Ops	10659530000	0.00	0.00	0.00	0.0	2,454.64	6,375.00	3,920.36	61.5
INACTIVE-CollUpperLower	10659535000	0.00	0.00	0.00	0.0	0.00	20,000.00	20,000.00	100.0
Dues / Admin	10660010000	90.00	0.00	(90.00)	0.0	7,881.00	7,635.00	(246.00)	(3.2)
Dues/Prevention	10660020000	145.00	0.00	(145.00)	0.0	2,206.03	1,542.00	(664.03)	(43.1)
Dues/Operations	10660030000	0.00	0.00	0.00	0.0	493.00	4,400.00	3,907.00	88.8
Dues/CARTA	10660035000	0.00	0.00	0.00	0.0	1,077.50	1,635.00	557.50	34.1
Dues/Warehouse	10660049000	0.00	0.00	0.00	0.0	129.92	200.00	70.08	35.0
Misc/Admin	10661010000	393.80	0.00	(393.80)	0.0	6,346.55	2,500.00	(3,846.55)	(153.9)
Misc/Prevention	10661020000	0.00	0.00	0.00	0.0	909.57	2,880.00	1,970.43	68.4
Misc/Operations	10661030000	0.00	0.00	0.00	0.0	2,192.36	0.00	(2,192.36)	0.0
Misc/Operations - Routine	10661030490	0.00	0.00	0.00	0.0	(77.31)	2,250.00	2,327.31	103.4

10/12/21
5:01:21 PM

CAFMA-Central Arizona Fire and Medical
Income Statement
(Original Budget to Actual Comparison)
For the period of 9/1/2021 Through 9/30/2021

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
Misc/Operations - Fire Rehab	10661030491	0.00	0.00	0.00	0.0	465.84	2,250.00	1,784.16	79.3
Misc/Operations	10661030492	0.00	0.00	0.00	0.0	24.00	550.00	526.00	95.6
Misc/Promotional Testing	10661030494	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Misc/Captain Promotional Testing	10661030496	0.00	0.00	0.00	0.0	2,305.66	1,200.00	(1,105.66)	(92.1)
Misc/Firefighter Recruitment Supplies	10661030498	0.00	0.00	0.00	0.0	0.00	200.00	200.00	100.0
Contract Services / Comm & IT	10663041000	0.00	0.00	0.00	0.0	7,251.21	8,400.00	1,148.79	13.7
Total Service Expenses		\$187,203.79	\$0.00	\$(187,203.79)	0.0 %	\$1,966,618.05	\$2,201,044.00	\$234,425.95	10.7 %
<u>Capital Expenses</u>									
Allocation to Capital Reserve Account	10770100000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$79,956.00	\$79,956.00	100.0%
Capital Outlay/ Facilities	10772043000	0.00	0.00	0.00	0.0	395,917.66	796,500.00	400,582.34	50.3
Capital Outlay/Vehicles/OPS	10773030000	2,188,943.51	0.00	(2,188,943.51)	0.0	2,938,637.66	1,184,314.00	(1,754,323.66)	(148.1)
Capital Outlay/Vehicles-Equip for engine	10773030100	0.00	0.00	0.00	0.0	1,339.11	89,141.00	87,801.89	98.5
Capital Outlay/ Vehicles/ CARTA	10773035000	0.00	0.00	0.00	0.0	89,264.21	0.00	(89,264.21)	0.0
Capital Outlay/ Vehicles/ Facilities	10773043000	0.00	0.00	0.00	0.0	41,522.37	0.00	(41,522.37)	0.0
Capital Outlay/ Vehicles/ Fleet Maintena	10773048000	0.00	0.00	0.00	0.0	45,192.26	0.00	(45,192.26)	0.0
Capital Outlay/ Vehicles/ Warehouse	10773049000	0.00	0.00	0.00	0.0	70,404.95	74,000.00	3,595.05	4.9
Capital Outlay/ Equip/ Prevention	10774020000	0.00	0.00	0.00	0.0	0.00	98,282.00	98,282.00	100.0
Capital Outlay/ Equip/ OPS	10774030000	0.00	0.00	0.00	0.0	1,199,906.87	90,081.00	(1,109,825.87)	(1232.0)
Capital Outlay - Comm/IT	10775041000	18,911.29	0.00	(18,911.29)	0.0	263,102.34	230,000.00	(33,102.34)	(14.4)
Total Capital Expenses		\$2,207,854.80	\$0.00	\$(2,207,854.80)	0.0 %	\$5,045,287.43	\$2,642,274.00	\$(2,403,013.43)	(90.9)%
Total Expenses		\$4,963,925.10		\$(4,963,925.10)		\$37,003,208.30	\$29,664,664.00	\$(7,338,544.30)	(24.7)%
Income (Loss) from Operations		\$(4,577,895.17)	\$0.00	\$(4,577,895.17)	0.0%	\$(7,272,508.53)	\$(2,015,634.00)	\$(5,256,874.53)	(260.8)%
<u>Contingency</u>									
Funded Contingency/Admin	10780010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$(107,285.00)	\$107,285.00	100.0%
Funded Contingency/Prevention	10780020000	0.00	0.00	0.00	0.0	0.00	(30,287.00)	30,287.00	100.0
Funded Contingency/OPS	10780030000	0.00	0.00	0.00	0.0	0.00	(990,925.00)	990,925.00	100.0
Funded Contingency/Training	10780035000	0.00	0.00	0.00	0.0	0.00	(28,093.00)	28,093.00	100.0
Funded Contingency/Tech Serv	10780041000	0.00	0.00	0.00	0.0	0.00	(61,154.00)	61,154.00	100.0
Funded Contingency/Facilities	10780043000	0.00	0.00	0.00	0.0	0.00	(41,451.00)	41,451.00	100.0
Funded Contingency/Warehouse	10780049000	0.00	0.00	0.00	0.0	0.00	(26,248.00)	26,248.00	100.0
Total Contingency		\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$(1,285,443.00)	\$1,285,443.00	100.0 %
Net Income (Loss)		\$(4,577,895.17)	\$0.00	\$(4,577,895.17)	0.0%	\$(7,272,508.53)	\$(3,301,077.00)	\$(3,971,431.53)	(120.3)%

10/12/21
3:12:03 PM

CAFMA-Central Arizona Fire and Medical

Balance Sheet
As of 9/30/2021

Assets

Current Assets

Cash with Yavapai County	\$4,587,583.73	
Capital Reserve Fund	1,762,761.91	
Accounts Receivable	17,845.00	
Misc. Receivables	(1,428.36)	
Retiree/Insurance Receivable	6,463.08	
Due from other govts	281,594.00	
Total Current Assets		\$6,654,819.36

Total Assets

\$6,654,819.36

Liabilities and Net Assets

Current Liabilities

Accounts Payable	\$296,610.27	
Accrued Payroll Expenses	627,548.83	
Credit Card Payable	(106,778.53)	
PSPRS Payable	428,830.58	
ASRS Payable	(1.14)	
Medical Insurance Withheld	(17,735.41)	
Dental Insurance Withheld	(1,491.00)	
Vision Insurance Withheld	(1,161.84)	
Supplemental Insurance Withheld	(2,456.40)	
Court Levy Withheld	(1,360.82)	
Total Current Liabilities		\$1,222,004.54

Total Liabilities

\$1,222,004.54

Net Assets

Fund Balance	12,716,501.13	
Current Year Net Assets	(7,283,686.31)	
Total Net Assets		5,432,814.82
Total Liabilities and Net Assets		<u>\$6,654,819.36</u>

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000		CASH WITH YAVAPAI COUNTY							\$3,595,182.58
1628	CR	1122138	09/02/21		14788	PLANS REVIEW -	306.00	-	3,595,488.58
1628	CR	1122139	09/02/21		14804	PLANS REVIEW -	306.00	-	3,595,794.58
1628	CR	1122140	09/02/21		14805	PLANS REVIEW -	306.00	-	3,596,100.58
1628	CR	1122130	09/02/21		14808	PLANS REVIEW -	103.00	-	3,596,203.58
1628	CR	1122128	09/02/21		14809	PLANS REVIEW -	306.00	-	3,596,509.58
1628	CR	1122129	09/02/21		14810	PLANS REVIEW -	306.00	-	3,596,815.58
1628	CR	1122141	09/02/21		14812	PLANS REVIEW -	306.00	-	3,597,121.58
1628	CR	1122137	09/02/21		14814	PLANS REVIEW -	116.00	-	3,597,237.58
1628	CR	1122142	09/02/21		14819	PLANS REVIEW -	50.00	-	3,597,287.58
1628	CR	1122144	09/02/21		152	Schaible, William -	893.17	-	3,598,180.75
1628	CR	1121983	09/02/21		15681	PINE-STRAWBERRY FIRE DISTRICT -	1,073.25	-	3,599,254.00
1628	CR	1122146	09/02/21		210073249	AZ Dept of Forestry & Fire Mgt -	5,226.37	-	3,604,480.37
1628	CR	1122004	09/02/21		213844	Bliss, Scott -	260.00	-	3,604,740.37
1628	CR	1122005	09/02/21		213844	CAMACHO, ALBERT -	260.00	-	3,605,000.37
1628	CR	1122006	09/02/21		213844	COLE, BRIAN -	84.66	-	3,605,085.03
1628	CR	1122007	09/02/21		213844	COOK, CHARLES -	84.66	-	3,605,169.69
1628	CR	1122008	09/02/21		213844	CORDES, GARY -	260.00	-	3,605,429.69
1628	CR	1122009	09/02/21		213844	CURTIS, DAVID -	150.00	-	3,605,579.69
1628	CR	1122010	09/02/21		213844	DALE, JACK -	84.66	-	3,605,664.35
1628	CR	1122011	09/02/21		213844	DIBBLE, STEVE -	84.66	-	3,605,749.01
1628	CR	1122012	09/02/21		213844	HARRIS, ALLEN -	84.66	-	3,605,833.67
1628	CR	1122013	09/02/21		213844	INGRAO, JACK -	84.66	-	3,605,918.33
1628	CR	1122014	09/02/21		213844	KELLEY, JOE -	41.82	-	3,605,960.15
1628	CR	1122015	09/02/21		213844	LOPEZ, RODNEY -	84.66	-	3,606,044.81
1628	CR	1122016	09/02/21		213844	MCCONNELL, DAVE -	109.14	-	3,606,153.95
1628	CR	1122017	09/02/21		213844	MOORE, SCOTT -	84.66	-	3,606,238.61
1628	CR	1122018	09/02/21		213844	NESS, DANIEL -	150.00	-	3,606,388.61
1628	CR	1122019	09/02/21		213844	PARRISH, MICHAEL -	41.82	-	3,606,430.43
1628	CR	1122020	09/02/21		213844	POLACEK, JEFF -	260.00	-	3,606,690.43
1628	CR	1122021	09/02/21		213844	Reyes, Charlie -	84.66	-	3,606,775.09
1628	CR	1122022	09/02/21		213844	ROBISON, MICHAEL J. -	84.66	-	3,606,859.75
1628	CR	1122023	09/02/21		213844	Sims, Mike -	109.14	-	3,606,968.89
1628	CR	1122024	09/02/21		213844	Tarver, Shawn -	260.00	-	3,607,228.89
1628	CR	1122025	09/02/21		213844	Valadez, Armando -	260.00	-	3,607,488.89
1628	CR	1122026	09/02/21		213844	VANATTA, DAVIN -	150.00	-	3,607,638.89
1628	CR	1122027	09/02/21		213844	WILHARM, BRIAN -	84.66	-	3,607,723.55
1628	CR	1122028	09/02/21		213857	Mills, Brett -	260.00	-	3,607,983.55
1628	CR	1121985	09/02/21		2168	CORDES, GARY -	1,559.84	-	3,609,543.39
1628	CR	1122127	09/02/21		2844	BAKER, KATHLEEN -	2,152.24	-	3,611,695.63
1628	CR	1122145	09/02/21		340	CPR CLASS -	100.00	-	3,611,795.63
1628	CR	1121986	09/02/21		40419790	YAVAPAI CO SHERIFF'S OFFICE -	194.48	-	3,611,990.11
1628	CR	1122126	09/02/21		56764	Fire Prevention Permits -	116.00	-	3,612,106.11
1628	CR	1122143	09/02/21		6625	PLANS REVIEW -	392.00	-	3,612,498.11
1628	CR	1121984	09/02/21		706102337	VERDE VALLEY FIRE DISTRICT -	1,903.91	-	3,614,402.02
1632	CD	1129587	09/02/21		756741669	A2Z Home Center, LLC - Cash Disbursement A2ZHOM	-	33.26	3,614,368.76

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1632	CD	1129590	09/02/21		756741670	Abel, Todd - Cash Disbursement ABETOD	\$-	\$4,685.04	\$3,609,683.72
1632	CD	1129592	09/02/21		756741671	Able Saw, LLC - Cash Disbursement ABLSAW	-	65.69	3,609,618.03
1632	CD	1129597	09/02/21		756741672	AHS Rescue, LLC - Cash Disbursement AHSRES	-	61.44	3,609,556.59
1632	CD	1129601	09/02/21		756741673	American Express, Inc. - Cash Disbursement AMEEXP	-	40,981.59	3,568,575.00
1632	CD	1129871	09/02/21		756741689	APS - Cash Disbursement APS	-	3,496.36	3,565,078.64
1632	CD	1129879	09/02/21		756741690	Arizona Dept. of Public Safety - Cash Disbursement ARDEPU	-	22.00	3,565,056.64
1632	CD	1129881	09/02/21		756741691	Arizona PPE Recon, Inc - Cash Disbursement ARPPER	-	72.00	3,564,984.64
1632	CD	1129884	09/02/21		756741692	AZ Dept of Forestry & Fire Mgt - Cash Disbursement AZDFFM	-	3,461.98	3,561,522.66
1632	CD	1129891	09/02/21		756741693	Bennett Oil - Cash Disbursement BENOIL	-	556.29	3,560,966.37
1632	CD	1129893	09/02/21		756741694	Best Pick Disposal, Inc - Cash Disbursement BEPIDI	-	467.73	3,560,498.64
1632	CD	1129902	09/02/21		756741695	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	6,919.30	3,553,579.34
1632	CD	1129939	09/02/21		756741698	B & W Fire Security Systems - Cash Disbursement BWFISE	-	5.00	3,553,574.34
1632	CD	1129941	09/02/21		756741699	Cable One Business - Cash Disbursement CABONE	-	26.78	3,553,547.56
1632	CD	1129943	09/02/21		756741700	CAFMA Petty Cash - Cash Disbursement CAPECA	-	238.10	3,553,309.46
1632	CD	1129950	09/02/21		756741701	Canyon Pipe & Supply Inc - Cash Disbursement CAPISU	-	21.76	3,553,287.70
1632	CD	1129953	09/02/21		756741702	CAROTHERS, ROBERT COUGAN - Cash Disbursement CARCOU	-	3,112.96	3,550,174.74
1632	CD	1129955	09/02/21		756741703	CenturyLink - Cash Disbursement CENLIN	-	1,156.36	3,549,018.38
1632	CD	1129967	09/02/21		756741704	CenturyLink - Cash Disbursement CENLIN	-	29.27	3,548,989.11
1632	CD	1129969	09/02/21		756741705	Chase Bank - Cash Disbursement CHASE	-	1,217.73	3,547,771.38
1632	CD	1129981	09/02/21		756741706	Chase Bank - Cash Disbursement CHASE	-	854,847.44	2,692,923.94
1632	CD	1130015	09/02/21		756741708	City of Prescott - Cash Disbursement CITPRE	-	54,783.80	2,638,140.14
1632	CD	1130017	09/02/21		756741709	City of Prescott - Cash Disbursement CITPRE	-	347.50	2,637,792.64
1632	CD	1130019	09/02/21		756741710	Coppersmith Brockelman PLC - Cash Disbursement COPBRO	-	3,825.00	2,633,967.64
1632	CD	1130021	09/02/21		756741711	Enerspect Medical Solutions - Cash Disbursement ENMESO	-	795.27	2,633,172.37
1632	CD	1130025	09/02/21		756741712	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	92.77	2,633,079.60
1632	CD	1130030	09/02/21		756741713	FASTENAL - Cash Disbursement FASTEN	-	25.29	2,633,054.31
1632	CD	1130035	09/02/21		756741714	FEDEX - Cash Disbursement FEDEXP	-	40.35	2,633,013.96
1632	CD	1130038	09/02/21		756741715	W.W. Grainger, Inc - Cash Disbursement GRAING	-	30.42	2,632,983.54
1632	CD	1130041	09/02/21		756741716	Healthcare Medical Waste Svcs - Cash Disbursement HEMEWA	-	52.82	2,632,930.72
1632	CD	1130043	09/02/21		756741717	ImageTrend - Cash Disbursement IMATRE	-	2,094.73	2,630,835.99
1632	CD	1130045	09/02/21		756741718	Interstate Batteries - Cash Disbursement INTBAT	-	1,280.64	2,629,555.35
1632	CD	1130048	09/02/21		756741719	KAIROS Health Arizona, Inc - Cash Disbursement KAIROS	-	168,567.11	2,460,988.24
1632	CD	1130063	09/02/21		756741720	Mark A Kirkorsky PC - Cash Disbursement KIRMAR	-	1,367.19	2,459,621.05
1632	CD	1130065	09/02/21		756741721	Lamb Chevrolet - Cash Disbursement LAMCHE	-	128.61	2,459,492.44
1632	CD	1130068	09/02/21		756741722	Matheson Tri-Gas, Inc - Cash Disbursement MATTRI	-	231.55	2,459,260.89
1632	CD	1130070	09/02/21		756741723	THADDEUS MCGUIRE - Cash Disbursement MCGTHA	-	300.00	2,458,960.89

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1632	CD	1130072	09/02/21		756741724	Melcher Printing, Inc - Cash Disbursement MELPRI	\$-	\$180.15	\$2,458,780.74
1632	CD	1130080	09/02/21		756741725	Mitchell Repair Info. Comp LLC - Cash Disbursement MITCHE	-	16.37	2,458,764.37
1632	CD	1130082	09/02/21		756741726	LORI CRAFT - Cash Disbursement ONETIM	-	50.00	2,458,714.37
1632	CD	1130084	09/02/21		756741727	Provantage LLC - Cash Disbursement PROVAN	-	3,614.18	2,455,100.19
1632	CD	1130089	09/02/21		756741728	PSG Consulting Inc - Cash Disbursement PSGCON	-	325.00	2,454,775.19
1632	CD	1130091	09/02/21		756741729	Public Safety Crisis Solutions - Cash Disbursement PUSACR	-	8,787.50	2,445,987.69
1632	CD	1130114	09/02/21		756741731	Restored By Faith LLC - Cash Disbursement REBYFA	-	280.00	2,445,707.69
1632	CD	1130116	09/02/21		756741732	Redsky Fire Apparatus LLC - Cash Disbursement REFIAP	-	535.70	2,445,171.99
1632	CD	1130120	09/02/21		756741733	RWC Group - Cash Disbursement RWCINT	-	3,898.69	2,441,273.30
1632	CD	1130124	09/02/21		756741734	Smart Document Solutions - Cash Disbursement SMDOSO	-	764.53	2,440,508.77
1632	CD	1130131	09/02/21		756741735	Besonson Tools LLC - Cash Disbursement SNONTO	-	15.60	2,440,493.17
1632	CD	1130134	09/02/21		756741736	Spingola, Deborah - Cash Disbursement SPIDEB	-	300.00	2,440,193.17
1632	CD	1130136	09/02/21		756741737	Thermo Eberline, LLC - Cash Disbursement THEEBE	-	472.50	2,439,720.67
1632	CD	1130138	09/02/21		756741738	Town of Prescott Valley - Cash Disbursement TOPRVA	-	86.46	2,439,634.21
1632	CD	1130140	09/02/21		756741739	Unisource Energy Services - Cash Disbursement UNENSE	-	316.81	2,439,317.40
1632	CD	1130151	09/02/21		756741740	US Bank Voyager Fleet Systems - Cash Disbursement VOFLSY	-	19,440.10	2,419,877.30
1632	CD	1130153	09/02/21		756741741	XEROX FINANCIAL SERVICES - Cash Disbursement XEFISE	-	347.20	2,419,530.10
1632	CD	1130156	09/02/21		756741742	York - Cash Disbursement YORK	-	1,721.11	2,417,808.99
1628	CR	1122125	09/02/21		CASH	Pittman, Samantha -	291.46	-	2,418,100.45
1632	CD	1129990	09/02/21		DIR.DEP.PPE.8.28.2	Chase Bank - PR - DIRECT DEPOSIT PPE 8/28/21	385,979.73	-	2,804,080.18
1631	PR	1125825	09/07/21		20690	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	10,790.59	2,793,289.59
1631	PR	1125851	09/07/21		20691	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,865.69	2,791,423.90
1631	PR	1125875	09/07/21		20692	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,091.48	2,788,332.42
1631	PR	1125897	09/07/21		20693	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,108.58	2,786,223.84
1631	PR	1125926	09/07/21		20694	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,031.80	2,784,192.04
1631	PR	1125947	09/07/21		20695	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,383.92	2,781,808.12
1631	PR	1125968	09/07/21		20696	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,678.32	2,780,129.80
1631	PR	1125992	09/07/21		20697	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,138.18	2,777,991.62
1631	PR	1126015	09/07/21		20698	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	5,877.44	2,772,114.18
1631	PR	1126038	09/07/21		20699	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,673.93	2,770,440.25

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1631	PR	1126062	09/07/21		20700	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	\$-	\$2,827.46	\$2,767,612.79
1631	PR	1126084	09/07/21		20701	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,217.43	2,765,395.36
1631	PR	1126106	09/07/21		20702	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,854.64	2,763,540.72
1631	PR	1126131	09/07/21		20703	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,743.93	2,760,796.79
1631	PR	1126155	09/07/21		20704	Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,226.58	2,759,570.21
1631	PR	1126185	09/07/21		20705	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,314.35	2,757,255.86
1631	PR	1126207	09/07/21		20706	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	963.70	2,756,292.16
1631	PR	1126228	09/07/21		20707	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,218.77	2,754,073.39
1631	PR	1126251	09/07/21		20708	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,998.91	2,752,074.48
1631	PR	1126271	09/07/21		20709	Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,004.34	2,750,070.14
1631	PR	1126300	09/07/21		20710	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,227.70	2,748,842.44
1631	PR	1126322	09/07/21		20711	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	7,846.29	2,740,996.15
1631	PR	1126346	09/07/21		20712	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,365.60	2,739,630.55
1631	PR	1126365	09/07/21		20713	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,634.16	2,735,996.39
1631	PR	1126387	09/07/21		20714	Clark, Shelly - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,061.46	2,734,934.93
1631	PR	1126415	09/07/21		20715	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,632.84	2,733,302.09
1631	PR	1126439	09/07/21		20716	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,784.63	2,731,517.46
1631	PR	1126461	09/07/21		20717	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	4,509.94	2,727,007.52
1631	PR	1126487	09/07/21		20718	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,804.47	2,725,203.05
1631	PR	1126510	09/07/21		20719	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,971.34	2,723,231.71
1631	PR	1126532	09/07/21		20720	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,747.27	2,721,484.44
1631	PR	1126554	09/07/21		20721	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,704.43	2,719,780.01
1631	PR	1126576	09/07/21		20722	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,255.68	2,717,524.33
1631	PR	1126601	09/07/21		20723	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,125.02	2,714,399.31
1631	PR	1126625	09/07/21		20724	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	6,529.13	2,707,870.18

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1631	PR	1126647	09/07/21		20725	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	\$-	\$958.59	\$2,706,911.59
1631	PR	1126671	09/07/21		20726	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	889.34	2,706,022.25
1631	PR	1126697	09/07/21		20727	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,317.85	2,704,704.40
1631	PR	1126722	09/07/21		20728	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,271.12	2,702,433.28
1631	PR	1126746	09/07/21		20729	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,196.50	2,700,236.78
1631	PR	1126773	09/07/21		20730	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	4,368.80	2,695,867.98
1631	PR	1126793	09/07/21		20731	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,903.56	2,693,964.42
1631	PR	1126820	09/07/21		20732	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,351.74	2,691,612.68
1631	PR	1126843	09/07/21		20733	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,498.31	2,689,114.37
1631	PR	1126869	09/07/21		20734	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,841.06	2,687,273.31
1631	PR	1126891	09/07/21		20735	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,390.51	2,684,882.80
1631	PR	1126912	09/07/21		20736	Engel, Nicole - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	899.63	2,683,983.17
1631	PR	1126932	09/07/21		20737	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,278.41	2,680,704.76
1631	PR	1126961	09/07/21		20738	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,247.50	2,678,457.26
1631	PR	1126985	09/07/21		20739	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,932.96	2,674,524.30
1631	PR	1127008	09/07/21		20740	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,824.00	2,671,700.30
1631	PR	1127036	09/07/21		20741	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	4,627.82	2,667,072.48
1631	PR	1127057	09/07/21		20742	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,043.09	2,666,029.39
1631	PR	1127079	09/07/21		20743	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,567.93	2,663,461.46
1631	PR	1127100	09/07/21		20744	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,503.34	2,661,958.12
1631	PR	1127123	09/07/21		20745	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	4,095.46	2,657,862.66
1631	PR	1127147	09/07/21		20746	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,038.35	2,655,824.31
1631	PR	1127166	09/07/21		20747	Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,017.05	2,654,807.26
1631	PR	1127190	09/07/21		20748	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,068.71	2,653,738.55
1631	PR	1127214	09/07/21		20749	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,864.54	2,651,874.01

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1631	PR	1127239	09/07/21		20750	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	\$-	\$2,455.40	\$2,649,418.61
1631	PR	1127262	09/07/21		20751	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	935.88	2,648,482.73
1631	PR	1127292	09/07/21		20752	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,553.16	2,646,929.57
1631	PR	1127321	09/07/21		20753	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,316.72	2,645,612.85
1631	PR	1127349	09/07/21		20754	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,824.46	2,643,788.39
1631	PR	1127378	09/07/21		20755	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,092.40	2,641,695.99
1631	PR	1127400	09/07/21		20756	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,138.69	2,639,557.30
1631	PR	1127423	09/07/21		20757	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,050.36	2,636,506.94
1631	PR	1127443	09/07/21		20758	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,339.19	2,634,167.75
1631	PR	1127471	09/07/21		20759	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,565.29	2,632,602.46
1631	PR	1127487	09/07/21		20760	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,039.16	2,630,563.30
1631	PR	1127515	09/07/21		20761	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,766.04	2,627,797.26
1631	PR	1127539	09/07/21		20762	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,351.40	2,626,445.86
1631	PR	1127567	09/07/21		20763	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,873.67	2,624,572.19
1631	PR	1127592	09/07/21		20764	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,401.28	2,622,170.91
1631	PR	1127616	09/07/21		20765	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,719.02	2,620,451.89
1631	PR	1127636	09/07/21		20766	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,061.40	2,618,390.49
1631	PR	1127662	09/07/21		20767	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,165.04	2,615,225.45
1631	PR	1127688	09/07/21		20768	Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,327.11	2,613,898.34
1631	PR	1127712	09/07/21		20769	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	5,005.41	2,608,892.93
1631	PR	1127735	09/07/21		20770	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	6,390.31	2,602,502.62
1631	PR	1127762	09/07/21		20771	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,942.41	2,599,560.21
1631	PR	1127784	09/07/21		20772	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,704.72	2,596,855.49
1631	PR	1127810	09/07/21		20773	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,102.74	2,595,752.75
1631	PR	1127834	09/07/21		20774	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,524.39	2,594,228.36
1631	PR	1127860	09/07/21		20775	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,595.27	2,590,633.09

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1631	PR	1127882	09/07/21		20776	Madden, James P. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	\$-	\$1,377.25	\$2,589,255.84
1631	PR	1127906	09/07/21		20777	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,806.41	2,586,449.43
1631	PR	1127925	09/07/21		20778	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	7,865.59	2,578,583.84
1631	PR	1127948	09/07/21		20779	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,755.62	2,575,828.22
1631	PR	1127972	09/07/21		20780	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,679.42	2,574,148.80
1631	PR	1127999	09/07/21		20781	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,720.79	2,572,428.01
1631	PR	1128023	09/07/21		20782	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,125.96	2,570,302.05
1631	PR	1128047	09/07/21		20783	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,257.19	2,569,044.86
1631	PR	1128075	09/07/21		20784	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,133.74	2,566,911.12
1631	PR	1128097	09/07/21		20785	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,321.50	2,565,589.62
1631	PR	1128120	09/07/21		20786	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	4,284.39	2,561,305.23
1631	PR	1128144	09/07/21		20787	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,216.38	2,560,088.85
1631	PR	1128170	09/07/21		20788	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,074.69	2,557,014.16
1631	PR	1128196	09/07/21		20789	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,370.42	2,555,643.74
1631	PR	1128221	09/07/21		20790	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,451.24	2,554,192.50
1631	PR	1128246	09/07/21		20791	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,707.17	2,552,485.33
1631	PR	1128274	09/07/21		20792	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	4,203.03	2,548,282.30
1631	PR	1128303	09/07/21		20793	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,723.10	2,544,559.20
1631	PR	1128332	09/07/21		20794	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,812.30	2,541,746.90
1631	PR	1128355	09/07/21		20795	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,418.86	2,540,328.04
1631	PR	1128375	09/07/21		20796	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,731.43	2,537,596.61
1631	PR	1128403	09/07/21		20797	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,718.06	2,535,878.55
1631	PR	1128422	09/07/21		20798	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,829.48	2,534,049.07
1631	PR	1128449	09/07/21		20799	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,271.96	2,531,777.11
1631	PR	1128480	09/07/21		20800	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,459.42	2,530,317.69

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1631	PR	1128507	09/07/21		20801	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	\$-	\$1,131.03	\$2,529,186.66
1631	PR	1128531	09/07/21		20802	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,967.57	2,527,219.09
1631	PR	1128556	09/07/21		20803	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,421.83	2,524,797.26
1631	PR	1128580	09/07/21		20804	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,220.09	2,521,577.17
1631	PR	1128602	09/07/21		20805	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	5,487.15	2,516,090.02
1631	PR	1128627	09/07/21		20806	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	4,510.05	2,511,579.97
1631	PR	1128648	09/07/21		20807	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,406.64	2,510,173.33
1631	PR	1128672	09/07/21		20808	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,135.64	2,508,037.69
1631	PR	1128696	09/07/21		20809	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	957.54	2,507,080.15
1631	PR	1128720	09/07/21		20810	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,859.93	2,503,220.22
1631	PR	1128745	09/07/21		20811	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,791.43	2,501,428.79
1631	PR	1128764	09/07/21		20812	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,041.38	2,498,387.41
1631	PR	1128791	09/07/21		20813	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,219.49	2,497,167.92
1631	PR	1128818	09/07/21		20814	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	7,872.73	2,489,295.19
1631	PR	1128828	09/07/21		20815	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	621.94	2,488,673.25
1631	PR	1128851	09/07/21		20816	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,156.80	2,485,516.45
1631	PR	1128882	09/07/21		20817	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,739.98	2,483,776.47
1631	PR	1128903	09/07/21		20818	Russell, Tessa M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,038.93	2,482,737.54
1631	PR	1128929	09/07/21		20819	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,135.64	2,481,601.90
1631	PR	1128951	09/07/21		20820	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,559.15	2,479,042.75
1631	PR	1128971	09/07/21		20821	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,608.47	2,476,434.28
1631	PR	1128994	09/07/21		20822	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	6,972.19	2,469,462.09
1631	PR	1129021	09/07/21		20823	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,543.99	2,467,918.10
1631	PR	1129044	09/07/21		20824	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,434.74	2,466,483.36
1631	PR	1129067	09/07/21		20825	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,070.74	2,465,412.62

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1631	PR	1129095	09/07/21		20826	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	\$-	\$1,647.06	\$2,463,765.56
1631	PR	1129123	09/07/21		20827	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,810.11	2,461,955.45
1631	PR	1129145	09/07/21		20828	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,346.49	2,459,608.96
1631	PR	1129168	09/07/21		20829	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,555.56	2,456,053.40
1631	PR	1129191	09/07/21		20830	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,825.88	2,454,227.52
1631	PR	1129219	09/07/21		20831	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	4,189.91	2,450,037.61
1631	PR	1129248	09/07/21		20832	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,390.75	2,448,646.86
1631	PR	1129271	09/07/21		20833	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,137.65	2,445,509.21
1631	PR	1129296	09/07/21		20834	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,669.46	2,443,839.75
1631	PR	1129324	09/07/21		20835	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,343.32	2,442,496.43
1631	PR	1129351	09/07/21		20836	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,541.44	2,438,954.99
1631	PR	1129376	09/07/21		20837	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,772.60	2,437,182.39
1631	PR	1129396	09/07/21		20838	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,920.21	2,435,262.18
1631	PR	1129421	09/07/21		20839	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,348.72	2,432,913.46
1631	PR	1129442	09/07/21		20840	VanTuyt, Jonah D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,788.84	2,430,124.62
1631	PR	1129466	09/07/21		20841	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,228.82	2,428,895.80
1631	PR	1129488	09/07/21		20842	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,296.90	2,427,598.90
1631	PR	1129515	09/07/21		20843	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,533.19	2,425,065.71
1631	PR	1129536	09/07/21		20844	Welch-Cornell, Jaime - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	1,402.74	2,423,662.97
1631	PR	1129557	09/07/21		20845	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	2,126.38	2,421,536.59
1631	PR	1129586	09/07/21		20846	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 9/7/2021	-	3,436.14	2,418,100.45
1635	CR	1130168	09/09/21		1101028285	ELOY FIRE DISTRICT -	3,106.43	-	2,421,206.88
1635	CR	1130205	09/09/21		14787	PLANS REVIEW -	306.00	-	2,421,512.88
1635	CR	1130170	09/09/21		15338992	GRAY WOLF REGIONAL FACILITY -	5,099.55	-	2,426,612.43
1635	CR	1130166	09/09/21		1873	CAMACHO, ALBERT -	497.00	-	2,427,109.43
1635	CR	1130171	09/09/21		210077390	AZ Dept of Forestry & Fire Mgt -	374.43	-	2,427,483.86
1635	CR	1130206	09/09/21		210077390	AZ Dept of Forestry & Fire Mgt -	9,289.55	-	2,436,773.41
1635	CR	1130203	09/09/21		2246	Fire Prevention Permits -	116.00	-	2,436,889.41
1635	CR	1130167	09/09/21		226	MAYER FIRE DISTRICT -	1,992.04	-	2,438,881.45

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1635	CR	1130200	09/09/21		4230	Jones, Jenna -	\$414.62	\$-	\$2,439,296.07
1635	CR	1130169	09/09/21		4775	Findlay Toyota Center -	464.00	-	2,439,760.07
1635	CR	1130204	09/09/21		48540	PLANS REVIEW -	362.00	-	2,440,122.07
1635	CR	1130173	09/09/21		510595929	POLACEK, JEFF -	96.90	-	2,440,218.97
1635	CR	1130172	09/09/21		510596013	Sims, Mike -	26.44	-	2,440,245.41
1635	CR	1130202	09/09/21		93833	MISCELLANEOUS INCOME -	100.00	-	2,440,345.41
1635	CR	1130201	09/09/21		CASH	HOWELL, LOREN -	262.05	-	2,440,607.46
1640	CR	1138307	09/16/21		0028094784	MOLINA, ROBERT -	373.32	-	2,440,980.78
1640	CR	1138309	09/16/21		0510596049	POLACEK, JEFF -	1,541.24	-	2,442,522.02
1640	CR	1138310	09/16/21		0510596050	Valadez, Armando -	474.99	-	2,442,997.01
1640	CR	1138311	09/16/21		0510596051	Bliss, Scott -	1,389.50	-	2,444,386.51
1640	CR	1138312	09/16/21		0510596076	Tarver, Shawn -	1,141.48	-	2,445,527.99
1640	CR	1138334	09/16/21		108	Ross, Herbert -	129.66	-	2,445,657.65
1642	CR	1138361	09/16/21		14806	PLANS REVIEW -	103.00	-	2,445,760.65
1642	CR	1138362	09/16/21		14807	PLANS REVIEW -	306.00	-	2,446,066.65
1640	CR	1138332	09/16/21		14826	PLANS REVIEW -	39.00	-	2,446,105.65
1640	CR	1138337	09/16/21		14833	PLANS REVIEW -	116.00	-	2,446,221.65
1642	CR	1138363	09/16/21		14923	PLANS REVIEW -	306.00	-	2,446,527.65
1640	CR	1138313	09/16/21		2309	CURTIS, DAVID -	628.85	-	2,447,156.50
1640	CR	1138333	09/16/21		243	Mathey, Scott -	52.20	-	2,447,208.70
1640	CR	1138306	09/16/21		314283	Town of Prescott Valley -	439.34	-	2,447,648.04
1640	CR	1138336	09/16/21		6647	PLANS REVIEW -	392.00	-	2,448,040.04
1640	CR	1138308	09/16/21		756722308	COPPER CANYON FIRE & MEDICAL -	4,547.23	-	2,452,587.27
1642	CR	1138364	09/16/21		79175	MISCELLANEOUS INCOME -	0.08	-	2,452,587.35
1640	CR	1138335	09/16/21		79529	MISCELLANEOUS INCOME -	184.87	-	2,452,772.22
1639	CD	1137788	09/20/21		756741743	A1 Water Bulk Delivery Svc LLC - Cash Disbursement A1WADE	-	130.00	2,452,642.22
1639	CD	1137790	09/20/21		756741744	Anderson Asphalt Svcs&Contract - Cash Disbursement ANASSE	-	14,465.89	2,438,176.33
1639	CD	1137793	09/20/21		756741745	Anixter Inc - Cash Disbursement ANIXTE	-	18,911.29	2,419,265.04
1639	CD	1137803	09/20/21		756741746	APS - Cash Disbursement APS	-	9,464.22	2,409,800.82
1639	CD	1137818	09/20/21		756741747	Arizona Crisis Team (ACT) - Cash Disbursement ARCRT	-	7,177.50	2,402,623.32
1639	CD	1137820	09/20/21		756741748	Bennett Oil - Cash Disbursement BENOIL	-	3,727.22	2,398,896.10
1639	CD	1137823	09/20/21		756741749	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	12,952.67	2,385,943.43
1639	CD	1137862	09/20/21		756741752	Bradshaw Mtn Environmental Inc - Cash Disbursement BRMOEN	-	40.00	2,385,903.43
1639	CD	1138296	09/20/21		756741752	Bradshaw Mtn Environmental Inc - Void Check BRMOEN	40.00	-	2,385,943.43
1639	CD	1137864	09/20/21		756741753	Brookins, Patty - Cash Disbursement BROPAT	-	3,433.60	2,382,509.83
1639	CD	1138298	09/20/21		756741753	Brookins, Patty - Void Check BROPAT	3,433.60	-	2,385,943.43
1639	CD	1137866	09/20/21		756741754	B & W Fire Security Systems - Cash Disbursement BWFISE	-	2,055.00	2,383,888.43
1639	CD	1137883	09/20/21		756741755	Cable One Business - Cash Disbursement CABONE	-	1,126.78	2,382,761.65
1639	CD	1137886	09/20/21		756741756	Cascade Fire Equipment - Cash Disbursement CAFIEQ	-	2,061.83	2,380,699.82

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1639	CD	1137889	09/20/21		756741757	Canyon Pipe & Supply Inc - Cash Disbursement CAPISU	\$-	\$34.77	\$2,380,665.05
1639	CD	1137892	09/20/21		756741758	CenturyLink - Cash Disbursement CENLIN	-	712.48	2,379,952.57
1639	CD	1137896	09/20/21		756741759	Chase Bank - Cash Disbursement CHASE	-	871,523.75	1,508,428.82
1639	CD	1137930	09/20/21		756741761	Chase Card Services - Cash Disbursement CHCASE	-	12,740.84	1,495,687.98
1639	CD	1138027	09/20/21		756741767	City of Prescott - Cash Disbursement CITPRE	-	289.35	1,495,398.63
1639	CD	1138029	09/20/21		756741768	Crisenbery, Gary - Cash Disbursement CRIGAR	-	1,875.00	1,493,523.63
1639	CD	1138031	09/20/21		756741769	Curtis Tools for Heroes - Cash Disbursement CUTOHE	-	5,262.13	1,488,261.50
1639	CD	1138046	09/20/21		756741770	Dish Network - Cash Disbursement DISNET	-	128.07	1,488,133.43
1639	CD	1138048	09/20/21		756741771	Entenmann-Rovin Co - Cash Disbursement ENROCO	-	900.90	1,487,232.53
1639	CD	1138053	09/20/21		756741772	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	29.56	1,487,202.97
1639	CD	1138056	09/20/21		756741773	FEDEX - Cash Disbursement FEDEXP	-	36.15	1,487,166.82
1639	CD	1138058	09/20/21		756741774	Freightliner of AZ, LLC - Cash Disbursement FROFAR	-	820.92	1,486,345.90
1639	CD	1138065	09/20/21		756741775	Michael M. Golightly & Assoc - Cash Disbursement GOLMIC	-	6,259.78	1,480,086.12
1639	CD	1138077	09/20/21		756741776	W.W. Grainger, Inc - Cash Disbursement GRAING	-	41.26	1,480,044.86
1639	CD	1138082	09/20/21		756741777	International Code Council Inc - Cash Disbursement INCOCO	-	145.00	1,479,899.86
1639	CD	1138084	09/20/21		756741778	Interstate Batteries - Cash Disbursement INTBAT	-	20.69	1,479,879.17
1639	CD	1138087	09/20/21		756741779	KAIROS Health Arizona, Inc - Cash Disbursement KAIROS	-	167,472.94	1,312,406.23
1639	CD	1138102	09/20/21		756741780	Mark A Kirkorsky PC - Cash Disbursement KIRMAR	-	988.33	1,311,417.90
1639	CD	1138104	09/20/21		756741781	Manzanita Landscaping, Inc - Cash Disbursement MANLAN	-	1,230.18	1,310,187.72
1639	CD	1138110	09/20/21		756741782	Matheson Tri-Gas, Inc - Cash Disbursement MATTRI	-	714.87	1,309,472.85
1639	CD	1138120	09/20/21		756741783	NAPA Auto Parts - Cash Disbursement NAAUPA	-	1,434.65	1,308,038.20
1639	CD	1138163	09/20/21		756741786	Neumann High Country Doors - Cash Disbursement NEUHCD	-	2,711.22	1,305,326.98
1639	CD	1138169	09/20/21		756741787	National Fire Codes - Cash Disbursement NFPA	-	31.55	1,305,295.43
1639	CD	1138173	09/20/21		756741788	NFP Property and Casualty - Cash Disbursement NFPPRO	-	35,123.00	1,270,172.43
1639	CD	1138175	09/20/21		756741789	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	350.00	1,269,822.43
1639	CD	1138177	09/20/21		756741790	EXPRESS ASSETS LLC - Cash Disbursement ONETIM	-	94.55	1,269,727.88
1639	CD	1138179	09/20/21		756741791	EXPRESS ASSETS LLC - Cash Disbursement ONETIM	-	94.40	1,269,633.48
1639	CD	1138181	09/20/21		756741792	PETERS, JESSICA - Cash Disbursement ONETIM	-	361.20	1,269,272.28
1639	CD	1138294	09/20/21		756741792	PETERS, JESSICA - Void Check ONETIM	361.20	-	1,269,633.48
1639	CD	1138183	09/20/21		756741793	O'Reilly Auto Parts - Cash Disbursement ORAUPA	-	725.97	1,268,907.51
1639	CD	1138202	09/20/21		756741795	Pitney Bowes Global Financial - Cash Disbursement PIBOGL	-	137.57	1,268,769.94
1639	CD	1138205	09/20/21		756741796	Prescott Vly Chamber of Comm - Cash Disbursement PVCHCO	-	180.00	1,268,589.94
1639	CD	1138207	09/20/21		756741797	RWC Group - Cash Disbursement RWCINT	-	1,311.98	1,267,277.96
1639	CD	1138214	09/20/21		756741798	Schuster, Alan - Cash Disbursement SCHALA	-	1,934.96	1,265,343.00
1639	CD	1138216	09/20/21		756741799	Besonson Tools LLC - Cash Disbursement SNONTO	-	26.30	1,265,316.70

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1639	CD	1138221	09/20/21		756741800	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	\$-	\$1,803.74	\$1,263,512.96
1639	CD	1138239	09/20/21		756741801	Teleflex Funding LLC - Cash Disbursement TELEFL	-	3,385.06	1,260,127.90
1639	CD	1138255	09/20/21		756741802	Tessco, Inc - Cash Disbursement TESSCO	-	2,220.01	1,257,907.89
1639	CD	1138259	09/20/21		756741803	Thermo Scientific Portable - Cash Disbursement THSCPO	-	7,575.00	1,250,332.89
1639	CD	1138261	09/20/21		756741804	Unisource Energy Services - Cash Disbursement UNENSE	-	103.18	1,250,229.71
1639	CD	1138264	09/20/21		756741805	Verified First, LLC - Cash Disbursement VEFIBA	-	30.00	1,250,199.71
1639	CD	1138266	09/20/21		756741806	Verizon Wireless - Cash Disbursement VERWIR	-	4,250.89	1,245,948.82
1639	CD	1138271	09/20/21		756741807	XEROX FINANCIAL SERVICES - Cash Disbursement XEFISE	-	411.61	1,245,537.21
1639	CD	1138274	09/20/21		756741808	Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN	-	134.83	1,245,402.38
1639	CD	1138277	09/20/21		756741809	Yavapai Regional Medical Ctr - Cash Disbursement YAREME	-	50.00	1,245,352.38
1639	CD	1138279	09/20/21		756741810	York - Cash Disbursement YORK	-	276.73	1,245,075.65
1639	CD	1138290	09/20/21		756741811	YRMCP PHYSICIAN PRACTICES - Cash Disbursement YRMCP	-	812.00	1,244,263.65
1639	CD	1138292	09/20/21		756741812	ZebraScapes LLC - Cash Disbursement ZEBRAS	-	125.00	1,244,138.65
1639	CD	1138300	09/20/21		756741813	Bradshaw Mtn Environmental Inc - Cash Disbursement BRMOEN	-	40.00	1,244,098.65
1639	CD	1138302	09/20/21		756741814	Brookins, Patty - Cash Disbursement BROPAT	-	3,433.60	1,240,665.05
1639	CD	1138304	09/20/21		756741815	PETERS, JESSICA - Cash Disbursement ONETIM	-	21.84	1,240,643.21
1639	CD	1137905	09/20/21		DIR.DEP.PPE.9.11.2	Chase Bank - PR - DIRECT DEPOSIT PPE 9/11/21	385,145.65	-	1,625,788.86
1638	PR	1133943	09/21/21		20847	Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,880.19	1,621,908.67
1638	PR	1133969	09/21/21		20848	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,667.06	1,620,241.61
1638	PR	1133992	09/21/21		20849	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,340.07	1,617,901.54
1638	PR	1134016	09/21/21		20850	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,203.40	1,615,698.14
1638	PR	1134047	09/21/21		20851	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	4,583.07	1,611,115.07
1638	PR	1134067	09/21/21		20852	Beck, David W. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,146.81	1,608,968.26
1638	PR	1134088	09/21/21		20853	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,711.96	1,607,256.30
1638	PR	1134113	09/21/21		20854	Brookins, Patricia M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	8,213.70	1,599,042.60
1638	PR	1134135	09/21/21		20855	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,261.17	1,596,781.43
1638	PR	1134159	09/21/21		20856	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,728.46	1,595,052.97
1638	PR	1134185	09/21/21		20857	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,782.87	1,591,270.10
1638	PR	1134208	09/21/21		20858	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,300.21	1,588,969.89

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1638	PR	1134232	09/21/21		20859	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	\$-	\$2,014.41	\$1,586,955.48
1638	PR	1134259	09/21/21		20860	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,751.51	1,584,203.97
1638	PR	1134283	09/21/21		20861	Burch, Bryten J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,226.58	1,582,977.39
1638	PR	1134312	09/21/21		20862	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,647.98	1,581,329.41
1638	PR	1134334	09/21/21		20863	Burch, Kylee C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	963.70	1,580,365.71
1638	PR	1134356	09/21/21		20864	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,167.27	1,578,198.44
1638	PR	1134380	09/21/21		20865	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,059.47	1,576,138.97
1638	PR	1134400	09/21/21		20866	Butler, Karen S. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,004.34	1,574,134.63
1638	PR	1134430	09/21/21		20867	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,292.23	1,572,842.40
1638	PR	1134454	09/21/21		20868	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	11,442.09	1,561,400.31
1638	PR	1134480	09/21/21		20869	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,447.15	1,559,953.16
1638	PR	1134499	09/21/21		20870	Chase, Rick D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,634.16	1,556,319.00
1638	PR	1134521	09/21/21		20871	Clark, Shelly - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,061.46	1,555,257.54
1638	PR	1134549	09/21/21		20872	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,533.26	1,553,724.28
1638	PR	1134575	09/21/21		20873	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,376.50	1,551,347.78
1638	PR	1134598	09/21/21		20874	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,794.65	1,547,553.13
1638	PR	1134623	09/21/21		20875	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,629.74	1,545,923.39
1638	PR	1134645	09/21/21		20876	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,825.34	1,544,098.05
1638	PR	1134668	09/21/21		20877	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,362.27	1,541,735.78
1638	PR	1134692	09/21/21		20878	Cunningham, Cody A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,302.86	1,539,432.92
1638	PR	1134715	09/21/21		20879	Curry, Robert C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,320.76	1,537,112.16
1638	PR	1134740	09/21/21		20880	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,507.39	1,534,604.77
1638	PR	1134765	09/21/21		20881	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	5,590.33	1,529,014.44
1638	PR	1134787	09/21/21		20882	DeJoria, Dana E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	958.59	1,528,055.85
1638	PR	1134811	09/21/21		20883	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	889.34	1,527,166.51

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1638	PR	1134838	09/21/21		20884	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 9/21/2021	\$-	\$1,654.54	\$1,525,511.97
1638	PR	1134863	09/21/21		20885	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,783.93	1,523,728.04
1638	PR	1134887	09/21/21		20886	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,196.50	1,521,531.54
1638	PR	1134912	09/21/21		20887	Douglas, Ren W. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,199.88	1,519,331.66
1638	PR	1134932	09/21/21		20888	Dowdy, Charles E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,903.56	1,517,428.10
1638	PR	1134958	09/21/21		20889	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,996.11	1,515,431.99
1638	PR	1134983	09/21/21		20890	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,014.79	1,512,417.20
1638	PR	1135009	09/21/21		20891	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,695.96	1,510,721.24
1638	PR	1135033	09/21/21		20892	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,525.19	1,508,196.05
1638	PR	1135054	09/21/21		20893	Engel, Nicole - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	899.63	1,507,296.42
1638	PR	1135074	09/21/21		20894	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,278.41	1,504,018.01
1638	PR	1135104	09/21/21		20895	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,940.00	1,502,078.01
1638	PR	1135127	09/21/21		20896	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,165.39	1,498,912.62
1638	PR	1135151	09/21/21		20897	Fields, Zachary E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,011.99	1,495,900.63
1638	PR	1135183	09/21/21		20898	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,192.19	1,492,708.44
1638	PR	1135204	09/21/21		20899	Frawley, Teresa A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,043.09	1,491,665.35
1638	PR	1135226	09/21/21		20900	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,869.56	1,488,795.79
1638	PR	1135247	09/21/21		20901	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,503.34	1,487,292.45
1638	PR	1135270	09/21/21		20902	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	4,095.46	1,483,196.99
1638	PR	1135295	09/21/21		20903	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,094.65	1,481,102.34
1638	PR	1135314	09/21/21		20904	Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,017.05	1,480,085.29
1638	PR	1135339	09/21/21		20905	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,171.72	1,478,913.57
1638	PR	1135364	09/21/21		20906	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,544.44	1,477,369.13
1638	PR	1135389	09/21/21		20907	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,200.16	1,475,168.97
1638	PR	1135412	09/21/21		20908	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	935.88	1,474,233.09

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1638	PR	1135444	09/21/21		20909	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	\$-	\$1,517.76	\$1,472,715.33
1638	PR	1135474	09/21/21		20910	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,379.53	1,471,335.80
1638	PR	1135505	09/21/21		20911	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,249.18	1,469,086.62
1638	PR	1135534	09/21/21		20912	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,970.92	1,466,115.70
1638	PR	1135556	09/21/21		20913	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,138.69	1,463,977.01
1638	PR	1135580	09/21/21		20914	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,539.65	1,460,437.36
1638	PR	1135600	09/21/21		20915	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,339.19	1,458,098.17
1638	PR	1135631	09/21/21		20916	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,961.70	1,456,136.47
1638	PR	1135649	09/21/21		20917	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	7,947.35	1,448,189.12
1638	PR	1135678	09/21/21		20918	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,800.70	1,445,388.42
1638	PR	1135706	09/21/21		20919	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,142.59	1,443,245.83
1638	PR	1135733	09/21/21		20920	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,876.29	1,441,369.54
1638	PR	1135759	09/21/21		20921	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,470.08	1,438,899.46
1638	PR	1135783	09/21/21		20922	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,719.02	1,437,180.44
1638	PR	1135803	09/21/21		20923	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,061.40	1,435,119.04
1638	PR	1135830	09/21/21		20924	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	9,196.27	1,425,922.77
1638	PR	1135858	09/21/21		20925	Kumpula, Adrian K. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,492.24	1,424,430.53
1638	PR	1135881	09/21/21		20926	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,704.31	1,421,726.22
1638	PR	1135904	09/21/21		20927	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,778.64	1,418,947.58
1638	PR	1135930	09/21/21		20928	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,341.98	1,416,605.60
1638	PR	1135952	09/21/21		20929	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,170.90	1,414,434.70
1638	PR	1135980	09/21/21		20930	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,399.85	1,411,034.85
1638	PR	1136007	09/21/21		20931	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,753.04	1,409,281.81
1638	PR	1136034	09/21/21		20932	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,458.69	1,406,823.12
1638	PR	1136055	09/21/21		20933	Madden, James P. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,163.25	1,405,659.87

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1638	PR	1136081	09/21/21		20934	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	\$-	\$2,887.10	\$1,402,772.77
1638	PR	1136100	09/21/21		20935	Mayhall, Mathew T. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,368.09	1,400,404.68
1638	PR	1136122	09/21/21		20936	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,690.23	1,397,714.45
1638	PR	1136148	09/21/21		20937	Mazzella, Marc A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,760.56	1,395,953.89
1638	PR	1136175	09/21/21		20938	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	4,397.66	1,391,556.23
1638	PR	1136200	09/21/21		20939	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,200.72	1,389,355.51
1638	PR	1136226	09/21/21		20940	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,327.22	1,388,028.29
1638	PR	1136254	09/21/21		20941	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,968.78	1,386,059.51
1638	PR	1136274	09/21/21		20942	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,313.13	1,384,746.38
1638	PR	1136296	09/21/21		20943	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,286.92	1,382,459.46
1638	PR	1136320	09/21/21		20944	Mills, Brett S. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,578.72	1,380,880.74
1638	PR	1136344	09/21/21		20945	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,724.68	1,379,156.06
1638	PR	1136374	09/21/21		20946	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,949.30	1,377,206.76
1638	PR	1136401	09/21/21		20947	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,584.23	1,375,622.53
1638	PR	1136427	09/21/21		20948	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,588.45	1,374,034.08
1638	PR	1136455	09/21/21		20949	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	8,280.73	1,365,753.35
1638	PR	1136485	09/21/21		20950	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,144.17	1,362,609.18
1638	PR	1136515	09/21/21		20951	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	4,440.26	1,358,168.92
1638	PR	1136539	09/21/21		20952	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,501.76	1,356,667.16
1638	PR	1136559	09/21/21		20953	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,731.43	1,353,935.73
1638	PR	1136588	09/21/21		20954	Parra, Payton S. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,749.67	1,352,186.06
1638	PR	1136608	09/21/21		20955	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,995.25	1,350,190.81
1638	PR	1136636	09/21/21		20956	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,868.25	1,347,322.56
1638	PR	1136668	09/21/21		20957	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,030.23	1,345,292.33
1638	PR	1136695	09/21/21		20958	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,194.50	1,344,097.83

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1638	PR	1136721	09/21/21		20959	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	\$-	\$2,311.57	\$1,341,786.26
1638	PR	1136746	09/21/21		20960	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,884.38	1,339,901.88
1638	PR	1136771	09/21/21		20961	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,953.09	1,335,948.79
1638	PR	1136794	09/21/21		20962	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,830.59	1,332,118.20
1638	PR	1136819	09/21/21		20963	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,331.99	1,329,786.21
1638	PR	1136841	09/21/21		20964	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,458.68	1,328,327.53
1638	PR	1136865	09/21/21		20965	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,810.05	1,326,517.48
1638	PR	1136889	09/21/21		20966	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	951.22	1,325,566.26
1638	PR	1136915	09/21/21		20967	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	7,983.85	1,317,582.41
1638	PR	1136940	09/21/21		20968	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,824.81	1,315,757.60
1638	PR	1136959	09/21/21		20969	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,075.11	1,313,682.49
1638	PR	1136986	09/21/21		20970	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,256.57	1,312,425.92
1638	PR	1137012	09/21/21		20971	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,919.03	1,310,506.89
1638	PR	1137022	09/21/21		20972	Rorick, Norman T. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	282.12	1,310,224.77
1638	PR	1137045	09/21/21		20973	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,156.80	1,307,067.97
1638	PR	1137079	09/21/21		20974	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	6,819.79	1,300,248.18
1638	PR	1137100	09/21/21		20975	Russell, Tessa M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,038.93	1,299,209.25
1638	PR	1137127	09/21/21		20976	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,208.49	1,298,000.76
1638	PR	1137148	09/21/21		20977	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,491.46	1,295,509.30
1638	PR	1137173	09/21/21		20978	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	7,343.54	1,288,165.76
1638	PR	1137195	09/21/21		20979	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,087.10	1,286,078.66
1638	PR	1137222	09/21/21		20980	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,596.91	1,284,481.75
1638	PR	1137244	09/21/21		20981	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,242.74	1,283,239.01
1638	PR	1137267	09/21/21		20982	Slay, Marcie C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,070.74	1,282,168.27
1638	PR	1137293	09/21/21		20983	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,057.75	1,281,110.52

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1638	PR	1137322	09/21/21		20984	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 9/21/2021	\$-	\$1,938.32	\$1,279,172.20
1638	PR	1137345	09/21/21		20985	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,412.46	1,276,759.74
1638	PR	1137368	09/21/21		20986	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,239.37	1,274,520.37
1638	PR	1137392	09/21/21		20987	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,940.32	1,272,580.05
1638	PR	1137419	09/21/21		20988	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,656.31	1,269,923.74
1638	PR	1137449	09/21/21		20989	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,474.30	1,268,449.44
1638	PR	1137472	09/21/21		20990	Tharp, David S. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	3,137.65	1,265,311.79
1638	PR	1137499	09/21/21		20991	Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,935.37	1,263,376.42
1638	PR	1137529	09/21/21		20992	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,451.35	1,261,925.07
1638	PR	1137552	09/21/21		20993	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,022.20	1,259,902.87
1638	PR	1137577	09/21/21		20994	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,772.60	1,258,130.27
1638	PR	1137598	09/21/21		20995	Tucker, Michael I. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,985.23	1,256,145.04
1638	PR	1137621	09/21/21		20996	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,554.80	1,254,590.24
1638	PR	1137641	09/21/21		20997	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,708.80	1,251,881.44
1638	PR	1137666	09/21/21		20998	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,264.47	1,250,616.97
1638	PR	1137688	09/21/21		20999	Viscardi, Karen W. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,296.90	1,249,320.07
1638	PR	1137714	09/21/21		21000	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,027.85	1,247,292.22
1638	PR	1137736	09/21/21		21001	Welch-Cornell, Jaime - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	1,707.74	1,245,584.48
1638	PR	1137759	09/21/21		21002	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,264.97	1,243,319.51
1638	PR	1137787	09/21/21		21003	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 9/21/2021	-	2,676.30	1,240,643.21
1644	CR	1138399	09/27/21		018	RORICK, NORM -	113.82	-	1,240,757.03
1644	CR	1138422	09/27/21		0510596257	VANATTA, DAVIN -	673.73	-	1,241,430.76
1644	CR	1138423	09/27/21		1089	Shaw, RaeDel -	257.71	-	1,241,688.47
1644	CR	1138378	09/27/21		1155	PLANS REVIEW -	226.00	-	1,241,914.47
1644	CR	1138436	09/27/21		14840	PLANS REVIEW -	39.00	-	1,241,953.47
1644	CR	1138437	09/27/21		14894	PLANS REVIEW -	204.00	-	1,242,157.47
1644	CR	1138438	09/27/21		14895	PLANS REVIEW -	133.00	-	1,242,290.47
1644	CR	1138380	09/27/21		210083087	AZ Dept of Forestry & Fire Mgt -	13,771.13	-	1,256,061.77
1644	CR	1138381	09/27/21		210083087	AZ Dept of Forestry & Fire Mgt -	3,639.18	-	1,259,700.95

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1644	CR	1138392	09/27/21		210083087	AZ Dept of Forestry & Fire Mgt -	\$134,314.46	\$-	\$1,394,015.41
1644	CR	1138379	09/27/21		210103833	AZ Dept of Forestry & Fire Mgt -	86,000.45	-	1,480,015.86
1644	CR	1138393	09/27/21		210120564	AZ Dept of Forestry & Fire Mgt -	43,938.52	-	1,523,954.38
1644	CR	1138401	09/27/21		314399	Town of Prescott Valley -	948.95	-	1,524,903.33
1644	CR	1138374	09/27/21		327	CPR CLASS -	50.00	-	1,524,953.33
1644	CR	1138420	09/27/21		362934	ROSENBAUER MOTORS -	325.26	-	1,525,278.59
1644	CR	1138394	09/27/21		36327	RORICK, NORM -	260.00	-	1,525,538.59
1644	CR	1138395	09/27/21		36327	Muniz, Tom Sr. -	82.62	-	1,525,621.21
1644	CR	1138396	09/27/21		36327	Spingola, Debbie -	300.00	-	1,525,921.21
1644	CR	1138397	09/27/21		36327	Smith, Andrea -	40.80	-	1,525,962.01
1644	CR	1138439	09/27/21		4000324	Securis Insurance Pool -	2,443.54	-	1,528,405.55
1644	CR	1138440	09/27/21		4000325	Securis Insurance Pool -	222.14	-	1,528,627.69
1644	CR	1138400	09/27/21		40420167	Yavapai Community Health Svcs -	432.00	-	1,529,059.69
1644	CR	1138398	09/27/21		4813	Findlay Toyota Center -	232.00	-	1,529,291.69
1644	CR	1138373	09/27/21		5256	CPR CLASS -	300.00	-	1,529,591.69
1644	CR	1138375	09/27/21		6660	PLANS REVIEW -	116.00	-	1,529,707.69
1644	CR	1138376	09/27/21		6662	PLANS REVIEW -	182.00	-	1,529,889.69
1644	CR	1138377	09/27/21		6662	PLANS REVIEW -	432.00	-	1,530,321.69
1644	CR	1138372	09/27/21		684	PLANS REVIEW -	392.00	-	1,530,713.69
1644	CR	1138441	09/27/21		7375	PLANS REVIEW -	182.00	-	1,530,895.69
1644	CR	1138421	09/27/21		7923	NESS, DANIEL -	673.73	-	1,531,569.42
1644	CR	1138424	09/27/21		832000122	Blue Ridge Fire -	567.46	-	1,532,136.88
1650	CR	1146051	09/30/21		1101028321	ELOY FIRE DISTRICT -	716.64	-	1,532,853.52
1650	CR	1146092	09/30/21		14842	PLANS REVIEW -	50.00	-	1,532,903.52
1650	CR	1146035	09/30/21		14849	PLANS REVIEW -	392.00	-	1,533,295.52
1650	CR	1146091	09/30/21		14896	PLANS REVIEW -	103.00	-	1,533,398.52
1650	CR	1146037	09/30/21		14897	PLANS REVIEW -	133.00	-	1,533,531.52
1650	CR	1146038	09/30/21		14898	PLANS REVIEW -	204.00	-	1,533,735.52
1650	CR	1146075	09/30/21		14915	CHRISTOPHER KOHLS FIRE DEPT -	44.38	-	1,533,779.90
1650	CR	1146093	09/30/21		1494887661	INCIDENT REPORTS -	22.00	-	1,533,801.90
1650	CR	1146050	09/30/21		1931	CAMACHO, ALBERT -	497.00	-	1,534,298.90
1650	CR	1146097	09/30/21		210212372	AZ Dept of Forestry & Fire Mgt -	29,582.92	-	1,563,881.82
1650	CR	1146052	09/30/21		2173	CORDES, GARY -	1,559.84	-	1,565,441.66
1650	CR	1146079	09/30/21		2311	CURTIS, DAVID -	44.88	-	1,565,486.54
1650	CR	1146044	09/30/21		23804	RECORDS REQUEST -	20.00	-	1,565,506.54
1650	CR	1146095	09/30/21		262031	PLANS REVIEW -	306.00	-	1,565,812.54
1650	CR	1146076	09/30/21		29274465	RUNO, KYLE -	74.55	-	1,565,887.09
1650	CR	1146046	09/30/21		314477	Town of Prescott Valley -	483.73	-	1,566,370.82
1650	CR	1146107	09/30/21		3903	Apolinar, Jean -	145.24	-	1,566,516.06
1650	CR	1146047	09/30/21		40420272	YAVAPAI CO SHERIFF'S OFFICE -	9,106.46	-	1,575,622.52
1650	CR	1146094	09/30/21		48542	PLANS REVIEW -	1,118.71	-	1,576,741.23
1650	CR	1146077	09/30/21		510596336	Bliss, Scott -	89.76	-	1,576,830.99
1650	CR	1146078	09/30/21		510596337	MOORE, SCOTT -	15.46	-	1,576,846.45
1650	CR	1146049	09/30/21		510596364	Valadez, Armando -	38.86	-	1,576,885.31
1650	CR	1146080	09/30/21		519611	CITY OF PRESCOTT FIRE DEPT. -	134.57	-	1,577,019.88

CAFMA-Central Arizona Fire and Medical
GL Account Ledger - Detail By Period
9/1/2021 through 9/30/2021

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
1650	CR	1146045	09/30/21		732870953	WILHARM, BRIAN -	\$170.06	\$-	\$1,577,189.94
1650	CR	1146109	09/30/21		7376	PLANS REVIEW -	392.00	-	1,577,581.94
1650	CR	1146043	09/30/21		759	PACHECO, RUBY -	57.54	-	1,577,639.48
1650	CR	1146048	09/30/21		832000129	Blue Ridge Fire -	248.05	-	1,577,887.53
1650	CR	1146096	09/30/21		94009	MISCELLANEOUS INCOME -	35.00	-	1,577,922.53
1650	CR	1146036	09/30/21		CASH	Fire Prevention Permits -	315.00	-	1,578,237.53
1650	CR	1146090	09/30/21		CASH	MISCELLANEOUS INCOME -	8.00	-	1,578,245.53
1643	GJ	1138369	09/30/21		Cash With Yav Cty	Fire Authority Funding September 2021	65,679.30	-	1,643,924.83
1653	GJ	1146535	09/30/21		Cash With Yav Cty	Return S & S Funds AZ ARS 36-2856	-	58,584.82	1,585,340.01
1654	GJ	1146536	09/30/21		Cash With Yav Cty	Trf In - Cap Res To Purchase 3 Trucks	2,188,943.51	-	3,774,283.52
1655	GJ	1146539	09/30/21		Cash With Yav Cty	Wire Trf to HFE For 3 Fire Trucks	-	2,188,943.51	1,585,340.01
1656	GJ	1146540	09/30/21		Cash With Yav Cty	Trf In From CR-Temp Borrowed Funds	3,000,000.00	-	4,585,340.01
1657	GJ	1146542	09/30/21		Cash With Yav Cty	GF - Interest Revenue - September 2021	2,243.72	-	4,587,583.73
CASH WITH YAVAPAI COUNTY TOTALS:							\$6,423,611.70	\$5,431,210.55	\$4,587,583.73
TOTAL OF LEDGER:							\$6,423,611.70	\$5,431,210.55	\$4,587,583.73

CAFMA-Central Arizona Fire and Medical

GL Trial Balance Worksheet
For The Period of 9/1/2021 through 9/30/2021

Account	Description	Balances				Adjustments
		Beginning	Debits	Credits	Ending	
10.1100.0.0.000	Cash with Yavapai County	\$3,595,182.58	\$6,423,611.70	\$5,431,210.55	\$4,587,583.73	
TOTALS:		<u>\$3,595,182.58</u>	<u>\$6,423,611.70</u>	<u>\$5,431,210.55</u>	<u>\$4,587,583.73</u>	

CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY

Capital Projects Fund FY 21-22

GL #1200

Date	Transaction	Debit	Credit	Balance
07/01/21	Fiscal Year Beginning Balance			\$ 6,944,482.40
07/31/21	Interest Revenue July 2021	\$1,194.35		\$ 6,945,676.75
08/31/21	Interest Revenue August 2021	\$2,459.98		\$ 6,948,136.73
09/30/21	Transfer to GF for Capital Purchase - Type 1s (3)		\$2,188,943.51	\$ 4,759,193.22
09/30/21	Temporary Borrowed Funds		\$3,000,000.00	\$ 1,759,193.22
09/30/21	Interest Revenue September 2021	\$3,568.69		\$ 1,762,761.91

SAMPLE

Central Arizona Fire and Medical Authority

FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective _____, between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, hereinafter referred to as "AGENCY" and _____, hereinafter referred to as the "Applicant." The property under consideration is described as:

Street Address:

Mailing Address:

Contact Phone Number:

Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

1) Purpose. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.

2) Duration and Renewal. The effective term of this Agreement shall be from _____ through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.

3) Services Provided. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

4) Response Time. AGENCY shall make reasonable efforts to respond to Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.

5) Routing Information. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.

6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) Insurance. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.

10) No Third-Party Beneficiaries. This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.

11) No Warranties. Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.

12) Limitation of Damages. In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.

13) Termination. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medical Authority
8603 E. Eastridge Drive
Prescott Valley, AZ 86314

For Applicant:

In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

14) Cancellation Due to Conflict. AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.

15) Severability. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

16) Fire Code Compliance. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT

By _____
Date

CENTRAL ARIZONA FIRE & MEDICAL
AUTHORITY

Board Chair Date

ATTEST:

By _____
Date

Board Clerk Date

RESOLUTION 2021-09
Central Arizona Fire & Medical Authority

A FORMAL RESOLUTION OF THE GOVERNING BOARD OF THE CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY TO PROCEED WITH THE APPLICATION PROCESS FOR AN AMBULANCE CERTIFICATE OF NECESSITY.

The undersigned authorized representative of the Central Arizona Fire & Medical Authority Board hereby certifies that the following resolution was duly adopted by a majority of the board on this 25th day of October 2021, and that such resolution has not been modified or rescinded as of the date hereof:

WHEREAS, the Central Arizona Fire & Medical Authority ("CAFMA") Board Members have reviewed the Ambulance Cost and Revenue Report ("ARCR") submitted in connection with the Application for Certificate of Necessity for Ground Ambulance Transport Services. That ARCR is attached hereto for reference.

WHEREAS, Accrual accounting methods required by the ARCR Regulations demonstrate that the ground ambulance transport service proposed by CAFMA will operate at a deficit in its first year of operation (and likely periods beyond the first year).

WHEREAS, the Board supports the CON Application and related operation of a ground ambulance transport service and agrees to operate that service at the accrual accounting loss detailed in the attached ARCR.

RESOLVED, that the Central Arizona Fire and Medical Authority hereby approves the formal application by the Authority for an ambulance certificate of necessity.

ADOPTED AND APPROVED this 25th day of October, 2021.

Board Chairman
Central Arizona Fire and Medical Authority

ATTEST:

Board Clerk
Central Arizona Fire and Medical Authority

ACTUAL FINANCIAL DATA

AMBULANCE REVENUE and COST REPORT

GENERAL INFORMATION and CERTIFICATION

Legal Name of Company: Central Arizona Fire and Medical Authority CON No. XXX

D.B.A. (Doing Business As): Central Arizona Fire and Medical Authority Business Phone: 928-772-7711

Financial Records Address: 8603 E Eastridge Dr. City: Prescott Valley Zip Code: 86314

Mailing Address (If Different): _____ City: _____ Zip Code: _____

Owner / Manager: Scott Freitag, Fire Chief

Report Contact Person: Doug Niemynski, EMS Chief Business Phone: 928-759-6976 Ext. _____

Report for Period From: From: Pro Forma To: Projects 1st Year

Method of Valuing Inventory: LIFO: _____ FIFO: X Other (Explain): _____

Please attach a list of all affiliated organizations (parents/subsidiaries) that exhibit at least 5% ownership/vesting.

I hereby verify that I have directed the preparation of the enclosed annual report in accordance with the reporting requirements of the State of Arizona.

I have read this report and hereby verify that the information provided is true and correct to the best of my knowledge.

This report has been prepared using the accrual basis of accounting.

Authorized Signature: _____

Title: _____ Date: _____

Mail to:

Department of Health Services
Bureau of Emergency Medical Services
Certificate of Necessity and Rates Section
150 North 18th Avenue, Suite 540
Phoenix, AZ 85007-3248
Telephone: (602) 364-3150
Fax: (602) 364-3567

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD **FROM:** Pro Forma **TO:** Projects 1st Year

STATISTICAL SUPPORT DATA

Line No.	DESCRIPTION	(1) SUBSCRIPTION SERVICE TRANSPORTS	(2)** TRANSPORTS UNDER CONTRACT	(3) TRANSPORTS NOT UNDER CONTRACT	(4) TOTALS
1	Number of ALS Billable Transports:		-	1,346	1,346
2	Number of BLS Billable Transports:		-	524	524
3	Number of Loaded Billable Miles:		-	21,558	21,558
4	Waiting Time (Hr. & Min.):				-
5	Canceled (Non-Billable) Runs:				619
					Number
	Volunteer Services: (OPTIONAL)				Donated Hours
6	Paramedic and IEMT				
7	Emergency Medical Technician - B				
8	Other Ambulance Attendants				
9	Total Volunteer Hours				-

** This column reports only those runs where a contracted discount rate was applied. See Page 7 to provide additional information regarding discounted contract runs.

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY:

Central Arizona Fire and Medical Authority

FOR THE PERIOD

FROM:

Pro Forma

TO:

Projects 1st Year

STATEMENT OF INCOME

Line No.	DESCRIPTION	FROM		
Operating Revenues:				
1	Ambulance Service Routine Operating Revenue	Page 3, Line 10 & Page 3.1, Line 10	\$	3,665,407
Less:				
2	AHCCCS Settlement	Page 3.1, Line 11		243,223
3	Medicare Settlement	Page 3.1, Line 12		818,588
4	Contractual Discounts	Page 7, Line 22		-
5	Subscription Service Settlement	Page 8, Line 4		-
6	Other (Attach Schedule)	Page 3.1, Line 13		-
7	Total	Sum of Lines 2 through 6		1,061,811
8	Net Revenue from Ambulance Runs	Line 1, minus Line 7		2,603,596
9	Sales of Subscription Service Contracts	Page 8, Line 8		-
10	Total Operating Revenue	Line 8, plus Line 9	\$	2,603,596
Ambulance Operating Expenses:				
11	Bad Debt (Includes Subscription Services Bad Debt)			799,911
12	Wages, Payroll Taxes, and Employee Benefits	Page 4, Line 22		1,329,812
13	General and Administrative Expenses	Page 5, Line 20		156,973
14	Cost of Goods Sold	Page 3, Line 15		104,340
15	Other Operating Expense	Page 6, Line 28		243,256
16	Interest Expense (Attach Schedule IV)	Page 14, Line 28, Column 4 & 5		-
17	Subscription Service Direct Selling	Page 8, Line 23		-
18	Total Operating Expense	Sum of Lines 11 through 17		2,634,292
19	Ambulance Service Income (Loss)	Line 10, minus Line 18		(30,696)
Other Revenue / Expenses:				
20	Other Operating Revenue and Expense	Page 9, Line 17		-
21	Non-Operating Revenue and Expense			-
22	Non-Deductible Expenses (Attach Schedule)			-
23	Total Other Revenues / Expenses	Sum of Lines 20 & 21		-
24	Ambulance Service Income (Loss) - Before Income Taxes	Sum of Line 19, plus Line 23		(30,696)
Provision for Income Taxes:				
25	Federal Income Tax			
26	State Income Tax			
27	Total Income Tax	Lines 25, plus Line 26		-
28	Ambulance Service Net Income (Loss)	Line 24, minus Line 27		(30,696)

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD **FROM:** Pro Forma **TO:** Projects 1st Year

ROUTINE OPERATING REVENUE

Line No.	DESCRIPTION							
Ambulance Service Routine Operating Revenue:								
1	ALS Base Rate Amount	Rate	\$ 1,624.06	x No. of Runs	1,346	=	\$ 2,185,985	
		Rate		x No. of Runs		=	-	
2	BLS Base Rate Amount	Rate	1,624.06	x No. of Runs	524	=	851,007	
		Rate		x No. of Runs		=	-	
3	Mileage Rate Amount	Rate	24.31	x No. of Billable Miles	21,558	=	524,075	
		Rate		x No. of Billable Miles		=	-	
4	Waiting Charge Amount	Rate		x No. of Hours		=	-	
		Rate		x No. of Hours		=	-	
5	Medical Supplies (Gross Charges to patients)						104,340	
6	Nurses Charges						-	
7	Total						3,665,407	
8	Standby Revenue (Attach Schedule)						-	
9	Other Ambulance Service Revenue (Attach Schedule)						-	
10	Total Ambulance Service Routine Operating Revenue (To Page 2, Line 1)						\$ 3,665,407	

Cost of Goods Sold: (Medical Supplies)

11	Inventory at Beginning of Year				-			
12	Plus Purchases**				114,555			
13	Plus Other Costs				-			
14	Less Inventory at End of Year				10,215			
15	Cost of Goods Sold (To Page 2, Line 14)						\$ 104,340	

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma **TO:** Projects 1st Year

WAGES, PAYROLL TAXES, and EMPLOYEE BENEFITS

Line No.	DESCRIPTION	No. of *F.T.E.	AMOUNT
OFFICERS / OWNERS (Attach Schedule 1, Wage Category; Pg 10, Line 7)			
1	Gross Wages	0.00	\$
2	Payroll Taxes		
3	Employee Fringe Benefits		
4	Total	0.00	
MANAGEMENT (Attach Schedule II, Wage Detail; Pg 11)			
5	Gross Wages	2.96	113,513
6	Payroll Taxes		1,646
7	Employee Fringe Benefits		115,998
8	Total	2.96	231,157
AMBULANCE PERSONNEL (Attach Schedule II, Wage Detail; Pg 11) ** Casual Labor Wages			
9	Paramedics and IEMT	6.00 (A)	377,622
10	Emergency Medical Technician (EMT)	6.00 (A)	302,346
11	Nurses	0.00	-
12	Payroll Taxes		10,471
13	Employee Fringe Benefits		373,813
14	Total	12.00	1,064,252
OTHER PERSONNEL (Attach Schedule II, Wage Detail; Pg 11)			
15	Dispatch	0.00	-
16	Mechanics	0.04	2,500
17	Office and Clerical	0.05	14,318
18	Other	0.04	5,192
19	Payroll Taxes		319
20	Employee Fringe Benefits		12,074
21	Total	0.12	34,403
22	Total F.T.E., Wages, Payroll Taxes, & Employee Benefits	15.08	\$ 1,329,812

* Full-time equivalents (F.T.E.) is the sum of all hours for which employee wages were paid during the year divided by 2,080.

(A) At CAFMA, six (6) full time paramedics and six (6) full time EMTs work a modified Kelly, and their FTE is calculated using 2,920 hours / year.

** The sum of Casual Labor (wages paid on a per run basis) plus Wages paid is entered in Column 2 by line item. However when calculating F.T.E.s, do not include casual labor hours worked or expenses incurred.

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma TO: Projects 1st Year

ALLOCATION OF WAGES, PAYROLL TAXES, and EMPLOYEE BENEFITS

Line No.	DESCRIPTION		(1) No. of *F.T.E.	(2) Total Expenditure	(3) Allocation Percentage	(4) Ambulance Amount
MANAGEMENT						
1	Gross Wages	(Attach Schedule II)	2.96	515,939	22.0%	113,513
2	Payroll Taxes			7,481	22.0%	1,646
3	Employee Fringe Benefits			478,264	24.3%	115,998
4	Total		2.96	1,001,684		231,157
AMBULANCE PERSONNEL						
		** Contractual Wages				
	Gross Wages	(Attach Schedule II) Labor				
5	Paramedics and IEMT	\$	6.00 (A)	377,622	100.0%	377,622
6	Emergency Medical Technician (EMT)		6.00 (A)	302,346	100.0%	302,346
7	Nurses			-		0
8	Drivers			-		0
9	Payroll Taxes			10,471	100.0%	10,471
10	Employee Fringe Benefits			373,813	100.0%	373,813
11	Total		12.00	1,064,252		1,064,252
OTHER PERSONNEL						
	Gross Wages	(Attach Schedule II)				
12	Dispatch		0.00	-		-
13	Mechanics		0.04	65,000	3.8%	2,500
14	Office and Clerical		0.05	315,000	4.5%	14,318
15	Other		0.04	135,000	3.8%	5,192
16	Payroll Taxes			7,469	4.3%	319
17	Employee Fringe Benefits			281,114	4.3%	12,074
18	Total		0.12	803,583		34,403
19	TOTAL F.T.E., WAGES, PAYROLL TAXES & EMPLOYEE BENEFITS	(Post to Pg 2, line 12)	15.08	2,869,518		\$ 1,329,812

* Full-time equivalents (F.T.E.) is the sum of all hours for which employee wages were paid during the year divided by 2,080.

(A) At CAFMA, six (6) full time paramedics and six (6) full time EMTs work a modified Kelly, and their FTE is calculated using 2,920 hours / year.

** The sum of Casual Labor (wages paid on a per run basis) plus Wages paid is entered in Column 2 by line item. However, when calculating F.T.E's, do not include casual labor hours worked or expenses incurred.

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma TO: Projects 1st Year

BASIS OF ALLOCATIONS OF WAGES, PAYROLL et al.

[illegible]

Basis for Allocation: For Management, CAFMA is allocating costs based on transport revenue to total revenue. For Other Personnel, CAFMA is allocating costs for Administrative personnel based on transport headcount to total headcount. For Fleet and Facilities, CAFMA is allocating costs on estimated hours spent on transport vehicles to total hours.

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY:

Central Arizona Fire and Medical Authority

FOR THE PERIOD

FROM: Pro Forma

TO: Projects 1st Year

GENERAL and ADMINISTRATIVE EXPENSES

Line No.	DESCRIPTION		
Professional Service:			
1	Legal Fees	\$	75,000
2	Collection Fees		67,444
3	Accounting and Auditing		4,320
4	Data Processing Fees		0
5	Other (Attach Schedule)		5,610
6	Total	\$	152,374
Travel and Entertainment:			
7	Meals and Entertainment		-
8	Transportation - Other Company Vehicles		-
9	Travel		-
10	Other (Attach Schedule)		-
11	Total		-
Other General and Administrative:			
12	Office Supplies		608
13	Postage		225
14	Telephone		225
15	Advertising		180
16	Professional Liability Insurance		2,342
17	Dues and Subscriptions		344
18	Other (Attach Schedule)		675
19	Total		4,599
20	Total General and Administrative Expenses (Post to Page 2, Line 13)	\$	156,973

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD **FROM:** Pro Forma **TO:** Projects 1st Year

ALLOCATION of GENERAL and ADMINISTRATIVE EXPENSES

Line No.	<u>DESCRIPTION</u>	(1) Total <u>Expenditure</u>	(2) Allocation <u>Percentage</u>	(3) Ambulance <u>Amount</u>
Professional Service:				
1	Legal Fees	\$ 75,000	100.0%	\$ 75,000
2	Collection Fees	67,444	100.0%	67,444
3	Accounting and Auditing	36,000	12.0%	4,320
4	Data Processing Fees	-		-
5	Other (Medical Director)	5,610	100.0%	5,610
6	Total	184,054		152,374
Travel and Entertainment:				
7	Meals and Entertainment	-		-
8	Transportation - Other Company Vehicles	-		-
9	Travel	-		-
10	Other (Attach Schedule)	-		-
11	Total	-		-
Other General and Administrative:				
12	Office Supplies	13,500	4.5%	608
13	Postage	5,000	4.5%	225
14	Telephone	5,000	4.5%	225
15	Advertising	4,000	4.5%	180
16	Professional Liability Insurance	52,041	4.5%	2,342
17	Dues and Subscriptions	7,635	4.5%	344
18	Other (Internet Service)	15,000	4.5%	675
19	Total	102,176		4,599
20	Total General and Administrative Expenses (Post to Page 2, Line 13)	\$ 286,230		156,973

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma TO: Projects 1st Year

BASIS of ALLOCATION OF GENERAL and ADMINISTRATIVE EXPENSES

<u>Line No.</u>	<u>DESCRIPTION</u>	<u>Basis of Allocation</u>
Professional Service:		
1	Legal Fees	100% for Ambulance Services
2	Collection Fees	100% for Ambulance Services
3	Accounting and Auditing	12.0% of District Cost
4	Data Processing Fees	Not Applicable
5	Other (Medical Director)	100% for Ambulance Services
6	Total	82.8% of District Cost
Travel and Entertainment:		
7	Meals and Entertainment	Not Applicable
8	Transportation - Other Company Vehicles	Not Applicable
9	Travel	Not Applicable
10	Other (Attach Schedule)	Not Applicable
11	Total	Not Applicable
Other General and Administrative:		
12	Office Supplies	4.5% of District Cost
13	Postage	4.5% of District Cost
14	Telephone	4.5% of District Cost
15	Advertising	4.5% of District Cost
16	Professional Liability Insurance	4.5% of District Cost
17	Dues and Subscriptions	4.5% of District Cost
18	Other (Attach Schedule)	4.5% of District Cost
19	Total	4.5% of District Cost

Basis for Allocation: CAFMA will isolate Transport Division costs to the extent possible. For facilities, utilities, and Staff support functions, costs are attributed based on headcount per division (Suppression vs. Transport) per site or per function.

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY:

Central Arizona Fire and Medical Authority

FOR THE PERIOD

FROM: Pro Forma

TO: Projects 1st Year

OTHER OPERATING EXPENSES

Line

No. DESCRIPTION

Depreciation and Amortization:

1	Depreciation (Attach Schedule III)	(From Pg 13, Line 20, Col I)	\$	<u>60,686</u>	
2	Amortization			<u>-</u>	
3	Total		\$		<u>60,686</u>
4	Rent / Lease (Attach Schedule III)	(From Pg 13, Line 20, Col K)			<u>-</u>

Building / Station Expense:

5	Building and Cleaning Supplies			<u>1,528</u>	
6	Utilities			<u>14,114</u>	
7	Property Taxes			<u>N/A</u>	
8	Property Insurance			<u>2,611</u>	
9	Repairs and Maintenance			<u>1,611</u>	
10	Other (Attach Schedule)			<u>0</u>	
11	Total				<u>19,864</u>

Vehicle Expense - Ambulance Units:

12	License / Registration			<u>500</u>	
13	Fuel			<u>10,341</u>	
14	General Vehicle Service and Maintenance			<u>6,769</u>	
15	Major Repairs			<u>-</u>	
16	Insurance - Service Vehicles			<u>1,178</u>	
17	Other (Attach Schedule)			<u>0</u>	
18	Total				<u>18,788</u>

Other Expenses:

19	Dispatch			<u>99,839</u>	
20	Education / Training			<u>9,792</u>	
21	Uniforms and Uniform Cleaning			<u>9,156</u>	
22	Meals and Travel for Ambulance personnel			<u>-</u>	
23	Maintenance Contracts			<u>12,249</u>	
24	Minor Equipment - Not Capitalized			<u>12,792</u>	
25	Ambulance Supplies - Nonchargeable			<u>0</u>	
26	Other (Telestaff Maintenance)			<u>90</u>	
27	Total				<u>143,918</u>
28	Total Other Operating Expenses	(Post to Page 2, Line 15)	\$		<u>243,256</u>

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD **FROM:** Pro Forma **TO:** Projects 1st Year

ALLOCATION of OTHER OPERATING EXPENSES

Line No.	DESCRIPTION	(1) Total Expenditure	(2) Allocation Percentage	(3) Ambulance Amount
Depreciation and Amortization:				
1	Depreciation (Attach Schedule III) (From Pg 13, Line 20, Col I)	\$ 60,686	100.0%	\$ 60,686
2	Amortization	-		-
3	Total	60,686		60,686
4	Rent / Lease (Attach Schedule III) (From Pg 13, Line 20, Col K)	-		-
Building / Station Expense:				
5	Building and Cleaning Supplies	27,500	5.6%	1,528
6	Utilities	254,048	5.6%	14,114
7	Property Taxes	N/A		N/A
8	Property Insurance	47,000	5.6%	2,611
9	Repairs and Maintenance	29,000	5.6%	1,611
10	Other (Attach Schedule)			
11	Total	357,548		18,788
Vehicle Expense - Ambulance Units:				
12	Annual Vehicle Registration & Inspections	500	100.0%	500
13	Fuel	10,341	100.0%	10,341
14	General Vehicle Service and Maintenance	6,769	100.0%	6,769
15	Major Repairs	-		-
16	Insurance - Service Vehicles	1,178	100.0%	1,178
17	Other (Attach Schedule)			
18	Total	18,788		18,788
Other Expenses:				
19	Dispatch Fees	99,839	100.0%	99,839
20	Education / Training	9,792	100.0%	9,792
21	Uniforms and Uniform Cleaning	9,156	100.0%	9,156
22	Meals and Travel - Ambulance Personnel	-		-
23	Maintenance Contracts	130,000	9.4%	12,249
24	Minor Equipment - Not Capitalized	12,792	100.0%	12,792
25	Ambulance Supplies - Nonchargeable	0		0
26	Other (Telestaff Maintenance)	2,000	4.5%	90
27	Total	263,579		143,918
28	Total Other Operating Expenses (Post to Page 2, Line 15) ..	\$ 700,602		\$ 243,256

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD **FROM:** Pro Forma **TO:** Projects 1st Year

BASIS of ALLOCATION OF OTHER EXPENSES

<u>Line No.</u>	<u>DESCRIPTION</u>	<u>Basis of Allocation</u>
Depreciation and Amortization:		
1	Depreciation	100% for Ambulance Services
2	Amortization	Not Applicable
3	Total	100% for Ambulance Services
4	Rent / Lease	Not Applicable
Building / Station Expense:		
5	Building and Cleaning Supplies	5.6% of District Cost
6	Utilities	5.6% of District Cost
7	Property Taxes	Not Applicable
8	Property Insurance	5.6% of District Cost
9	Repairs and Maintenance	5.6% of District Cost
10	Other	Not Applicable
11	Total	6.2% of District Cost
Vehicle Expense - Ambulance Units:		
12	License / Registration	100% for Ambulance Services
13	Fuel	100% for Ambulance Services
14	General Vehicle Service and Maintenance	100% for Ambulance Services
15	Major Repairs	Not Applicable
16	Insurance - Service Vehicles	100% for Ambulance Services
17	Other	Not Applicable
18	Total	100% for Ambulance Services
Other Expenses:		
19	Dispatch	100% for Ambulance Services
20	Education / Training	100% for Ambulance Services
21	Uniforms and Uniform Cleaning	100% for Ambulance Services
22	Meals and Travel for Ambulance personnel	Not Applicable
23	Maintenance Contracts	9.4% of District Cost
24	Minor Equipment - Not Capitalized	100% for Ambulance Services
25	Ambulance Supplies - Nonchargeable	Not Applicable
26	Other (Attach Schedule)	4.5% of District Cost
27	Total	54.6% for Ambulance Services

Basis for Allocation: CAFMA will isolate Transport Division costs to the extent possible. For facilities, utilities, and Staff support functions, costs are attributed based on headcount per division (Suppression vs. Transport) per site or per function.

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma TO: Projects 1st Year

DETAIL OF CONTRACTUAL ALLOWANCES

<u>Line No.</u>	<u>Name of Contracting Entity</u>	<u>Total Billable Runs</u>	<u>Gross Billing</u>	<u>Percent Discount</u>	<u>Allowance</u>
1	Contract	None	-	0.0%	-
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22	(Post Total to Page 2, Line 4)				-

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY:

Central Arizona Fire and Medical Authority

FOR THE PERIOD

FROM: Pro Forma TO: Projects 1st Year

SUBSCRIPTION SERVICE REVENUE AND DIRECT SELLING EXPENSES

Not Applicable

Line

No.

Description

1 Billings at Fully Established Rate \$ _____

Less:

2 AHCCCS Settlement \$ _____

3 Medicare Settlement _____

4 Subscription Service Settlement (Post to Pg 2, Line 5) ... _____

5 Subscription Service Bad Debt _____

6 Total -

Plus:

7 Net Revenue from Subscription Service Runs _____

8 Sales of Subscription Service (Post to Pg 2, Line 9) _____

9 Other Revenue (attach schedule) _____

10 Total Subscription Service Revenue (total of Lines 7, 8 and 9) -

Direct Expenses Incurred Selling Subscription Contracts

11 Salaries / Wages _____

12 Payroll Taxes _____

13 Employee Fringe Benefits _____

14 Professional Services _____

15 Contract Labor _____

16 Travel _____

17 Other General & Administrative Expenses _____

18 Depreciation / Amortization _____

19 Rent / Lease _____

20 Building / Station Expense _____

21 Transportation / Vehicles _____

22 Other: _____ (attach schedule) _____

23 Total Subscription Service Expenses (Post to Pg 2, Line 17) \$ _____ -

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma TO: Projects 1st Year

OTHER OPERATING REVENUES & EXPENSES

Line

No. Description

Other Operating Revenues:

1	Supportive Funding - Local (attach schedule)	\$	_____
2	Grant Funds - State (attach schedule)		_____
3	Grant Funds - Federal (attach schedule)		_____
4	Grant Funds - Other (attach schedule)		_____
5	Patient Finance Charges		_____
6	Patient Late Payment Charges		_____
7	Interest Earned - Related Person / Organization		_____
8	Interest Earned - Other		_____
9	Gain on Sale of Operating Property		_____
10	Other: _____		_____
11	Other: _____		_____
12	Total Other Operating Revenues	\$	_____ 0

Other Operating Expenses:

13	Loss on Sale of Operating Property	_____
14	Other: <u>Miscellaneous</u>	_____
15	Other: _____	_____
16	Total Other Operating Expenses	_____ 0
17	Net Other Operating Revenues and Expenses (Post to Pg 2, Line 20)	\$ _____ 0

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma TO: Projects 1st Year

Schedule I
DETAIL OF SALARIES / WAGES
Officers / Owners

Line No.	Name	Title	% of Ownership	Management	*FTE	CEP IEMT EMT	*FTE	OFFICE	*FTE	OTHER	*FTE	WAGES PAID TO OWNERS	*FTE
1	Not Applicable			\$		\$		\$		\$		\$	
2													
3													
4													
5													
6													
7	TOTAL			\$		\$		\$		\$		\$	

* Full-time equivalents (F.T.E.) is the sum of all hours for which employee wages were paid during the year divided by 2080

Post Total to Pg 4, Column 2, Line 1
Post Total to Pg 4, Column 1, Line 1

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma TO: Projects 1st Year

Schedule II
DETAIL of SALARIES / WAGES
Management, Ambulance Personnel, Other Personnel

Line No.	<u>Detail of Salaries / Wages - Other Than Officers / Owners</u>				
1	MANAGEMENT:				
	Certification and / or Title	Scheduled Shifts (no. of hours worked each week)	Hourly Wage	Annual Salary	\$ Per Run or Shift
	Fire Chief	40 hours per week	N/A	Varies	N/A
	Various Assistant Chiefs	40 hours per week	N/A	Varies	N/A
	Various Battalion Chiefs	56 hours per week	N/A	Varies	N/A
	Captains	56 hours per week	Varies	Varies	N/A
2	AMBULANCE PERSONNEL:				
	Full Time Paramedic	56 hours per week	\$ 17.00	N/A	N/A
	Full Time EMT	56 hours per week	\$ 13.50	N/A	N/A
3	OTHER PERSONNEL:				
	Accounting / Finance	40 hours	Varies	Varies	N/A
	Human Resources	40 hours	Varies	Varies	N/A
	IT Support	40 hours	Varies	Varies	N/A
	Office Administration	40 hours	Varies	Varies	N/A
	Fleet & Facilities Management	40 hours	Varies	Varies	N/A
	Mechanics	40 hours	Varies	Varies	N/A

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD FROM: Pro Forma TO: Projects 1st Year

Schedule III
DEPRECIATION and/or RENT / LEASE EXPENSE
AMBULANCE VEHICLES & ACCESSORIAL EQUIPMENT ONLY

Line No.	A Description of Property	B Date Placed in Service	C Cost or Other Basis	D Business Use Percent	E Basis for Depreciation	F Method "straight line" Depreciation	G Recovery Period (in years)	H Depreciation Prior Years	I Current Year Depreciation	J Remaining Basis	K Rent / Lease Amounts *
1	Ambulance 1	1-Jul-21	200,000	100%	200,000	SL	10	-	20,000	180,000	
2	Ambulance 2	1-Jul-21	200,000	100%	200,000	SL	10	-	20,000	180,000	
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
14											
15											
16											
17											
18											
19											
20	SUBTOTAL								40,000	360,000	-

* Complete Description of property, date placed in service, and rent/lease amount only.

Post to Pg 13, Line 19, Column I
Post to Pg 13, Line 19, Column K

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD **FROM:** Pro Forma **TO:** Projects 1st Year

Schedule III
DEPRECIATION and/or RENT / LEASE EXPENSE
ALL OTHER ITEMS

Line No.	A Description of Property	B Date Placed in Service	C Cost or Other Basis	D Business Use Percent	E Basis for Depreciation	F Method "straight line" Depreciation	G Recovery Period (in years)	H Depreciation Prior Years	I Current Year Depreciation	J Remaining Basis	K Rent / Lease Amounts *
1	(2) Powerloader Gurneys	1-Jul-21	100,000	100%	100,000	SL	7		14,286	85,714	
2	(2) APX-6500 Mobile Radios	1-Jul-21	13,000	100%	13,000	SL	5		2,600	10,400	
3	(2) APX-6000XE Portable Radios	1-Jul-21	19,000	100%	19,000	SL	5		3,800	15,200	
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
14											
15											
16											
17											
18	SUBTOTAL above								20,686	111,314	-
19	SUBTOTAL from Page 12, Line 20								40,000	360,000	-
									Post from Pg 12, Line 20 Column I		
20	SUM of Line 18 & 19								60,686	471,314	-
									Post to Pg 6, Line 1		
									Post from Pg 12, Line 20 Column K		
									Post to Pg 6, Line 4		

* Complete Description of property, date placed in service, and rent/lease amount only.

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY:

Central Arizona Fire and Medical Authority

FOR THE PERIOD

FROM:

Pro Forma

TO:

Projects 1st Year

**Schedule IV
DETAIL OF INTEREST**

		(1)	(2)	(3)	(4)	(5)
			<u>Principal Balance</u>		<u>Interest Expense</u>	
Line No.	<u>Description</u>	<u>Interest Rate</u>	<u>Beginning of Period</u>	<u>End of Period</u>	<u>Related Persons or Organizations</u>	<u>Other</u>
	Service Vehicles & Accessorial Equipment Name of Payee:		Not Applicable			
1	_____	_____ %	\$ _____	\$ _____	\$ _____	\$ _____
2	_____	_____	_____	_____	_____	_____
3	_____	_____	_____	_____	_____	_____
4	_____	_____	_____	_____	_____	_____
	Communication Equipment Name of Payee:					
5	_____	_____	_____	_____	_____	_____
6	_____	_____	_____	_____	_____	_____
7	_____	_____	_____	_____	_____	_____
	Other Property and Equipment Name of Payee:					
8	_____	_____	_____	_____	_____	_____
9	_____	_____	_____	_____	_____	_____
10	_____	_____	_____	_____	_____	_____
	Working Capital Name of Payee:					
11	_____	_____	_____	_____	_____	_____
12	_____	_____	_____	_____	_____	_____
13	_____	_____	_____	_____	_____	_____
	Other Name of Payee:					
14	_____	_____ %	_____	_____	_____	_____
15	TOTAL		\$ _____ 0	\$ _____ 0	\$ _____ -	\$ _____ 0

Post totals of Column 4 & 5 to Pg 2, Line 16

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY: Central Arizona Fire and Medical Authority

FOR THE PERIOD **FROM:** Pro Forma **TO:** Projects 1st Year

BALANCE SHEET

ASSETS

CURRENT ASSETS

1	Cash	\$		
2	Accounts Receivable		813,415	
3	Less: Allowance for Doubtful Accounts		(414,810)	
4	Inventory		10,215	
5	Prepaid Expenses		-	
6	Other Current Assets		-	
7	TOTAL CURRENT ASSETS			\$ 408,820
9	PROPERTY & EQUIPMENT			532,000
10	Less: Accumulated Depreciation			(60,686)
11	OTHER NON CURRENT ASSETS			-
12	TOTAL ASSETS			\$ 880,134

LIABILITIES & EQUITY

CURRENT LIABILITIES

13	Accounts Payable	\$	51,686	
14	Current Portion of Notes Payable			
15	Current Portion of Long-Term Debt			
16	Deferred Subscription Income			
17	Accrued Expenses and Other		51,147	
18				
19				
20	TOTAL CURRENT LIABILITIES			\$ 102,833
21	Notes Payable			
22	Long-Term Debt			
23	TOTAL LONG-TERM DEBT			-

EQUITY & OTHER CREDITS

Paid-In Capital:

24	Common Stock			
25	Paid-In Capital in Excess of Par Value			
26	Contributed Capital			
27	Retained Earnings		(30,696)	
28	<i>Funding from District</i>		807,997	
29				
30	Fund Balance		777,301	
31	TOTAL EQUITY			777,301
32	TOTAL LIABILITIES & EQUITY			\$ 880,134

AMBULANCE REVENUE AND COST REPORT

AMBULANCE SERVICE ENTITY:

Central Arizona Fire and Medical Authority

FOR THE PERIOD

FROM:

Pro Forma

TO:

Projects 1st Year

STATEMENT OF CASH FLOWS

OPERATING ACTIVITIES:

1	Net (loss) Income	\$	(30,696)
	<i>Adjustments to Reconcile Net Income to Net Cash</i>		
	<i>Provided by Operating Activities:</i> Note: a increase in these accounts improves cash flow		
2	Depreciation Expense		60,686
3	Deferred Income Tax		-
4	Loss (gain) on Disposal of Property & Equipment		-
	<i>(Increase) Decrease in:</i> Note: a decrease in these accounts improves cash flow		
5	Accounts Receivable		(398,605)
6	Inventories		(10,215)
7	Prepaid Expenses		
	<i>Increase (Decrease) in:</i> Note: a increase in these accounts improves cash flow		
8	Accounts Payable		51,686
9	Accrued Expenses		51,147
10	Deferred Subscription Income		
11	NET CASH PROVIDED (Used) BY OPERATING ACTIVITIES	\$	(275,997)

INVESTING ACTIVITIES:

12	Purchases of Property & Equipment		(532,000)
13	Proceeds from Disposal of Property & Equipment		
14	Purchases of Investments		
15	Proceeds from Disposal of Investments		
16	Loans Made		
17	Collections on Loans		
18	Other		
19	NET CASH PROVIDED (Used) BY INVESTING ACTIVITIES		(532,000)

FINANCING ACTIVITIES:

	<i>New Borrowings:</i>		
20	Long-Term		
21	Short-Term		
	<i>Debt Reduction:</i>		
22	Long-Term		
23	Short-Term		
24	Capital Contributions		807,997
25	Dividends Paid	\$	
26	NET CASH PROVIDED (Used) BY FINANCING ACTIVITIES		807,997
27	NET INCREASE (Decrease) IN CASH		-
28	CASH AT BEGINNING OF YEAR		-
29	CASH AT END OF YEAR		-

SUPPLEMENTAL DISCLOSURES:

	<i>Non-cash Investing and Financing Transactions:</i>		
30		
31		
32		
33	Interest Paid (Net of Amounts Capitalized)		-
34	Income Taxes Paid	\$	