

## AGENDA

**Central Arizona Fire and Medical Authority  
Central Arizona Fire and Medical Authority Board of Directors  
CA Regular Meeting  
Monday, January 22, 2024, 5:00 pm - 6:00 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, January 22, 2024 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

2. PLEDGE OF ALLEGIANCE

3. CORRESPONDENCE AND PRESENTATIONS

A. Presentation, Discussion, and Acceptance of FY 2023 Audit Report as Presented by Baker Tilly

B. Letters from the Public and Board Recognition

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

A. Board Member Reports

B. Division Reports

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona

Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes -December 18, 2023
- B. Approve General Fund Financial Statements - December 31, 2023
- C. Approve Fire Protection Agreements: Scranton
- D. Approve Policy Amendments: 222 Engineer Preliminary Promotional Probationary Requirements; 223 Captain Promotional Probationary Requirements; 224 Battalion Chief Promotional Probationary Requirements

7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding the Yount Legal Matter

8. OLD BUSINESS

- A. Discussion and Possible Action Regarding Yount Legal Matter
- B. Discussion Regarding Ambulance Certificate of Necessity (CON)

9. NEW BUSINESS

- A. Discussion and Possible Approval of the 2024-2027 Strategic Plan and Related Goals and Objectives
- B. Discussion and Possible Approval for CAFMA to Formally Recognize January as Firefighter Cancer Awareness Month
- C. Discussion and Possible Approval to Publish RFP for Consulting Services to Complete Community Risk Assessment and Standards of Cover for Accreditation

10. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

Hello Engine 50 C-Shift.

Thank you for your kind note. I loved hearing from you and for taking care of me until the EMT's arrived.

I'm home and doing fine and hope to remain that way for a long time.

Wishing you all the very

Best Life has to offer.  
and Thank You all Again.

Big Hug

Mary Robbins



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NOT EVERYONE  
CAN DO WHAT YOU DO...



TO: ENGINE 53 Team

Dear Battalion Chief & Team,  
ON behalf of my parents, Robert & Kay Hoff, I would like to thank you for your service in responding to my parents call for assistance with smelling smoke in their home last week.

Your team's knowledge and expertise exceeded our expectations, and we really appreciated your overwhelming efforts in securing their home against a potential threat of fire. Smokey appreciated your attention too. 😊

Please accept the enclosed donation for your services. However, know that your services are invaluable to us, and we feel very fortunate to have your team supporting our community and well-being.

With Heartfelt Gratitude,

Robert & Kay Hoff  
Tammy FRANK (Daughter)

But anyone can see  
that what you do  
makes a wonderful difference.

**THANK YOU** !!

Robert & Kay Hoff  
Tammy FRANK (Daughter)



# DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
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## Chief's Report

By Fire Chief Freitag

Happy New Year and welcome to CAFMA 2024! We've been working with our auditing firm to finalize our audit and get it to you for review at this meeting. The audit must be filed with the county by the end of February, so we do have a bit of a deadline. At this month's meeting, the auditors will present their findings. You'll have the option to vote to accept the audit at this meeting, or you can opt to table the audit and vote to accept it in February.

The audit itself won't change, so you'll be voting to accept the same audit in February as you would in January. However, we wanted to provide the board with the opportunity to table should you have additional questions you'd like answered before taking a vote. My hope is that we can address your questions at this meeting.

I did provide staff's response to the audit which is included in the final audit. The response is signed by me however it was reviewed by Chief Rose, Finance Manager Karen Mauldin, and our attorney. Ultimately, the findings were what we would have expected given the events of last year.

Given we are just getting past the holidays, and I've had two surgeries mixed in over the last month, there isn't a tremendous amount of information to report. That said, the year is starting to ramp up with the legislative session now underway, and the opening of the SAFER Grant on the horizon.

I plan to attend the Congressional Fire Service Institute (CFSI) in April. We really need to lobby our elected officials to direct more of the grant spending back to the western states, and specifically Arizona. It seems a good portion of the last year's SAFER Grant dollars stayed more on the East Coast and Midwest.

We are finalizing everything for the third offering of the Chief Executive Officer Program (CEOP) next month, and training is putting the final pieces together for the Captain's Academy at CARTA in a few weeks.

Applications are open for firefighter, as well as for a finance specialist. If you know anyone interested, please send them to our website.



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### Operations

#### By Assistant Chief Feddema

In reviewing the annual call volume provided by GIS/Records Mgmt. Specialist Michael Freeman, the call volume for the last three years has remained relatively the same. The total call volume for all CAFMA resources was 17,717 for 2023. This was slightly lower than the call volume for 2022, which was 17,815. While we saw a substantial increase in the call volume from 2020 to 2021, it has remained relatively similar for the last three years. In 2021, there was 17,814, one call less than 2022. The running average for the last three years also demonstrated that our call volume is not going down following the substantial increase from 2020. These numbers are also reviewed each quarter to help ensure we are properly planning for the future. This review includes discussion related to future station locations, apparatus requirements, and staffing needs. Our goal is to ensure we are meeting the needs of a growing community now and into the future.

Our partnership with Start Moving On has proven to be invaluable over this past year. There have been a lot of stressors for our personnel, personally and professionally. The increase in call volume and the lack of personnel has been challenging. We have seen more mandatory holds for personnel because of this. It is great that the new recruits all graduated the Academy and are now assigned to their shift and station. This will help ease the burden; however, we are still navigating a gap in personnel. Dr Debbie Ritterbush has helped us navigate some very challenging situations and provided support to our personnel and to the leadership of CAFMA. She has taken a leadership role in our Peer Support Team along with Chief Phillip Cox. They are working with Captain Zazueta and the team to review the program and ways to continue to strengthen the group. The goal of the partnership and the peer support team is to support personnel during challenging times and help them navigate their career.

The Training Division is planning the next Academy for March of 2024 and our HR is gathering applications. As of 1/10/23 there are 20 Firefighter applications. We are hopeful this number will grow since we are looking to hire potentially 7-10 personnel. The Training Division is also working with Prescott Fire on the potential of a joint Firefighter Academy in the fall of 2024. We have a great relationship with the City of Prescott, and it makes sense to bring the Firefighter Academy's together. There are still more details to work through, but this is another example of the great partnership we have with the Prescott Fire Department.



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### EMS Report

By EMS Chief Niemynski

Employee physicals are the plan this month. We are trying to get as many as possible completed in January. We are a little bit behind with getting these done due to staffing issues with Dr. Kahkonen's office. He just hired a nurse which is helping get this project done.

Our next 2 paramedic students, Joshua Redfern and Dan Hampton begin their class on January 17<sup>th</sup>, 2024, at Yavapai College in the Prescott Valley campus. They should finish up in late December 2024. Since we just had 2 students complete their paramedic class and got certified through the State, I can request a \$1000.00 reimbursement per student from Northern Arizona EMS counsel. This helps offset the cost of sending our folks through paramedic class.

Captain Poliakon, Jace Hall and Aaron Moore will be teaching a Handtevy refresher training this month to all engine companies. This training will go over the new App and how to use it for both pediatric and adult EMS calls. This App helps the crews use the proper protocol for each type of call and details the correct equipment and drug dosages for each patient. They are including a hands-on skills scenario as part of this training.





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### **Planning and Logistics** **By Assistant Chief Rose**

#### **Planning & Logistics Section Report**

Below are the reports for each division within P&L:

#### **COMMUNITY RELATIONS**

We're currently hiring for both Firefighter Recruit and Finance Specialist, so please spread the word! Our first Instagram collaboration was successful, a community-facing recruitment video with Verde Valley Fire District. It has over a million views across all platforms and created a good amount of engagement – including new followers, vital for safety messaging and recruitment. We hope to collaborate with others in the future! January is also Firefighter Cancer Awareness Month, so we'll be sharing messages on social media to raise awareness along with our general public safety announcements.

Work continues on the budget, job descriptions, our PIO Program, an intern program, and more!

#### **FACILITIES**

The Station 59 apparatus bay has begun with the planning/PV approval phase. We have hired an architect who has been very helpful with the process of getting all the approvals needed from PV for it. We are in hopes that the process will move along as quickly as possible to try and get a start on it this budget year.

As mentioned last month, the stainless-steel counter tops have been completed by the manufacture and were picked up by the installer. We are going to try and schedule the installs during the February/March timeframe. This will include the stainless-steel cabinet going in the bay at Station 63.

The floors at Station 61 have been completed after a few setbacks. The condition of the old floor wasn't acceptable to just be polished concrete. After further discussion, it was decided that the old floors should be coated with the epoxy/urethane/chip coating we have used in the past. The hallway floor that had moisture concerns was polished and came out really well also. We may revisit that floor down the road after we determine when it will be a good time to also do the epoxy/urethane/chip coating on it.

And the board has approved the generator at 53. It is on order, and we feel pretty confident it will be installed this spring. I have also requested they try and coordinate the relocation of the old Spruce Mtn generator out to station 63 during the Station 53 project to save some cost.



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Again, outside of that we have depleted our large project/capital funds a little earlier this year with all the projects but will still work on plans for next year.

And as always, the routine maintenance is ongoing, but in addition we totaled about 142 work order request that were completed since July 1<sup>st</sup>, 2023.

### **FINANCE**

We are excited to move into a new year! Finance will post a position opening on January 8<sup>th</sup> for a new Finance Specialist I to replace Isabel Gentle. That position will be working with Accounts Receivable, and we hope to have a new member of the team sometime in February.

The auditors are finishing up the final touches on the draft financials and we should be receiving them shortly for review.

January is always a crazy busy month for the Finance Division with much to get done in a short period of time. Quarterlies, bank reconciliations, W-2s and 1099s for all three entities, plus 1099Rs for CYFD Reserve Pension all must be completed by January 31<sup>st</sup> and all take a significant amount of time to balance and process. Wishing everyone a wonderful 2024!

### **FLEET**

Projects:

New type 1 engines:

The three new Pierce pumpers are coming up on their first service interval. So far, we have had a few minor adjustments and warranty items. So far Fleet feels that the quality of workmanship is far superior to our previous engines purchased. We have a meeting coming up with Ed McDonald our Pierce rep to go over warranty process and talk about factory training options for our fleet personnel. Two of the old reserve engines were removed from the fleet and sold to Williamson Valley fire. They have been picked up from fleet and moved to their new fire department. The old CARTA training engine has been donated to Oatman fire. It is currently in the shop having decals removed along with a safety inspection and light repairs before its scheduled pick up date. CAFMA has two more Pierce pumpers on order from back in August of 2023. We should be hearing from Hughes fire about possible Pre-construction meetings soon. I will keep the Fire Board updated as those builds progress.

Staff Vehicles:

Prevention:

The slide out tray for the new prevention truck is complete and should be installed soon. We hope to have that truck in service by the end of the month.



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### NEW Battalion 3 truck:

We had an issue come up with our order of a new battalion chief truck for B-3. We are working diligently with dealers to locate a suitable unit.

### OPTICOM:

The Opticom system has been working well with a few small glitches and learning curves. We are working to schedule an appointment with ADOT to meet at the Chino Valley intersection of Hwy 89 and 1 North to make some adjustments. That should be done in January.

### Maintenance and Repair:

We were able to complete the Annual Pump tests on the fleet in December. All water tenders have been in for their annual services, inspections, and repairs. January will see the brush truck fleet come in for their annuals and to get them ready for the upcoming wild land season. All the parts have arrived for the outfit and transition of the old prevention Ram 2500's to the wildland fleet. This should be done by March. Engine 59 is currently in fleet, and it will be followed by Engines 61 and 53.

### UPDATES:

#### KNOX:

Knox boxes have been being installed in the fleet. We currently have 3 more frontline engines needing this install.

## **PREVENTION**

### Compliance Engine

- December– 8 deficiencies opened.
- December– 3 deficiencies closed.
- 89% compliance (this number will fluctuate a lot)

### Training

- Darrell Tirpak is in process is complete CFO ready to submit.
- Kevin O'Neil is currently enrolled in a bachelor's program.
- Tirpak and Johnson attended NFA for R0614.



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- Clark has been issued the Fire Inspector I task book.
- Madden and O'Neil have been issued the Fire Inspector II Task Book.
- O'Neil has been issued a Fire Investigation Task Book
- O'Neil is ready to take his Plan Examiner Test. This will be scheduled in the next 2 weeks.
- Madden and O'Neil are ready to take the IAAI Fit Test. This will be scheduled in the next 2 weeks.

### Image Trend

- Prevention is continuously enhancing image trend modules.

### SmartGov

- Smart Gov is live as of Jan 1, 2024

### Fire Prevention Month of August

- 128 Fire Inspections
- 82 Construction Inspections
- 4 Special Events Inspected
- 1 Fire Investigations
- 62 Plan Reviews
- 20 Knox Box Installs
- 10 Meeting/FM Meetings

### Knox E-Lock

- Knox E- Lock is available on the Knox site. Inspectors are discussing the E-lock system while on inspections. Prevention vehicle has been upfitted with the new E-Lock system.
- 22 E-locks have been installed throughout the district.

### Car Seat Technician Program

- A car seat technician class will be in Prescott on Feb 2-6. CAFMA is sending 5 members.



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- DHS grant has been approved, it will be awarded in February of 2024

### Other

- Fire Prevention will begin the transition away from third party Plan Reviews.

### **TECHNICAL SERVICES**

First, I want to recognize Dave Legge, Tony Frazier, Michael Freeman, Titus Overmyer, and Jake Anglin for their professionalism, dedication, and commitment to our agency as well as the other agencies we support. I had to be out for basically the entire month of December, and they ensured that all of our internal and external customers received the support they have come to expect of our team. They are outstanding to work with and I appreciate each and every one of them.

#### Workflow / Signing Solution:

We have been working on the deployment of a new form / workflow / signing solution. Currently we are accepting job applications on this platform, and we are also beginning to send out documents for signatures using it as well. In the coming quarter we hope to move multiple of our fillable PDF forms to this platform.

#### Radio / Tower Projects:

We have been working on multiple radio / tower projects that involve multiple agencies, including YCSO, City of Prescott, PRCC, and DPS. These projects have a lot of moving parts and extremely technical components. Dave Legge and Tony Frazier are heading up these projects, and Jake Anglin is assisting (as well as learning a ton).

#### Hospital Access:

We worked with Chief Niemynski and YRMC security personnel to get our operations folks access to YRMC using their CAFMA badges. Thanks to Tony Frazier, Chief Niemynski and Brett Poliakon for their help on this.

#### PRCC Issues / Outages:

We assisted City of Prescott IT as well as Deputy Chief Brambilla on an issue regarding their portable radios and the dispatch console. Special thanks to Tony Frazier and Dave Legge for providing their expertise that eventually helped lead to a resolution.

### **WAREHOUSE**

The Warehouse Division has stayed active in working on flow testing the SCBA packs. With Josh Gentle managing this program, we have been able to see what packs are in need of testing and keep them in service. This also includes keeping them on the apparatus they are





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assigned to, and to which position they are assigned to, i.e. Captain, Engineer, FF1 and FF 2 positions.

We have also ordered in a "sleeve" to protect the SCBA bottles from unnecessary wear. These cost about \$150. We are still testing this piece of equipment, however, if it does hold up, this could extend the life of an SCBA bottle which has a cost of \$1500 each.

Mask fit testing for all operations personnel is currently in progress. Currently, we have tested approximately 1/3 of the required personnel. This week, we will be fit testing Battalion 6 C shift. Our goal is to have all shifts completed by the end of January and pick up any folks that were missed soon thereafter.

All uniform orders have now been submitted and are in the ordering process with each of our various vendors. We have already begun to see apparel arrive, which is a nice change from the last few years. Supply chains seem to have improved considerably and will hopefully be the case throughout this process. Overall, this year's process went smoothly however, we will look to improve this process for next year!

We have met via zoom with PS Trax and are still working towards getting the ordering of supplies established. We have another meeting coming up in 2 weeks with them to further discuss this module. At that time, they are supposed to have a system ready for us to test. If all goes well, and there are no hiccups, we will begin the training process with floor personnel in how to work with this new system. Once that is completed, we will do a complete inventory and await direction to implement across the board to everyone.

The Warehouse Division has been working with Fleet to get the reserve apparatus equipment up to par. Fleet has completed a full inventory and the sends us lists of what is needed. We then pull those items that we have in stock and ordering the rest. We are still waiting on a few items, but this process is nearing completion.

We are still working on getting some of the new turnouts in for our latest recruit class. Unfortunately, this is still one area that there are supply issues. The holidays affected our previous shipment date of December 29<sup>th</sup>. We are now told they are to ship out within a week. This continues to always be a challenge when it comes to new hire academies. We do the best we can but unfortunately are subject to the supply and demand rule.

As always, feel free to contact me if you have any questions.

Thank you,

Cody Rose



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### **Training** **By Training Chief Merrill**

Recruit Academy 23-1 has concluded and all recruits have been assigned their new crews and stations. The end of the academy included a 24-hour shift, in which the recruits stayed at CARTA, and responded to an array of simulated “calls” where real-time scenarios were created and performed throughout the campus at sporadic times in the shift. The 24-hr shift is designed to orientate the recruits as to what to expect in a shift and how to combat a lack of sleep and heighten their focus to still operate and perform at a high-level, in which is expected by our customer base. The 24-hr shift dovetails into Resiliency Day, which consists of a collection of high-stress and arduous challenges that tests the recruit’s ability to follow instructions, perform at a high level, and balance leadership and followership on a lack of sleep and increased fatigue. These are real responses that will occur to the recruits, once on the engines, and we feel it is a learned skill that we would rather teach at the academy level, than to set up the recruits for failure, once on the engine and their crews and citizens are relying on their quick wit and skill.

The recruits graduated, with their families in attendance, on December 28, and the Training Division would like to openly thank the Honor Guard, Pipes and Drums, and respective dignitaries for their involvement and attendance. The families shared with me their deep appreciation for the results and growth of their loved ones, along with how much the organization puts toward celebrating and including the families with a BBQ, the book “I Love a Firefighter”, and the evening car fire demonstration with celebratory “red-shirt burning” tradition. Overall, we look forward to more academies and carrying on the new traditions that define our culture as family-oriented.

The Training Division is already hard at work with planning and logistics for the upcoming Spring academy, to start on March 18. This will be another 15-week academy, with graduation to occur on June 27.

Furthermore, scheduling of upcoming succession plan courses for future promotional opportunities, and projected dates of said promotional tests, have been announced and can be found on the Training Website. Annually, the Training Division will host several courses, at CARTA, that are dedicated to assisting the professional development of those who aspire to promote to higher-ranking positions.

Other trainings occurring, either hosted at CARTA or facilitated via Training during January, include the following:

- Quarterly Training – Live Fire with Drafting Component (Water Supply)
- MCS – Deploy Hose Packs
- Drop-In Training – Breathe Down
- Monthly TRT
- Monthly Hazmat



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## Labor Report

By Ben Roche

January is Firefighter Cancer Awareness Month.

- Occupational cancer is the leading cause of line-of-duty deaths in the fire service.
- 63% of those honored at the IAFF Fallen Fire Fighter Memorial in September 2023 died of occupational cancer (361 of 572).
- The International Agency for Research on Cancer (IARC) now classifies firefighting as carcinogenic to humans (Group 1), IARC's highest carcinogenic hazard classification. This classification puts firefighting on par with tobacco and benzene as carcinogenic to humans.
- The IAFF and Firefighter Cancer Support Network (FSCN) are committed to providing firefighters with the best possible methods of prevention to reduce their risk of cancer and supporting those with a cancer diagnosis.
- Throughout January, we will be promoting awareness of the epidemic that is cancer in the fire service by:
  - Sharing best practices to reduce exposures to carcinogens at the fire station, on the fireground, and off-duty in your personal life.
  - Listening to the stories of our survivors and their families.
  - Providing calls to action on what you can do today to reduce your cancer risk.
  - Providing the latest research on cancer in the fire service.
- Resources include factsheets, research articles, survivor stories, videos, training briefs, PowerPoints, and more.
- Learn more at [www.iaff.org/cancer-awareness-month](http://www.iaff.org/cancer-awareness-month)

Labor has recently completed our Wage & Benefits Study that was presented to management. From the initial review of the 7 comparable agencies, our Firefighter, Engineer, Captain, and Battalion Chief positions are below the 75<sup>th</sup> percentile. We have a presentation ready when the time is available with the board.

With the recent recruit academy graduation, all 10 graduates signed up to be IAFF Members and part of our labor group. The Saturday before they started shift work, Local 3066 hosted a Recruit BBQ at the VFW. This was a success, bringing our firefighters and their families together and creating bonding with our newest fire family members. We want to start this tradition and have a BBQ after every graduation.



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### DECEMBER 2023 RECORDS REQUESTS

| Record Type   | Received | Pending  |
|---------------|----------|----------|
| EMS           | 1        | 0        |
| Environmental | 0        | 0        |
| Fire          | 2        | 0        |
| Incident      | 1        | 0        |
| Public Record | 1        | 0        |
|               |          |          |
| <b>Totals</b> | <b>5</b> | <b>0</b> |



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### Response Report

By GIS | Records Management Specialist Freeman



### November Response Report - 2023

Land Area: 369 sq. miles    Population: ~106,500    Fire Stations: 10 Full-Staffed

#### Responses in District

|                           |    |
|---------------------------|----|
| TOTAL FIRE INCIDENTS      | 11 |
| STRUCTURE FIRE            | 3  |
| STRUCTURE FIRE; CONFINED  | 5  |
| MOBILE HOME/PORTABLE BLDG | 1  |
| VEHICLE FIRE              | 0  |
| BRUSH/GRASS/WILDLAND FIRE | 0  |
| TRASH FIRE/OTHER          | 2  |

*Fire is 0.83% of call volume*

|                    |     |
|--------------------|-----|
| TOTAL RESCUE & EMS | 932 |
|--------------------|-----|

*EMS is 69.87% of call volume*

|                         |     |
|-------------------------|-----|
| OVERPRESSURE / OVERHEAT | 0   |
| HAZARDOUS CONDITION     | 10  |
| SERVICE CALL            | 249 |
| GOOD INTENT             | 104 |
| FALSE ALARM/OTHER       | 28  |

*Other is 29.31% of call volume*

|                                |       |
|--------------------------------|-------|
| TOTAL INCIDENTS IN DISTRICT    | 1,334 |
| INCIDENT RESPONSES BY CAFMA    | 1,466 |
| TYPE-1 UNIT RESPONSES BY CAFMA | 1,590 |

#### Fire Loss Summary

|                       |           |
|-----------------------|-----------|
| Residential Fire Loss | \$137,000 |
| Commercial Fire Loss  | \$0       |
| Vehicle Fire Loss     | \$0       |

#### Top 5 Call Types

|     |                    |
|-----|--------------------|
| 845 | EMS                |
| 145 | Assist Invalid     |
| 58  | Cancelled en Route |
| 53  | Public Service     |
| 37  | Medical Assist     |

|                                  |       |
|----------------------------------|-------|
| Average total # of calls per day | 43.03 |
| Average fire calls per day       | 0.35  |
| Average EMS calls per day        | 30.06 |
| Average all other calls per day  | 12.61 |

#### Call Volume at PRCC

|       | Month | Year-to-Date |
|-------|-------|--------------|
| PFD   | 947   | 10,597       |
| CAFMA | 1,334 | 14,837       |
| GCFD  | 5     | 132          |
| OD    | 7     | 128          |
| WKFD  | 3     | 25           |

#### Unit Responses

| Unit    | District | Total | Move Up |
|---------|----------|-------|---------|
| E50     | 175      | 190   | 31      |
| E51     | 37       | 209   | 44      |
| E53     | 201      | 202   | 7       |
| E540    | 27       | 31    | 13      |
| E54     | 165      | 165   | 0       |
| E57     | 63       | 64    | 2       |
| E58     | 202      | 207   | 4       |
| E59     | 173      | 178   | 2       |
| E61     | 113      | 113   | 5       |
| E62     | 163      | 172   | 4       |
| E63     | 52       | 56    | 26      |
| TR50    | 1        | 3     | 0       |
| B3      | 53       | 55    | 0       |
| B6      | 15       | 16    | 0       |
| Rescues | 0        | 0     | 0       |

#### Calls by Municipality

|   |     |
|---|-----|
| Calls in Town of Chino Valley           | 215 |
| Calls in Town of Prescott Valley        | 683 |
| Calls in Town of Dewey-Humboldt         | 60  |
| Calls in District, Unincorporated Areas | 376 |
| Calls Out of District                   | 5   |

#### Aid Agreement Summary

|                            |     |
|----------------------------|-----|
| Aid Given to Prescott      | 166 |
| Aid Received from Prescott | 80  |
| Aid Given to WVFD          | 0   |
| Aid Received from WVFD     | 4   |
| Mutual Aid Given           | 0   |
| Mutual Aid Received        | 0   |





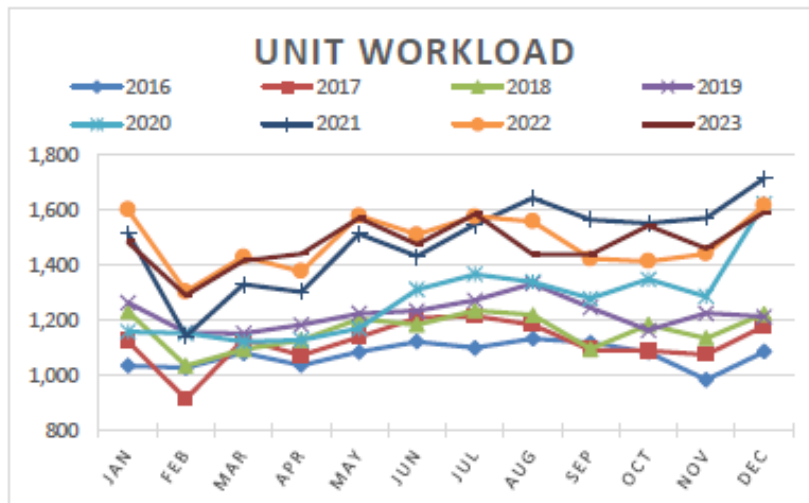
# DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

## Unit Workload History

(RESPONSES BY TYPE-1 ENGINES)

|              | 2016          | 2017          | 2018          | 2019          | 2020          | 2021          | 2022          | 2023          |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Jan          | 1,034         | 1,123         | 1,231         | 1,263         | 1,157         | 1,516         | 1,600         | 1,483         |
| Feb          | 1,026         | 913           | 1,034         | 1,155         | 1,152         | 1,141         | 1,303         | 1,289         |
| Mar          | 1,080         | 1,128         | 1,093         | 1,151         | 1,121         | 1,328         | 1,428         | 1,415         |
| Apr          | 1,036         | 1,071         | 1,127         | 1,182         | 1,127         | 1,302         | 1,376         | 1,439         |
| May          | 1,084         | 1,138         | 1,203         | 1,223         | 1,169         | 1,512         | 1,577         | 1,569         |
| Jun          | 1,121         | 1,208         | 1,183         | 1,233         | 1,310         | 1,431         | 1,509         | 1,473         |
| Jul          | 1,099         | <b>1,214</b>  | <b>1,234</b>  | 1,271         | 1,366         | 1,546         | 1,575         | 1,584         |
| Aug          | <b>1,132</b>  | 1,183         | 1,218         | <b>1,332</b>  | 1,338         | 1,641         | 1,557         | 1,437         |
| Sep          | 1,118         | 1,091         | 1,095         | 1,245         | 1,277         | 1,563         | 1,422         | 1,437         |
| Oct          | 1,083         | 1,088         | 1,183         | 1,163         | 1,348         | 1,551         | 1,413         | 1,542         |
| Nov          | 983           | 1,074         | 1,134         | 1,224         | 1,285         | 1,570         | 1,440         | 1,459         |
| Dec          | 1,085         | 1,177         | 1,222         | 1,211         | <b>1,622</b>  | <b>1,713</b>  | <b>1,615</b>  | <b>1,590</b>  |
| AVG          | 1,073         | 1,117         | 1,163         | 1,221         | 1,273         | 1,485         | 1,485         | 1,476         |
| <b>TOTAL</b> | <b>12,881</b> | <b>13,408</b> | <b>13,957</b> | <b>14,653</b> | <b>15,272</b> | <b>17,814</b> | <b>17,815</b> | <b>17,717</b> |



**MINUTES**  
**Central Arizona Fire and Medical Authority Board of Directors**  
**Regular Meeting**  
**Monday, December 18, 2023, 5:00 pm - 6:00 pm**  
**Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge**  
**Drive, Prescott Valley**

**In-Person Attendance**

Cody Rose; Dave Dobbs; Gayle Pickett; Lorette Stewart; Matt Zurcher; Rick Anderson; Susanne Dixon

**Remote Attendance**

Scott A Freitag, Nicolas Cornelius

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS

Chair Zurcher called the meeting to order at 5:00 p.m.

2. PLEDGE OF ALLEGIANCE

Chair Zurcher led the Pledge of Allegiance.

3. NEW BUSINESS

A. Discussion and Possible Action Regarding Election of Board Chairperson and Board Clerk

**Director Dobbs nominated Director Zurcher to serve as Chair. Director Anderson seconded the motion. All members voted YES.**

**Chair Zurcher nominated Director Dobbs to serve as the Clerk. Director Pickett seconded the motion. All Members voted YES.**

4. CORRESPONDENCE AND PRESENTATIONS

A. County and Town Current Events Summaries

Yavapai County Board of Supervisor James Gregory stated they are working on a regional, county-wide dispatch system and they have hired consultant to look at feasibility. Right now we have five different dispatch systems and to consolidate into one or two would streamline services and help coordinate responses. YCSO met with fire and police chiefs and is willing to look at the study results. The Lakeshore 650 project which is 3,600 homes off of Lakeshore and Fain Rd. is going through TOPV for approval. The Observatory is 2,400 homes, and they are waiting to hear more on that. There are two proposed mine sites on hold, one near Fain Lake and the other between the country club, Stoneridge and Blue Hills. The Fain's are requesting more public comments. He added that the County is going into budget cycle and that is going well.

Supervisor Mary Mallory with District 5 commented that Lakeshore 650 homes would be best served if they were in the Town of Prescott Valley, as they will need infrastructure as the county does not have the water or sewer service. She would

support that property getting annexed into the Town if the project moves forward. There is an additional mine project on Senator Hwy; this one is owned by a company based in China.

Council Member Brenda Dickenson, Town of Prescott Valley, reported that the town has been very busy this year, and has completed a lot of projects, including improvements to Glassford Hill Road and the acquisition of property for Glassford Dell Park, which is in partnership with the County and the City of Prescott. She added that the Lakeshore 650 project is on the town council agenda for discussion in January, and the Observatory has not yet submitted any paperwork. She commented that they are grateful to the Fain's for putting the mine projects on hold. She reported that the Legado apartments are almost complete. Projects slated for 2024 include acquiring property to establish the base for the arch on Glassford Hill; the installation of two monuments, one at Highway 69 and Highway 169, and one at Victorian Estates and Highway 69; and the realignment of Robert Road to ease traffic.

B. Letters from the Public and Board Recognition

Chair Zurcher read the letter shared by Matt Behl of Priority Ambulance.

Chief Freitag added that he sent the letter to the crew's Battalion Chief.

5. REPORTS

A. Board Member Reports

Director Pickett reported that she went and observed the recruit academy again last week and looks forward to seeing those members out in the field soon.

B. Division Reports

Chief Freitag reported that he plans to be back in the office at least a half day tomorrow. He added that our CON hearing was scheduled for 10-days but was closed early as AMR only called two witnesses before resting their case. Chief Niemynski testified, both on our behalf and as a rebuttal witness. Closing written remarks are not due until March 1st, which means we may not hear a decision until July or August. He added that we did not get the SAFER grant and will come to the board to ask for funding for the additional staff per the staffing agreement. We've done everything we could regarding our CON application, so now it's in the hands of the judge.

He also reported that we delivered the escrow check and signed documents to Pioneer Title for the Glassford Hill and Santa Fe Loop property, and we should close in early January. It will be ours, but we will have to look at a general obligation bond to build a

station in the future. He stated that today is Chief Barnes' first day, and he was able to meet with him remotely. He added that we are down 6 firefighter positions, and it is our goal to run a hiring process in late January with an academy in March. We would then run another hiring process later in the year with the academy ending at the end of next year. To get the number of people we need to hire in the next year, we will likely have to run several processes.

Chief Merrill invited the Board to the new recruit graduation ceremony next week.

Chief Barnes stated how very grateful and excited he is to be here.

Union President Ben Roche updated the Board regarding the PSPRS Tier III retirement contributions, which has been raised from a cap of \$115k to \$140k. He believes this is a good change for our members. The first batch of Tier III retirees is set to retire in 2042. The PFFA continues to work to bring more benefits to the Tier III members. The dates for the PFFA ceremony for the Fallen Firefighter Memorial will be held at the State Capitol on the morning of January 14th. Our pipes and drums and honor guard will be there. He expressed his gratitude for the support of the board to allow us to have the holiday award celebration ceremony, and he commented that he will be attending the AFDA winter conference in January.

6. CALL TO THE PUBLIC

There were no public comments.

7. CONSENT AGENDA

- A. Approve Regular Session Minutes - November 27, 2023
- B. Approve Executive Session Minutes - November 27, 2023
- C. Approve November 30, 2023 General Fund Financial Statements
- D. Approve Fire Protection Agreements: Schuetta
- E. Approve Policy Amendments: 120 Purpose and Scope of Policy Manual; 201 Background Check; 202 Testing Policy; 203 Drug Policy; 401 Work Schedule; 404 Family Medical Leave Act; 405 Industrial Leave; 615 Investigation Policy; 980 Respiratory Protection

**Motion to approve the Consent Agenda.**

Move: Gayle Pickett Second: Dave Dobbs Status: Passed

8. VOTE TO GO INTO EXECUTIVE SESSION

**Executive Session was waived.**

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Ambulance Certificate of Necessity (CON)
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Lawsuit Filed by Alvin R. Yount
- C. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding AMR Litigation Matter

9. NEW BUSINESS - CONTINUED

- A. Discussion and Possible Approval of FY 24-25 Budget Development Schedule

**Motion to approve the FY 24-25 Budget Development Schedule.**

Move: Dave Dobbs Second: Gayle Pickett Status: Passed

- B. Discussion and Possible Approval to Purchase New Generator for Station 53, Not to Exceed \$60,000

Chief Rose explained that there are two bids in the packet; we were unable to get a third quote. This is for a new generator to run the station as the old generator is fairly old and too small to run the whole station. He added that the price includes installation and the electrical work needed to get it installed. Staff recommends going with the BGA quote. This is a budgeted item.

**Motion to approve the purchase of a new generator from BGA for Station 53, not to exceed \$60,000.**

Move: Rick Anderson Second: Dave Dobbs Status: Passed

- C. Discussion and Possible Approval to Donate Vehicle 102 to the Oatman Fire District

Chief Rose advised the Board that this is a reserve training engine, currently at CARTA, and is on the approved replacement plan. The Oatman Fire Chief has expressed gratitude for all that we have been able to do for them previously including donating our older turnouts and hose.

**Motion to approve the donation of Vehicle 102 to the Oatman Fire District.**

Move: Dave Dobbs Second: Gayle Pickett Status: Passed

10. OLD BUSINESS

- A. Discussion and Possible Action Regarding Ambulance Certificate of Necessity (CON)



Attorney Cornelius expects to get a draft of our closing arguments, possibly before the January board meeting.

B. Discussion and Possible Action Regarding Lawsuit Filed by Alvin R. Yount

Attorney Cornelius stated that we filed a motion to dismiss. Mr. Yount was given until the 22nd to file a response, which we received today. We have the opportunity to respond and will do so in a timely manner.

C. Discussion and Possible Action Regarding AMR Litigation Matter

Attorney Cornelius reported that the state filed a motion to dismiss; there is no basis for DHS to be named in this matter. AMR has the opportunity to respond.

He reminded the board that AMR filed their suit in Maricopa County; we filed in Yavapai county and sought to transfer the Maricopa case. In connection with the Yavapai County case, we have granted an extension to AMR to file their response; essentially, we hope to join both matters. We expect to hear the judge's decision soon, then we'll be able to move forward either consolidating the two matters or addressing them separately.

11. ADJOURNMENT

**Motion to adjourn at 5:39**

Move: Dave Dobbs Second: Lorette Stewart Status: Passed

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**GENERAL FUND BANK RECONCILIATION DECEMBER, 2023**

**Reconciliation:**

|                                     |                   |
|-------------------------------------|-------------------|
| Beginning Balance:                  | \$ 12,930,338.35  |
| Fire District Deposits:             | \$ 257,289.69     |
| Interest Revenue                    | \$ 35,108.16      |
| Transfer In: Fire Authority Funding | \$ 3,260,406.93   |
| Disbursements:                      | \$ (3,010,257.24) |
| Other: Smart and Safe Funds         | \$ 170,573.21     |
| Other:                              | \$ -              |
| Other:                              | \$ -              |
| Other:                              | \$ -              |

**Ending Balance:** \$ 13,643,459.10

**Difference Between Balances:** \$ -

**Bank Statement Balance:**

|                                     |                  |
|-------------------------------------|------------------|
| Balance Per Bank:                   | \$ 13,756,273.93 |
| Outstanding Checks:                 | \$ (112,814.83)  |
| Outstanding Deposits:               | \$ -             |
| Outstanding Payroll Direct Deposit: | \$ -             |

**Ending Balance:** \$ 13,643,459.10

**G/L Ending Balance:** \$ 13,643,459.10

**\$ 13,643,459.10**

**Deposits Per Bank Statement:**

|   |                 |
|---|-----------------|
| Fire District Deposits:                   | \$ 257,289.69   |
| Interest Revenue:                         | \$ 35,108.16    |
| Transfer In: CHINO Fire Authority Funding | \$ 539,741.23   |
| Transfer In: CYFD Fire Authority Funding  | \$ 2,720,665.70 |
| Other: Smart and Safe Funds               | \$ 170,573.21   |
| Other:                                    | \$ -            |
| Other:                                    | \$ -            |
| Other:                                    | \$ -            |
| Other:                                    | \$ -            |

**Ending Balance:** \$ 3,723,377.99

**Bank Reconciliation Register:**

|  |                        |
|--|------------------------|
| Checks From Accounts Payable:                | \$ 2,418,990.07        |
| Other: GL Journal Entry For COP Interest Pmt | \$ 591,267.17          |
| Other:                                       | \$ -                   |
| <b>Total Checks and Charges:</b>             | <b>\$ 3,010,257.24</b> |

|   |                 |
|---|-----------------|
| Deposits From Accounts Receivable:      | \$ 257,289.69   |
| Other: GL JE For Fire Authority Funding | \$ 3,260,406.93 |
| Other: GL JE For Interest Revenue       | \$ 35,108.16    |
| Other: GL JE For Smart and Safe Funds   | \$ 170,573.21   |

**Ending Balance:** \$ 3,723,377.99

**Reconciliation Approved By:**

*Scott Freitag*

Scott Freitag, Fire Chief

**Reconciliation Reviewed By:**

*Cody Rose*

Cody Rose, Assistant Chief of Planning and Logistics

**Reconciliation Prepared By:**

*Karen Mauldin*

Karen Mauldin, Finance Manager

**CAPITAL RESERVE FUND FY 23-24**



## 2023 - 2024 Cash Flow by Month : DECEMBER

|                                 | Actual      |             |             |             |            |           | Projected |           |           |           |           |
|---------------------------------|-------------|-------------|-------------|-------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|
|                                 | July        | Aug.        | Sept.       | Oct.        | Nov.       | Dec.      | Jan.      | Feb.      | March     | April     | May       |
| <b>Revenues:</b>                |             |             |             |             |            |           |           |           |           |           |           |
| Property Taxes from CYFD/CVFD   | 308,023     | 85,784      | 44,693      | 397,650     | 13,498,989 | 3,260,407 | 2,679,993 | 2,679,993 | 2,679,993 | 2,679,993 | 2,679,993 |
| Fire Protection                 | 140,852     | 23,113      | 5,057       | 3,318       | 795        | 630       | 15,000    | 15,000    | 15,000    | 15,000    | 15,000    |
| Fee for Services                | 47,382      | 59,159      | 16,719      | 42,825      | 35,848     | 36,687    | 47,965    | 47,965    | 47,965    | 47,965    | 47,965    |
| Interest Income                 | 60,403      | 52,861      | 176,066     | 40,401      | -          | 81,772    | 5,000     | 5,000     | 5,000     | 5,000     | 5,000     |
| Grants                          | -           | 1,861       | -           | -           | -          | 22,922    | 107,598   | 107,598   | 107,598   | 107,598   | 107,598   |
| Ambulance                       | -           | 145,075     | 56,066      | 20,963      | 37,912     | -         | 166,667   | 166,667   | 166,667   | 166,667   | 166,667   |
| Misc. Non Levy                  | 35,092      | 410,388     | 399,409     | 1,991,382   | 115,902    | 364,748   | 8,117     | 8,117     | 8,117     | 8,117     | 8,117     |
| <b>RevenueTotals:</b>           | 591,752     | 778,242     | 698,010     | 2,496,539   | 13,689,446 | 3,767,166 | 3,030,340 | 3,030,340 | 3,030,340 | 3,030,340 | 3,030,340 |
| <b>Expenditures:</b>            |             |             |             |             |            |           |           |           |           |           |           |
| Personnel Costs                 | 1,852,766   | 1,882,621   | 1,798,194   | 2,913,388   | 1,711,438  | 2,352,986 | 2,407,686 | 2,407,686 | 2,407,686 | 2,407,686 | 2,407,686 |
| Supplies                        | 151,213     | 266,447     | 103,928     | 286,271     | 133,103    | 172,011   | 256,373   | 256,373   | 256,373   | 256,373   | 256,373   |
| Utilites                        | 17,726      | 24,904      | 19,073      | 20,889      | 16,507     | 17,872    | 22,467    | 22,467    | 22,467    | 22,467    | 22,467    |
| Misc. Service Expenses          | 180,883     | 345,450     | 85,406      | 291,996     | 213,523    | 353,994   | 236,730   | 236,730   | 236,730   | 236,730   | 236,730   |
| Capital Expenses                | 17,920      | 117,931     | 3,129       | 198,932     | 7,935      | 101,343   | 140,443   | 140,443   | 140,443   | 140,443   | 140,443   |
| <b>ExpenditureTotals:</b>       | 2,220,508   | 2,637,353   | 2,009,729   | 3,711,477   | 2,082,506  | 2,998,206 | 3,063,698 | 3,063,698 | 3,063,698 | 3,063,698 | 3,063,698 |
| <b>Monthly Net Cash</b>         | (1,628,756) | (1,859,111) | (1,311,719) | (1,214,938) | 11,606,940 | 768,960   | (33,358)  | (33,358)  | (33,358)  | (33,358)  | (33,358)  |
| <b>Cumulative Net Cash</b>      | 121,222     | (1,737,889) | (3,049,608) | (4,264,546) | 7,342,394  | 8,111,354 |           |           |           |           |           |
| <b>Cash Balance (Carryover)</b> | 1,749,978   | (109,133)   | (1,420,852) | (2,635,790) | 8,971,150  | 9,740,110 |           |           |           |           |           |
| <b>Capital Reserve</b>          | 7,637,752   | 7,665,131   | 7,688,242   | 7,716,580   | 7,716,580  | 7,763,244 |           |           |           |           |           |

June

2,679,993

15,000

47,965

5,000

107,598

166,667

8,117

3,030,340

2,407,686

256,373

22,467

236,730

140,443

3,063,698

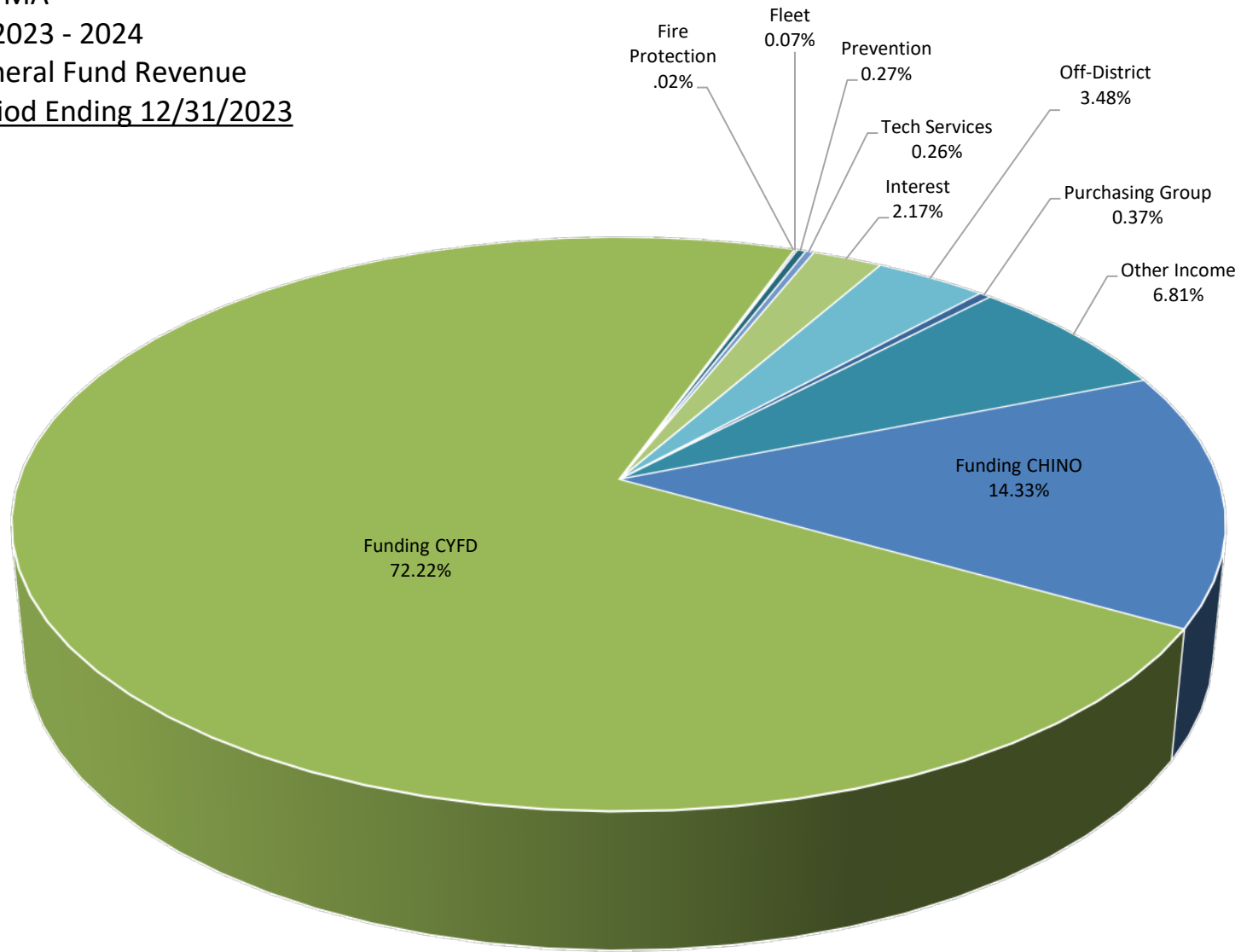
(33,358)



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
REVENUE GRAPH DATA**

|                   |                     | <b>YTD</b>           |               |
|-------------------|---------------------|----------------------|---------------|
|                   | <b>Revenue</b>      | <b>Budget</b>        | <b>%</b>      |
| Funding CHINO     | \$ 539,741          | \$ 6,013,391         | 14.33         |
| Funding CYFD      | \$ 2,720,666        | \$ 26,146,528        | 72.22         |
| Fire Protection   | \$ 630              | \$ 180,000           | 0.02          |
| Fleet             | \$ 2,608            | \$ 40,000            | 0.07          |
| CARTA             | \$ -                | \$ 20,000            | 0.00          |
| Prevention        | \$ 10,190           | \$ 138,780           | 0.27          |
| Tech Services     | \$ 9,915            | \$ 190,800           | 0.26          |
| Interest          | \$ 81,772           | \$ 60,000            | 2.17          |
| Off-District      | \$ 131,076          | \$ 50,000            | 3.48          |
| Purchasing Group  | \$ 13,973           | \$ 210,000           | 0.37          |
| Ambulance Revenue | \$ -                | \$ 2,000,000         | 0.00          |
| Other Income      | \$ 256,595          | \$ 1,314,578         | 6.81          |
| <b>TOTALS:</b>    | <b>\$ 3,767,166</b> | <b>\$ 36,364,077</b> | <b>100.00</b> |

CAFMA  
FY 2023 - 2024  
General Fund Revenue  
Period Ending 12/31/2023

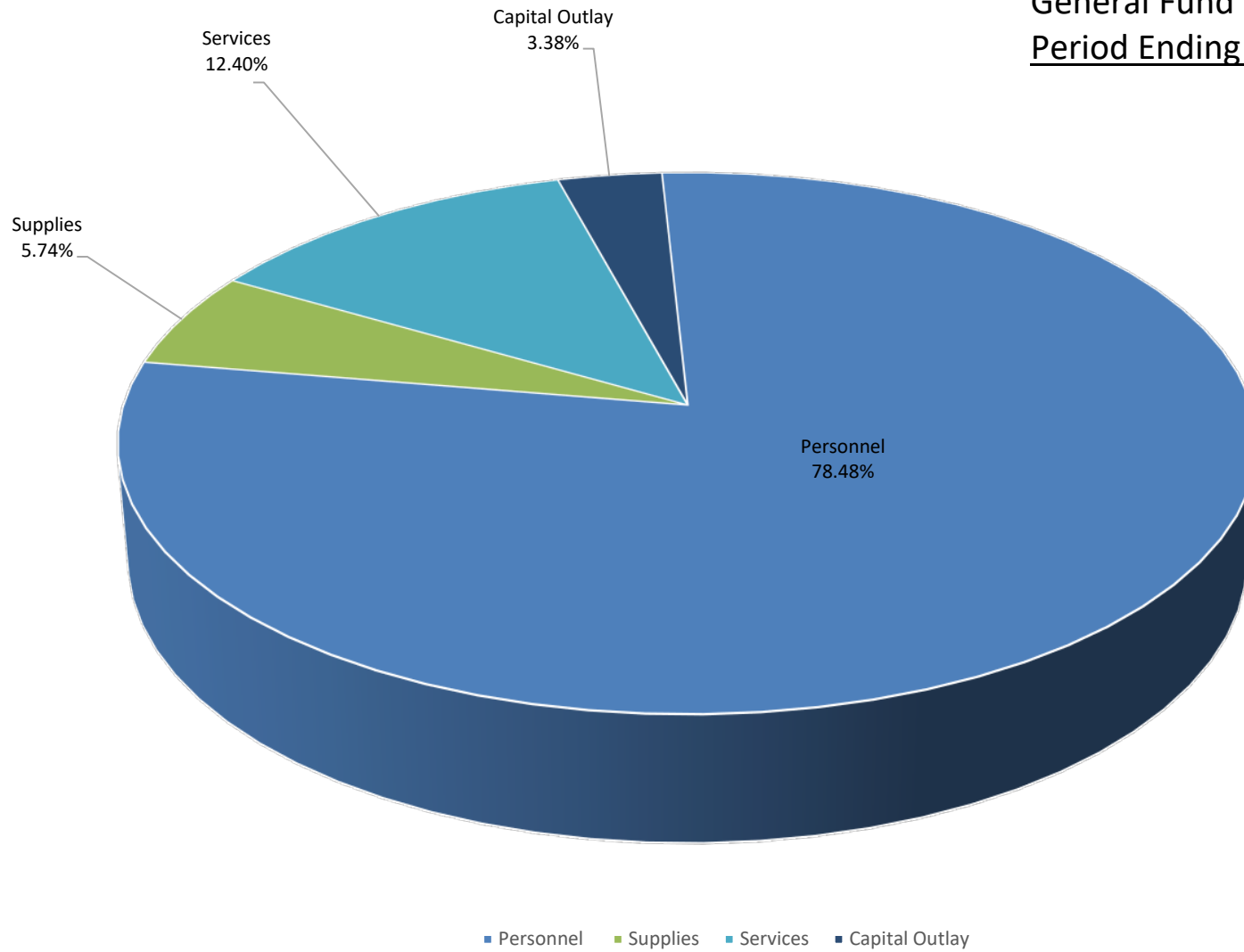


- Funding CHINO
- Funding CYFD
- Fire Protection
- Fleet
- Prevention
- Tech Services
- Interest
- Off-District
- Purchasing Group
- Other Income

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
EXPENSE GRAPH DATA**

|                |                     | YTD                  |               |
|----------------|---------------------|----------------------|---------------|
| Expense        |                     | Budget               | %             |
| Personnel      | \$ 2,352,986        | \$ 28,892,227        | 78.48         |
| Supplies       | \$ 172,011          | \$ 3,076,478         | 5.74          |
| Services       | \$ 371,866          | \$ 3,110,358         | 12.40         |
| Capital Outlay | \$ 101,343          | \$ 1,685,314         | 3.38          |
| <b>TOTAL:</b>  | <b>\$ 2,998,206</b> | <b>\$ 36,764,377</b> | <b>100.00</b> |

CAFMA  
FY 2023 - 2024  
General Fund Expenditures  
Period Ending 12/31/2023



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**GENERAL FUND - DECEMBER, 2023**

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|   |                 |
|---|-----------------|
| Transfer In: Chino Valley Fire District:      | \$ 539,741.23   |
| Transfer In: Central Yavapai Fire District:   | \$ 2,720,665.70 |
| Fire District Deposits:                       | \$ 257,289.69   |
| Deposit: Smart and Safe - Prop 207            | \$ 170,573.21   |
| Investment Interest Received: State Treasurer | \$ 29,349.02    |
| Investment Interest Received: Wells Fargo     | \$ 5,759.14     |

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|       |                 |
|-------|-----------------|
| TOTAL | \$ 3,723,377.99 |
|-------|-----------------|

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# Yavapai County Treasurer

## Monthly Statement

Date Range: 12/1/2023 to 12/31/2023

| CAFMA - General Fund<br>Fund: 6067340500 |                    |                 |                           |
|--|--------------------|-----------------|---------------------------|
| 6067340500                               | CAFMA-General Fund |                 |                           |
| Begin Balance:                           | 13,328,511.52      | 7,867,168.96    |                           |
| Income:                                  | 3,730,984.53       | 22,029,475.53   |                           |
| LOC Advance:                             | .00                | .00             |                           |
| Expense:                                 | (3,303,222.12)     | (16,140,370.56) | LOC: .00                  |
| LOC Payments:                            | .00                | .00             | Warrants Outstanding: .00 |
| Cash Balance:                            | 13,756,273.93      | 13,756,273.93   | End: 13,756,273.93        |

### Monthly Statement Summary

| Source Code                   | Description                            |                    | MTDAmount      | YTDAmount       |
|-------------------------------|--|--------------------|----------------|-----------------|
| 6067340500 CAFMA-General Fund |  | Beginning Balance: | 13,328,511.52  | 7,867,168.96    |
| 37122.0                       | Fire District Deposit                  |                    | 427,862.90     | 4,275,232.32    |
| 38109.0                       | Interest on Investments St Treas       |                    | 29,349.02      | 70,832.17       |
| 38111.0                       | Interest on Investments - cop Offset * |                    | 7,606.54       | 7,724.97        |
| 38113.0                       | Interest on Investments-Wells Fargo    |                    | 5,759.14       | 80,140.49       |
| 7376.0                        | Transfer in                            |                    | 3,260,406.93   | 17,595,545.58   |
| 91032.0                       | Warrants Redeemed                      |                    | (2,704,348.41) | (15,538,996.85) |
| 92185.0                       | Paying Agent Fees                      |                    | .00            | (2,500.00)      |
| 92190.0                       | Bond Interest Payment *                |                    | (598,873.71)   | (598,873.71)    |
|                               |  | Ending Balance:    | 13,756,273.93  | 13,756,273.93   |
|                               |  |                    | 3              |                 |

SLB \* 591,267.17





# Yavapai County Treasurer

## Monthly Statement

Date Range: 12/1/2023 to 12/31/2023

| Monthly Statement Detail                    |   |       |   |     |
|---|---|-------|---|-----|
| Date  | Notes   | Doc # | Amount                                  | C/D |
| <b>6067340500 CAFMA-General Fund</b>        |   |       | <b>Beginning Balance: 13,328,511.52</b> |     |
| 37122.0 Fire District Deposit               |   |       | Source Code Total: 427,862.90           |     |
| 12/07                                       | CAFMA   | 0     | 171,386.42                              | C ✓ |
| 12/20                                       | CAFMA   | 0     | 9,722.54                                | C ✓ |
| 12/20                                       | CAFMA   | 0     | 76,180.73                               | C ✓ |
| 12/21                                       | CAFMA -SMART AND SAFE                               | 0     | 170,573.21                              | C ✓ |
| 38109.0 Interest on Investments St Treas    |   |       | Source Code Total: 29,349.02            |     |
| 12/07                                       | Investment Interest                                 | 0     | 3,815.39                                | C ✓ |
| 12/22                                       | Investment Interest                                 | 0     | 25,533.63                               | C ✓ |
| 38111.0 Interest on Investments             |   |       | Source Code Total: 7,606.54             |     |
| 12/18                                       | Bond revenue CAFMA srs 2021 <i>COF Offset</i> (Ⓢ)   | 0     | 7,606.54                                | C ✓ |
| 38113.0 Interest on Investments-Wells Fargo |   |       | Source Code Total: 5,759.14             |     |
| 12/07                                       | Investment Interest                                 | 0     | 3,792.93                                | C ✓ |
| 12/22                                       | Investment Interest                                 | 0     | 1,966.21                                | C ✓ |
| 7376.0 Transfer in                          |   |       | Source Code Total: 3,260,406.93         |     |
| 12/18                                       | Transfer Request per km                             | 0     | 539,741.23                              | C ✓ |
| 12/19                                       | Transfer Request per km                             | 0     | 2,720,665.70                            | C ✓ |
| 91032.0 Warrants Redeemed                   |   |       | Source Code Total: (2,704,348.41)       |     |
| 12/01                                       | Paid Warrants                                       | 0     | (13,928.10)                             | D   |
| 12/04                                       | Paid Warrants                                       | 0     | (196,636.89)                            | D   |
| 12/05                                       | Paid Warrants                                       | 0     | (94,836.87)                             | D   |
| 12/06                                       | Paid Warrants                                       | 0     | (12,558.80)                             | D   |
| 12/07                                       | Paid Warrants                                       | 0     | (1,410.10)                              | D   |
| 12/08                                       | Paid Warrants                                       | 0     | (10,370.16)                             | D   |
| 12/11                                       | Paid Warrants                                       | 0     | (505.43)                                | D   |
| 12/12                                       | Paid Warrants                                       | 0     | (782,549.00)                            | D   |
| 12/13                                       | Paid Warrants                                       | 0     | (25,022.00)                             | D   |
| 12/14                                       | Paid Warrants                                       | 0     | (40,469.19)                             | D   |
| 12/15                                       | Paid Warrants                                       | 0     | (165,907.57)                            | D   |
| 12/18                                       | Paid Warrants                                       | 0     | (47,533.89)                             | D   |
| 12/19                                       | Paid Warrants                                       | 0     | (204,227.80)                            | D   |
| 12/20                                       | Paid Warrants                                       | 0     | (8,865.55)                              | D   |
| 12/21                                       | Paid Warrants                                       | 0     | (22,526.81)                             | D   |
| 12/22                                       | Paid Warrants                                       | 0     | (765,147.95)                            | D   |
| 12/26                                       | Paid Warrants                                       | 0     | (81,152.40)                             | D   |
| 12/27                                       | Paid Warrants                                       | 0     | (34,609.93)                             | D   |
| 12/28                                       | Paid Warrants                                       | 0     | (196,089.97)                            | D   |
| 92190.0 Bond Interest Payment               |   |       | Source Code Total: (598,873.71)         |     |
| 12/18                                       | Bond interest payment CAFMA srs 2021 (Ⓢ) <i>COF</i> | 0     | (598,873.71)                            | D   |
| 6067340500 CAFMA-General Fund               |   |       | <b>Ending Balance: 13,756,273.93</b>    |     |

\* 9591,267.17 COF Interest Payment



# Yavapai County Treasurer

## Monthly Statement

Date Range: 12/1/2023 to 12/31/2023

### Warrant Detail

| Payee Name                    | Warrant    | Amount    | Issue Dt                    | Status Dt | Voucher |
|-------------------------------|------------|-----------|-----------------------------|-----------|---------|
| 6067340500 CAFMA-General Fund |            |           | Account Total: 2,739,993.82 |           |         |
| Fund: 5673                    |            |           | Fund Total: 2,739,993.82    |           |         |
| Status: BANK                  |            |           | Status Total: 35,645.41     |           |         |
| /                             | 0706735738 | 710.00    | 12/11/23                    | 12/29/23  |         |
| /                             | 0706735754 | 13,544.98 | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735756 | 1,216.32  | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735759 | 14,583.60 | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735771 | 1,920.00  | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735774 | 22.74     | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735777 | 100.37    | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735788 | 454.14    | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735799 | 2,617.81  | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735803 | 210.95    | 12/21/23                    | 12/29/23  |         |
| /                             | 0706735809 | 264.50    | 12/21/23                    | 12/29/23  |         |
| Status: PAID                  |            |           | Status Total: 2,704,348.41  |           |         |
| /                             | 0706735426 | 22.00     | 10/16/23                    | 12/05/23  |         |
| /                             | 0706735431 | 120.00    | 10/16/23                    | 12/01/23  |         |
| /                             | 0706735542 | 2,354.78  | 11/13/23                    | 12/05/23  |         |
| /                             | 0706735561 | 22.00     | 11/13/23                    | 12/13/23  |         |
| /                             | 0706735593 | 175.00    | 11/13/23                    | 12/04/23  |         |
| /                             | 0706735597 | 1,750.00  | 11/13/23                    | 12/15/23  |         |
| /                             | 0706735611 | 175.00    | 11/27/23                    | 12/06/23  |         |
| /                             | 0706735612 | 55.16     | 11/27/23                    | 12/06/23  |         |
| /                             | 0706735613 | 2,160.72  | 11/27/23                    | 12/05/23  |         |
| /                             | 0706735615 | 62.51     | 11/27/23                    | 12/05/23  |         |
| /                             | 0706735616 | 2,469.59  | 11/27/23                    | 12/01/23  |         |
| /                             | 0706735617 | 14,968.83 | 11/27/23                    | 12/05/23  |         |
| /                             | 0706735619 | 1,583.86  | 11/27/23                    | 12/01/23  |         |
| /                             | 0706735620 | 2,748.25  | 11/27/23                    | 12/01/23  |         |
| /                             | 0706735621 | 1,183.34  | 11/27/23                    | 12/05/23  |         |
| /                             | 0706735630 | 4,247.00  | 11/27/23                    | 12/06/23  |         |
| /                             | 0706735631 | 306.78    | 11/27/23                    | 12/05/23  |         |
| /                             | 0706735632 | 4,087.54  | 11/27/23                    | 12/04/23  |         |
| /                             | 0706735633 | 2,109.80  | 11/27/23                    | 12/04/23  |         |
| /                             | 0706735634 | 143.12    | 11/27/23                    | 12/05/23  |         |
| /                             | 0706735635 | 4,885.80  | 11/27/23                    | 12/01/23  |         |
| /                             | 0706735636 | 4,575.58  | 11/27/23                    | 12/05/23  |         |



# Yavapai County Treasurer

## Monthly Statement

Date Range: 12/1/2023 to 12/31/2023

|   |            |            |          |          |  |
|---|------------|------------|----------|----------|--|
| / | 0706735637 | 1,001.90   | 11/27/23 | 12/07/23 |  |
| / | 0706735638 | 162.43     | 11/27/23 | 12/05/23 |  |
| / | 0706735640 | 83.87      | 11/27/23 | 12/05/23 |  |
| / | 0706735641 | 282.47     | 11/27/23 | 12/11/23 |  |
| / | 0706735642 | 7,172.64   | 11/27/23 | 12/08/23 |  |
| / | 0706735643 | 57.49      | 11/27/23 | 12/04/23 |  |
| / | 0706735644 | 591.98     | 11/27/23 | 12/14/23 |  |
| / | 0706735645 | 553.02     | 11/27/23 | 12/01/23 |  |
| / | 0706735646 | 189,221.02 | 11/27/23 | 12/04/23 |  |
| / | 0706735647 | 49.72      | 11/27/23 | 12/04/23 |  |
| / | 0706735648 | 357.50     | 11/27/23 | 12/06/23 |  |
| / | 0706735649 | 1,378.22   | 11/27/23 | 12/08/23 |  |
| / | 0706735650 | 556.49     | 11/27/23 | 12/05/23 |  |
| / | 0706735651 | 400.00     | 11/27/23 | 12/06/23 |  |
| / | 0706735652 | 1,452.10   | 11/27/23 | 12/05/23 |  |
| / | 0706735653 | 1,387.56   | 11/27/23 | 12/06/23 |  |
| / | 0706735657 | 722.80     | 11/27/23 | 12/18/23 |  |
| / | 0706735659 | 179.91     | 11/27/23 | 12/05/23 |  |
| / | 0706735661 | 1,235.77   | 11/27/23 | 12/08/23 |  |
| / | 0706735662 | 79.35      | 11/27/23 | 12/01/23 |  |
| / | 0706735663 | 152.66     | 11/27/23 | 12/05/23 |  |
| / | 0706735665 | 616.49     | 11/27/23 | 12/04/23 |  |
| / | 0706735666 | 2,560.00   | 11/27/23 | 12/05/23 |  |
| / | 0706735667 | 63,911.75  | 11/27/23 | 12/05/23 |  |
| / | 0706735668 | 472.38     | 11/27/23 | 12/01/23 |  |
| / | 0706735669 | 583.53     | 11/27/23 | 12/08/23 |  |
| / | 0706735670 | 5,871.78   | 11/27/23 | 12/06/23 |  |
| / | 0706735671 | 1,015.85   | 11/27/23 | 12/01/23 |  |
| / | 0706735672 | 408.20     | 11/27/23 | 12/07/23 |  |
| / | 0706735674 | 222.96     | 11/27/23 | 12/11/23 |  |
| / | 0706735675 | 264.00     | 11/27/23 | 12/04/23 |  |
| / | 0706735676 | 64.80      | 11/27/23 | 12/06/23 |  |
| / | 0706735677 | 5,983.47   | 11/27/23 | 12/14/23 |  |
| / | 0706735678 | 55.83      | 11/27/23 | 12/04/23 |  |
| / | 0706735680 | 32.22      | 12/11/23 | 12/20/23 |  |
| / | 0706735681 | 30.34      | 12/11/23 | 12/19/23 |  |
| / | 0706735682 | 532.28     | 12/11/23 | 12/27/23 |  |
| / | 0706735683 | 35,914.84  | 12/11/23 | 12/19/23 |  |
| / | 0706735695 | 384.20     | 12/11/23 | 12/15/23 |  |
| / | 0706735697 | 29.02      | 12/11/23 | 12/14/23 |  |



# Yavapai County Treasurer

## Monthly Statement

Date Range: 12/1/2023 to 12/31/2023

|   |            |            |          |          |
|---|------------|------------|----------|----------|
| / | 0706735698 | 537.87     | 12/11/23 | 12/14/23 |
| / | 0706735699 | 2,185.04   | 12/11/23 | 12/19/23 |
| / | 0706735700 | 7,806.43   | 12/11/23 | 12/20/23 |
| / | 0706735701 | 4,748.75   | 12/11/23 | 12/14/23 |
| / | 0706735702 | 195.22     | 12/11/23 | 12/18/23 |
| / | 0706735704 | 460.79     | 12/11/23 | 12/12/23 |
| / | 0706735705 | 782,088.21 | 12/11/23 | 12/12/23 |
| / | 0706735707 | 592.39     | 12/11/23 | 12/18/23 |
| / | 0706735708 | 80,491.11  | 12/11/23 | 12/26/23 |
| / | 0706735709 | 6,432.56   | 12/11/23 | 12/19/23 |
| / | 0706735710 | 760.86     | 12/11/23 | 12/19/23 |
| / | 0706735711 | 271.29     | 12/11/23 | 12/26/23 |
| / | 0706735712 | 348.82     | 12/11/23 | 12/19/23 |
| / | 0706735713 | 400.00     | 12/11/23 | 12/19/23 |
| / | 0706735714 | 851.65     | 12/11/23 | 12/19/23 |
| / | 0706735715 | 579.28     | 12/11/23 | 12/14/23 |
| / | 0706735716 | 246.33     | 12/11/23 | 12/19/23 |
| / | 0706735717 | 3,324.99   | 12/11/23 | 12/15/23 |
| / | 0706735718 | 595.63     | 12/11/23 | 12/18/23 |
| / | 0706735719 | 1,914.14   | 12/11/23 | 12/14/23 |
| / | 0706735720 | 1,357.18   | 12/11/23 | 12/15/23 |
| / | 0706735721 | 1,908.06   | 12/11/23 | 12/15/23 |
| / | 0706735722 | 260.00     | 12/11/23 | 12/14/23 |
| / | 0706735723 | 962.10     | 12/11/23 | 12/20/23 |
| / | 0706735724 | 600.00     | 12/11/23 | 12/19/23 |
| / | 0706735725 | 390.00     | 12/11/23 | 12/26/23 |
| / | 0706735726 | 60,468.47  | 12/11/23 | 12/19/23 |
| / | 0706735727 | 42,215.00  | 12/11/23 | 12/18/23 |
| / | 0706735728 | 3,360.00   | 12/11/23 | 12/14/23 |
| / | 0706735729 | 440.00     | 12/11/23 | 12/14/23 |
| / | 0706735730 | 15,306.03  | 12/11/23 | 12/15/23 |
| / | 0706735731 | 54.59      | 12/11/23 | 12/27/23 |
| / | 0706735732 | 62.07      | 12/11/23 | 12/18/23 |
| / | 0706735733 | 2,000.00   | 12/11/23 | 12/19/23 |
| / | 0706735734 | 280.00     | 12/11/23 | 12/15/23 |
| / | 0706735735 | 136,715.93 | 12/11/23 | 12/15/23 |
| / | 0706735736 | 908.95     | 12/11/23 | 12/14/23 |
| / | 0706735737 | 22,526.81  | 12/11/23 | 12/21/23 |
| / | 0706735739 | 526.94     | 12/11/23 | 12/18/23 |
| / | 0706735740 | 75,066.03  | 12/11/23 | 12/19/23 |



# Yavapai County Treasurer

## Monthly Statement

Date Range: 12/1/2023 to 12/31/2023

|   |            |            |          |          |  |
|---|------------|------------|----------|----------|--|
| / | 0706735741 | 1,459.74   | 12/11/23 | 12/18/23 |  |
| / | 0706735742 | 2,072.18   | 12/11/23 | 12/19/23 |  |
| / | 0706735743 | 1,418.30   | 12/11/23 | 12/15/23 |  |
| / | 0706735744 | 9,665.73   | 12/11/23 | 12/14/23 |  |
| / | 0706735745 | 1,164.10   | 12/11/23 | 12/18/23 |  |
| / | 0706735746 | 942.71     | 12/11/23 | 12/27/23 |  |
| / | 0706735747 | 64.80      | 12/11/23 | 12/20/23 |  |
| / | 0706735749 | 16,850.68  | 12/11/23 | 12/19/23 |  |
| / | 0706735750 | 3,462.88   | 12/11/23 | 12/15/23 |  |
| / | 0706735751 | 11,450.00  | 12/11/23 | 12/14/23 |  |
| / | 0706735752 | 25,000.00  | 12/11/23 | 12/13/23 |  |
| / | 0706735758 | 4,373.91   | 12/21/23 | 12/27/23 |  |
| / | 0706735762 | 1,723.88   | 12/21/23 | 12/27/23 |  |
| / | 0706735765 | 20,189.34  | 12/21/23 | 12/22/23 |  |
| / | 0706735770 | 12,554.54  | 12/21/23 | 12/27/23 |  |
| / | 0706735779 | 391.59     | 12/21/23 | 12/27/23 |  |
| / | 0706735780 | 190,626.38 | 12/21/23 | 12/28/23 |  |
| / | 0706735782 | 2,655.25   | 12/21/23 | 12/28/23 |  |
| / | 0706735783 | 1,123.00   | 12/21/23 | 12/28/23 |  |
| / | 0706735790 | 52.40      | 12/21/23 | 12/27/23 |  |
| / | 0706735791 | 20.69      | 12/21/23 | 12/28/23 |  |
| / | 0706735796 | 377.48     | 12/21/23 | 12/27/23 |  |
| / | 0706735798 | 1,081.97   | 12/21/23 | 12/27/23 |  |
| / | 0706735800 | 1,043.43   | 12/21/23 | 12/27/23 |  |
| / | 0706735801 | 1,359.80   | 12/21/23 | 12/28/23 |  |
| / | 0706735802 | 482.19     | 12/21/23 | 12/27/23 |  |
| / | 0706735804 | 264.00     | 12/21/23 | 12/28/23 |  |
| / | 0706735807 | 40.85      | 12/21/23 | 12/28/23 |  |
| / | 0706735808 | 10,998.96  | 12/21/23 | 12/27/23 |  |
| / | 0706735810 | 744,958.61 | 12/21/23 | 12/22/23 |  |

|             | Count | Amount       |
|-------------|-------|--------------|
| Total BANK: | 11    | 35,645.41    |
| Total PAID: | 132   | 2,704,348.41 |



Corporate Trust Services  
6001 N. 24th Street, Building B  
Phoenix, AZ 85016

**ZIONS BANK**  
*Corporate Trust*

Date 11/3/2023  
**Payment Date 1/1/2024**

Central Arizona Fire & Medical Authority  
8603 E Eastridge Drive  
Prescott Valley, AZ 86314

Email: SFreitag@CAZfire.org; DTharp@CAZfire.org

**Central Arizona Fire & Medical Authority, Certificates of Participation, Series 2021**

| Account # | Issue # |         | Interest Due | Principal Due | Less Funds | Total      |
|-----------|---------|---------|--------------|---------------|------------|------------|
| 1333800   | 9342    | Taxable | 598,873.71   | 0.00          | (7,606.54) | 591,267.17 |
|           |         | Total   | 598,873.71   | 0.00          | (7,606.54) | 591,267.17 |

|                          |                   |                   |
|--------------------------|-------------------|-------------------|
| <b>Total Payment Due</b> | <b>12/15/2023</b> | <b>591,267.17</b> |
|--------------------------|-------------------|-------------------|

Funds are due at Zions First National bank two business day prior to the payable date.

**Wiring Instructions:**

Zions Bancorporation, N.A. dba Zions Bank (Salt Lake City, Utah)  
ABA# 124000054  
Account Name: Arizona Corporate Trust  
Account# 080-00061-5  
Further Credit to: CAFMA COP 2021 1333800

Questions? Contact: Isabella McNicol @ (602) 212-5412

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**CAPITAL RESERVE FUND - DECEMBER, 2023**

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|   |    |           |
|---|----|-----------|
| Investment Interest Received: State Treasurer | \$ | 27,693.39 |
| Investment Interest Received: Wells Fargo     | \$ | 18,970.62 |
|   | \$ | -         |

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|       |    |           |
|-------|----|-----------|
| TOTAL | \$ | 46,664.01 |
|-------|----|-----------|

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# Yavapai County Treasurer

## Monthly Statement

Date Range: 12/1/2023 to 12/31/2023

| CAFMA-Capital Reserve Fund (CAFMA) |                                   |              |                           |
|------------------------------------|-----------------------------------|--------------|---------------------------|
| <b>6067340200</b>                  | <b>CAFMA-Capital Reserve Fund</b> |              |                           |
| Begin Balance:                     | 7,716,580.08                      | 7,610,216.59 |                           |
| Income:                            | 46,664.01                         | 153,027.50   |                           |
| LOC Advance:                       | .00                               | .00          |                           |
| Expense:                           | .00                               | .00          | LOC: .00                  |
| LOC Payments:                      | .00                               | .00          | Warrants Outstanding: .00 |
| Cash Balance:                      | 7,763,244.09                      | 7,763,244.09 | End: 7,763,244.09         |

### Monthly Statement Summary

| Source Code       | Description                         |                           | MTDAmount           | YTDAmount           |
|-------------------|-------------------------------------|---------------------------|---------------------|---------------------|
| <b>6067340200</b> | <b>CAFMA-Capital Reserve Fund</b>   | <b>Beginning Balance:</b> | 7,716,580.08        | 7,610,216.59        |
| 38109.0           | Interest on Investments St Treas    |                           | 27,693.39           | 78,325.50           |
| 38111.0           | Interest on Investments             |                           | .00                 | 99.33               |
| 38113.0           | Interest on Investments-Wells Fargo |                           | 18,970.62           | 74,602.67           |
|                   |                                     | <b>Ending Balance:</b>    | <b>7,763,244.09</b> | <b>7,763,244.09</b> |

### Monthly Statement Detail

| Date   | Notes               | Doc # | Amount                                 | C/D |
|--|---------------------|-------|--|-----|
| <b>6067340200 CAFMA-Capital Reserve Fund</b> |                     |       | <b>Beginning Balance: 7,716,580.08</b> |     |
| 38109.0 Interest on Investments St Treas     |                     |       | Source Code Total: 27,693.39           |     |
| 12/07  | Investment Interest | 0     | 10,184.53                              | C   |
| 12/22  | Investment Interest | 0     | 17,508.86                              | C   |
| 38113.0 Interest on Investments-Wells Fargo  |                     |       | Source Code Total: 18,970.62           |     |
| 12/07  | Investment Interest | 0     | 10,124.59                              | C   |
| 12/22  | Investment Interest | 0     | 8,846.03                               | C   |
| 6067340200 CAFMA-Capital Reserve Fund        |                     |       | <b>Ending Balance: 7,763,244.09</b>    |     |



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
PSPRS CONTINGENCY RESERVE FUND - DECEMBER, 2023

|   |    |   |
|---|----|---|
| Investment Interest Received: State Treasurer | \$ | - |
| Investment Interest Received: Wells Fargo     | \$ | - |
|   | \$ | - |
| TOTAL   | \$ | - |



# Yavapai County Treasurer

## Monthly Statement

Date Range: 12/1/2023 to 12/31/2023

|                   |   |              |                           |
|-------------------|---|--------------|---------------------------|
| <b>CAFMA</b>      |   |              |                           |
| <b>6067340700</b> |   |              |                           |
| <b>PSPRS</b>      |   |              |                           |
| <b>6067340700</b> | <b>CAFMA PSPRS Contingency Reserve Fund</b> |              |                           |
| Begin Balance:    | 2,033,155.87                                | 2,033,155.87 |                           |
| Income:           | .00   | .00          |                           |
| LOC Advance:      | .00   | .00          |                           |
| Expense:          | .00   | .00          | LOC: .00                  |
| LOC Payments:     | .00   | .00          | Warrants Outstanding: .00 |
| Cash Balance:     | 2,033,155.87                                | 2,033,155.87 | End: 2,033,155.87         |

### Monthly Statement Detail

| Date | Notes | Doc # | Amount | C/D |
|------|-------|-------|--------|-----|
|------|-------|-------|--------|-----|

CAFMA-Central Arizona Fire and Medical  
Bank Reconciliation Summary  
For the Bank Statement ending: 12/31/2023

| BANK CONTROL ID: CAFMA - GENERAL FUND |          | DESC: GENERAL FUND | ACCOUNT NO: 1100       |
|---------------------------------------|----------|--------------------|------------------------|
| Beginning Balance:                    | 12/01/23 |                    | \$13,328,511.52        |
| Deposits and Credits:                 |          |                    | \$3,723,377.99         |
| Checks and Charges:                   |          |                    | (\$3,295,615.58)       |
| Adjustments:                          |          |                    | \$0.00                 |
| Ending Balance Per Reconciliation:    |          |                    | <u>\$13,756,273.93</u> |
| Ending Balance Per Bank Statement:    | 12/31/23 |                    | \$13,756,273.93        |
| * Outstanding Deposits and Credits:   | 12/31/23 |                    | \$0.00                 |
| * Outstanding Checks and Charges:     | 12/31/23 |                    | (\$112,814.83)         |
| Ending Book Balance:                  | 12/31/23 |                    | <u>\$13,643,459.10</u> |

\* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

**CAFMA-Central Arizona Fire and Medical**

BR Checks and Charges Cleared

For the Bank Statement ending: 12/31/23

| CAFMA    |           | General Fund                   |        |         | 1100         |
|----------|-----------|--------------------------------|--------|---------|--------------|
| Date     | Document  | Description                    | Module | Company | Amount       |
| 10/16/23 | 756745426 | Arizona Dept. of Public Safety | AP     | CAFMA   | \$22.00      |
| 10/16/23 | 756745431 | SCOTT D. BLISS                 | AP     | CAFMA   | \$120.00     |
| 11/13/23 | 756745542 | Action Graphics                | AP     | CAFMA   | \$2,354.78   |
| 11/13/23 | 756745561 | Arizona Dept. of Public Safety | AP     | CAFMA   | \$22.00      |
| 11/13/23 | 756745593 | Neumann High Country Doors     | AP     | CAFMA   | \$175.00     |
| 11/13/23 | 756745597 | Point & Pay                    | AP     | CAFMA   | \$1,750.00   |
| 11/27/23 | 756745611 | A1 Water Bulk Delivery Svc LLC | AP     | CAFMA   | \$175.00     |
| 11/27/23 | 756745612 | Arizona General / Ace Hardware | AP     | CAFMA   | \$55.16      |
| 11/27/23 | 756745613 | Action Graphics                | AP     | CAFMA   | \$2,160.72   |
| 11/27/23 | 756745615 | Auto Trim Plus LLC             | AP     | CAFMA   | \$62.51      |
| 11/27/23 | 756745616 | Bennett Oil                    | AP     | CAFMA   | \$2,469.59   |
| 11/27/23 | 756745617 | Bound Tree Medical LLC         | AP     | CAFMA   | \$14,968.83  |
| 11/27/23 | 756745619 | Bud Griffin Associates-Arizona | AP     | CAFMA   | \$1,583.86   |
| 11/27/23 | 756745620 | B & W Fire Security Systems    | AP     | CAFMA   | \$2,748.25   |
| 11/27/23 | 756745621 | Sparklight                     | AP     | CAFMA   | \$1,183.34   |
| 11/27/23 | 756745630 | ColumbiaSoft Corporation       | AP     | CAFMA   | \$4,247.00   |
| 11/27/23 | 756745631 | Crew Boss                      | AP     | CAFMA   | \$306.78     |
| 11/27/23 | 756745632 | CSTOR                          | AP     | CAFMA   | \$4,087.54   |
| 11/27/23 | 756745633 | L.N. Curtis & Sons             | AP     | CAFMA   | \$2,109.80   |
| 11/27/23 | 756745634 | Dish Network                   | AP     | CAFMA   | \$143.12     |
| 11/27/23 | 756745635 | Driven Auto Accessories        | AP     | CAFMA   | \$4,885.80   |
| 11/27/23 | 756745636 | Enerspect Medical Solutions    | AP     | CAFMA   | \$4,575.58   |
| 11/27/23 | 756745637 | Entenmann-Rovin Co             | AP     | CAFMA   | \$1,001.90   |
| 11/27/23 | 756745638 | FEDEX                          | AP     | CAFMA   | \$162.43     |
| 11/27/23 | 756745640 | Galls LLC                      | AP     | CAFMA   | \$83.87      |
| 11/27/23 | 756745641 | Globalstar                     | AP     | CAFMA   | \$282.47     |
| 11/27/23 | 756745642 | GovInvest Inc                  | AP     | CAFMA   | \$7,172.64   |
| 11/27/23 | 756745643 | W.W. Grainger, Inc             | AP     | CAFMA   | \$57.49      |
| 11/27/23 | 756745644 | GRANITE TELECOMMUNICATIONS LLC | AP     | CAFMA   | \$591.98     |
| 11/27/23 | 756745645 | Interstate Batteries           | AP     | CAFMA   | \$553.02     |
| 11/27/23 | 756745646 | KAIROS Health Arizona, Inc     | AP     | CAFMA   | \$189,221.02 |
| 11/27/23 | 756745647 | Lamb Chevrolet                 | AP     | CAFMA   | \$49.72      |
| 11/27/23 | 756745648 | Manzanita Landscaping, Inc     | AP     | CAFMA   | \$357.50     |
| 11/27/23 | 756745649 | Markets West Office Furniture  | AP     | CAFMA   | \$1,378.22   |
| 11/27/23 | 756745650 | Matheson Tri-Gas, Inc          | AP     | CAFMA   | \$556.49     |
| 11/27/23 | 756745651 | THADDEUS MCGUIRE               | AP     | CAFMA   | \$400.00     |
| 11/27/23 | 756745652 | Motorola Solutions Inc         | AP     | CAFMA   | \$1,452.10   |
| 11/27/23 | 756745653 | NAPA Auto Parts                | AP     | CAFMA   | \$1,387.56   |
| 11/27/23 | 756745657 | Neumann High Country Doors     | AP     | CAFMA   | \$722.80     |
| 11/27/23 | 756745659 | O'Reilly Auto Parts            | AP     | CAFMA   | \$179.91     |
| 11/27/23 | 756745661 | Pacific Office Automation      | AP     | CAFMA   | \$1,235.77   |
| 11/27/23 | 756745662 | Prescott Steel & Welding       | AP     | CAFMA   | \$79.35      |
| 11/27/23 | 756745663 | Prescott Valley Ace Hardware   | AP     | CAFMA   | \$152.66     |
| 11/27/23 | 756745665 | RAFTER J TRUCKING LLC          | AP     | CAFMA   | \$616.49     |
| 11/27/23 | 756745666 | The Counseling Office of       | AP     | CAFMA   | \$2,560.00   |
| 11/27/23 | 756745667 | KUTAK ROCK LLP                 | AP     | CAFMA   | \$63,911.75  |
| 11/27/23 | 756745668 | RWC Group                      | AP     | CAFMA   | \$472.38     |
| 11/27/23 | 756745669 | Staples Contract & Commerc.Inc | AP     | CAFMA   | \$583.53     |
| 11/27/23 | 756745670 | Stryker Sales Corporation      | AP     | CAFMA   | \$5,871.78   |
| 11/27/23 | 756745671 | D.G.Shoemaker & Associates Inc | AP     | CAFMA   | \$1,015.85   |
| 11/27/23 | 756745672 | Tessco, Inc                    | AP     | CAFMA   | \$408.20     |
| 11/27/23 | 756745674 | Unisource Energy Services      | AP     | CAFMA   | \$222.96     |
| 11/27/23 | 756745675 | United Disposal, Inc           | AP     | CAFMA   | \$264.00     |
| 11/27/23 | 756745676 | Verified First, LLC            | AP     | CAFMA   | \$64.80      |
| 11/27/23 | 756745677 | Verizon Wireless               | AP     | CAFMA   | \$5,983.47   |
| 11/27/23 | 756745678 | Yavapai Fleet Yavapai Machine  | AP     | CAFMA   | \$55.83      |
| 12/11/23 | 756745680 | Arizona General / Ace Hardware | AP     | CAFMA   | \$32.22      |
| 12/11/23 | 756745681 | Action Graphics                | AP     | CAFMA   | \$30.34      |
| 12/11/23 | 756745682 | Air Instrumentation of CA      | AP     | CAFMA   | \$532.28     |
| 12/11/23 | 756745683 | American Express, Inc.         | AP     | CAFMA   | \$35,914.84  |
| 12/11/23 | 756745695 | Arizona Emergency Products     | AP     | CAFMA   | \$384.20     |
| 12/11/23 | 756745697 | Bennett Oil                    | AP     | CAFMA   | \$29.02      |

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared  
For the Bank Statement ending: 12/31/23

| CAFMA    |           | General Fund                   |        |         | 1100         |
|----------|-----------|--------------------------------|--------|---------|--------------|
| Date     | Document  | Description                    | Module | Company | Amount       |
| 12/11/23 | 756745698 | Best Pick Disposal, Inc        | AP     | CAFMA   | \$537.87     |
| 12/11/23 | 756745699 | Bound Tree Medical LLC         | AP     | CAFMA   | \$2,185.04   |
| 12/11/23 | 756745700 | Brightly Software Inc.         | AP     | CAFMA   | \$7,806.43   |
| 12/11/23 | 756745701 | B & W Fire Security Systems    | AP     | CAFMA   | \$4,748.75   |
| 12/11/23 | 756745702 | Sparklight                     | AP     | CAFMA   | \$195.22     |
| 12/11/23 | 756745704 | Chase Bank                     | AP     | CAFMA   | \$460.79     |
| 12/11/23 | 756745705 | Chase Bank                     | AP     | CAFMA   | \$782,088.21 |
| 12/11/23 | 756745707 | Chino Rentals                  | AP     | CAFMA   | \$592.39     |
| 12/11/23 | 756745708 | City of Prescott               | AP     | CAFMA   | \$80,491.11  |
| 12/11/23 | 756745709 | Cross Connections              | AP     | CAFMA   | \$6,432.56   |
| 12/11/23 | 756745710 | L.N. Curtis & Sons             | AP     | CAFMA   | \$760.86     |
| 12/11/23 | 756745711 | FACTORY MOTOR PARTS            | AP     | CAFMA   | \$271.29     |
| 12/11/23 | 756745712 | Ferguson Enterprises LLC #3584 | AP     | CAFMA   | \$348.82     |
| 12/11/23 | 756745713 | Christopher Firebaugh          | AP     | CAFMA   | \$400.00     |
| 12/11/23 | 756745714 | FleetPride, Inc                | AP     | CAFMA   | \$851.65     |
| 12/11/23 | 756745715 | Freightliner of AZ, LLC        | AP     | CAFMA   | \$579.28     |
| 12/11/23 | 756745716 | Galls LLC                      | AP     | CAFMA   | \$246.33     |
| 12/11/23 | 756745717 | Michael M. Golightly & Assoc   | AP     | CAFMA   | \$3,324.99   |
| 12/11/23 | 756745718 | W.W. Grainger, Inc             | AP     | CAFMA   | \$595.63     |
| 12/11/23 | 756745719 | Interstate Batteries           | AP     | CAFMA   | \$1,914.14   |
| 12/11/23 | 756745720 | Manzanita Landscaping, Inc     | AP     | CAFMA   | \$1,357.18   |
| 12/11/23 | 756745721 | Mallory Safety & Supply LLC    | AP     | CAFMA   | \$1,908.06   |
| 12/11/23 | 756745722 | MATHEW TRAVIS MAYHALL          | AP     | CAFMA   | \$260.00     |
| 12/11/23 | 756745723 | Mercury Medical Inc            | AP     | CAFMA   | \$962.10     |
| 12/11/23 | 756745724 | Micronet Communications Inc    | AP     | CAFMA   | \$600.00     |
| 12/11/23 | 756745725 | MILLS, BRETT                   | AP     | CAFMA   | \$390.00     |
| 12/11/23 | 756745726 | Nationwide Retirement Solution | AP     | CAFMA   | \$60,468.47  |
| 12/11/23 | 756745727 | NFP Property and Casualty      | AP     | CAFMA   | \$42,215.00  |
| 12/11/23 | 756745728 | Northern Arizona Inspection    | AP     | CAFMA   | \$3,360.00   |
| 12/11/23 | 756745729 | Northern AZ Premier Termite    | AP     | CAFMA   | \$440.00     |
| 12/11/23 | 756745730 | PAPETTI SAMUELS WEISS MCKIRGAN | AP     | CAFMA   | \$15,306.03  |
| 12/11/23 | 756745731 | Pitney Bowes Global Financial  | AP     | CAFMA   | \$54.59      |
| 12/11/23 | 756745732 | Purple Sage Embroidery & Award | AP     | CAFMA   | \$62.07      |
| 12/11/23 | 756745733 | Ramon's & Lucy's Tacos         | AP     | CAFMA   | \$2,000.00   |
| 12/11/23 | 756745734 | Restored By Faith LLC          | AP     | CAFMA   | \$280.00     |
| 12/11/23 | 756745735 | KUTAK ROCK LLP                 | AP     | CAFMA   | \$136,715.93 |
| 12/11/23 | 756745736 | RWC Group                      | AP     | CAFMA   | \$908.95     |
| 12/11/23 | 756745737 | S&A EXCAVATION LLC             | AP     | CAFMA   | \$22,526.81  |
| 12/11/23 | 756745739 | Staples Contract & Commerc.Inc | AP     | CAFMA   | \$526.94     |
| 12/11/23 | 756745740 | Stryker Sales Corporation      | AP     | CAFMA   | \$75,066.03  |
| 12/11/23 | 756745741 | D.G.Shoemaker & Associates Inc | AP     | CAFMA   | \$1,459.74   |
| 12/11/23 | 756745742 | Teleflex Funding LLC           | AP     | CAFMA   | \$2,072.18   |
| 12/11/23 | 756745743 | The Hike Shack                 | AP     | CAFMA   | \$1,418.30   |
| 12/11/23 | 756745744 | Turbo & Electric Sales & Srvc  | AP     | CAFMA   | \$9,665.73   |
| 12/11/23 | 756745745 | Unisource Energy Services      | AP     | CAFMA   | \$1,164.10   |
| 12/11/23 | 756745746 | VALMONT SITE PRO1              | AP     | CAFMA   | \$942.71     |
| 12/11/23 | 756745747 | Verified First, LLC            | AP     | CAFMA   | \$64.80      |
| 12/11/23 | 756745749 | Wex Bank                       | AP     | CAFMA   | \$16,850.68  |
| 12/11/23 | 756745750 | ROGER WOOD                     | AP     | CAFMA   | \$3,462.88   |
| 12/11/23 | 756745751 | Yavapai Mechanical Plumbing    | AP     | CAFMA   | \$11,450.00  |
| 12/11/23 | 756745752 | Pioneer Title Agency, Inc      | AP     | CAFMA   | \$25,000.00  |
| 12/21/23 | 756745758 | Bennett Oil                    | AP     | CAFMA   | \$4,373.91   |
| 12/21/23 | 756745762 | B & W Fire Security Systems    | AP     | CAFMA   | \$1,723.88   |
| 12/21/23 | 756745765 | Chase Card Services            | AP     | CAFMA   | \$20,189.34  |
| 12/21/23 | 756745770 | L.N. Curtis & Sons             | AP     | CAFMA   | \$12,554.54  |
| 12/21/23 | 756745779 | Healthcare Medical Waste Svcs  | AP     | CAFMA   | \$391.59     |
| 12/21/23 | 756745780 | KAIROS Health Arizona, Inc     | AP     | CAFMA   | \$190,626.38 |
| 12/21/23 | 756745782 | Matheson Tri-Gas, Inc          | AP     | CAFMA   | \$2,655.25   |
| 12/21/23 | 756745783 | NAPA Auto Parts                | AP     | CAFMA   | \$1,123.00   |
| 12/21/23 | 756745790 | Prescott Steel & Welding       | AP     | CAFMA   | \$52.40      |
| 12/21/23 | 756745791 | Purple Sage Embroidery & Award | AP     | CAFMA   | \$20.69      |
| 12/21/23 | 756745796 | RWC Group                      | AP     | CAFMA   | \$377.48     |

CAFMA-Central Arizona Fire and Medical  
BR Checks and Charges Cleared  
For the Bank Statement ending: 12/31/23

| CAFMA                             |                   | General Fund                   |        |         | 1100           |
|-----------------------------------|-------------------|--------------------------------|--------|---------|----------------|
| Date                              | Document          | Description                    | Module | Company | Amount         |
| 12/21/23                          | 756745798         | D.G.Shoemaker & Associates Inc | AP     | CAFMA   | \$1,081.97     |
| 12/21/23                          | 756745800         | Town of Prescott Valley        | AP     | CAFMA   | \$1,043.43     |
| 12/21/23                          | 756745801         | TruckPro, LLC                  | AP     | CAFMA   | \$1,359.80     |
| 12/21/23                          | 756745802         | Turbo & Electric Sales & Srvc  | AP     | CAFMA   | \$482.19       |
| 12/21/23                          | 756745804         | United Disposal, Inc           | AP     | CAFMA   | \$264.00       |
| 12/21/23                          | 756745807         | Yavapai Fleet Yavapai Machine  | AP     | CAFMA   | \$40.85        |
| 12/21/23                          | 756745808         | Yavapai Regional Medical Ctr   | AP     | CAFMA   | \$10,998.96    |
| 12/21/23                          | 756745810         | Chase Bank                     | AP     | CAFMA   | \$744,958.61   |
| 12/31/23                          | Cash With Yav Cty | COP Interest Payment 12/15/23  | GL     | CAFMA   | \$591,267.17   |
| TOTAL CHECKS AND CHARGES CLEARED: |                   |                                |        |         | \$3,295,615.58 |

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Outstanding

For the Bank Statement ending: 12/31/23

| CAFMA                                 |           | General Fund                   |        |         | 1100                |
|---------------------------------------|-----------|--------------------------------|--------|---------|---------------------|
| Date                                  | Document  | Description                    | Module | Company | Amount              |
| 05/15/23                              | 756744742 | Curtis Tools for Heroes        | AP     | CAFMA   | \$2,984.98          |
| 10/16/23                              | 756745440 | Courtesy Chevrolet             | AP     | CAFMA   | \$55,745.08         |
| 10/16/23                              | 756745448 | W.W. Grainger, Inc             | AP     | CAFMA   | \$54.01             |
| 11/27/23                              | 756745658 | KILLIAN LIVING TRUST           | AP     | CAFMA   | \$72.50             |
| 12/11/23                              | 756745679 | A1 Water Bulk Delivery Svc LLC | AP     | CAFMA   | \$175.00            |
| 12/11/23                              | 756745694 | Arizona Dept. of Public Safety | AP     | CAFMA   | \$15.00             |
| 12/11/23                              | 756745696 | Auto Trim Plus LLC             | AP     | CAFMA   | \$791.73            |
| 12/11/23                              | 756745703 | Chains Required                | AP     | CAFMA   | \$94.95             |
| 12/11/23                              | 756745738 | State 48 Recycling Inc         | AP     | CAFMA   | \$710.00            |
| 12/11/23                              | 756745748 | Viscardi, Karen                | AP     | CAFMA   | \$150.50            |
| 12/21/23                              | 756745753 | Action Graphics                | AP     | CAFMA   | \$95.35             |
| 12/21/23                              | 756745754 | APS                            | AP     | CAFMA   | \$13,544.98         |
| 12/21/23                              | 756745756 | Arizona Emergency Products     | AP     | CAFMA   | \$1,216.32          |
| 12/21/23                              | 756745757 | Balanced Heating & Air         | AP     | CAFMA   | \$222.00            |
| 12/21/23                              | 756745759 | Bound Tree Medical LLC         | AP     | CAFMA   | \$14,583.60         |
| 12/21/23                              | 756745761 | Bradshaw Mtn Environmental Inc | AP     | CAFMA   | \$385.00            |
| 12/21/23                              | 756745763 | Sparklight                     | AP     | CAFMA   | \$1,060.62          |
| 12/21/23                              | 756745764 | CAFMA Petty Cash               | AP     | CAFMA   | \$19.30             |
| 12/21/23                              | 756745769 | Chino Valley Chamber of Commer | AP     | CAFMA   | \$150.00            |
| 12/21/23                              | 756745771 | DH Pace Door Company Inc       | AP     | CAFMA   | \$1,920.00          |
| 12/21/23                              | 756745772 | Dish Network                   | AP     | CAFMA   | \$143.12            |
| 12/21/23                              | 756745773 | Entenmann-Rovin Co             | AP     | CAFMA   | \$504.00            |
| 12/21/23                              | 756745774 | FEDEX                          | AP     | CAFMA   | \$22.74             |
| 12/21/23                              | 756745775 | Globalstar                     | AP     | CAFMA   | \$282.47            |
| 12/21/23                              | 756745776 | Goering, Roberts, Rubin        | AP     | CAFMA   | \$202.50            |
| 12/21/23                              | 756745777 | W.W. Grainger, Inc             | AP     | CAFMA   | \$100.37            |
| 12/21/23                              | 756745778 | GRANITE TELECOMMUNICATIONS LLC | AP     | CAFMA   | \$591.28            |
| 12/21/23                              | 756745781 | Lamb Chevrolet                 | AP     | CAFMA   | \$17.92             |
| 12/21/23                              | 756745788 | O'Reilly Auto Parts            | AP     | CAFMA   | \$454.14            |
| 12/21/23                              | 756745792 | Prescott Valley Ace Hardware   | AP     | CAFMA   | \$202.23            |
| 12/21/23                              | 756745794 | U.S. POSTAL SERVICE            | AP     | CAFMA   | \$863.72            |
| 12/21/23                              | 756745795 | The Counseling Office of       | AP     | CAFMA   | \$2,680.00          |
| 12/21/23                              | 756745797 | Besonson Tools LLC             | AP     | CAFMA   | \$72.00             |
| 12/21/23                              | 756745799 | Teleflex Funding LLC           | AP     | CAFMA   | \$2,617.81          |
| 12/21/23                              | 756745803 | Unisource Energy Services      | AP     | CAFMA   | \$210.95            |
| 12/21/23                              | 756745805 | Verizon Wireless               | AP     | CAFMA   | \$9,443.66          |
| 12/21/23                              | 756745806 | Viscardi, Karen                | AP     | CAFMA   | \$150.50            |
| 12/21/23                              | 756745809 | Bound Tree Medical LLC         | AP     | CAFMA   | \$264.50            |
| TOTAL CHECKS AND CHARGES OUTSTANDING: |           |                                |        |         | <b>\$112,814.83</b> |

CAFMA-Central Arizona Fire and Medical  
BR Deposits and Credits Cleared  
For the Bank Statement ending: 12/31/23

| CAFMA                               |                   | General Fund                   |        |         | 1100           |
|-------------------------------------|-------------------|--------------------------------|--------|---------|----------------|
| Date                                | Document          | Description                    | Module | Company | Amount         |
| 12/07/23                            | 4464              | Deposit                        | AR     | CAFMA   | \$148,464.42   |
| 12/07/23                            | 4466              | Deposit                        | AR     | CAFMA   | \$22,922.00    |
| 12/20/23                            | 4471              | Deposit                        | AR     | CAFMA   | \$7,174.54     |
| 12/20/23                            | 4472              | Deposit                        | AR     | CAFMA   | \$11,928.41    |
| 12/20/23                            | 4473              | Deposit                        | AR     | CAFMA   | \$2,548.00     |
| 12/20/23                            | 4474              | Deposit                        | AR     | CAFMA   | \$64,252.32    |
| 12/31/23                            | Cash With Yav Cty | Fire Authority Funding         | GL     | CAFMA   | \$3,260,406.93 |
| 12/31/23                            | Cash With Yav Cty | GF Interest Revenue - December | GL     | CAFMA   | \$35,108.16    |
| 12/31/23                            | Cash With Yav Cty | Smart and Safe Funds           | GL     | CAFMA   | \$170,573.21   |
| TOTAL DEPOSITS AND CREDITS CLEARED: |                   |                                |        |         | \$3,723,377.99 |



CAFMA-Central Arizona Fire and Medical  
BR Deposits and Credits Outstanding  
For the Bank Statement ending:

| Date | Document | Description | Module | Company | Amount |
|------|----------|-------------|--------|---------|--------|
|------|----------|-------------|--------|---------|--------|

TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

| Document Number                              | Date     | BR Status | Void? | Description                     | Date Cleared | Amount       |
|--|----------|-----------|-------|---------------------------------|--------------|--------------|
| <b>MODULE: CHECKS FROM ACCOUNTS PAYABLE</b>  |          |           |       |                                 |              |              |
| <b>BANK CONTROL ID: CAFMA - GENERAL FUND</b> |          |           |       |                                 |              |              |
| 756745679                                    | 12/11/23 | Retrieved | No    | A1 Water Bulk Delivery Svc LLC  |              | \$175.00     |
| 756745680                                    | 12/11/23 | Marked    | No    | Arizona General / Ace Hardware  | 01/10/24     | \$32.22      |
| 756745681                                    | 12/11/23 | Marked    | No    | Action Graphics                 | 01/10/24     | \$30.34      |
| 756745682                                    | 12/11/23 | Marked    | No    | Air Instrumentation of CA       | 01/10/24     | \$532.28     |
| 756745683                                    | 12/11/23 | Marked    | No    | American Express, Inc.          | 01/10/24     | \$35,914.84  |
| 756745694                                    | 12/11/23 | Retrieved | No    | Arizona Dept. of Public Safety  |              | \$15.00      |
| 756745695                                    | 12/11/23 | Marked    | No    | Arizona Emergency Products      | 01/10/24     | \$384.20     |
| 756745696                                    | 12/11/23 | Retrieved | No    | Auto Trim Plus LLC              |              | \$791.73     |
| 756745697                                    | 12/11/23 | Marked    | No    | Bennett Oil                     | 01/10/24     | \$29.02      |
| 756745698                                    | 12/11/23 | Marked    | No    | Best Pick Disposal, Inc         | 01/10/24     | \$537.87     |
| 756745699                                    | 12/11/23 | Marked    | No    | Bound Tree Medical LLC          | 01/10/24     | \$2,185.04   |
| 756745700                                    | 12/11/23 | Marked    | No    | Brightly Software Inc.          | 01/10/24     | \$7,806.43   |
| 756745701                                    | 12/11/23 | Marked    | No    | B & W Fire Security Systems     | 01/10/24     | \$4,748.75   |
| 756745702                                    | 12/11/23 | Marked    | No    | Sparklight                      | 01/10/24     | \$195.22     |
| 756745703                                    | 12/11/23 | Retrieved | No    | Chains Required                 |              | \$94.95      |
| 756745704                                    | 12/11/23 | Marked    | No    | Chase Bank                      | 01/10/24     | \$460.79     |
| 756745705                                    | 12/11/23 | Marked    | No    | Chase Bank                      | 01/10/24     | \$782,088.21 |
| 756745707                                    | 12/11/23 | Marked    | No    | Chino Rentals                   | 01/10/24     | \$592.39     |
| 756745708                                    | 12/11/23 | Marked    | No    | City of Prescott                | 01/10/24     | \$80,491.11  |
| 756745709                                    | 12/11/23 | Marked    | No    | Cross Connections               | 01/10/24     | \$6,432.56   |
| 756745710                                    | 12/11/23 | Marked    | No    | L.N. Curtis & Sons              | 01/10/24     | \$760.86     |
| 756745711                                    | 12/11/23 | Marked    | No    | FACTORY MOTOR PARTS             | 01/10/24     | \$271.29     |
| 756745712                                    | 12/11/23 | Marked    | No    | Ferguson Enterprises LLC #3584  | 01/10/24     | \$348.82     |
| 756745713                                    | 12/11/23 | Marked    | No    | Christopher Firebaugh           | 01/10/24     | \$400.00     |
| 756745714                                    | 12/11/23 | Marked    | No    | FleetPride, Inc                 | 01/10/24     | \$851.65     |
| 756745715                                    | 12/11/23 | Marked    | No    | Freightliner of AZ, LLC         | 01/10/24     | \$579.28     |
| 756745716                                    | 12/11/23 | Marked    | No    | Galls LLC                       | 01/10/24     | \$246.33     |
| 756745717                                    | 12/11/23 | Marked    | No    | Michael M. Golightly & Assoc    | 01/10/24     | \$3,324.99   |
| 756745718                                    | 12/11/23 | Marked    | No    | W.W. Grainger, Inc              | 01/10/24     | \$595.63     |
| 756745719                                    | 12/11/23 | Marked    | No    | Interstate Batteries            | 01/10/24     | \$1,914.14   |
| 756745720                                    | 12/11/23 | Marked    | No    | Manzanita Landscaping, Inc      | 01/10/24     | \$1,357.18   |
| 756745721                                    | 12/11/23 | Marked    | No    | Mallory Safety & Supply LLC     | 01/10/24     | \$1,908.06   |
| 756745722                                    | 12/11/23 | Marked    | No    | MATHEW TRAVIS MAYHALL           | 01/10/24     | \$260.00     |
| 756745723                                    | 12/11/23 | Marked    | No    | Mercury Medical Inc             | 01/10/24     | \$962.10     |
| 756745724                                    | 12/11/23 | Marked    | No    | Micronet Communications Inc     | 01/10/24     | \$600.00     |
| 756745725                                    | 12/11/23 | Marked    | No    | MILLS, BRETT                    | 01/10/24     | \$390.00     |
| 756745726                                    | 12/11/23 | Marked    | No    | Nationwide Retirement Solution  | 01/10/24     | \$60,468.47  |
| 756745727                                    | 12/11/23 | Marked    | No    | NFP Property and Casualty       | 01/10/24     | \$42,215.00  |
| 756745728                                    | 12/11/23 | Marked    | No    | Northern Arizona Inspection     | 01/10/24     | \$3,360.00   |
| 756745729                                    | 12/11/23 | Marked    | No    | Northern AZ Premier Termite     | 01/10/24     | \$440.00     |
| 756745730                                    | 12/11/23 | Marked    | No    | PAPETTI SAMUELS WEISS MCKIRGAN  | 01/10/24     | \$15,306.03  |
| 756745731                                    | 12/11/23 | Marked    | No    | Pitney Bowes Global Financial   | 01/10/24     | \$54.59      |
| 756745732                                    | 12/11/23 | Marked    | No    | Purple Sage Embroidery & Award  | 01/10/24     | \$62.07      |
| 756745733                                    | 12/11/23 | Marked    | No    | Ramon's & Lucy's Tacos          | 01/10/24     | \$2,000.00   |
| 756745734                                    | 12/11/23 | Marked    | No    | Restored By Faith LLC           | 01/10/24     | \$280.00     |
| 756745735                                    | 12/11/23 | Marked    | No    | KUTAK ROCK LLP                  | 01/10/24     | \$136,715.93 |
| 756745736                                    | 12/11/23 | Marked    | No    | RWC Group                       | 01/10/24     | \$908.95     |
| 756745737                                    | 12/11/23 | Marked    | No    | S&A EXCAVATION LLC              | 01/10/24     | \$22,526.81  |
| 756745738                                    | 12/11/23 | Retrieved | No    | State 48 Recycling Inc          |              | \$710.00     |
| 756745739                                    | 12/11/23 | Marked    | No    | Staples Contract & Commmerc.Inc | 01/10/24     | \$526.94     |
| 756745740                                    | 12/11/23 | Marked    | No    | Stryker Sales Corporation       | 01/10/24     | \$75,066.03  |
| 756745741                                    | 12/11/23 | Marked    | No    | D.G.Shoemaker & Associates Inc  | 01/10/24     | \$1,459.74   |
| 756745742                                    | 12/11/23 | Marked    | No    | Teleflex Funding LLC            | 01/10/24     | \$2,072.18   |
| 756745743                                    | 12/11/23 | Marked    | No    | The Hike Shack                  | 01/10/24     | \$1,418.30   |
| 756745744                                    | 12/11/23 | Marked    | No    | Turbo & Electric Sales & Srvc   | 01/10/24     | \$9,665.73   |
| 756745745                                    | 12/11/23 | Marked    | No    | Unisource Energy Services       | 01/10/24     | \$1,164.10   |
| 756745746                                    | 12/11/23 | Marked    | No    | VALMONT SITE PRO1               | 01/10/24     | \$942.71     |
| 756745747                                    | 12/11/23 | Marked    | No    | Verified First, LLC             | 01/10/24     | \$64.80      |
| 756745748                                    | 12/11/23 | Retrieved | No    | Viscardi, Karen                 |              | \$150.50     |
| 756745749                                    | 12/11/23 | Marked    | No    | Wex Bank                        | 01/10/24     | \$16,850.68  |
| 756745750                                    | 12/11/23 | Marked    | No    | ROGER WOOD                      | 01/10/24     | \$3,462.88   |
| 756745751                                    | 12/11/23 | Marked    | No    | Yavapai Mechanical Plumbing     | 01/10/24     | \$11,450.00  |

Bank Reconciliation Register

| Document Number | Date | BR Status | Void? | Description | Date Cleared | Amount |
|-----------------|------|-----------|-------|-------------|--------------|--------|
|-----------------|------|-----------|-------|-------------|--------------|--------|

MODULE: CHECKS FROM ACCOUNTS PAYABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

(CONTINUED)

|           |          |           |    |                                |          |              |
|-----------|----------|-----------|----|--------------------------------|----------|--------------|
| 756745752 | 12/11/23 | Marked    | No | Pioneer Title Agency, Inc      | 01/10/24 | \$25,000.00  |
| 756745753 | 12/21/23 | Retrieved | No | Action Graphics                |          | \$95.35      |
| 756745754 | 12/21/23 | Retrieved | No | APS                            |          | \$13,544.98  |
| 756745756 | 12/21/23 | Retrieved | No | Arizona Emergency Products     |          | \$1,216.32   |
| 756745757 | 12/21/23 | Retrieved | No | Balanced Heating & Air         |          | \$222.00     |
| 756745758 | 12/21/23 | Marked    | No | Bennett Oil                    | 01/10/24 | \$4,373.91   |
| 756745759 | 12/21/23 | Retrieved | No | Bound Tree Medical LLC         |          | \$14,583.60  |
| 756745761 | 12/21/23 | Retrieved | No | Bradshaw Mtn Environmental Inc |          | \$385.00     |
| 756745762 | 12/21/23 | Marked    | No | B & W Fire Security Systems    | 01/10/24 | \$1,723.88   |
| 756745763 | 12/21/23 | Retrieved | No | Sparklight                     |          | \$1,060.62   |
| 756745764 | 12/21/23 | Retrieved | No | CAFMA Petty Cash               |          | \$19.30      |
| 756745765 | 12/21/23 | Marked    | No | Chase Card Services            | 01/10/24 | \$20,189.34  |
| 756745769 | 12/21/23 | Retrieved | No | Chino Valley Chamber of Commer |          | \$150.00     |
| 756745770 | 12/21/23 | Marked    | No | L.N. Curtis & Sons             | 01/10/24 | \$12,554.54  |
| 756745771 | 12/21/23 | Retrieved | No | DH Pace Door Company Inc       |          | \$1,920.00   |
| 756745772 | 12/21/23 | Retrieved | No | Dish Network                   |          | \$143.12     |
| 756745773 | 12/21/23 | Retrieved | No | Entenmann-Rovin Co             |          | \$504.00     |
| 756745774 | 12/21/23 | Retrieved | No | FEDEX                          |          | \$22.74      |
| 756745775 | 12/21/23 | Retrieved | No | Globalstar                     |          | \$282.47     |
| 756745776 | 12/21/23 | Retrieved | No | Goering, Roberts, Rubin        |          | \$202.50     |
| 756745777 | 12/21/23 | Retrieved | No | W.W. Grainger, Inc             |          | \$100.37     |
| 756745778 | 12/21/23 | Retrieved | No | GRANITE TELECOMMUNICATIONS LLC |          | \$591.28     |
| 756745779 | 12/21/23 | Marked    | No | Healthcare Medical Waste Svcs  | 01/10/24 | \$391.59     |
| 756745780 | 12/21/23 | Marked    | No | KAIROS Health Arizona, Inc     | 01/10/24 | \$190,626.38 |
| 756745781 | 12/21/23 | Retrieved | No | Lamb Chevrolet                 |          | \$17.92      |
| 756745782 | 12/21/23 | Marked    | No | Matheson Tri-Gas, Inc          | 01/10/24 | \$2,655.25   |
| 756745783 | 12/21/23 | Marked    | No | NAPA Auto Parts                | 01/10/24 | \$1,123.00   |
| 756745788 | 12/21/23 | Retrieved | No | O'Reilly Auto Parts            |          | \$454.14     |
| 756745790 | 12/21/23 | Marked    | No | Prescott Steel & Welding       | 01/10/24 | \$52.40      |
| 756745791 | 12/21/23 | Marked    | No | Purple Sage Embroidery & Award | 01/10/24 | \$20.69      |
| 756745792 | 12/21/23 | Retrieved | No | Prescott Valley Ace Hardware   |          | \$202.23     |
| 756745794 | 12/21/23 | Retrieved | No | U.S. POSTAL SERVICE            |          | \$863.72     |
| 756745795 | 12/21/23 | Retrieved | No | The Counseling Office of       |          | \$2,680.00   |
| 756745796 | 12/21/23 | Marked    | No | RWC Group                      | 01/10/24 | \$377.48     |
| 756745797 | 12/21/23 | Retrieved | No | Besonson Tools LLC             |          | \$72.00      |
| 756745798 | 12/21/23 | Marked    | No | D.G.Shoemaker & Associates Inc | 01/10/24 | \$1,081.97   |
| 756745799 | 12/21/23 | Retrieved | No | Teleflex Funding LLC           |          | \$2,617.81   |
| 756745800 | 12/21/23 | Marked    | No | Town of Prescott Valley        | 01/10/24 | \$1,043.43   |
| 756745801 | 12/21/23 | Marked    | No | TruckPro, LLC                  | 01/10/24 | \$1,359.80   |
| 756745802 | 12/21/23 | Marked    | No | Turbo & Electric Sales & Srvc  | 01/10/24 | \$482.19     |
| 756745803 | 12/21/23 | Retrieved | No | Unisource Energy Services      |          | \$210.95     |
| 756745804 | 12/21/23 | Marked    | No | United Disposal, Inc           | 01/10/24 | \$264.00     |
| 756745805 | 12/21/23 | Retrieved | No | Verizon Wireless               |          | \$9,443.66   |
| 756745806 | 12/21/23 | Retrieved | No | Viscardi, Karen                |          | \$150.50     |
| 756745807 | 12/21/23 | Marked    | No | Yavapai Fleet Yavapai Machine  | 01/10/24 | \$40.85      |
| 756745808 | 12/21/23 | Marked    | No | Yavapai Regional Medical Ctr   | 01/10/24 | \$10,998.96  |
| 756745809 | 12/21/23 | Retrieved | No | Bound Tree Medical LLC         |          | \$264.50     |
| 756745810 | 12/21/23 | Marked    | No | Chase Bank                     | 01/10/24 | \$744,958.61 |

|                     |                |
|---------------------|----------------|
| SUB TOTAL FOR BANK: | \$2,418,990.07 |
|---------------------|----------------|

|                   |                |
|-------------------|----------------|
| TOTAL FOR MODULE: | \$2,418,990.07 |
|-------------------|----------------|

MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

|      |          |        |    |         |          |              |
|------|----------|--------|----|---------|----------|--------------|
| 4464 | 12/07/23 | Marked | No | Deposit | 01/08/24 | \$148,464.42 |
| 4466 | 12/07/23 | Marked | No | Deposit | 01/08/24 | \$22,922.00  |
| 4471 | 12/20/23 | Marked | No | Deposit | 01/08/24 | \$7,174.54   |
| 4472 | 12/20/23 | Marked | No | Deposit | 01/08/24 | \$11,928.41  |
| 4473 | 12/20/23 | Marked | No | Deposit | 01/08/24 | \$2,548.00   |
| 4474 | 12/20/23 | Marked | No | Deposit | 01/08/24 | \$64,252.32  |

|                     |              |
|---------------------|--------------|
| SUB TOTAL FOR BANK: | \$257,289.69 |
|---------------------|--------------|

CAFMA-Central Arizona Fire and Medical  
Bank Reconciliation Register

| Document Number                             | Date     | BR Status | Void? | Description                    | Date Cleared | Amount         |
|---|----------|-----------|-------|--------------------------------|--------------|----------------|
| TOTAL FOR MODULE:                           |          |           |       |                                |              | \$257,289.69   |
| MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER |          |           |       |                                |              |                |
| BANK CONTROL ID: CAFMA - GENERAL FUND       |          |           |       |                                |              |                |
| Cash With Yav Cty                           | 12/31/23 | Marked    | No    | Fire Authority Funding         | 01/08/24     | \$3,260,406.93 |
| Cash With Yav Cty                           | 12/31/23 | Marked    | No    | GF Interest Revenue - December | 01/08/24     | \$35,108.16    |
| Cash With Yav Cty                           | 12/31/23 | Marked    | No    | Smart and Safe Funds           | 01/08/24     | \$170,573.21   |
| Cash With Yav Cty                           | 12/31/23 | Marked    | No    | COP Interest Payment 12/15/23  | 01/10/24     | \$591,267.17   |
| SUB TOTAL FOR BANK:                         |          |           |       |                                |              | \$4,057,355.47 |
| TOTAL FOR MODULE:                           |          |           |       |                                |              | \$4,057,355.47 |

CAFMA-Central Arizona Fire and Medical  
BR Adjustments Report  
For the Bank Statement ending:

| Date | Document | Description | GL Account | Offset Amt | Adj. Amt |
|------|----------|-------------|------------|------------|----------|
|------|----------|-------------|------------|------------|----------|

DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

1/10/24  
9:59:11 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023

Fund: (10) General Fund

|   | Current Period |                       |               |                       |              | Year To Date           |                        |                        |               |
|---|----------------|-----------------------|---------------|-----------------------|--------------|------------------------|------------------------|------------------------|---------------|
|   | Account        | Actual                | Budget        | Variance              | %            | Actual                 | Budget                 | Variance               | %             |
| <b><u>Revenues</u></b>                  |                |                       |               |                       |              |                        |                        |                        |               |
| CVFD Funding Requirement                | 1031000000     | \$539,741.23          | \$0.00        | \$539,741.23          | 0.0%         | \$8,958,292.25         | \$6,013,391.00         | \$2,944,901.25         | 49.0%         |
| CYFD Funding Requirement                | 1032000000     | 2,720,665.70          | 0.00          | 2,720,665.70          | 0.0          | 37,929,767.32          | 26,146,528.00          | 11,783,239.32          | 45.1          |
| Fire Protection Contracts               | 1040010000     | 630.16                | 0.00          | 630.16                | 0.0          | 249,168.50             | 180,000.00             | 69,168.50              | 38.4          |
| Outside Agency Work-Vehicle Maint       | 1043000000     | 2,608.42              | 0.00          | 2,608.42              | 0.0          | 27,800.22              | 40,000.00              | (12,199.78)            | (30.5)        |
| Construction Permits                    | 1044000000     | 10,189.80             | 0.00          | 10,189.80             | 0.0          | 276,610.48             | 100,000.00             | 176,610.48             | 176.6         |
| Operational Permits                     | 1044250000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 16,019.33              | 10,000.00              | 6,019.33               | 60.2          |
| Special Events                          | 1044300000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 13,928.00              | 2,680.00               | 11,248.00              | 419.7         |
| State of AZ/Off-District Fires          | 1048000000     | 131,075.75            | 0.00          | 131,075.75            | 0.0          | 2,660,707.81           | 50,000.00              | 2,610,707.81           | 5221.4        |
| Interest Income-General Fund            | 1049000000     | 35,108.16             | 0.00          | 35,108.16             | 0.0          | 358,045.70             | 60,000.00              | 298,045.70             | 496.7         |
| Interest Income-Cap Rsv Fund            | 1049010000     | 46,664.01             | 0.00          | 46,664.01             | 0.0          | 312,002.09             | 0.00                   | 312,002.09             | 0.0           |
| Interest Revenue-PSPRS Cont Res Fund    | 1049020000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 33,155.87              | 0.00                   | 33,155.87              | 0.0           |
| Misc. Revenues                          | 1051000000     | 62,899.41             | 0.00          | 62,899.41             | 0.0          | 1,873,389.06           | 10,900.00              | 1,862,489.06           | 17087.1       |
| Ambulance Revenue                       | 1051100000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 260,015.73             | 2,000,000.00           | (1,739,984.27)         | (87.0)        |
| Cancer Insurance Premium                | 1051150000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 10,333.00              | 0.00                   | 10,333.00              | 0.0           |
| PAWUIC/ Defensible Space Reimbursements | 1051253100     | 0.00                  | 0.00          | 0.00                  | 0.0          | 11,029.37              | 24,000.00              | (12,970.63)            | (54.0)        |
| Tech Services Contracting Revenue       | 1051404100     | 9,915.25              | 0.00          | 9,915.25              | 0.0          | 281,032.05             | 180,800.00             | 100,232.05             | 55.4          |
| Supplies for Outside Agency Work        | 1051414100     | 0.00                  | 0.00          | 0.00                  | 0.0          | 0.00                   | 10,000.00              | (10,000.00)            | (100.0)       |
| Smart & Safe Prop 207 Revenue           | 1053000000     | 170,573.21            | 0.00          | 170,573.21            | 0.0          | 532,001.26             | 420,000.00             | 112,001.26             | 26.7          |
| Rebates/Refunds                         | 1053500000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 12,215.36              | 0.00                   | 12,215.36              | 0.0           |
| Donations                               | 1054000000     | 200.00                | 0.00          | 200.00                | 0.0          | 2,000.29               | 500.00                 | 1,500.29               | 300.1         |
| Grants-FEMA- SAFER                      | 1054300000     | 22,922.00             | 0.00          | 22,922.00             | 0.0          | 43,187.11              | 847,178.00             | (803,990.89)           | (94.9)        |
| Grants - Miscellaneous                  | 1054301000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 11,900.00              | 0.00                   | 11,900.00              | 0.0           |
| Misc. Prevention                        | 1056000000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 160.00                 | 2,100.00               | (1,940.00)             | (92.4)        |
| Warehouse Purchasing Group              | 1057000000     | 13,973.10             | 0.00          | 13,973.10             | 0.0          | 191,939.29             | 210,000.00             | (18,060.71)            | (8.6)         |
| 61 Lease Revenue                        | 1058550000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 41,967.00              | 36,000.00              | 5,967.00               | 16.6          |
| CARTA Classes                           | 1059000000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 15,075.00              | 10,000.00              | 5,075.00               | 50.8          |
| CPR/EMS classes                         | 1059050000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 9,251.35               | 10,000.00              | (748.65)               | (7.5)         |
| Restitution Recovery                    | 1059500000     | 0.00                  | 0.00          | 0.00                  | 0.0          | 38,800.00              | 0.00                   | 38,800.00              | 0.0           |
| <b>Net Revenues</b>                     |                | <b>\$3,767,166.20</b> | <b>\$0.00</b> | <b>\$3,767,166.20</b> | <b>0.0 %</b> | <b>\$54,169,793.44</b> | <b>\$36,364,077.00</b> | <b>\$17,805,716.44</b> | <b>49.0 %</b> |
| <b><u>Personnel Expenses</u></b>        |                |                       |               |                       |              |                        |                        |                        |               |
| Salaries/Admin                          | 1061001000     | \$69,577.82           | \$0.00        | \$(69,577.82)         | 0.0%         | \$1,560,500.62         | \$1,078,202.00         | \$(482,298.62)         | (44.7)%       |
| Salaries/Prevention                     | 1061002000     | 29,571.44             | 0.00          | (29,571.44)           | 0.0          | 516,898.39             | 420,508.00             | (96,390.39)            | (22.9)        |
| Salaries/Operations                     | 1061003000     | 770,529.07            | 0.00          | (770,529.07)          | 0.0          | 13,717,297.29          | 10,853,994.00          | (2,863,303.29)         | (26.4)        |
| Salaries/Training                       | 1061003500     | 20,422.86             | 0.00          | (20,422.86)           | 0.0          | 362,811.58             | 277,003.00             | (85,808.58)            | (31.0)        |
| Salaries/Communications                 | 1061004100     | 38,457.60             | 0.00          | (38,457.60)           | 0.0          | 662,096.58             | 601,076.00             | (61,020.58)            | (10.2)        |
| Salaries/Facilities Maintenance         | 1061004300     | 11,379.20             | 0.00          | (11,379.20)           | 0.0          | 208,685.68             | 148,096.00             | (60,589.68)            | (40.9)        |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|  | Account     | Current Period |        |             |     | Year To Date |            |              |         |
|--|-------------|----------------|--------|-------------|-----|--------------|------------|--------------|---------|
|  |             | Actual         | Budget | Variance    | %   | Actual       | Budget     | Variance     | %       |
| Salaries/Fleet Maint                   | 10610048000 | 31,642.38      | 0.00   | (31,642.38) | 0.0 | 569,169.77   | 410,200.00 | (158,969.77) | (38.8)  |
| Salaries/Warehouse                     | 10610049000 | 14,200.00      | 0.00   | (14,200.00) | 0.0 | 262,827.58   | 185,133.00 | (77,694.58)  | (42.0)  |
| Salaries - Ambulance                   | 10610050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 809,488.00 | 809,488.00   | 100.0   |
| Salaries/Community Relations           | 10610060000 | 4,507.20       | 0.00   | (4,507.20)  | 0.0 | 29,296.80    | 59,401.00  | 30,104.20    | 50.7    |
| CEO/ Fire Chief                        | 10610110000 | 14,493.16      | 0.00   | (14,493.16) | 0.0 | 269,937.53   | 188,411.00 | (81,526.53)  | (43.3)  |
| Special Detail/Prevention              | 10610320000 | 0.00           | 0.00   | 0.00        | 0.0 | 140.00       | 0.00       | (140.00)     | 0.0     |
| Special Detail/Fire Pals               | 10610320400 | 910.00         | 0.00   | (910.00)    | 0.0 | 14,410.00    | 12,600.00  | (1,810.00)   | (14.4)  |
| Special Detail/ Babysitting Classes    | 10610320402 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 250.00     | 250.00       | 100.0   |
| Special Detail/Prev/Spec Ev Assign Pay | 10610320403 | 0.00           | 0.00   | 0.00        | 0.0 | 630.00       | 2,000.00   | 1,370.00     | 68.5    |
| Special Detail / OPS                   | 10610330000 | 0.00           | 0.00   | 0.00        | 0.0 | 1,340.00     | 0.00       | (1,340.00)   | 0.0     |
| Spec Det/Ops CPR Prgrm Int/Ext         | 10610330425 | 700.00         | 0.00   | (700.00)    | 0.0 | 5,880.00     | 5,000.00   | (880.00)     | (17.6)  |
| Telestaff Maintenance                  | 10610330426 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 2,000.00   | 2,000.00     | 100.0   |
| Spec Det/Ops CISD Program Shift Peers  | 10610330435 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 500.00     | 500.00       | 100.0   |
| Spec Det/Ops/Tower Work                | 10610330439 | 0.00           | 0.00   | 0.00        | 0.0 | 400.00       | 2,000.00   | 1,600.00     | 80.0    |
| Spec Det/Ops Haz Mat Program           | 10610330440 | 0.00           | 0.00   | 0.00        | 0.0 | 320.00       | 625.00     | 305.00       | 48.8    |
| Spec Det/Ops Hose Program              | 10610330441 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 500.00     | 500.00       | 100.0   |
| Spec Det/Ops SCBA Program              | 10610330442 | 0.00           | 0.00   | 0.00        | 0.0 | 280.00       | 6,500.00   | 6,220.00     | 95.7    |
| Spec Det/Ops Recruit Academy           | 10610330447 | 7,080.00       | 0.00   | (7,080.00)  | 0.0 | 68,867.81    | 44,000.00  | (24,867.81)  | (56.5)  |
| Spec Det/Ops Promo Testing             | 10610330449 | 0.00           | 0.00   | 0.00        | 0.0 | 11,820.00    | 8,250.00   | (3,570.00)   | (43.3)  |
| Spec Det/ Ops Misc.                    | 10610330452 | 1,020.00       | 0.00   | (1,020.00)  | 0.0 | 44,692.96    | 8,000.00   | (36,692.96)  | (458.7) |
| Spec Duty Training                     | 10610335476 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 2,600.00   | 2,600.00     | 100.0   |
| Spec Det/Trng Instr CARTA              | 10610335479 | 0.00           | 0.00   | 0.00        | 0.0 | 15,230.00    | 5,000.00   | (10,230.00)  | (204.6) |
| Spec Det/ In House EMS Training        | 10610335482 | 470.00         | 0.00   | (470.00)    | 0.0 | 12,650.00    | 15,000.00  | 2,350.00     | 15.7    |
| Spec Det/Tower Rescue/Instructor       | 10610335483 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 1,000.00   | 1,000.00     | 100.0   |
| Spec Det/ Warehouse                    | 10610349451 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 5,600.00   | 5,600.00     | 100.0   |
| Special Detail - Ambulance             | 10610350000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 2,000.00   | 2,000.00     | 100.0   |
| Acting Pay - Administration            | 10610410000 | 0.00           | 0.00   | 0.00        | 0.0 | 725.89       | 0.00       | (725.89)     | 0.0     |
| Acting Pay - Prevention                | 10610420000 | 0.00           | 0.00   | 0.00        | 0.0 | 91.43        | 500.00     | 408.57       | 81.7    |
| Acting Pay - Ops                       | 10610430000 | 2,728.50       | 0.00   | (2,728.50)  | 0.0 | 71,969.20    | 52,560.00  | (19,409.20)  | (36.9)  |
| Acting Pay - CARTA                     | 10610435000 | 0.00           | 0.00   | 0.00        | 0.0 | 20.00        | 0.00       | (20.00)      | 0.0     |
| Acting Pay - Tech Services             | 10610441000 | 60.00          | 0.00   | (60.00)     | 0.0 | 100.00       | 0.00       | (100.00)     | 0.0     |
| Acting Pay - Fleet Maintenance         | 10610448000 | 0.00           | 0.00   | 0.00        | 0.0 | 260.00       | 400.00     | 140.00       | 35.0    |
| Acting Pay - Warehouse                 | 10610449000 | 47.00          | 0.00   | (47.00)     | 0.0 | 167.00       | 0.00       | (167.00)     | 0.0     |
| Supervisory Assignment - Ambulance     | 10610450000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 1,000.00   | 1,000.00     | 100.0   |
| Vacation/ Sick Leave Buy Back          | 10610530000 | 60,468.47      | 0.00   | (60,468.47) | 0.0 | 183,143.16   | 300,000.00 | 116,856.84   | 39.0    |
| O.T. Salaries/Admin                    | 10611010000 | 174.87         | 0.00   | (174.87)    | 0.0 | 14,415.06    | 9,000.00   | (5,415.06)   | (60.2)  |
| O.T. Salaries/ Prevention              | 10611020000 | 423.39         | 0.00   | (423.39)    | 0.0 | 8,613.85     | 15,000.00  | 6,386.15     | 42.6    |
| Recall O.T./Operations                 | 10611030000 | 1,719.57       | 0.00   | (1,719.57)  | 0.0 | 47,873.15    | 30,000.00  | (17,873.15)  | (59.6)  |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|  | Account     | Current Period |        |              |     | Year To Date |              |                |          |
|--|-------------|----------------|--------|--------------|-----|--------------|--------------|----------------|----------|
|  |             | Actual         | Budget | Variance     | %   | Actual       | Budget       | Variance       | %        |
| SWAT Response / Coverage                 | 10611030250 | 665.17         | 0.00   | (665.17)     | 0.0 | (4,623.30)   | 9,000.00     | 13,623.30      | 151.4    |
| O.T. Salaries/CARTA                      | 10611035000 | 0.00           | 0.00   | 0.00         | 0.0 | 1,141.83     | 2,828.00     | 1,686.17       | 59.6     |
| O.T. Salaries/Tech Seviles               | 10611041000 | 2,773.20       | 0.00   | (2,773.20)   | 0.0 | 50,727.05    | 25,000.00    | (25,727.05)    | (102.9)  |
| O.T. Salaries/Comm-Outside Agency        | 10611041561 | (221.86)       | 0.00   | 221.86       | 0.0 | (5,806.68)   | 0.00         | 5,806.68       | 0.0      |
| O.T. Salaries/Facilities Maintenance     | 10611043000 | 0.00           | 0.00   | 0.00         | 0.0 | 0.00         | 5,000.00     | 5,000.00       | 100.0    |
| O.T. Salaries/ Fleet Maintenance         | 10611048000 | 1,667.07       | 0.00   | (1,667.07)   | 0.0 | 24,395.91    | 23,000.00    | (1,395.91)     | (6.1)    |
| O.T. Salaries/Warehouse                  | 10611049000 | 0.00           | 0.00   | 0.00         | 0.0 | 4,022.04     | 10,000.00    | 5,977.96       | 59.8     |
| Overtime - Ambulance                     | 10611050000 | 30,634.97      | 0.00   | (30,634.97)  | 0.0 | 372,557.79   | 40,474.00    | (332,083.79)   | (820.5)  |
| Overtime/Community Relations             | 10611060000 | 0.00           | 0.00   | 0.00         | 0.0 | 0.00         | 5,000.00     | 5,000.00       | 100.0    |
| FLSA Pay                                 | 10611130000 | 49,435.71      | 0.00   | (49,435.71)  | 0.0 | 919,797.88   | 882,984.00   | (36,813.88)    | (4.2)    |
| Shift O.T./Operations                    | 10611230000 | 0.00           | 0.00   | 0.00         | 0.0 | 974.16       | 0.00         | (974.16)       | 0.0      |
| Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA | 10611230200 | 104,772.39     | 0.00   | (104,772.39) | 0.0 | 1,177,587.65 | 552,700.00   | (624,887.65)   | (113.1)  |
| Off District Wildland Fires              | 10611431000 | 15,668.91      | 0.00   | (15,668.91)  | 0.0 | 1,120,846.95 | 50,000.00    | (1,070,846.95) | (2141.7) |
| Off District Coverage                    | 10611431100 | 1,296.36       | 0.00   | (1,296.36)   | 0.0 | 129,445.75   | 0.00         | (129,445.75)   | 0.0      |
| Training Captain OT                      | 10611535300 | 4,824.56       | 0.00   | (4,824.56)   | 0.0 | 48,646.32    | 35,200.00    | (13,446.32)    | (38.2)   |
| Trng Cov/Special Duty Pay                | 10611535304 | 0.00           | 0.00   | 0.00         | 0.0 | 5,864.40     | 4,950.00     | (914.40)       | (18.5)   |
| Trng Cov/EVOC Driver Training Inst Pay   | 10611535307 | 0.00           | 0.00   | 0.00         | 0.0 | 8,218.14     | 2,500.00     | (5,718.14)     | (228.7)  |
| Trng Cov/Swift Water Training Officers   | 10611535380 | 0.00           | 0.00   | 0.00         | 0.0 | 6,096.24     | 2,500.00     | (3,596.24)     | (143.8)  |
| Trng Cov/OT Eng Co Trng Coverage         | 10611835330 | 0.00           | 0.00   | 0.00         | 0.0 | 3,404.32     | 20,000.00    | 16,595.68      | 83.0     |
| Trng Cov/ OT Special Ops Training        | 10611835336 | 0.00           | 0.00   | 0.00         | 0.0 | 0.00         | 3,000.00     | 3,000.00       | 100.0    |
| Trng Cov/ OT TRT/ HAZ MAT Training       | 10611835338 | 0.00           | 0.00   | 0.00         | 0.0 | 0.00         | 12,000.00    | 12,000.00      | 100.0    |
| ASRS Retirement/Admin                    | 10612910000 | 10,026.88      | 0.00   | (10,026.88)  | 0.0 | 171,503.85   | 96,672.00    | (74,831.85)    | (77.4)   |
| ASRS Retirement/Prevention               | 10612920000 | 1,105.08       | 0.00   | (1,105.08)   | 0.0 | 26,101.94    | 54,869.00    | 28,767.06      | 52.4     |
| ASRS Retirement/Training                 | 10612935000 | 0.00           | 0.00   | 0.00         | 0.0 | 6,787.01     | 5,045.00     | (1,742.01)     | (34.5)   |
| ASRS Retirement/Tech Services            | 10612941000 | 5,363.64       | 0.00   | (5,363.64)   | 0.0 | 92,249.04    | 76,193.00    | (16,056.04)    | (21.1)   |
| ASRS Retirement/Facilities Maintenance   | 10612943000 | 1,485.20       | 0.00   | (1,485.20)   | 0.0 | 27,372.44    | 18,632.00    | (8,740.44)     | (46.9)   |
| ASRS Retirement/Fleet Maint              | 10612948000 | 2,380.12       | 0.00   | (2,380.12)   | 0.0 | 46,232.80    | 37,745.00    | (8,487.80)     | (22.5)   |
| ASRS Retirement/Warehouse                | 10612949000 | 1,839.31       | 0.00   | (1,839.31)   | 0.0 | 33,844.66    | 23,748.00    | (10,096.66)    | (42.5)   |
| ASRS Retirement/Comm Relations           | 10612960000 | 588.28         | 0.00   | (588.28)     | 0.0 | 2,647.26     | 7,838.00     | 5,190.74       | 66.2     |
| PSPRS/Admin                              | 10613010000 | 2,431.46       | 0.00   | (2,431.46)   | 0.0 | 84,678.31    | 73,273.00    | (11,405.31)    | (15.6)   |
| PSPRS/Prevention                         | 10613020000 | 0.00           | 0.00   | 0.00         | 0.0 | 100.00       | 0.00         | (100.00)       | 0.0      |
| PSPRS Operations                         | 10613030000 | 148,095.76     | 0.00   | (148,095.76) | 0.0 | 2,410,576.10 | 2,543,873.00 | 133,296.90     | 5.2      |
| PSPRS/ CARTA                             | 10613035000 | 4,210.34       | 0.00   | (4,210.34)   | 0.0 | 69,323.40    | 54,527.00    | (14,796.40)    | (27.1)   |
| PSPRS/ Fleet Maint                       | 10613048000 | 2,493.90       | 0.00   | (2,493.90)   | 0.0 | 40,795.36    | 30,987.00    | (9,808.36)     | (31.7)   |
| PSPRS/COP Principle                      | 10613130000 | 0.00           | 0.00   | 0.00         | 0.0 | 2,420,000.00 | 3,632,485.00 | 1,212,485.00   | 33.4     |
| PSPRS/COP - Interest                     | 10613130001 | 591,267.17     | 0.00   | (591,267.17) | 0.0 | 1,800,954.38 | 0.00         | (1,800,954.38) | 0.0      |
| 401A/Admin                               | 10613210000 | 0.00           | 0.00   | 0.00         | 0.0 | 0.00         | 29,279.00    | 29,279.00      | 100.0    |
| 401A Retirement / Ops                    | 10613230000 | 29,149.23      | 0.00   | (29,149.23)  | 0.0 | 605,470.85   | 318,779.00   | (286,691.85)   | (89.9)   |



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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|                                     | Account     | Current Period |        |             |     | Year To Date |            |                |          |
|-------------------------------------|-------------|----------------|--------|-------------|-----|--------------|------------|----------------|----------|
|                                     |             | Actual         | Budget | Variance    | %   | Actual       | Budget     | Variance       | %        |
| 401A/ Fire Chief                    | 10613310000 | 3,507.34       | 0.00   | (3,507.34)  | 0.0 | 39,994.22    | 36,966.00  | (3,028.22)     | (8.2)    |
| Worker's Comp Insurance/Admin       | 10615010000 | 0.00           | 0.00   | 0.00        | 0.0 | 850.00       | 40,712.00  | 39,862.00      | 97.9     |
| Worker's Comp/Prevention            | 10615020000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 34,716.00  | 34,716.00      | 100.0    |
| Worker's Comp / Ops                 | 10615030000 | 0.00           | 0.00   | 0.00        | 0.0 | 2,122,038.50 | 966,352.00 | (1,155,686.50) | (119.6)  |
| Worker's Comp/Training              | 10615035000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 21,547.00  | 21,547.00      | 100.0    |
| Worker's Comp/Comm                  | 10615041000 | 0.00           | 0.00   | 0.00        | 0.0 | (8,906.00)   | 48,208.00  | 57,114.00      | 118.5    |
| Worker's Comp/Facilities            | 10615043000 | 0.00           | 0.00   | 0.00        | 0.0 | 5,348.00     | 11,788.00  | 6,440.00       | 54.6     |
| Worker's Comp/Maint                 | 10615048000 | 0.00           | 0.00   | 0.00        | 0.0 | (366.00)     | 33,387.00  | 33,753.00      | 101.1    |
| Worker's Comp/Warehouse             | 10615049000 | 0.00           | 0.00   | 0.00        | 0.0 | 6,693.00     | 15,025.00  | 8,332.00       | 55.5     |
| Workers Comp Insurance - Ambulance  | 10615050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 70,324.00  | 70,324.00      | 100.0    |
| WorkCompIns/Comm Relations          | 10615060000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 296.00     | 296.00         | 100.0    |
| Worker's Comp/Volunteers            | 10615110000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 8.00       | 8.00           | 100.0    |
| Worker's Comp Wages Reimbursement   | 10616500000 | 4,536.42       | 0.00   | (4,536.42)  | 0.0 | (20,348.04)  | 0.00       | 20,348.04      | 0.0      |
| Unemployment Insurance/Admin        | 10617010000 | 5.22           | 0.00   | (5.22)      | 0.0 | 139.43       | 963.00     | 823.57         | 85.5     |
| Unemployment/Prevention             | 10617020000 | 2.82           | 0.00   | (2.82)      | 0.0 | 26.54        | 386.00     | 359.46         | 93.1     |
| Unemployment Insurance/Ops          | 10617030000 | 1.43           | 0.00   | (1.43)      | 0.0 | 824.33       | 7,771.00   | 6,946.67       | 89.4     |
| Unemployment / Training             | 10617035000 | 0.00           | 0.00   | 0.00        | 0.0 | 16.79        | 192.00     | 175.21         | 91.3     |
| Unemployment/Communications         | 10617041000 | 0.00           | 0.00   | 0.00        | 0.0 | 28.00        | 321.00     | 293.00         | 91.3     |
| Unemployment/Facilities             | 10617043000 | 0.00           | 0.00   | 0.00        | 0.0 | 11.20        | 128.00     | 116.80         | 91.3     |
| Unemployment/Maint                  | 10617048000 | 0.00           | 0.00   | 0.00        | 0.0 | 22.42        | 320.00     | 297.58         | 93.0     |
| Unemployment/Warehouse              | 10617049000 | 0.00           | 0.00   | 0.00        | 0.0 | 16.81        | 160.00     | 143.19         | 89.5     |
| Unemployment Insurance - Ambulance  | 10617050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 2,783.00   | 2,783.00       | 100.0    |
| Unemployment Ins/Comm Relations     | 10617060000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 128.00     | 128.00         | 100.0    |
| 401A-ASRS/Admin                     | 10618010000 | 4,738.98       | 0.00   | (4,738.98)  | 0.0 | 82,354.51    | 60,931.00  | (21,423.51)    | (35.2)   |
| 401A-ASRS/Prevention                | 10618020000 | 540.44         | 0.00   | (540.44)    | 0.0 | 13,969.36    | 27,123.00  | 13,153.64      | 48.5     |
| 401A-ASRS/Training                  | 10618035000 | 0.00           | 0.00   | 0.00        | 0.0 | 3,447.89     | 175.00     | (3,272.89)     | (1870.2) |
| 401A-ASRS/Communication             | 10618041000 | 2,560.05       | 0.00   | (2,560.05)  | 0.0 | 44,119.74    | 39,117.00  | (5,002.74)     | (12.8)   |
| 401A-ASRS/Facilities Maint          | 10618043000 | 705.50         | 0.00   | (705.50)    | 0.0 | 13,086.01    | 9,492.00   | (3,594.01)     | (37.9)   |
| 401A-ASRS/ Maint                    | 10618048000 | 1,130.62       | 0.00   | (1,130.62)  | 0.0 | 22,146.66    | 18,541.00  | (3,605.66)     | (19.4)   |
| 401A-ASRS/ Warehouse                | 10618049000 | 900.68         | 0.00   | (900.68)    | 0.0 | 16,662.48    | 12,098.00  | (4,564.48)     | (37.7)   |
| 401A-ASRS - Ambulance               | 10618050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 52,212.00  | 52,212.00      | 100.0    |
| 401A ASRS (FICA)/Comm Relations     | 10618060000 | 279.44         | 0.00   | (279.44)    | 0.0 | 1,257.48     | 3,993.00   | 2,735.52       | 68.5     |
| Medicare / Admin                    | 10618110000 | 1,487.48       | 0.00   | (1,487.48)  | 0.0 | 29,382.39    | 18,496.00  | (10,886.39)    | (58.9)   |
| Medicare Exp/Prevention             | 10618120000 | 120.46         | 0.00   | (120.46)    | 0.0 | 4,554.68     | 6,537.00   | 1,982.32       | 30.3     |
| Medicare / OPS                      | 10618130000 | 14,290.43      | 0.00   | (14,290.43) | 0.0 | 255,707.47   | 186,325.00 | (69,382.47)    | (37.2)   |
| Medicare Exp/CARTA                  | 10618135000 | 248.24         | 0.00   | (248.24)    | 0.0 | 5,609.20     | 4,058.00   | (1,551.20)     | (38.2)   |
| Medicare Exp/Communications         | 10618141000 | 584.32         | 0.00   | (584.32)    | 0.0 | 10,093.26    | 9,178.00   | (915.26)       | (10.0)   |
| Medicare Exp/Facilities Maintenance | 10618143000 | 161.66         | 0.00   | (161.66)    | 0.0 | 2,969.23     | 2,220.00   | (749.23)       | (33.7)   |

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9:59:11 AM

**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023

Fund: (10) General Fund

|  | Account     | Current Period        |               |                         |              | Year To Date           |                        |                         |                |
|--|-------------|-----------------------|---------------|-------------------------|--------------|------------------------|------------------------|-------------------------|----------------|
|  |             | Actual                | Budget        | Variance                | %            | Actual                 | Budget                 | Variance                | %              |
| Medicare Exp/Maint                       | 10618148000 | 413.65                | 0.00          | (413.65)                | 0.0          | 7,848.86               | 6,287.00               | (1,561.86)              | (24.8)         |
| Medicare Exp/Warehouse                   | 10618149000 | 210.64                | 0.00          | (210.64)                | 0.0          | 3,876.26               | 2,829.00               | (1,047.26)              | (37.0)         |
| Medicare Tax - Ambulance                 | 10618150000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 0.00                   | 13,243.00              | 13,243.00               | 100.0          |
| Medicare Tax/Comm Relations              | 10618160000 | 64.00                 | 0.00          | (64.00)                 | 0.0          | 288.68                 | 934.00                 | 645.32                  | 69.1           |
| Post Employment Health Plan              | 10618530000 | 24,773.24             | 0.00          | (24,773.24)             | 0.0          | 300,946.97             | 319,219.00             | 18,272.03               | 5.7            |
| Medical Insurance./Admin                 | 10619010000 | 12,533.34             | 0.00          | (12,533.34)             | 0.0          | 219,436.27             | 168,960.00             | (50,476.27)             | (29.9)         |
| Medical Insurance/Prevention             | 10619020000 | 4,086.95              | 0.00          | (4,086.95)              | 0.0          | 62,511.42              | 58,080.00              | (4,431.42)              | (7.6)          |
| Medical Insurance/OPS                    | 10619030000 | 103,497.50            | 0.00          | (103,497.50)            | 0.0          | 1,729,035.53           | 1,288,320.00           | (440,715.53)            | (34.2)         |
| Medical Insurance/Training               | 10619035000 | 2,805.56              | 0.00          | (2,805.56)              | 0.0          | 42,771.05              | 42,240.00              | (531.05)                | (1.3)          |
| Medical Insurance/Comm                   | 10619041000 | 4,306.63              | 0.00          | (4,306.63)              | 0.0          | 70,774.77              | 58,080.00              | (12,694.77)             | (21.9)         |
| Medical Insurance/Facilities             | 10619043000 | 1,634.78              | 0.00          | (1,634.78)              | 0.0          | 28,525.28              | 21,120.00              | (7,405.28)              | (35.1)         |
| Medical Insurance/Maint                  | 10619048000 | 4,065.79              | 0.00          | (4,065.79)              | 0.0          | 68,352.07              | 55,440.00              | (12,912.07)             | (23.3)         |
| Medical Insurance/Warehouse              | 10619049000 | 2,371.01              | 0.00          | (2,371.01)              | 0.0          | 42,642.31              | 31,680.00              | (10,962.31)             | (34.6)         |
| Health Insurance - Ambulance             | 10619050000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 0.00                   | 137,280.00             | 137,280.00              | 100.0          |
| Health Insurance/Comm Relations          | 10619060000 | 202.00                | 0.00          | (202.00)                | 0.0          | 808.00                 | 10,560.00              | 9,752.00                | 92.3           |
| Medical Insurance Assistance/OPS         | 10619130000 | 63,684.36             | 0.00          | (63,684.36)             | 0.0          | 1,048,623.67           | 680,000.00             | (368,623.67)            | (54.2)         |
| <b>Total Personnel Expenses</b>          |             | <b>\$2,352,986.36</b> | <b>\$0.00</b> | <b>\$(2,352,986.36)</b> | <b>0.0 %</b> | <b>\$36,643,685.88</b> | <b>\$28,890,727.00</b> | <b>\$(7,752,958.88)</b> | <b>(26.8)%</b> |
| <b><u>Supply Expenses</u></b>            |             |                       |               |                         |              |                        |                        |                         |                |
| Office Supplies / Admin                  | 10620010000 | \$0.00                | \$0.00        | \$0.00                  | 0.0%         | \$(288.97)             | \$500.00               | \$788.97                | 157.8%         |
| Office Supplies / Tech Services          | 10620041000 | 26.20                 | 0.00          | (26.20)                 | 0.0          | 897.39                 | 500.00                 | (397.39)                | (79.5)         |
| Office Supplies                          | 10620049000 | 2,571.37              | 0.00          | (2,571.37)              | 0.0          | 12,513.39              | 12,500.00              | (13.39)                 | (0.1)          |
| Supplies - Ambulance                     | 10620050000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 0.00                   | 606.00                 | 606.00                  | 100.0          |
| Computer Supplies & Software / Training  | 10620135000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 16,378.95              | 17,200.00              | 821.05                  | 4.8            |
| Computer Supplies & Equipment / Communic | 10620141000 | 17,672.04             | 0.00          | (17,672.04)             | 0.0          | 567,431.36             | 367,565.00             | (199,866.36)            | (54.4)         |
| In House Dupl & Prtg                     | 10620510000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 24,298.86              | 15,000.00              | (9,298.86)              | (62.0)         |
| In House Dupl & Prtg/ Warehouse          | 10620549000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 21,630.84              | 17,250.00              | (4,380.84)              | (25.4)         |
| In House Duplicating - Ambulance         | 10620550000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 0.00                   | 180.00                 | 180.00                  | 100.0          |
| District Fire Corps Program              | 10621010000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 40.00                  | 500.00                 | 460.00                  | 92.0           |
| District Mapping Program                 | 10621141000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 7,806.42               | 8,700.00               | 893.58                  | 10.3           |
| Medical Supplies                         | 10621530000 | 13,618.08             | 0.00          | (13,618.08)             | 0.0          | 286,589.94             | 200,000.00             | (86,589.94)             | (43.3)         |
| Medical Supplies-Disposable-Ambulance    | 10621550000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 2,000.00               | 104,340.00             | 102,340.00              | 98.1           |
| CPR Supplies & Books                     | 10621630000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 3,078.31               | 10,000.00              | 6,921.69                | 69.2           |
| Medical Equipment Replacement            | 10621730000 | 4,863.07              | 0.00          | (4,863.07)              | 0.0          | 46,274.50              | 22,050.00              | (24,224.50)             | (109.9)        |
| Fuel (Diesel & Gas)                      | 10622048000 | 21,455.46             | 0.00          | (21,455.46)             | 0.0          | 506,774.06             | 450,000.00             | (56,774.06)             | (12.6)         |
| Fuel - Ambulance                         | 10622050000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 0.00                   | 10,341.00              | 10,341.00               | 100.0          |
| Oil & Lubr. (Routine)                    | 10622148000 | 1,669.54              | 0.00          | (1,669.54)              | 0.0          | 30,714.87              | 25,000.00              | (5,714.87)              | (22.9)         |
| Vehicle Fluid Supplies - Ambulance       | 10622150000 | 0.00                  | 0.00          | 0.00                    | 0.0          | 299.48                 | 2,000.00               | 1,700.52                | 85.0           |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|  | Account     | Current Period |        |             |     | Year To Date |            |             |         |
|--|-------------|----------------|--------|-------------|-----|--------------|------------|-------------|---------|
|  |             | Actual         | Budget | Variance    | %   | Actual       | Budget     | Variance    | %       |
| Uniforms/Admin                         | 10623010000 | 95.35          | 0.00   | (95.35)     | 0.0 | 2,966.69     | 3,550.00   | 583.31      | 16.4    |
| Uniforms/Prevention                    | 10623020000 | 0.00           | 0.00   | 0.00        | 0.0 | 363.60       | 3,000.00   | 2,636.40    | 87.9    |
| Uniforms/Operations                    | 10623030000 | 4,488.22       | 0.00   | (4,488.22)  | 0.0 | 136,818.06   | 129,450.00 | (7,368.06)  | (5.7)   |
| Uniforms/Operations - Honor Guard      | 10623030540 | 0.00           | 0.00   | 0.00        | 0.0 | 3,862.38     | 4,000.00   | 137.62      | 3.4     |
| Uniforms - Training                    | 10623035000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 2,100.00   | 2,100.00    | 100.0   |
| Uniforms/Communications                | 10623041000 | 0.00           | 0.00   | 0.00        | 0.0 | 13.10        | 2,500.00   | 2,486.90    | 99.5    |
| Uniforms-Facilities Maintenance        | 10623043000 | 0.00           | 0.00   | 0.00        | 0.0 | 51.30        | 1,000.00   | 948.70      | 94.9    |
| Uniforms-Fleet Maintenance             | 10623048000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 2,750.00   | 2,750.00    | 100.0   |
| Uniforms/Warehouse                     | 10623049000 | 0.00           | 0.00   | 0.00        | 0.0 | 35.00        | 1,750.00   | 1,715.00    | 98.0    |
| Uniforms - Ambulance                   | 10623050000 | 0.00           | 0.00   | 0.00        | 0.0 | 785.54       | 18,000.00  | 17,214.46   | 95.6    |
| Uniforms/Community Relations           | 10623060000 | 0.00           | 0.00   | 0.00        | 0.0 | 22.75        | 300.00     | 277.25      | 92.4    |
| Protective Clothing                    | 10623130000 | 3,257.82       | 0.00   | (3,257.82)  | 0.0 | 260,793.99   | 243,510.00 | (17,283.99) | (7.1)   |
| Station Boots                          | 10623130100 | 2,701.24       | 0.00   | (2,701.24)  | 0.0 | 98,286.13    | 18,300.00  | (79,986.13) | (437.1) |
| Library Reference Materials / Admin    | 10624010000 | 6.32           | 0.00   | (6.32)      | 0.0 | 633.95       | 2,764.00   | 2,130.05    | 77.1    |
| Operations Supplies/Routine            | 10624030000 | 0.00           | 0.00   | 0.00        | 0.0 | 1,415.31     | 5,550.00   | 4,134.69    | 74.5    |
| Library Reference Materials/Tr Ctr     | 10624035000 | 41.98          | 0.00   | (41.98)     | 0.0 | 5,101.81     | 7,200.00   | 2,098.19    | 29.1    |
| Communications Supplies / Routine      | 10624041000 | 0.00           | 0.00   | 0.00        | 0.0 | 3,704.36     | 1,000.00   | (2,704.36)  | (270.4) |
| Facilities Maint Supplies/Routine      | 10624043000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 530.00     | 530.00      | 100.0   |
| Supplies/Community Relations           | 10624060000 | 0.00           | 0.00   | 0.00        | 0.0 | 22.92        | 12,500.00  | 12,477.08   | 99.8    |
| Supplies/Prevention                    | 10624220000 | 0.00           | 0.00   | 0.00        | 0.0 | 990.02       | 4,500.00   | 3,509.98    | 78.0    |
| Supplies / Fleet Maintenance           | 10624248000 | 2,135.56       | 0.00   | (2,135.56)  | 0.0 | 23,927.41    | 13,000.00  | (10,927.41) | (84.1)  |
| Supplies / Warehouse                   | 10624249000 | 210.40         | 0.00   | (210.40)    | 0.0 | 4,833.17     | 6,000.00   | 1,166.83    | 19.4    |
| Library Reference Materials/Prevention | 10624320000 | 0.00           | 0.00   | 0.00        | 0.0 | 130.00       | 2,960.00   | 2,830.00    | 95.6    |
| Pub Ed/School Ed/Prevention            | 10624520000 | 0.00           | 0.00   | 0.00        | 0.0 | 14,994.95    | 9,015.00   | (5,979.95)  | (66.3)  |
| Public Education/EMS                   | 10624530000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 6,500.00   | 6,500.00    | 100.0   |
| Supplies-Warehouse Purchasing Group    | 10624549000 | 4,204.08       | 0.00   | (4,204.08)  | 0.0 | 174,169.15   | 170,000.00 | (4,169.15)  | (2.5)   |
| Urban Interface/Brush Removal          | 10624920000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 5,000.00   | 5,000.00    | 100.0   |
| PAWUIC Defensiblw Space Grant          | 10624920010 | 0.00           | 0.00   | 0.00        | 0.0 | 11,029.37    | 0.00       | (11,029.37) | 0.0     |
| Vehicle Maint (Routine)                | 10625048000 | 20,379.12      | 0.00   | (20,379.12) | 0.0 | 247,928.65   | 164,000.00 | (83,928.65) | (51.2)  |
| Vehicle Maintenance - Ambulance        | 10625050000 | 0.00           | 0.00   | 0.00        | 0.0 | 8,043.12     | 6,769.00   | (1,274.12)  | (18.8)  |
| Vehicle Maint (Special Prjcts)         | 10625148000 | 557.82         | 0.00   | (557.82)    | 0.0 | 8,483.77     | 8,000.00   | (483.77)    | (6.0)   |
| FF Equipment Maintenance               | 10626048000 | 634.83         | 0.00   | (634.83)    | 0.0 | 31,650.63    | 21,500.00  | (10,150.63) | (47.2)  |
| SCBA Supplies & Maint                  | 10626348000 | 0.00           | 0.00   | 0.00        | 0.0 | 13,955.41    | 10,000.00  | (3,955.41)  | (39.6)  |
| SCBA Supplies & Maintenance            | 10626349000 | 0.00           | 0.00   | 0.00        | 0.0 | 29,906.75    | 24,500.00  | (5,406.75)  | (22.1)  |
| Tire Replacement                       | 10626548000 | 3,324.99       | 0.00   | (3,324.99)  | 0.0 | 87,271.09    | 66,000.00  | (21,271.09) | (32.2)  |
| Tire Repair                            | 10626648000 | 82.15          | 0.00   | (82.15)     | 0.0 | 9,170.00     | 6,500.00   | (2,670.00)  | (41.1)  |
| Building Maint Supplies                | 10627043001 | 389.32         | 0.00   | (389.32)    | 0.0 | 19,552.19    | 20,500.00  | 947.81      | 4.6     |
| Building Maint Supplies/Prevention     | 10627043002 | 56.04          | 0.00   | (56.04)     | 0.0 | 704.12       | 2,500.00   | 1,795.88    | 71.8    |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|   | Account     | Actual    | Current Period<br>Budget | Variance    | %   | Actual     | Year To Date<br>Budget | Variance     | %      |
|---|-------------|-----------|--------------------------|-------------|-----|------------|------------------------|--------------|--------|
| Building Maint Supplies-Administration  | 10627043011 | 375.74    | 0.00                     | (375.74)    | 0.0 | 12,409.66  | 7,000.00               | (5,409.66)   | (77.3) |
| Building Maint Supplies/CARTA           | 10627043035 | 1,270.01  | 0.00                     | (1,270.01)  | 0.0 | 23,117.25  | 13,500.00              | (9,617.25)   | (71.2) |
| Building Maint Supplies/Comm Building   | 10627043041 | 0.00      | 0.00                     | 0.00        | 0.0 | 4,890.61   | 4,000.00               | (890.61)     | (22.3) |
| Building Maint Supplies/Maint Facility  | 10627043048 | 201.84    | 0.00                     | (201.84)    | 0.0 | 7,039.15   | 5,000.00               | (2,039.15)   | (40.8) |
| Building Maint Supplies/Warehouse       | 10627043049 | 0.00      | 0.00                     | 0.00        | 0.0 | 3,337.08   | 5,000.00               | 1,662.92     | 33.3   |
| Building Maint Supplies/Sta 50          | 10627043050 | 0.00      | 0.00                     | 0.00        | 0.0 | 5,187.20   | 4,000.00               | (1,187.20)   | (29.7) |
| Building Maint Supplies/Sta 51          | 10627043051 | 141.87    | 0.00                     | (141.87)    | 0.0 | 3,000.49   | 5,600.00               | 2,599.51     | 46.4   |
| Building Maint Supplies/Sta 52          | 10627043052 | 0.00      | 0.00                     | 0.00        | 0.0 | 1,097.28   | 2,000.00               | 902.72       | 45.1   |
| Building Maint Supplies/Sta 53          | 10627043053 | 62.18     | 0.00                     | (62.18)     | 0.0 | 2,174.37   | 5,000.00               | 2,825.63     | 56.5   |
| Building Maint Supplies/Sta 54          | 10627043054 | 63.35     | 0.00                     | (63.35)     | 0.0 | 6,418.20   | 5,000.00               | (1,418.20)   | (28.4) |
| Building Maint Supplies/Sta 56          | 10627043056 | 0.00      | 0.00                     | 0.00        | 0.0 | 1,209.22   | 2,000.00               | 790.78       | 39.5   |
| Building Maint Supplies/Sta 57          | 10627043057 | 254.22    | 0.00                     | (254.22)    | 0.0 | 4,027.58   | 5,000.00               | 972.42       | 19.4   |
| Building Maint Supplies/Sta 58          | 10627043058 | 33.61     | 0.00                     | (33.61)     | 0.0 | 4,728.13   | 5,000.00               | 271.87       | 5.4    |
| Building Maint Supplies/Sta 59          | 10627043059 | 0.00      | 0.00                     | 0.00        | 0.0 | 2,865.39   | 5,000.00               | 2,134.61     | 42.7   |
| Building Maint Supplies - Station 61    | 10627043061 | 221.24    | 0.00                     | (221.24)    | 0.0 | 10,654.43  | 9,000.00               | (1,654.43)   | (18.4) |
| Building Maint Supplies - Station 62    | 10627043062 | 46.91     | 0.00                     | (46.91)     | 0.0 | 5,118.05   | 5,000.00               | (118.05)     | (2.4)  |
| Building Maint Supplies - Station 63    | 10627043063 | 0.00      | 0.00                     | 0.00        | 0.0 | 6,030.60   | 5,000.00               | (1,030.60)   | (20.6) |
| Building Maint Supplies- Large Projects | 10627043100 | 36,100.84 | 0.00                     | (36,100.84) | 0.0 | 277,587.83 | 175,000.00             | (102,587.83) | (58.6) |
| Furniture & Fixture Replacement         | 10627143000 | 215.62    | 0.00                     | (215.62)    | 0.0 | 41,039.84  | 29,200.00              | (11,839.84)  | (40.5) |
| Furniture & Fixtures / Warehouse        | 10627149000 | 0.00      | 0.00                     | 0.00        | 0.0 | 7,679.89   | 6,000.00               | (1,679.89)   | (28.0) |
| Janitorial / All Stations               | 10627249000 | 2,939.33  | 0.00                     | (2,939.33)  | 0.0 | 49,926.04  | 36,850.00              | (13,076.04)  | (35.5) |
| Janitorial Supplies - Ambulance         | 10627250000 | 0.00      | 0.00                     | 0.00        | 0.0 | 0.00       | 1,528.00               | 1,528.00     | 100.0  |
| Station Supplies-All Stations           | 10627349000 | 139.38    | 0.00                     | (139.38)    | 0.0 | 27,463.69  | 17,250.00              | (10,213.69)  | (59.2) |
| Site / Equip Maint Supplies / Comm      | 10627441000 | 1,329.79  | 0.00                     | (1,329.79)  | 0.0 | 29,916.26  | 25,000.00              | (4,916.26)   | (19.7) |
| Radio/Pager Maintenance                 | 10628041000 | 7,323.81  | 0.00                     | (7,323.81)  | 0.0 | 122,853.10 | 107,500.00             | (15,353.10)  | (14.3) |
| Supplies for Outside Agency Work        | 10628141000 | 0.00      | 0.00                     | 0.00        | 0.0 | 8,422.97   | 10,000.00              | 1,577.03     | 15.8   |
| Supplies for Outside Agency Work        | 10628148000 | 88.92     | 0.00                     | (88.92)     | 0.0 | 13,610.74  | 24,000.00              | 10,389.26    | 43.3   |
| Batteries / Communications              | 10628841000 | 0.00      | 0.00                     | 0.00        | 0.0 | 0.00       | 150.00                 | 150.00       | 100.0  |
| Batteries/ All Stations                 | 10628849000 | 19.59     | 0.00                     | (19.59)     | 0.0 | 3,978.66   | 3,170.00               | (808.66)     | (25.5) |
| Firefighter Equipment Replacement       | 10628930000 | 2,030.23  | 0.00                     | (2,030.23)  | 0.0 | 105,999.65 | 66,100.00              | (39,899.65)  | (60.4) |
| Firefighting Equipment New Purchases    | 10629030000 | 11,986.72 | 0.00                     | (11,986.72) | 0.0 | 89,331.68  | 80,000.00              | (9,331.68)   | (11.7) |
| Ambulance Equipment - Routine           | 10629050000 | 0.00      | 0.00                     | 0.00        | 0.0 | 752.40     | 10,000.00              | 9,247.60     | 92.5   |
| Haz-Mat Equipment                       | 10629130000 | 502.23    | 0.00                     | (502.23)    | 0.0 | 10,587.78  | 10,000.00              | (587.78)     | (5.9)  |
| Comm/Radio Technician Equipment         | 10629241000 | 618.39    | 0.00                     | (618.39)    | 0.0 | 7,835.33   | 6,750.00               | (1,085.33)   | (16.1) |
| Technical Rescue Equipment              | 10629330000 | 0.00      | 0.00                     | 0.00        | 0.0 | 15,852.98  | 14,000.00              | (1,852.98)   | (13.2) |
| Drone Program                           | 10629430000 | 0.00      | 0.00                     | 0.00        | 0.0 | 9,477.84   | 6,500.00               | (2,977.84)   | (45.8) |
| Wildland Equipment Replacement          | 10629530000 | 0.00      | 0.00                     | 0.00        | 0.0 | 11,153.55  | 20,000.00              | 8,846.45     | 44.2   |
| CARTA Equipment/ Prop Supplies          | 10629635000 | 47.97     | 0.00                     | (47.97)     | 0.0 | 17,525.81  | 32,000.00              | 14,474.19    | 45.2   |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|   | Account     | Current Period      |               |                       |              | Year To Date          |                       |                       |                |
|---|-------------|---------------------|---------------|-----------------------|--------------|-----------------------|-----------------------|-----------------------|----------------|
|   |             | Actual              | Budget        | Variance              | %            | Actual                | Budget                | Variance              | %              |
| Rentals                                 | 10629643000 | 592.39              | 0.00          | (592.39)              | 0.0          | 592.39                | 0.00                  | (592.39)              | 0.0            |
| Exercise Equipment - Ops                | 10629730000 | 0.00                | 0.00          | 0.00                  | 0.0          | 8,926.64              | 10,000.00             | 1,073.36              | 10.7           |
| Small Tools/Facilities Maintenance      | 10630043000 | 92.68               | 0.00          | (92.68)               | 0.0          | 8,151.68              | 11,500.00             | 3,348.32              | 29.1           |
| Small Tools / Maintenance               | 10630048000 | 632.31              | 0.00          | (632.31)              | 0.0          | 12,332.92             | 9,000.00              | (3,332.92)            | (37.0)         |
| Small Tools / Warehouse                 | 10630049000 | 238.94              | 0.00          | (238.94)              | 0.0          | 724.86                | 900.00                | 175.14                | 19.5           |
| Safety Equip & Supplies/Warehouse       | 10631049000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 750.00                | 750.00                | 100.0          |
| <b>Total Supply Expenses</b>            |             | <b>\$172,011.11</b> | <b>\$0.00</b> | <b>\$(172,011.11)</b> | <b>0.0 %</b> | <b>\$3,713,085.31</b> | <b>\$3,076,478.00</b> | <b>\$(636,607.31)</b> | <b>(20.7)%</b> |
| <b><u>Service Expenses</u></b>          |             |                     |               |                       |              |                       |                       |                       |                |
| Audit & Accounting                      | 10640010000 | \$0.00              | \$0.00        | \$0.00                | 0.0%         | \$42,312.50           | \$36,000.00           | \$(6,312.50)          | (17.5)%        |
| Audit & Accounting - Ambulance          | 10640050000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 4,320.00              | 4,320.00              | 100.0          |
| Other Prof Services/Admin               | 10640510000 | 79.80               | 0.00          | (79.80)               | 0.0          | 25,143.03             | 45,700.00             | 20,556.97             | 45.0           |
| Other Prof. Services/Prevention         | 10640520000 | 3,360.00            | 0.00          | (3,360.00)            | 0.0          | 56,882.50             | 0.00                  | (56,882.50)           | 0.0            |
| Other Prof Services/Ops                 | 10640530000 | 2,655.25            | 0.00          | (2,655.25)            | 0.0          | 80,076.92             | 52,951.00             | (27,125.92)           | (51.2)         |
| Other Prof Services/Comm                | 10640541000 | 600.00              | 0.00          | (600.00)              | 0.0          | 52,717.12             | 81,500.00             | 28,782.88             | 35.3           |
| Other Prof Services/Facilities          | 10640543000 | 5,335.00            | 0.00          | (5,335.00)            | 0.0          | 54,577.66             | 44,450.00             | (10,127.66)           | (22.8)         |
| Other Prof Services/ Warehouse          | 10640549000 | 0.00                | 0.00          | 0.00                  | 0.0          | 20.00                 | 0.00                  | (20.00)               | 0.0            |
| Other Professional Services-Ambulance   | 10640550000 | 0.00                | 0.00          | 0.00                  | 0.0          | 4,118.97              | 85,350.00             | 81,231.03             | 95.2           |
| Legal Services - Routine                | 10641010000 | 202.50              | 0.00          | (202.50)              | 0.0          | 48,497.00             | 70,000.00             | 21,503.00             | 30.7           |
| Legal Services-Non Routine              | 10641010600 | 0.00                | 0.00          | 0.00                  | 0.0          | 4,005.50              | 7,500.00              | 3,494.50              | 46.6           |
| Legal Services - CON Legal & Consulting | 10641010605 | 155,484.84          | 0.00          | (155,484.84)          | 0.0          | 463,413.69            | 130,000.00            | (333,413.69)          | (256.5)        |
| Legal Services - Ambulance              | 10641050000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 40,000.00             | 40,000.00             | 100.0          |
| Mental Health                           | 10641510000 | 1,360.00            | 0.00          | (1,360.00)            | 0.0          | 87,125.59             | 125,000.00            | 37,874.41             | 30.3           |
| Employee Health / Exams/Ops             | 10641530000 | 11,383.96           | 0.00          | (11,383.96)           | 0.0          | 95,330.69             | 332,783.00            | 237,452.31            | 71.4           |
| Employee Assistance Program             | 10642010000 | 1,320.00            | 0.00          | (1,320.00)            | 0.0          | 55,271.00             | 31,200.00             | (24,071.00)           | (77.2)         |
| Dispatch Services/Ops                   | 10642530000 | 80,491.11           | 0.00          | (80,491.11)           | 0.0          | 1,171,812.97          | 982,796.00            | (189,016.97)          | (19.2)         |
| Dispatch Services - Ambulance           | 10642550000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 80,000.00             | 80,000.00             | 100.0          |
| Communications/Admin                    | 10643010000 | 591.28              | 0.00          | (591.28)              | 0.0          | 7,150.48              | 0.00                  | (7,150.48)            | 0.0            |
| Communications                          | 10643041000 | 6,526.65            | 0.00          | (6,526.65)            | 0.0          | 130,860.72            | 86,700.00             | (44,160.72)           | (50.9)         |
| Communications - Ambulance              | 10643050000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 8,000.00              | 8,000.00              | 100.0          |
| Postage/Admin                           | 10643510000 | 937.61              | 0.00          | (937.61)              | 0.0          | 4,983.22              | 7,550.00              | 2,566.78              | 34.0           |
| Shipping / Warehouse                    | 10643549000 | 22.74               | 0.00          | (22.74)               | 0.0          | 2,684.53              | 2,250.00              | (434.53)              | (19.3)         |
| Postage - Ambulance                     | 10643550000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 225.00                | 225.00                | 100.0          |
| Fire Board Expenses                     | 10644110000 | 0.00                | 0.00          | 0.00                  | 0.0          | 922.69                | 500.00                | (422.69)              | (84.5)         |
| Off District Expenses                   | 10644231000 | 4,672.19            | 0.00          | (4,672.19)            | 0.0          | 222,280.48            | 20,000.00             | (202,280.48)          | (1011.4)       |
| Newspaper Advertising                   | 10647010000 | 0.00                | 0.00          | 0.00                  | 0.0          | 2,127.69              | 5,000.00              | 2,872.31              | 57.4           |
| Outside Duplication & Printing / Admin  | 10649010000 | 113.37              | 0.00          | (113.37)              | 0.0          | 1,520.90              | 2,250.00              | 729.10                | 32.4           |
| Outside Dupl & Printing/Prevention      | 10649020000 | 0.00                | 0.00          | 0.00                  | 0.0          | 3,073.22              | 1,400.00              | (1,673.22)            | (119.5)        |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|  | Account     | Current Period |        |             |     | Year To Date |            |             |         |
|--|-------------|----------------|--------|-------------|-----|--------------|------------|-------------|---------|
|  |             | Actual         | Budget | Variance    | %   | Actual       | Budget     | Variance    | %       |
| Outside Dupl & Printing/Ops              | 10649030000 | 0.00           | 0.00   | 0.00        | 0.0 | 3,308.84     | 2,800.00   | (508.84)    | (18.2)  |
| Insurance                                | 10650010000 | 42,215.00      | 0.00   | (42,215.00) | 0.0 | 264,529.63   | 196,000.00 | (68,529.63) | (35.0)  |
| Insurance - Ambulance                    | 10650050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 6,131.00   | 6,131.00    | 100.0   |
| Cable TV                                 | 10650843000 | 381.96         | 0.00   | (381.96)    | 0.0 | 4,948.92     | 1,575.00   | (3,373.92)  | (214.2) |
| Cable TV - Ambulance                     | 10650850000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 100.00     | 100.00      | 100.0   |
| Electricity - Admin                      | 10651010000 | 0.00           | 0.00   | 0.00        | 0.0 | (2,908.89)   | 0.00       | 2,908.89    | 0.0     |
| Electricity - OPS                        | 10651030000 | 0.00           | 0.00   | 0.00        | 0.0 | (1,624.44)   | 0.00       | 1,624.44    | 0.0     |
| Electric                                 | 10651043000 | 13,544.98      | 0.00   | (13,544.98) | 0.0 | 267,185.57   | 168,500.00 | (98,685.57) | (58.6)  |
| Electric - Ambulance                     | 10651050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 9,500.00   | 9,500.00    | 100.0   |
| Sanitation Charge - Health/Medical Waste | 10651230000 | 391.59         | 0.00   | (391.59)    | 0.0 | 2,111.87     | 1,000.00   | (1,111.87)  | (111.2) |
| Sanitation                               | 10651243000 | 801.87         | 0.00   | (801.87)    | 0.0 | 13,447.68    | 9,260.00   | (4,187.68)  | (45.2)  |
| Sanitation - Ambulance                   | 10651250000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 550.00     | 550.00      | 100.0   |
| Natural Gas                              | 10652043000 | 1,375.05       | 0.00   | (1,375.05)  | 0.0 | 31,442.82    | 22,150.00  | (9,292.82)  | (42.0)  |
| Natural Gas - Ambulance                  | 10652050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 1,250.00   | 1,250.00    | 100.0   |
| LPG                                      | 10653043000 | 0.00           | 0.00   | 0.00        | 0.0 | 31,854.90    | 32,725.00  | 870.10      | 2.7     |
| LPG - Ambulance                          | 10653050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 1,850.00   | 1,850.00    | 100.0   |
| Pest Control                             | 10653543000 | 440.00         | 0.00   | (440.00)    | 0.0 | 9,165.00     | 5,000.00   | (4,165.00)  | (83.3)  |
| Water/Sewer                              | 10654043000 | 1,768.30       | 0.00   | (1,768.30)  | 0.0 | 33,213.25    | 20,940.00  | (12,273.25) | (58.6)  |
| Water/Sewer - Ambulance                  | 10654050000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 1,200.00   | 1,200.00    | 100.0   |
| Hydrant Maintenance                      | 10655130000 | 0.00           | 0.00   | 0.00        | 0.0 | 845.74       | 3,000.00   | 2,154.26    | 71.8    |
| Repair & Maint Equip/Admin               | 10658010000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 500.00     | 500.00      | 100.0   |
| Outside Repair Equip/ Prevention         | 10658020000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 500.00     | 500.00      | 100.0   |
| Outside Repair Equip/Ops                 | 10658030000 | 0.00           | 0.00   | 0.00        | 0.0 | 37,948.95    | 30,105.00  | (7,843.95)  | (26.1)  |
| Outside Repair Equip/ CARTA              | 10658035000 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 2,000.00   | 2,000.00    | 100.0   |
| Outside Repair Equip/Fac Maint           | 10658043000 | 2,377.74       | 0.00   | (2,377.74)  | 0.0 | 5,831.42     | 2,700.00   | (3,131.42)  | (116.0) |
| Outside Repair/Veh Maint Equip           | 10658048000 | 0.00           | 0.00   | 0.00        | 0.0 | 16,153.21    | 22,500.00  | 6,346.79    | 28.2    |
| EMS Training                             | 10658735000 | 0.00           | 0.00   | 0.00        | 0.0 | 498.20       | 3,110.00   | 2,611.80    | 84.0    |
| CARTA Training Classes                   | 10658835000 | 0.00           | 0.00   | 0.00        | 0.0 | 8,970.76     | 15,700.00  | 6,729.24    | 42.9    |
| Training & Travel/Admin                  | 10659010000 | 7,152.78       | 0.00   | (7,152.78)  | 0.0 | 43,401.66    | 28,500.00  | (14,901.66) | (52.3)  |
| Training & Travel/Prevention             | 10659020000 | 3,649.68       | 0.00   | (3,649.68)  | 0.0 | 11,782.58    | 9,800.00   | (1,982.58)  | (20.2)  |
| Training & Travel/OPS                    | 10659030000 | 3,810.44       | 0.00   | (3,810.44)  | 0.0 | 85,375.11    | 47,105.00  | (38,270.11) | (81.2)  |
| Traning & Travel Conference-Honor Guard  | 10659030540 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 1,500.00   | 1,500.00    | 100.0   |
| Training & Travel - Pipes and Drums      | 10659030541 | 0.00           | 0.00   | 0.00        | 0.0 | 0.00         | 2,500.00   | 2,500.00    | 100.0   |
| Training & Travel/CARTA                  | 10659035000 | 8,099.73       | 0.00   | (8,099.73)  | 0.0 | 35,292.34    | 30,900.00  | (4,392.34)  | (14.2)  |
| Training & Travel/Communications         | 10659041000 | 0.00           | 0.00   | 0.00        | 0.0 | 4,816.30     | 6,500.00   | 1,683.70    | 25.9    |
| Training and Travel - Facilities Mtc     | 10659043000 | 629.00         | 0.00   | (629.00)    | 0.0 | 989.00       | 1,500.00   | 511.00      | 34.1    |
| Travel & Training / Fleet Maintenance    | 10659048000 | 629.00         | 0.00   | (629.00)    | 0.0 | 629.00       | 4,000.00   | 3,371.00    | 84.3    |
| Travel & Training / Warehouse            | 10659049000 | 883.50         | 0.00   | (883.50)    | 0.0 | 5,439.05     | 4,000.00   | (1,439.05)  | (36.0)  |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|  | Account     | Current Period      |               |                       |              | Year To Date          |                       |                       |                |
|--|-------------|---------------------|---------------|-----------------------|--------------|-----------------------|-----------------------|-----------------------|----------------|
|  |             | Actual              | Budget        | Variance              | %            | Actual                | Budget                | Variance              | %              |
| Training & Travel - Ambulance            | 10659050000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 9,800.00              | 9,800.00              | 100.0          |
| Training & Travel/Comm Relations         | 10659060000 | 562.69              | 0.00          | (562.69)              | 0.0          | 2,453.37              | 1,500.00              | (953.37)              | (63.6)         |
| Books & Subscriptions / Training Center/ | 10659135035 | 0.00                | 0.00          | 0.00                  | 0.0          | 555.30                | 1,050.00              | 494.70                | 47.1           |
| ACLS Upgrade                             | 10659335000 | 400.24              | 0.00          | (400.24)              | 0.0          | 45,113.47             | 43,860.00             | (1,253.47)            | (2.9)          |
| College - Upper and Lower Division       | 10659435000 | 3,207.20            | 0.00          | (3,207.20)            | 0.0          | 33,614.60             | 0.00                  | (33,614.60)           | 0.0            |
| Awards / Admin                           | 10659510000 | 2,482.76            | 0.00          | (2,482.76)            | 0.0          | 15,580.48             | 16,075.00             | 494.52                | 3.1            |
| Awards / Ops                             | 10659530000 | 260.37              | 0.00          | (260.37)              | 0.0          | 7,022.48              | 0.00                  | (7,022.48)            | 0.0            |
| College - Upper Lower Div                | 10659535000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 20,000.00             | 20,000.00             | 100.0          |
| Dues / Admin                             | 10660010000 | 460.00              | 0.00          | (460.00)              | 0.0          | 5,369.71              | 7,190.00              | 1,820.29              | 25.3           |
| Dues/Prevention                          | 10660020000 | 35.00               | 0.00          | (35.00)               | 0.0          | 2,723.50              | 1,542.00              | (1,181.50)            | (76.6)         |
| Dues/Operations                          | 10660030000 | 0.00                | 0.00          | 0.00                  | 0.0          | 693.00                | 4,400.00              | 3,707.00              | 84.3           |
| Dues/CARTA                               | 10660035000 | 0.00                | 0.00          | 0.00                  | 0.0          | 1,077.50              | 1,635.00              | 557.50                | 34.1           |
| Dues/Warehouse                           | 10660049000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 200.00                | 200.00                | 100.0          |
| Dues - AZ Ambulance Association          | 10660050000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 1,000.00              | 1,000.00              | 100.0          |
| Misc/Admin                               | 10661010000 | 88.98               | 0.00          | (88.98)               | 0.0          | 21,300.38             | 2,500.00              | (18,800.38)           | (752.0)        |
| Mileage/Routine                          | 10661010100 | 0.00                | 0.00          | 0.00                  | 0.0          | 78.60                 | 0.00                  | (78.60)               | 0.0            |
| Misc/Prevention                          | 10661020000 | 410.37              | 0.00          | (410.37)              | 0.0          | 1,481.34              | 2,880.00              | 1,398.66              | 48.6           |
| Misc/Operations                          | 10661030000 | (482.87)            | 0.00          | 482.87                | 0.0          | 5,186.81              | 8,450.00              | 3,263.19              | 38.6           |
| Misc/Operations - Routine                | 10661030490 | 0.00                | 0.00          | 0.00                  | 0.0          | 25.14                 | 0.00                  | (25.14)               | 0.0            |
| Misc/Operations - Fire Rehab             | 10661030491 | 0.00                | 0.00          | 0.00                  | 0.0          | 141.74                | 0.00                  | (141.74)              | 0.0            |
| Misc/Operations                          | 10661030492 | 0.00                | 0.00          | 0.00                  | 0.0          | 27.00                 | 0.00                  | (27.00)               | 0.0            |
| Misc/Promotional Testing                 | 10661030494 | 1,153.92            | 0.00          | (1,153.92)            | 0.0          | 3,809.00              | 0.00                  | (3,809.00)            | 0.0            |
| Misc/Captain Promotional Testing         | 10661030496 | 0.00                | 0.00          | 0.00                  | 0.0          | 2,356.60              | 0.00                  | (2,356.60)            | 0.0            |
| Misc/Training Center                     | 10661035000 | 0.00                | 0.00          | 0.00                  | 0.0          | 274.56                | 0.00                  | (274.56)              | 0.0            |
| Miscellaneous - Facilities               | 10661043000 | 0.00                | 0.00          | 0.00                  | 0.0          | 20.50                 | 0.00                  | (20.50)               | 0.0            |
| Misc/Fleet                               | 10661048000 | 0.00                | 0.00          | 0.00                  | 0.0          | 459.97                | 0.00                  | (459.97)              | 0.0            |
| Misc/Warehouse                           | 10661049000 | 0.00                | 0.00          | 0.00                  | 0.0          | 173.55                | 0.00                  | (173.55)              | 0.0            |
| Miscellaneous - Ambulance                | 10661050000 | 0.00                | 0.00          | 0.00                  | 0.0          | 0.00                  | 1,000.00              | 1,000.00              | 100.0          |
| Contract Services / Comm & IT            | 10663041000 | 0.00                | 0.00          | 0.00                  | 0.0          | 7,729.03              | 8,400.00              | 670.97                | 8.0            |
| <b>Total Service Expenses</b>            |             | <b>\$371,865.58</b> | <b>\$0.00</b> | <b>\$(371,865.58)</b> | <b>0.0 %</b> | <b>\$3,688,825.17</b> | <b>\$3,111,858.00</b> | <b>\$(576,967.17)</b> | <b>(18.5)%</b> |
| <b><u>Capital Expenses</u></b>           |             |                     |               |                       |              |                       |                       |                       |                |
| Allocation to Capital Reserve Account    | 10770100000 | \$0.00              | \$0.00        | \$0.00                | 0.0%         | \$0.00                | \$185,000.00          | \$185,000.00          | 100.0%         |
| Capital Outlay/ OPS                      | 10772030000 | 25,000.00           | 0.00          | (25,000.00)           | 0.0          | 25,000.00             | 0.00                  | (25,000.00)           | 0.0            |
| Capital Outlay/ Facilities               | 10772043000 | 0.00                | 0.00          | 0.00                  | 0.0          | 346,759.43            | 405,000.00            | 58,240.57             | 14.4           |
| Capital Outlay/ Vehicles/ Prevention     | 10773020000 | 1,115.53            | 0.00          | (1,115.53)            | 0.0          | 435,166.30            | 0.00                  | (435,166.30)          | 0.0            |
| Capital Outlay/Vehicles/OPS              | 10773030000 | 161.65              | 0.00          | (161.65)              | 0.0          | 253,218.99            | 490,314.00            | 237,095.01            | 48.4           |
| Capital Outlay/ Vehicles/ Tech Services  | 10773041000 | 0.00                | 0.00          | 0.00                  | 0.0          | 65,737.82             | 0.00                  | (65,737.82)           | 0.0            |

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 12/1/2023 Through 12/31/2023  
  
Fund: (10) General Fund

|  | Current Period        |               |                         |              | Year To Date           |                         |                         |                |
|--|-----------------------|---------------|-------------------------|--------------|------------------------|-------------------------|-------------------------|----------------|
| Account                                  | Actual                | Budget        | Variance                | %            | Actual                 | Budget                  | Variance                | %              |
| Capital Outlay/ Vehicles/ Warehouse      | 10773049000           | 0.00          | 0.00                    | 0.0          | 81,730.09              | 0.00                    | (81,730.09)             | 0.0            |
| Capital Outlay-Veh/Comm Relations        | 10773060000           | 0.00          | 0.00                    | 0.0          | 0.00                   | 50,000.00               | 50,000.00               | 100.0          |
| Capital Outlay/ Equip/ Prevention        | 10774020000           | 0.00          | 0.00                    | 0.0          | 65,672.61              | 70,000.00               | 4,327.39                | 6.2            |
| Capital Outlay/ Equip/ OPS               | 10774030000           | 75,066.03     | (75,066.03)             | 0.0          | 211,857.40             | 105,000.00              | (106,857.40)            | (101.8)        |
| Capital Outlay/ Equip/ Facilities        | 10774043000           | 0.00          | 0.00                    | 0.0          | 5,801.10               | 0.00                    | (5,801.10)              | 0.0            |
| Capital Outlay/ Equip/ Fleet Maintenance | 10774048000           | 0.00          | 0.00                    | 0.0          | 25,201.64              | 90,000.00               | 64,798.36               | 72.0           |
| Capital Outlay/ Equip/ Warehouse         | 10774049000           | 0.00          | 0.00                    | 0.0          | 7,899.21               | 0.00                    | (7,899.21)              | 0.0            |
| Capital Outlay - Adm - Software          | 10775010000           | 0.00          | 0.00                    | 0.0          | 0.00                   | 20,000.00               | 20,000.00               | 100.0          |
| Capital Outlay - Comm/IT                 | 10775041000           | 0.00          | 0.00                    | 0.0          | 665,924.88             | 270,000.00              | (395,924.88)            | (146.6)        |
| <b>Total Capital Expenses</b>            | <b>\$101,343.21</b>   | <b>\$0.00</b> | <b>\$(101,343.21)</b>   | <b>0.0 %</b> | <b>\$2,189,969.47</b>  | <b>\$1,685,314.00</b>   | <b>\$(504,655.47)</b>   | <b>(29.9)%</b> |
| <b>Total Expenses</b>                    | <b>\$2,998,206.26</b> |               | <b>\$(2,998,206.26)</b> |              | <b>\$46,235,565.83</b> | <b>\$36,764,377.00</b>  | <b>\$(9,471,188.83)</b> | <b>(25.8)%</b> |
| <b>Income (Loss) from Operations</b>     | <b>\$768,959.94</b>   | <b>\$0.00</b> | <b>\$768,959.94</b>     | <b>0.0%</b>  | <b>\$7,934,227.61</b>  | <b>\$(400,300.00)</b>   | <b>\$8,334,527.61</b>   | <b>2082.1%</b> |
| <b><u>Contingency</u></b>                |                       |               |                         |              |                        |                         |                         |                |
| Funded Contingency/Admin                 | 10780010000           | \$0.00        | \$0.00                  | 0.0%         | \$0.00                 | \$(126,783.00)          | \$126,783.00            | 100.0%         |
| Funded Contingency/Prevention            | 10780020000           | 0.00          | 0.00                    | 0.0          | 0.00                   | (33,658.00)             | 33,658.00               | 100.0          |
| Funded Contingency/OPS                   | 10780030000           | 0.00          | 0.00                    | 0.0          | 0.00                   | (1,248,863.00)          | 1,248,863.00            | 100.0          |
| Funded Contingency/Training              | 10780035000           | 0.00          | 0.00                    | 0.0          | 0.00                   | (29,219.00)             | 29,219.00               | 100.0          |
| Funded Contingency/Tech Serv             | 10780041000           | 0.00          | 0.00                    | 0.0          | 0.00                   | (78,497.00)             | 78,497.00               | 100.0          |
| Funded Contingency/Facilities            | 10780043000           | 0.00          | 0.00                    | 0.0          | 0.00                   | (42,880.00)             | 42,880.00               | 100.0          |
| Funded Contingency/Warehouse             | 10780049000           | 0.00          | 0.00                    | 0.0          | 0.00                   | (29,482.00)             | 29,482.00               | 100.0          |
| Contingency - Ambulance                  | 10780050000           | 0.00          | 0.00                    | 0.0          | 0.00                   | (83,360.00)             | 83,360.00               | 100.0          |
| Contingency/Community Relations          | 10780060000           | 0.00          | 0.00                    | 0.0          | 0.00                   | (5,123.00)              | 5,123.00                | 100.0          |
| <b>Total Contingency</b>                 | <b>\$0.00</b>         | <b>\$0.00</b> | <b>\$0.00</b>           | <b>0.0 %</b> | <b>\$0.00</b>          | <b>\$(1,677,865.00)</b> | <b>\$1,677,865.00</b>   | <b>100.0 %</b> |
| <b>Net Income (Loss)</b>                 | <b>\$768,959.94</b>   | <b>\$0.00</b> | <b>\$768,959.94</b>     | <b>0.0%</b>  | <b>\$7,934,227.61</b>  | <b>\$(2,078,165.00)</b> | <b>\$10,012,392.61</b>  | <b>481.8%</b>  |



1/10/24  
10:00:00 AM

**CAFMA-Central Arizona Fire and Medical**

Balance Sheet  
As of 12/31/2023

**Assets**

**Current Assets**

|                                       |                 |                 |
|---------------------------------------|-----------------|-----------------|
| Cash with Yavapai County              | \$13,643,459.10 |                 |
| PSPRS Contingency Res Fund Restricted | 2,033,155.87    |                 |
| 115 Trust - Restricted                | 7,497,058.00    |                 |
| Capital Reserve Fund                  | 7,763,244.09    |                 |
| Accounts Receivable                   | (49,507.49)     |                 |
| Retiree/Insurance Receivable          | 6,888.19        |                 |
| Total Current Assets                  |                 | \$30,894,297.76 |

**Total Assets**

\$30,894,297.76

**Liabilities and Net Assets**

**Current Liabilities**

|                                 |             |               |
|---------------------------------|-------------|---------------|
| Accrued Payroll Expenses        | \$(352.90)  |               |
| Credit Card Payable             | (91,935.87) |               |
| Paypal Payable                  | (5,956.84)  |               |
| PSPRS Payable                   | 55.55       |               |
| ASRS Payable                    | 0.58        |               |
| PEHP Payable                    | 2.00        |               |
| Medical Insurance Withheld      | 1,062.76    |               |
| Dental Insurance Withheld       | 230.38      |               |
| Vision Insurance Withheld       | 69.11       |               |
| HSA Withheld                    | (762.75)    |               |
| Supplemental Insurance Withheld | (151.73)    |               |
| Def Comp 401A - Employees       | 1.00        |               |
| PSPRDCRP-PSPRS DC               | 6.00        |               |
| Total Current Liabilities       |             | \$(97,732.71) |

**Total Liabilities**

\$(97,732.71)

**Net Assets**

|                                  |                 |                        |
|----------------------------------|-----------------|------------------------|
| Fund Balance                     | \$23,057,802.86 |                        |
| Current Year Net Assets          | 7,934,227.61    |                        |
| Total Net Assets                 |                 | 30,992,030.47          |
| Total Liabilities and Net Assets |                 | <u>\$30,894,297.76</u> |

**CAFMA-Central Arizona Fire and Medical**  
**GL Account Ledger - Detail By Period**  
12/1/2023 through 12/31/2023

| Batch                  | Journal | Entry #                         | Date     | Job | Document  | Description  | Debits     | Credits | Balance                |
|------------------------|---------|---------------------------------|----------|-----|-----------|--|------------|---------|------------------------|
| <b>10.1100.0.0.000</b> |         | <b>CASH WITH YAVAPAI COUNTY</b> |          |     |           |  |            |         | <b>\$12,930,338.35</b> |
| 2534                   | CR      | 1622289                         | 12/07/23 |     | 10011     | WALKER FIRE PROTECTION ASSOC. -                              | 1,390.87   | -       | 12,931,729.22          |
| 2534                   | CR      | 1622288                         | 12/07/23 |     | 10012     | WALKER FIRE PROTECTION ASSOC. -                              | 1,217.55   | -       | 12,932,946.77          |
| 2534                   | CR      | 1622457                         | 12/07/23 |     | 1007947   | MISCELLANEOUS INCOME -                                       | 22,922.00  | -       | 12,955,868.77          |
| 2534                   | CR      | 1622321                         | 12/07/23 |     | 1009940   | AZ Dept of Forestry & Fire Mgt -                             | 131,075.75 | -       | 13,086,944.52          |
| 2534                   | CR      | 1622290                         | 12/07/23 |     | 217942    | Mills, Brett -   | 390.00     | -       | 13,087,334.52          |
| 2534                   | CR      | 1622291                         | 12/07/23 |     | 217942    | Bliss, Scott -   | 150.00     | -       | 13,087,484.52          |
| 2534                   | CR      | 1622292                         | 12/07/23 |     | 217942    | CAMACHO, ALBERT -  | 260.00     | -       | 13,087,744.52          |
| 2534                   | CR      | 1622293                         | 12/07/23 |     | 217942    | Chase, Rick -  | 112.20     | -       | 13,087,856.72          |
| 2534                   | CR      | 1622294                         | 12/07/23 |     | 217942    | COLE, BRIAN -  | 86.70      | -       | 13,087,943.42          |
| 2534                   | CR      | 1622295                         | 12/07/23 |     | 217942    | COOK, CHARLES -  | 86.70      | -       | 13,088,030.12          |
| 2534                   | CR      | 1622296                         | 12/07/23 |     | 217942    | Curry, Robert -  | 86.70      | -       | 13,088,116.82          |
| 2534                   | CR      | 1622297                         | 12/07/23 |     | 217942    | CURTIS, DAVID -  | 42.84      | -       | 13,088,159.66          |
| 2534                   | CR      | 1622298                         | 12/07/23 |     | 217942    | DALE, JACK -   | 86.70      | -       | 13,088,246.36          |
| 2534                   | CR      | 1622299                         | 12/07/23 |     | 217942    | DIBBLE, STEVE -  | 86.70      | -       | 13,088,333.06          |
| 2534                   | CR      | 1622300                         | 12/07/23 |     | 217942    | Douglas, Ren -   | 86.70      | -       | 13,088,419.76          |
| 2534                   | CR      | 1622301                         | 12/07/23 |     | 217942    | HARRIS, ALLEN -  | 86.70      | -       | 13,088,506.46          |
| 2534                   | CR      | 1622302                         | 12/07/23 |     | 217942    | INGRAO, JACK -   | 86.70      | -       | 13,088,593.16          |
| 2534                   | CR      | 1622303                         | 12/07/23 |     | 217942    | KELLEY, JOE -  | 42.84      | -       | 13,088,636.00          |
| 2534                   | CR      | 1622304                         | 12/07/23 |     | 217942    | LOPEZ, RODNEY -  | 86.70      | -       | 13,088,722.70          |
| 2534                   | CR      | 1622305                         | 12/07/23 |     | 217942    | Mayhall, Mathew -  | 260.00     | -       | 13,088,982.70          |
| 2534                   | CR      | 1622306                         | 12/07/23 |     | 217942    | MCCONNELL, DAVE -  | 112.20     | -       | 13,089,094.90          |
| 2534                   | CR      | 1622307                         | 12/07/23 |     | 217942    | MOORE, SCOTT -   | 86.70      | -       | 13,089,181.60          |
| 2534                   | CR      | 1622308                         | 12/07/23 |     | 217942    | NESS, DANIEL -   | 42.84      | -       | 13,089,224.44          |
| 2534                   | CR      | 1622309                         | 12/07/23 |     | 217942    | PARRISH, MICHAEL -   | 42.84      | -       | 13,089,267.28          |
| 2534                   | CR      | 1622310                         | 12/07/23 |     | 217942    | POLACEK, JEFF -  | 260.00     | -       | 13,089,527.28          |
| 2534                   | CR      | 1622311                         | 12/07/23 |     | 217942    | Reyes, Charlie -   | 86.70      | -       | 13,089,613.98          |
| 2534                   | CR      | 1622312                         | 12/07/23 |     | 217942    | ROBISON, MICHAEL J. -  | 86.70      | -       | 13,089,700.68          |
| 2534                   | CR      | 1622313                         | 12/07/23 |     | 217942    | Sims, Mike -   | 86.70      | -       | 13,089,787.38          |
| 2534                   | CR      | 1622314                         | 12/07/23 |     | 217942    | Tarver, Shawn -  | 86.70      | -       | 13,089,874.08          |
| 2534                   | CR      | 1622315                         | 12/07/23 |     | 217942    | Tucker, Michael -  | 260.00     | -       | 13,090,134.08          |
| 2534                   | CR      | 1622316                         | 12/07/23 |     | 217942    | Valadez, Armando -   | 72.42      | -       | 13,090,206.50          |
| 2534                   | CR      | 1622317                         | 12/07/23 |     | 217942    | VANATTA, DAVIN -   | 150.00     | -       | 13,090,356.50          |
| 2534                   | CR      | 1622318                         | 12/07/23 |     | 217942    | WILHARM, BRIAN -   | 86.70      | -       | 13,090,443.20          |
| 2534                   | CR      | 1622319                         | 12/07/23 |     | 321366    | Town of Prescott Valley -                                    | 1,026.25   | -       | 13,091,469.45          |
| 2534                   | CR      | 1622320                         | 12/07/23 |     | 510611939 | Sims, Mike -   | 14.68      | -       | 13,091,484.13          |
| 2534                   | CR      | 1622285                         | 12/07/23 |     | 532026    | CITY OF PRESCOTT FIRE DEPT. -                                | 154.00     | -       | 13,091,638.13          |
| 2534                   | CR      | 1622286                         | 12/07/23 |     | 532066    | CITY OF PRESCOTT FIRE DEPT. -                                | 1,834.22   | -       | 13,093,472.35          |
| 2534                   | CR      | 1622287                         | 12/07/23 |     | 70603921  | VERDE VALLEY FIRE DISTRICT -                                 | 3,416.06   | -       | 13,096,888.41          |
| 2534                   | CR      | 1622281                         | 12/07/23 |     | 706601488 | Yarnell Fire District -                                      | 1,566.94   | -       | 13,098,455.35          |
| 2534                   | CR      | 1622282                         | 12/07/23 |     | 74621866  | SKYVIEW SCHOOL -   | 78.41      | -       | 13,098,533.76          |
| 2534                   | CR      | 1622283                         | 12/07/23 |     | 78388     | PAYSON FIRE DEPARTMENT -                                     | 1,304.74   | -       | 13,099,838.50          |
| 2534                   | CR      | 1622284                         | 12/07/23 |     | 78433     | PAYSON FIRE DEPARTMENT -                                     | 1,886.27   | -       | 13,101,724.77          |
| 2535                   | CD      | 1622459                         | 12/11/23 |     | 756745679 | A1 Water Bulk Delivery Svc LLC - Cash Disbursement<br>A1WADE | -          | 175.00  | 13,101,549.77          |
| 2535                   | CD      | 1622461                         | 12/11/23 |     | 756745680 | Arizona General / Ace Hardware - Cash Disbursement<br>ACEHAR | -          | 32.22   | 13,101,517.55          |

**CAFMA-Central Arizona Fire and Medical**  
GL Account Ledger - Detail By Period  
12/1/2023 through 12/31/2023

| Batch                  | Journal | Entry # | Date  | Job | Document  | Description   | Debits | Credits    | Balance         |
|------------------------|---------|---------|---|-----|-----------|---|--------|------------|-----------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |           |   |        |            |                 |
| 2535                   | CD      | 1622465 | 12/11/23                                    |     | 756745681 | Action Graphics - Cash Disbursement ACTGRA                | \$-    | \$30.34    | \$13,101,487.21 |
| 2535                   | CD      | 1622468 | 12/11/23                                    |     | 756745682 | Air Instrumentation of CA - Cash Disbursement AIINCA      | -      | 532.28     | 13,100,954.93   |
| 2535                   | CD      | 1622471 | 12/11/23                                    |     | 756745683 | American Express, Inc. - Cash Disbursement AMEEXP         | -      | 35,914.84  | 13,065,040.09   |
| 2535                   | CD      | 1622654 | 12/11/23                                    |     | 756745694 | Arizona Dept. of Public Safety - Cash Disbursement ARDEPU | -      | 15.00      | 13,065,025.09   |
| 2535                   | CD      | 1622658 | 12/11/23                                    |     | 756745695 | Arizona Emergency Products - Cash Disbursement AREMPR     | -      | 384.20     | 13,064,640.89   |
| 2535                   | CD      | 1622662 | 12/11/23                                    |     | 756745696 | Auto Trim Plus LLC - Cash Disbursement AUTRPL             | -      | 791.73     | 13,063,849.16   |
| 2535                   | CD      | 1622665 | 12/11/23                                    |     | 756745697 | Bennett Oil - Cash Disbursement BENOIL                    | -      | 29.02      | 13,063,820.14   |
| 2535                   | CD      | 1622667 | 12/11/23                                    |     | 756745698 | Best Pick Disposal, Inc - Cash Disbursement BEPIDI        | -      | 537.87     | 13,063,282.27   |
| 2535                   | CD      | 1622676 | 12/11/23                                    |     | 756745699 | Bound Tree Medical LLC - Cash Disbursement BOTRME         | -      | 2,185.04   | 13,061,097.23   |
| 2535                   | CD      | 1622687 | 12/11/23                                    |     | 756745700 | Brightly Software Inc. - Cash Disbursement BRISOF         | -      | 7,806.43   | 13,053,290.80   |
| 2535                   | CD      | 1622692 | 12/11/23                                    |     | 756745701 | B & W Fire Security Systems - Cash Disbursement BWFISE    | -      | 4,748.75   | 13,048,542.05   |
| 2535                   | CD      | 1622704 | 12/11/23                                    |     | 756745702 | Sparklight - Cash Disbursement CABONE                     | -      | 195.22     | 13,048,346.83   |
| 2535                   | CD      | 1622711 | 12/11/23                                    |     | 756745703 | Chains Required - Cash Disbursement CHAREQ                | -      | 94.95      | 13,048,251.88   |
| 2535                   | CD      | 1622713 | 12/11/23                                    |     | 756745704 | Chase Bank - Cash Disbursement CHASE                      | -      | 460.79     | 13,047,791.09   |
| 2535                   | CD      | 1622722 | 12/11/23                                    |     | 756745705 | Chase Bank - Cash Disbursement CHASE                      | -      | 782,088.21 | 12,265,702.88   |
| 2535                   | CD      | 1622750 | 12/11/23                                    |     | 756745707 | Chino Rentals - Cash Disbursement CHIREN                  | -      | 592.39     | 12,265,110.49   |
| 2535                   | CD      | 1622754 | 12/11/23                                    |     | 756745708 | City of Prescott - Cash Disbursement CITPRE               | -      | 80,491.11  | 12,184,619.38   |
| 2535                   | CD      | 1622756 | 12/11/23                                    |     | 756745709 | Cross Connections - Cash Disbursement CROCON              | -      | 6,432.56   | 12,178,186.82   |
| 2535                   | CD      | 1622762 | 12/11/23                                    |     | 756745710 | L.N. Curtis & Sons - Cash Disbursement CUTOHE             | -      | 760.86     | 12,177,425.96   |
| 2535                   | CD      | 1622769 | 12/11/23                                    |     | 756745711 | FACTORY MOTOR PARTS - Cash Disbursement FAMOPA            | -      | 271.29     | 12,177,154.67   |
| 2535                   | CD      | 1622777 | 12/11/23                                    |     | 756745712 | Ferguson Enterprises LLC #3584 - Cash Disbursement FERENT | -      | 348.82     | 12,176,805.85   |
| 2535                   | CD      | 1622786 | 12/11/23                                    |     | 756745713 | Christopher Firebaugh - Cash Disbursement FIRCHR          | -      | 400.00     | 12,176,405.85   |
| 2535                   | CD      | 1622788 | 12/11/23                                    |     | 756745714 | FleetPride, Inc - Cash Disbursement FLPRTR                | -      | 851.65     | 12,175,554.20   |
| 2535                   | CD      | 1622792 | 12/11/23                                    |     | 756745715 | Freightliner of AZ, LLC - Cash Disbursement FROFAR        | -      | 579.28     | 12,174,974.92   |
| 2535                   | CD      | 1622799 | 12/11/23                                    |     | 756745716 | Galls LLC - Cash Disbursement GALLS                       | -      | 246.33     | 12,174,728.59   |
| 2535                   | CD      | 1622806 | 12/11/23                                    |     | 756745717 | Michael M. Golightly & Assoc - Cash Disbursement GOLMIC   | -      | 3,324.99   | 12,171,403.60   |
| 2535                   | CD      | 1622813 | 12/11/23                                    |     | 756745718 | W.W. Grainger, Inc - Cash Disbursement GRAING             | -      | 595.63     | 12,170,807.97   |
| 2535                   | CD      | 1622822 | 12/11/23                                    |     | 756745719 | Interstate Batteries - Cash Disbursement INTBAT           | -      | 1,914.14   | 12,168,893.83   |
| 2535                   | CD      | 1622825 | 12/11/23                                    |     | 756745720 | Manzanita Landscaping, Inc - Cash Disbursement MANLAN     | -      | 1,357.18   | 12,167,536.65   |
| 2535                   | CD      | 1622830 | 12/11/23                                    |     | 756745721 | Mallory Safety & Supply LLC - Cash Disbursement MASASU    | -      | 1,908.06   | 12,165,628.59   |
| 2535                   | CD      | 1622834 | 12/11/23                                    |     | 756745722 | MATHEW TRAVIS MAYHALL - Cash Disbursement MAYMAT          | -      | 260.00     | 12,165,368.59   |
| 2535                   | CD      | 1622836 | 12/11/23                                    |     | 756745723 | Mercury Medical Inc - Cash Disbursement MERMED            | -      | 962.10     | 12,164,406.49   |
| 2535                   | CD      | 1622841 | 12/11/23                                    |     | 756745724 | Micronet Communications Inc - Cash Disbursement MICCOM    | -      | 600.00     | 12,163,806.49   |
| 2535                   | CD      | 1622843 | 12/11/23                                    |     | 756745725 | MILLS, BRETT - Cash Disbursement MILBRE                   | -      | 390.00     | 12,163,416.49   |
| 2535                   | CD      | 1622846 | 12/11/23                                    |     | 756745726 | Nationwide Retirement Solution - Cash Disbursement NARESO | -      | 60,468.47  | 12,102,948.02   |
| 2535                   | CD      | 1622848 | 12/11/23                                    |     | 756745727 | NFP Property and Casualty - Cash Disbursement NFPPRO      | -      | 42,215.00  | 12,060,733.02   |

**CAFMA-Central Arizona Fire and Medical**  
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12/1/2023 through 12/31/2023

| Batch                  | Journal | Entry # | Date  | Job | Document            | Description  | Debits     | Credits    | Balance         |
|------------------------|---------|---------|---|-----|---------------------|--|------------|------------|-----------------|
| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |                     |  |            |            |                 |
| 2535                   | CD      | 1622850 | 12/11/23                                    |     | 756745728           | Northern Arizona Inspection - Cash Disbursement NOARIN               | \$-        | \$3,360.00 | \$12,057,373.02 |
| 2535                   | CD      | 1622852 | 12/11/23                                    |     | 756745729           | Northern AZ Premier Termite - Cash Disbursement NOAZTE               | -          | 440.00     | 12,056,933.02   |
| 2535                   | CD      | 1622854 | 12/11/23                                    |     | 756745730           | PAPETTI SAMUELS WEISS MCKIRGAN - Cash Disbursement PASAWE            | -          | 15,306.03  | 12,041,626.99   |
| 2535                   | CD      | 1622856 | 12/11/23                                    |     | 756745731           | Pitney Bowes Global Financial - Cash Disbursement PIBOGL             | -          | 54.59      | 12,041,572.40   |
| 2535                   | CD      | 1622859 | 12/11/23                                    |     | 756745732           | Purple Sage Embroidery & Award - Cash Disbursement PUSAEM            | -          | 62.07      | 12,041,510.33   |
| 2535                   | CD      | 1622863 | 12/11/23                                    |     | 756745733           | Ramon's & Lucy's Tacos - Cash Disbursement RALUTA                    | -          | 2,000.00   | 12,039,510.33   |
| 2535                   | CD      | 1622866 | 12/11/23                                    |     | 756745734           | Restored By Faith LLC - Cash Disbursement REBYFA                     | -          | 280.00     | 12,039,230.33   |
| 2535                   | CD      | 1622868 | 12/11/23                                    |     | 756745735           | KUTAK ROCK LLP - Cash Disbursement ROCKUT                            | -          | 136,715.93 | 11,902,514.40   |
| 2535                   | CD      | 1622870 | 12/11/23                                    |     | 756745736           | RWC Group - Cash Disbursement RWCINT                                 | -          | 908.95     | 11,901,605.45   |
| 2535                   | CD      | 1622875 | 12/11/23                                    |     | 756745737           | S&A EXCAVATION LLC - Cash Disbursement SAEXCA                        | -          | 22,526.81  | 11,879,078.64   |
| 2535                   | CD      | 1622877 | 12/11/23                                    |     | 756745738           | State 48 Recycling Inc - Cash Disbursement ST48RE                    | -          | 710.00     | 11,878,368.64   |
| 2535                   | CD      | 1622880 | 12/11/23                                    |     | 756745739           | Staples Contract & Commmerc.Inc - Cash Disbursement STACOM           | -          | 526.94     | 11,877,841.70   |
| 2535                   | CD      | 1622895 | 12/11/23                                    |     | 756745740           | Stryker Sales Corporation - Cash Disbursement STSACO                 | -          | 75,066.03  | 11,802,775.67   |
| 2535                   | CD      | 1622900 | 12/11/23                                    |     | 756745741           | D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP            | -          | 1,459.74   | 11,801,315.93   |
| 2535                   | CD      | 1622906 | 12/11/23                                    |     | 756745742           | Teleflex Funding LLC - Cash Disbursement TELEFL                      | -          | 2,072.18   | 11,799,243.75   |
| 2535                   | CD      | 1622918 | 12/11/23                                    |     | 756745743           | The Hike Shack - Cash Disbursement THHISH                            | -          | 1,418.30   | 11,797,825.45   |
| 2535                   | CD      | 1622922 | 12/11/23                                    |     | 756745744           | Turbo & Electric Sales & Svc - Cash Disbursement TUELSA              | -          | 9,665.73   | 11,788,159.72   |
| 2535                   | CD      | 1622925 | 12/11/23                                    |     | 756745745           | Unisource Energy Services - Cash Disbursement UNENSE                 | -          | 1,164.10   | 11,786,995.62   |
| 2535                   | CD      | 1622934 | 12/11/23                                    |     | 756745746           | VALMONT SITE PRO1 - Cash Disbursement VALMON                         | -          | 942.71     | 11,786,052.91   |
| 2535                   | CD      | 1622938 | 12/11/23                                    |     | 756745747           | Verified First, LLC - Cash Disbursement VEFIBA                       | -          | 64.80      | 11,785,988.11   |
| 2535                   | CD      | 1622941 | 12/11/23                                    |     | 756745748           | Viscardi, Karen - Cash Disbursement VISKAR                           | -          | 150.50     | 11,785,837.61   |
| 2535                   | CD      | 1622943 | 12/11/23                                    |     | 756745749           | Wex Bank - Cash Disbursement WEXBAN                                  | -          | 16,850.68  | 11,768,986.93   |
| 2535                   | CD      | 1622945 | 12/11/23                                    |     | 756745750           | ROGER WOOD - Cash Disbursement WOOROG                                | -          | 3,462.88   | 11,765,524.05   |
| 2535                   | CD      | 1622947 | 12/11/23                                    |     | 756745751           | Yavapai Mechanical Plumbing - Cash Disbursement YAMEPL               | -          | 11,450.00  | 11,754,074.05   |
| 2535                   | CD      | 1622952 | 12/11/23                                    |     | 756745752           | Pioneer Title Agency, Inc - Cash Disbursement PITIAG                 | -          | 25,000.00  | 11,729,074.05   |
| 2535                   | CD      | 1622731 | 12/11/23                                    |     | DIR.DEP.PPE.12.02.: | Chase Bank - PR - DIRECT DEPOSIT PPE 12/02/2023                      | 429,055.26 | -          | 12,158,129.31   |
| 2536                   | PR      | 1626949 | 12/12/23                                    |     | 30248               | Abel, Todd D. - Payroll Bi-Weekly-Direct Deposit 12/12/2023          | -          | 1,902.67   | 12,156,226.64   |
| 2536                   | PR      | 1626963 | 12/12/23                                    |     | 30249               | Amaya, Aaron M. - Payroll Bi-Weekly-Direct Deposit 12/12/2023        | -          | 1,732.88   | 12,154,493.76   |
| 2536                   | PR      | 1626983 | 12/12/23                                    |     | 30250               | Anderson, Kim E. - Payroll Bi-Weekly-Direct Deposit 12/12/2023       | -          | 621.79     | 12,153,871.97   |
| 2536                   | PR      | 1627010 | 12/12/23                                    |     | 30251               | Anglin, Jake J. - Payroll Bi-Weekly-Direct Deposit 12/12/2023        | -          | 1,199.18   | 12,152,672.79   |
| 2536                   | PR      | 1627039 | 12/12/23                                    |     | 30252               | Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 12/12/2023 | -          | 1,984.05   | 12,150,688.74   |
| 2536                   | PR      | 1627069 | 12/12/23                                    |     | 30253               | Aponte, Anthony M. - Payroll Bi-Weekly-Direct Deposit 12/12/2023     | -          | 1,379.48   | 12,149,309.26   |

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| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |  |        |            |                 |
| 2536                   | PR      | 1627092 | 12/12/23                                    |     | 30254    | Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023            | \$-    | \$2,522.43 | \$12,146,786.83 |
| 2536                   | PR      | 1627116 | 12/12/23                                    |     | 30255    | Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023           | -      | 2,414.55   | 12,144,372.28   |
| 2536                   | PR      | 1627144 | 12/12/23                                    |     | 30256    | Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023 | -      | 3,213.52   | 12,141,158.76   |
| 2536                   | PR      | 1627170 | 12/12/23                                    |     | 30257    | Blair, Wyatt L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023           | -      | 1,651.20   | 12,139,507.56   |
| 2536                   | PR      | 1627191 | 12/12/23                                    |     | 30258    | Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023           | -      | 1,910.10   | 12,137,597.46   |
| 2536                   | PR      | 1627213 | 12/12/23                                    |     | 30259    | Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 2,837.51   | 12,134,759.95   |
| 2536                   | PR      | 1627239 | 12/12/23                                    |     | 30260    | Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023           | -      | 2,822.68   | 12,131,937.27   |
| 2536                   | PR      | 1627266 | 12/12/23                                    |     | 30261    | Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023          | -      | 4,417.75   | 12,127,519.52   |
| 2536                   | PR      | 1627288 | 12/12/23                                    |     | 30262    | Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 2,687.71   | 12,124,831.81   |
| 2536                   | PR      | 1627311 | 12/12/23                                    |     | 30263    | Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 2,225.21   | 12,122,606.60   |
| 2536                   | PR      | 1627336 | 12/12/23                                    |     | 30264    | Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023           | -      | 3,058.29   | 12,119,548.31   |
| 2536                   | PR      | 1627365 | 12/12/23                                    |     | 30265    | Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023           | -      | 1,912.84   | 12,117,635.47   |
| 2536                   | PR      | 1627387 | 12/12/23                                    |     | 30266    | Burchard, Benjamin A. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023     | -      | 1,272.47   | 12,116,363.00   |
| 2536                   | PR      | 1627410 | 12/12/23                                    |     | 30267    | Bushman, James V. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 3,969.34   | 12,112,393.66   |
| 2536                   | PR      | 1627437 | 12/12/23                                    |     | 30268    | Butler, Jason - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023             | -      | 4,262.43   | 12,108,131.23   |
| 2536                   | PR      | 1627466 | 12/12/23                                    |     | 30269    | Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 1,824.13   | 12,106,307.10   |
| 2536                   | PR      | 1627491 | 12/12/23                                    |     | 30270    | Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 13,653.02  | 12,092,654.08   |
| 2536                   | PR      | 1627510 | 12/12/23                                    |     | 30271    | Carpenter, Noah W. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 1,662.10   | 12,090,991.98   |
| 2536                   | PR      | 1627537 | 12/12/23                                    |     | 30272    | Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023          | -      | 1,711.36   | 12,089,280.62   |
| 2536                   | PR      | 1627560 | 12/12/23                                    |     | 30273    | Clark, Erskine E. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 1,504.47   | 12,087,776.15   |
| 2536                   | PR      | 1627589 | 12/12/23                                    |     | 30274    | Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023          | -      | 2,286.09   | 12,085,490.06   |
| 2536                   | PR      | 1627613 | 12/12/23                                    |     | 30275    | Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023    | -      | 2,626.03   | 12,082,864.03   |
| 2536                   | PR      | 1627635 | 12/12/23                                    |     | 30276    | Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023           | -      | 2,439.72   | 12,080,424.31   |
| 2536                   | PR      | 1627651 | 12/12/23                                    |     | 30277    | Craik, John P. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023            | -      | 1,689.10   | 12,078,735.21   |
| 2536                   | PR      | 1627678 | 12/12/23                                    |     | 30278    | Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023            | -      | 2,712.20   | 12,076,023.01   |

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| 2536                   | PR      | 1627700 | 12/12/23                                    |     | 30279    | Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | \$-    | \$2,402.14 | \$12,073,620.87 |
| 2536                   | PR      | 1627726 | 12/12/23                                    |     | 30280    | Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 1,881.56   | 12,071,739.31   |
| 2536                   | PR      | 1627752 | 12/12/23                                    |     | 30281    | DalCerro, Matthew R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023 | -      | 1,606.47   | 12,070,132.84   |
| 2536                   | PR      | 1627778 | 12/12/23                                    |     | 30282    | Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -      | 3,788.32   | 12,066,344.52   |
| 2536                   | PR      | 1627802 | 12/12/23                                    |     | 30283    | Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 3,889.52   | 12,062,455.00   |
| 2536                   | PR      | 1627824 | 12/12/23                                    |     | 30284    | Dawson, Logan J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 1,162.90   | 12,061,292.10   |
| 2536                   | PR      | 1627848 | 12/12/23                                    |     | 30285    | Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -      | 952.91     | 12,060,339.19   |
| 2536                   | PR      | 1627875 | 12/12/23                                    |     | 30286    | DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,786.08   | 12,058,553.11   |
| 2536                   | PR      | 1627902 | 12/12/23                                    |     | 30287    | Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 2,728.38   | 12,055,824.73   |
| 2536                   | PR      | 1627926 | 12/12/23                                    |     | 30288    | Dixson, Susanne M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -      | 2,453.02   | 12,053,371.71   |
| 2536                   | PR      | 1627951 | 12/12/23                                    |     | 30289    | DuCharme, Zachary J. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023 | -      | 1,686.43   | 12,051,685.28   |
| 2536                   | PR      | 1627974 | 12/12/23                                    |     | 30290    | Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023 | -      | 3,259.66   | 12,048,425.62   |
| 2536                   | PR      | 1628001 | 12/12/23                                    |     | 30291    | Dwyer, Jonathan M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -      | 2,116.07   | 12,046,309.55   |
| 2536                   | PR      | 1628028 | 12/12/23                                    |     | 30292    | Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 2,665.96   | 12,043,643.59   |
| 2536                   | PR      | 1628051 | 12/12/23                                    |     | 30293    | Edwards, David S. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 2,908.47   | 12,040,735.12   |
| 2536                   | PR      | 1628072 | 12/12/23                                    |     | 30294    | Engel, Nicole - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 1,022.13   | 12,039,712.99   |
| 2536                   | PR      | 1628098 | 12/12/23                                    |     | 30295    | Estrada, Emilio C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -      | 2,195.20   | 12,037,517.79   |
| 2536                   | PR      | 1628119 | 12/12/23                                    |     | 30296    | Fast, Teresa A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 1,189.53   | 12,036,328.26   |
| 2536                   | PR      | 1628140 | 12/12/23                                    |     | 30297    | Feddema, John J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 3,804.02   | 12,032,524.24   |
| 2536                   | PR      | 1628167 | 12/12/23                                    |     | 30298    | Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 1,812.60   | 12,030,711.64   |
| 2536                   | PR      | 1628191 | 12/12/23                                    |     | 30299    | Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 2,602.26   | 12,028,109.38   |
| 2536                   | PR      | 1628222 | 12/12/23                                    |     | 30300    | Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 5,197.26   | 12,022,912.12   |
| 2536                   | PR      | 1628244 | 12/12/23                                    |     | 30301    | Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 3,146.45   | 12,019,765.67   |
| 2536                   | PR      | 1628265 | 12/12/23                                    |     | 30302    | Freeman, Michael - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 1,749.70   | 12,018,015.97   |
| 2536                   | PR      | 1628282 | 12/12/23                                    |     | 30303    | Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 4,411.38   | 12,013,604.59   |

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| 2536                   | PR      | 1628307 | 12/12/23                                    |     | 30304    | Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | \$-    | \$1,476.68 | \$12,012,127.91 |
| 2536                   | PR      | 1628331 | 12/12/23                                    |     | 30305    | Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023 | -      | 1,124.56   | 12,011,003.35   |
| 2536                   | PR      | 1628353 | 12/12/23                                    |     | 30306    | Gentle, Isabel - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023          | -      | 1,683.99   | 12,009,319.36   |
| 2536                   | PR      | 1628380 | 12/12/23                                    |     | 30307    | Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,563.55   | 12,007,755.81   |
| 2536                   | PR      | 1628406 | 12/12/23                                    |     | 30308    | Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 2,034.25   | 12,005,721.56   |
| 2536                   | PR      | 1628431 | 12/12/23                                    |     | 30309    | Ginn, James E. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023          | -      | 2,515.38   | 12,003,206.18   |
| 2536                   | PR      | 1628454 | 12/12/23                                    |     | 30310    | Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 1,558.42   | 12,001,647.76   |
| 2536                   | PR      | 1628488 | 12/12/23                                    |     | 30311    | Gray, JT A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023             | -      | 1,783.51   | 11,999,864.25   |
| 2536                   | PR      | 1628516 | 12/12/23                                    |     | 30312    | Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 1,868.97   | 11,997,995.28   |
| 2536                   | PR      | 1628547 | 12/12/23                                    |     | 30313    | Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023           | -      | 2,647.84   | 11,995,347.44   |
| 2536                   | PR      | 1628579 | 12/12/23                                    |     | 30314    | Hampton, Daniel A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 3,314.47   | 11,992,032.97   |
| 2536                   | PR      | 1628605 | 12/12/23                                    |     | 30315    | Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 2,857.63   | 11,989,175.34   |
| 2536                   | PR      | 1628627 | 12/12/23                                    |     | 30316    | Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023          | -      | 2,238.95   | 11,986,936.39   |
| 2536                   | PR      | 1628643 | 12/12/23                                    |     | 30317    | Hoobler, Cammi L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,717.46   | 11,985,218.93   |
| 2536                   | PR      | 1628668 | 12/12/23                                    |     | 30318    | Horstman, Stephen W. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023    | -      | 3,904.51   | 11,981,314.42   |
| 2536                   | PR      | 1628689 | 12/12/23                                    |     | 30319    | Huddleston, Michael B. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023  | -      | 2,840.34   | 11,978,474.08   |
| 2536                   | PR      | 1628714 | 12/12/23                                    |     | 30320    | Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 1,635.08   | 11,976,839.00   |
| 2536                   | PR      | 1628730 | 12/12/23                                    |     | 30321    | Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023            | -      | 2,337.32   | 11,974,501.68   |
| 2536                   | PR      | 1628761 | 12/12/23                                    |     | 30322    | Isbell, Tienna B. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,912.71   | 11,972,588.97   |
| 2536                   | PR      | 1628788 | 12/12/23                                    |     | 30323    | Jacobson, Terrence L. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023   | -      | 2,844.85   | 11,969,744.12   |
| 2536                   | PR      | 1628814 | 12/12/23                                    |     | 30324    | Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,819.01   | 11,967,925.11   |
| 2536                   | PR      | 1628837 | 12/12/23                                    |     | 30325    | Johnson, Carrie A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 3,001.67   | 11,964,923.44   |
| 2536                   | PR      | 1628867 | 12/12/23                                    |     | 30326    | Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 3,909.57   | 11,961,013.87   |
| 2536                   | PR      | 1628890 | 12/12/23                                    |     | 30327    | Jordan, Tessa M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 1,024.13   | 11,959,989.74   |
| 2536                   | PR      | 1628917 | 12/12/23                                    |     | 30328    | King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 3,169.56   | 11,956,820.18   |

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| 2536                   | PR      | 1628945 | 12/12/23                                    |     | 30329    | Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | \$-    | \$3,070.98 | \$11,953,749.20 |
| 2536                   | PR      | 1628967 | 12/12/23                                    |     | 30330    | Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 2,615.50   | 11,951,133.70   |
| 2536                   | PR      | 1628994 | 12/12/23                                    |     | 30331    | Kontz, Andrew M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 2,857.94   | 11,948,275.76   |
| 2536                   | PR      | 1629020 | 12/12/23                                    |     | 30332    | Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 2,376.87   | 11,945,898.89   |
| 2536                   | PR      | 1629039 | 12/12/23                                    |     | 30333    | Krizo, Denise M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 959.71     | 11,944,939.18   |
| 2536                   | PR      | 1629061 | 12/12/23                                    |     | 30334    | Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023 | -      | 4,233.05   | 11,940,706.13   |
| 2536                   | PR      | 1629084 | 12/12/23                                    |     | 30335    | Legge, David B. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 2,781.39   | 11,937,924.74   |
| 2536                   | PR      | 1629111 | 12/12/23                                    |     | 30336    | Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023  | -      | 4,318.25   | 11,933,606.49   |
| 2536                   | PR      | 1629132 | 12/12/23                                    |     | 30337    | Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 2,187.31   | 11,931,419.18   |
| 2536                   | PR      | 1629154 | 12/12/23                                    |     | 30338    | Lopez, Nelson P. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,667.32   | 11,929,751.86   |
| 2536                   | PR      | 1629182 | 12/12/23                                    |     | 30339    | Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023          | -      | 1,706.16   | 11,928,045.70   |
| 2536                   | PR      | 1629208 | 12/12/23                                    |     | 30340    | Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 1,870.84   | 11,926,174.86   |
| 2536                   | PR      | 1629233 | 12/12/23                                    |     | 30341    | Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 4,802.72   | 11,921,372.14   |
| 2536                   | PR      | 1629254 | 12/12/23                                    |     | 30342    | Madden, James P. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,288.61   | 11,920,083.53   |
| 2536                   | PR      | 1629274 | 12/12/23                                    |     | 30343    | Mauldin, Karen S. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 2,185.98   | 11,917,897.55   |
| 2536                   | PR      | 1629299 | 12/12/23                                    |     | 30344    | Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 3,199.38   | 11,914,698.17   |
| 2536                   | PR      | 1629316 | 12/12/23                                    |     | 30345    | Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 2,141.61   | 11,912,556.56   |
| 2536                   | PR      | 1629343 | 12/12/23                                    |     | 30346    | McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023  | -      | 1,933.39   | 11,910,623.17   |
| 2536                   | PR      | 1629370 | 12/12/23                                    |     | 30347    | McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 4,271.08   | 11,906,352.09   |
| 2536                   | PR      | 1629398 | 12/12/23                                    |     | 30348    | McFadden, Matthew C. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023   | -      | 1,823.68   | 11,904,528.41   |
| 2536                   | PR      | 1629428 | 12/12/23                                    |     | 30349    | McFadden, Michael J. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023   | -      | 3,735.69   | 11,900,792.72   |
| 2536                   | PR      | 1629455 | 12/12/23                                    |     | 30350    | McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 2,201.90   | 11,898,590.82   |
| 2536                   | PR      | 1629478 | 12/12/23                                    |     | 30351    | Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 2,971.88   | 11,895,618.94   |
| 2536                   | PR      | 1629507 | 12/12/23                                    |     | 30352    | Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 2,936.50   | 11,892,682.44   |
| 2536                   | PR      | 1629535 | 12/12/23                                    |     | 30353    | Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 1,764.97   | 11,890,917.47   |



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| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |  |        |            |                 |
| 2536                   | PR      | 1629561 | 12/12/23                                    |     | 30354    | Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | \$-    | \$1,764.68 | \$11,889,152.79 |
| 2536                   | PR      | 1629583 | 12/12/23                                    |     | 30355    | Murphey, Patricia D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 3,229.40   | 11,885,923.39   |
| 2536                   | PR      | 1629611 | 12/12/23                                    |     | 30356    | Nall, William T. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 1,557.50   | 11,884,365.89   |
| 2536                   | PR      | 1629636 | 12/12/23                                    |     | 30357    | Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 1,771.61   | 11,882,594.28   |
| 2536                   | PR      | 1629664 | 12/12/23                                    |     | 30358    | Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 3,406.32   | 11,879,187.96   |
| 2536                   | PR      | 1629691 | 12/12/23                                    |     | 30359    | Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 3,111.33   | 11,876,076.63   |
| 2536                   | PR      | 1629714 | 12/12/23                                    |     | 30360    | O'Neil, Kevin T. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 3,245.90   | 11,872,830.73   |
| 2536                   | PR      | 1629742 | 12/12/23                                    |     | 30361    | Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023          | -      | 2,550.91   | 11,870,279.82   |
| 2536                   | PR      | 1629766 | 12/12/23                                    |     | 30362    | Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 1,590.56   | 11,868,689.26   |
| 2536                   | PR      | 1629786 | 12/12/23                                    |     | 30363    | Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 3,035.23   | 11,865,654.03   |
| 2536                   | PR      | 1629805 | 12/12/23                                    |     | 30364    | Peckham, Christopher D. - Payroll Bi-Weekly-Direct<br>Deposit 12/12/2023 | -      | 2,006.38   | 11,863,647.65   |
| 2536                   | PR      | 1629831 | 12/12/23                                    |     | 30365    | Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 2,047.41   | 11,861,600.24   |
| 2536                   | PR      | 1629861 | 12/12/23                                    |     | 30366    | Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 2,285.19   | 11,859,315.05   |
| 2536                   | PR      | 1629887 | 12/12/23                                    |     | 30367    | Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 2,188.64   | 11,857,126.41   |
| 2536                   | PR      | 1629910 | 12/12/23                                    |     | 30368    | Peterson, Brigham D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 1,045.34   | 11,856,081.07   |
| 2536                   | PR      | 1629935 | 12/12/23                                    |     | 30369    | Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 2,172.13   | 11,853,908.94   |
| 2536                   | PR      | 1629962 | 12/12/23                                    |     | 30370    | Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 4,986.01   | 11,848,922.93   |
| 2536                   | PR      | 1629989 | 12/12/23                                    |     | 30371    | Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 4,972.76   | 11,843,950.17   |
| 2536                   | PR      | 1630009 | 12/12/23                                    |     | 30372    | Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 3,106.37   | 11,840,843.80   |
| 2536                   | PR      | 1630029 | 12/12/23                                    |     | 30373    | Proano, Damian X. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,369.16   | 11,839,474.64   |
| 2536                   | PR      | 1630056 | 12/12/23                                    |     | 30374    | Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 4,533.43   | 11,834,941.21   |
| 2536                   | PR      | 1630081 | 12/12/23                                    |     | 30375    | Rafters, William C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 1,773.73   | 11,833,167.48   |
| 2536                   | PR      | 1630106 | 12/12/23                                    |     | 30376    | Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 2,198.10   | 11,830,969.38   |
| 2536                   | PR      | 1630130 | 12/12/23                                    |     | 30377    | Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 1,379.25   | 11,829,590.13   |
| 2536                   | PR      | 1630156 | 12/12/23                                    |     | 30378    | Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 4,852.36   | 11,824,737.77   |

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| 2536                   | PR      | 1630182 | 12/12/23                                    |     | 30379    | Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | \$-    | \$2,127.00 | \$11,822,610.77 |
| 2536                   | PR      | 1630200 | 12/12/23                                    |     | 30380    | Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 2,223.16   | 11,820,387.61   |
| 2536                   | PR      | 1630228 | 12/12/23                                    |     | 30381    | Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,436.20   | 11,818,951.41   |
| 2536                   | PR      | 1630256 | 12/12/23                                    |     | 30382    | Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 3,200.87   | 11,815,750.54   |
| 2536                   | PR      | 1630279 | 12/12/23                                    |     | 30383    | Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 3,596.69   | 11,812,153.85   |
| 2536                   | PR      | 1630293 | 12/12/23                                    |     | 30384    | Roy, Stephanie L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 1,704.63   | 11,810,449.22   |
| 2536                   | PR      | 1630324 | 12/12/23                                    |     | 30385    | Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 2,224.13   | 11,808,225.09   |
| 2536                   | PR      | 1630352 | 12/12/23                                    |     | 30386    | Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 1,595.80   | 11,806,629.29   |
| 2536                   | PR      | 1630374 | 12/12/23                                    |     | 30387    | Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 3,249.20   | 11,803,380.09   |
| 2536                   | PR      | 1630398 | 12/12/23                                    |     | 30388    | Schiffmacher, Gerald - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023  | -      | 1,971.33   | 11,801,408.76   |
| 2536                   | PR      | 1630419 | 12/12/23                                    |     | 30389    | Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023 | -      | 3,026.78   | 11,798,381.98   |
| 2536                   | PR      | 1630439 | 12/12/23                                    |     | 30390    | Seets, James W. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 2,076.00   | 11,796,305.98   |
| 2536                   | PR      | 1630466 | 12/12/23                                    |     | 30391    | Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 3,100.41   | 11,793,205.57   |
| 2536                   | PR      | 1630487 | 12/12/23                                    |     | 30392    | Sherman, Kylee N. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | -      | 1,006.23   | 11,792,199.34   |
| 2536                   | PR      | 1630500 | 12/12/23                                    |     | 30393    | Siebe, Mason K. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,729.81   | 11,790,469.53   |
| 2536                   | PR      | 1630523 | 12/12/23                                    |     | 30394    | Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 1,478.97   | 11,788,990.56   |
| 2536                   | PR      | 1630552 | 12/12/23                                    |     | 30395    | Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -      | 1,340.87   | 11,787,649.69   |
| 2536                   | PR      | 1630582 | 12/12/23                                    |     | 30396    | Smith, Russell - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023        | -      | 2,642.89   | 11,785,006.80   |
| 2536                   | PR      | 1630604 | 12/12/23                                    |     | 30397    | Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -      | 4,040.20   | 11,780,966.60   |
| 2536                   | PR      | 1630629 | 12/12/23                                    |     | 30398    | Smith, Kristopher A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023  | -      | 2,260.64   | 11,778,705.96   |
| 2536                   | PR      | 1630654 | 12/12/23                                    |     | 30399    | Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 3,797.74   | 11,774,908.22   |
| 2536                   | PR      | 1630668 | 12/12/23                                    |     | 30400    | Steinert, Jonathan R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023 | -      | 1,764.65   | 11,773,143.57   |
| 2536                   | PR      | 1630692 | 12/12/23                                    |     | 30401    | Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023         | -      | 2,120.08   | 11,771,023.49   |
| 2536                   | PR      | 1630719 | 12/12/23                                    |     | 30402    | Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -      | 3,073.10   | 11,767,950.39   |
| 2536                   | PR      | 1630744 | 12/12/23                                    |     | 30403    | Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023  | -      | 1,393.18   | 11,766,557.21   |

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| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |           |   |           |            |                 |
| 2536                   | PR      | 1630758 | 12/12/23                                    |     | 30404     | Swanson, Luke C. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023     | \$-       | \$1,764.65 | \$11,764,792.56 |
| 2536                   | PR      | 1630785 | 12/12/23                                    |     | 30405     | Thompson, Jacob S. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -         | 6,525.94   | 11,758,266.62   |
| 2536                   | PR      | 1630814 | 12/12/23                                    |     | 30406     | Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023  | -         | 1,752.44   | 11,756,514.18   |
| 2536                   | PR      | 1630831 | 12/12/23                                    |     | 30407     | Tirpak, Darrell J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -         | 2,895.81   | 11,753,618.37   |
| 2536                   | PR      | 1630858 | 12/12/23                                    |     | 30408     | Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023       | -         | 4,707.58   | 11,748,910.79   |
| 2536                   | PR      | 1630884 | 12/12/23                                    |     | 30409     | Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -         | 2,001.66   | 11,746,909.13   |
| 2536                   | PR      | 1630908 | 12/12/23                                    |     | 30410     | Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -         | 1,982.94   | 11,744,926.19   |
| 2536                   | PR      | 1630929 | 12/12/23                                    |     | 30411     | VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023    | -         | 3,437.94   | 11,741,488.25   |
| 2536                   | PR      | 1630955 | 12/12/23                                    |     | 30412     | Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -         | 1,837.63   | 11,739,650.62   |
| 2536                   | PR      | 1630975 | 12/12/23                                    |     | 30413     | Vargas, Nicholas A. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023  | -         | 1,490.13   | 11,738,160.49   |
| 2536                   | PR      | 1631003 | 12/12/23                                    |     | 30414     | Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023      | -         | 2,768.64   | 11,735,391.85   |
| 2536                   | PR      | 1631026 | 12/12/23                                    |     | 30415     | Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023 | -         | 2,595.49   | 11,732,796.36   |
| 2536                   | PR      | 1631056 | 12/12/23                                    |     | 30416     | Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit<br>12/12/2023   | -         | 3,722.31   | 11,729,074.05   |
| 2542                   | CR      | 1638970 | 12/20/23                                    |     | 1498      | DONATION -  | 100.00    | -          | 11,729,174.05   |
| 2542                   | CR      | 1638939 | 12/20/23                                    |     | 15569     | CHRISTOPHER KOHLS FIRE DEPT -   | 69.12     | -          | 11,729,243.17   |
| 2542                   | CR      | 1638973 | 12/20/23                                    |     | 16543     | PLANS REVIEW -  | 308.00    | -          | 11,729,551.17   |
| 2541                   | CR      | 1638925 | 12/20/23                                    |     | 16617     | PLANS REVIEW -  | 1,299.00  | -          | 11,730,850.17   |
| 2541                   | CR      | 1638928 | 12/20/23                                    |     | 16618     | PLANS REVIEW -  | 108.00    | -          | 11,730,958.17   |
| 2541                   | CR      | 1638926 | 12/20/23                                    |     | 16620     | PLANS REVIEW -  | 683.00    | -          | 11,731,641.17   |
| 2541                   | CR      | 1638927 | 12/20/23                                    |     | 16622     | PLANS REVIEW -  | 458.00    | -          | 11,732,099.17   |
| 2541                   | CR      | 1638910 | 12/20/23                                    |     | 16935     | PINE-STRAWBERRY FIRE DISTRICT -                                       | 1,065.68  | -          | 11,733,164.85   |
| 2542                   | CR      | 1638935 | 12/20/23                                    |     | 1955      | CAMACHO, ALBERT -   | 524.78    | -          | 11,733,689.63   |
| 2541                   | CR      | 1638909 | 12/20/23                                    |     | 210982642 | COPPER CANYON FIRE & MEDICAL -  | 3,689.34  | -          | 11,737,378.97   |
| 2542                   | CR      | 1638936 | 12/20/23                                    |     | 2393      | DeJoria, Dana -   | 721.27    | -          | 11,738,100.24   |
| 2542                   | CR      | 1638937 | 12/20/23                                    |     | 3995      | Chase, Rick -   | 175.63    | -          | 11,738,275.87   |
| 2542                   | CR      | 1638972 | 12/20/23                                    |     | 4001740   | Securis Insurance Pool -  | 1,244.32  | -          | 11,739,520.19   |
| 2542                   | CR      | 1638938 | 12/20/23                                    |     | 40435316  | YAVAPAI CO SHERIFF'S OFFICE -   | 10,137.11 | -          | 11,749,657.30   |
| 2541                   | CR      | 1638903 | 12/20/23                                    |     | 4225      | Apolinar, Jean -  | 301.97    | -          | 11,749,959.27   |
| 2541                   | CR      | 1638904 | 12/20/23                                    |     | 5005      | Arizona Fire Chiefs Associatio -                                      | 525.00    | -          | 11,750,484.27   |
| 2541                   | CR      | 1638908 | 12/20/23                                    |     | 510611984 | VANATTA, DAVIN -  | 721.27    | -          | 11,751,205.54   |
| 2541                   | CR      | 1638906 | 12/20/23                                    |     | 510612076 | Bliss, Scott -  | 721.27    | -          | 11,751,926.81   |
| 2541                   | CR      | 1638907 | 12/20/23                                    |     | 510612077 | Valadez, Armando -  | 7.33      | -          | 11,751,934.14   |
| 2541                   | CR      | 1638905 | 12/20/23                                    |     | 510612079 | Curry, Robert -   | 14.68     | -          | 11,751,948.82   |
| 2542                   | CR      | 1638940 | 12/20/23                                    |     | 60265     | Viscardi, Karen -   | 150.50    | -          | 11,752,099.32   |
| 2542                   | CR      | 1638941 | 12/20/23                                    |     | 60265     | DeJoria, Dana -   | 150.00    | -          | 11,752,249.32   |
| 2541                   | CR      | 1638911 | 12/20/23                                    |     | 706601489 | Yarnell Fire District -   | 128.00    | -          | 11,752,377.32   |

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| 2542                   | CR      | 1638969                                     | 12/20/23 |     | 706851524 | MISCELLANEOUS INCOME -                                    | \$62,500.00 | \$-        | \$11,814,877.32 |
| 2542                   | CR      | 1638971                                     | 12/20/23 |     | 7410      | DONATION -  | 100.00      | -          | 11,814,977.32   |
| 2543                   | CD      | 1638979                                     | 12/21/23 |     | 756745753 | Action Graphics - Cash Disbursement ACTGRA                | -           | 95.35      | 11,814,881.97   |
| 2543                   | CD      | 1638982                                     | 12/21/23 |     | 756745754 | APS - Cash Disbursement APS                               | -           | 13,544.98  | 11,801,336.99   |
| 2543                   | CD      | 1639009                                     | 12/21/23 |     | 756745756 | Arizona Emergency Products - Cash Disbursement AREMPR     | -           | 1,216.32   | 11,800,120.67   |
| 2543                   | CD      | 1639012                                     | 12/21/23 |     | 756745757 | Balanced Heating & Air - Cash Disbursement BAHEAI         | -           | 222.00     | 11,799,898.67   |
| 2543                   | CD      | 1639014                                     | 12/21/23 |     | 756745758 | Bennett Oil - Cash Disbursement BENOIL                    | -           | 4,373.91   | 11,795,524.76   |
| 2543                   | CD      | 1639018                                     | 12/21/23 |     | 756745759 | Bound Tree Medical LLC - Cash Disbursement BOTRME         | -           | 14,583.60  | 11,780,941.16   |
| 2543                   | CD      | 1639052                                     | 12/21/23 |     | 756745761 | Bradshaw Mtn Environmental Inc - Cash Disbursement BRMOEN | -           | 385.00     | 11,780,556.16   |
| 2543                   | CD      | 1639058                                     | 12/21/23 |     | 756745762 | B & W Fire Security Systems - Cash Disbursement BWFISE    | -           | 1,723.88   | 11,778,832.28   |
| 2543                   | CD      | 1639061                                     | 12/21/23 |     | 756745763 | Sparklight - Cash Disbursement CABONE                     | -           | 1,060.62   | 11,777,771.66   |
| 2543                   | CD      | 1639065                                     | 12/21/23 |     | 756745764 | CAFMA Petty Cash - Cash Disbursement CAPECA               | -           | 19.30      | 11,777,752.36   |
| 2543                   | CD      | 1639067                                     | 12/21/23 |     | 756745765 | Chase Card Services - Cash Disbursement CHCASE            | -           | 20,189.34  | 11,757,563.02   |
| 2543                   | CD      | 1639134                                     | 12/21/23 |     | 756745769 | Chino Valley Chamber of Commer - Cash Disbursement CHVACH | -           | 150.00     | 11,757,413.02   |
| 2543                   | CD      | 1639136                                     | 12/21/23 |     | 756745770 | L.N. Curtis & Sons - Cash Disbursement CUTOHE             | -           | 12,554.54  | 11,744,858.48   |
| 2543                   | CD      | 1639148                                     | 12/21/23 |     | 756745771 | DH Pace Door Company Inc - Cash Disbursement DHPADO       | -           | 1,920.00   | 11,742,938.48   |
| 2543                   | CD      | 1639150                                     | 12/21/23 |     | 756745772 | Dish Network - Cash Disbursement DISNET                   | -           | 143.12     | 11,742,795.36   |
| 2543                   | CD      | 1639152                                     | 12/21/23 |     | 756745773 | Entenmann-Rovin Co - Cash Disbursement ENROCO             | -           | 504.00     | 11,742,291.36   |
| 2543                   | CD      | 1639157                                     | 12/21/23 |     | 756745774 | FEDEX - Cash Disbursement FEDEXP                          | -           | 22.74      | 11,742,268.62   |
| 2543                   | CD      | 1639159                                     | 12/21/23 |     | 756745775 | Globalstar - Cash Disbursement GLOBAL                     | -           | 282.47     | 11,741,986.15   |
| 2543                   | CD      | 1639161                                     | 12/21/23 |     | 756745776 | Goering, Roberts, Rubin - Cash Disbursement GORORU        | -           | 202.50     | 11,741,783.65   |
| 2543                   | CD      | 1639163                                     | 12/21/23 |     | 756745777 | W.W. Grainger, Inc - Cash Disbursement GRAING             | -           | 100.37     | 11,741,683.28   |
| 2543                   | CD      | 1639170                                     | 12/21/23 |     | 756745778 | GRANITE TELECOMMUNICATIONS LLC - Cash Disbursement GRANET | -           | 591.28     | 11,741,092.00   |
| 2543                   | CD      | 1639172                                     | 12/21/23 |     | 756745779 | Healthcare Medical Waste Svcs - Cash Disbursement HEMEWA  | -           | 391.59     | 11,740,700.41   |
| 2543                   | CD      | 1639175                                     | 12/21/23 |     | 756745780 | KAIROS Health Arizona, Inc - Cash Disbursement KAIROS     | -           | 190,626.38 | 11,550,074.03   |
| 2543                   | CD      | 1639190                                     | 12/21/23 |     | 756745781 | Lamb Chevrolet - Cash Disbursement LAMCHE                 | -           | 17.92      | 11,550,056.11   |
| 2543                   | CD      | 1639192                                     | 12/21/23 |     | 756745782 | Matheson Tri-Gas, Inc - Cash Disbursement MATTRI          | -           | 2,655.25   | 11,547,400.86   |
| 2543                   | CD      | 1639207                                     | 12/21/23 |     | 756745783 | NAPA Auto Parts - Cash Disbursement NAAUPA                | -           | 1,123.00   | 11,546,277.86   |
| 2543                   | CD      | 1639278                                     | 12/21/23 |     | 756745788 | O'Reilly Auto Parts - Cash Disbursement ORAUPA            | -           | 454.14     | 11,545,823.72   |
| 2543                   | CD      | 1639313                                     | 12/21/23 |     | 756745790 | Prescott Steel & Welding - Cash Disbursement PRSTWE       | -           | 52.40      | 11,545,771.32   |
| 2543                   | CD      | 1639316                                     | 12/21/23 |     | 756745791 | Purple Sage Embroidery & Award - Cash Disbursement PUSAEM | -           | 20.69      | 11,545,750.63   |
| 2543                   | CD      | 1639319                                     | 12/21/23 |     | 756745792 | Prescott Valley Ace Hardware - Cash Disbursement PVACHA   | -           | 202.23     | 11,545,548.40   |
| 2543                   | CD      | 1639344                                     | 12/21/23 |     | 756745794 | U.S. POSTAL SERVICE - Cash Disbursement QUAFIN            | -           | 863.72     | 11,544,684.68   |
| 2543                   | CD      | 1639346                                     | 12/21/23 |     | 756745795 | The Counseling Office of - Cash Disbursement RITDEB       | -           | 2,680.00   | 11,542,004.68   |
| 2543                   | CD      | 1639350                                     | 12/21/23 |     | 756745796 | RWC Group - Cash Disbursement RWCINT                      | -           | 377.48     | 11,541,627.20   |
| 2543                   | CD      | 1639358                                     | 12/21/23 |     | 756745797 | Besonson Tools LLC - Cash Disbursement SNONTO             | -           | 72.00      | 11,541,555.20   |

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| 2543                   | CD      | 1639363 | 12/21/23                                    |     | 756745798           | D.G.Shoemaker & Associates Inc - Cash Disbursement SUNSUP               | \$-        | \$1,081.97 | \$11,540,473.23 |
| 2543                   | CD      | 1639367 | 12/21/23                                    |     | 756745799           | Teleflex Funding LLC - Cash Disbursement TELEFL                         | -          | 2,617.81   | 11,537,855.42   |
| 2543                   | CD      | 1639375 | 12/21/23                                    |     | 756745800           | Town of Prescott Valley - Cash Disbursement TOPRVA                      | -          | 1,043.43   | 11,536,811.99   |
| 2543                   | CD      | 1639382 | 12/21/23                                    |     | 756745801           | TruckPro, LLC - Cash Disbursement TRUPRO                                | -          | 1,359.80   | 11,535,452.19   |
| 2543                   | CD      | 1639387 | 12/21/23                                    |     | 756745802           | Turbo & Electric Sales & Srvc - Cash Disbursement TUELSA                | -          | 482.19     | 11,534,970.00   |
| 2543                   | CD      | 1639390 | 12/21/23                                    |     | 756745803           | Unisource Energy Services - Cash Disbursement UNENSE                    | -          | 210.95     | 11,534,759.05   |
| 2543                   | CD      | 1639392 | 12/21/23                                    |     | 756745804           | United Disposal, Inc - Cash Disbursement UNIDIS                         | -          | 264.00     | 11,534,495.05   |
| 2543                   | CD      | 1639394 | 12/21/23                                    |     | 756745805           | Verizon Wireless - Cash Disbursement VERWIR                             | -          | 9,443.66   | 11,525,051.39   |
| 2543                   | CD      | 1639411 | 12/21/23                                    |     | 756745806           | Viscardi, Karen - Cash Disbursement VISKAR                              | -          | 150.50     | 11,524,900.89   |
| 2543                   | CD      | 1639413 | 12/21/23                                    |     | 756745807           | Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN                | -          | 40.85      | 11,524,860.04   |
| 2543                   | CD      | 1639416 | 12/21/23                                    |     | 756745808           | Yavapai Regional Medical Ctr - Cash Disbursement YAREME                 | -          | 10,998.96  | 11,513,861.08   |
| 2543                   | CD      | 1639418 | 12/21/23                                    |     | 756745809           | Bound Tree Medical LLC - Cash Disbursement BOTRME                       | -          | 264.50     | 11,513,596.58   |
| 2543                   | CD      | 1639422 | 12/21/23                                    |     | 756745810           | Chase Bank - Cash Disbursement CHASE                                    | -          | 744,958.61 | 10,768,637.97   |
| 2543                   | CD      | 1639431 | 12/21/23                                    |     | DIR.DEP.PPE.12.16.: | Chase Bank - PR - DIRECT DEPOSIT PPE 12/16/2023                         | 410,668.22 | -          | 11,179,306.19   |
| 2540                   | PR      | 1634936 | 12/26/23                                    |     | 30417               | Amaya, Aaron M. - Payroll Bi-Weekly-Direct Deposit 12/26/2023           | -          | 1,732.88   | 11,177,573.31   |
| 2540                   | PR      | 1634957 | 12/26/23                                    |     | 30418               | Anderson, Kim E. - Payroll Bi-Weekly-Direct Deposit 12/26/2023          | -          | 1,245.67   | 11,176,327.64   |
| 2540                   | PR      | 1634983 | 12/26/23                                    |     | 30419               | Anglin, Jake J. - Payroll Bi-Weekly-Direct Deposit 12/26/2023           | -          | 1,041.04   | 11,175,286.60   |
| 2540                   | PR      | 1635012 | 12/26/23                                    |     | 30420               | Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 12/26/2023    | -          | 2,853.37   | 11,172,433.23   |
| 2540                   | PR      | 1635042 | 12/26/23                                    |     | 30421               | Aponte, Anthony M. - Payroll Bi-Weekly-Direct Deposit 12/26/2023        | -          | 1,730.12   | 11,170,703.11   |
| 2540                   | PR      | 1635065 | 12/26/23                                    |     | 30422               | Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023            | -          | 2,504.69   | 11,168,198.42   |
| 2540                   | PR      | 1635089 | 12/26/23                                    |     | 30423               | Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 12/26/2023           | -          | 3,685.00   | 11,164,513.42   |
| 2540                   | PR      | 1635117 | 12/26/23                                    |     | 30424               | Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 12/26/2023 | -          | 2,684.06   | 11,161,829.36   |
| 2540                   | PR      | 1635144 | 12/26/23                                    |     | 30425               | Blair, Wyatt L. - Payroll Bi-Weekly-Direct Deposit 12/26/2023           | -          | 2,464.04   | 11,159,365.32   |
| 2540                   | PR      | 1635166 | 12/26/23                                    |     | 30426               | Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023           | -          | 3,599.96   | 11,155,765.36   |
| 2540                   | PR      | 1635187 | 12/26/23                                    |     | 30427               | Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 12/26/2023       | -          | 2,771.78   | 11,152,993.58   |
| 2540                   | PR      | 1635212 | 12/26/23                                    |     | 30428               | Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023           | -          | 2,343.11   | 11,150,650.47   |
| 2540                   | PR      | 1635236 | 12/26/23                                    |     | 30429               | Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 12/26/2023          | -          | 3,548.26   | 11,147,102.21   |
| 2540                   | PR      | 1635257 | 12/26/23                                    |     | 30430               | Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 12/26/2023         | -          | 2,610.66   | 11,144,491.55   |
| 2540                   | PR      | 1635279 | 12/26/23                                    |     | 30431               | Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 12/26/2023        | -          | 2,158.60   | 11,142,332.95   |

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| 2540                   | PR      | 1635302 | 12/26/23                                    |     | 30432    | Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | \$-    | \$2,216.89 | \$11,140,116.06 |
| 2540                   | PR      | 1635332 | 12/26/23                                    |     | 30433    | Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 2,480.75   | 11,137,635.31   |
| 2540                   | PR      | 1635355 | 12/26/23                                    |     | 30434    | Burchard, Benjamin A. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023  | -      | 1,333.69   | 11,136,301.62   |
| 2540                   | PR      | 1635378 | 12/26/23                                    |     | 30435    | Bushman, James V. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 4,270.04   | 11,132,031.58   |
| 2540                   | PR      | 1635402 | 12/26/23                                    |     | 30436    | Butler, Jason - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023          | -      | 3,922.77   | 11,128,108.81   |
| 2540                   | PR      | 1635430 | 12/26/23                                    |     | 30437    | Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023  | -      | 1,755.61   | 11,126,353.20   |
| 2540                   | PR      | 1635451 | 12/26/23                                    |     | 30438    | Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 4,013.03   | 11,122,340.17   |
| 2540                   | PR      | 1635470 | 12/26/23                                    |     | 30439    | Carpenter, Noah W. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 1,662.10   | 11,120,678.07   |
| 2540                   | PR      | 1635497 | 12/26/23                                    |     | 30440    | Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 2,277.28   | 11,118,400.79   |
| 2540                   | PR      | 1635520 | 12/26/23                                    |     | 30441    | Clark, Erskine E. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,504.47   | 11,116,896.32   |
| 2540                   | PR      | 1635550 | 12/26/23                                    |     | 30442    | Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 2,318.39   | 11,114,577.93   |
| 2540                   | PR      | 1635574 | 12/26/23                                    |     | 30443    | Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023 | -      | 2,548.52   | 11,112,029.41   |
| 2540                   | PR      | 1635595 | 12/26/23                                    |     | 30444    | Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 2,378.39   | 11,109,651.02   |
| 2540                   | PR      | 1635609 | 12/26/23                                    |     | 30445    | Craik, John P. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | -      | 1,689.10   | 11,107,961.92   |
| 2540                   | PR      | 1635636 | 12/26/23                                    |     | 30446    | Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | -      | 3,559.52   | 11,104,402.40   |
| 2540                   | PR      | 1635658 | 12/26/23                                    |     | 30447    | Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 2,402.14   | 11,102,000.26   |
| 2540                   | PR      | 1635685 | 12/26/23                                    |     | 30448    | Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 3,047.17   | 11,098,953.09   |
| 2540                   | PR      | 1635711 | 12/26/23                                    |     | 30449    | DalCerro, Matthew R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 1,587.30   | 11,097,365.79   |
| 2540                   | PR      | 1635735 | 12/26/23                                    |     | 30450    | Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 2,936.30   | 11,094,429.49   |
| 2540                   | PR      | 1635759 | 12/26/23                                    |     | 30451    | Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 4,297.50   | 11,090,131.99   |
| 2540                   | PR      | 1635781 | 12/26/23                                    |     | 30452    | Dawson, Logan J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 1,162.90   | 11,088,969.09   |
| 2540                   | PR      | 1635805 | 12/26/23                                    |     | 30453    | Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 952.91     | 11,088,016.18   |
| 2540                   | PR      | 1635833 | 12/26/23                                    |     | 30454    | DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | -      | 2,225.08   | 11,085,791.10   |
| 2540                   | PR      | 1635857 | 12/26/23                                    |     | 30455    | Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 3,325.32   | 11,082,465.78   |
| 2540                   | PR      | 1635881 | 12/26/23                                    |     | 30456    | Dixson, Susanne M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 2,453.02   | 11,080,012.76   |

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| 2540                   | PR      | 1635905 | 12/26/23                                    |     | 30457    | DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 12/26/2023    | \$-    | \$1,611.38 | \$11,078,401.38 |
| 2540                   | PR      | 1635926 | 12/26/23                                    |     | 30458    | Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023    | -      | 2,819.97   | 11,075,581.41   |
| 2540                   | PR      | 1635951 | 12/26/23                                    |     | 30459    | Dwyer, Jonathan M. - Payroll Bi-Weekly-Direct Deposit 12/26/2023      | -      | 1,597.42   | 11,073,983.99   |
| 2540                   | PR      | 1635978 | 12/26/23                                    |     | 30460    | Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 12/26/2023        | -      | 2,632.41   | 11,071,351.58   |
| 2540                   | PR      | 1636000 | 12/26/23                                    |     | 30461    | Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 12/26/2023       | -      | 2,831.81   | 11,068,519.77   |
| 2540                   | PR      | 1636021 | 12/26/23                                    |     | 30462    | Engel, Nicole - Payroll Bi-Weekly-Direct Deposit 12/26/2023           | -      | 1,022.13   | 11,067,497.64   |
| 2540                   | PR      | 1636046 | 12/26/23                                    |     | 30463    | Estrada, Emilio C. - Payroll Bi-Weekly-Direct Deposit 12/26/2023      | -      | 2,390.61   | 11,065,107.03   |
| 2540                   | PR      | 1636067 | 12/26/23                                    |     | 30464    | Fast, Teresa A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023         | -      | 1,189.53   | 11,063,917.50   |
| 2540                   | PR      | 1636088 | 12/26/23                                    |     | 30465    | Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 12/26/2023        | -      | 3,804.02   | 11,060,113.48   |
| 2540                   | PR      | 1636114 | 12/26/23                                    |     | 30466    | Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 12/26/2023         | -      | 1,997.89   | 11,058,115.59   |
| 2540                   | PR      | 1636138 | 12/26/23                                    |     | 30467    | Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 12/26/2023        | -      | 3,370.33   | 11,054,745.26   |
| 2540                   | PR      | 1636168 | 12/26/23                                    |     | 30468    | Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 12/26/2023       | -      | 2,773.22   | 11,051,972.04   |
| 2540                   | PR      | 1636191 | 12/26/23                                    |     | 30469    | Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 12/26/2023        | -      | 3,048.05   | 11,048,923.99   |
| 2540                   | PR      | 1636212 | 12/26/23                                    |     | 30470    | Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 12/26/2023        | -      | 1,749.70   | 11,047,174.29   |
| 2540                   | PR      | 1636230 | 12/26/23                                    |     | 30471    | Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023       | -      | 4,329.53   | 11,042,844.76   |
| 2540                   | PR      | 1636253 | 12/26/23                                    |     | 30472    | Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 12/26/2023     | -      | 1,858.67   | 11,040,986.09   |
| 2540                   | PR      | 1636277 | 12/26/23                                    |     | 30473    | Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 12/26/2023 | -      | 1,124.56   | 11,039,861.53   |
| 2540                   | PR      | 1636302 | 12/26/23                                    |     | 30474    | Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023       | -      | 1,343.15   | 11,038,518.38   |
| 2540                   | PR      | 1636326 | 12/26/23                                    |     | 30475    | Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 12/26/2023        | -      | 1,942.38   | 11,036,576.00   |
| 2540                   | PR      | 1636350 | 12/26/23                                    |     | 30476    | Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 12/26/2023          | -      | 2,451.32   | 11,034,124.68   |
| 2540                   | PR      | 1636373 | 12/26/23                                    |     | 30477    | Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 12/26/2023      | -      | 1,558.42   | 11,032,566.26   |
| 2540                   | PR      | 1636406 | 12/26/23                                    |     | 30478    | Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023             | -      | 1,690.67   | 11,030,875.59   |
| 2540                   | PR      | 1636433 | 12/26/23                                    |     | 30479    | Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 12/26/2023      | -      | 1,770.61   | 11,029,104.98   |
| 2540                   | PR      | 1636464 | 12/26/23                                    |     | 30480    | Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 12/26/2023           | -      | 3,358.95   | 11,025,746.03   |
| 2540                   | PR      | 1636493 | 12/26/23                                    |     | 30481    | Hampton, Daniel A. - Payroll Bi-Weekly-Direct Deposit 12/26/2023      | -      | 2,463.18   | 11,023,282.85   |



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| 2540                   | PR      | 1636516 | 12/26/23                                    |     | 30482    | Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | \$-    | \$2,144.06 | \$11,021,138.79 |
| 2540                   | PR      | 1636538 | 12/26/23                                    |     | 30483    | Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | -      | 2,238.95   | 11,018,899.84   |
| 2540                   | PR      | 1636554 | 12/26/23                                    |     | 30484    | Hoobler, Cammi L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,717.46   | 11,017,182.38   |
| 2540                   | PR      | 1636580 | 12/26/23                                    |     | 30485    | Horstman, Stephen W. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023   | -      | 4,449.25   | 11,012,733.13   |
| 2540                   | PR      | 1636600 | 12/26/23                                    |     | 30486    | Huddleston, Michael B. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023 | -      | 3,579.92   | 11,009,153.21   |
| 2540                   | PR      | 1636625 | 12/26/23                                    |     | 30487    | Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 1,647.02   | 11,007,506.19   |
| 2540                   | PR      | 1636641 | 12/26/23                                    |     | 30488    | Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023           | -      | 2,337.32   | 11,005,168.87   |
| 2540                   | PR      | 1636670 | 12/26/23                                    |     | 30489    | Isbell, Tienna B. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,628.19   | 11,003,540.68   |
| 2540                   | PR      | 1636696 | 12/26/23                                    |     | 30490    | Jacobson, Terrence L. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023  | -      | 2,771.10   | 11,000,769.58   |
| 2540                   | PR      | 1636721 | 12/26/23                                    |     | 30491    | Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,749.30   | 10,999,020.28   |
| 2540                   | PR      | 1636743 | 12/26/23                                    |     | 30492    | Johnson, Carrie A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 2,804.28   | 10,996,216.00   |
| 2540                   | PR      | 1636769 | 12/26/23                                    |     | 30493    | Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 2,334.43   | 10,993,881.57   |
| 2540                   | PR      | 1636792 | 12/26/23                                    |     | 30494    | Jordan, Tessa M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 1,024.13   | 10,992,857.44   |
| 2540                   | PR      | 1636818 | 12/26/23                                    |     | 30495    | King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 3,540.99   | 10,989,316.45   |
| 2540                   | PR      | 1636844 | 12/26/23                                    |     | 30496    | Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | -      | 1,776.85   | 10,987,539.60   |
| 2540                   | PR      | 1636865 | 12/26/23                                    |     | 30497    | Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 2,757.53   | 10,984,782.07   |
| 2540                   | PR      | 1636890 | 12/26/23                                    |     | 30498    | Kontz, Andrew M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 1,901.63   | 10,982,880.44   |
| 2540                   | PR      | 1636917 | 12/26/23                                    |     | 30499    | Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 2,404.36   | 10,980,476.08   |
| 2540                   | PR      | 1636936 | 12/26/23                                    |     | 30500    | Krizo, Denise M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 959.71     | 10,979,516.37   |
| 2540                   | PR      | 1636958 | 12/26/23                                    |     | 30501    | Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023 | -      | 4,777.96   | 10,974,738.41   |
| 2540                   | PR      | 1636982 | 12/26/23                                    |     | 30502    | Legge, David B. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 2,955.12   | 10,971,783.29   |
| 2540                   | PR      | 1637007 | 12/26/23                                    |     | 30503    | Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023  | -      | 2,643.65   | 10,969,139.64   |
| 2540                   | PR      | 1637028 | 12/26/23                                    |     | 30504    | Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 2,152.90   | 10,966,986.74   |
| 2540                   | PR      | 1637051 | 12/26/23                                    |     | 30505    | Lopez, Nelson P. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 2,351.20   | 10,964,635.54   |
| 2540                   | PR      | 1637077 | 12/26/23                                    |     | 30506    | Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023          | -      | 1,539.16   | 10,963,096.38   |



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| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |  |        |            |                 |
| 2540                   | PR      | 1637101 | 12/26/23                                    |     | 30507    | Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | \$-    | \$1,772.26 | \$10,961,324.12 |
| 2540                   | PR      | 1637125 | 12/26/23                                    |     | 30508    | Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023          | -      | 3,590.89   | 10,957,733.23   |
| 2540                   | PR      | 1637146 | 12/26/23                                    |     | 30509    | Madden, James P. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 1,288.61   | 10,956,444.62   |
| 2540                   | PR      | 1637166 | 12/26/23                                    |     | 30510    | Mauldin, Karen S. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 2,185.98   | 10,954,258.64   |
| 2540                   | PR      | 1637190 | 12/26/23                                    |     | 30511    | Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 3,159.48   | 10,951,099.16   |
| 2540                   | PR      | 1637206 | 12/26/23                                    |     | 30512    | Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 2,130.69   | 10,948,968.47   |
| 2540                   | PR      | 1637233 | 12/26/23                                    |     | 30513    | McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023   | -      | 1,446.54   | 10,947,521.93   |
| 2540                   | PR      | 1637260 | 12/26/23                                    |     | 30514    | McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 3,525.94   | 10,943,995.99   |
| 2540                   | PR      | 1637287 | 12/26/23                                    |     | 30515    | McFadden, Matthew C. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023    | -      | 2,860.65   | 10,941,135.34   |
| 2540                   | PR      | 1637314 | 12/26/23                                    |     | 30516    | McFadden, Michael J. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023    | -      | 2,363.96   | 10,938,771.38   |
| 2540                   | PR      | 1637341 | 12/26/23                                    |     | 30517    | McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,952.97   | 10,936,818.41   |
| 2540                   | PR      | 1637364 | 12/26/23                                    |     | 30518    | Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 2,971.88   | 10,933,846.53   |
| 2540                   | PR      | 1637393 | 12/26/23                                    |     | 30519    | Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | -      | 3,146.49   | 10,930,700.04   |
| 2540                   | PR      | 1637422 | 12/26/23                                    |     | 30520    | Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023          | -      | 2,284.33   | 10,928,415.71   |
| 2540                   | PR      | 1637448 | 12/26/23                                    |     | 30521    | Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 2,903.05   | 10,925,512.66   |
| 2540                   | PR      | 1637470 | 12/26/23                                    |     | 30522    | Murphey, Patricia D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 3,308.62   | 10,922,204.04   |
| 2540                   | PR      | 1637499 | 12/26/23                                    |     | 30523    | Nall, William T. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 1,757.14   | 10,920,446.90   |
| 2540                   | PR      | 1637523 | 12/26/23                                    |     | 30524    | Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,708.64   | 10,918,738.26   |
| 2540                   | PR      | 1637552 | 12/26/23                                    |     | 30525    | Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 5,611.91   | 10,913,126.35   |
| 2540                   | PR      | 1637579 | 12/26/23                                    |     | 30526    | Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | -      | 3,065.34   | 10,910,061.01   |
| 2540                   | PR      | 1637602 | 12/26/23                                    |     | 30527    | O'Neil, Kevin T. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 1,999.08   | 10,908,061.93   |
| 2540                   | PR      | 1637630 | 12/26/23                                    |     | 30528    | Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023          | -      | 4,078.83   | 10,903,983.10   |
| 2540                   | PR      | 1637654 | 12/26/23                                    |     | 30529    | Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,590.56   | 10,902,392.54   |
| 2540                   | PR      | 1637674 | 12/26/23                                    |     | 30530    | Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 3,035.23   | 10,899,357.31   |
| 2540                   | PR      | 1637694 | 12/26/23                                    |     | 30531    | Peckham, Christopher D. - Payroll Bi-Weekly-Direct<br>Deposit 12/26/2023 | -      | 2,201.95   | 10,897,155.36   |

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| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |   |        |            |                 |
| 2540                   | PR      | 1637720 | 12/26/23                                    |     | 30532    | Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023 | \$-    | \$2,658.56 | \$10,894,496.80 |
| 2540                   | PR      | 1637751 | 12/26/23                                    |     | 30533    | Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 2,980.13   | 10,891,516.67   |
| 2540                   | PR      | 1637778 | 12/26/23                                    |     | 30534    | Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 2,035.02   | 10,889,481.65   |
| 2540                   | PR      | 1637801 | 12/26/23                                    |     | 30535    | Peterson, Brigham D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023 | -      | 1,045.34   | 10,888,436.31   |
| 2540                   | PR      | 1637826 | 12/26/23                                    |     | 30536    | Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 2,172.13   | 10,886,264.18   |
| 2540                   | PR      | 1637853 | 12/26/23                                    |     | 30537    | Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 4,186.45   | 10,882,077.73   |
| 2540                   | PR      | 1637878 | 12/26/23                                    |     | 30538    | Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 5,377.72   | 10,876,700.01   |
| 2540                   | PR      | 1637897 | 12/26/23                                    |     | 30539    | Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 3,031.77   | 10,873,668.24   |
| 2540                   | PR      | 1637915 | 12/26/23                                    |     | 30540    | Proano, Damian X. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 1,369.16   | 10,872,299.08   |
| 2540                   | PR      | 1637941 | 12/26/23                                    |     | 30541    | Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 3,610.55   | 10,868,688.53   |
| 2540                   | PR      | 1637964 | 12/26/23                                    |     | 30542    | Rafters, William C. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023  | -      | 1,700.27   | 10,866,988.26   |
| 2540                   | PR      | 1637987 | 12/26/23                                    |     | 30543    | Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 2,414.72   | 10,864,573.54   |
| 2540                   | PR      | 1638005 | 12/26/23                                    |     | 30544    | Reed, Baylee R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,568.70   | 10,863,004.84   |
| 2540                   | PR      | 1638029 | 12/26/23                                    |     | 30545    | Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023 | -      | 1,379.25   | 10,861,625.59   |
| 2540                   | PR      | 1638053 | 12/26/23                                    |     | 30546    | Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 3,835.74   | 10,857,789.85   |
| 2540                   | PR      | 1638080 | 12/26/23                                    |     | 30547    | Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 2,105.48   | 10,855,684.37   |
| 2540                   | PR      | 1638098 | 12/26/23                                    |     | 30548    | Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 2,162.89   | 10,853,521.48   |
| 2540                   | PR      | 1638125 | 12/26/23                                    |     | 30549    | Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,390.48   | 10,852,131.00   |
| 2540                   | PR      | 1638151 | 12/26/23                                    |     | 30550    | Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 2,235.80   | 10,849,895.20   |
| 2540                   | PR      | 1638174 | 12/26/23                                    |     | 30551    | Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 3,596.69   | 10,846,298.51   |
| 2540                   | PR      | 1638188 | 12/26/23                                    |     | 30552    | Roy, Stephanie L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 1,704.63   | 10,844,593.88   |
| 2540                   | PR      | 1638219 | 12/26/23                                    |     | 30553    | Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 2,396.15   | 10,842,197.73   |
| 2540                   | PR      | 1638246 | 12/26/23                                    |     | 30554    | Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 1,513.46   | 10,840,684.27   |
| 2540                   | PR      | 1638268 | 12/26/23                                    |     | 30555    | Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 3,268.18   | 10,837,416.09   |
| 2540                   | PR      | 1638292 | 12/26/23                                    |     | 30556    | Schiffmacher, Gerald - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023 | -      | 1,971.33   | 10,835,444.76   |

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| <b>10.1100.0.0.000</b> |         |         | <b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b> |     |          |  |        |            |                 |
| 2540                   | PR      | 1638313 | 12/26/23                                    |     | 30557    | Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023 | \$-    | \$3,306.49 | \$10,832,138.27 |
| 2540                   | PR      | 1638333 | 12/26/23                                    |     | 30558    | Seets, James W. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 2,076.00   | 10,830,062.27   |
| 2540                   | PR      | 1638359 | 12/26/23                                    |     | 30559    | Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 3,728.28   | 10,826,333.99   |
| 2540                   | PR      | 1638380 | 12/26/23                                    |     | 30560    | Sherman, Kylee N. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 1,006.23   | 10,825,327.76   |
| 2540                   | PR      | 1638391 | 12/26/23                                    |     | 30561    | Siebe, Mason K. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 1,729.81   | 10,823,597.95   |
| 2540                   | PR      | 1638414 | 12/26/23                                    |     | 30562    | Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 1,478.97   | 10,822,118.98   |
| 2540                   | PR      | 1638442 | 12/26/23                                    |     | 30563    | Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 1,023.03   | 10,821,095.95   |
| 2540                   | PR      | 1638472 | 12/26/23                                    |     | 30564    | Smith, Russell - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 3,778.68   | 10,817,317.27   |
| 2540                   | PR      | 1638494 | 12/26/23                                    |     | 30565    | Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 4,040.20   | 10,813,277.07   |
| 2540                   | PR      | 1638519 | 12/26/23                                    |     | 30566    | Smith, Kristopher A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023  | -      | 2,173.64   | 10,811,103.43   |
| 2540                   | PR      | 1638542 | 12/26/23                                    |     | 30567    | Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 3,669.31   | 10,807,434.12   |
| 2540                   | PR      | 1638556 | 12/26/23                                    |     | 30568    | Steinert, Jonathan R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023 | -      | 1,764.65   | 10,805,669.47   |
| 2540                   | PR      | 1638578 | 12/26/23                                    |     | 30569    | Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023         | -      | 1,987.56   | 10,803,681.91   |
| 2540                   | PR      | 1638604 | 12/26/23                                    |     | 30570    | Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 3,006.50   | 10,800,675.41   |
| 2540                   | PR      | 1638628 | 12/26/23                                    |     | 30571    | Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023  | -      | 1,320.80   | 10,799,354.61   |
| 2540                   | PR      | 1638642 | 12/26/23                                    |     | 30572    | Swanson, Luke C. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023      | -      | 1,764.65   | 10,797,589.96   |
| 2540                   | PR      | 1638669 | 12/26/23                                    |     | 30573    | Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 1,673.93   | 10,795,916.03   |
| 2540                   | PR      | 1638686 | 12/26/23                                    |     | 30574    | Tirpak, Darrell J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 2,895.81   | 10,793,020.22   |
| 2540                   | PR      | 1638711 | 12/26/23                                    |     | 30575    | Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023        | -      | 4,061.36   | 10,788,958.86   |
| 2540                   | PR      | 1638737 | 12/26/23                                    |     | 30576    | Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 2,001.66   | 10,786,957.20   |
| 2540                   | PR      | 1638762 | 12/26/23                                    |     | 30577    | Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 2,857.57   | 10,784,099.63   |
| 2540                   | PR      | 1638782 | 12/26/23                                    |     | 30578    | VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023     | -      | 3,015.86   | 10,781,083.77   |
| 2540                   | PR      | 1638810 | 12/26/23                                    |     | 30579    | Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023    | -      | 2,571.31   | 10,778,512.46   |
| 2540                   | PR      | 1638828 | 12/26/23                                    |     | 30580    | Vargas, Nicholas A. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -      | 1,490.13   | 10,777,022.33   |
| 2540                   | PR      | 1638853 | 12/26/23                                    |     | 30581    | Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023       | -      | 2,459.78   | 10,774,562.55   |

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|----------------------------------|---------|---------|--------------------------------------|-----|-------------------|---|-----------------------|-----------------------|------------------------|
| 10.1100.0.0.000                  |         |         | CASH WITH YAVAPAI COUNTY (CONTINUED) |     |                   |   |                       |                       |                        |
| 2540                             | PR      | 1638875 | 12/26/23                             |     | 30582             | Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023 | \$-                   | \$2,557.93            | \$10,772,004.62        |
| 2540                             | PR      | 1638902 | 12/26/23                             |     | 30583             | Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit<br>12/26/2023   | -                     | 3,366.65              | 10,768,637.97          |
| 2538                             | GJ      | 1631059 | 12/31/23                             |     | Cash With Yav Cty | Fire Authority Funding  | 3,260,406.93          | -                     | 14,029,044.90          |
| 2546                             | GJ      | 1639542 | 12/31/23                             |     | Cash With Yav Cty | GF Interest Revenue - December 2023                                   | 35,108.16             | -                     | 14,064,153.06          |
| 2547                             | GJ      | 1639545 | 12/31/23                             |     | Cash With Yav Cty | Smart and Safe Funds  | 170,573.21            | -                     | 14,234,726.27          |
| 2548                             | GJ      | 1639548 | 12/31/23                             |     | Cash With Yav Cty | COP Interest Payment 12/15/23   | -                     | 591,267.17            | 13,643,459.10          |
| CASH WITH YAVAPAI COUNTY TOTALS: |         |         |                                      |     |                   |   | <u>\$4,563,101.47</u> | <u>\$3,849,980.72</u> | <u>\$13,643,459.10</u> |
| TOTAL OF LEDGER:                 |         |         |                                      |     |                   |   | <u>\$4,563,101.47</u> | <u>\$3,849,980.72</u> | <u>\$13,643,459.10</u> |

CAFMA-Central Arizona Fire and Medical  
GL Trial Balance Worksheet  
For The Period of 12/1/2023 through 12/31/2023

| Account         | Description              | Balances        |                |                |                 | Adjustments |
|-----------------|--------------------------|-----------------|----------------|----------------|-----------------|-------------|
|                 |                          | Beginning       | Debits         | Credits        | Ending          |             |
| 10.1100.0.0.000 | Cash with Yavapai County | \$12,930,338.35 | \$4,563,101.47 | \$3,849,980.72 | \$13,643,459.10 |             |
| TOTALS:         |                          | \$12,930,338.35 | \$4,563,101.47 | \$3,849,980.72 | \$13,643,459.10 |             |

\* Inactive accounts are marked and appear in grey.

**PSPRS Contingency Reserve Fund FY 23-24**

[illegible]

Document Reference : 6e04da2f-d854-403c-ada8-64f16f7c11ac  
Document Title : CAFMA December 2023 Bank Reconciliation  
Document Region : Northern Virginia  
Sender Name : Karen Mauldin  
Sender Email : kmauldin@cazfire.gov  
Total Document Pages : 64  
Secondary Security : Not Required  
Participants

1. Chief Rose (crose@cazfire.gov)
2. Chief Freitag (sfreitag@cazfire.gov)

## Document History

| Timestamp              | Description  |
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| 01/11/2024 18:41PM EST | Sender downloaded document.  |
| 01/11/2024 18:44PM EST | Document sent by Karen Mauldin (kmauldin@cazfire.gov).   |
| 01/11/2024 18:45PM EST | Email sent to Chief Rose (crose@cazfire.gov).  |
| 01/11/2024 18:45PM EST | Email sent to Karen Mauldin (kmauldin@cazfire.gov).  |
| 01/15/2024 12:59PM EST | Sender requested participant signing link for crose@cazfire.gov.   |
| 01/15/2024 12:59PM EST | Email sent to Chief Rose (crose@cazfire.gov).  |
| 01/16/2024 15:57PM EST | Sender requested participant signing link for crose@cazfire.gov.   |
| 01/16/2024 15:57PM EST | Email sent to Chief Rose (crose@cazfire.gov).  |
| 01/17/2024 15:26PM EST | Document viewed by Chief Rose (crose@cazfire.gov).<br>24.117.179.98<br>Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/120.0.0.0 Safari/537.36   |
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| 01/17/2024 15:28PM EST | Email sent to Chief Freitag (sfreitag@cazfire.gov).  |
| 01/17/2024 15:45PM EST | Document viewed by Chief Rose (crose@cazfire.gov).<br>24.117.179.98<br>Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/120.0.0.0 Safari/537.36   |
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| 01/17/2024 16:48PM EST | Document viewed by Chief Freitag (sfreitag@cazfire.gov).<br>24.117.179.98<br>Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like   |

## Document History

| Timestamp              | Description  |
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|                        | Gecko) Chrome/120.0.0.0 Safari/537.36  |
| 01/17/2024 16:49PM EST | Chief Freitag (sfreitag@cazfire.gov) has agreed to terms of service and to do business electronically with Karen Mauldin (kmauldin@cazfire.gov).<br>24.117.179.98<br>Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/120.0.0.0 Safari/537.36 |
| 01/17/2024 16:49PM EST | Signed by Chief Freitag (sfreitag@cazfire.gov).<br>24.117.179.98<br>Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/120.0.0.0 Safari/537.36  |
| 01/17/2024 16:49PM EST | Document copy sent to Chief Freitag (sfreitag@cazfire.gov).  |
| 01/17/2024 16:49PM EST | Document copy sent to Karen Mauldin (kmauldin@cazfire.gov).  |
| 01/17/2024 16:49PM EST | Document copy sent to Chief Rose (crose@cazfire.gov).  |



## SAMPLE

### Central Arizona Fire and Medical Authority

#### FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective \_\_\_\_\_, between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, hereinafter referred to as "AGENCY" and \_\_\_\_\_, hereinafter referred to as the "Applicant." The property under consideration is described as:

Street Address:

Mailing Address:

Contact Phone Number:

Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

1) Purpose. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.

2) Duration and Renewal. The effective term of this Agreement shall be from \_\_\_\_\_ through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.

3) Services Provided. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

4) Response Time. AGENCY shall make reasonable efforts to respond to Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.

5) Routing Information. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.

6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) Insurance. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.

10) No Third-Party Beneficiaries. This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.

11) No Warranties. Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.

12) Limitation of Damages. In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.

13) Termination. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medical Authority  
8603 E. Eastridge Drive  
Prescott Valley, AZ 86314

For Applicant:

\_\_\_\_\_  
\_\_\_\_\_

In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

14) Cancellation Due to Conflict. AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.

15) Severability. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

16) Fire Code Compliance. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT

By \_\_\_\_\_  
Date

CENTRAL ARIZONA FIRE & MEDICAL  
AUTHORITY

\_\_\_\_\_  
Board Chair Date

ATTEST:

By \_\_\_\_\_  
Date

\_\_\_\_\_  
Board Clerk Date

## 222 ENGINEER PRELIMINARY / PROMOTIONAL / PROBATIONARY REQUIREMENTS

Created/Revised: 07/01/2016 / 04/12/2021

Reviewed: 04/12/2021



### **PURPOSE**

This policy identifies preliminary requirements, promotional, testing, and probationary requirements for persons applying for full-time engineer.

### **SCOPE**

This policy applies to all persons applying for a full-time engineer promotional position with the Agency.

### **POLICY**

#### **Preliminary Requirements for Engineer**

- Two (2) years of uninterrupted service with the Agency as a full-time firefighter.
- Current Arizona DHS EMT or higher certification.
- No felony (within previous 10 years) or misdemeanor (within previous three (3) years) convictions involving moral turpitude.

#### **Promotion and Testing Requirements for Engineer**

Successful completion of each phase of the Agency testing process, which includes:

- ~~Written exam~~
- Assessment Center
- Oral review board

The following point values will be used for each phase of the testing and will govern the placement on eligibility lists. See Engineer Testing SOG #120 for Assessment Center scoring detail.

#### Examination Phases

|                         |                                       |
|-------------------------|---------------------------------------|
| <del>Written exam</del> | <del>30</del> points                  |
| Assessment Center       | 40 <del>50</del> 60 points            |
| Oral review board       | <del>30</del> <del>50</del> 60 points |

#### **Additional Credit**

A maximum of 5.0 additional credit points may be accumulated.

#### Fire Science Credits

Credit of 0.1 point will be awarded for three (3) credit hours received with a minimum grade of "C." A maximum of 1.0 point will be awarded for fire science credits, if not receiving college degree credit.

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## **222 ENGINEER PRELIMINARY / PROMOTIONAL / PROBATIONARY REQUIREMENTS**

Created/Revised: 07/01/2016 / 04/12/2021

Reviewed: 04/12/2021



### Wildland Training Credits

Credit of 0.1 point will be awarded for each class required for engine boss. The class list below will be reviewed by staff and amended as needed. A certificate of completion will be required for each class to obtain credit. A maximum of 0.8 points will be awarded for these classes.

- S-211 Portable Fire Pumps
- S-212 Wildland Power Saws
- S-215 Operations in the Urban Interface
- S-230 Engine Boss
- S-219 Firing Operations or S-234 Fire Boss
- S-260 Fire Business Management
- S-270 Air Operations
- S-290 Intermediate Fire Behavior

### Medical Certifications

Point 2.0 will be awarded for Arizona medical certification as CEP.

### College Degree Credit

An Associate's Degree will receive a total of 2.0 points.

A Bachelor's Degree will receive a total of 4.0 points.

All college level credits must be from an accredited educational institution.

### Eligibility List

An eligibility list will be established and promotions will be made as needed.

### **Probationary Requirements for Engineer**

FOLLOW SOG SUCCESSION PLAN



## 223 CAPTAIN PROMOTIONAL / PROBATIONARY

Created/Revised: 07/01/2016 / 01/28/2019

Reviewed: 02/28/2017



### I. PURPOSE

This policy identifies preliminary, promotional testing, and probationary requirements for captain position.

### II. SCOPE

This policy applies to members applying for a captain position with the Agency.

### III. POLICY

#### Preliminary Requirements for Captain

- Five years as a full-time firefighter or above, minimum of three years uninterrupted service as a full-time employee of CAFMA ~~or CAFMA's affiliate agencies — CYFD and CVFD.~~
- Must be an Acting Engineer per SOG OS3000 Operations Succession Plan.
- Minimum of 480 documented hours as an unsupervised acting captain i.e. not supervised by an engine company captain.
- Successful completion of the Captains Qualification Packet.
- Must have attended the Captains Academy.
- Current Arizona DHS EMT Certification (or higher).
- No felony (within previous 10 years) or misdemeanor (within previous 3 years) convictions involving moral turpitude.
- Meet the requirements of SOG OS3000 Operations Succession Plan for Company Officer.

#### Promotion and Testing Requirements for Captain

Successful completion of Agency testing process, which includes:

- ~~Written Exam~~
- Assessment Center (includes fire simulator)
- Oral Review Board

The following point values will be used for each phase of the testing and will govern the placement on eligibility lists. See for specific Assessment Center.

#### Examination Phases

|                         |                            |
|-------------------------|----------------------------|
| <del>Written Exam</del> | <del>25</del> points       |
| Assessment Center       | 40 <del>50</del> 60 points |
| Oral Review Board       | 35 <del>50</del> 40 points |

#### Additional Credit

A maximum of 5.0 points may be accumulated with additional points.

**Commented [AS1]:** Seems like this should be higher. Maybe 50 points for the assessment center and 25 points for Oral Board. My thought is, this is a Captains test, so we know who they are already. I would like to see more weight on their performance (assessment center) vs how good they interview (oral board)?

**Commented [AS2]:** See above note

**Commented [SD3]:** These changes were submitted by Chief Merrill

## 223 CAPTAIN PROMOTIONAL / PROBATIONARY

Created/Revised: 07/01/2016 / 01/28/2019

Reviewed: 02/28/2017



### Fire Science Credits

Credit of 0.1 point will be awarded for 3 credit hours received with a minimum grade of "C." A maximum of 1.0 point will be awarded for fire science credits, if not receiving college degree credit.

### 0.1 Wildland Training Credits

point will be awarded for each class required for engine boss. The class list below will be reviewed by staff and amended as needed. A certificate of completion will be required for each class to obtain credit. A maximum of 0.8 points will be awarded for these classes.

S-211 Portable Fire Pumps  
S-212 Wildland Power Saws  
S-215 Operations in the Urban Interface  
S-230/231 Engine Boss  
S-219 Firing Operations or S-234 Fire Boss  
S-260 Fire Business Management  
S-270 Air Operations  
S-290 Intermediate Fire Behavior  
S-330 Strike Team Leader

#### **Commented [AS4]:**

**Commented [AS5]:** Does not make sense to give extra points for classes that are required to be a Captain per the succession plan. I recommend either change from a maximum of 0.8 to a maximum of 0.6. or add 3 new classes?

#### **Commented [BR6]:** Additional Classes:

S-200  
L-280

Credit of 0.2 points will be awarded for completion of the task booklet for engine boss.

A maximum of 1.0 point will be awarded for wildland training. A copy of class certificates and task booklet must be attached to the application to receive credit.

### Medical Certifications

Credit of 2.0 points will be awarded for Arizona medical certification as CEP.

### College Degree Credit

An Associate's Degree will receive a total of 2.0 points.

A Bachelor's Degree will receive a total of 4.0 points.

All college level credits must be from an accredited educational institution.

### Eligibility List

An eligibility list will be established and promotions will be made as needed.

### **Probationary Requirements for Captain**

- Meet End of Probation Requirements for -Captain Per SOG OS3000
- Meet Agency standards on final probationary evaluation. A score of "meets departmental standards" must be attained by the third quarter evaluation for

## **223 CAPTAIN PROMOTIONAL / PROBATIONARY**

Created/Revised: 07/01/2016 / 01/28/2019

Reviewed: 02/28/2017



the probationary period to continue or the member will be considered for termination or demotion.

~~\*Current Engineers who meet current Succession Plan as of March 1, 2017 will not need to meet this policy until March 1, 2019.~~

## 224 BATTALION CHIEF PROMOTIONAL / PROBATIONARY

Created/Revised: 07/01/2016 / 01/28/2019

Reviewed: 04/25/2017



### I. PURPOSE

This policy identifies preliminary, promotional testing, and probationary requirements for Battalion Chief.

### II. SCOPE

This policy applies to members applying for a Battalion Chief position with the Agency.

### III. POLICY

#### Preliminary Requirements for Battalion Chief

- Six years of uninterrupted service with the Agency.
- Three years as a captain with the Agency.
- Current Arizona DHS EMT Certification (battalion chief position only).
- No felony (within previous 10 years) or misdemeanor (within previous 3 years) convictions involving moral turpitude.

#### Promotion and Testing Requirements for Battalion Chief

Successful completion of Agency testing process, which includes:

##### ~~Written Exam~~

- Assessment Center
- Oral Review Board

The following point values will be used for each phase of the testing and will govern the placement on eligibility lists. See Agency Hiring and Promotional Policy for specific scoring direction for the Assessment Center.

#### Examination Phases

|                         |   |
|-------------------------|---|
| <del>Written Exam</del> | <del>25</del> points                    |
| Assessment Center       | 40- <del>50</del> 60 points             |
| Oral Review Board       | <del>35</del> - <del>50</del> 40 points |

#### Additional Credit

A maximum of 6.0 points may be accumulated with additional points.

#### Additional Credit

##### Fire Science Credits

Credit of 0.1 point will be awarded for 3 credit hours received with a minimum grade of "C." A maximum of 1.0 point will be awarded for fire science credits, if not receiving college degree credit.

## 224 BATTALION CHIEF PROMOTIONAL / PROBATIONARY

Created/Revised: 07/01/2016 / 01/28/2019

Reviewed: 04/25/2017



### Wildland Training Credits

Credit of 0.1 point will be awarded for each class required for engine boss. The class list below will be reviewed by staff and amended as needed. A certificate of completion will be required for each class to obtain credit. A maximum of 0.8 points will be awarded for these classes.

- S-200 Initial Attack IC
- S-215 Operations in the Urban Interface
- S-219 Firing Operations or S-234 Fire Boss
- S-270 Air Operations
- S-280 Followership to Leadership
- S-290 Intermediate Fire Behavior
- S-300 Extended Attack IC
- S-381 Incident Leadership
- S-330 Strike Team Leader

**Commented [BR1]:** Additional Classes:  
L-380

Credit of 0.2 points will be awarded for completion of the task booklet for engine boss.

A maximum of 1.0 point will be awarded for wildland training. A copy of class certificates and task booklet must be attached to the application to receive credit.

### Medical Certification

Credit of 2.0 points will be awarded for Arizona Medical Certification for CEP.

### College Degree Credit

An Associate's Degree will receive a cumulative total of 2.0 points.

A Bachelor's Degree will receive a cumulative total of 4.0 points.

A Master's Degree will receive a cumulative total of 5.0 points.

All college level credits must be from an accredited educational institution.

### **Probationary Requirements for Battalion Chief**

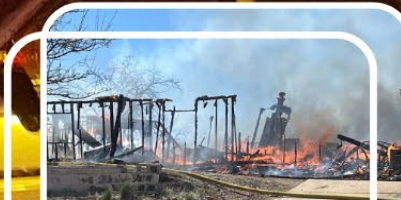
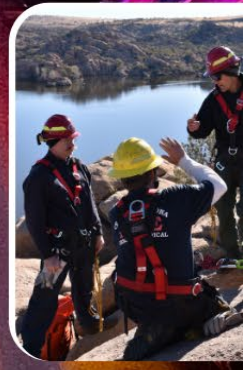
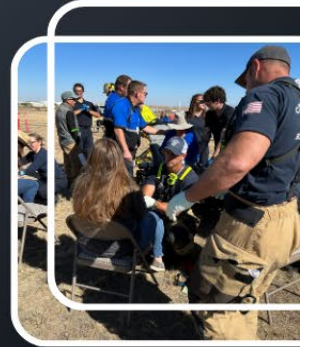
- Pass probationary final oral review board.
- Meet Agency standards on final probationary evaluation. A score of "meets departmental standards" must be attained by the third quarter evaluation for the probationary period to continue or the member will be considered for termination or demotion.



# STRATEGIC PLAN

2024-2027

Central Arizona Fire and  
Medical Authority



# Strategic Plan 2024-2027

## Central Arizona Fire and Medical Authority

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## Welcome

The personnel and staff of the Central Arizona Fire and Medical Authority (CAFMA) take pride in presenting our 2023-2027 Strategic Plan. This plan adheres to our core values and reinforces our commitment to ongoing development and sound fiscal principles.

We took a different approach to updating our strategic plan this time by hiring *Advanced Strategy Center* to assist in the development. As an organization, we believe we have matured to a point where a more detailed look into our day to day operations, future financial position, recruitment and retention, as well as our current and future infrastructure needs was warranted. In addition, we were looking for a way to better engage with both our internal and external stakeholders.

Through months of facilitated online engagement with our personnel and in-person engagement with elected officials and community members, we were able to identify strategic initiatives that fit the needs of the organization and the communities we serve. We were also able to identify some of the wicked problems that we face moving forward. Wicked problems are those we're aware of, but have very little ability to address, e.g., attainable housing in our area and inflation.

This strategic plan along with our Central Arizona Fire and Medical Compass, a document that outlines our overall philosophy, serve as our guide as we work towards a sustainable, progressive, and proactive emergency services organization.

We are committed to reviewing the plan on a regular basis and refining as necessary. It is our commitment to everyone we serve to model fiscal policies that ensure the long-term sustainability of the organization, while providing for our members and remaining responsible to our taxpayers. We will continue to work with partners from around the state to address state level issues and work collaboratively to find innovative solutions.

Sincerely,

*Scott A. Freitag*  
Fire Chief



## Organizational Background

The Central Arizona Fire and Medical Authority was formed by contractual agreement between the Central Yavapai Fire District and the Chino Valley Fire District under ASR 48.805.01. The boards signed the contract on October 15, 2015, with a full integration date of July 1, 2016. Both organizations recognized that recovery from the economic downturn, especially with the passage of legislation that significantly impacted our ability to recover, dictated that we look for an alternate way to operate. The goal was to establish something that provided efficiency, sustainability, and stayed true to our core fiscal principals.

Our process began in 2013 when staff from both agencies discussed ways that the two organizations could work more closely together. After months of research, a Joint Management Agreement (JMA) was signed in June of 2014 with a start date of July 18, 2014. Under the JMA the organizations shared one Fire Chief and utilized all staff above Battalion Chief to operate both organizations. While this system provided efficiencies and saved money, staff felt more could be accomplished if we were to become one organization.

In the State of Arizona, there are three ways to combine fire service agencies. They include merger, consolidation, and the formation of a Joint Powers Authority/Fire Authority. The first two require the organizations to have the same mill rate. Unfortunately, the difference in rate between the two was simply too big a gap to bridge. This left only one option – a Fire Authority.

A Fire Authority is formed via a contractual relationship between two existing entities under Arizona State Statutes. The individual entities continue to exist; however, they no longer maintain employees. All employees, real properties, and monies are transferred to the newly formed ‘Authority.’ In the State of Arizona, Fire Authorities do not have taxing authority, election authority, or bonding authority; those items remain with the individual entities. The residents of the original Districts still elect board members as they have in the past. Those board members set the tax rate and make any decisions related to bonding.

The Fire Authority board is formed by dually elected members of the two individual agencies. Under our contract, Central Yavapai’s Board appoints two members from their elected body to the Fire Authority board, and Chino’s does the same. The four appointed members then select the fifth member from the remaining elected officials from either Chino or Central.

The formation of the Fire Authority has accomplished our original goals. We have saved money for our taxpayers, helped to contain/control future costs, and provided operational efficiencies.

## Organizational Overview

CAFMA staffs ten full-time and two reserve stations covering 369 square miles of Yavapai County. We are nestled between the Bradshaw and Mingus Mountain ranges with elevations from 4300 feet near the head of the Verde River to 6500 feet in Highland Pines. Our coverage area encompasses approximately 106,500 residents between the communities of Chino Valley, Prescott Valley, Dewey-Humboldt, and unincorporated Yavapai County.

The organization is divided into four sections with a total of 172 personnel as of 2023. It is projected that we will have over 200 positions by 2026:

### - Operations

- Structure Fire Suppression
- EMS
- Training
- Public Service
- Wildland Fire Suppression
- Special Operations

### - Administration

- Human Resources
- Finance
- General Administration

### - Planning & Logistics

- Fleet Maintenance
- Technical Services (Network, Radio Communications, GIS)
- Facilities Maintenance
- Community Relations

### - Fire Prevention

- Public Education
- Inspection
- Plan Review
- Code Enforcement
- Investigation

## Mission Vision Values Development

The successful blending of two organizations into one requires a common mission, vision, and set of core values. The importance of this step in the process cannot be understated, so it was crucial that the Mission, Vision, and Values Committee consist of a cross section of personnel from both organizations and the newly formed Central Arizona Fire and Medical Authority Board of Directors. The first meeting of the group was held on November 10, 2015.

At the first meeting, it was decided that we would divide into three separate groups. The first group would work on a mission, the second a vision, and the third a core set of values. Our intent was to create a succinct and memorable representation that captured the essence of our organization. Each sub-group was directed to meet and report back at the November 23, 2014, meeting. On the 23<sup>rd</sup>, the Mission, Vision, and Values Committee presented their drafts. The group unanimously agreed to the Mission Statement and the mnemonic for the values. The values group was then tasked with clarifying the definition for each of the values and present what they developed at the next scheduled meeting.

On December 14, 2015, the Committee met again and agreed to the completed values. The vision group then presented what they had developed. After additional discussion and revision by the group, our new vision was approved. An email was sent District-wide the afternoon of the 14<sup>th</sup> containing our newly developed and approved Mission, Vision, and Values.

The Committee also discussed the development of a document that is now known as the Central Arizona Fire and Medical Compass. The purpose of the Compass is to more thoroughly define our organizational philosophy as summarized in our Mission, Vision and Values (MVV). Once completed, the Compass and the MVV was approved through the Agency's Policy Committee and subsequently approved by the Board of Directors.

In May of 2016, a copy of the Compass was distributed District-wide to all employees.

**The MVV was reviewed during the 2023 strategic plan update and it was determined that they remain aligned with the organization as written.**

## Mission Vision and Values

### Mission:

Protecting life and property through prevention and response

### Vision:

To be a progressive Fire Service leader in Arizona through leadership, cooperation and innovation

### Values:

We strive to serve our internal and external customers with **PRIDE**

**P**rofessional – We will adhere to the highest standards of our profession and adopt best practices

**R**espect – We believe in the basic dignity of every individual and all members of the community and organization

**I**ntegrity – We are honest and accountable

**D**edication – We are committed to quality, reliable and respectful service delivery

**E**xcellence – We will demonstrate high level of knowledge and skill in all aspects of our profession

## Wicked Problems Identified

There are a couple of issues that were identified during our strategic planning process that we would categorize as ‘wicked problems.’ Wicked problems are those that individuals and organizations must be aware of, however the solutions for these problems are out of their control.

The first of these for CAFMA is alternative fire district funding. We recognize that the current funding model for fire districts in Arizona is unsustainable and while we can seek grant funding to assist with initial hiring of personnel, or purchase of equipment, those funding sources are not long-term solutions.

Solving our funding model issue is not a CAFMA-specific issue, rather it’s a statewide issue that will take a statewide legislative effort to solve. We will continue to work with our partners across Arizona as well as our elected officials to effect change; however, there are no measurable objectives that can be added to our strategic plan regarding alternative funding sources.

We are not ignoring the problem, rather we are acknowledging that the funding issue exists, but that the solution will not be CAFMA centric.

The second concern is attainable housing. We live in an area that has experienced a marked increase in housing costs driven by demand and the free market. CAFMA is not in the position to purchase homes, apartments, or any other real estate that is not directly related to our day-to-day operations, e.g., fire stations, etc.

While we cannot solve the housing market challenges our employees face, we can continue to work with our partners at Northern Arizona University on the attainable housing study, with Yavapai College for access to attainable housing options they are working to create, and with local developers/investors working to develop attainable housing options.

We hope that the efforts listed above will yield grant and/or other funding opportunities, as well as some level of housing assistance. Some of these initiatives may be privately funded, while others may take some form of legislative effort; to that end, we will remain engaged and continue to advocate for viable solutions.

While this is a CAFMA concern, it’s not an issue for which we can develop strategic objectives with measurable outcomes.

## Analysis

### **Future Expansion:**

We are seeing growth and a corresponding increase in call volume in our area. Between 2016 and 2021, our call volume increased 36% without a corresponding increase in our response resources. While the call volume has leveled over the last couple years, we believe that it will increase again as the housing market picks up over the next 18-24 months. Growth includes a significant number of single-family homes/master-planned communities as well as an increase in multi-family projects. There is some expansion of retail businesses; however, we are not seeing an increase in regard to larger business and industry.

A number of the new projects are larger than we have seen in the past, including a six-story building with a parking garage that is a mix of commercial and residential. We also have three new hotels and several multi-story apartment complexes that will be breaking ground in the next year. These buildings will impact our response model. CAFMA has the needed equipment in place, and we're currently working on a three-year staffing plan that will allow us to better utilize our specialized apparatus. In addition, our training division has developed a training plan for mid-rise buildings that complements the training already in place.

Our rental market remains 98%-99% leased. As mentioned above, there are some large multi-family unit projects underway that will add some additional capacity. One of the biggest issues we face in our area is the cost of living, specifically the cost of housing. Housing prices are now a significant recruitment and retention factor for many employers in our area.

As was outlined in our previous strategic plan, the lack of spec buildings in our area has an impact on the decision of businesses and industry to move to the region. We continue to communicate with developers and economic development departments to stay in tune with their plans for our jurisdiction.

### **Emergency Response/Call Volume:**

We recognize that it is unlikely we will see a significant enough increase in call volume in Battalion 6's area (Chino, Paulden, and unincorporated Yavapai County) to warrant an additional fire station in the next five to eight years. While we are not realizing increased call volume enough to warrant additional equipment in our existing stations, we maintain a close watch on growth and our data so we can make informed decisions early as to future resource needs.

In Battalion 3 (Prescott Valley, Dewey-Humboldt, unincorporated Yavapai County), we have seen growth enough to warrant at least one new station with the possibility of a second. We have just purchased a property at Santa Fe Loop and Glassford Hill Road that will likely be where our next station will be built. In addition, there is significant growth on the east side of Prescott Valley in the Fain Road and Highway 69 corridor. There is a significant sized master-planned community project that is proposed for Lakeshore and Fain Road. If that project moves forward, we have the commitment from the developer

to provide 2.5 acres for a public safety building. This will include a fire station and a law enforcement sub-station. That agency will need to seek approval of general obligation bonds to fund the construction of the new stations as well as other infrastructure. We plan to seek a GO bond in three to five years.

Part of our three-year staffing plan is to hire 23-25 new firefighters, which would allow us to add an 11<sup>th</sup> 24-hour unit, one to two alternative response units (ARU), and move to a four-person minimum staffing model at two stations. Given the hiring challenges in our area, we expect it could take up to four years to staff the positions approved in the three-year plan. While this dynamic contrasts with historical Fire Service norms, it aligns with the contemporary realities of the current landscape.

The 11<sup>th</sup> 24-hour unit will be in place before we secure funding for the new station. In the intervening time, we plan to run a dual company until the station can be constructed.

Based on what we see as of the development of this document, we believe that the Glassford Hill and Santa Fe Loop site will be the location of our next station. Our data and mapping indicate that the location provides excellent access into Granville as well as the Jasper development. There is development on the east side of Glassford Hill Road behind the new station site and the Town of Prescott Valley has indicated that Santa Fe Loop will be extended to intersect with Viewpoint Road. This new road access allows for a better flow of emergency traffic and will improve response times. Additionally, we've been advised that a developer is looking to purchase a large parcel from Arizona State Land along the route with plans to add another multi-thousand-unit master-planned community.

The lack of east/west roads connecting the major north/south roads – Viewpoint, Pronghorn and Coyote Springs – remain a challenge. We have brought the need to the attention of Town of Prescott Valley officials as well as Yavapai County officials. The biggest problem they face is gaining easements through private properties to connect north and south with east and west.

To determine need, future analysis will be completed utilizing the CPSE model – time, distance, and critical tasks, as well as our GIS mapping programs. This will be outlined in our Standard of Cover as developed for Accreditation. The Agency will continue to consider the use of 40-hour units where appropriate to cover peak call volume, as well as to address increased 911 traffic for EMS-related calls.

### **Emergency Medical Response:**

CAFMA provides emergency medical services (EMS) via Advanced Life Support fire engines. We staff a minimum of one paramedic and two emergency medical technicians (EMT) per unit. Transport EMS services in our area are primarily provided by Priority Yavapai Ambulance with backup from American Medical Response (AMR), dba Lifeline Ambulance. Emergency medical calls remain close to 68% of our overall call volume.

Priority Yavapai is a new transport agency in our area, beginning operations in July of 2022. CAFMA was instrumental in obtaining the additional service to improve the overall quality of EMS transport for those that live in or visit our area.

CAFMA finished our certificate of necessity (CON) hearing in December of 2023. The purpose of the hearing was to complete the substantial review process for our ambulance transport license. We expect to know by July or August of 2024 whether a CON will be issued to the Agency. If we are successful, CAFMA will hire for and staff two ambulances by the end of 2024.

As an agency, CAFMA plans to work in concert with Priority Yavapai to ensure our constituents receive the best quality care and transport.

### **Funding:**

Arizona Fire Districts face unique funding challenges.

FACT: The primary source of funding for Fire Districts is property taxes.

FACT: From 2016 - 2022 call volume increased by 36% without a corresponding increase in resources.

FACT: Development doesn't pay for needed fire service infrastructure, yet there's an increased demand for services.

FACT: In 2020, a new fire engine cost around \$650,000. In 2023, it's up to \$1.2 million.

### **ONE SOURCE OF FUNDING**

Property taxes are the single primary source of funding for Fire Districts in the State of Arizona, which presents its own set of challenges:

- Fire Districts across Arizona are seeing an increase in call volume. CAFMA has seen a 36% rise in call volume within the last five years, but without a corresponding increase in resources.
- Fire Districts are responsible for increased coverage as soon as a shovel touches the ground in construction, but Districts typically don't see revenue until two years after project completion.
- State regulations prevent Fire Districts from receiving impact fees.
- Development doesn't pay for development.
- Prop 117 (2012) limited revenue that Fire Districts can receive from property taxes. Learn more about Prop 117.

### **PROP 117**

Proposition 117 (2012) limits Fire District revenue from property taxes:

- Fire Districts were moved from the Full Cash Value of a property to the Limited Property Value.
- The Limited Property Value is limited to a 5% increase per year.
- The 2023 Net Assessed Value remains below the Net Assessed Value of 2008.



## RISING COSTS

Fire districts are not immune to rising costs, so just as you've experienced a hike in the price of household items – and just about everything else – so have fire districts! Presented below are a just a few instances illustrating the rising costs in our area:

### CAFMA'S PLAN

CAFMA has researched, strategized, and put into motion a three-year plan to meet these funding challenges head-on, while doing our best to limit the burden on our taxpayers.

- An increase in staffing where necessary, applying for SAFER Grants to assist with hiring new firefighter positions.
- Develop a Cadet Program that will benefit youth in our community while at the same time creating a local pipeline of potential applicants.
- Partner with Priority Ambulance on a plan for Alternative Response Units (ARU).
- Continue to research and advocate for alternative funding sources for Fire Districts.

The agency was able to refinance the PSPRS pension debt in September of 2021 using certificates of participation (COPs). This has helped the agency by decreasing our annual pension costs and will save the taxpayers approximately \$21 million over the life of the loan.

### **Succession Planning:**

CAFMA holds our personnel in the highest regard and understands that they are the future. To ensure a sustainable organization that provides opportunity for our employees, we invest heavily in their development. Succession plans are in place for all positions within the organization. It remains our commitment to review and revise these plans on a regular basis.

We continue to work towards personal and professional development for our personnel by offering access to training across Arizona as well as throughout the United States. It remains our goal to maintain a global perspective regarding fire service operations both in operation and non-operations. This means we must consider models and training not only within our industry, but outside our industry as well.

Our goals and objectives as part of this plan includes the development of three different internal leadership programs as well as the establishment of an ongoing development plan for senior level officers.

It is our intent to create the future leaders of our organization internally thereby lessening the need to seek candidates for managerial positions from outside sources.

## Measuring Progress

We plan to use a stoplight to indicate the status of each of our measurable objectives. Below is a basic explanation of what each color means:

### Green Light:

The objective is moving forward and is on track to be completed as scheduled.

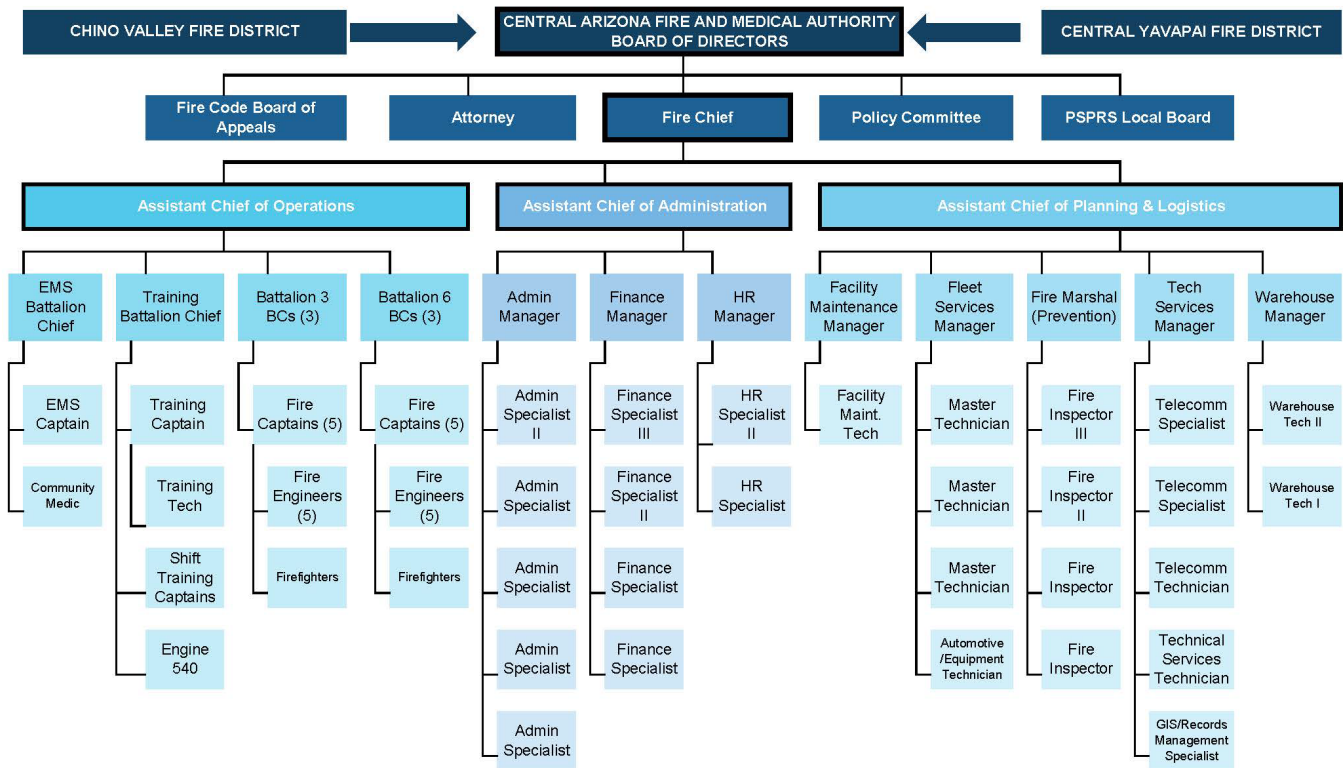
### Yellow Light:

The objective is moving, but at a pace slower than we had anticipated. This is not a negative, as any number of objectives can and will be influenced by outside sources beyond our control. If an objective is yellow, we need to understand why. Is it an internal resource issue? Is an outside force slowing the project? If yes, is there anything that we can do to remove any barriers? Is it because the objective is reliant on another objective to be completed first? What is the progress of that objective?

### Red Light:

The objective is not progressing at all. This may not be a negative, as any number of objectives can and will be influenced by outside sources beyond our control. If an objective is red, we need to understand why. Is it an internal resource issue? Is an outside force slowing the project? If yes, is there anything that we can do to remove any barriers? Is it because the objective is reliant on another objective to be completed first? What is the progress of that objective?

## Appendix A – Organizational Chart



## **Appendix B – Capital Replacement Plan**

## Appendix C – Goals and Objectives

## 1.0 Health, Safety and Wellness

**GOAL STATEMENT (Health, Safety and Wellness):** The health, safety, and wellness (HSW) of our CAFMA team members should always be our number one priority. It represents the commitment of our leadership and our community to the people that serve the organization. The reputation of our commitment to HSW will be a factor in attracting and retaining our workforce, maintaining a strong safety record, supporting our culture, affecting our operational execution and the overall level of job satisfaction for our teams. The goals are simple: the safest possible working environment and the support for the physical/mental/behavioral wellness of our teams.

| No. | General Support Initiatives (not prioritized)           |
|-----|---|
| 1.  | Improve employee access to health screenings            |
| 2.  | Enhance cancer mitigation efforts                       |
| 3.  | Expand our mental and behavioral health program/efforts |

| No.        | Specific Actions  | Target Completion Date |
|------------|---|------------------------|
| <b>1.1</b> | <b>Continue Clean-Cab concept for existing apparatus</b>  | <b>June 30, 2027</b>   |
| 1.1a       | <ul style="list-style-type: none"><li>Identify which of our current fleet can be retrofitted</li></ul>  | February 28, 2024      |
| 1.1b       | <ul style="list-style-type: none"><li>Determine what needs to be done to each apparatus and the estimated cost</li></ul>                                  | February 28, 2024      |
| 1.1c       | <ul style="list-style-type: none"><li>Retrofit apparatus beginning in FY 24/25</li></ul>  | June 30, 2026          |
| <b>1.2</b> | <b>Continue Clean-Bay concept</b>   | <b>June 30, 2024</b>   |
| 1.2a       | <ul style="list-style-type: none"><li>Identify which stations have adequate engine bay ventilation, and which stations need upgrades</li></ul>            | June 30, 2024          |
| 1.2b       | <ul style="list-style-type: none"><li>Determine where newer engines should be assigned for the purpose of decreasing exposure to diesel exhaust</li></ul> | June 30, 2024          |
| <b>1.3</b> | <b>Make option for mental health check-ups along with annual physicals available to all CAFMA employees</b>   | <b>June 30, 2024</b>   |

| No.        | Specific Actions  | Target Completion Date   |
|------------|---|--------------------------|
| <b>1.4</b> | <b>Refine resilience training in the recruit academy to include more family interaction</b>   | <b>October 31, 2023</b>  |
| <b>1.5</b> | <b>Provide cancer screening for all firefighters starting at age 40, and all other employees based on age, gender, and job description</b>  | <b>July 01, 2027</b>     |
| 1.5a       | <ul style="list-style-type: none"> <li>Determine associated costs</li> </ul>  | December 31, 2024        |
| 1.5b       | <ul style="list-style-type: none"> <li>Develop 3 to 5-year rotation list</li> </ul>   | December 31, 2026        |
| <b>1.6</b> | <b>Add Wellness Officer position</b>  | <b>October 31, 2024</b>  |
| <b>1.7</b> | <b>Research alternative work schedules for 56-hour employees that meet the following criteria:</b> <ul style="list-style-type: none"> <li>Includes reducing the average hours worked</li> <li>Considers work-life well-being, including all aspects of our member's health (mental/behavioral, cardiac, cancer, sleep deprivation)</li> <li>Does not compromise the safety of our members.</li> <li>Maintains our ability to work with our local, regional, and state partners</li> </ul> | <b>December 31, 2024</b> |

## 2.0 Community Engagement

**GOAL STATEMENT (Community Engagement):** Community engagement includes all forms of communication to the public regarding who we are, what we do, and what they can do to be an active part of our risk identification and mitigation efforts, resulting in a well informed and engaged community. Our fundamental goal for FY24-FY26 is to increase our level of community engagement.

| No. | General Support Initiatives (not prioritized)  |
|-----|--|
| 1.  | Expand current Community Relations staffing plan to enhance the capabilities of the Division |
| 2.  | Increase website engagement  |
| 3.  | Develop and implement a Public Information Officer (PIO) program                             |
| 4.  | Increase interaction between CAFMA and the community through public education programs       |

| No.        | Specific Actions   | Target Completion Date |
|------------|--|------------------------|
| <b>2.1</b> | <b>Add two (2) budgeted positions, and one (1) unpaid position</b>   | <b>June 30, 2025</b>   |
| 2.1a       | <ul style="list-style-type: none"><li>Add a Community Relations Intern, and/or</li></ul>   | January 31, 2024       |
| 2.1b       | <ul style="list-style-type: none"><li>Add a Community Relations Specialist</li></ul>   | June 30, 2024          |
| 2.1c       | <ul style="list-style-type: none"><li>Add a Public Education Specialist</li></ul>  | June 30, 2025          |
| <b>2.2</b> | <b>Redesign the website</b>  | <b>June 30, 2025</b>   |
| 2.2a       | <ul style="list-style-type: none"><li>Identify qualified website design vendors</li></ul>  | June 30, 2024          |
| 2.2b       | <ul style="list-style-type: none"><li>Vendors provide demonstration; presentation for board approval and selection of vendor</li></ul> | October 31, 2024       |
| 2.2c       | <ul style="list-style-type: none"><li>Vendor completes draft design</li></ul>  | May 31, 2025           |
| 2.2d       | <ul style="list-style-type: none"><li>Website approved and goes live</li></ul>   | June 30, 2025          |
| <b>2.3</b> | <b>Develop PIO program</b>   | <b>June 30, 2026</b>   |
| 2.3a       | <ul style="list-style-type: none"><li>Review and update related policies and SOGs</li></ul>  | February 28, 2024      |



| No.        | Specific Actions  | Target Completion Date        |
|------------|---|-------------------------------|
| 2.3b       | <ul style="list-style-type: none"> <li>Determine training requirements</li> </ul>           | February 28, 2024             |
| 2.3c       | <ul style="list-style-type: none"> <li>Recruit members</li> </ul>                           | Ongoing until program is full |
| 2.3d       | <ul style="list-style-type: none"> <li>Members attend required training</li> </ul>          | June 30, 2026                 |
| 2.3e       | <ul style="list-style-type: none"> <li>Issue press release identifying PIO group</li> </ul> | June 30, 2026                 |
| <b>2.4</b> | <b>Add two (2) new pub-ed programs</b>  | <b>June 30, 2026</b>          |
| 2.4a       | <ul style="list-style-type: none"> <li>Car Seat program</li> </ul>                          | June 30, 2025                 |
| 2.4b       | <ul style="list-style-type: none"> <li>Senior citizens</li> </ul>                           | June 30, 2026                 |

### 3.0 Recruiting and Retention

**GOAL STATEMENT (Recruiting and Retention):** Everything we do depends on our ability to attract and retain the best people that are passionate about our work, committed to our values and culture, and skilled in the work they do. Our focus in FY24-FY26 is a strategic recruiting approach to identify those candidates for operations and non-operations positions that match our culture and community and have a clear interest in growing their skills and impact for CAFMA. We also need to place a similar focus to better identify the factors that will retain our current/future workforce. Our ability to improve our recruiting and retention will be a strategic advantage for CAFMA in a growing region and a highly competitive labor environment.

| No. | General Support Initiatives (not prioritized) |
|-----|---|
| 1.  | Improve our compensation packages             |
| 2.  | Expand our presence in local school systems   |
| 3.  | Enhance services within our Training Division |

| No.  | Specific Actions  | Target Completion Date |
|------|---|------------------------|
| 3.1  | Conduct wage and benefit survey with external vendor  | February 28, 2024      |
| 3.2  | Assemble a database of wage and benefit information related to benefits, pay, etc. that can be updated and access by all  | December 31, 2024      |
| 3.3  | Add Training Captain position   | October 31, 2025       |
| 3.3a | <ul style="list-style-type: none"><li>Develop job description with focus on creating, implementing, and maintaining a cadet program; internships; Fire Ops 101 for kids; and fostering relationships with area high schools</li></ul> | December 31, 2024      |

## 4.0 Staffing, Stations, and Facilities Expansion

**GOAL STATEMENT (Staffing, Stations, and Facilities Expansion):** CAFMA is servicing a fast-growing geographic region with expansion in housing, roadways, business, industry, tourism and events. This growth creates a potential for increased community risk incidents in our communities and our wildlands. Our focus in FY24-FY26 is the development of a strategic staffing, station, facilities and operations plan to accelerate our growth to match the growth of the community. It will be necessarily paced by funding and investment capacity but needs to be a clear blueprint of our operational support of the region.

| No. | General Support Initiatives (not prioritized)              |
|-----|--|
| 1.  | Identify and address facility needs for the next 3-5 years |
| 2.  | Improve our vertical response capabilities                 |
| 3.  | Identify and address staffing needs for the next 3-5 years |

| No.  | Specific Actions  | Target Completion Date    |
|------|---|---------------------------|
| 4.1  | <b>Develop facilities expansion plan for next 3-5 years to include facilities remodels, new station locations, facilities, training, fleet, and warehouse</b> | <b>October 31, 2025</b>   |
| 4.2  | <b>Identify and seek funding for facility remodels and new facilities</b>   | <b>July 1, 2027</b>       |
| 4.3  | <b>Renumber facilities/stations and vehicles in conjunction with area partners</b>  | <b>July 1, 2027</b>       |
| 4.4  | <b>Staff 100' aerial apparatus to address the increase in mid-rise and high-rise/low-rise buildings</b>   | <b>September 30, 2026</b> |
| 4.5  | <b>Add 23 new firefighter positions</b>   | <b>September 30, 2026</b> |
| 4.5a | <ul style="list-style-type: none"><li>7 new firefighter positions</li></ul>   | September 30, 2023        |
| 4.5b | <ul style="list-style-type: none"><li>8 new firefighter positions</li></ul>   | September 30, 2024        |
| 4.5c | <ul style="list-style-type: none"><li>8 new firefighter positions</li></ul>   | September 30, 2025        |
| 4.6  | <b>Implement one (1) ARU (Alternative Response Unit)</b>  | <b>June 30, 2024</b>      |

| No. | Specific Actions  | Target Completion Date |
|-----|---|------------------------|
| 4.8 | <b>Increase staffing in non-OPS divisions, per staffing plan</b>                    | <b>June 30, 2026</b>   |
|     | <ul style="list-style-type: none"> <li>2 positions in Tech Services</li> </ul>      | June 30, 2024          |
|     | <ul style="list-style-type: none"> <li>1 position in Finance</li> </ul>             | June 30, 2024          |
|     | <ul style="list-style-type: none"> <li>1 position in Facilities</li> </ul>          | June 30, 2025          |
|     | <ul style="list-style-type: none"> <li>1 position in the Warehouse</li> </ul>       | June 30, 2025          |
|     | <ul style="list-style-type: none"> <li>1 position in Finance</li> </ul>             | June 30, 2025          |
|     | <ul style="list-style-type: none"> <li>1 position in Community Relations</li> </ul> | June 30, 2026          |
|     | <ul style="list-style-type: none"> <li>1 position in HR</li> </ul>                  | June 30, 2026          |
|     | <ul style="list-style-type: none"> <li>1 position in Admin</li> </ul>               | June 30, 2026          |

## 5.0 Training and Leadership Development

**GOAL STATEMENT (Training and Leadership Development):** This strategic focus area is aligned to support several other areas: Health, Safety and Wellness, Strategic Recruiting and Retention and the Acceleration of Staffing/Station/Facilities Expansion. Our goal here is to create a culture of continuous training where we are upgrading skills and competencies across the organization while at the same time identifying and developing our next generation of leaders in CAFMA. All CAFMA team members should feel that they have advancement opportunities in the organization, and CAFMA should have a clear organizational plan for succession and leadership development at all levels.

| No. | General Support Initiatives (not prioritized)                            |
|-----|--|
| 1.  | Increase opportunities for professional development                      |
| 2.  | Enhance internal leadership development programs                         |
| 3.  | Address increase in mid-rise buildings and our vertical response ability |

| No.        | Specific Actions   | Target Completion Date   |
|------------|--|--------------------------|
| <b>5.1</b> | <b>Develop agency-wide leader programs in three (3) different stages</b>   | <b>June 30, 2027</b>     |
| 5.1a       | <ul style="list-style-type: none"><li>Stage 1: Introduction to leadership concepts</li></ul>   | December 31, 2024        |
| 5.1b       | <ul style="list-style-type: none"><li>Stage 2: Program preparing personnel for a first-level supervisory position</li></ul>            | December 31, 2025        |
| 5.1c       | <ul style="list-style-type: none"><li>Stage 3: Program preparing personnel for a senior leadership position</li></ul>                  | June 30, 2026            |
| <b>5.2</b> | <b>Identify ongoing professional development and credentialing requirements for senior staff</b>                                       | <b>December 31, 2024</b> |
| <b>5.3</b> | <b>Define and develop internal CAFMA mentoring program</b>   | <b>June 30, 2026</b>     |
| <b>5.4</b> | <b>Review succession plans for all divisions; modify as needed with end-goal of creating/identifying opportunities for advancement</b> | <b>October 31, 2024</b>  |
| <b>5.5</b> | <b>Develop and implement new mid-rise training programs</b>  | <b>June 30, 2025</b>     |

## 6.0 Accreditation

**GOAL STATEMENT (Accreditation):** CAFMA will pursue and complete fire service accreditation through the Center for Public Safety Excellence by August 2025 (that's the commission hearing for the Spring 2025 cycle)

| No. | General Support Initiatives                            |
|-----|--|
| 1.  | Adopt Community Risk Assessment and Standards of Cover |
| 2.  | Complete draft self-assessment manual                  |
| 3.  | Become candidate agency for accreditation              |

| No.  | Specific Actions  | Target Completion Date |
|------|---|------------------------|
| 6.1  | Develop a project team and assign category managers for all categories in the FESSAM  | December 31, 2023      |
| 6.2  | Perform core competency gap analysis  | December 31, 2023      |
| 6.3  | Develop and post joint RFP for Community Risk Assessment/Standards of Cover (CRA/SOC) consultant  | December 31, 2023      |
| 6.4  | Develop a consistent program appraisal template and complete the first draft appraisal for all programs                                 | December 31, 2023      |
| 6.5  | Complete first draft of all core competencies in self-assessment manual (SAM) for performance indicators NOT dependent on response time | March 31, 2024         |
| 6.6  | Select vendor for CRA/SOC cooperatively with PFD  | March 31, 2024         |
| 6.7  | Attend Excellence Conference  | March 31, 2024         |
| 6.8  | Finish any remaining core competency gaps in SAM  | June 30, 2024          |
| 6.9  | Consultant compiles CRA/SOC with data through June 2024 for PFD   | September 30, 2024     |
| 6.10 | Complete full first draft of SAM  | December 31, 2024      |
| 6.11 | Build reference library to support SAM  | December 31, 2024      |

| <b>No.</b>  | <b>Specific Actions</b>  | <b>Target Completion Date</b> |
|-------------|--|-------------------------------|
| <b>6.12</b> | <b>Finalize CRA/SOC document design</b>  | <b>December 31, 2024</b>      |
| <b>6.13</b> | <b>Update Strategic Plan</b>   | <b>December 31, 2024</b>      |
| <b>6.14</b> | <b>Consultant completes CRA/SOC with data through December 2024 for CAFMA</b>                  | <b>March 31, 2025</b>         |
| <b>6.15</b> | <b>Complete annual appraisal for all programs</b>  | <b>March 31, 2025</b>         |
| <b>6.16</b> | <b>Attend Excellence Conference (PFD Hearing)</b>  | <b>March 31, 2025</b>         |
| <b>6.17</b> | <b>Present finalized CRA/SOC and updated Strategic Plan to Board for approval and adoption</b> | <b>February 28, 2025</b>      |
| <b>6.18</b> | <b>Upload all documents to CPSE</b>  | <b>March 31, 2025</b>         |
| <b>6.19</b> | <b>Site visit</b>  | <b>June 30, 2025</b>          |
| <b>6.20</b> | <b>Commission hearing</b>  | <b>August 31, 2025</b>        |

## 7.0 Enhancing Operational Support Systems

**GOAL STATEMENT (Enhancing Operational Support Systems):** Our ability to provide the needed response services to the community is dependent on effective operational support systems and technologies--HR/personnel, communications, dispatch, resource management, maintenance, etc. Our focus in FY24-FY26 is to prepare for future growth and call volume by reviewing and assessing all key operational support systems and creating a prioritization matrix for upgrade and enhancements of systems for improved performance, functionality, scale, usability and security. This systems focus should position us to support the anticipated growth of the region for the decade ahead.

| No. | General Support Initiatives (not prioritized)  |
|-----|--|
| 1.  | Improve agency cybersecurity awareness and posture   |
| 2.  | Enhance radio communications; improve coverage in densely populated areas                                    |
| 3.  | Improve agency technology initiatives  |
| 4.  | Increase collaboration and long-term capabilities, and improve communication protocols across Yavapai County |
| 5.  | Increase network capability, security, and reliability   |
| 6.  | Enhance Wildland mitigation and educational efforts  |

| No.  | Specific Actions  | Target Completion Date |
|------|---|------------------------|
| 7.1  | Establish team of multi-agency fire and law enforcement stakeholders                          | March 31, 2024         |
| 7.2  | Formalize agreements for collaboration efforts with Arizona Department of Public Safety (DPS) | June 1, 2024           |
| 7.3  | Implement a Technology and Telecommunications Committee                                       | January 1, 2024        |
| 7.4  | Develop, implement, and test <i>Business Continuity and Disaster Recovery Plan</i>            | April 30, 2024         |
| 7.5  | Expand Command 11 coverage  | December 31, 2024      |
| 7.6  | Build out an additional Command repeated channel  | January 31, 2026       |
| 7.7  | Procurement of new technology and replacement of aging infrastructure                         | January 1, 2025        |
| 7.7a | <ul style="list-style-type: none"><li>Enterprise Resource Planning platform (ERP)</li></ul>   |                        |



|             |   |                          |
|-------------|---|--------------------------|
| <b>7.8</b>  | <b>Implement Risk Management platform</b>   | <b>April 1, 2025</b>     |
| 7.8a        | <ul style="list-style-type: none"> <li>Document identified assets, threats, and vulnerabilities</li> </ul>                                  |                          |
| 7.8b        | <ul style="list-style-type: none"> <li>Track and analyze risk mitigation</li> </ul>   |                          |
| <b>7.9</b>  | <b>Review the wildfire commission report and Western Fire Chief's Association recommendations</b>   | <b>December 31, 2026</b> |
| <b>7.10</b> | <b>Work with state associations and DFFM to determine strategic direction regarding wildfire mitigation efforts within our jurisdiction</b> | <b>July 1, 2027</b>      |
| <b>7.11</b> | <b>Develop Fire Adaptive Community educational program</b>  | <b>July 1, 2027</b>      |

REQUEST FOR QUALIFICATIONS  
For  
Consultant Services for Community Risk Assessment and  
Standards of Cover Product Development  
for the  
Central Arizona Fire and Medical Authority  
Prescott Valley, Arizona  
and the  
Prescott Fire Department  
Prescott, Arizona

Approved for distribution on this 23<sup>rd</sup> day of January 2024

Dustin Parra  
Accreditation Manager  
Central Arizona Fire and Medical Authority

Holger H. Durre  
Fire Chief  
Prescott Fire Department

## **REQUEST FOR QUALIFICATIONS**

### **I. INVITATION**

The Central Arizona Fire and Medical Authority (The Agency or CAFMA), Prescott Valley, AZ and the Prescott Fire Department are seeking Statements of Qualifications from qualified consultants (the "Consultant") interested in providing consulting services in connection with the Agencies desire to conduct a Community Risk Assessment and produce a joint Standards of Cover document. The purpose of this RFQ is to identify the most qualified candidates to provide the services required.

### **II. PROJECT DESCRIPTION or SCOPE OF WORK**

The intent of this scope of work is to produce a community driven "Standards of Cover" document that is fully compliant with industry best practices in the field based on nationally recognized guidelines and criteria, and fit the format as outlined in the Commission on Fire Accreditation International (CFAI), 10th Edition of the Quality Improvement through Accreditation model, the 10<sup>th</sup> edition of the Fire and Emergency Services Self Assessment manual, and the corresponding CFAI Standards of Cover Manual, as well as the National Fire Protection Association (NFPA) standards; Insurance Services Office (ISO) schedules; any Federal, State, and local mandates relative to emergency services; and generally accepted practices within emergency services.

The agencies have a long-standing Automatic Aid and Shared Resources Agreement. Because the agencies desire to produce a joint Standards of Cover, some of the work will be done jointly while other work will be with the individual jurisdictions, particular during the stakeholder input components. The City of Prescott has an existing CRA/SOC that needs to be updated. Prescott Fire is pursuing re-accreditation in Spring of 2025, while CAFMA will be doing so in Fall of 2025. The successful firm will develop a project work plan based on the scope of work and gain a comprehensive understanding of the organization's background, goals, and expectations for this project. This work plan will be developed identifying:

- Primary tasks to be performed
- Person(s) responsible for each task
- Timetable for each task to be completed
- Method of evaluation results
- Resources to be utilized
- Possible obstacles or problem areas associated with the accomplishment of each task

This exchange will also help to establish working relationships, make logistical arrangements, determine an appropriate line of communications, and finalize contractual agreements.

## **Acquisition and Review of Background Information**

The successful consultant will request pertinent information and data from each Agency's assigned project managers. This data will be used extensively in the analysis and development of the "Standards of Cover". The document and information relevant to this project will include, but not be limited to, the following:

- Past and current fire department studies or research
- Community Comprehensive Plan documents, including current and future land use information.
- Local census and demographics data
- Zoning maps and zoning code
- Financial data, including expenditure and revenue budget summaries for 3 to 5 years
- Agency Standard Operating Guidelines (SOG's) and service delivery practices
- Current service delivery objectives and targets
- Facilities and apparatus inventories
- Automatic and Mutual Aid agreements
- Records management data, including National Fire Incident Reporting System (NFIRS) incident data in computer export format for 3 to 5 years
- Computer-Aided Dispatch (CAD) incident records in computer export format for 3 to 5 years
- Local Geographical Information System (GIS) data, where available.

## **Stakeholder Input**

The project team may interview key stakeholders of any organization associated with this study. At a minimum, members of the project team will interview appropriate elected or appointed Agency officials, Agency managers and other key staff, labor organization representatives, Town officials or staff, neighborhood organizations or others that the project team deems necessary. From these interviews, the successful consultant will obtain additional perspective on operational, economic, and policy issues facing the agency. In addition, the project team will learn more about availability of data necessary to meet projected goals.

## **Community Risk Assessment/Standards of Cover**

The successful consultant will conduct an organizational analysis of the Agency based on the elements included in the following objectives. The purpose of this evaluation is to assess the agency's operations in comparison to industry standards and best practices, as well as to create a benchmark against which the options for future service delivery can be measured. This analysis should follow the guidelines established in the *10<sup>th</sup> edition of the Quality Improvement*

*for the Fire and Emergency Services (QIFES) manual* <sup>1</sup>published by the Center for Public Safety Excellence.

### *Specific Components Addressed*

*The analysis and resulting documentation should include all components listed in Phase 1 – Community Risk Assessment/Standards of Cover of the QIFES manual.*

The successful consultant will evaluate and present in graphical and descriptive format for the deployment option(s):

- Degree of benefit to be gained through its implementation.
- Extent to which it achieves established performance targets.
- Potential negative consequences

The successful consultant will develop and produce four copies of a draft version of the written report for review by the Agency and Agency representatives for the Standards of Cover. The report will include:

- An executive summary describing the nature of the report, the methods of analysis, the primary findings, and critical recommendations
- Detailed narrative analysis of each report component structured in easy-to-read sections and accompanied by explanatory support to encourage understanding by both staff and civilian readers
- Clearly designated recommendations highlighted for easy reference and catalogued as necessary in a report appendix
- Supportive charts, graphs, and diagrams, where appropriate
- Supportive maps, utilizing GIS analysis as necessary
- Appendices, exhibits, and attachments as necessary

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<sup>1</sup> CPSE. (2020). *Quality Improvement for the Fire and Emergency Services*. Center for Public Safety Excellence.

### **III. QUALIFICATIONS**

A Consultant submitting a proposal must have demonstrable prior experience conducting Community Risk Assessments and creating Standards of Cover documents. The following information must be provided in the proposal in the order stated:

- A. Consultant/ Firm Information. Provide the individual Consultant or firm name, address, telephone numbers and E-mail addresses of the contact person.
- B. Basic Qualifications. Provide basic information on the individual Consultant or firm's size, history, personnel, special expertise and portfolio. Individual resumes, awards, and associations may be included.
- C. Special Qualifications. List each individual who is expected to provide services to the Agency. Describe who will perform the various tasks, the amount of their involvement and responsibilities, and give their qualifications, including number of years experience, registrations, education, and a list of the individual's experience. Briefly describe each individual's involvement with other similar projects, if any.
- D. Provide a short discussion of why individual Consultant or the firm is the best qualified to perform the project. Discuss how the individual Consultant or firm will approach the various aspects of this project.
- E. Provide a list of similar projects the individual Consultant or firm has participated in during the past three years. Specifically list all projects successfully completed in the Western United States. For each of the projects listed, provide projected and actual completion dates, and individual Consultant or firm's estimated cost and the final cost for each project. Provide references for each project.
- F. References. Provide three references from recent projects. Include name, project name, phone and/or email contact information.
- G. The Consultant shall provide an estimate of costs associated with the proposal.

### **IV. SELECTION PROCESS**

Central Arizona Fire and Medical Authority is the Owner. The owner's Project Manager is Dustin Parra, Accreditation Manager, or his designee. The Owner reserves the right to reject or accept any or all proposals or waive any formalities, informalities, or information therein. Selection of the Consultant will be based upon a number of factors, included but not limited to:

- A. The proposed team's proven experience
- B. Presentation of the Consultant or firm's proposal
- C. Proposed cost of services and ability to work within the budgeted amount
- D. Proven ability to work within a prescribed time frame and to meet deadlines;
- E. Availability to attend meetings with staff and to make presentations at monthly open meetings before the Fire Board as required;
- F. Prior proven experience of and ability to work in the public sector;
- G. Ability to work well with the agency;
- H. The consultant firm's business history and references;

- I. The proposed team's education, certifications, licenses, experience and qualifications;
- J. The consultant firm's approach to the project, and,
- K. The consultant firm's reputation and standing in the community, quality of work product, and financial and staffing capabilities.

The Agency reserves the absolute right to narrow the pool of candidates and remove firms from consideration, at any time during the selection process. A firm submitting a proposal will be notified in writing if it is removed from the candidate pool during the selection process. Finalists may be required to make a formal presentation to the CAFMA's Fire Board and the Prescott City Council. The Agency is under no obligation to select any of the candidates and may choose to begin a new consultant selection process at any time. Additionally, the Agency shall retain the absolute right to delay, modify, or abandon the project at any time in its sole discretion and in accordance with law.

#### **V. OWNER-CONSULTANT AGREEMENT**

The final award of the project is contingent upon the Agency and the selected individual Consultant or firm entering into an Owner-Consultant Agreement and General Conditions, as modified by the Agency. CAFMA intends to use a standard Professional Services Agreement between Owner and Contractor with supplements and amendments to this form, as modified by the Agency. Examples of these contract documents are available from CAFMA upon request.

#### **VI. PROJECT PROCESS AND SCHEDULE**

|   |                   |
|---|-------------------|
| A. RFQ issued                           | January 23, 2024  |
| B. RFQ proposals due by 12:00 p.m.      | February 23, 2024 |
| C. Staff Review                         | March 1, 2024     |
| D. Contingent Award by CAFMA Fire Board | March 25, 2024    |
| E. Contingent Award by City of Prescott | March 25, 2024    |
| F. Execution of Contract Documents      | March 27, 2024    |
| G. Project Completion                   | August 1, 2024    |

#### **VII. SUBMITTAL REQUIREMENTS**

All proposals shall be submitted electronically, in PDF format, through the CAFMA website, at <https://www.cazfire.org/rfp>

Submittals must be received before **12:00 p.m. Arizona time on February 23, 2024**. Proposals received after that time and date will not be considered unless the Agency determines that ALL other timely-received proposals are insufficient. In that case, all late proposals shall be opened and considered. It is the responsibility of the Consultant to ensure the proposal arrives before the time and date stated above. The Agency reserves the absolute right to reject any and all

submissions deemed to be incomplete, non-responsive or not meeting CAFMA's standards for the project, to waive any deficiencies, and to accept the proposal deemed most advantageous and in the best interest of the Agency and the taxpayers.

All costs incurred in any way whatsoever in the preparation and presentation of a proposal shall be wholly the responsibility of the Consultant submitting the proposal. The proposal and all supporting documentation shall become the property of CAFMA and will constitute a public record. Questions regarding the above request for qualifications may be directed to:

**Dustin Parra, Accreditation Manager**

**[dparra@cazfire.gov](mailto:dparra@cazfire.gov)**

**928-713-4770**

The Agency shall determine in its own sole discretion whether or how to respond to any query received.