

## AGENDA

**Central Arizona Fire and Medical Authority  
Central Arizona Fire and Medical Authority Board of Directors  
CA Regular Meeting  
Monday, February 26, 2024, 5:00 pm - 6:00 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### NOTICE OF MEETING

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, February 26, 2024 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS
2. PLEDGE OF ALLEGIANCE
3. CORRESPONDENCE AND PRESENTATIONS

- A. Wage and Benefit Study - The Segal Company
- B. Letters from the Public and Board Recognition

4. REPORTS

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

- A. Board Member Reports
- B. Division Reports

5. CALL TO THE PUBLIC

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no

separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes - January 22, 2024
- B. Approve Special Session Minutes - February 5, 2024
- C. Approve Executive Special Session Minutes - February 5, 2024
- D. Approve General Fund Financial Statements
- E. Approve Fire Protection Agreements: Howell, Kuerst, Pehl, Purol, Purol, Snyder, Steininger, Woodworth
- F. Approve Intergovernmental Agreement for Fire Apparatus Maintenance and Repairs with Ash Fork Fire Department

7. VOTE TO GO INTO EXECUTIVE SESSION

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Civil Litigation Between CAFMA and AMR in Maricopa and Yavapai Counties
- B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding CAFMA Complaint Against PSCS
- C. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Separation of Authority of Board and Fire Chief

8. OLD BUSINESS

- A. Discussion and Possible Action Regarding Civil Litigation Between CAFMA and AMR in Maricopa and Yavapai Counties
- B. Discussion and Possible Action Regarding CAFMA Complaint Against PSCS
- C. Discussion and Possible Approval of the 2024-2027 Strategic Plan and Related Goals and Objectives

9. NEW BUSINESS

- A. Discussion and Possible Action Regarding Firefighter New Hire Funding
- B. Discussion and Possible Action Regarding Separation of Authority of Board and Fire Chief

10. ADJOURNMENT

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

Central Arizona Fire and Medical Authority

# Compensation Study

**Report**

February 21, 2024

# Executive Summary

## *Introduction*

**Central Arizona Fire and Medical Authority engaged Segal to conduct a compensation market analysis for thirty-three (33) benchmark jobs in four (4) departments.**

- This document is organized as follows:
  - Executive Summary of Findings and Recommendations
  - Market Analysis Methodology
  - Market Analysis Results
- The purpose of this meeting:
  - Discuss results
  - Answer any questions regarding results



# Executive Summary

## *Project Steps*



### Project Initiation

- Collect and review data
- Conduct focus groups



### Market Analysis

- Identify benchmark jobs to market price
- Determine appropriate survey sources
- Obtain data for market pricing
- Perform variance analysis

The focus of this compensation study was an interest in competitiveness of pay relative to CAFMA's peer market, which consists of municipalities and other fire districts.

# Executive Summary

## *Establishing the Market Target*

1

Survey sources were chosen and a custom survey was distributed to thirteen (13) peer organizations, of which eleven (11) responded. Unlike the prior study, peer survey data was not adjusted based on geographic differentials.

Private sector data was collected from three (3) published survey sources<sup>1</sup>. Published survey data was pulled at the national average and was adjusted to Prescott Valley.

2

3

Initial market analysis was conducted against market average survey data

The market target was defined as a competitive range of 95% to 105% of the market 75<sup>th</sup> percentile, and this market target applies to all CAFMA benchmark jobs

4

5

The established market target should be evaluated over time for any necessary changes

The established market target of 95% to 105% of the market 75<sup>th</sup> was used for this analysis.

# Market Analysis Methodology - Custom Survey Participants

- The peer agencies for operational and non-operational jobs are distinct. Operational jobs were compared against the seven entities shown in bold below.

<b>Municipalities</b>	<b>Fire Districts</b>
1. <b>City of Flagstaff</b>	1. <b>Arizona Fire &amp; Medical Authority</b>
2. <b>City of Prescott</b>	2. <b>Daisy Mountain Fire District</b>
3. City of Sedona	3. <b>Golder Ranch Fire District</b>
4. City of Surprise	4. <b>Northwest Fire District</b>
5. City of Tempe	5. <b>Sedona Fire District</b>
6. Town of Prescott Valley	

The City of Glendale and the City of Peoria declined to respond to the survey.

# Executive Summary

## *Market Analysis Results*

	Base Pay Ranges <sup>1</sup>		
	Minimum	Midpoint	Maximum
Municipalities	93%	92%	91%
Fire Districts	89%	93%	96%
<b>Combined Peers</b>	<b>89%</b>	<b>92%</b>	<b>93%</b>
Published Data Sources	106%	104%	99%
<b>Overall Market Average</b>	<b>93%</b>	<b>94%</b>	<b>94%</b>

Overall, CAFMA's pay ranges are slightly outside of the competitive range. However, variability in competitiveness exists when looking at individual benchmark jobs.

<sup>1</sup> Values below 95% of the market average are below market and are shown in **red** text. Values that are between 95% and 105% of the market average are considered competitive with the market and are shown in **black** text. Values beyond 105% of the market average are above market and are shown in **blue** text.

# Market Analysis Results

## *Market Competitiveness at Pay Range Midpoint*

Market Competitiveness to 75 <sup>th</sup> Percentile	Number of Jobs	Percent of Jobs
Below 95% of Market	25	76%
Within 95% to 105% of Market	4	12%
Above 105% of Market	0	0%
Not enough data for comparison	4	12%

Overall, CAFMA is below the market competitive threshold of 95% for the 75<sup>th</sup> percentile target. It is important to note that the market gap varies by individual benchmark job.

# Appendix

DRAFT

# Market Analysis Results

## *Pay Practices Comparison – ERE for Operations Jobs*

Average ERE				
	CAFMA	AFMA	City of Flagstaff	City of Surprise
Operations	45.32%	45%	45%	Retirement: Up to 9% of EE's Salary <sup>1</sup>
Non-Operations	41.84%	45%	N/A	Retirement: 9% - 12.29% of EE's Salary
<b>Overall Average</b>	<b>42.79%</b>	<b>45%</b>	<b>45%</b>	<b>N/A</b>

<sup>1</sup> City of Surprise reported additional costs varying based on EE's selected plans. A uniform allowance of \$1200 annually was identified for operations positions.

<sup>2</sup> City of Sedona reported a uniform allowance of \$1200 for sworn EEs and \$500 for non-sworn (dispatch)

# Salary Spend by Peer Agency

	Operational Positions	Non-Operational Positions	Total Salary Spend
City of Prescott	\$4,420,765	\$851,446	\$5,272,211
Daisy Medical Fire Department	<i>Not provided</i>	<i>Not provided</i>	\$19,324,383
City of Flagstaff	\$11,500,000	<i>Not provided</i>	<i>Not provided</i>
Golder Ranch	\$28,489,944	\$3,638,154	\$32,128,098
City of Sedona	\$12,155,000	<i>Not provided</i>	<i>Not provided</i>
Town of Prescott Valley	<i>Not provided</i>	<i>Not provided</i>	\$36,661,736

\*Five (5) peers declined to respond to this question





YOU'RE VERY KIND.

AND I'M VERY GRATEFUL.

I've never received a card  
from any fire department before  
the one I received from yours.  
I was touched to receive the card  
from Captain Nick Fournier,  
Firefighter Ryan Moore and  
Firefighter Jake McIntire.  
That's way over the call of duty.  
I'm thankful and proud that our  
neighborhood fire dept. is so thoughtful.  
Thank you so much!  
Stephen [REDACTED]



# Prescott Lodge No. 330 B.P.O.ELKS

Mother Lodge of Arizona — Chartered 1896

P.O.Box 27199  
Prescott Valley, AZ  
86312

Office & Lounge  
928 -772-8660



Meetings  
First and Third  
Tuesdays  
7:00 p.m.

February 7, 2024

Engineer/Paramedic Adam Croft  
Central Arizona Fire and Medical Authority  
Prescott Valley, AZ 86314

Dear Engineer/Firefighter Croft:

The Prescott Elks Lodge No. 330, is conducting its annual **Law Enforcement/Firefighter Recognition Program**, for the Tri-city area. We would like to express our gratitude to you by presenting an award to each of the officers selected by their agency.

The date of this award presentation is Tuesday, March 5, 2024 at 4:30 PM at the Prescott Elks Lodge located at 6245 E. State Route 69 in Prescott Valley.

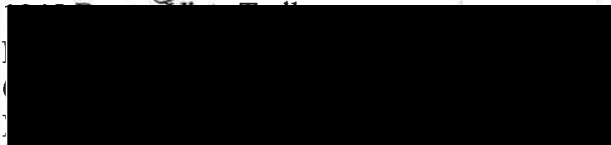
As the recipient of this year's Deputy of the Year Award, you, a guest and Chief Freitag are invited to attend the dinner and award ceremony as our guests.

An RSVP regarding your attendance is requested. Please contact me at the phone number or email address below before February 26, 2024, so that we may plan accordingly.

I look forward to meeting you, and offer my congratulations on receiving this recognition on behalf of Elks Lodge #330.

Sincerely,

R. F. "Buz" Williams, Jr., Chairman



"Elks Care — Elks Share"



## DIVISION REPORTS

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### Chief's Report

By Fire Chief Freitag

The week of February 12 I helped facilitate the Chief Executive Officer Program (CEOP) in Mesa. This was week one of our third cohort. HR Manager Patty Chute and newly minted BC Tim Snyder are the participants this year from CAFMA.

It was a fantastic first week! With the input from the first two cohorts, we were able to adjust some content, add some new presenters/panelist, and rework the overall flow of each day. The feedback at the end of the week was really good. I had one participant, a Deputy Chief from a large metro agency, thank us for the class and state that of all the training he's attended throughout his career, this first week of CEOP has been the best experience he's had. Very humbling to hear such an amazing compliment for our group.

We completed the new firefighter hiring process on February 19 and 20. We've hired some outstanding people over the last few years but have struggled to fill our ranks. That said, the 16 sent forward for Chief's interviews this round were nothing short of top shelf. We initially planned for ten new positions but ended up offering 12 spots. In this market, it's difficult to find candidates and even harder to find candidates that fit our agency. This time around, we had 16 very hireable candidates. That said, looking at the budget 12 is a bit of a stretch but doable, and it's two less that we need to hire in August-ish.

If we had the monies, we would have hired all 16 folks. Unfortunately, we had to make some tough decisions to keep the number in check, but just couldn't cut two people out of the 12 we hired. The four we didn't pick up in this round were encouraged to reapply when we recruit again in late summer/early fall. They're definitely good candidates, we just had a very competitive pool of people.

HB2767, adding the Arizona Mutual Aid Compact (AZMAC) to the Emergency Management Aid Compact (EMAC) statute, passed out of committee unanimously. I was at the hearing with Representative Bliss to provide background and answer questions. The bill is through the Rules Committee and is being added to the Consent Agenda, which is great.

This means the bill should be headed to the Senate next week for consideration. I'll be working with Representative Bliss on next steps to get the bill heard in committee, and hopefully passed through the Senate as quickly as it was in the House. The bill represents nearly five years of work at the AFCA level through the Statewide Mutual Aid Committee chaired by Buckeye Fire Chief Jake Rhoades. We've had a lot of meetings and built a lot of bridges over the years, and we're seeing those efforts take shape producing much stronger relationships as well as improving response capabilities across Arizona.

26 February 2024

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Overall, I'm very happy with the direction we're headed as an agency, and the opportunities that we have moving forward. We have a strong group headed to the academy in March, our crews continue to do outstanding work in the communities we serve, and we are helping to make changes at the state level.

I'll share more specifics regarding our new firefighter recruits and some of their remarks at the board meeting Monday. They had some heartfelt and sincere compliments about our people when asked: "Why CAFMA?"





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### Operations

#### By Assistant Chief Feddema

This month we have been able to launch a new program within PRCC to help bring consistency and purpose behind how apparatus are moved to cover vacancies in our response system. This was a joint project between PRCC, CAFMA, and PFD. A software program called Live Mum was launched within PRCC after a significant amount of work behind the scenes over the last several months. Chief Alan Schuster was the lead for this project and put in a lot of time and effort to get to the point of incorporating the program within PRCC. We will continue to monitor the program and recommendations as we make minor modifications over time. A feedback form has been created for crews to provide feedback as we move forward with incorporating the recommendations of the program. The objectives for the project are to:

1. Move Apparatus for a Purpose
  - a. Apparatus will move-up according to statistical data to a location where there is a greater chance of an emergency incident.
2. Move Apparatus Less
  - a. Apparatus will move according to real-time data, rather than static policy.
3. Maintain Appropriate Coverage
  - a. The Live Mum settings will be monitored to ensure we are meeting the needs of our Joint Standards of Cover.
4. Maintain Consistency
  - a. The Live Mum program will recommend move-ups based on real-time data and the programed settings.

CARTA has been very active this past month with the annual Live Fire training. This is part of the joint quarterly training that is conducted with the City of Prescott. The live fire training is always highly anticipated because of the nature of the drills. This training is also conducted at night and the E540 crew has flexed their schedule to support the training and ensure coverage at specific stations. There are several other programs that have been hosted at CARTA and personnel are working to obtain their credentialing to test for future vacancies in the organization.

The department physicals were completed this month with support from YRMC's Occupational Health Department. We worked with YRMC's Occupational Health Department to conduct physicals and run blood work for all operations members. With the completion of the physicals, we began the Physical Fitness Monitoring. This is still in process as we work all operations members through the test. The test we perform is the VO2 max test which provides a comprehensive evaluation of their physical fitness. The test provides data on how much oxygen they use as they exercise and determines the maximal oxygen consumed during exercise. Health



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and safety is a top priority and these programs are important to the long-term health of every member.

This month I was also able to spend a week with the Mighty Oaks Foundation to support veterans and first responders who are struggling with suicide and other Post Traumatic Stress (PTS). Each time I support a program I am amazed at the change that occurs in the participants over the course of a week. Many arrive struggling with the challenges of life and the work of a first responder. On the first evening an illustration is provided to all the participants that much of our stress is packed into a “ruck sack” that we carry around. If we don’t ever unload the contents, the burden will drag us down. The program offers the participants the opportunity to unload the contents and fill it with tools on how to navigate life. The change that occurs is based on the participants willingness to engage and listen to the messages.



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### EMS Report

By EMS Chief Niemynski

February is a busy month for training in the EMS division. We had our last EMT Challenge class on February 6<sup>th</sup>, 2024, and will be only offering Continuing Education based recertification plans going forward. This is so that our personnel get more training throughout the 2-year recertification period. EMTs are required to receive 24 hours of continuing education in order to recertify with the State of Arizona.

There are two Advanced Cardiac Life Support refresher classes including BLS CPR certification scheduled at CARTA for our paramedics and EMTs in February. We also have two Pediatric Advanced Life Support refresher classes at CARTA which is a requirement for our paramedics to work at CAFMA. We will be holding an airway lab at CARTA for all area agencies to attend for hands on practice with advanced airway skills. This is very important to keep that muscle memory when using certain medical equipment.

Captain Poliakon and I will be teaching a CPR class for the Prescott Lakes Golf Club staff on February 15<sup>th</sup>. We usually get a great number of their staff and some community members trained in the life saving skills of CPR.

We just finished our Assistance to Firefighters Grant application for four Lucas Chest Compression devices. Keep your fingers crossed that we get this grant funded through the Federal Emergency Management Agency. We have been wanting to buy these for a while now especially since our older ROSCU chest compression devices are broken, and we cannot get them fixed due to the company going out of business.

Lastly, we have been working with PRCC to help implement the Priority Dispatch protocols. These new protocols will allow the dispatchers to send the most appropriate type of response to the caller. We are trying to get this up and running by May 21<sup>st</sup>.



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### Planning and Logistics By Assistant Chief Rose

#### COMMUNITY RELATIONS

The recent flooding and drywall collapse in Ativo – Prescott Valley captured national attention, and I had the opportunity to engage with various news organizations both on-site and in the aftermath of the incident. Special thanks to Chief Carothers for participating in on-scene interviews with several media outlets. I also participated in the inaugural Arizona Department of Public Safety-First Responders Public Information Officer (PIO) Roundtable, gaining valuable insights and establishing many new connections from across the state.

I coordinated with the Town of Prescott Valley and the crew of Engine 53 on a Town of Prescott Valley video segment for their *State of the Town* luncheon (January 30). We appreciate the outreach and our crew's participation and anticipate that this effort will further strengthen the relationship between CAFMA and the Town. Over half of our employees have now had their new department photos taken, while the remaining will be completed in March. This initiative was long overdue, considering it has been several years since the last round of photos, and maintaining consistency is important to our organization.

This past month we spotlighted firefighter cancer awareness, ISO ratings, clothes dryer fire safety, the new burn permit site, <https://prescottarea.burnpermits.com/>, and more. We also introduced our new Assistant Chief of Administration, Lee Barnes, through the *CAFMA Connect* podcast and a press release. Welcome, Chief!

It's vital that PIOs and community relations folks are in touch and willing to share ideas and constructive feedback, and I see that frequently in our area. I recently met up with Prescott Valley Police Department's Community Services team, Prescott Police Department's Community Outreach Coordinator and Social Media Manager, and an Emergency Management Specialist with the Yavapai County Office of Emergency Management. Productive meetings, all of them!

#### FACILITIES

The installation of the stainless-steel cabinet at 63 is finally on the books for February 6<sup>th</sup>. The Station 62 tops will follow. We will upgrade the faucet, drains, disposal, and add the RO system in after they complete.

I am working on getting the quote in to upgrade the bay heaters at Station 57 as planned this year. The hope is to get them on order in the next month with installation to be sometime in April.





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Station 53 was scheduled for two of their HVAC units being replaced this year as well. They both have hit the 20-year mark and are showing signs of their age. They have been ordered and are expected to be completed in March.

As mentioned last month the generator for 53 is on order, and no updates on arrival have been received at this time.

Station 59 apparatus bay is still working through the approval process. There are no further updates on this as of now.

We had some concerns with the propane usage at CARTA this year. We learned that it wasn't as significant as we thought. We did find a couple small leaks in the system that we addressed, along with upgrading the bay thermostats with a similar one as Admin. This will allow us to monitor how much the units are running and if there are any concerns regarding some units running more than others for unnecessary reasons.

We have started some preliminary plans on the build out of suite C and D at the Admin building. The architect we are using for the apparatus at 59 was kind enough to put something on paper for us to use during the planning process. This gives us an opportunity to see what options we have with the space more accurately.

And as always, the routine maintenance is ongoing, but in addition we totaled about 165 work order request that were completed since July 1st.

### **FLEET**

Projects:

Type 1 engines:

Oatman Fire picked up and drove home the donated CARTA Engine. Chief Gail Robinson wanted to make sure Fleet passed on their appreciation of this donation. I got a call from her letting us know that the engine made it safely to its new location and had no mechanical issues on the drive. New Engine 51 is scheduled to be the first of the new engines into fleet for its first service. There are a few warranty items that we have been working on with Hughes fire, but so far, the new engines are doing great! I will keep you updated on the other two Pierce pumpers on order from back in August of 2023.

Staff Vehicles:

The new prevention truck is complete and in service. At this point Prevention has an entirely new matching fleet that should serve the division for years to come. Two of the new prevention trucks are coming up on their first services.



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### New Battalion 3 truck:

We are still finding it difficult to secure a suitable truck for the B-3 replacement. We will continue looking and hope to track something down soon.

### New brush truck chassis:

We do have a new chassis in the budget for one of our older brush trucks. We hope to get the chassis and swap over the flatbed, compartments, and pump/tank assembly from the older unit. The used Cab and Chassis will be reoutfitted with a steak side flatbed, and a liftgate. This truck will be placed at the warehouse to assist in pickups and deliveries.

### OPTICOM:

The Opticom system has been working well with a few small glitches and learning curves. We are working with Tech Services to schedule an appointment with ADOT to meet at the Chino Valley intersection of Hwy 89 and 1 North to make some adjustments. That should be done in February.

### Maintenance and Repair:

The brush truck fleet has been making its way into fleet for annual services and to get them ready for the upcoming wild land season. All the parts have arrived for the outfit and transition of the old prevention Ram 2500's to the wildland fleet. This should be done by March. Engine 59 turned into quite a big job. We ended up having to pull the engine apart to repair a camshaft seal that was leaking a tremendous amount of oil. This truck also received a new camshaft and rocker assembly. Engine 61 is in fleet for service and repairs as well as the CARTA training engine. This unit is receiving a new radiator. As mentioned above new engine 51 will be coming into fleet shortly.

### Updates:

### KNOX:

Knox boxes have been being installed in the fleet. We currently have 2 more frontline engines needing this install.

### SCBA Compressor:

We have a new SCBA compressor on order for CARTA. This is part of our capitol replacement schedule and was in this year's budget. We hope to see this new unit delivered sometime in February. The Current CARTA compressor will be moved to station 63 and installed during the station remodel.



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## PREVENTION

### Compliance Engine

- January– 22 deficiencies opened.
- January– 11 deficiencies closed.
- 88.2% compliance (this number will fluctuate a lot)

### Training

- Darrell Tirpak CFO process is completed ready to submit.
- O'Neil is currently enrolled in a bachelor's program.
- O'Neil has successfully completed Plan Examiner Test
- Clark has been issued the Fire Inspector I task book.
- Madden has been issued the Fire Inspector II Task Book
- O'Neil will have the Inspector II Task Book complete within the next few weeks.
- O'Neil has been issued a Fire Investigation Task Book
- Madden and O'Neil are ready to take the IAAI Fit Test. This will be scheduled in future.

### Image Trend

- Prevention is continuously enhancing image trend modules.

### SmartGov

- Smart Gov is live as of Jan 1, 2024, multiple plans reviews have been completed through Bluebeam, currently working through technical issues.

### Fire Prevention Month of August

- 281 Fire Inspections
- 70 Construction Inspections
- 6 Special Events Inspected
- 4 Fire Investigations
- 51 Plan Reviews
- 15 Knox Box Installs
- 25 Meeting/FM Meetings



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### Knox E-Lock

Knox E- Lock is available on the Knox site. Inspectors are discussing the E-lock system while on inspections. Prevention vehicle has been upfitted with the new E-Lock system.

25 E-locks have been installed throughout the district.

### Car Seat Technician Program

A car seat technician class will be in Prescott on Feb 2-6. CAFMA is sending 5 members.

DHS grant has been approved, it will be awarded in February of 2024

### Other

Fire Prevention is in the transition away from third party Plan Reviews

### **TECHNICAL SERVICES**

- Workflow / Signing Solution – We completed our rollout for using Formstack for signing purchase orders. This is working very well. In the next 6 weeks the plan is to move multiple forms and workflows over to this platform.
- ERP Replacement – We recently began a project of looking to replace our current Enterprise Resource Planning solution. This is going to be a multi-month project, and it is starting with working with stakeholders to develop clear requirements before we begin investigating potential solutions.
- Radio / Tower Projects – Dave Legge and Tony Frazier (along with our newest member Jake Anglin) are working on multiple high-priority radio projects. Dave and Tony have been actively engaging the managers of the Badger Mountain / P-Mountain communications site for a potential partnership. I want to recognize both for their continued efforts to better public safety in our area.
- Cameras @ Admin – The auditors recommended some additional cameras at administration, including the west side of the building and in a storage room in finance. We have completed the installation of a new recorder (to store the additional footage) as well as the camera in finance. Titus Overmyer has run cable for the new external cameras, which should be going in the week of February 12<sup>th</sup>.
- Task Book Development – We have been busy developing task books for our division, including one for the GIS Technician > GIS Analyst as well as the Telecommunications Apprentice > Telecommunications Technician I. Thanks to Tony Frazier and Dave Legge for their extensive input on developing the Tech I task book.



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- Various PRCC Initiatives – Our team has been engaging with PRCC to assist with various dispatch-related initiatives.

### **WAREHOUSE**

Uniform orders were placed by all CAFMA personnel in October and November of 2023. The orders were placed with all the respective vendors, and we recently began receiving in uniform apparel. Once everything is inventoried it is then distributed out to our personnel. The bulk of our order, including duty t-shirts is still on back order. We are hopeful to see the remaining items come in within the next month or so. We will stay on top of this and keep everyone informed of any pending issues.

SCBA mask fit testing has come to a halt due to malfunctioning testing equipment. Unfortunately, we lost all our data of recently completed tests. The testing equipment that we were using was obsolete and in need of replacement prior to the malfunction. We have purchased a new testing machine and received a new computer from Tech Services. Once we get this equipment in and have an understanding on the usage and parameters, we will resume the mask fit testing process on all operations personnel.

We continue working on SCBA flow testing, keeping on schedule with this year-round task. Our SCBA manufacturer Scott recently sent out a software update for the POSI check. This update changed some of the parameters used when testing the air packs. Consequently, we have noticed many of our packs are needing adjustments this go around. This has slowed the process down, but we continue to work through this to get all SCBA tested.

With the three new engines that were placed into service this year, we had a lot of movement with SCBA packs/bottles. As we work through the SCBA flow-testing we are simultaneously cleaning up the records to reflect the current location of these devices.

We recently met with the program manager from PS Trax regarding the warehouse and station inventory and ordering processes. We were able to make good progress on this module within the platform and hope to roll in out within the organization in March 2023.

The recent uptick in structure fires has brought a steady flow of turnouts in to the warehouse for washing and inspections. Our Warehouse folks have done a great job of staying on top of this and getting the turnouts in and out in a timely manner. We recently received a request from Prescott Fire to assist them with washing and inspecting their turnouts to get back into compliance. We are working through that process currently and hope to have an agreement in place within the next 30 days. Prescott FD is hoping to get half of their turnouts (65) completed by July 1 and then the remain half complete prior to January 1, 2025.



## DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

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### **Training** **By Training Chief Merrill**

Recruitment is wrapping up as applications closed on February 8<sup>th</sup> with a full week of firefighter interviews to follow. The 24-1 Recruit Academy will commence on March 18<sup>th</sup>, and conclude on Thursday, June 27<sup>th</sup>. We are excited to have Captain Travis Smith back to lead the 15-week academy. It really added a depth of connection and consistency to the academy by having him there every day and leading the plan and training officers.

Furthermore, Captain Seets and I have been hard at work, scheduling upcoming succession plan courses for future promotional opportunities, and the projected dates of said promotional tests. In March, CARTA will host Engineer Testing on the 26<sup>th</sup>- 27<sup>th</sup>. Captain Testing will then occur May 21<sup>st</sup> – 22<sup>nd</sup>. To round out the promotional process for the year, Battalion Chief testing will be conducted on August 27<sup>th</sup> – 28<sup>th</sup>. There will be several promotions from this testing cycle and we, in the Training Division, are excited to see the growth and professional development pay off for many of our members who have dedicated hours of hard work to classes, studying, mentorship, and preparation.

Other trainings occurring, either hosted at CARTA or facilitated via Training during February, include the following:

- Quarterly Training – Live Fire with Drafting Component (Water Supply)
- MCS – Single Supply, Advance Two Pre-Connects
- Drop-In Training – Breathe Down
- Monthly TRT
- Monthly Hazmat
- 5-Week Hazmat Technician Course
- EMT Challenge
- ACLS/ PALS Refresher
- Company Officer Academy



## DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

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### Labor Report By Ben Roché

February 4-10 is Burn Awareness Week.

Burn injuries continue to be a leading cause of injury in the United States and Canada, especially in children. Local 3066 conducted a social media campaign during the week with safety messages to create awareness and prevention.

On January 14<sup>th</sup> the PFFA Fallen Fire Fighter Memorial was

conducted at Wesley Bolin Memorial Plaza in front of the Arizona state capitol. Local 3066 members were in part of the ceremony honoring the great men and women who made the ultimate sacrifice in the line of duty as firefighters and paramedics.

<https://www.facebook.com/reel/6911497518961340>

Labor has completed our Wage & Benefits Study that was presented to management. The review of the 7 comparable agencies, our Firefighter, Engineer, Captain, and Battalion Chief positions are below the 75<sup>th</sup> percentile. We have a presentation ready when the time is available with the board.

During the February Labor Management Meeting the following items were discussed:

- Wage and Benefit Studies
- High Stress Incident Tracking
- Trade Time
- Strategic Plan
- Tunnels to Towers Foundation Golf Fundraiser
- Testing Policies
- Sick Leave/Vacation Leave Payout
- 48/96 Schedule
- PFAS Joint Statement

Upcoming Firefighter Events/Activity:

2/20 PFFA Legislative Conference

3/3 IAFF Legislative Conference





## DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

### JANUARY 2024 RECORDS REQUESTS

Record Type	Received	Pending
EMS	1	0
Environmental	3	0
Fire	2	0
Incident	1	0
Public Record	8	4
<b>Totals</b>	<b>15</b>	<b>4</b>





# DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

## Response Report

By GIS | Records Management Specialist Freeman



## January Response Report - 2024

Land Area: 369 sq. miles    Population: ~106,500    Fire Stations: 10 Full-Staffed

### Responses in District

TOTAL FIRE INCIDENTS	12
STRUCTURE FIRE	1
STRUCTURE FIRE; CONFINED	4
MOBILE HOME/PORTABLE BLDG	3
VEHICLE FIRE	1
BRUSH/GRASS/WILDLAND FIRE	2
TRASH FIRE/OTHER	1

*Fire is 0.88% of call volume*

TOTAL RESCUE & EMS	916
--------------------	-----

*EMS is 66.96% of call volume*

OVERPRESSURE / OVERHEAT	0
HAZARDOUS CONDITION	11
SERVICE CALL	284
GOOD INTENT	104
FALSE ALARM/OTHER	41

*Other is 32.16% of call volume*

TOTAL INCIDENTS IN DISTRICT	1,368
-----------------------------	-------

INCIDENT RESPONSES BY CAFMA	1,466
-----------------------------	-------

TYPE-1 UNIT RESPONSES BY CAFMA	1,613
--------------------------------	-------

### Fire Loss Summary

Residential Fire Loss	\$373,500
Commercial Fire Loss	\$0
Vehicle Fire Loss	\$50,000

### Top 5 Call Types

852	EMS
184	Assist Invalid
53	Cancelled en Route
48	Public Service
31	No Incident Found on Arrival

Average total # of calls per day	44.13
Average fire calls per day	0.39
Average EMS calls per day	29.55
Average all other calls per day	14.19

### Call Volume at PRCC

	Month	Year-to-Date
PFD	750	750
CAFMA	1,368	1,368
GCFD	7	7
OD	10	10
WKFD	3	3

### Unit Responses

Unit	District	Total	Move Up
E50	164	179	24
E51	40	182	47
E53	235	239	11
E540	48	50	29
E54	140	145	1
E57	51	52	3
E58	193	196	0
E59	172	180	4
E61	146	149	5
E62	169	179	6
E63	49	51	30
TR50	10	11	0
B3	51	59	0
B6	16	19	0
Rescues	0	0	0

### Calls by Municipality

Calls in Town of Chino Valley	244
Calls in Town of Prescott Valley	711
Calls in Town of Dewey-Humboldt	44
Calls in District, Unincorporated Areas	369
Calls Out of District	10

### Aid Agreement Summary

Aid Given to Prescott	134
Aid Received from Prescott	94
Aid Given to WVFD	0
Aid Received from WVFD	5
Mutual Aid Given	1
Mutual Aid Received	0



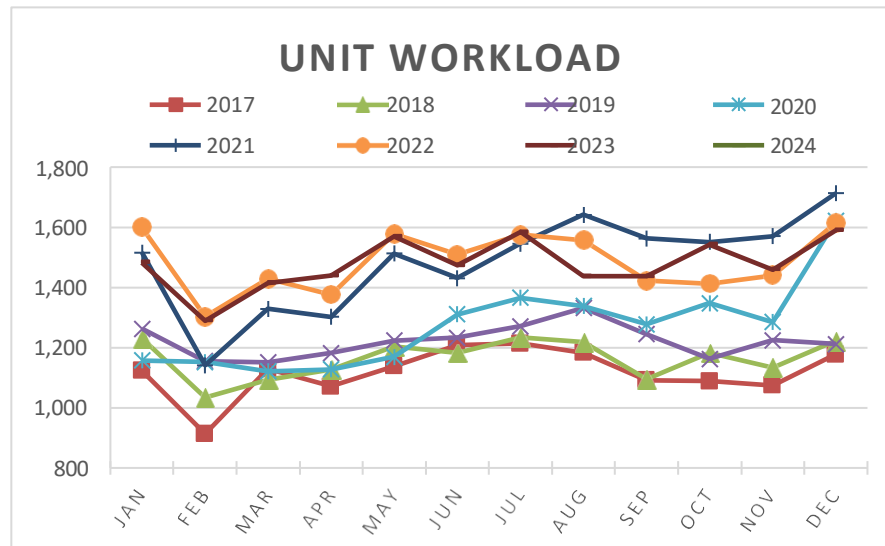
# DIVISION REPORTS

REPORTED TO THE  
CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
BOARD OF DIRECTORS

## Unit Workload History

(RESPONSES BY TYPE-1 ENGINES)

	2017	2018	2019	2020	2021	2022	2023	2024
Jan	1,123	1,231	1,263	1,157	1,516	1,600	1,483	1,613
Feb	913	1,034	1,155	1,152	1,141	1,303	1,289	
Mar	1,128	1,093	1,151	1,121	1,328	1,428	1,415	
Apr	1,071	1,127	1,182	1,127	1,302	1,376	1,439	
May	1,138	1,203	1,223	1,169	1,512	1,577	1,569	
Jun	1,208	1,183	1,233	1,310	1,431	1,509	1,473	
Jul	<b>1,214</b>	<b>1,234</b>	1,271	1,366	1,546	1,575	1,584	
Aug	1,183	1,218	<b>1,332</b>	1,338	1,641	1,557	1,437	
Sep	1,091	1,095	1,245	1,277	1,563	1,422	1,437	
Oct	1,088	1,183	1,163	1,348	1,551	1,413	1,542	
Nov	1,074	1,134	1,224	1,285	1,570	1,440	1,459	
Dec	1,177	1,222	1,211	<b>1,622</b>	<b>1,713</b>	<b>1,615</b>	<b>1,590</b>	
AVG	1,117	1,163	1,221	1,273	1,485	1,485	1,476	1,613
<b>TOTAL</b>	<b>13,408</b>	<b>13,957</b>	<b>14,653</b>	<b>15,272</b>	<b>17,814</b>	<b>17,815</b>	<b>17,717</b>	<b>1,613</b>



## MINUTES

**Central Arizona Fire and Medical Authority  
Central Arizona Fire and Medical Authority Board of Directors  
CA Regular Meeting  
Monday, January 22, 2024, 5:00 pm - 6:00 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### **In-Person Attendance**

Cody Rose; Gayle Pickett; Lorette Stewart; Matt Zurcher; Rick Anderson;  
Scott A Freitag; Teresa Fast

### **Remote Attendance**

Dave Dobbs; Nicolas Cornelius; Susanne Dixon

## **NOTICE OF MEETING**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, January 22, 2024 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

### **1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS**

**Chair Zurcher called the meeting to order at 5:00 p.m.**

### **2. PLEDGE OF ALLEGIANCE**

**Chair Zurcher led the Pledge of Allegiance.**

### **3. CORRESPONDENCE AND PRESENTATIONS**

- A. Presentation, Discussion, and Acceptance of FY 2023 Audit Report as Presented by Baker Tilly

**Brian Hemmerle presented the audit findings. He explained that the document before the Board today is in draft form, however he expects we will receive the final document before the end of this week. He added that the only thing that will change are the audit report dates; the audit is finalized and has been reviewed multiple times.**

**Mr. Hemmerle reported that there was a clean audit opinion on the financial statements, and he provided detailed information on the findings, including recommendations for correcting our process deficiencies.**

**Chief Freitag reminded the Board that we've been aware of the negative equity issue, however, it is due to reporting requirements. We are not actually in the negative, we are in a good financial position. He added that we now have a camera in the check-signing room, and we are really close to not having the PayPal account any longer. He also reported that the PayPal account charge from HP.com was repaid by the former Assistant Chief of Administration, as it was determined to be part of the fraud amount.**

**B. Letters from the Public and Board Recognition**

**Chair Zurcher shared that a co-worker's parent had a medical incident and that Engine 50 responded; he wanted to let the crews know that they did a phenomenal job and how appreciative he was of the crew.**

**Chief Freitag added that he received a text message regarding an incident where there was an accidental discharge of a firearm. The text include a picture of Engineer Russ Smith and the young patient. The patient's grandfather is the Executive Assistant Chief of Phoenix Fire and he wanted to thank our crew.**

**4. REPORTS**

Reports are informational only. Any item articulated in the reports is subject to clarification, discussion, and direction by the Board; no action will be taken.

**A. Board Member Reports**

**There were no board member reports given.**

**B. Division Reports**

**Chief Freitag reported that he has been accepted to the Harvard Kennedy School, previously approved by the Board and he will be attending that in June. Chair Matt Zurcher congratulated Chief Freitag.**

**He also shared that Administrative Specialist Denise Krizo will be back to work on January 29.**

**He added that we have finalized the purchase of the property on Glassford Hill Road and Santa Fe Loop, and we will be meeting next week with the City of Prescott regarding the Station 51/72 swap.**

**Finally, he advised the Board that we will have some of our staff attending the International Woman's Day and Luncheon hosted by the Prescott Valley Chamber.**

**5. CALL TO THE PUBLIC**

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a

matter be placed on a future agenda.

**There were no public comments.**

6. CONSENT AGENDA

All matters listed under consent agenda are considered to be routine by the Central Arizona Fire and Medical Authority Board and will be enacted by one motion. There will be no separate discussion on these items. Any item may be removed by a Board member and will be considered separately for motion, discussion, and action.

- A. Approve Regular Session Minutes -December 18, 2023
- B. Approve General Fund Financial Statements - December 31, 2023
- C. Approve Fire Protection Agreements: Scranton
- D. Approve Policy Amendments: 222 Engineer Preliminary Promotional Probationary Requirements; 223 Captain Promotional Probationary Requirements; 224 Battalion Chief Promotional Probationary Requirements

**Motion to approve the Consent Agenda.**

Move: Gayle Pickett Second: Lorette Stewart Status: Passed

7. VOTE TO GO INTO EXECUTIVE SESSION

**Executive session was waived.**

- A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding the Yount Legal Matter

8. OLD BUSINESS

- A. Discussion and Possible Action Regarding Yount Legal Matter

**Attorney Cornelius reported that our attorney for this matter has filed a motion to dismiss. The plaintiff has filed a response and he also filed a motion for sanctions and to strike some of the evidence presented in our motion to dismiss. The response to that was filed today by the attorney on behalf of the Authority.**

**He expects that the court will consider all motions, including the motions to strike and for sanctions. He believes the Authority will be dismissed from the lawsuit.**

- B. Discussion Regarding Ambulance Certificate of Necessity (CON)

**Attorney Cornelius stated there are no changes at this time; our attorneys are working on the required written response and will be filing it in early March.**

9. NEW BUSINESS

- A. Discussion and Possible Approval of the 2024-2027 Strategic Plan and Related Goals and Objectives

**Chief Freitag stated that this process took longer than expected, so we extended it to 2027. He has also added a section titled "Wicked Problems", which addresses the challenges we are aware of, but have no power to control or change, such as fire district funding and attainable housing. We can't control those things, but we can work with community partners and different groups to**

**find solutions. He commented that this is a comprehensive document that we will work through over the next three years. He further explained the new measurement method of Green-Yellow-Red.**

**The item was tabled until the February meeting.**

- B. Discussion and Possible Approval for CAFMA to Formally Recognize January as Firefighter Cancer Awareness Month

**Union President Ben Roche advised the Board that January is Fire Fighter Cancer Awareness Month, and described some of the messages they have been sending out to educate the public, our agency and our members. He requested that the CAFMA Board formally adopt the proclamation, recognizing January as Firefighter Cancer Awareness Month.**

**Motion to approve the proclamation.**

Move: Gayle Pickett Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Matt Zurcher, Lorette Stewart, Rick Anderson, Gayle Pickett

- C. Discussion and Possible Approval to Publish RFP for Consulting Services to Complete Community Risk Assessment and Standards of Cover for Accreditation

**Chief Parra advised the Board that we are working with PFD on this and would like to have it approved tonight so we can vote on funds at the next Board meeting. We don't have a dollar amount yet.**

**Chief Freitag stated that this is the first time we're aware of that there has been a joint SOC completed for accreditation, and he believes it would be to our benefit to have a consultant help with this item. Chief Parra added that neither agency can do what we do without the other, and he believes this regional approach is the first.**

**Motion to approve.**

Move: Lorette Stewart Second: Gayle Pickett Status: Passed

Yes: Dave Dobbs, Matt Zurcher, Lorette Stewart, Rick Anderson, Gayle Pickett

## 10. ADJOURNMENT

**Motion to adjourn at 5:45 p.m.**

Move: Gayle Pickett Second: Lorette Stewart Status: Passed

Yes: Dave Dobbs, Matt Zurcher, Lorette Stewart, Rick Anderson, Gayle Pickett

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.

## MINUTES

**Central Arizona Fire and Medical Authority  
Central Arizona Fire and Medical Authority Board of Directors  
CA Special Meeting  
Monday, February 5, 2024, 5:00 pm - 5:30 pm  
Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive,  
Prescott Valley**

### **In-Person Attendance**

Cody Rose; Dave Dobbs; Denise Krizo; Gayle Pickett; Lee Barnes;  
Lorette Stewart; Matt Zurcher; Rick Anderson; Scott A Freitag; Susanne  
Dixon

### **Remote Attendance**

Nicolas Cornelius

## **NOTICE OF MEETING**

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Central Arizona Fire and Medical Authority Board of Directors and the general public that the **Central Arizona Fire and Medical Authority** will hold a meeting open to the public on **Monday, February 5, 2024 at 5:00 p.m.** The meeting will be held at **Central Arizona Fire and Medical Authority, Administration, 8603 E. Eastridge Drive, Prescott Valley, Arizona.** The Board may vote to go into Executive Session on any agenda item, pursuant to A.R.S. §38-431.03(A)(3) for discussion and consultation for legal advice with Authority's Attorney on matters as set forth in the agenda item. The following topics and any variables thereto, will be subject to Board consideration, discussion, approval, or other action. All items are set for possible action. Members may attend in person or via remote methods of communication.

### **1. CALL TO ORDER / ROLL CALL OF BOARD MEMBERS**

**Chair Zurcher called the meeting to order at 5:00 p.m.**

### **2. PLEDGE OF ALLEGIANCE**

**Chair Zurcher led the Pledge of Allegiance.**

### **3. CALL TO THE PUBLIC**

In accordance with A.R.S. §38-431.01(H) the Central Arizona Fire and Medical Authority Board has decided to allow public comments as time permits. Those wishing to address the Board regarding an issue within the jurisdiction of this public body may do so by completing a *Call to the Public* form and submitting it to Staff. Speakers are limited to three (3) minutes, but may submit written comments for Board records. Call to the Public shall not exceed 30 minutes per meeting. Board members shall not discuss or take legal action on matters raised during an open call to the public, but may ask Staff to review a matter or may ask that a matter be placed on a future agenda.

**There were no public comments.**

### **4. VOTE TO GO INTO EXECUTIVE SESSION**

**Motion to go to Executive Session at 5:01 p.m.**

Move: Gayle Pickett Second: Dave Dobbs Status: Passed

Yes: Dave Dobbs, Matt Zurcher, Lorette Stewart, Rick Anderson, Gayle Pickett

A. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding Civil Litigation: CAFMA v. AMR; Maricopa/Yavapai Counties

B. Legal Advice Pursuant to A.R.S. §38-431.03(A)(3) Regarding CAFMA Complaint Against PSCS

5. OLD BUSINESS

**Open meeting reconvened at 5:22 p.m.**

A. Discussion and Possible Action Regarding Civil Litigation: CAFMA v. AMR; Maricopa/Yavapai Counties

**Attorney Cornelius was directed to continue as discussed.**

6. NEW BUSINESS

A. Discussion and Possible Action Regarding CAFMA Complaint Against PSCS

**Attorney Cornelius was directed to continue as per legal advice provided in Executive Session.**

B. Discussion and Possible Approval of the Fiscal Year 2023 Final Audit Report

**Motion to approve the Fiscal Year 2023 Final Audit Report.**

Move: Dave Dobbs Second: Rick Anderson Status: Passed

Yes: Dave Dobbs, Matt Zurcher, Lorette Stewart, Rick Anderson, Gayle Pickett

7. ADJOURNMENT

**Motion to adjourn at 5:23 p.m.**

Move: Rick Anderson Second: Gayle Pickett Status: Passed

Yes: Dave Dobbs, Matt Zurcher, Lorette Stewart, Rick Anderson, Gayle Pickett

Disabled persons needing reasonable accommodations should call 928-772-7711 prior to the scheduled meeting.



CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
GENERAL FUND BANK RECONCILIATION JANUARY, 2024

Reconciliation:	
Beginning Balance:	\$ 13,643,459.10
Fire District Deposits:	\$ 230,012.16
Interest Revenue	\$ 54,708.76
Transfer In: Fire Authority Funding	\$ 2,798,261.44
Disbursements:	\$ (4,103,366.25)
Other: American Express Rebate	\$ 2,730.02
Other:	\$ -
Other:	\$ -
Other:	\$ -
Ending Balance:	\$ 12,625,805.23

Difference Between Balances: \$ -

Bank Statement Balance:	
Balance Per Bank:	\$ 12,745,818.99
Outstanding Checks:	\$ (120,013.76)
Outstanding Deposits:	\$ -
Outstanding Payroll Direct Deposit:	\$ -
Ending Balance:	\$ 12,625,805.23

G/L Ending Balance: \$ 12,625,805.23

\$ 12,625,805.23

Deposits Per Bank Statement:	
Fire District Deposits:	\$ 230,012.16
Interest Revenue:	\$ 54,708.76
Transfer In: CHINO Fire Authority Funding	\$ 468,135.64
Transfer In: CYFD Fire Authority Funding	\$ 2,330,125.80
Other: American Express Rebate	\$ 2,730.02
Other:	\$ -
Other:	\$ -
Other:	\$ -
Other:	\$ -
Ending Balance:	\$ 3,085,712.38

Bank Reconciliation Register:	
Checks From Accounts Payable:	\$ 2,496,058.25
Other: Transfer ARPA Funds to Capital Res. Act.	\$ 1,607,308.00
Total Checks and Charges:	\$ 4,103,366.25
Deposits From Accounts Receivable:	\$ 230,012.16
Other: GL JE For Fire Authority Funding	\$ 2,798,261.44
Other: GL JE For Interest Revenue	\$ 54,708.76
Other: American Express Rebate	\$ 2,730.02
Ending Balance:	\$ 3,085,712.38

Reconciliation Approved By: Scott Freitag  
Scott Freitag, Fire Chief

Reconciliation Reviewed By: Lee Barnes  
Lee Barnes, Assistant Chief of Administration

Reconciliation Prepared By: Karen Mauldin  
Karen Mauldin, Finance Manager

**CAPITAL RESERVE FUND FY 23-24**



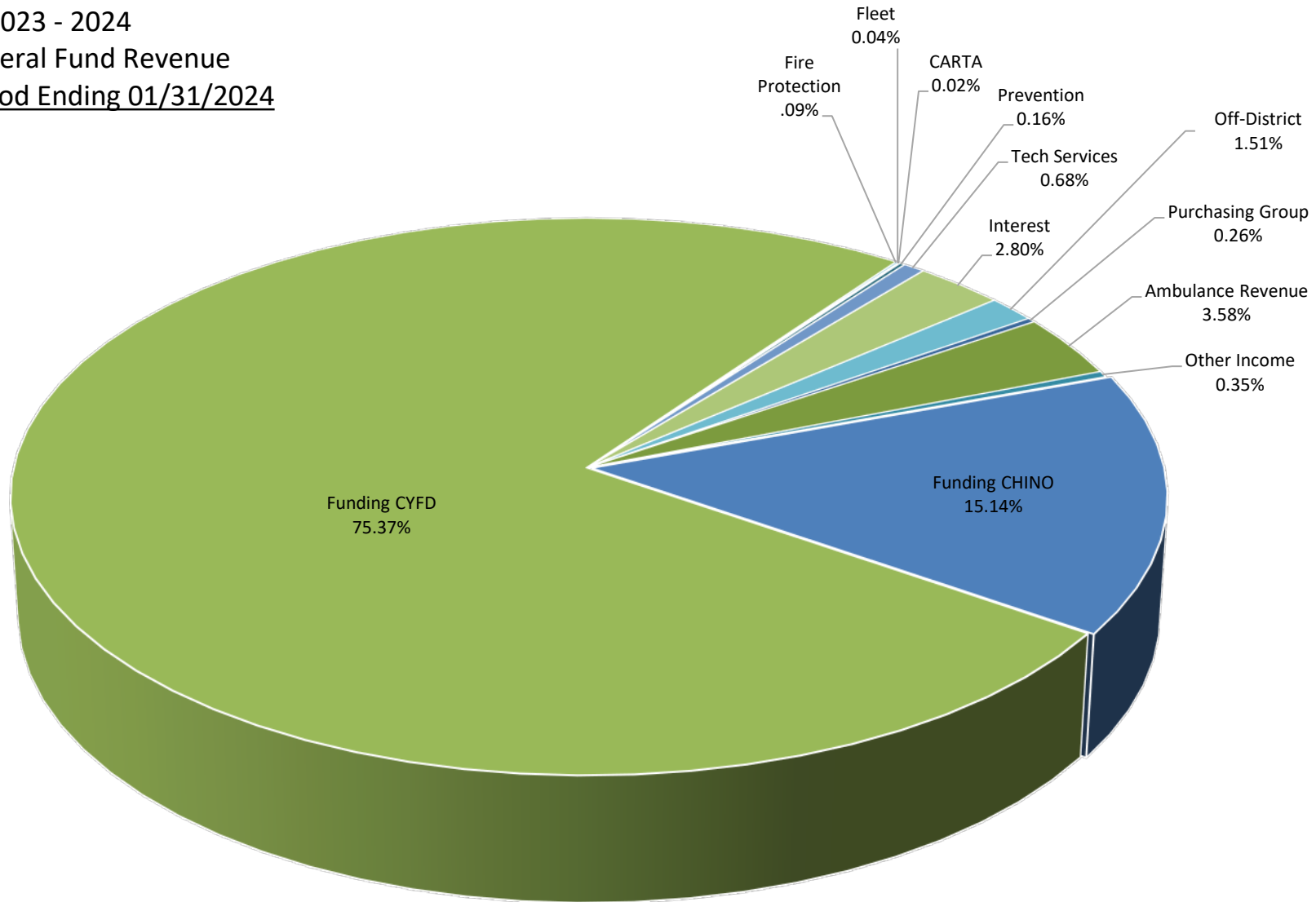
## 2023 - 2024 Cash Flow by Month : JANUARY

	Actual							Projected				
	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
<b>Revenues:</b>												
Property Taxes from CYFD/CVFD	308,023	85,784	44,693	397,650	13,498,989	3,260,407	2,798,261	2,679,993	2,679,993	2,679,993	2,679,993	2,679,993
Fire Protection	140,852	23,113	5,057	3,318	795	630	2,739	15,000	15,000	15,000	15,000	15,000
Fee for Services	47,382	59,159	16,719	42,825	35,848	36,687	14,846	47,965	47,965	47,965	47,965	47,965
Interest Income	60,403	52,861	176,066	40,401	-	81,772	107,430	5,000	5,000	5,000	5,000	5,000
Grants	-	1,861	-	-	-	22,922	-	107,598	107,598	107,598	107,598	107,598
Ambulance	-	145,075	56,066	20,963	37,912	-	110,703	166,667	166,667	166,667	166,667	166,667
Misc. Non Levy	35,092	410,388	399,409	1,991,382	115,902	364,748	57,810	8,117	8,117	8,117	8,117	8,117
<b>RevenueTotals:</b>	591,752	778,242	698,010	2,496,539	13,689,446	3,767,166	3,091,788	3,030,340	3,030,340	3,030,340	3,030,340	3,030,340
<b>Expenditures:</b>												
Personnel Costs	1,852,766	1,882,621	1,798,194	2,913,388	1,711,438	2,352,986	2,013,247	2,407,686	2,407,686	2,407,686	2,407,686	2,407,686
Supplies	151,213	266,447	103,928	286,271	133,103	172,011	291,069	256,373	256,373	256,373	256,373	256,373
Utilites	17,726	24,904	19,073	20,889	16,507	17,872	20,463	22,467	22,467	22,467	22,467	22,467
Misc. Service Expenses	180,883	345,450	85,406	291,996	213,523	353,994	174,082	236,730	236,730	236,730	236,730	236,730
Capital Expenses	17,920	117,931	3,129	198,932	7,935	101,343	1,148,143	140,443	140,443	140,443	140,443	140,443
<b>ExpenditureTotals:</b>	2,220,508	2,637,353	2,009,729	3,711,477	2,082,506	2,998,206	3,647,004	3,063,698	3,063,698	3,063,698	3,063,698	3,063,698
<b>Monthly Net Cash</b>	(1,628,756)	(1,859,111)	(1,311,719)	(1,214,938)	11,606,940	768,960	(555,216)	(33,358)	(33,358)	(33,358)	(33,358)	(33,358)
<b>Cumulative Net Cash</b>	121,222	(1,737,889)	(3,049,608)	(4,264,546)	7,342,394	8,111,354	7,556,138					
<b>Cash Balance (Carryover)</b>	1,749,978	(109,133)	(1,420,852)	(2,635,790)	8,971,150	9,740,110	9,184,894					
<b>Capital Reserve</b>	7,637,752	7,665,131	7,688,242	7,716,580	7,716,580	7,763,244	8,227,075					

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
REVENUE GRAPH DATA**

		<b>YTD</b>	
	<b>Revenue</b>	<b>Budget</b>	<b>%</b>
Funding CHINO	\$ 468,136	\$ 6,013,391	15.14
Funding CYFD	\$ 2,330,126	\$ 26,146,528	75.37
Fire Protection	\$ 2,739	\$ 180,000	0.09
Fleet	\$ 1,167	\$ 40,000	0.04
CARTA	\$ 600	\$ 20,000	0.02
Prevention	\$ 4,954	\$ 138,780	0.16
Tech Services	\$ 20,993	\$ 190,800	0.68
Interest	\$ 86,436	\$ 60,000	2.80
Off-District	\$ 46,838	\$ 50,000	1.51
Purchasing Group	\$ 8,125	\$ 210,000	0.26
Ambulance Revenue	\$ 110,703	\$ 2,000,000	3.58
Other Income	\$ 10,972	\$ 1,314,578	0.35
<b>TOTALS:</b>	<b>\$ 3,091,788</b>	<b>\$ 36,364,077</b>	<b>100.00</b>

CAFMA  
FY 2023 - 2024  
General Fund Revenue  
Period Ending 01/31/2024

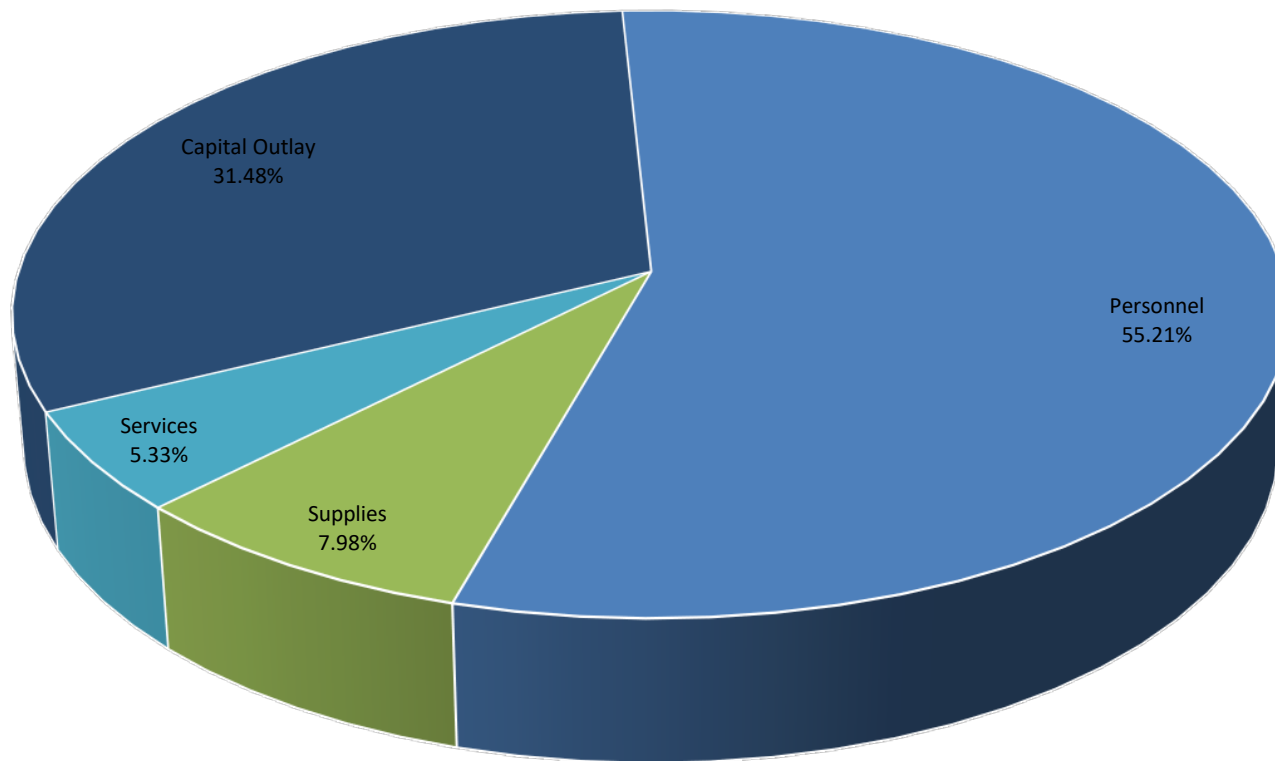


- |                 |                    |                     |                |
|-----------------|--------------------|---------------------|----------------|
| ■ Funding CHINO | ■ Funding CYFD     | ■ Fire Protection   | ■ Fleet        |
| ■ CARTA         | ■ Prevention       | ■ Tech Services     | ■ Interest     |
| ■ Off-District  | ■ Purchasing Group | ■ Ambulance Revenue | ■ Other Income |

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
EXPENSE GRAPH DATA**

		YTD	
Expense		Budget	%
Personnel	\$ 2,013,247	\$ 28,892,227	55.21
Supplies	\$ 291,069	\$ 3,076,478	7.98
Services	\$ 194,545	\$ 3,110,358	5.33
Capital Outlay	\$ 1,148,143	\$ 1,685,314	31.48
<b>TOTAL:</b>	<b>\$ 3,647,004</b>	<b>\$ 36,764,377</b>	<b>100.00</b>

CAFMA  
FY 2023 - 2024  
General Fund Expenditures  
Period Ending 01/31/2024



■ Personnel ■ Supplies ■ Services ■ Capital Outlay

2/7/24

While balancing the bank reconciliations for January, 2024, it was noted that the beginning balances for January 2024 did not match the ending balances for December 2023 on statements for CAFMA, CYFD General Fund, CYFD Bond Debt Service, CVFD General Fund and CVFD Bond Debt Service. The Yavapai County Treasurer was contacted on 2/6/24 and, per Tami Longfield, the December 2023 statements sent out were incorrect. They provided revised December 2023 statements, however, our reconciliations for that month had already been closed. Please note the statements had to be requested from them and we were not notified willingly of the error until we reached out to them. The revised statements were only provided to us upon questioning and request. Revised statements provided this date included in reconciliations for January, 2024.

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CAFMA General Fund – Account 6-067340-500

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- The Yavapai County Treasurer cleared additional checks in December 2023 in the amount of \$35,645.41 after the original bank statements were provided. Those checks were cleared in our system in January 2024 to achieve the correct ending balance for January 2024.

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Central Yavapai Fire District General Fund – Account 6-060040-000

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- The Yavapai County Treasurer's original statement provided to us for December, 2023 neglected to include \$110,080.87 in tax revenue. The additional tax revenue has been accounted for in this January, 2024 reconciliation.

---

Central Yavapai Fire District Bond Debt Service – Account 6-060240-000

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- The Yavapai County Treasurer's original statement provided to us for December, 2023 neglected to include \$5,842.09 in tax revenue. The additional tax revenue has been accounted for in this January, 2024 reconciliation.

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Chino Valley Fire District General Fund – Account 6-065540-000

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- The Yavapai County Treasurer's original statement provided to us for December, 2023 neglected to include \$15,558.12 in tax revenue. The additional tax revenue has been accounted for in this January, 2024 reconciliation.

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Chino Valley Fire District Bond Debt Service – Account 6-065640-700

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- The Yavapai County Treasurer's original statement provided to us for December, 2023 neglected to include \$1,111.23 in tax revenue. The additional tax revenue has been accounted for in this January, 2024 reconciliation.



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**GENERAL FUND - JANUARY, 2024**

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Transfer In: Chino Valley Fire District:	\$ 468,135.64
Transfer In: Central Yavapai Fire District:	\$ 2,330,125.80
Fire District Deposits:	\$ 230,012.16
Interest Received:	\$ 54,708.76
Other: American Express Rebate	\$ 2,730.02

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<b>TOTAL</b>	<b>\$ 3,085,712.38</b>
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# Yavapai County Treasurer

## Monthly Statement

Date Range: 1/1/2024 to 1/31/2024

**CAFMA - General Fund**  
**Fund: 6067340500**

**6067340500**

**CAFMA-General Fund**

Begin Balance:	13,720,628.52	7,867,168.96		
Income:	3,085,712.38	25,115,187.91		
LOC Advance:	.00	.00		
Expense:	(4,060,521.91)	(20,236,537.88)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	.00
Cash Balance:	12,745,818.99	12,745,818.99	End:	12,745,818.99

### Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
<b>6067340500</b>	<b>CAFMA-General Fund</b>	<b>Beginning Balance:</b>	13,720,628.52	7,867,168.96
37122.0	Fire District Deposit		232,742.18	4,507,974.50
38109.0	Interest on Investments St Treas		33,764.32	104,596.49
38111.0	Interest on Investments		.00	7,724.97
38113.0	Interest on Investments-Wells Fargo		20,944.44	101,084.93
7376.0	Transfer in		2,798,261.44	20,393,807.02
91032.0	Warrants Redeemed		(2,453,213.91)	(18,027,856.17)
91702.0	Transfer out		(1,607,308.00)	(1,607,308.00)
92185.0	Paying Agent Fees		.00	(2,500.00)
92190.0	Bond Interest Payment		.00	(598,873.71)
		<b>Ending Balance:</b>	<b>12,745,818.99</b>	<b>12,745,818.99</b>



# Yavapai County Treasurer

## Monthly Statement

Date Range: 1/1/2024 to 1/31/2024

Monthly Statement Detail				
Date	Notes	Doc #	Amount	C/D
6067340500 CAFMA-General Fund			Beginning Balance: 13,720,628.52	
37122.0 Fire District Deposit			Source Code Total: 232,742.18	
01/08	CAFMA American Express	0	2,730.02	C
01/10	Deposit	0	67,166.79	C
01/10	Deposit	0	9,364.92	C
01/18	DEPOSIT	0	92,965.43	C
01/31	DEPOSIT	0	4,715.92	C
01/31	DEPOSIT	0	34,325.80	C
01/31	DEPOSIT	0	21,473.30	C
38109.0 Interest on Investments St Treas			Source Code Total: 33,764.32	
01/29	Investment Interest	0	33,764.32	C
38113.0 Interest on Investments-Wells Fargo			Source Code Total: 20,944.44	
01/29	Investment Interest	0	20,944.44	C
7376.0 Transfer in			Source Code Total: 2,798,261.44	
01/24	Transfer Request per km	0	468,135.64	C
01/24	Transfer Request per km	0	2,330,125.80	C
91032.0 Warrants Redeemed			Source Code Total: (2,453,213.91)	
01/02	Paid Warrants	0	(11,319.11)	D
01/03	Paid Warrants	0	(3,360.89)	D
01/04	Paid Warrants	0	(1,248.73)	D
01/05	Paid Warrants	0	(634.70)	D
01/08	Paid Warrants	0	(1,564.62)	D
01/09	Paid Warrants	0	(757,890.10)	D
01/11	Paid Warrants	0	(102.83)	D
01/12	Paid Warrants	0	(46,338.14)	D
01/16	Paid Warrants	0	(119,638.93)	D
01/17	Paid Warrants	0	(84,801.79)	D
01/18	Paid Warrants	0	(1,066.53)	D
01/19	Paid Warrants	0	(807.72)	D
01/22	Paid Warrants	0	(227.25)	D
01/23	Paid Warrants	0	(795,817.39)	D
01/25	Paid Warrants	0	(5,911.29)	D
01/26	Paid Warrants	0	(586,613.94)	D
01/29	Paid Warrants	0	(12,697.92)	D
01/30	Paid Warrants	0	(22,539.66)	D
01/31	Paid Warrants	0	(632.37)	D
91702.0 Transfer out			Source Code Total: (1,607,308.00)	
01/02	Transfer Request per KM, 1/2/24	0	(1,607,308.00)	D
6067340500 CAFMA-General Fund			Ending Balance: 12,745,818.99	
Warrant Detail				



# Yavapai County Treasurer

## Monthly Statement

Date Range: 1/1/2024 to 1/31/2024

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
6067340500 CAFMA-General Fund					Account Total: 2,453,213.91
Fund: 5673					Fund Total: 2,453,213.91
Status: PAID					Status Total: 2,453,213.91
/	0706734742	2,984.98	05/15/23	01/16/24	
/	0706735679	175.00	12/11/23	01/02/24	
/	0706735694	15.00	12/11/23	01/09/24	
/	0706735696	791.73	12/11/23	01/04/24	
/	0706735703	94.95	12/11/23	01/02/24	
/	0706735748	150.50	12/11/23	01/12/24	
/	0706735753	95.35	12/21/23	01/03/24	
/	0706735757	222.00	12/21/23	01/03/24	
/	0706735761	385.00	12/21/23	01/04/24	
/	0706735763	1,060.62	12/21/23	01/08/24	
/	0706735764	19.30	12/21/23	01/09/24	
/	0706735769	150.00	12/21/23	01/05/24	
/	0706735772	143.12	12/21/23	01/03/24	
/	0706735773	504.00	12/21/23	01/08/24	
/	0706735775	282.47	12/21/23	01/05/24	
/	0706735776	202.50	12/21/23	01/03/24	
/	0706735778	591.28	12/21/23	01/02/24	
/	0706735781	17.92	12/21/23	01/03/24	
/	0706735792	202.23	12/21/23	01/05/24	
/	0706735794	863.72	12/21/23	01/02/24	
/	0706735795	2,680.00	12/21/23	01/03/24	
/	0706735797	72.00	12/21/23	01/04/24	
/	0706735805	9,443.66	12/21/23	01/02/24	
/	0706735806	150.50	12/21/23	01/02/24	
/	0706735812	2,798.10	01/08/24	01/17/24	
/	0706735814	733.04	01/08/24	01/18/24	
/	0706735815	44,144.69	01/08/24	01/12/24	
/	0706735827	7,177.50	01/08/24	01/17/24	
/	0706735829	2,042.95	01/08/24	01/12/24	
/	0706735830	537.87	01/08/24	01/16/24	
/	0706735831	15,199.25	01/08/24	01/17/24	
/	0706735834	581.61	01/08/24	01/17/24	
/	0706735835	29.64	01/08/24	01/17/24	
/	0706735836	1,384.33	01/08/24	01/09/24	
/	0706735837	756,471.47	01/08/24	01/09/24	
/	0706735839	27,111.00	01/08/24	01/16/24	



# Yavapai County Treasurer

## Monthly Statement

Date Range: 1/1/2024 to 1/31/2024

/	0706735840	81,629.94	01/08/24	01/16/24	
/	0706735841	7,452.42	01/08/24	01/17/24	
/	0706735842	11,798.11	01/08/24	01/17/24	
/	0706735843	114.98	01/08/24	01/16/24	
/	0706735844	21.09	01/08/24	01/18/24	
/	0706735845	71.49	01/08/24	01/17/24	
/	0706735846	807.72	01/08/24	01/19/24	
/	0706735847	1,130.49	01/08/24	01/17/24	
/	0706735848	5,404.91	01/08/24	01/17/24	
/	0706735849	81.07	01/08/24	01/17/24	
/	0706735850	125.00	01/08/24	01/22/24	
/	0706735851	42.25	01/08/24	01/22/24	
/	0706735852	3,526.57	01/08/24	01/16/24	
/	0706735853	260.00	01/08/24	01/17/24	
/	0706735854	49.13	01/08/24	01/17/24	
/	0706735856	2,315.43	01/08/24	01/17/24	
/	0706735857	174.00	01/08/24	01/16/24	
/	0706735858	450.00	01/08/24	01/16/24	
/	0706735859	60.00	01/08/24	01/22/24	
/	0706735860	52.28	01/08/24	01/17/24	
/	0706735861	280.00	01/18/24	01/18/24	
/	0706735862	4,240.00	01/08/24	01/17/24	
/	0706735863	1,629.25	01/08/24	01/30/24	
/	0706735865	277.16	01/08/24	01/17/24	
/	0706735866	119.23	01/08/24	01/17/24	
/	0706735867	3,226.12	01/08/24	01/17/24	
/	0706735868	690.73	01/08/24	01/16/24	
/	0706735869	102.83	01/08/24	01/11/24	
/	0706735870	1,186.52	01/08/24	01/16/24	
/	0706735871	2,782.67	01/08/24	01/17/24	
/	0706735872	1,232.34	01/08/24	01/16/24	
/	0706735873	32.40	01/08/24	01/18/24	
/	0706735874	18,927.05	01/08/24	01/17/24	
/	0706735875	828.13	01/08/24	01/17/24	
/	0706735878	41.16	01/22/24	01/30/24	
/	0706735879	221.18	01/22/24	01/30/24	
/	0706735880	6,437.81	01/22/24	01/29/24	
/	0706735883	3,624.96	01/22/24	01/30/24	
/	0706735885	1,949.29	01/22/24	01/25/24	
/	0706735886	7,686.61	01/22/24	01/30/24	



# Yavapai County Treasurer

## Monthly Statement

Date Range: 1/1/2024 to 1/31/2024

/	0706735889	187.00	01/22/24	01/25/24	
/	0706735890	1,179.84	01/22/24	01/29/24	
/	0706735891	56.84	01/22/24	01/23/24	
/	0706735893	789,401.26	01/22/24	01/23/24	
/	0706735895	6,359.29	01/22/24	01/23/24	
/	0706735898	3,904.28	01/22/24	01/29/24	
/	0706735899	92,737.00	01/22/24	01/26/24	
/	0706735901	143.12	01/22/24	01/30/24	
/	0706735902	1,760.00	01/22/24	01/26/24	
/	0706735903	26.29	01/22/24	01/30/24	
/	0706735904	30.36	01/22/24	01/29/24	
/	0706735905	376.40	01/22/24	01/30/24	
/	0706735906	1,880.14	01/22/24	01/25/24	
/	0706735907	5,951.90	01/22/24	01/26/24	
/	0706735909	1,685.12	01/22/24	01/26/24	
/	0706735910	331.94	01/22/24	01/30/24	
/	0706735911	590.76	01/22/24	01/31/24	
/	0706735912	196.36	01/22/24	01/30/24	
/	0706735914	859.90	01/22/24	01/25/24	
/	0706735915	191,794.41	01/22/24	01/26/24	
/	0706735916	95.61	01/22/24	01/26/24	
/	0706735917	1,357.18	01/22/24	01/26/24	
/	0706735918	526.90	01/22/24	01/29/24	
/	0706735919	726.05	01/22/24	01/30/24	
/	0706735920	175.92	01/22/24	01/26/24	
/	0706735921	938.26	01/22/24	01/30/24	
/	0706735928	287.83	01/22/24	01/29/24	
/	0706735929	2,768.38	01/22/24	01/30/24	
/	0706735930	2,504.43	01/22/24	01/26/24	
/	0706735931	288,064.25	01/22/24	01/26/24	
/	0706735932	189.71	01/22/24	01/30/24	
/	0706735934	3,063.50	01/22/24	01/30/24	
/	0706735935	488.12	01/22/24	01/26/24	
/	0706735936	1,034.96	01/22/24	01/25/24	
/	0706735937	576.49	01/22/24	01/30/24	
/	0706735939	330.90	01/22/24	01/29/24	
/	0706735942	41.61	01/22/24	01/31/24	
Count		Amount			
Total PAID:		113	2,453,213.91		

**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**CAPITAL RESERVE FUND - JANUARY, 2024**

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Investment Interest Received:	\$ 31,727.37
Other: Transfer In of ARPA Funds	\$ 1,607,308.00

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<b>TOTAL:</b>	<b>\$ 1,639,035.37</b>
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# Yavapai County Treasurer

## Monthly Statement

Date Range: 1/1/2024 to 1/31/2024

CAFMA-Capital Reserve Fund (CAFMA)			
<b>6067340200</b>	<b>CAFMA-Capital Reserve Fund</b>		
Begin Balance:	7,763,244.09	7,610,216.59	
Income:	1,639,035.37	1,792,062.87	
LOC Advance:	.00	.00	
Expense:	(1,175,204.83)	(1,175,204.83)	LOC: .00
LOC Payments:	.00	.00	Warrants Outstanding: .00
Cash Balance:	8,227,074.63	8,227,074.63	End: 8,227,074.63

### Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
<b>6067340200</b>	<b>CAFMA-Capital Reserve Fund</b>	<b>Beginning Balance:</b>	7,763,244.09	7,610,216.59
38109.0	Interest on Investments St Treas		19,581.02	97,906.52
38111.0	Interest on Investments		.00	99.33
38113.0	Interest on Investments-Wells Fargo		12,146.35	86,749.02
7376.0	Transfer in		1,607,308.00	1,607,308.00
91707.0	Wire Transfer by County Treasurer		(1,175,204.83)	(1,175,204.83)
		<b>Ending Balance:</b>	<b>8,227,074.63</b>	<b>8,227,074.63</b>

### Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
<b>6067340200</b>	<b>CAFMA-Capital Reserve Fund</b>		<b>Beginning Balance: 7,763,244.09</b>	
38109.0	Interest on Investments St Treas		Source Code Total: 19,581.02	
01/29	Investment Interest	0	19,581.02	C
38113.0	Interest on Investments-Wells Fargo		Source Code Total: 12,146.35	
01/29	Investment Interest	0	12,146.35	C
7376.0	Transfer in		Source Code Total: 1,607,308.00	
01/02	Transfer Request per KM, 1/2/24	0	1,607,308.00	C
91707.0	Wire Transfer by County Treasurer		Source Code Total: (1,175,204.83)	
01/24	Wire request per CAFMA - purchase of 103-52-834.	0	(1,175,204.83)	D
	6067340200 CAFMA-Capital Reserve Fund		<b>Ending Balance: 8,227,074.63</b>	



**CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY**  
**PSPRS CONTINGENCY RESERVE FUND - JANUARY, 2024**

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Investment Interest Received:	\$	-
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TOTAL	\$	-
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# Yavapai County Treasurer

## Monthly Statement

Date Range: 1/1/2024 to 1/31/2024

CAFMA 6067340700 PSPRS			
6067340700	CAFMA PSPRS Contingency Reserve Fund		
Begin Balance:	2,033,155.87	2,033,155.87	
Income:	.00	.00	
LOC Advance:	.00	.00	
Expense:	.00	.00	LOC: .00
LOC Payments:	.00	.00	Warrants Outstanding: .00
Cash Balance:	2,033,155.87	2,033,155.87	End: 2,033,155.87

### Monthly Statement Detail

Date	Notes	Doc #	Amount	C/D
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# Yavapai County Treasurer

## Monthly Statement

Revised  
Reconciliation  
Received 2/7/24

Account: 6067340500 To Account: 6067340500

Date Range: 12/1/2023 to 12/31/2023

Account	Period	YTD		
<b>6067340500</b>				
Begin Balance:	13,328,511.52 ✓	7,867,168.96		
Income:	3,730,984.53 ✓	22,029,475.53		
LOC Advance:	.00	.00		
Expense:	(3,338,867.53)	(16,176,015.97)	LOC:	.00
LOC Payments:	.00	.00	Warrants Outstanding:	(21,297.83)
Cash Balance:	13,720,628.52	13,720,628.52	End:	13,699,330.69

### Monthly Statement Summary

Source Code	Description		MTDAmount	YTDAmount
<b>6067340500 CAFMA-General Fund</b>		<b>Beginning Balance:</b>	13,328,511.52	7,867,168.96
37122.0	Fire District Deposit	✓	427,862.90	4,275,232.32
38109.0	Interest on Investments St Treas	✓	29,349.02	70,832.17
38111.0	Interest on Investments	✓	7,606.54	7,724.97
38113.0	Interest on Investments-Wells Fargo	✓	5,759.14	80,140.49
7376.0	Transfer in	✓	3,260,406.93	17,595,545.58
91032.0	Warrants Redeemed		(2,739,993.82)	(15,574,642.26)
92185.0	Paying Agent Fees		.00	(2,500.00)
92190.0	Bond Interest Payment	✓	(598,873.71)	(598,873.71)
		<b>Ending Balance:</b>	<b>13,720,628.52</b>	<b>13,720,628.52</b>



# Yavapai County Treasurer

## Monthly Statement

Account: 6067340500 To Account: 6067340500

Date Range: 12/1/2023 to 12/31/2023

Monthly Statement Detail				
Date	Notes	Doc #	Amount	C/D
<b>6067340500 CAFMA-General Fund</b>			<b>Beginning Balance: 13,328,511.52</b>	
37122.0 Fire District Deposit			Source Code Total: 427,862.90	
12/07/2023	CAFMA	RCT# 59559	171,386.42	C
12/20/2023	CAFMA	RCT# 59639	76,180.73	C
12/20/2023	CAFMA	RCT# 59640	9,722.54	C
12/21/2023	CAFMA -SMART AND SAFE	RCT# 59660	170,573.21	C
38109.0 Interest on Investments St Treas			Source Code Total: 29,349.02	
12/07/2023	Investment Interest	RCT# 59548	3,815.39	C
12/22/2023	Investment Interest	RCT# 59685	25,533.63	C
38111.0 Interest on Investments			Source Code Total: 7,606.54	
12/18/2023	Bond revenue CAFMA srs 2021	AJE# 1103853	7,606.54	C
38113.0 Interest on Investments-Wells Fargo			Source Code Total: 5,759.14	
12/07/2023	Investment Interest	RCT# 59549	3,792.93	C
12/22/2023	Investment Interest	RCT# 59686	1,966.21	C
7376.0 Transfer in			Source Code Total: 3,260,406.93	
12/18/2023	Transfer Request per km	AJE# 1103852	539,741.23	C
12/19/2023	Transfer Request per km	AJE# 1103854	2,720,665.70	C
91032.0 Warrants Redeemed			Source Code Total: (2,739,993.82)	
12/01/2023	Paid Warrants		(13,928.10)	D
12/04/2023	Paid Warrants		(196,636.89)	D
12/05/2023	Paid Warrants		(94,836.87)	D
12/06/2023	Paid Warrants		(12,558.80)	D
12/07/2023	Paid Warrants		(1,410.10)	D
12/08/2023	Paid Warrants		(10,370.16)	D
12/11/2023	Paid Warrants		(505.43)	D
12/12/2023	Paid Warrants		(782,549.00)	D
12/13/2023	Paid Warrants		(25,022.00)	D
12/14/2023	Paid Warrants		(40,469.19)	D
12/15/2023	Paid Warrants		(165,907.57)	D
12/18/2023	Paid Warrants		(47,533.89)	D
12/19/2023	Paid Warrants		(204,227.80)	D



# Yavapai County Treasurer

## Monthly Statement

Account: 6067340500 To Account: 6067340500

Date Range: 12/1/2023 to 12/31/2023

Monthly Statement Detail				
Date	Notes	Doc #	Amount	C/D
12/20/2023	Paid Warrants		(8,865.55)	D
12/21/2023	Paid Warrants		(22,526.81)	D
12/22/2023	Paid Warrants		(765,147.95)	D
12/26/2023	Paid Warrants		(81,152.40)	D
12/27/2023	Paid Warrants		(34,609.93)	D
12/28/2023	Paid Warrants		(196,089.97)	D
12/29/2023	Paid Warrants		(35,645.41)	D
92190.0 Bond Interest Payment			Source Code Total: (598,873.71)	
12/18/2023	Bond interest payment CAFMA srs 2021	AJE# 1103853	(598,873.71)	D
6067340500 CAFMA-General Fund			Ending Balance: 13,720,628.52	





# Yavapai County Treasurer

## Monthly Statement

Account: 6067340500 To Account: 6067340500

Date Range: 12/1/2023 to 12/31/2023

### Warrant Detail

Payee Name	Warrant	Amount	Issue Dt	Status Dt	Voucher
<b>6067340500 CAFMA-General Fund</b>		Account Total: 2,761,291.65			
Fund: 5673		Fund Total: 2,761,291.65			
Status: OUTS		Status Total: 21,297.83			
/	0706734742	2,984.98	05/15/23	01/16/24	
/	0706735679	175.00	12/11/23	01/02/24	
/	0706735694	15.00	12/11/23	01/09/24	
/	0706735696	791.73	12/11/23	01/04/24	
/	0706735703	94.95	12/11/23	01/02/24	
/	0706735748	150.50	12/11/23	01/12/24	
/	0706735753	95.35	12/21/23	01/03/24	
/	0706735757	222.00	12/21/23	01/03/24	
/	0706735761	385.00	12/21/23	01/04/24	
/	0706735763	1,060.62	12/21/23	01/08/24	
/	0706735764	19.30	12/21/23	01/09/24	
/	0706735769	150.00	12/21/23	01/05/24	
/	0706735772	143.12	12/21/23	01/03/24	
/	0706735773	504.00	12/21/23	01/08/24	
/	0706735775	282.47	12/21/23	01/05/24	
/	0706735776	202.50	12/21/23	01/03/24	
/	0706735778	591.28	12/21/23	01/02/24	
/	0706735781	17.92	12/21/23	01/03/24	
/	0706735792	202.23	12/21/23	01/05/24	
/	0706735794	863.72	12/21/23	01/02/24	
/	0706735795	2,680.00	12/21/23	01/03/24	
/	0706735797	72.00	12/21/23	01/04/24	
/	0706735805	9,443.66	12/21/23	01/02/24	
/	0706735806	150.50	12/21/23	01/02/24	
Status: PAID		Status Total: 2,739,993.82			
/	0706735426	22.00	✓ 10/16/23	12/05/23	
/	0706735431	120.00	✓ 10/16/23	12/01/23	
/	0706735542	2,354.78	✓ 11/13/23	12/05/23	
/	0706735561	22.00	✓ 11/13/23	12/13/23	
/	0706735593	175.00	✓ 11/13/23	12/04/23	
/	0706735597	1,750.00	✓ 11/13/23	12/15/23	
/	0706735611	175.00	✓ 11/27/23	12/06/23	
/	0706735612	55.16	✓ 11/27/23	12/06/23	



# Yavapai County Treasurer

## Monthly Statement

Account: 6067340500 To Account: 6067340500

Date Range: 12/1/2023 to 12/31/2023

/	0706735613	2,160.72	✓ 11/27/23	12/05/23
/	0706735615	62.51	✓ 11/27/23	12/05/23
/	0706735616	2,469.59	✓ 11/27/23	12/01/23
/	0706735617	14,968.83	✓ 11/27/23	12/05/23
/	0706735619	1,583.86	✓ 11/27/23	12/01/23
/	0706735620	2,748.25	✓ 11/27/23	12/01/23
/	0706735621	1,183.34	✓ 11/27/23	12/05/23
/	0706735630	4,247.00	✓ 11/27/23	12/06/23
/	0706735631	306.78	✓ 11/27/23	12/05/23
/	0706735632	4,087.54	✓ 11/27/23	12/04/23
/	0706735633	2,109.80	✓ 11/27/23	12/04/23
/	0706735634	143.12	✓ 11/27/23	12/05/23
/	0706735635	4,885.80	✓ 11/27/23	12/01/23
/	0706735636	4,575.58	✓ 11/27/23	12/05/23
/	0706735637	1,001.90	✓ 11/27/23	12/07/23
/	0706735638	162.43	✓ 11/27/23	12/05/23
/	0706735640	83.87	✓ 11/27/23	12/05/23
/	0706735641	282.47	✓ 11/27/23	12/11/23
/	0706735642	7,172.64	✓ 11/27/23	12/08/23
/	0706735643	57.49	✓ 11/27/23	12/04/23
/	0706735644	591.98	✓ 11/27/23	12/14/23
/	0706735645	553.02	✓ 11/27/23	12/01/23
/	0706735646	189,221.02	✓ 11/27/23	12/04/23
/	0706735647	49.72	✓ 11/27/23	12/04/23
/	0706735648	357.50	✓ 11/27/23	12/06/23
/	0706735649	1,378.22	✓ 11/27/23	12/08/23
/	0706735650	556.49	✓ 11/27/23	12/05/23
/	0706735651	400.00	✓ 11/27/23	12/06/23
/	0706735652	1,452.10	✓ 11/27/23	12/05/23
/	0706735653	1,387.56	✓ 11/27/23	12/06/23
/	0706735657	722.80	✓ 11/27/23	12/18/23
/	0706735659	179.91	✓ 11/27/23	12/05/23
/	0706735661	1,235.77	✓ 11/27/23	12/08/23
/	0706735662	79.35	✓ 11/27/23	12/01/23
/	0706735663	152.66	✓ 11/27/23	12/05/23
/	0706735665	616.49	✓ 11/27/23	12/04/23
/	0706735666	2,560.00	✓ 11/27/23	12/05/23
/	0706735667	63,911.75	✓ 11/27/23	12/05/23
/	0706735668	472.38	✓ 11/27/23	12/01/23



# Yavapai County Treasurer

## Monthly Statement

Account: 6067340500 To Account: 6067340500

Date Range: 12/1/2023 to 12/31/2023

/	0706735669	583.53	11/27/23	12/08/23
/	0706735670	5,871.78	11/27/23	12/06/23
/	0706735671	1,015.85	11/27/23	12/01/23
/	0706735672	408.20	11/27/23	12/07/23
/	0706735674	222.96	11/27/23	12/11/23
/	0706735675	264.00	11/27/23	12/04/23
/	0706735676	64.80	11/27/23	12/06/23
/	0706735677	5,983.47	11/27/23	12/14/23
/	0706735678	55.83	11/27/23	12/04/23
/	0706735680	32.22	12/11/23	12/20/23
/	0706735681	30.34	12/11/23	12/19/23
/	0706735682	532.28	12/11/23	12/27/23
/	0706735683	35,914.84	12/11/23	12/19/23
/	0706735695	384.20	12/11/23	12/15/23
/	0706735697	29.02	12/11/23	12/14/23
/	0706735698	537.87	12/11/23	12/14/23
/	0706735699	2,185.04	12/11/23	12/19/23
/	0706735700	7,806.43	12/11/23	12/20/23
/	0706735701	4,748.75	12/11/23	12/14/23
/	0706735702	195.22	12/11/23	12/18/23
/	0706735704	460.79	12/11/23	12/12/23
/	0706735705	782,088.21	12/11/23	12/12/23
/	0706735707	592.39	12/11/23	12/18/23
/	0706735708	80,491.11	12/11/23	12/26/23
/	0706735709	6,432.56	12/11/23	12/19/23
/	0706735710	760.86	12/11/23	12/19/23
/	0706735711	271.29	12/11/23	12/26/23
/	0706735712	348.82	12/11/23	12/19/23
/	0706735713	400.00	12/11/23	12/19/23
/	0706735714	851.65	12/11/23	12/19/23
/	0706735715	579.28	12/11/23	12/14/23
/	0706735716	246.33	12/11/23	12/19/23
/	0706735717	3,324.99	12/11/23	12/15/23
/	0706735718	595.63	12/11/23	12/18/23
/	0706735719	1,914.14	12/11/23	12/14/23
/	0706735720	1,357.18	12/11/23	12/15/23
/	0706735721	1,908.06	12/11/23	12/15/23
/	0706735722	260.00	12/11/23	12/14/23
/	0706735723	962.10	12/11/23	12/20/23





# Yavapai County Treasurer

## Monthly Statement

Account: 6067340500 To Account: 6067340500

Date Range: 12/1/2023 to 12/31/2023

/	0706735724	600.00	12/11/23	12/19/23
/	0706735725	390.00	12/11/23	12/26/23
/	0706735726	60,468.47	12/11/23	12/19/23
/	0706735727	42,215.00	12/11/23	12/18/23
/	0706735728	3,360.00	12/11/23	12/14/23
/	0706735729	440.00	12/11/23	12/14/23
/	0706735730	15,306.03	12/11/23	12/15/23
/	0706735731	54.59	12/11/23	12/27/23
/	0706735732	62.07	12/11/23	12/18/23
/	0706735733	2,000.00	12/11/23	12/19/23
/	0706735734	280.00	12/11/23	12/15/23
/	0706735735	136,715.93	12/11/23	12/15/23
/	0706735736	908.95	12/11/23	12/14/23
/	0706735737	22,526.81	12/11/23	12/21/23
/	0706735738	710.00	12/11/23	12/29/23
/	0706735739	526.94	12/11/23	12/18/23
/	0706735740	75,066.03	12/11/23	12/19/23
/	0706735741	1,459.74	12/11/23	12/18/23
/	0706735742	2,072.18	12/11/23	12/19/23
/	0706735743	1,418.30	12/11/23	12/15/23
/	0706735744	9,665.73	12/11/23	12/14/23
/	0706735745	1,164.10	12/11/23	12/18/23
/	0706735746	942.71	12/11/23	12/27/23
/	0706735747	64.80	12/11/23	12/20/23
/	0706735749	16,850.68	12/11/23	12/19/23
/	0706735750	3,462.88	12/11/23	12/15/23
/	0706735751	11,450.00	12/11/23	12/14/23
/	0706735752	25,000.00	12/11/23	12/13/23
/	0706735754	13,544.98	12/21/23	12/29/23
/	0706735756	1,216.32	12/21/23	12/29/23
/	0706735758	4,373.91	12/21/23	12/27/23
/	0706735759	14,583.60	12/21/23	12/29/23
/	0706735762	1,723.88	12/21/23	12/27/23
/	0706735765	20,189.34	12/21/23	12/22/23
/	0706735770	12,554.54	12/21/23	12/27/23
/	0706735771	1,920.00	12/21/23	12/29/23
/	0706735774	22.74	12/21/23	12/29/23
/	0706735777	100.37	12/21/23	12/29/23
/	0706735779	391.59	12/21/23	12/27/23



# Yavapai County Treasurer

## Monthly Statement

Account: 6067340500 To Account: 6067340500

Date Range: 12/1/2023 to 12/31/2023

/	0706735780	190,626.38	12/21/23	12/28/23
/	0706735782	2,655.25	12/21/23	12/28/23
/	0706735783	1,123.00	12/21/23	12/28/23
/	New 0706735788	454.14	12/21/23	12/29/23
/	0706735790	52.40	12/21/23	12/27/23
/	0706735791	20.69	12/21/23	12/28/23
/	0706735796	377.48	12/21/23	12/27/23
/	0706735798	1,081.97	12/21/23	12/27/23
/	New 0706735799	2,617.81	12/21/23	12/29/23
/	0706735800	1,043.43	12/21/23	12/27/23
/	0706735801	1,359.80	12/21/23	12/28/23
/	0706735802	482.19	12/21/23	12/27/23
/	New 0706735803	210.95	12/21/23	12/29/23
/	0706735804	264.00	12/21/23	12/28/23
/	0706735807	40.85	12/21/23	12/28/23
/	0706735808	10,998.96	12/21/23	12/27/23
/	New 0706735809	264.50	12/21/23	12/29/23
/	0706735810	744,958.61	12/21/23	12/22/23
		Count	Amount	
Total OUTS:		24	21,297.83	
Total PAID:		143	2,739,993.82	

## Karen Mauldin

---

**From:** Tami Longfield <Tami.Longfield@yavapaiaz.gov>  
**Sent:** Tuesday, February 6, 2024 12:56 PM  
**To:** Karen Mauldin; web.treastrans  
**Cc:** Lee Barnes  
**Subject:** RE: CAFMA General Fund Bank Reconciliation Beginning Balance January 2024  
**Attachments:** Monthly\_Statement CAFMA.pdf

**Caution:** This e-mail is from an external sender. Please use caution when clicking links or opening attachments. When in doubt, please click the **Phish Alert** button.

Hi Karen,

Please see attached file for December 2023 – this should be the updated version.

Apparently, there must have been an issue when we pulled in the reports for December. We have had a couple of other calls as well.

This should help with reconciling now.

Have a great afternoon and stay warm. 😊

*Tami Longfield*

Accounting Specialist III  
Yavapai Co Treasurer's Office  
(928) 442-5167

---

**From:** Karen Mauldin <kmauldin@cazfire.gov>  
**Sent:** Tuesday, February 6, 2024 12:45 PM  
**To:** web.treastrans <web.treastrans@yavapaiaz.gov>  
**Cc:** Lee Barnes <lbarnes@cazfire.gov>  
**Subject:** CAFMA General Fund Bank Reconciliation Beginning Balance January 2024  
**Importance:** High

Good Afternoon,

I am reconciling CAFMA's General Fund 6-067340-500 for January of 2024 and the beginning balance shown on the statement of \$13,720,628.52 does not match the ending balance on the statement for December 2023 of \$13,756,273.93. Can you please take a look as to why there is a \$35,645.41 difference in the ending/beginning balances?

Thank you!

Karen Mauldin – Finance Manager  
Central Arizona Fire and Medical Authority  
Phone: (928) 772-7711, Ext. #3028, Confidential Fax: (928) 583-6503  
Office Hours: Monday - Thursday: 7:00 am to 5:00 pm

CAFMA-Central Arizona Fire and Medical  
Bank Reconciliation Summary  
For the Bank Statement ending: 1/31/2024

BANK CONTROL ID: CAFMA - GENERAL FUND		DESC: GENERAL FUND	ACCOUNT NO: 1100
Beginning Balance:	01/01/24		\$13,756,273.93
Deposits and Credits:			\$3,085,776.04
Checks and Charges:			(\$4,096,230.98)
Adjustments:			\$0.00
Ending Balance Per Reconciliation:			<u>\$12,745,818.99</u>
Ending Balance Per Bank Statement:	01/31/24		\$12,745,818.99
* Outstanding Deposits and Credits:	01/31/24		\$0.00
* Outstanding Checks and Charges:	01/31/24		(\$120,013.76)
Ending Book Balance:	01/31/24		<u>\$12,625,805.23</u>

\* Outstanding amounts are all outstanding credits and charges dated prior or equal to the Reconciliation date.

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Cleared

For the Bank Statement ending: 1/31/24

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
05/15/23	756744742	Curtis Tools for Heroes	AP	CAFMA	\$2,984.98
10/16/23	756745440	Courtesy Chevrolet	AP	CAFMA	\$55,745.08
10/16/23	756745448	W.W. Grainger, Inc	AP	CAFMA	\$54.01
12/11/23	756745679	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$175.00
12/11/23	756745694	Arizona Dept. of Public Safety	AP	CAFMA	\$15.00
12/11/23	756745696	Auto Trim Plus LLC	AP	CAFMA	\$791.73
12/11/23	756745703	Chains Required	AP	CAFMA	\$94.95
12/11/23	756745738	State 48 Recycling Inc	AP	CAFMA	\$710.00
12/11/23	756745748	Viscardi, Karen	AP	CAFMA	\$150.50
12/21/23	756745753	Action Graphics	AP	CAFMA	\$95.35
12/21/23	756745754	APS	AP	CAFMA	\$13,544.98
12/21/23	756745756	Arizona Emergency Products	AP	CAFMA	\$1,216.32
12/21/23	756745757	Balanced Heating & Air	AP	CAFMA	\$222.00
12/21/23	756745759	Bound Tree Medical LLC	AP	CAFMA	\$14,583.60
12/21/23	756745761	Bradshaw Mtn Environmental Inc	AP	CAFMA	\$385.00
12/21/23	756745763	Sparklight	AP	CAFMA	\$1,060.62
12/21/23	756745764	CAFMA Petty Cash	AP	CAFMA	\$19.30
12/21/23	756745769	Chino Valley Chamber of Commer	AP	CAFMA	\$150.00
12/21/23	756745771	DH Pace Door Company Inc	AP	CAFMA	\$1,920.00
12/21/23	756745772	Dish Network	AP	CAFMA	\$143.12
12/21/23	756745773	Entenmann-Rovin Co	AP	CAFMA	\$504.00
12/21/23	756745774	FEDEX	AP	CAFMA	\$22.74
12/21/23	756745775	Globalstar	AP	CAFMA	\$282.47
12/21/23	756745776	Goering, Roberts, Rubin	AP	CAFMA	\$202.50
12/21/23	756745777	W.W. Grainger, Inc	AP	CAFMA	\$100.37
12/21/23	756745778	GRANITE TELECOMMUNICATIONS LLC	AP	CAFMA	\$591.28
12/21/23	756745781	Lamb Chevrolet	AP	CAFMA	\$17.92
12/21/23	756745788	O'Reilly Auto Parts	AP	CAFMA	\$454.14
12/21/23	756745792	Prescott Valley Ace Hardware	AP	CAFMA	\$202.23
12/21/23	756745794	U.S. POSTAL SERVICE	AP	CAFMA	\$863.72
12/21/23	756745795	The Counseling Office of	AP	CAFMA	\$2,680.00
12/21/23	756745797	Besonson Tools LLC	AP	CAFMA	\$72.00
12/21/23	756745799	Teleflex Funding LLC	AP	CAFMA	\$2,617.81
12/21/23	756745803	Unisource Energy Services	AP	CAFMA	\$210.95
12/21/23	756745805	Verizon Wireless	AP	CAFMA	\$9,443.66
12/21/23	756745806	Viscardi, Karen	AP	CAFMA	\$150.50
12/21/23	756745809	Bound Tree Medical LLC	AP	CAFMA	\$264.50
01/08/24	756745812	Able Saw, LLC	AP	CAFMA	\$2,798.10
01/08/24	756745814	Ametek Brookfield	AP	CAFMA	\$733.04
01/08/24	756745815	American Express, Inc.	AP	CAFMA	\$44,144.69
01/08/24	756745827	Arizona Crisis Team (ACT)	AP	CAFMA	\$7,177.50
01/08/24	756745829	Bennett Oil	AP	CAFMA	\$2,042.95
01/08/24	756745830	Best Pick Disposal, Inc	AP	CAFMA	\$537.87
01/08/24	756745831	Bound Tree Medical LLC	AP	CAFMA	\$15,199.25
01/08/24	756745834	Brackman's Paint & Body, Inc	AP	CAFMA	\$581.61
01/08/24	756745835	Sparklight	AP	CAFMA	\$29.64
01/08/24	756745836	Chase Bank	AP	CAFMA	\$1,384.33
01/08/24	756745837	Chase Bank	AP	CAFMA	\$756,471.47
01/08/24	756745839	City of Prescott	AP	CAFMA	\$27,111.00
01/08/24	756745840	City of Prescott	AP	CAFMA	\$81,629.94
01/08/24	756745841	Cross Connections	AP	CAFMA	\$7,452.42
01/08/24	756745842	CSTOR	AP	CAFMA	\$11,798.11
01/08/24	756745843	L.N. Curtis & Sons	AP	CAFMA	\$114.98
01/08/24	756745844	FACTORY MOTOR PARTS	AP	CAFMA	\$21.09
01/08/24	756745845	Ferguson Enterprises LLC #3584	AP	CAFMA	\$71.49
01/08/24	756745846	FORMSTACK, LLC	AP	CAFMA	\$807.72
01/08/24	756745847	Galls LLC	AP	CAFMA	\$1,130.49
01/08/24	756745848	Michael M. Golightly & Assoc	AP	CAFMA	\$5,404.91
01/08/24	756745849	W.W. Grainger, Inc	AP	CAFMA	\$81.07
01/08/24	756745850	Jim's Alignment & Brake	AP	CAFMA	\$125.00
01/08/24	756745851	JLS Tools, LLC	AP	CAFMA	\$42.25
01/08/24	756745852	Matheson Tri-Gas, Inc	AP	CAFMA	\$3,526.57



**CAFMA-Central Arizona Fire and Medical**

BR Checks and Charges Cleared

For the Bank Statement ending: 1/31/24

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
01/08/24	756745853	MATHEW TRAVIS MAYHALL	AP	CAFMA	\$260.00
01/08/24	756745854	Melcher Printing, Inc	AP	CAFMA	\$49.13
01/08/24	756745856	Motorola Solutions Inc	AP	CAFMA	\$2,315.43
01/08/24	756745857	NFP Property and Casualty	AP	CAFMA	\$174.00
01/08/24	756745858	Northern AZ Premier Termite	AP	CAFMA	\$450.00
01/08/24	756745859	Prescott Fire Department	AP	CAFMA	\$60.00
01/08/24	756745860	QUADIENT FINANCE USA	AP	CAFMA	\$52.28
01/08/24	756745861	Restored By Faith LLC	AP	CAFMA	\$280.00
01/08/24	756745862	The Counseling Office of	AP	CAFMA	\$4,240.00
01/08/24	756745863	RWC Group	AP	CAFMA	\$1,629.25
01/08/24	756745865	Staples Contract & Commerc.Inc	AP	CAFMA	\$277.16
01/08/24	756745866	Teleflex Funding LLC	AP	CAFMA	\$119.23
01/08/24	756745867	Tessco, Inc	AP	CAFMA	\$3,226.12
01/08/24	756745868	The Hike Shack	AP	CAFMA	\$690.73
01/08/24	756745869	Town of Prescott Valley	AP	CAFMA	\$102.83
01/08/24	756745870	Turbo & Electric Sales & Srvc	AP	CAFMA	\$1,186.52
01/08/24	756745871	Unisource Energy Services	AP	CAFMA	\$2,782.67
01/08/24	756745872	United Fire Equipment Company	AP	CAFMA	\$1,232.34
01/08/24	756745873	Verified First, LLC	AP	CAFMA	\$32.40
01/08/24	756745874	Wex Bank	AP	CAFMA	\$18,927.05
01/08/24	756745875	Wist Supply & Equipment Co	AP	CAFMA	\$828.13
01/15/24	756745440	Courtesy Chevrolet	AP	CAFMA	(\$55,745.08)
01/15/24	756745448	W.W. Grainger, Inc	AP	CAFMA	(\$54.01)
01/22/24	756745878	Able Saw, LLC	AP	CAFMA	\$41.16
01/22/24	756745879	Arizona General / Ace Hardware	AP	CAFMA	\$221.18
01/22/24	756745880	Amsoil Inc	AP	CAFMA	\$6,437.81
01/22/24	756745883	Arizona Emergency Products	AP	CAFMA	\$3,624.96
01/22/24	756745885	Bennett Oil	AP	CAFMA	\$1,949.29
01/22/24	756745886	Bound Tree Medical LLC	AP	CAFMA	\$7,686.61
01/22/24	756745889	B & W Fire Security Systems	AP	CAFMA	\$187.00
01/22/24	756745890	Sparklight	AP	CAFMA	\$1,179.84
01/22/24	756745891	CAFMA Petty Cash	AP	CAFMA	\$56.84
01/22/24	756745893	Chase Bank	AP	CAFMA	\$789,401.26
01/22/24	756745895	Chase Card Services	AP	CAFMA	\$6,359.29
01/22/24	756745898	CSTOR	AP	CAFMA	\$3,904.28
01/22/24	756745899	L.N. Curtis & Sons	AP	CAFMA	\$92,737.00
01/22/24	756745901	Dish Network	AP	CAFMA	\$143.12
01/22/24	756745902	EI Rey Pumping Service	AP	CAFMA	\$1,760.00
01/22/24	756745903	FACTORY MOTOR PARTS	AP	CAFMA	\$26.29
01/22/24	756745904	FEDEX	AP	CAFMA	\$30.36
01/22/24	756745905	FleetPride, Inc	AP	CAFMA	\$376.40
01/22/24	756745906	Freightliner of AZ, LLC	AP	CAFMA	\$1,880.14
01/22/24	756745907	Galls LLC	AP	CAFMA	\$5,951.90
01/22/24	756745909	Michael M. Golightly & Assoc	AP	CAFMA	\$1,685.12
01/22/24	756745910	W.W. Grainger, Inc	AP	CAFMA	\$331.94
01/22/24	756745911	GRANITE TELECOMMUNICATIONS LLC	AP	CAFMA	\$590.76
01/22/24	756745912	Healthcare Medical Waste Svcs	AP	CAFMA	\$196.36
01/22/24	756745914	Interstate Batteries	AP	CAFMA	\$859.90
01/22/24	756745915	KAIROS Health Arizona, Inc	AP	CAFMA	\$191,794.41
01/22/24	756745916	Life Assist Inc	AP	CAFMA	\$95.61
01/22/24	756745917	Manzanita Landscaping, Inc	AP	CAFMA	\$1,357.18
01/22/24	756745918	Matheson Tri-Gas, Inc	AP	CAFMA	\$526.90
01/22/24	756745919	Motorola Solutions Inc	AP	CAFMA	\$726.05
01/22/24	756745920	MYERS TIRE SUPPLY	AP	CAFMA	\$175.92
01/22/24	756745921	NAPA Auto Parts	AP	CAFMA	\$938.26
01/22/24	756745928	Prescott Valley Ace Hardware	AP	CAFMA	\$287.83
01/22/24	756745929	KUTAK ROCK LLP	AP	CAFMA	\$2,768.38
01/22/24	756745930	RWC Group	AP	CAFMA	\$2,504.43
01/22/24	756745931	Securis Insurance Pool, Inc	AP	CAFMA	\$288,064.25
01/22/24	756745932	Staples Contract & Commerc.Inc	AP	CAFMA	\$189.71
01/22/24	756745934	Tessco, Inc	AP	CAFMA	\$3,063.50
01/22/24	756745935	The Hike Shack	AP	CAFMA	\$488.12

CAFMA-Central Arizona Fire and Medical  
BR Checks and Charges Cleared  
For the Bank Statement ending: 1/31/24

CAFMA	General Fund	General Fund	1100
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Date	Document	Description	Module	Company	Amount
01/22/24	756745936	Town of Prescott Valley	AP	CAFMA	\$1,034.96
01/22/24	756745937	Unisource Energy Services	AP	CAFMA	\$576.49
01/22/24	756745939	Van Tuyl, Jonah	AP	CAFMA	\$330.90
01/22/24	756745942	Yavapai Fleet Yavapai Machine	AP	CAFMA	\$41.61
01/31/24		To Correct Account Codes	GL	CAFMA	\$63.66
01/31/24	GF Cash With YC	Transfer of ARPA Funds to Capi	GL	CAFMA	\$1,607,308.00
TOTAL CHECKS AND CHARGES CLEARED:					\$4,096,230.98

CAFMA-Central Arizona Fire and Medical

BR Checks and Charges Outstanding

For the Bank Statement ending: 1/31/24

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
11/27/23	756745658	KILLIAN LIVING TRUST	AP	CAFMA	\$72.50
01/08/24	756745813	Air Instrumentation of CA	AP	CAFMA	\$9,234.00
01/08/24	756745828	AZ Center for Fire Svc Excel	AP	CAFMA	\$150.00
01/08/24	756745855	MILLS, BRETT	AP	CAFMA	\$390.00
01/08/24	756745876	Copperstate Paving & Construct	AP	CAFMA	\$540.00
01/22/24	756745877	A1 Water Bulk Delivery Svc LLC	AP	CAFMA	\$175.00
01/22/24	756745881	APS	AP	CAFMA	\$14,704.16
01/22/24	756745884	AZ Center for Fire Svc Excel	AP	CAFMA	\$4,400.00
01/22/24	756745888	Bradshaw Mtn Environmental Inc	AP	CAFMA	\$245.00
01/22/24	756745892	Carahsoft Technology Corp	AP	CAFMA	\$9,499.27
01/22/24	756745900	DES- Unemployment Tax	AP	CAFMA	\$67.89
01/22/24	756745908	Globalstar	AP	CAFMA	\$282.56
01/22/24	756745913	HIGH VALLEY BUILDERS LLC.	AP	CAFMA	\$13,688.75
01/22/24	756745924	Nationwide Retirement Solution	AP	CAFMA	\$16,868.18
01/22/24	756745925	O'Reilly Auto Parts	AP	CAFMA	\$295.86
01/22/24	756745926	Pacific Office Automation	AP	CAFMA	\$3,177.54
01/22/24	756745927	Public Safety Crisis Solutions	AP	CAFMA	\$315.00
01/22/24	756745933	Stryker Sales Corporation	AP	CAFMA	\$24,237.90
01/22/24	756745938	USDA Forest Service	AP	CAFMA	\$5,519.61
01/22/24	756745940	Verizon Wireless	AP	CAFMA	\$6,853.30
01/22/24	756745941	Wayne Harding & Associates	AP	CAFMA	\$8,500.00
01/22/24	756745943	YRMPC PHYSICIAN PRACTICES	AP	CAFMA	\$797.24
TOTAL CHECKS AND CHARGES OUTSTANDING:					\$120,013.76



CAFMA-Central Arizona Fire and Medical  
BR Deposits and Credits Cleared  
For the Bank Statement ending: 1/31/24

CAFMA		General Fund			1100
Date	Document	Description	Module	Company	Amount
01/10/24	4487	Deposit	AR	CAFMA	\$67,166.79
01/10/24	4489	Deposit	AR	CAFMA	\$5,782.50
01/10/24	4490	Deposit	AR	CAFMA	\$3,582.42
01/18/24	4493	Deposit	AR	CAFMA	\$92,255.62
01/18/24	4494	Deposit	AR	CAFMA	\$709.81
01/31/24	4496	Deposit	AR	CAFMA	\$34,325.80
01/31/24	4497	Deposit	AR	CAFMA	\$543.88
01/31/24	4498	Deposit	AR	CAFMA	\$4,172.04
01/31/24	4499	Deposit	AR	CAFMA	\$13,139.81
01/31/24	4500	Deposit	AR	CAFMA	\$8,333.49
01/31/24	4503	Deposit	AR	CAFMA	\$63.66
01/31/24	Cash With Yav Cty	Fire Authority Funding	GL	CAFMA	\$2,798,261.44
01/31/24	Cash With Yav Cty	American Express Rebate	GL	CAFMA	\$2,730.02
01/31/24	Interest Revenue	GF Interest Revenue - January	GL	CAFMA	\$54,708.76
TOTAL DEPOSITS AND CREDITS CLEARED:					\$3,085,776.04

CAFMA-Central Arizona Fire and Medical  
BR Deposits and Credits Outstanding  
For the Bank Statement ending:

Date	Document	Description	Module	Company	Amount
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TOTAL DEPOSITS AND CREDITS OUTSTANDING:

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
<b>MODULE: CHECKS FROM ACCOUNTS PAYABLE</b>						
<b>BANK CONTROL ID: CAFMA - GENERAL FUND</b>						
756745440	01/15/24	Marked	Yes	Courtesy Chevrolet	02/06/24	(\$55,745.08)
756745448	01/15/24	Marked	Yes	W.W. Grainger, Inc	02/06/24	(\$54.01)
756745812	01/08/24	Marked	No	Able Saw, LLC	02/06/24	\$2,798.10
756745813	01/08/24	Retrieved	No	Air Instrumentation of CA		\$9,234.00
756745814	01/08/24	Marked	No	Ametek Brookfield	02/06/24	\$733.04
756745815	01/08/24	Marked	No	American Express, Inc.	02/06/24	\$44,144.69
756745827	01/08/24	Marked	No	Arizona Crisis Team (ACT)	02/06/24	\$7,177.50
756745828	01/08/24	Retrieved	No	AZ Center for Fire Svc Excel		\$150.00
756745829	01/08/24	Marked	No	Bennett Oil	02/06/24	\$2,042.95
756745830	01/08/24	Marked	No	Best Pick Disposal, Inc	02/06/24	\$537.87
756745831	01/08/24	Marked	No	Bound Tree Medical LLC	02/06/24	\$15,199.25
756745834	01/08/24	Marked	No	Brackman's Paint & Body, Inc	02/06/24	\$581.61
756745835	01/08/24	Marked	No	Sparklight	02/06/24	\$29.64
756745836	01/08/24	Marked	No	Chase Bank	02/06/24	\$1,384.33
756745837	01/08/24	Marked	No	Chase Bank	02/06/24	\$756,471.47
756745839	01/08/24	Marked	No	City of Prescott	02/06/24	\$27,111.00
756745840	01/08/24	Marked	No	City of Prescott	02/06/24	\$81,629.94
756745841	01/08/24	Marked	No	Cross Connections	02/06/24	\$7,452.42
756745842	01/08/24	Marked	No	CSTOR	02/06/24	\$11,798.11
756745843	01/08/24	Marked	No	L.N. Curtis & Sons	02/06/24	\$114.98
756745844	01/08/24	Marked	No	FACTORY MOTOR PARTS	02/06/24	\$21.09
756745845	01/08/24	Marked	No	Ferguson Enterprises LLC #3584	02/06/24	\$71.49
756745846	01/08/24	Marked	No	FORMSTACK, LLC	02/06/24	\$807.72
756745847	01/08/24	Marked	No	Galls LLC	02/06/24	\$1,130.49
756745848	01/08/24	Marked	No	Michael M. Golightly & Assoc	02/06/24	\$5,404.91
756745849	01/08/24	Marked	No	W.W. Grainger, Inc	02/06/24	\$81.07
756745850	01/08/24	Marked	No	Jim's Alignment & Brake	02/06/24	\$125.00
756745851	01/08/24	Marked	No	JLS Tools, LLC	02/06/24	\$42.25
756745852	01/08/24	Marked	No	Matheson Tri-Gas, Inc	02/06/24	\$3,526.57
756745853	01/08/24	Marked	No	MATHEW TRAVIS MAYHALL	02/06/24	\$260.00
756745854	01/08/24	Marked	No	Melcher Printing, Inc	02/06/24	\$49.13
756745855	01/08/24	Retrieved	No	MILLS, BRETT		\$390.00
756745856	01/08/24	Marked	No	Motorola Solutions Inc	02/06/24	\$2,315.43
756745857	01/08/24	Marked	No	NFP Property and Casualty	02/06/24	\$174.00
756745858	01/08/24	Marked	No	Northern AZ Premier Termite	02/06/24	\$450.00
756745859	01/08/24	Marked	No	Prescott Fire Department	02/06/24	\$60.00
756745860	01/08/24	Marked	No	QUADIENT FINANCE USA	02/06/24	\$52.28
756745861	01/08/24	Marked	No	Restored By Faith LLC	02/06/24	\$280.00
756745862	01/08/24	Marked	No	The Counseling Office of	02/06/24	\$4,240.00
756745863	01/08/24	Marked	No	RWC Group	02/06/24	\$1,629.25
756745865	01/08/24	Marked	No	Staples Contract & Commmerc.Inc	02/06/24	\$277.16
756745866	01/08/24	Marked	No	Teleflex Funding LLC	02/06/24	\$119.23
756745867	01/08/24	Marked	No	Tessco, Inc	02/06/24	\$3,226.12
756745868	01/08/24	Marked	No	The Hike Shack	02/06/24	\$690.73
756745869	01/08/24	Marked	No	Town of Prescott Valley	02/06/24	\$102.83
756745870	01/08/24	Marked	No	Turbo & Electric Sales & Srvc	02/06/24	\$1,186.52
756745871	01/08/24	Marked	No	Unisource Energy Services	02/06/24	\$2,782.67
756745872	01/08/24	Marked	No	United Fire Equipment Company	02/06/24	\$1,232.34
756745873	01/08/24	Marked	No	Verified First, LLC	02/06/24	\$32.40
756745874	01/08/24	Marked	No	Wex Bank	02/06/24	\$18,927.05
756745875	01/08/24	Marked	No	Wist Supply & Equipment Co	02/06/24	\$828.13
756745876	01/08/24	Retrieved	No	Copperstate Paving & Construct		\$540.00
756745877	01/22/24	Retrieved	No	A1 Water Bulk Delivery Svc LLC		\$175.00
756745878	01/22/24	Marked	No	Able Saw, LLC	02/06/24	\$41.16
756745879	01/22/24	Marked	No	Arizona General / Ace Hardware	02/06/24	\$221.18
756745880	01/22/24	Marked	No	Amsoil Inc	02/06/24	\$6,437.81
756745881	01/22/24	Retrieved	No	APS		\$14,704.16
756745883	01/22/24	Marked	No	Arizona Emergency Products	02/06/24	\$3,624.96
756745884	01/22/24	Retrieved	No	AZ Center for Fire Svc Excel		\$4,400.00
756745885	01/22/24	Marked	No	Bennett Oil	02/06/24	\$1,949.29
756745886	01/22/24	Marked	No	Bound Tree Medical LLC	02/06/24	\$7,686.61
756745888	01/22/24	Retrieved	No	Bradshaw Mtn Environmental Inc		\$245.00

Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: CHECKS FROM ACCOUNTS PAYABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

(CONTINUED)

756745889	01/22/24	Marked	No	B & W Fire Security Systems	02/06/24	\$187.00
756745890	01/22/24	Marked	No	Sparklight	02/06/24	\$1,179.84
756745891	01/22/24	Marked	No	CAFMA Petty Cash	02/06/24	\$56.84
756745892	01/22/24	Retrieved	No	Carahsoft Technology Corp		\$9,499.27
756745893	01/22/24	Marked	No	Chase Bank	02/06/24	\$789,401.26
756745895	01/22/24	Marked	No	Chase Card Services	02/06/24	\$6,359.29
756745898	01/22/24	Marked	No	CTOR	02/06/24	\$3,904.28
756745899	01/22/24	Marked	No	L.N. Curtis & Sons	02/06/24	\$92,737.00
756745900	01/22/24	Retrieved	No	DES- Unemployment Tax		\$67.89
756745901	01/22/24	Marked	No	Dish Network	02/06/24	\$143.12
756745902	01/22/24	Marked	No	El Rey Pumping Service	02/06/24	\$1,760.00
756745903	01/22/24	Marked	No	FACTORY MOTOR PARTS	02/06/24	\$26.29
756745904	01/22/24	Marked	No	FEDEX	02/06/24	\$30.36
756745905	01/22/24	Marked	No	FleetPride, Inc	02/06/24	\$376.40
756745906	01/22/24	Marked	No	Freightliner of AZ, LLC	02/06/24	\$1,880.14
756745907	01/22/24	Marked	No	Galls LLC	02/06/24	\$5,951.90
756745908	01/22/24	Retrieved	No	Globalstar		\$282.56
756745909	01/22/24	Marked	No	Michael M. Golightly & Assoc	02/06/24	\$1,685.12
756745910	01/22/24	Marked	No	W.W. Grainger, Inc	02/06/24	\$331.94
756745911	01/22/24	Marked	No	GRANITE TELECOMMUNICATIONS LLC	02/06/24	\$590.76
756745912	01/22/24	Marked	No	Healthcare Medical Waste Svcs	02/06/24	\$196.36
756745913	01/22/24	Retrieved	No	HIGH VALLEY BUILDERS LLC.		\$13,688.75
756745914	01/22/24	Marked	No	Interstate Batteries	02/06/24	\$859.90
756745915	01/22/24	Marked	No	KAIROS Health Arizona, Inc	02/06/24	\$191,794.41
756745916	01/22/24	Marked	No	Life Assist Inc	02/06/24	\$95.61
756745917	01/22/24	Marked	No	Manzanita Landscaping, Inc	02/06/24	\$1,357.18
756745918	01/22/24	Marked	No	Matheson Tri-Gas, Inc	02/06/24	\$526.90
756745919	01/22/24	Marked	No	Motorola Solutions Inc	02/06/24	\$726.05
756745920	01/22/24	Marked	No	MYERS TIRE SUPPLY	02/06/24	\$175.92
756745921	01/22/24	Marked	No	NAPA Auto Parts	02/06/24	\$938.26
756745924	01/22/24	Retrieved	No	Nationwide Retirement Solution		\$16,868.18
756745925	01/22/24	Retrieved	No	O'Reilly Auto Parts		\$295.86
756745926	01/22/24	Retrieved	No	Pacific Office Automation		\$3,177.54
756745927	01/22/24	Retrieved	No	Public Safety Crisis Solutions		\$315.00
756745928	01/22/24	Marked	No	Prescott Valley Ace Hardware	02/06/24	\$287.83
756745929	01/22/24	Marked	No	KUTAK ROCK LLP	02/06/24	\$2,768.38
756745930	01/22/24	Marked	No	RWC Group	02/06/24	\$2,504.43
756745931	01/22/24	Marked	No	Securis Insurance Pool, Inc	02/06/24	\$288,064.25
756745932	01/22/24	Marked	No	Staples Contract & Commmerc.Inc	02/06/24	\$189.71
756745933	01/22/24	Retrieved	No	Stryker Sales Corporation		\$24,237.90
756745934	01/22/24	Marked	No	Tessco, Inc	02/06/24	\$3,063.50
756745935	01/22/24	Marked	No	The Hike Shack	02/06/24	\$488.12
756745936	01/22/24	Marked	No	Town of Prescott Valley	02/06/24	\$1,034.96
756745937	01/22/24	Marked	No	Unisource Energy Services	02/06/24	\$576.49
756745938	01/22/24	Retrieved	No	USDA Forest Service		\$5,519.61
756745939	01/22/24	Marked	No	Van Tuyl, Jonah	02/06/24	\$330.90
756745940	01/22/24	Retrieved	No	Verizon Wireless		\$6,853.30
756745941	01/22/24	Retrieved	No	Wayne Harding & Associates		\$8,500.00
756745942	01/22/24	Marked	No	Yavapai Fleet Yavapai Machine	02/06/24	\$41.61
756745943	01/22/24	Retrieved	No	YRMPCP PHYSICIAN PRACTICES		\$797.24

SUB TOTAL FOR BANK: \$2,496,058.25

TOTAL FOR MODULE: \$2,496,058.25

MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND

4487	01/10/24	Marked	No	Deposit	02/06/24	\$67,166.79
4489	01/10/24	Marked	No	Deposit	02/06/24	\$5,782.50
4490	01/10/24	Marked	No	Deposit	02/06/24	\$3,582.42
4493	01/18/24	Marked	No	Deposit	02/06/24	\$92,255.62
4494	01/18/24	Marked	No	Deposit	02/06/24	\$709.81
4496	01/31/24	Marked	No	Deposit	02/06/24	\$34,325.80

CAFMA-Central Arizona Fire and Medical  
Bank Reconciliation Register

Document Number	Date	BR Status	Void?	Description	Date Cleared	Amount
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MODULE: DEPOSITS FROM ACCOUNTS RECEIVABLE

BANK CONTROL ID: CAFMA - GENERAL FUND						(CONTINUED)
4497	01/31/24	Marked	No	Deposit	02/06/24	\$543.88
4498	01/31/24	Marked	No	Deposit	02/06/24	\$4,172.04
4499	01/31/24	Marked	No	Deposit	02/06/24	\$13,139.81
4500	01/31/24	Marked	No	Deposit	02/06/24	\$8,333.49
4503	01/31/24	Marked	No	Deposit	02/06/24	\$63.66
SUB TOTAL FOR BANK:						\$230,075.82
TOTAL FOR MODULE:						\$230,075.82

MODULE: JOURNAL ENTRIES FROM GENERAL LEDGER

BANK CONTROL ID: CAFMA - GENERAL FUND						
	01/31/24	Marked	No	To Correct Account Codes	02/06/24	\$63.66
Cash With Yav Cty	01/31/24	Marked	No	Fire Authority Funding	02/06/24	\$2,798,261.44
Cash With Yav Cty	01/31/24	Marked	No	American Express Rebate	02/06/24	\$2,730.02
GF Cash With YC	01/31/24	Marked	No	Transfer of ARPA Funds to Capi	02/06/24	\$1,607,308.00
Interest Revenue	01/31/24	Marked	No	GF Interest Revenue - January	02/06/24	\$54,708.76
SUB TOTAL FOR BANK:						\$4,463,071.88
TOTAL FOR MODULE:						\$4,463,071.88

CAFMA-Central Arizona Fire and Medical  
BR Adjustments Report  
For the Bank Statement ending:

Date	Document	Description	GL Account	Offset Amt	Adj. Amt
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DOCUMENT:

ADJUSTMENT DOCUMENT " TOTAL:

TOTAL FOR ALL ADJUSTMENTS:

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Current Period					Year To Date			
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
<b><u>Revenues</u></b>									
CVFD Funding Requirement	10310000000	\$468,135.64	\$0.00	\$468,135.64	0.0%	\$9,426,427.89	\$6,013,391.00	\$3,413,036.89	56.8%
CYFD Funding Requirement	10320000000	2,330,125.80	0.00	2,330,125.80	0.0	40,259,893.12	26,146,528.00	14,113,365.12	54.0
Fire Protection Contracts	10400100000	2,739.23	0.00	2,739.23	0.0	251,907.73	180,000.00	71,907.73	39.9
Outside Agency Work-Vehicle Maint	10430000000	1,166.81	0.00	1,166.81	0.0	28,967.03	40,000.00	(11,032.97)	(27.6)
Construction Permits	10440000000	3,706.00	0.00	3,706.00	0.0	280,316.48	100,000.00	180,316.48	180.3
Operational Permits	10442500000	0.00	0.00	0.00	0.0	16,019.33	10,000.00	6,019.33	60.2
Special Events	10443000000	1,248.00	0.00	1,248.00	0.0	15,176.00	2,680.00	12,496.00	466.3
State of AZ/Off-District Fires	10480000000	46,838.45	0.00	46,838.45	0.0	2,707,546.26	50,000.00	2,657,546.26	5315.1
Interest Income-General Fund	10490000000	54,708.76	0.00	54,708.76	0.0	412,754.46	60,000.00	352,754.46	587.9
Interest Income-Cap Rsv Fund	10490100000	31,727.37	0.00	31,727.37	0.0	343,729.46	0.00	343,729.46	0.0
Interest Revenue-PSPRS Cont Res Fund	10490200000	0.00	0.00	0.00	0.0	33,155.87	0.00	33,155.87	0.0
Misc. Revenues	10510000000	427.14	0.00	427.14	0.0	1,873,818.60	10,900.00	1,862,918.60	17091.0
Ambulance Revenue	10511000000	110,702.55	0.00	110,702.55	0.0	370,718.28	2,000,000.00	(1,629,281.72)	(81.5)
Cancer Insurance Premium	10511500000	0.00	0.00	0.00	0.0	10,333.00	0.00	10,333.00	0.0
Records Request Revenue	10512000000	22.00	0.00	22.00	0.0	22.00	0.00	22.00	0.0
PAWUIC/ Defensible Space Reimbursements	10512531000	0.00	0.00	0.00	0.0	11,029.37	24,000.00	(12,970.63)	(54.0)
Tech Services Contracting Revenue	10514041000	20,993.38	0.00	20,993.38	0.0	302,025.43	180,800.00	121,225.43	67.0
Supplies for Outside Agency Work	10514141000	0.00	0.00	0.00	0.0	0.00	10,000.00	(10,000.00)	(100.0)
Smart & Safe Prop 207 Revenue	10530000000	0.00	0.00	0.00	0.0	532,001.26	420,000.00	112,001.26	26.7
Rebates/Refunds	10535000000	2,565.02	0.00	2,565.02	0.0	14,780.38	0.00	14,780.38	0.0
Donations	10540000000	1,000.00	0.00	1,000.00	0.0	3,000.29	500.00	2,500.29	500.1
Grants-FEMA- SAFER	10543000000	0.00	0.00	0.00	0.0	43,187.11	847,178.00	(803,990.89)	(94.9)
Grants - Miscellaneous	10543010000	0.00	0.00	0.00	0.0	11,900.00	0.00	11,900.00	0.0
Misc. Prevention	10560000000	0.00	0.00	0.00	0.0	160.00	2,100.00	(1,940.00)	(92.4)
Warehouse Purchasing Group	10570000000	8,124.71	0.00	8,124.71	0.0	200,064.00	210,000.00	(9,936.00)	(4.7)
61 Lease Revenue	10585500000	6,082.80	0.00	6,082.80	0.0	48,049.80	36,000.00	12,049.80	33.5
CARTA Classes	10590000000	0.00	0.00	0.00	0.0	15,075.00	10,000.00	5,075.00	50.8
CPR/EMS classes	10590500000	600.00	0.00	600.00	0.0	9,901.35	10,000.00	(98.65)	(1.0)
Restitution Recovery	10595000000	874.81	0.00	874.81	0.0	39,674.81	0.00	39,674.81	0.0
<b>Net Revenues</b>		<b>\$3,091,788.47</b>	<b>\$0.00</b>	<b>\$3,091,788.47</b>	<b>0.0 %</b>	<b>\$57,261,634.31</b>	<b>\$36,364,077.00</b>	<b>\$20,897,557.31</b>	<b>57.5 %</b>
<b><u>Personnel Expenses</u></b>									
Salaries/Admin	10610010000	\$80,517.66	\$0.00	\$(80,517.66)	0.0%	\$1,641,018.28	\$1,078,202.00	\$(562,816.28)	(52.2)%
Salaries/Prevention	10610020000	29,571.44	0.00	(29,571.44)	0.0	546,469.83	420,508.00	(125,961.83)	(30.0)
Salaries/Operations	10610030000	776,513.93	0.00	(776,513.93)	0.0	14,493,811.22	10,853,994.00	(3,639,817.22)	(33.5)
Salaries/Training	10610035000	20,422.86	0.00	(20,422.86)	0.0	383,234.44	277,003.00	(106,231.44)	(38.4)
Salaries/Communications	10610041000	38,457.60	0.00	(38,457.60)	0.0	700,554.18	601,076.00	(99,478.18)	(16.6)

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
 (Original Budget to Actual Comparison)  
 For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Current Period					Year To Date			
	Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
Salaries/Facilities Maintenance	10610043000	11,449.60	0.00	(11,449.60)	0.0	220,135.28	148,096.00	(72,039.28)	(48.6)
Salaries/Fleet Maint	10610048000	31,612.80	0.00	(31,612.80)	0.0	600,782.57	410,200.00	(190,582.57)	(46.5)
Salaries/Warehouse	10610049000	14,200.00	0.00	(14,200.00)	0.0	277,027.58	185,133.00	(91,894.58)	(49.6)
Salaries - Ambulance	10610050000	0.00	0.00	0.00	0.0	0.00	809,488.00	809,488.00	100.0
Salaries/Community Relations	10610060000	4,507.20	0.00	(4,507.20)	0.0	33,804.00	59,401.00	25,597.00	43.1
CEO/ Fire Chief	10610110000	14,493.16	0.00	(14,493.16)	0.0	284,430.69	188,411.00	(96,019.69)	(51.0)
Special Detail/Prevention	10610320000	0.00	0.00	0.00	0.0	140.00	0.00	(140.00)	0.0
Special Detail/Fire Pals	10610320400	0.00	0.00	0.00	0.0	14,410.00	12,600.00	(1,810.00)	(14.4)
Special Detail/ Babysitting Classes	10610320402	0.00	0.00	0.00	0.0	0.00	250.00	250.00	100.0
Special Detail/Prev/Spec Ev Assign Pay	10610320403	0.00	0.00	0.00	0.0	630.00	2,000.00	1,370.00	68.5
Special Detail / OPS	10610330000	0.00	0.00	0.00	0.0	1,340.00	0.00	(1,340.00)	0.0
Spec Det/Ops CPR Prgrm Int/Ext	10610330425	0.00	0.00	0.00	0.0	5,880.00	5,000.00	(880.00)	(17.6)
Telestaff Maintenance	10610330426	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Spec Det/Ops CISD Program Shift Peers	10610330435	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Spec Det/Ops/Tower Work	10610330439	360.00	0.00	(360.00)	0.0	760.00	2,000.00	1,240.00	62.0
Spec Det/Ops Haz Mat Program	10610330440	0.00	0.00	0.00	0.0	320.00	625.00	305.00	48.8
Spec Det/Ops Hose Program	10610330441	0.00	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Spec Det/Ops SCBA Program	10610330442	0.00	0.00	0.00	0.0	280.00	6,500.00	6,220.00	95.7
Spec Det/Ops Recruit Academy	10610330447	5,410.00	0.00	(5,410.00)	0.0	74,277.81	44,000.00	(30,277.81)	(68.8)
Spec Det/Ops Promo Testing	10610330449	0.00	0.00	0.00	0.0	11,820.00	8,250.00	(3,570.00)	(43.3)
Spec Det/ Ops Misc.	10610330452	1,330.00	0.00	(1,330.00)	0.0	46,022.96	8,000.00	(38,022.96)	(475.3)
Spec Duty Training	10610335476	0.00	0.00	0.00	0.0	0.00	2,600.00	2,600.00	100.0
Spec Det/Trng Instr CARTA	10610335479	300.00	0.00	(300.00)	0.0	15,530.00	5,000.00	(10,530.00)	(210.6)
Spec Det/ In House EMS Training	10610335482	600.00	0.00	(600.00)	0.0	13,250.00	15,000.00	1,750.00	11.7
Spec Det/Tower Rescue/Instructor	10610335483	0.00	0.00	0.00	0.0	0.00	1,000.00	1,000.00	100.0
Spec Det/ Warehouse	10610349451	0.00	0.00	0.00	0.0	0.00	5,600.00	5,600.00	100.0
Special Detail - Ambulance	10610350000	0.00	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Acting Pay - Administration	10610410000	0.00	0.00	0.00	0.0	725.89	0.00	(725.89)	0.0
Acting Pay - Prevention	10610420000	0.00	0.00	0.00	0.0	91.43	500.00	408.57	81.7
Acting Pay - Ops	10610430000	3,051.75	0.00	(3,051.75)	0.0	75,020.95	52,560.00	(22,460.95)	(42.7)
Acting Pay - CARTA	10610435000	0.00	0.00	0.00	0.0	20.00	0.00	(20.00)	0.0
Acting Pay - Tech Services	10610441000	60.00	0.00	(60.00)	0.0	160.00	0.00	(160.00)	0.0
Acting Pay - Fleet Maintenace	10610448000	0.00	0.00	0.00	0.0	260.00	400.00	140.00	35.0
Acting Pay - Warehouse	10610449000	10.00	0.00	(10.00)	0.0	177.00	0.00	(177.00)	0.0
Supervisory Assignment - Ambulance	10610450000	0.00	0.00	0.00	0.0	0.00	1,000.00	1,000.00	100.0
Vacation/ Sick Leave Buy Back	10610530000	16,868.18	0.00	(16,868.18)	0.0	200,011.34	300,000.00	99,988.66	33.3
O.T. Salaries/Admin	10611010000	1,590.66	0.00	(1,590.66)	0.0	16,005.72	9,000.00	(7,005.72)	(77.8)
O.T. Salaries/ Prevention	10611020000	848.55	0.00	(848.55)	0.0	9,462.40	15,000.00	5,537.60	36.9



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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Recall O.T./Operations	10611030000	1,550.66	0.00	(1,550.66)	0.0	49,423.81	30,000.00	(19,423.81)	(64.7)
SWAT Response / Coverage	10611030250	(3,257.70)	0.00	3,257.70	0.0	(7,881.00)	9,000.00	16,881.00	187.6
O.T. Salaries/CARTA	10611035000	80.43	0.00	(80.43)	0.0	1,222.26	2,828.00	1,605.74	56.8
O.T. Salaries/Tech Seives	10611041000	3,835.62	0.00	(3,835.62)	0.0	54,562.67	25,000.00	(29,562.67)	(118.3)
O.T. Salaries/Comm-Outside Agency	10611041561	0.00	0.00	0.00	0.0	(5,806.68)	0.00	5,806.68	0.0
O.T. Salaries/Facilities Maintenance	10611043000	0.00	0.00	0.00	0.0	0.00	5,000.00	5,000.00	100.0
O.T. Salaries/ Fleet Maintenance	10611048000	939.77	0.00	(939.77)	0.0	25,335.68	23,000.00	(2,335.68)	(10.2)
O.T. Salaries/Warehouse	10611049000	472.07	0.00	(472.07)	0.0	4,494.11	10,000.00	5,505.89	55.1
Overtime - Ambulance	10611050000	38,444.39	0.00	(38,444.39)	0.0	411,002.18	40,474.00	(370,528.18)	(915.5)
Overtime/Community Relations	10611060000	0.00	0.00	0.00	0.0	0.00	5,000.00	5,000.00	100.0
FLSA Pay	10611130000	49,983.90	0.00	(49,983.90)	0.0	969,781.78	882,984.00	(86,797.78)	(9.8)
Shift O.T./Operations	10611230000	0.00	0.00	0.00	0.0	974.16	0.00	(974.16)	0.0
Shift OT Sal/Ops/Rte Shft Cov(AD,SL,FMLA	10611230200	106,472.93	0.00	(106,472.93)	0.0	1,284,060.58	552,700.00	(731,360.58)	(132.3)
Off District Wildland Fires	10611431000	0.00	0.00	0.00	0.0	1,120,846.95	50,000.00	(1,070,846.95)	(2141.7)
Off District Coverage	10611431100	47.52	0.00	(47.52)	0.0	129,493.27	0.00	(129,493.27)	0.0
Training Captain OT	10611535300	418.83	0.00	(418.83)	0.0	49,065.15	35,200.00	(13,865.15)	(39.4)
Trng Cov/Special Duty Pay	10611535304	0.00	0.00	0.00	0.0	5,864.40	4,950.00	(914.40)	(18.5)
Trng Cov/EVOC Driver Training Inst Pay	10611535307	0.00	0.00	0.00	0.0	8,218.14	2,500.00	(5,718.14)	(228.7)
Trng Cov/Swift Water Training Officers	10611535380	0.00	0.00	0.00	0.0	6,096.24	2,500.00	(3,596.24)	(143.8)
Trng Cov/OT Eng Co Trng Coverage	10611835330	0.00	0.00	0.00	0.0	3,404.32	20,000.00	16,595.68	83.0
Trng Cov/ OT Special Ops Training	10611835336	0.00	0.00	0.00	0.0	0.00	3,000.00	3,000.00	100.0
Trng Cov/ OT TRT/ HAZ MAT Training	10611835338	0.00	0.00	0.00	0.0	0.00	12,000.00	12,000.00	100.0
ASRS Retirement/Admin	10612910000	10,473.20	0.00	(10,473.20)	0.0	181,977.05	96,672.00	(85,305.05)	(88.2)
ASRS Retirement/Prevention	10612920000	1,105.08	0.00	(1,105.08)	0.0	27,207.02	54,869.00	27,661.98	50.4
ASRS Retirement/Training	10612935000	0.00	0.00	0.00	0.0	6,787.01	5,045.00	(1,742.01)	(34.5)
ASRS Retirement/Tech Services	10612941000	5,501.52	0.00	(5,501.52)	0.0	97,750.56	76,193.00	(21,557.56)	(28.3)
ASRS Retirement/Facilities Maintenance	10612943000	1,494.40	0.00	(1,494.40)	0.0	28,866.84	18,632.00	(10,234.84)	(54.9)
ASRS Retirement/Fleet Maint	10612948000	2,343.76	0.00	(2,343.76)	0.0	48,576.56	37,745.00	(10,831.56)	(28.7)
ASRS Retirement/Warehouse	10612949000	1,858.37	0.00	(1,858.37)	0.0	35,703.03	23,748.00	(11,955.03)	(50.3)
ASRS Retirement/Comm Relations	10612960000	588.28	0.00	(588.28)	0.0	3,235.54	7,838.00	4,602.46	58.7
PSPRS/Admin	10613010000	5,031.07	0.00	(5,031.07)	0.0	89,709.38	73,273.00	(16,436.38)	(22.4)
PSPRS/Prevention	10613020000	0.00	0.00	0.00	0.0	100.00	0.00	(100.00)	0.0
PSPRS Operations	10613030000	158,510.50	0.00	(158,510.50)	0.0	2,569,086.60	2,543,873.00	(25,213.60)	(1.0)
PSPRS/ CARTA	10613035000	4,590.29	0.00	(4,590.29)	0.0	73,913.69	54,527.00	(19,386.69)	(35.6)
PSPRS/ Fleet Maint	10613048000	2,465.48	0.00	(2,465.48)	0.0	43,260.84	30,987.00	(12,273.84)	(39.6)
PSPRS/COP Principle	10613130000	0.00	0.00	0.00	0.0	2,420,000.00	3,632,485.00	1,212,485.00	33.4
PSPRS/COP - Interest	10613130001	0.00	0.00	0.00	0.0	1,800,954.38	0.00	(1,800,954.38)	0.0
401A/Admin	10613210000	0.00	0.00	0.00	0.0	0.00	29,279.00	29,279.00	100.0

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
401A Retirement / Ops	10613230000	30,022.52	0.00	(30,022.52)	0.0	635,493.37	318,779.00	(316,714.37)	(99.4)
401A/ Fire Chief	10613310000	2,202.96	0.00	(2,202.96)	0.0	42,197.18	36,966.00	(5,231.18)	(14.2)
Worker's Comp Insurance/Admin	10615010000	0.00	0.00	0.00	0.0	850.00	40,712.00	39,862.00	97.9
Worker's Comp/Prevention	10615020000	0.00	0.00	0.00	0.0	0.00	34,716.00	34,716.00	100.0
Worker's Comp / Ops	10615030000	288,064.25	0.00	(288,064.25)	0.0	2,410,102.75	966,352.00	(1,443,750.75)	(149.4)
Worker's Comp/Training	10615035000	0.00	0.00	0.00	0.0	0.00	21,547.00	21,547.00	100.0
Worker's Comp/Comm	10615041000	0.00	0.00	0.00	0.0	(8,906.00)	48,208.00	57,114.00	118.5
Worker's Comp/Facilities	10615043000	0.00	0.00	0.00	0.0	5,348.00	11,788.00	6,440.00	54.6
Worker's Comp/Maint	10615048000	0.00	0.00	0.00	0.0	(366.00)	33,387.00	33,753.00	101.1
Worker's Comp/Warehouse	10615049000	0.00	0.00	0.00	0.0	6,693.00	15,025.00	8,332.00	55.5
Workers Comp Insurance - Ambulance	10615050000	0.00	0.00	0.00	0.0	0.00	70,324.00	70,324.00	100.0
WorkCompIns/Comm Relations	10615060000	0.00	0.00	0.00	0.0	0.00	296.00	296.00	100.0
Worker's Comp/Volunteers	10615110000	0.00	0.00	0.00	0.0	0.00	8.00	8.00	100.0
Worker's Comp Wages Reimbursement	10616500000	(6,615.53)	0.00	6,615.53	0.0	(26,963.57)	0.00	26,963.57	0.0
Unemployment Insurance/Admin	10617010000	51.94	0.00	(51.94)	0.0	191.37	963.00	771.63	80.1
Unemployment/Prevention	10617020000	4.16	0.00	(4.16)	0.0	30.70	386.00	355.30	92.0
Unemployment Insurance/Ops	10617030000	435.44	0.00	(435.44)	0.0	1,259.77	7,771.00	6,511.23	83.8
Unemployment / Training	10617035000	8.00	0.00	(8.00)	0.0	24.79	192.00	167.21	87.1
Unemployment/Communications	10617041000	18.69	0.00	(18.69)	0.0	46.69	321.00	274.31	85.5
Unemployment/Facilities	10617043000	5.62	0.00	(5.62)	0.0	16.82	128.00	111.18	86.9
Unemployment/Maint	10617048000	12.91	0.00	(12.91)	0.0	35.33	320.00	284.67	89.0
Unemployment/Warehouse	10617049000	7.30	0.00	(7.30)	0.0	24.11	160.00	135.89	84.9
Unemployment Insurance - Ambulance	10617050000	0.00	0.00	0.00	0.0	0.00	2,783.00	2,783.00	100.0
Unemployment Ins/Comm Relations	10617060000	2.20	0.00	(2.20)	0.0	2.20	128.00	125.80	98.3
401A-ASRS/Admin	10618010000	4,911.71	0.00	(4,911.71)	0.0	87,266.22	60,931.00	(26,335.22)	(43.2)
401A-ASRS/Prevention	10618020000	540.44	0.00	(540.44)	0.0	14,509.80	27,123.00	12,613.20	46.5
401A-ASRS/Training	10618035000	0.00	0.00	0.00	0.0	3,447.89	175.00	(3,272.89)	(1870.2)
401A-ASRS/Communication	10618041000	2,625.93	0.00	(2,625.93)	0.0	46,745.67	39,117.00	(7,628.67)	(19.5)
401A-ASRS/Facilities Maint	10618043000	709.87	0.00	(709.87)	0.0	13,795.88	9,492.00	(4,303.88)	(45.3)
401A-ASRS/ Maint	10618048000	1,113.35	0.00	(1,113.35)	0.0	23,260.01	18,541.00	(4,719.01)	(25.5)
401A-ASRS/ Warehouse	10618049000	910.29	0.00	(910.29)	0.0	17,572.77	12,098.00	(5,474.77)	(45.3)
401A-ASRS - Ambulance	10618050000	0.00	0.00	0.00	0.0	0.00	52,212.00	52,212.00	100.0
401A ASRS (FICA)/Comm Relations	10618060000	279.44	0.00	(279.44)	0.0	1,536.92	3,993.00	2,456.08	61.5
Medicare / Admin	10618110000	1,753.64	0.00	(1,753.64)	0.0	31,136.03	18,496.00	(12,640.03)	(68.3)
Medicare Exp/Prevention	10618120000	120.46	0.00	(120.46)	0.0	4,675.14	6,537.00	1,861.86	28.5
Medicare / OPS	10618130000	14,196.54	0.00	(14,196.54)	0.0	269,904.01	186,325.00	(83,579.01)	(44.9)
Medicare Exp/CARTA	10618135000	271.18	0.00	(271.18)	0.0	5,880.38	4,058.00	(1,822.38)	(44.9)
Medicare Exp/Communications	10618141000	599.73	0.00	(599.73)	0.0	10,692.99	9,178.00	(1,514.99)	(16.5)

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Account	Actual	Current Period Budget	Variance	%	Actual	Year To Date Budget	Variance	%
Medicare Exp/Facilities Maintenance	10618143000	162.68	0.00	(162.68)	0.0	3,131.91	2,220.00	(911.91)	(41.1)
Medicare Exp/Maint	10618148000	407.91	0.00	(407.91)	0.0	8,256.77	6,287.00	(1,969.77)	(31.3)
Medicare Exp/Warehouse	10618149000	211.85	0.00	(211.85)	0.0	4,088.11	2,829.00	(1,259.11)	(44.5)
Medicare Tax - Ambulance	10618150000	0.00	0.00	0.00	0.0	0.00	13,243.00	13,243.00	100.0
Medicare Tax/Comm Relations	10618160000	64.00	0.00	(64.00)	0.0	352.68	934.00	581.32	62.2
Post Employment Health Plan	10618530000	24,851.33	0.00	(24,851.33)	0.0	325,798.30	319,219.00	(6,579.30)	(2.1)
Medical Insurance./Admin	10619010000	13,350.73	0.00	(13,350.73)	0.0	232,787.00	168,960.00	(63,827.00)	(37.8)
Medical Insurance/Prevention	10619020000	4,086.95	0.00	(4,086.95)	0.0	66,598.37	58,080.00	(8,518.37)	(14.7)
Medical Insurance/OPS	10619030000	102,882.12	0.00	(102,882.12)	0.0	1,831,917.65	1,288,320.00	(543,597.65)	(42.2)
Medical Insurance/Training	10619035000	2,190.17	0.00	(2,190.17)	0.0	44,961.22	42,240.00	(2,721.22)	(6.4)
Medical Insurance/Comm	10619041000	4,862.02	0.00	(4,862.02)	0.0	75,636.79	58,080.00	(17,556.79)	(30.2)
Medical Insurance/Facilities	10619043000	1,634.78	0.00	(1,634.78)	0.0	30,160.06	21,120.00	(9,040.06)	(42.8)
Medical Insurance/Maint	10619048000	4,065.79	0.00	(4,065.79)	0.0	72,417.86	55,440.00	(16,977.86)	(30.6)
Medical Insurance/Warehouse	10619049000	2,409.85	0.00	(2,409.85)	0.0	45,052.16	31,680.00	(13,372.16)	(42.2)
Health Insurance - Ambulance	10619050000	0.00	0.00	0.00	0.0	0.00	137,280.00	137,280.00	100.0
Health Insurance/Comm Relations	10619060000	202.00	0.00	(202.00)	0.0	1,010.00	10,560.00	9,550.00	90.4
Medical Insurance Assistance/OPS	10619130000	64,485.60	0.00	(64,485.60)	0.0	1,113,109.27	680,000.00	(433,109.27)	(63.7)
<b>Total Personnel Expenses</b>		<b>\$2,013,246.58</b>	<b>\$0.00</b>	<b>\$(2,013,246.58)</b>	<b>0.0 %</b>	<b>\$38,656,932.46</b>	<b>\$28,890,727.00</b>	<b>\$(9,766,205.46)</b>	<b>(33.8)%</b>
<b><u>Supply Expenses</u></b>									
Office Supplies / Admin	10620010000	\$0.00	\$0.00	\$0.00	0.0%	\$(318.97)	\$500.00	\$818.97	163.8%
Office Supplies / Tech Services	10620041000	0.00	0.00	0.00	0.0	897.39	500.00	(397.39)	(79.5)
Office Supplies	10620049000	435.01	0.00	(435.01)	0.0	12,948.40	12,500.00	(448.40)	(3.6)
Supplies - Ambulance	10620050000	0.00	0.00	0.00	0.0	0.00	606.00	606.00	100.0
Computer Supplies & Software / Training	10620135000	0.00	0.00	0.00	0.0	16,378.95	17,200.00	821.05	4.8
Computer Supplies & Equipment / Communic	10620141000	27,761.04	0.00	(27,761.04)	0.0	595,192.40	367,565.00	(227,627.40)	(61.9)
In House Dupl & Prtg	10620510000	1,660.63	0.00	(1,660.63)	0.0	25,959.49	15,000.00	(10,959.49)	(73.1)
In House Dupl & Prtg/ Warehouse	10620549000	1,516.91	0.00	(1,516.91)	0.0	23,147.75	17,250.00	(5,897.75)	(34.2)
In House Duplicating - Ambulance	10620550000	0.00	0.00	0.00	0.0	0.00	180.00	180.00	100.0
District Fire Corps Program	10621010000	0.00	0.00	0.00	0.0	40.00	500.00	460.00	92.0
District Mapping Program	10621141000	0.00	0.00	0.00	0.0	7,806.42	8,700.00	893.58	10.3
Medical Supplies	10621530000	10,523.77	0.00	(10,523.77)	0.0	297,113.71	200,000.00	(97,113.71)	(48.6)
Medical Supplies-Disposable-Ambulance	10621550000	0.00	0.00	0.00	0.0	2,000.00	104,340.00	102,340.00	98.1
CPR Supplies & Books	10621630000	0.00	0.00	0.00	0.0	3,078.31	10,000.00	6,921.69	69.2
Medical Equipment Replacement	10621730000	3,353.14	0.00	(3,353.14)	0.0	49,627.64	22,050.00	(27,577.64)	(125.1)
Fuel (Diesel & Gas)	10622048000	23,028.75	0.00	(23,028.75)	0.0	529,802.81	450,000.00	(79,802.81)	(17.7)
Fuel - Ambulance	10622050000	0.00	0.00	0.00	0.0	0.00	10,341.00	10,341.00	100.0
Oil & Lubr. (Routine)	10622148000	6,437.81	0.00	(6,437.81)	0.0	37,152.68	25,000.00	(12,152.68)	(48.6)

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Account	Actual	Current Period			Actual	Year To Date		
			Budget	Variance	%		Budget	Variance	%
Vehicle Fluid Supplies - Ambulance	10622150000	0.00	0.00	0.00	0.0	299.48	2,000.00	1,700.52	85.0
Uniforms/Admin	10623010000	0.00	0.00	0.00	0.0	2,966.69	3,550.00	583.31	16.4
Uniforms/Prevention	10623020000	0.00	0.00	0.00	0.0	363.60	3,000.00	2,636.40	87.9
Uniforms/Operations	10623030000	21,048.07	0.00	(21,048.07)	0.0	157,866.13	129,450.00	(28,416.13)	(22.0)
Uniforms/Operations - Honor Guard	10623030540	0.00	0.00	0.00	0.0	3,862.38	4,000.00	137.62	3.4
Uniforms - Training	10623035000	0.00	0.00	0.00	0.0	0.00	2,100.00	2,100.00	100.0
Uniforms/Communications	10623041000	0.00	0.00	0.00	0.0	13.10	2,500.00	2,486.90	99.5
Uniforms-Facilities Maintenance	10623043000	0.00	0.00	0.00	0.0	51.30	1,000.00	948.70	94.9
Uniforms-Fleet Maintenance	10623048000	0.00	0.00	0.00	0.0	0.00	2,750.00	2,750.00	100.0
Uniforms/Warehouse	10623049000	0.00	0.00	0.00	0.0	35.00	1,750.00	1,715.00	98.0
Uniforms - Ambulance	10623050000	0.00	0.00	0.00	0.0	785.54	18,000.00	17,214.46	95.6
Uniforms/Community Relations	10623060000	0.00	0.00	0.00	0.0	22.75	300.00	277.25	92.4
Protective Clothing	10623130000	200.66	0.00	(200.66)	0.0	260,994.65	243,510.00	(17,484.65)	(7.2)
Station Boots	10623130100	82,014.41	0.00	(82,014.41)	0.0	180,300.54	18,300.00	(162,000.54)	(885.2)
Library Reference Materials / Admin	10624010000	0.00	0.00	0.00	0.0	633.95	2,764.00	2,130.05	77.1
Operations Supplies/Routine	10624030000	0.00	0.00	0.00	0.0	1,415.31	5,550.00	4,134.69	74.5
Library Reference Materials/Tr Ctr	10624035000	0.00	0.00	0.00	0.0	5,101.81	7,200.00	2,098.19	29.1
Communications Supplies / Routine	10624041000	0.00	0.00	0.00	0.0	3,704.36	1,000.00	(2,704.36)	(270.4)
Facilities Maint Supplies/Routine	10624043000	0.00	0.00	0.00	0.0	0.00	530.00	530.00	100.0
Supplies/Community Relations	10624060000	0.00	0.00	0.00	0.0	22.92	12,500.00	12,477.08	99.8
Supplies/Prevention	10624220000	90.68	0.00	(90.68)	0.0	1,080.70	4,500.00	3,419.30	76.0
Supplies / Fleet Maintenance	10624248000	1,017.71	0.00	(1,017.71)	0.0	24,945.12	13,000.00	(11,945.12)	(91.9)
Supplies / Warehouse	10624249000	30.17	0.00	(30.17)	0.0	4,863.34	6,000.00	1,136.66	18.9
Library Reference Materials/Prevention	10624320000	0.00	0.00	0.00	0.0	130.00	2,960.00	2,830.00	95.6
Pub Ed/School Ed/Prevention	10624520000	0.00	0.00	0.00	0.0	14,994.95	9,015.00	(5,979.95)	(66.3)
Public Education/EMS	10624530000	0.00	0.00	0.00	0.0	0.00	6,500.00	6,500.00	100.0
Supplies-Warehouse Purchasing Group	10624549000	9,649.28	0.00	(9,649.28)	0.0	183,818.43	170,000.00	(13,818.43)	(8.1)
Urban Interface/Brush Removal	10624920000	0.00	0.00	0.00	0.0	0.00	5,000.00	5,000.00	100.0
PAWUIC DefensiblW Space Grant	10624920010	0.00	0.00	0.00	0.0	11,029.37	0.00	(11,029.37)	0.0
Vehicle Maint (Routine)	10625048000	28,743.46	0.00	(28,743.46)	0.0	276,672.11	164,000.00	(112,672.11)	(68.7)
Vehicle Maintenance - Ambulance	10625050000	0.00	0.00	0.00	0.0	8,043.12	6,769.00	(1,274.12)	(18.8)
Vehicle Maint (Special Prjcts)	10625148000	5,086.07	0.00	(5,086.07)	0.0	13,569.84	8,000.00	(5,569.84)	(69.6)
FF Equipment Maintenance	10626048000	3,051.37	0.00	(3,051.37)	0.0	34,702.00	21,500.00	(13,202.00)	(61.4)
SCBA Supplies & Maint	10626348000	0.00	0.00	0.00	0.0	13,955.41	10,000.00	(3,955.41)	(39.6)
SCBA Supplies & Maintenance	10626349000	764.60	0.00	(764.60)	0.0	30,671.35	24,500.00	(6,171.35)	(25.2)
Tire Replacement	10626548000	7,090.03	0.00	(7,090.03)	0.0	94,361.12	66,000.00	(28,361.12)	(43.0)
Tire Repair	10626648000	327.81	0.00	(327.81)	0.0	9,497.81	6,500.00	(2,997.81)	(46.1)
Building Maint Supplies	10627043001	71.49	0.00	(71.49)	0.0	19,623.68	20,500.00	876.32	4.3

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024  
  
Fund: (10) General Fund

	Account	Actual	Current Period			Actual	Year To Date		
			Budget	Variance	%		Budget	Variance	%
Building Maint Supplies/Prevention	10627043002	53.84	0.00	(53.84)	0.0	757.96	2,500.00	1,742.04	69.7
Building Maint Supplies-Administration	10627043011	231.95	0.00	(231.95)	0.0	12,641.61	7,000.00	(5,641.61)	(80.6)
Building Maint Supplies/CARTA	10627043035	1,082.43	0.00	(1,082.43)	0.0	24,199.68	13,500.00	(10,699.68)	(79.3)
Building Maint Supplies/Comm Building	10627043041	0.00	0.00	0.00	0.0	4,890.61	4,000.00	(890.61)	(22.3)
Building Maint Supplies/Maint Facility	10627043048	201.84	0.00	(201.84)	0.0	7,240.99	5,000.00	(2,240.99)	(44.8)
Building Maint Supplies/Warehouse	10627043049	173.60	0.00	(173.60)	0.0	3,510.68	5,000.00	1,489.32	29.8
Building Maint Supplies/Sta 50	10627043050	239.86	0.00	(239.86)	0.0	5,427.06	4,000.00	(1,427.06)	(35.7)
Building Maint Supplies/Sta 51	10627043051	0.00	0.00	0.00	0.0	3,000.49	5,600.00	2,599.51	46.4
Building Maint Supplies/Sta 52	10627043052	0.00	0.00	0.00	0.0	1,097.28	2,000.00	902.72	45.1
Building Maint Supplies/Sta 53	10627043053	170.00	0.00	(170.00)	0.0	2,344.37	5,000.00	2,655.63	53.1
Building Maint Supplies/Sta 54	10627043054	71.84	0.00	(71.84)	0.0	6,490.04	5,000.00	(1,490.04)	(29.8)
Building Maint Supplies/Sta 56	10627043056	0.00	0.00	0.00	0.0	1,209.22	2,000.00	790.78	39.5
Building Maint Supplies/Sta 57	10627043057	0.00	0.00	0.00	0.0	4,027.58	5,000.00	972.42	19.4
Building Maint Supplies/Sta 58	10627043058	0.00	0.00	0.00	0.0	4,728.13	5,000.00	271.87	5.4
Building Maint Supplies/Sta 59	10627043059	182.92	0.00	(182.92)	0.0	3,048.31	5,000.00	1,951.69	39.0
Building Maint Supplies - Station 61	10627043061	261.60	0.00	(261.60)	0.0	10,916.03	9,000.00	(1,916.03)	(21.3)
Building Maint Supplies - Station 62	10627043062	1,979.12	0.00	(1,979.12)	0.0	7,097.17	5,000.00	(2,097.17)	(41.9)
Building Maint Supplies - Station 63	10627043063	0.00	0.00	0.00	0.0	6,030.60	5,000.00	(1,030.60)	(20.6)
Building Maint Supplies- Large Projects	10627043100	316.13	0.00	(316.13)	0.0	277,903.96	175,000.00	(102,903.96)	(58.8)
Furniture & Fixture Replacement	10627143000	0.00	0.00	0.00	0.0	41,039.84	29,200.00	(11,839.84)	(40.5)
Furniture & Fixtures / Warehouse	10627149000	0.00	0.00	0.00	0.0	7,679.89	6,000.00	(1,679.89)	(28.0)
Janitorial / All Stations	10627249000	2,838.22	0.00	(2,838.22)	0.0	52,764.26	36,850.00	(15,914.26)	(43.2)
Janitorial Supplies - Ambulance	10627250000	0.00	0.00	0.00	0.0	0.00	1,528.00	1,528.00	100.0
Station Supplies-All Stations	10627349000	2,191.05	0.00	(2,191.05)	0.0	29,654.74	17,250.00	(12,404.74)	(71.9)
Site / Equip Maint Supplies / Comm	10627441000	0.00	0.00	0.00	0.0	29,916.26	25,000.00	(4,916.26)	(19.7)
Radio/Pager Maintenance	10628041000	16,750.46	0.00	(16,750.46)	0.0	139,603.56	107,500.00	(32,103.56)	(29.9)
Supplies for Outside Agency Work	10628141000	0.00	0.00	0.00	0.0	8,422.97	10,000.00	1,577.03	15.8
Supplies for Outside Agency Work	10628148000	0.00	0.00	0.00	0.0	13,610.74	24,000.00	10,389.26	43.3
Batteries / Communications	10628841000	0.00	0.00	0.00	0.0	0.00	150.00	150.00	100.0
Batteries/ All Stations	10628849000	928.53	0.00	(928.53)	0.0	4,907.19	3,170.00	(1,737.19)	(54.8)
Firefighter Equipment Replacement	10628930000	13,998.54	0.00	(13,998.54)	0.0	119,998.19	66,100.00	(53,898.19)	(81.5)
Firefighting Equipment New Purchases	10629030000	408.58	0.00	(408.58)	0.0	89,740.26	80,000.00	(9,740.26)	(12.2)
Ambulance Equipment - Routine	10629050000	0.00	0.00	0.00	0.0	752.40	10,000.00	9,247.60	92.5
Haz-Mat Equipment	10629130000	9,316.49	0.00	(9,316.49)	0.0	19,904.27	10,000.00	(9,904.27)	(99.0)
Comm/Radio Technician Equipment	10629241000	155.04	0.00	(155.04)	0.0	7,990.37	6,750.00	(1,240.37)	(18.4)
Technical Rescue Equipment	10629330000	0.00	0.00	0.00	0.0	15,852.98	14,000.00	(1,852.98)	(13.2)
Drone Program	10629430000	0.00	0.00	0.00	0.0	9,477.84	6,500.00	(2,977.84)	(45.8)
Wildland Equipment Replacement	10629530000	196.21	0.00	(196.21)	0.0	11,349.76	20,000.00	8,650.24	43.3

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Account	Actual	Current Period			Actual	Year To Date		
			Budget	Variance	%		Budget	Variance	%
CARTA Equipment/ Prop Supplies	10629635000	748.40	0.00	(748.40)	0.0	18,274.21	32,000.00	13,725.79	42.9
Rentals	10629643000	0.00	0.00	0.00	0.0	592.39	0.00	(592.39)	0.0
Exercise Equipment - Ops	10629730000	3,491.71	0.00	(3,491.71)	0.0	12,418.35	10,000.00	(2,418.35)	(24.2)
Small Tools/Facilities Maintenance	10630043000	0.00	0.00	0.00	0.0	8,151.68	11,500.00	3,348.32	29.1
Small Tools / Maintenance	10630048000	1,126.41	0.00	(1,126.41)	0.0	13,459.33	9,000.00	(4,459.33)	(49.5)
Small Tools / Warehouse	10630049000	51.34	0.00	(51.34)	0.0	776.20	900.00	123.80	13.8
Safety Equip & Supplies/Warehouse	10631049000	0.00	0.00	0.00	0.0	0.00	750.00	750.00	100.0
<b>Total Supply Expenses</b>		<b>\$291,068.98</b>	<b>\$0.00</b>	<b>\$(291,068.98)</b>	<b>0.0 %</b>	<b>\$4,004,124.29</b>	<b>\$3,076,478.00</b>	<b>\$(927,646.29)</b>	<b>(30.2)%</b>
<b><u>Service Expenses</u></b>									
Audit & Accounting	10640010000	\$0.00	\$0.00	\$0.00	0.0%	\$42,312.50	\$36,000.00	\$(6,312.50)	(17.5)%
Audit & Accounting - Ambulance	10640050000	0.00	0.00	0.00	0.0	0.00	4,320.00	4,320.00	100.0
Other Prof Services/Admin	10640510000	8,547.40	0.00	(8,547.40)	0.0	33,690.43	45,700.00	12,009.57	26.3
Other Prof. Services/Prevention	10640520000	0.00	0.00	0.00	0.0	56,882.50	0.00	(56,882.50)	0.0
Other Prof Services/Ops	10640530000	10,146.81	0.00	(10,146.81)	0.0	90,223.73	52,951.00	(37,272.73)	(70.4)
Other Prof Services/Comm	10640541000	0.00	0.00	0.00	0.0	52,717.12	81,500.00	28,782.88	35.3
Other Prof Services/Facilities	10640543000	280.00	0.00	(280.00)	0.0	54,857.66	44,450.00	(10,407.66)	(23.4)
Other Prof Services/ Warehouse	10640549000	0.00	0.00	0.00	0.0	20.00	0.00	(20.00)	0.0
Other Professional Services-Ambulance	10640550000	0.00	0.00	0.00	0.0	4,118.97	85,350.00	81,231.03	95.2
Legal Services - Routine	10641010000	0.00	0.00	0.00	0.0	48,497.00	70,000.00	21,503.00	30.7
Legal Services-Non Routine	10641010600	0.00	0.00	0.00	0.0	4,005.50	7,500.00	3,494.50	46.6
Legal Services - CON Legal & Consulting	10641010605	2,768.38	0.00	(2,768.38)	0.0	466,182.07	130,000.00	(336,182.07)	(258.6)
Legal Services - Ambulance	10641050000	0.00	0.00	0.00	0.0	0.00	40,000.00	40,000.00	100.0
Mental Health	10641510000	2,395.00	0.00	(2,395.00)	0.0	89,520.59	125,000.00	35,479.41	28.4
Employee Health / Exams/Ops	10641530000	1,042.24	0.00	(1,042.24)	0.0	96,372.93	332,783.00	236,410.07	71.0
Employee Assistance Program	10642010000	2,490.90	0.00	(2,490.90)	0.0	57,761.90	31,200.00	(26,561.90)	(85.1)
Dispatch Services/Ops	10642530000	81,629.94	0.00	(81,629.94)	0.0	1,253,442.91	982,796.00	(270,646.91)	(27.5)
Dispatch Services - Ambulance	10642550000	0.00	0.00	0.00	0.0	0.00	80,000.00	80,000.00	100.0
Communications/Admin	10643010000	590.76	0.00	(590.76)	0.0	7,741.24	0.00	(7,741.24)	0.0
Communications	10643041000	8,652.86	0.00	(8,652.86)	0.0	139,513.58	86,700.00	(52,813.58)	(60.9)
Communications - Ambulance	10643050000	0.00	0.00	0.00	0.0	0.00	8,000.00	8,000.00	100.0
Postage/Admin	10643510000	71.90	0.00	(71.90)	0.0	5,055.12	7,550.00	2,494.88	33.0
Shipping / Warehouse	10643549000	55.21	0.00	(55.21)	0.0	2,739.74	2,250.00	(489.74)	(21.8)
Postage - Ambulance	10643550000	0.00	0.00	0.00	0.0	0.00	225.00	225.00	100.0
Fire Board Expenses	10644110000	0.00	0.00	0.00	0.0	922.69	500.00	(422.69)	(84.5)
Off District Expenses	10644231000	(53.72)	0.00	53.72	0.0	222,226.76	20,000.00	(202,226.76)	(1011.1)
Newspaper Advertising	10647010000	0.00	0.00	0.00	0.0	2,127.69	5,000.00	2,872.31	57.4
Outside Duplication & Printing / Admin	10649010000	499.66	0.00	(499.66)	0.0	2,020.56	2,250.00	229.44	10.2

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
 (Original Budget to Actual Comparison)  
 For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Current Period				Year To Date			
Account	Actual	Budget	Variance	%	Actual	Budget	Variance	%
Outside Dupl & Printing/Prevention	10649020000	0.00	0.00	0.0	3,073.22	1,400.00	(1,673.22)	(119.5)
Outside Dupl & Printing/Ops	10649030000	0.00	0.00	0.0	3,308.84	2,800.00	(508.84)	(18.2)
Insurance	10650010000	174.00	0.00	(174.00)	264,703.63	196,000.00	(68,703.63)	(35.1)
Insurance - Ambulance	10650050000	0.00	0.00	0.0	0.00	6,131.00	6,131.00	100.0
Cable TV	10650843000	335.60	0.00	(335.60)	5,284.52	1,575.00	(3,709.52)	(235.5)
Cable TV - Ambulance	10650850000	0.00	0.00	0.0	0.00	100.00	100.00	100.0
Electricity - Admin	10651010000	0.00	0.00	0.0	(2,908.89)	0.00	2,908.89	0.0
Electricity - OPS	10651030000	(31.23)	0.00	31.23	(1,655.67)	0.00	1,655.67	0.0
Electric	10651043000	14,704.16	0.00	(14,704.16)	281,889.73	168,500.00	(113,389.73)	(67.3)
Electric - Ambulance	10651050000	0.00	0.00	0.0	0.00	9,500.00	9,500.00	100.0
Sanitation Charge - Health/Medical Waste	10651230000	196.36	0.00	(196.36)	2,308.23	1,000.00	(1,308.23)	(130.8)
Sanitation	10651243000	537.87	0.00	(537.87)	13,985.55	9,260.00	(4,725.55)	(51.0)
Sanitation - Ambulance	10651250000	0.00	0.00	0.0	0.00	550.00	550.00	100.0
Natural Gas	10652043000	3,359.16	0.00	(3,359.16)	34,801.98	22,150.00	(12,651.98)	(57.1)
Natural Gas - Ambulance	10652050000	0.00	0.00	0.0	0.00	1,250.00	1,250.00	100.0
LPG	10653043000	0.00	0.00	0.0	31,854.90	32,725.00	870.10	2.7
LPG - Ambulance	10653050000	0.00	0.00	0.0	0.00	1,850.00	1,850.00	100.0
Pest Control	10653543000	450.00	0.00	(450.00)	9,615.00	5,000.00	(4,615.00)	(92.3)
Water/Sewer	10654043000	1,557.87	0.00	(1,557.87)	34,771.12	20,940.00	(13,831.12)	(66.1)
Water/Sewer - Ambulance	10654050000	0.00	0.00	0.0	0.00	1,200.00	1,200.00	100.0
Hydrant Maintenance	10655130000	0.00	0.00	0.0	845.74	3,000.00	2,154.26	71.8
Repair & Maint Equip/Admin	10658010000	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/ Prevention	10658020000	0.00	0.00	0.0	0.00	500.00	500.00	100.0
Outside Repair Equip/Ops	10658030000	24,237.90	0.00	(24,237.90)	62,186.85	30,105.00	(32,081.85)	(106.6)
Outside Repair Equip/ CARTA	10658035000	0.00	0.00	0.0	0.00	2,000.00	2,000.00	100.0
Outside Repair Equip/Fac Maint	10658043000	363.66	0.00	(363.66)	6,195.08	2,700.00	(3,495.08)	(129.4)
Outside Repair/Veh Maint Equip	10658048000	1,139.77	0.00	(1,139.77)	17,292.98	22,500.00	5,207.02	23.1
EMS Training	10658735000	0.00	0.00	0.0	498.20	3,110.00	2,611.80	84.0
CARTA Training Classes	10658835000	4,400.00	0.00	(4,400.00)	13,370.76	15,700.00	2,329.24	14.8
Training & Travel/Admin	10659010000	1,631.03	0.00	(1,631.03)	45,032.69	28,500.00	(16,532.69)	(58.0)
Training & Travel/Prevention	10659020000	709.81	0.00	(709.81)	12,492.39	9,800.00	(2,692.39)	(27.5)
Training & Travel/OPS	10659030000	3,982.82	0.00	(3,982.82)	89,357.93	47,105.00	(42,252.93)	(89.7)
Traning & Travel Conference-Honor Guard	10659030540	0.00	0.00	0.0	0.00	1,500.00	1,500.00	100.0
Training & Travel - Pipes and Drums	10659030541	0.00	0.00	0.0	0.00	2,500.00	2,500.00	100.0
Training & Travel/CARTA	10659035000	429.81	0.00	(429.81)	35,722.15	30,900.00	(4,822.15)	(15.6)
Training & Travel/Communications	10659041000	469.81	0.00	(469.81)	5,286.11	6,500.00	1,213.89	18.7
Training and Travel - Facilities Mtc	10659043000	469.81	0.00	(469.81)	1,458.81	1,500.00	41.19	2.7
Travel & Training / Fleet Maintenance	10659048000	531.81	0.00	(531.81)	1,160.81	4,000.00	2,839.19	71.0

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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024  
  
Fund: (10) General Fund

	Account	Current Period				Year To Date			
		Actual	Budget	Variance	%	Actual	Budget	Variance	%
Travel & Training / Warehouse	10659049000	469.81	0.00	(469.81)	0.0	5,908.86	4,000.00	(1,908.86)	(47.7)
Training & Travel - Ambulance	10659050000	0.00	0.00	0.00	0.0	0.00	9,800.00	9,800.00	100.0
Training & Travel/Comm Relations	10659060000	0.00	0.00	0.00	0.0	2,453.37	1,500.00	(953.37)	(63.6)
Books & Subscriptions / Training Center/	10659135035	0.00	0.00	0.00	0.0	555.30	1,050.00	494.70	47.1
ACLS Upgrade	10659335000	747.00	0.00	(747.00)	0.0	45,860.47	43,860.00	(2,000.47)	(4.6)
College - Upper and Lower Division	10659435000	532.80	0.00	(532.80)	0.0	34,147.40	0.00	(34,147.40)	0.0
Awards / Admin	10659510000	985.13	0.00	(985.13)	0.0	16,565.61	16,075.00	(490.61)	(3.1)
Awards / Ops	10659530000	3,751.44	0.00	(3,751.44)	0.0	10,773.92	0.00	(10,773.92)	0.0
College - Upper Lower Div	10659535000	0.00	0.00	0.00	0.0	0.00	20,000.00	20,000.00	100.0
Dues / Admin	10660010000	2,422.00	0.00	(2,422.00)	0.0	7,791.71	7,190.00	(601.71)	(8.4)
Dues/Prevention	10660020000	0.00	0.00	0.00	0.0	2,723.50	1,542.00	(1,181.50)	(76.6)
Dues/Operations	10660030000	60.00	0.00	(60.00)	0.0	753.00	4,400.00	3,647.00	82.9
Dues/CARTA	10660035000	50.00	0.00	(50.00)	0.0	1,127.50	1,635.00	507.50	31.0
Dues/Warehouse	10660049000	0.00	0.00	0.00	0.0	0.00	200.00	200.00	100.0
Dues - AZ Ambulance Association	10660050000	0.00	0.00	0.00	0.0	0.00	1,000.00	1,000.00	100.0
Misc/Admin	10661010000	299.85	0.00	(299.85)	0.0	22,599.73	2,500.00	(20,099.73)	(804.0)
Mileage/Routine	10661010100	0.00	0.00	0.00	0.0	78.60	0.00	(78.60)	0.0
Misc/Prevention	10661020000	145.25	0.00	(145.25)	0.0	1,626.59	2,880.00	1,253.41	43.5
Misc/Operations	10661030000	540.00	0.00	(540.00)	0.0	5,726.81	8,450.00	2,723.19	32.2
Misc/Operations - Routine	10661030490	0.00	0.00	0.00	0.0	25.14	0.00	(25.14)	0.0
Misc/Operations - Fire Rehab	10661030491	0.00	0.00	0.00	0.0	141.74	0.00	(141.74)	0.0
Misc/Operations	10661030492	0.00	0.00	0.00	0.0	27.00	0.00	(27.00)	0.0
Misc/Promotional Testing	10661030494	0.00	0.00	0.00	0.0	3,809.00	0.00	(3,809.00)	0.0
Misc/Captain Promotional Testing	10661030496	0.00	0.00	0.00	0.0	2,356.60	0.00	(2,356.60)	0.0
Misc/Training Center	10661035000	103.18	0.00	(103.18)	0.0	377.74	0.00	(377.74)	0.0
Miscellaneous - Facilities	10661043000	0.00	0.00	0.00	0.0	20.50	0.00	(20.50)	0.0
Misc/Fleet	10661048000	0.00	0.00	0.00	0.0	459.97	0.00	(459.97)	0.0
Misc/Warehouse	10661049000	151.76	0.00	(151.76)	0.0	325.31	0.00	(325.31)	0.0
Miscellaneous - Ambulance	10661050000	0.00	0.00	0.00	0.0	0.00	1,000.00	1,000.00	100.0
Contract Services / Comm & IT	10663041000	5,519.61	0.00	(5,519.61)	0.0	13,248.64	8,400.00	(4,848.64)	(57.7)
<b>Total Service Expenses</b>		<b>\$194,545.19</b>	<b>\$0.00</b>	<b>\$(194,545.19)</b>	<b>0.0 %</b>	<b>\$3,884,369.86</b>	<b>\$3,111,858.00</b>	<b>\$(772,511.86)</b>	<b>(24.8)%</b>
<b><u>Capital Expenses</u></b>									
Allocation to Capital Reserve Account	10770100000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$185,000.00	\$185,000.00	100.0%
Capital Outlay/ OPS	10772030000	1,175,204.83	0.00	(1,175,204.83)	0.0	1,200,204.83	0.00	(1,200,204.83)	0.0
Capital Outlay/ Facilities	10772043000	13,688.75	0.00	(13,688.75)	0.0	360,448.18	405,000.00	44,551.82	11.0
Capital Outlay/ Vehicles/ Prevention	10773020000	290.26	0.00	(290.26)	0.0	435,456.56	0.00	(435,456.56)	0.0
Capital Outlay/Vehicles/OPS	10773030000	(69,383.83)	0.00	69,383.83	0.0	183,835.16	490,314.00	306,478.84	62.5



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**CAFMA-Central Arizona Fire and Medical**  
**Income Statement**  
(Original Budget to Actual Comparison)  
For the period of 1/1/2024 Through 1/31/2024

Fund: (10) General Fund

	Account	Actual	Current Period		%	Actual	Year To Date		%
			Budget	Variance			Budget	Variance	
Capital Outlay/ Vehicles/ Tech Services	10773041000	0.00	0.00	0.00	0.0	65,737.82	0.00	(65,737.82)	0.0
Capital Outlay/ Vehicles/ Warehouse	10773049000	0.00	0.00	0.00	0.0	81,730.09	0.00	(81,730.09)	0.0
Capital Outlay-Veh/Comm Relations	10773060000	0.00	0.00	0.00	0.0	0.00	50,000.00	50,000.00	100.0
Capital Outlay/ Equip/ Prevention	10774020000	0.00	0.00	0.00	0.0	65,672.61	70,000.00	4,327.39	6.2
Capital Outlay/ Equip/ OPS	10774030000	0.00	0.00	0.00	0.0	211,857.40	105,000.00	(106,857.40)	(101.8)
Capital Outlay/ Equip/ Facilities	10774043000	0.00	0.00	0.00	0.0	5,801.10	0.00	(5,801.10)	0.0
Capital Outlay/ Equip/ Fleet Maintenance	10774048000	1,232.34	0.00	(1,232.34)	0.0	26,433.98	90,000.00	63,566.02	70.6
Capital Outlay/ Equip/ Warehouse	10774049000	0.00	0.00	0.00	0.0	7,899.21	0.00	(7,899.21)	0.0
Capital Outlay - Adm - Software	10775010000	0.00	0.00	0.00	0.0	0.00	20,000.00	20,000.00	100.0
Capital Outlay - Comm/IT	10775041000	27,111.00	0.00	(27,111.00)	0.0	693,035.88	270,000.00	(423,035.88)	(156.7)
<b>Total Capital Expenses</b>		<b>\$1,148,143.35</b>	<b>\$0.00</b>	<b>\$(1,148,143.35)</b>	<b>0.0 %</b>	<b>\$3,338,112.82</b>	<b>\$1,685,314.00</b>	<b>\$(1,652,798.82)</b>	<b>(98.1)%</b>
<b>Total Expenses</b>		<b>\$3,647,004.10</b>		<b>\$(3,647,004.10)</b>		<b>\$49,883,539.43</b>	<b>\$36,764,377.00</b>	<b>\$(13,119,162.43)</b>	<b>(35.7)%</b>
<b>Income (Loss) from Operations</b>		<b>\$(555,215.63)</b>	<b>\$0.00</b>	<b>\$(555,215.63)</b>	<b>0.0%</b>	<b>\$7,378,094.88</b>	<b>\$(400,300.00)</b>	<b>\$7,778,394.88</b>	<b>1943.1%</b>
<b><u>Contingency</u></b>									
Funded Contingency/Admin	10780010000	\$0.00	\$0.00	\$0.00	0.0%	\$0.00	\$(126,783.00)	\$126,783.00	100.0%
Funded Contingency/Prevention	10780020000	0.00	0.00	0.00	0.0	0.00	(33,658.00)	33,658.00	100.0
Funded Contingency/OPS	10780030000	0.00	0.00	0.00	0.0	0.00	(1,248,863.00)	1,248,863.00	100.0
Funded Contingency/Training	10780035000	0.00	0.00	0.00	0.0	0.00	(29,219.00)	29,219.00	100.0
Funded Contingency/Tech Serv	10780041000	0.00	0.00	0.00	0.0	0.00	(78,497.00)	78,497.00	100.0
Funded Contingency/Facilities	10780043000	0.00	0.00	0.00	0.0	0.00	(42,880.00)	42,880.00	100.0
Funded Contingency/Warehouse	10780049000	0.00	0.00	0.00	0.0	0.00	(29,482.00)	29,482.00	100.0
Contingency - Ambulance	10780050000	0.00	0.00	0.00	0.0	0.00	(83,360.00)	83,360.00	100.0
Contingency/Community Relations	10780060000	0.00	0.00	0.00	0.0	0.00	(5,123.00)	5,123.00	100.0
<b>Total Contingency</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0.0 %</b>	<b>\$0.00</b>	<b>\$(1,677,865.00)</b>	<b>\$1,677,865.00</b>	<b>100.0 %</b>
<b>Net Income (Loss)</b>		<b>\$(555,215.63)</b>	<b>\$0.00</b>	<b>\$(555,215.63)</b>	<b>0.0%</b>	<b>\$7,378,094.88</b>	<b>\$(2,078,165.00)</b>	<b>\$9,456,259.88</b>	<b>455.0%</b>

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**CAFMA-Central Arizona Fire and Medical**

Balance Sheet  
As of 1/31/2024

**Assets**

**Current Assets**

Cash with Yavapai County	\$12,625,805.23	
PSPRS Contingency Res Fund Restricted	2,033,155.87	
115 Trust - Restricted	7,497,058.00	
Capital Reserve Fund	8,227,074.63	
Accounts Receivable	(49,361.24)	
Retiree/Insurance Receivable	5,263.40	
Total Current Assets		\$30,338,995.89

**Total Assets**

\$30,338,995.89

**Liabilities and Net Assets**

**Current Liabilities**

Accrued Payroll Expenses	\$125.47	
Credit Card Payable	(91,574.77)	
Paypal Payable	(6,033.87)	
PSPRS Payable	55.55	
ASRS Payable	0.62	
PEHP Payable	2.00	
Medical Insurance Withheld	1,056.21	
Dental Insurance Withheld	284.38	
Vision Insurance Withheld	88.15	
HSA Withheld	(762.75)	
Supplemental Insurance Withheld	(149.84)	
Def Comp 401A - Employees	1.00	
PSPRDCRP-PSPRS DC	6.00	
Total Current Liabilities		\$(96,901.85)

**Total Liabilities**

\$(96,901.85)

**Net Assets**

Fund Balance	\$23,057,802.86	
Current Year Net Assets	7,378,094.88	
Total Net Assets		30,435,897.74
Total Liabilities and Net Assets		<u>\$30,338,995.89</u>

**CAFMA-Central Arizona Fire and Medical**  
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Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
<b>10.1100.0.0.000</b>		<b>CASH WITH YAVAPAI COUNTY</b>							<b>\$13,643,459.10</b>
2558	CD	1648618	01/08/24		756745812	Able Saw, LLC - Cash Disbursement ABLSAW	-	2,798.10	13,640,661.00
2558	CD	1648625	01/08/24		756745813	Air Instrumentation of CA - Cash Disbursement AIINCA	-	9,234.00	13,631,427.00
2558	CD	1648627	01/08/24		756745814	Ametek Brookfield - Cash Disbursement AMEBRO	-	733.04	13,630,693.96
2558	CD	1648629	01/08/24		756745815	American Express, Inc. - Cash Disbursement AMEEXP	-	44,144.69	13,586,549.27
2558	CD	1648824	01/08/24		756745827	Arizona Crisis Team (ACT) - Cash Disbursement ARCRT	-	7,177.50	13,579,371.77
2558	CD	1648826	01/08/24		756745828	AZ Center for Fire Svc Excel - Cash Disbursement AZCEFI	-	150.00	13,579,221.77
2558	CD	1648833	01/08/24		756745829	Bennett Oil - Cash Disbursement BENOIL	-	2,042.95	13,577,178.82
2558	CD	1648836	01/08/24		756745830	Best Pick Disposal, Inc - Cash Disbursement BEPIDI	-	537.87	13,576,640.95
2558	CD	1648845	01/08/24		756745831	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	15,199.25	13,561,441.70
2558	CD	1648882	01/08/24		756745834	Brackman's Paint & Body, Inc - Cash Disbursement BRPABO	-	581.61	13,560,860.09
2558	CD	1648885	01/08/24		756745835	Sparklight - Cash Disbursement CABONE	-	29.64	13,560,830.45
2558	CD	1648887	01/08/24		756745836	Chase Bank - Cash Disbursement CHASE	-	1,384.33	13,559,446.12
2558	CD	1648900	01/08/24		756745837	Chase Bank - Cash Disbursement CHASE	-	756,471.47	12,802,974.65
2558	CD	1648928	01/08/24		756745839	City of Prescott - Cash Disbursement CITPRE	-	27,111.00	12,775,863.65
2558	CD	1648930	01/08/24		756745840	City of Prescott - Cash Disbursement CITPRE	-	81,629.94	12,694,233.71
2558	CD	1648932	01/08/24		756745841	Cross Connections - Cash Disbursement CROCON	-	7,452.42	12,686,781.29
2558	CD	1648940	01/08/24		756745842	CSTOR - Cash Disbursement CUSSTO	-	11,798.11	12,674,983.18
2558	CD	1648947	01/08/24		756745843	L.N. Curtis & Sons - Cash Disbursement CUTOHE	-	114.98	12,674,868.20
2558	CD	1648951	01/08/24		756745844	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	21.09	12,674,847.11
2558	CD	1648954	01/08/24		756745845	Ferguson Enterprises LLC #3584 - Cash Disbursement FERENT	-	71.49	12,674,775.62
2558	CD	1648957	01/08/24		756745846	FORMSTACK, LLC - Cash Disbursement FORSTA	-	807.72	12,673,967.90
2558	CD	1648960	01/08/24		756745847	Galls LLC - Cash Disbursement GALLS	-	1,130.49	12,672,837.41
2558	CD	1648964	01/08/24		756745848	Michael M. Golightly & Assoc - Cash Disbursement GOLMIC	-	5,404.91	12,667,432.50
2558	CD	1648968	01/08/24		756745849	W.W. Grainger, Inc - Cash Disbursement GRAING	-	81.07	12,667,351.43
2558	CD	1648971	01/08/24		756745850	Jim's Alignment & Brake - Cash Disbursement JIALBR	-	125.00	12,667,226.43
2558	CD	1648973	01/08/24		756745851	JLS Tools, LLC - Cash Disbursement MACTOO	-	42.25	12,667,184.18
2558	CD	1648976	01/08/24		756745852	Matheson Tri-Gas, Inc - Cash Disbursement MATTRI	-	3,526.57	12,663,657.61
2558	CD	1648991	01/08/24		756745853	MATHEW TRAVIS MAYHALL - Cash Disbursement MAYMAT	-	260.00	12,663,397.61
2558	CD	1648993	01/08/24		756745854	Melcher Printing, Inc - Cash Disbursement MELPRI	-	49.13	12,663,348.48
2558	CD	1648996	01/08/24		756745855	MILLS, BRETT - Cash Disbursement MILBRE	-	390.00	12,662,958.48
2558	CD	1648999	01/08/24		756745856	Motorola Solutions Inc - Cash Disbursement MOTSOL	-	2,315.43	12,660,643.05
2558	CD	1649006	01/08/24		756745857	NFP Property and Casualty - Cash Disbursement NFPPRO	-	174.00	12,660,469.05
2558	CD	1649008	01/08/24		756745858	Northern AZ Premier Termite - Cash Disbursement NOAZTE	-	450.00	12,660,019.05
2558	CD	1649010	01/08/24		756745859	Prescott Fire Department - Cash Disbursement PRFIDE	-	60.00	12,659,959.05
2558	CD	1649013	01/08/24		756745860	QUADIANT FINANCE USA - Cash Disbursement QUAFIN	-	52.28	12,659,906.77
2558	CD	1649015	01/08/24		756745861	Restored By Faith LLC - Cash Disbursement REBYFA	-	280.00	12,659,626.77
2558	CD	1649017	01/08/24		756745862	The Counseling Office of - Cash Disbursement RITDEB	-	4,240.00	12,655,386.77

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
2558	CD	1649022	01/08/24		756745863	RWC Group - Cash Disbursement RWCINT	\$-	\$1,629.25	\$12,653,757.52
2558	CD	1649043	01/08/24		756745865	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	-	277.16	12,653,480.36
2558	CD	1649050	01/08/24		756745866	Teleflex Funding LLC - Cash Disbursement TELEFL	-	119.23	12,653,361.13
2558	CD	1649059	01/08/24		756745867	Tessco, Inc - Cash Disbursement TESSCO	-	3,226.12	12,650,135.01
2558	CD	1649073	01/08/24		756745868	The Hike Shack - Cash Disbursement THHISH	-	690.73	12,649,444.28
2558	CD	1649078	01/08/24		756745869	Town of Prescott Valley - Cash Disbursement TOPRVA	-	102.83	12,649,341.45
2558	CD	1649080	01/08/24		756745870	Turbo & Electric Sales & Srvc - Cash Disbursement TUELSA	-	1,186.52	12,648,154.93
2558	CD	1649083	01/08/24		756745871	Unisource Energy Services - Cash Disbursement UNENSE	-	2,782.67	12,645,372.26
2558	CD	1649094	01/08/24		756745872	United Fire Equipment Company - Cash Disbursement UNFIEQ	-	1,232.34	12,644,139.92
2558	CD	1649098	01/08/24		756745873	Verified First, LLC - Cash Disbursement VEFIBA	-	32.40	12,644,107.52
2558	CD	1649100	01/08/24		756745874	Wex Bank - Cash Disbursement WEXBAN	-	18,927.05	12,625,180.47
2558	CD	1649102	01/08/24		756745875	Wist Supply & Equipment Co - Cash Disbursement WIOFPR	-	828.13	12,624,352.34
2558	CD	1649108	01/08/24		756745876	Copperstate Paving & Construct - Cash Disbursement COPACO	-	540.00	12,623,812.34
2558	CD	1648909	01/08/24		DIR.DEP.PPE.12.30..	Chase Bank - PR - DIRECT DEPOSIT PPE 12/30/2023	402,288.09	-	13,026,100.43
2550	PR	1643913	01/09/24		30584	Amaya, Aaron M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,467.19	13,024,633.24
2550	PR	1643934	01/09/24		30585	Anderson, Kim E. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,245.67	13,023,387.57
2550	PR	1643962	01/09/24		30586	Anglin, Jake J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,041.04	13,022,346.53
2550	PR	1643992	01/09/24		30587	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,947.87	13,020,398.66
2550	PR	1644026	01/09/24		30588	Aponte, Anthony M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,305.29	13,019,093.37
2550	PR	1644051	01/09/24		30589	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,284.49	13,016,808.88
2550	PR	1644073	01/09/24		30590	Barnes, Lee T. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	5,167.34	13,011,641.54
2550	PR	1644100	01/09/24		30591	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,313.63	13,009,327.91
2550	PR	1644131	01/09/24		30592	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	4,250.08	13,005,077.83
2550	PR	1644160	01/09/24		30593	Blair, Wyatt L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,358.25	13,002,719.58
2550	PR	1644184	01/09/24		30594	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,942.42	13,000,777.16
2550	PR	1644209	01/09/24		30595	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,660.62	12,997,116.54
2550	PR	1644236	01/09/24		30596	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,412.99	12,994,703.55
2550	PR	1644264	01/09/24		30597	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	4,232.98	12,990,470.57
2550	PR	1644289	01/09/24		30598	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,724.69	12,987,745.88

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<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
2550	PR	1644318	01/09/24		30599	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	\$-	\$2,842.53	\$12,984,903.35
2550	PR	1644344	01/09/24		30600	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,279.04	12,982,624.31
2550	PR	1644376	01/09/24		30601	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,948.49	12,980,675.82
2550	PR	1644400	01/09/24		30602	Burchard, Benjamin A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,272.47	12,979,403.35
2550	PR	1644425	01/09/24		30603	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,691.83	12,975,711.52
2550	PR	1644452	01/09/24		30604	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,686.48	12,972,025.04
2550	PR	1644482	01/09/24		30605	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,755.62	12,970,269.42
2550	PR	1644506	01/09/24		30606	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	4,136.06	12,966,133.36
2550	PR	1644537	01/09/24		30607	Carpenter, Noah W. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,397.67	12,964,735.69
2550	PR	1644567	01/09/24		30608	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,839.77	12,962,895.92
2550	PR	1644590	01/09/24		30609	Clark, Erskine E. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,504.47	12,961,391.45
2550	PR	1644623	01/09/24		30610	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,405.32	12,958,986.13
2550	PR	1644650	01/09/24		30611	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,193.13	12,955,793.00
2550	PR	1644676	01/09/24		30612	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,932.93	12,952,860.07
2550	PR	1644701	01/09/24		30613	Craik, John P. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,391.67	12,951,468.40
2550	PR	1644730	01/09/24		30614	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,122.42	12,948,345.98
2550	PR	1644754	01/09/24		30615	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,402.14	12,945,943.84
2550	PR	1644783	01/09/24		30616	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,913.48	12,944,030.36
2550	PR	1644813	01/09/24		30617	DalCerro, Matthew R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,527.96	12,942,502.40
2550	PR	1644841	01/09/24		30618	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,788.32	12,938,714.08
2550	PR	1644867	01/09/24		30619	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,889.52	12,934,824.56
2550	PR	1644891	01/09/24		30620	Dawson, Logan J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,162.90	12,933,661.66
2550	PR	1644917	01/09/24		30621	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	952.91	12,932,708.75
2550	PR	1644947	01/09/24		30622	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,802.15	12,930,906.60
2550	PR	1644975	01/09/24		30623	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,110.54	12,928,796.06

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
2550	PR	1645002	01/09/24		30624	Dixon, Susanne M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	\$-	\$2,620.67	\$12,926,175.39
2550	PR	1645030	01/09/24		30625	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,704.31	12,924,471.08
2550	PR	1645054	01/09/24		30626	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,760.00	12,921,711.08
2550	PR	1645082	01/09/24		30627	Dwyer, Jonathan M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,937.98	12,919,773.10
2550	PR	1645111	01/09/24		30628	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,013.02	12,917,760.08
2550	PR	1645138	01/09/24		30629	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,982.82	12,914,777.26
2550	PR	1645161	01/09/24		30630	Engel, Nicole - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,022.13	12,913,755.13
2550	PR	1645188	01/09/24		30631	Estrada, Emilio C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,433.79	12,911,321.34
2550	PR	1645211	01/09/24		30632	Fast, Teresa A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,234.92	12,910,086.42
2550	PR	1645234	01/09/24		30633	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,737.42	12,906,349.00
2550	PR	1645262	01/09/24		30634	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,997.89	12,904,351.11
2550	PR	1645290	01/09/24		30635	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	5,219.90	12,899,131.21
2550	PR	1645322	01/09/24		30636	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,680.87	12,896,450.34
2550	PR	1645347	01/09/24		30637	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,795.38	12,893,654.96
2550	PR	1645370	01/09/24		30638	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,749.70	12,891,905.26
2550	PR	1645389	01/09/24		30639	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	4,411.38	12,887,493.88
2550	PR	1645417	01/09/24		30640	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,362.75	12,884,131.13
2550	PR	1645443	01/09/24		30641	Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,124.56	12,883,006.57
2550	PR	1645471	01/09/24		30642	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,319.96	12,881,686.61
2550	PR	1645499	01/09/24		30643	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,034.25	12,879,652.36
2550	PR	1645526	01/09/24		30644	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,426.50	12,877,225.86
2550	PR	1645551	01/09/24		30645	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,558.42	12,875,667.44
2550	PR	1645586	01/09/24		30646	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,769.49	12,873,897.95
2550	PR	1645616	01/09/24		30647	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,798.85	12,872,099.10
2550	PR	1645647	01/09/24		30648	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,358.75	12,869,740.35
2550	PR	1645680	01/09/24		30649	Hampton, Daniel A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,486.74	12,867,253.61

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<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
2550	PR	1645706	01/09/24		30650	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	\$-	\$3,061.36	\$12,864,192.25
2550	PR	1645730	01/09/24		30651	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,238.95	12,861,953.30
2550	PR	1645756	01/09/24		30652	Hoobler, Cammi L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,356.95	12,860,596.35
2550	PR	1645782	01/09/24		30653	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,289.25	12,857,307.10
2550	PR	1645807	01/09/24		30654	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,648.85	12,854,658.25
2550	PR	1645834	01/09/24		30655	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,689.95	12,852,968.30
2550	PR	1645852	01/09/24		30656	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,337.32	12,850,630.98
2550	PR	1645883	01/09/24		30657	Isbell, Tienna B. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,606.07	12,849,024.91
2550	PR	1645913	01/09/24		30658	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,862.55	12,846,162.36
2550	PR	1645942	01/09/24		30659	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,274.18	12,842,888.18
2550	PR	1645966	01/09/24		30660	Johnson, Carrie A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,804.28	12,840,083.90
2550	PR	1645996	01/09/24		30661	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,463.34	12,837,620.56
2550	PR	1646021	01/09/24		30662	Jordan, Tessa M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,024.13	12,836,596.43
2550	PR	1646049	01/09/24		30663	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,729.57	12,833,866.86
2550	PR	1646079	01/09/24		30664	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,334.35	12,831,532.51
2550	PR	1646101	01/09/24		30665	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,258.44	12,829,274.07
2550	PR	1646131	01/09/24		30666	Kontz, Andrew M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,595.25	12,826,678.82
2550	PR	1646161	01/09/24		30667	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,145.42	12,823,533.40
2550	PR	1646182	01/09/24		30668	Krizo, Denise M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	959.71	12,822,573.69
2550	PR	1646206	01/09/24		30669	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	4,233.05	12,818,340.64
2550	PR	1646232	01/09/24		30670	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,794.18	12,815,546.46
2550	PR	1646258	01/09/24		30671	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,023.63	12,813,522.83
2550	PR	1646281	01/09/24		30672	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,187.31	12,811,335.52
2550	PR	1646305	01/09/24		30673	Lopez, Nelson P. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,667.32	12,809,668.20
2550	PR	1646335	01/09/24		30674	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,790.35	12,807,877.85
2550	PR	1646363	01/09/24		30675	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,241.43	12,805,636.42

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2550	PR	1646389	01/09/24		30676	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	\$-	\$2,777.70	\$12,802,858.72
2550	PR	1646412	01/09/24		30677	Madden, James P. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,288.61	12,801,570.11
2550	PR	1646434	01/09/24		30678	Mauldin, Karen S. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,185.98	12,799,384.13
2550	PR	1646461	01/09/24		30679	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,198.95	12,796,185.18
2550	PR	1646479	01/09/24		30680	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,010.30	12,793,174.88
2550	PR	1646508	01/09/24		30681	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,365.68	12,791,809.20
2550	PR	1646535	01/09/24		30682	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,560.29	12,789,248.91
2550	PR	1646563	01/09/24		30683	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,547.11	12,787,701.80
2550	PR	1646594	01/09/24		30684	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,162.51	12,784,539.29
2550	PR	1646625	01/09/24		30685	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,022.91	12,782,516.38
2550	PR	1646652	01/09/24		30686	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,910.19	12,778,606.19
2550	PR	1646683	01/09/24		30687	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,885.19	12,775,721.00
2550	PR	1646715	01/09/24		30688	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,704.58	12,773,016.42
2550	PR	1646744	01/09/24		30689	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,991.70	12,771,024.72
2550	PR	1646768	01/09/24		30690	Murphey, Patricia D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,281.91	12,767,742.81
2550	PR	1646800	01/09/24		30691	Nall, William T. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,050.39	12,765,692.42
2550	PR	1646827	01/09/24		30692	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,644.49	12,764,047.93
2550	PR	1646857	01/09/24		30693	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,406.32	12,760,641.61
2550	PR	1646885	01/09/24		30694	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,405.76	12,758,235.85
2550	PR	1646909	01/09/24		30695	O'Neil, Kevin T. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,893.90	12,756,341.95
2550	PR	1646940	01/09/24		30696	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	5,209.38	12,751,132.57
2550	PR	1646966	01/09/24		30697	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,590.56	12,749,542.01
2550	PR	1646988	01/09/24		30698	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,035.23	12,746,506.78
2550	PR	1647009	01/09/24		30699	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,021.15	12,744,485.63
2550	PR	1647037	01/09/24		30700	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,240.90	12,742,244.73



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2550	PR	1647069	01/09/24		30701	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	\$-	\$2,285.19	\$12,739,959.54
2550	PR	1647098	01/09/24		30702	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,883.73	12,738,075.81
2550	PR	1647121	01/09/24		30703	Peterson, Brigham D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,045.34	12,737,030.47
2550	PR	1647148	01/09/24		30704	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,746.11	12,734,284.36
2550	PR	1647178	01/09/24		30705	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	4,099.14	12,730,185.22
2550	PR	1647203	01/09/24		30706	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,188.47	12,726,996.75
2550	PR	1647225	01/09/24		30707	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,106.37	12,723,890.38
2550	PR	1647252	01/09/24		30708	Proano, Damian X. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,317.04	12,722,573.34
2550	PR	1647279	01/09/24		30709	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,683.89	12,719,889.45
2550	PR	1647306	01/09/24		30710	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,328.26	12,717,561.19
2550	PR	1647331	01/09/24		30711	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,952.89	12,715,608.30
2550	PR	1647353	01/09/24		30712	Reed, Baylee R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,647.70	12,713,960.60
2550	PR	1647383	01/09/24		30713	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,184.91	12,712,775.69
2550	PR	1647410	01/09/24		30714	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,980.58	12,708,795.11
2550	PR	1647439	01/09/24		30715	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,077.49	12,706,717.62
2550	PR	1647460	01/09/24		30716	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,408.79	12,703,308.83
2550	PR	1647489	01/09/24		30717	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,419.44	12,701,889.39
2550	PR	1647517	01/09/24		30718	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,107.79	12,699,781.60
2550	PR	1647542	01/09/24		30719	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,596.69	12,696,184.91
2550	PR	1647565	01/09/24		30720	Roy, Stephanie L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,314.47	12,694,870.44
2550	PR	1647600	01/09/24		30721	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,056.83	12,691,813.61
2550	PR	1647630	01/09/24		30722	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,370.83	12,689,442.78
2550	PR	1647653	01/09/24		30723	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,964.44	12,686,478.34
2550	PR	1647679	01/09/24		30724	Schiffmacher, Gerald - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,928.35	12,684,549.99
2550	PR	1647703	01/09/24		30725	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	796.06	12,683,753.93

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2550	PR	1647725	01/09/24		30726	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	\$-	\$2,076.00	\$12,681,677.93
2550	PR	1647753	01/09/24		30727	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,408.76	12,679,269.17
2550	PR	1647776	01/09/24		30728	Sherman, Kylee N. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,006.23	12,678,262.94
2550	PR	1647796	01/09/24		30729	Siebe, Mason K. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,285.02	12,676,977.92
2550	PR	1647821	01/09/24		30730	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,478.97	12,675,498.95
2550	PR	1647853	01/09/24		30731	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,346.37	12,674,152.58
2550	PR	1647885	01/09/24		30732	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,414.03	12,671,738.55
2550	PR	1647909	01/09/24		30733	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,721.47	12,668,017.08
2550	PR	1647935	01/09/24		30734	Smith, Kristopher A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,631.83	12,666,385.25
2550	PR	1647960	01/09/24		30735	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,846.99	12,663,538.26
2550	PR	1647986	01/09/24		30736	Steinert, Jonathan R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,501.48	12,662,036.78
2550	PR	1648012	01/09/24		30737	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,083.09	12,659,953.69
2550	PR	1648041	01/09/24		30738	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,073.10	12,656,880.59
2550	PR	1648067	01/09/24		30739	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,517.63	12,655,362.96
2550	PR	1648089	01/09/24		30740	Swanson, Luke C. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,510.34	12,653,852.62
2550	PR	1648122	01/09/24		30741	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,094.94	12,651,757.68
2550	PR	1648141	01/09/24		30742	Tirpak, Darrell J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,895.81	12,648,861.87
2550	PR	1648169	01/09/24		30743	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	4,802.44	12,644,059.43
2550	PR	1648197	01/09/24		30744	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,001.66	12,642,057.77
2550	PR	1648223	01/09/24		30745	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,966.68	12,640,091.09
2550	PR	1648245	01/09/24		30746	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	3,015.86	12,637,075.23
2550	PR	1648274	01/09/24		30747	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,550.87	12,634,524.36
2550	PR	1648303	01/09/24		30748	Vargas, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	1,386.77	12,633,137.59
2550	PR	1648331	01/09/24		30749	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,537.95	12,630,599.64
2550	PR	1648355	01/09/24		30750	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	2,577.10	12,628,022.54
2550	PR	1648386	01/09/24		30751	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 1/9/2024	-	4,210.20	12,623,812.34

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2554	CR	1648556	01/10/24		10014	WALKER FIRE PROTECTION ASSOC. -	\$1,166.81	\$-	\$12,624,979.15
2552	CR	1648430	01/10/24		1031201	AZ Dept of Forestry & Fire Mgt -	46,838.45	-	12,671,817.60
2552	CR	1648431	01/10/24		1033135	ARIZONA STATE FORESTRY -	2,997.00	-	12,674,814.60
2552	CR	1648428	01/10/24		1077	ACOSTA, DEBRA -	84.58	-	12,674,899.18
2552	CR	1648392	01/10/24		15582	CHRISTOPHER KOHLS FIRE DEPT -	164.11	-	12,675,063.29
2555	CR	1648586	01/10/24		16646	PLANS REVIEW -	458.00	-	12,675,521.29
2555	CR	1648585	01/10/24		16647	PLANS REVIEW -	458.00	-	12,675,979.29
2552	CR	1648427	01/10/24		211258627	COPPER CANYON FIRE & MEDICAL -	1,152.49	-	12,677,131.78
2552	CR	1648394	01/10/24		218046	Mills, Brett -	390.00	-	12,677,521.78
2552	CR	1648395	01/10/24		218046	Bliss, Scott -	150.00	-	12,677,671.78
2552	CR	1648396	01/10/24		218046	CAMACHO, ALBERT -	260.00	-	12,677,931.78
2552	CR	1648397	01/10/24		218046	Chase, Rick -	112.20	-	12,678,043.98
2552	CR	1648398	01/10/24		218046	COLE, BRIAN -	86.70	-	12,678,130.68
2552	CR	1648399	01/10/24		218046	COOK, CHARLES -	86.70	-	12,678,217.38
2552	CR	1648400	01/10/24		218046	Curry, Robert -	86.70	-	12,678,304.08
2552	CR	1648401	01/10/24		218046	CURTIS, DAVID -	42.84	-	12,678,346.92
2552	CR	1648402	01/10/24		218046	DALE, JACK -	86.70	-	12,678,433.62
2552	CR	1648403	01/10/24		218046	DIBBLE, STEVE -	86.70	-	12,678,520.32
2552	CR	1648404	01/10/24		218046	Douglas, Ren -	86.70	-	12,678,607.02
2552	CR	1648405	01/10/24		218046	HARRIS, ALLEN -	86.70	-	12,678,693.72
2552	CR	1648406	01/10/24		218046	INGRAO, JACK -	86.70	-	12,678,780.42
2552	CR	1648407	01/10/24		218046	KELLEY, JOE -	42.84	-	12,678,823.26
2552	CR	1648408	01/10/24		218046	LOPEZ, RODNEY -	86.70	-	12,678,909.96
2552	CR	1648409	01/10/24		218046	Mayhall, Mathew -	260.00	-	12,679,169.96
2552	CR	1648410	01/10/24		218046	MCCONNELL, DAVE -	112.20	-	12,679,282.16
2552	CR	1648411	01/10/24		218046	MOORE, SCOTT -	86.70	-	12,679,368.86
2552	CR	1648412	01/10/24		218046	NESS, DANIEL -	42.84	-	12,679,411.70
2552	CR	1648413	01/10/24		218046	PARRISH, MICHAEL -	42.84	-	12,679,454.54
2552	CR	1648414	01/10/24		218046	POLACEK, JEFF -	260.00	-	12,679,714.54
2552	CR	1648415	01/10/24		218046	Reyes, Charlie -	86.70	-	12,679,801.24
2552	CR	1648416	01/10/24		218046	ROBISON, MICHAEL J. -	86.70	-	12,679,887.94
2552	CR	1648417	01/10/24		218046	Sims, Mike -	86.70	-	12,679,974.64
2552	CR	1648418	01/10/24		218046	Tarver, Shawn -	86.70	-	12,680,061.34
2552	CR	1648419	01/10/24		218046	Tucker, Michael -	260.00	-	12,680,321.34
2552	CR	1648420	01/10/24		218046	Valadez, Armando -	72.42	-	12,680,393.76
2552	CR	1648421	01/10/24		218046	VANATTA, DAVIN -	150.00	-	12,680,543.76
2552	CR	1648422	01/10/24		218046	WILHARM, BRIAN -	86.70	-	12,680,630.46
2552	CR	1648393	01/10/24		218054	Madden, James (Jim) -	835.50	-	12,681,465.96
2554	CR	1648552	01/10/24		2738	MOLINA, ROBERT -	425.69	-	12,681,891.65
2555	CR	1648584	01/10/24		4001791	Securis Insurance Pool -	1,666.42	-	12,683,558.07
2552	CR	1648423	01/10/24		40435546	YAVAPAI CO SHERIFF'S OFFICE -	9,915.25	-	12,693,473.32
2552	CR	1648429	01/10/24		4236	Apolinar, Jean -	150.98	-	12,693,624.30
2554	CR	1648553	01/10/24		510612262	POLACEK, JEFF -	1,609.25	-	12,695,233.55
2554	CR	1648554	01/10/24		510612275	MOORE, SCOTT -	14.68	-	12,695,248.23
2554	CR	1648558	01/10/24		510612463	Sims, Mike -	14.68	-	12,695,262.91
2554	CR	1648557	01/10/24		6535	Findlay Toyota Center -	624.00	-	12,695,886.91

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2554	CR	1648560	01/10/24		6836	Ray, Daniel -	\$284.03	\$-	\$12,696,170.94
2554	CR	1648555	01/10/24		69345508	SANCHEZ, MICHAEL -	187.53	-	12,696,358.47
2552	CR	1648424	01/10/24		706103968	VERDE VALLEY FIRE DISTRICT -	727.46	-	12,697,085.93
2552	CR	1648425	01/10/24		75054483	SKYVIEW SCHOOL -	156.82	-	12,697,242.75
2552	CR	1648426	01/10/24		778	PACHECO, RUBY -	62.80	-	12,697,305.55
2554	CR	1648559	01/10/24		78745	PAYSON FIRE DEPARTMENT -	1,187.33	-	12,698,492.88
2552	CR	1648391	01/10/24		8300019254	HELLS GATE FIRE DEPARTMENT -	263.89	-	12,698,756.77
2552	CR	1648432	01/10/24		9034	TAYLOR SHERI -	318.78	-	12,699,075.55
2554	CR	1648551	01/10/24		9194312	MLADEJOVSKY, MICHAEL -	268.50	-	12,699,344.05
2555	CR	1648587	01/10/24		CASH	DONATION -	1,000.00	-	12,700,344.05
2558	CD	1649110	01/15/24		756745440	Courtesy Chevrolet - Void Check COUCHE	55,745.08	-	12,756,089.13
2558	CD	1649124	01/15/24		756745448	W.W. Grainger, Inc - Void Check GRAING	54.01	-	12,756,143.14
2562	CR	1649592	01/18/24		103787	Priority Ambulance -	85,573.27	-	12,841,716.41
2562	CR	1649596	01/18/24		111777	CHINO VALLEY POLICE DEPARTMENT -	142.88	-	12,841,859.29
2562	CR	1649594	01/18/24		1956	CAMACHO, ALBERT -	524.78	-	12,842,384.07
2562	CR	1649603	01/18/24		2395	DeJoria, Dana -	721.27	-	12,843,105.34
2563	CR	1649744	01/18/24		243974	MISCELLANEOUS INCOME -	544.81	-	12,843,650.15
2562	CR	1649593	01/18/24		321711	Town of Prescott Valley -	2,750.35	-	12,846,400.50
2562	CR	1649598	01/18/24		3226	INGRAO, JACK -	88.00	-	12,846,488.50
2562	CR	1649599	01/18/24		510612526	VANATTA, DAVIN -	721.27	-	12,847,209.77
2562	CR	1649600	01/18/24		510612588	Bliss, Scott -	721.27	-	12,847,931.04
2562	CR	1649602	01/18/24		510612589	Valadez, Armando -	7.33	-	12,847,938.37
2562	CR	1649601	01/18/24		510612590	Curry, Robert -	14.68	-	12,847,953.05
2563	CR	1649743	01/18/24		52718	MISCELLANEOUS INCOME -	165.00	-	12,848,118.05
2562	CR	1649595	01/18/24		532475	CITY OF PRESCOTT FIRE DEPT. -	366.52	-	12,848,484.57
2562	CR	1649597	01/18/24		6562	Findlay Toyota Center -	624.00	-	12,849,108.57
2561	CD	1649139	01/22/24		756745877	A1 Water Bulk Delivery Svc LLC - Cash Disbursement A1WADE	-	175.00	12,848,933.57
2561	CD	1649141	01/22/24		756745878	Able Saw, LLC - Cash Disbursement ABLSAW	-	41.16	12,848,892.41
2561	CD	1649144	01/22/24		756745879	Arizona General / Ace Hardware - Cash Disbursement ACEHAR	-	221.18	12,848,671.23
2561	CD	1649157	01/22/24		756745880	Amsoil Inc - Cash Disbursement AMSOIL	-	6,437.81	12,842,233.42
2561	CD	1649161	01/22/24		756745881	APS - Cash Disbursement APS	-	14,704.16	12,827,529.26
2561	CD	1649188	01/22/24		756745883	Arizona Emergency Products - Cash Disbursement AREMPR	-	3,624.96	12,823,904.30
2561	CD	1649191	01/22/24		756745884	AZ Center for Fire Svc Excel - Cash Disbursement AZCEFI	-	4,400.00	12,819,504.30
2561	CD	1649195	01/22/24		756745885	Bennett Oil - Cash Disbursement BENOIL	-	1,949.29	12,817,555.01
2561	CD	1649198	01/22/24		756745886	Bound Tree Medical LLC - Cash Disbursement BOTRME	-	7,686.61	12,809,868.40
2561	CD	1649230	01/22/24		756745888	Bradshaw Mtn Environmental Inc - Cash Disbursement BRMOEN	-	245.00	12,809,623.40
2561	CD	1649234	01/22/24		756745889	B & W Fire Security Systems - Cash Disbursement BWFISE	-	187.00	12,809,436.40
2561	CD	1649237	01/22/24		756745890	Sparklight - Cash Disbursement CABONE	-	1,179.84	12,808,256.56
2561	CD	1649245	01/22/24		756745891	CAFMA Petty Cash - Cash Disbursement CAPECA	-	56.84	12,808,199.72
2561	CD	1649250	01/22/24		756745892	Carahsoft Technology Corp - Cash Disbursement CARTEC	-	9,499.27	12,798,700.45

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2561	CD	1649253	01/22/24		756745893	Chase Bank - Cash Disbursement CHASE	\$-	\$789,401.26	\$12,009,299.19
2561	CD	1649282	01/22/24		756745895	Chase Card Services - Cash Disbursement CHCASE	-	6,359.29	12,002,939.90
2561	CD	1649325	01/22/24		756745898	CSTOR - Cash Disbursement CUSSTO	-	3,904.28	11,999,035.62
2561	CD	1649330	01/22/24		756745899	L.N. Curtis & Sons - Cash Disbursement CUTOHE	-	92,737.00	11,906,298.62
2561	CD	1649346	01/22/24		756745900	DES- Unemployment Tax - Cash Disbursement DEECSE	-	67.89	11,906,230.73
2561	CD	1649348	01/22/24		756745901	Dish Network - Cash Disbursement DISNET	-	143.12	11,906,087.61
2561	CD	1649350	01/22/24		756745902	El Rey Pumping Service - Cash Disbursement ELREPU	-	1,760.00	11,904,327.61
2561	CD	1649352	01/22/24		756745903	FACTORY MOTOR PARTS - Cash Disbursement FAMOPA	-	26.29	11,904,301.32
2561	CD	1649355	01/22/24		756745904	FEDEX - Cash Disbursement FEDEXP	-	30.36	11,904,270.96
2561	CD	1649357	01/22/24		756745905	FleetPride, Inc - Cash Disbursement FLPTRR	-	376.40	11,903,894.56
2561	CD	1649361	01/22/24		756745906	Freightliner of AZ, LLC - Cash Disbursement FROFAR	-	1,880.14	11,902,014.42
2561	CD	1649367	01/22/24		756745907	Galls LLC - Cash Disbursement GALLS	-	5,951.90	11,896,062.52
2561	CD	1649383	01/22/24		756745908	Globalstar - Cash Disbursement GLOBAL	-	282.56	11,895,779.96
2561	CD	1649385	01/22/24		756745909	Michael M. Golightly & Assoc - Cash Disbursement GOLMIC	-	1,685.12	11,894,094.84
2561	CD	1649389	01/22/24		756745910	W.W. Grainger, Inc - Cash Disbursement GRAING	-	331.94	11,893,762.90
2561	CD	1649397	01/22/24		756745911	GRANITE TELECOMMUNICATIONS LLC - Cash Disbursement GRANET	-	590.76	11,893,172.14
2561	CD	1649399	01/22/24		756745912	Healthcare Medical Waste Svcs - Cash Disbursement HEMEWA	-	196.36	11,892,975.78
2561	CD	1649402	01/22/24		756745913	HIGH VALLEY BUILDERS LLC. - Cash Disbursement HIVABU	-	13,688.75	11,879,287.03
2561	CD	1649404	01/22/24		756745914	Interstate Batteries - Cash Disbursement INTBAT	-	859.90	11,878,427.13
2561	CD	1649407	01/22/24		756745915	KAIROS Health Arizona, Inc - Cash Disbursement KAIROS	-	191,794.41	11,686,632.72
2561	CD	1649422	01/22/24		756745916	Life Assist Inc - Cash Disbursement LIFASS	-	95.61	11,686,537.11
2561	CD	1649425	01/22/24		756745917	Manzanita Landscaping, Inc - Cash Disbursement MANLAN	-	1,357.18	11,685,179.93
2561	CD	1649430	01/22/24		756745918	Matheson Tri-Gas, Inc - Cash Disbursement MATTRI	-	526.90	11,684,653.03
2561	CD	1649434	01/22/24		756745919	Motorola Solutions Inc - Cash Disbursement MOTSOL	-	726.05	11,683,926.98
2561	CD	1649437	01/22/24		756745920	MYERS TIRE SUPPLY - Cash Disbursement MYTISU	-	175.92	11,683,751.06
2561	CD	1649442	01/22/24		756745921	NAPA Auto Parts - Cash Disbursement NAAUPA	-	938.26	11,682,812.80
2561	CD	1649479	01/22/24		756745924	Nationwide Retirement Solution - Cash Disbursement NARESO	-	16,868.18	11,665,944.62
2561	CD	1649481	01/22/24		756745925	O'Reilly Auto Parts - Cash Disbursement ORAUPA	-	295.86	11,665,648.76
2561	CD	1649496	01/22/24		756745926	Pacific Office Automation - Cash Disbursement PAOFAU	-	3,177.54	11,662,471.22
2561	CD	1649499	01/22/24		756745927	Public Safety Crisis Solutions - Cash Disbursement PUSACR	-	315.00	11,662,156.22
2561	CD	1649501	01/22/24		756745928	Prescott Valley Ace Hardware - Cash Disbursement PVACHA	-	287.83	11,661,868.39
2561	CD	1649515	01/22/24		756745929	KUTAK ROCK LLP - Cash Disbursement ROCKUT	-	2,768.38	11,659,100.01
2561	CD	1649517	01/22/24		756745930	RWC Group - Cash Disbursement RWCINT	-	2,504.43	11,656,595.58
2561	CD	1649535	01/22/24		756745931	Securis Insurance Pool, Inc - Cash Disbursement SEINPO	-	288,064.25	11,368,531.33
2561	CD	1649537	01/22/24		756745932	Staples Contract & Commerc.Inc - Cash Disbursement STACOM	-	189.71	11,368,341.62

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2561	CD	1649543	01/22/24		756745933	Stryker Sales Corporation - Cash Disbursement STSACO	\$-	\$24,237.90	\$11,344,103.72
2561	CD	1649549	01/22/24		756745934	Tessco, Inc - Cash Disbursement TESSCO	-	3,063.50	11,341,040.22
2561	CD	1649556	01/22/24		756745935	The Hike Shack - Cash Disbursement THHISH	-	488.12	11,340,552.10
2561	CD	1649560	01/22/24		756745936	Town of Prescott Valley - Cash Disbursement TOPRVA	-	1,034.96	11,339,517.14
2561	CD	1649568	01/22/24		756745937	Unisource Energy Services - Cash Disbursement UNENSE	-	576.49	11,338,940.65
2561	CD	1649571	01/22/24		756745938	USDA Forest Service - Cash Disbursement USFOSE	-	5,519.61	11,333,421.04
2561	CD	1649573	01/22/24		756745939	Van Tuyt, Jonah - Cash Disbursement VANJON	-	330.90	11,333,090.14
2561	CD	1649577	01/22/24		756745940	Verizon Wireless - Cash Disbursement VERWIR	-	6,853.30	11,326,236.84
2561	CD	1649582	01/22/24		756745941	Wayne Harding & Associates - Cash Disbursement WAHAAS	-	8,500.00	11,317,736.84
2561	CD	1649584	01/22/24		756745942	Yavapai Fleet Yavapai Machine - Cash Disbursement YAFLIN	-	41.61	11,317,695.23
2561	CD	1649589	01/22/24		756745943	YRMCPD PHYSICIAN PRACTICES - Cash Disbursement YRMCPD	-	797.24	11,316,897.99
2561	CD	1649262	01/22/24		DIR.DEP.PPE.01.13.	Chase Bank - PR - DIRECT DEPOSIT PPE 01/13/2024	422,515.90	-	11,739,413.89
2565	PR	1654195	01/23/24		30752	Amaya, Aaron M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,540.36	11,737,873.53
2565	PR	1654215	01/23/24		30753	Anderson, Kim E. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,246.06	11,736,627.47
2565	PR	1654244	01/23/24		30754	Anglin, Jake J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,272.27	11,735,355.20
2565	PR	1654275	01/23/24		30755	Apolinar, Johnathan R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,973.80	11,733,381.40
2565	PR	1654311	01/23/24		30756	Aponte, Anthony M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,448.37	11,731,933.03
2565	PR	1654337	01/23/24		30757	Baker, Mark A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,349.81	11,729,583.22
2565	PR	1654356	01/23/24		30758	Barnes, Lee T. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,581.51	11,726,001.71
2565	PR	1654382	01/23/24		30759	Barnum, Josh M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,326.81	11,723,674.90
2565	PR	1654412	01/23/24		30760	Basurto-Cancino, Leobardo - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,690.02	11,719,984.88
2565	PR	1654441	01/23/24		30761	Blair, Wyatt L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,374.94	11,717,609.94
2565	PR	1654465	01/23/24		30762	Blum, Rodney A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,958.56	11,715,651.38
2565	PR	1654489	01/23/24		30763	Brown Jr, Dennis F. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,845.36	11,712,806.02
2565	PR	1654515	01/23/24		30764	Brunk, Jacob A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,179.33	11,710,626.69
2565	PR	1654543	01/23/24		30765	Buchanan, Ben D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,675.87	11,705,950.82
2565	PR	1654568	01/23/24		30766	Bulters, Scott D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,763.33	11,703,187.49
2565	PR	1654599	01/23/24		30767	Buntin, Darrell R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,888.89	11,700,298.60

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2565	PR	1654625	01/23/24		30768	Burch, Brian J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	\$-	\$2,295.17	\$11,698,003.43
2565	PR	1654660	01/23/24		30769	Burch, Caden C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,778.96	11,693,224.47
2565	PR	1654684	01/23/24		30770	Burchard, Benjamin A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,276.39	11,691,948.08
2565	PR	1654707	01/23/24		30771	Bushman, James V. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,509.25	11,689,438.83
2565	PR	1654736	01/23/24		30772	Butler, Jason - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,098.52	11,685,340.31
2565	PR	1654765	01/23/24		30773	Butterfield, Jesse D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,763.45	11,683,576.86
2565	PR	1654790	01/23/24		30774	Carothers, Robert C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	5,341.74	11,678,235.12
2565	PR	1654823	01/23/24		30775	Carpenter, Noah W. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,468.30	11,676,766.82
2565	PR	1654853	01/23/24		30776	Cazaly, Marshall - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,560.91	11,674,205.91
2565	PR	1654876	01/23/24		30777	Clark, Erskine E. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,510.24	11,672,695.67
2565	PR	1654909	01/23/24		30778	Collins, Seth M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,456.78	11,669,238.89
2565	PR	1654935	01/23/24		30779	Copenhaver, Douglas J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,665.06	11,666,573.83
2565	PR	1654959	01/23/24		30780	Cox, Phillip C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,548.65	11,664,025.18
2565	PR	1654986	01/23/24		30781	Craik, John P. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,460.62	11,662,564.56
2565	PR	1655016	01/23/24		30782	Croft, Adam J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,870.83	11,659,693.73
2565	PR	1655040	01/23/24		30783	Crossman, Eric L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,409.99	11,657,283.74
2565	PR	1655070	01/23/24		30784	Cruz, Steven R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,938.99	11,655,344.75
2565	PR	1655101	01/23/24		30785	DalCerro, Matthew R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,558.42	11,653,786.33
2565	PR	1655128	01/23/24		30786	Davidson, Glenn T. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,020.32	11,650,766.01
2565	PR	1655155	01/23/24		30787	Davis, Bradley M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,945.22	11,646,820.79
2565	PR	1655179	01/23/24		30788	Dawson, Logan J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,166.82	11,645,653.97
2565	PR	1655205	01/23/24		30789	Deering, Andrew L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,003.82	11,644,650.15
2565	PR	1655238	01/23/24		30790	DiVall, Nelson - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,016.22	11,641,633.93
2565	PR	1655267	01/23/24		30791	Dibble, Gordon L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,630.78	11,638,003.15
2565	PR	1655293	01/23/24		30792	Dixson, Susanne M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,549.52	11,635,453.63



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2565	PR	1655321	01/23/24		30793	DuCharme, Zachary J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	\$-	\$1,746.25	\$11,633,707.38
2565	PR	1655345	01/23/24		30794	Duplessis, Robert A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,767.85	11,630,939.53
2565	PR	1655372	01/23/24		30795	Dwyer, Jonathan M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,649.11	11,629,290.42
2565	PR	1655401	01/23/24		30796	Eckle, Kellan J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,010.08	11,627,280.34
2565	PR	1655426	01/23/24		30797	Edwards, David S. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,916.32	11,624,364.02
2565	PR	1655449	01/23/24		30798	Engel, Nicole - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,027.89	11,623,336.13
2565	PR	1655477	01/23/24		30799	Estrada, Emilio C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,464.98	11,620,871.15
2565	PR	1655500	01/23/24		30800	Fast, Teresa A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,238.84	11,619,632.31
2565	PR	1655523	01/23/24		30801	Feddema, John J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,745.26	11,615,887.05
2565	PR	1655551	01/23/24		30802	Ferris, Ryan M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,944.28	11,613,942.77
2565	PR	1655576	01/23/24		30803	Fields, Brody J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,887.96	11,609,054.81
2565	PR	1655610	01/23/24		30804	Fournier, Nick T. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,921.29	11,605,133.52
2565	PR	1655634	01/23/24		30805	Frazier, Antonio - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,543.60	11,601,589.92
2565	PR	1655657	01/23/24		30806	Freeman, Michael - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,749.70	11,599,840.22
2565	PR	1655682	01/23/24		30807	Freitag, Scott A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,443.65	11,595,396.57
2565	PR	1655709	01/23/24		30808	Gallman, Timothy B. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,963.96	11,593,432.61
2565	PR	1655736	01/23/24		30809	Gardea Chaparro, Ivonne - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,200.32	11,592,232.29
2565	PR	1655764	01/23/24		30810	Gentle, Joshua A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,564.33	11,590,667.96
2565	PR	1655791	01/23/24		30811	Gillihan, Jim W. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,431.46	11,587,236.50
2565	PR	1655818	01/23/24		30812	Ginn, James E. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,442.63	11,584,793.87
2565	PR	1655843	01/23/24		30813	Goodman, Laurie K. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,566.27	11,583,227.60
2565	PR	1655879	01/23/24		30814	Gray, JT A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,817.87	11,581,409.73
2565	PR	1655909	01/23/24		30815	Guzzo, Nicholas R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,837.24	11,579,572.49
2565	PR	1655942	01/23/24		30816	Hall, Jace R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,632.84	11,576,939.65
2565	PR	1655976	01/23/24		30817	Hampton, Daniel A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,124.11	11,573,815.54
2565	PR	1656004	01/23/24		30818	Harper, Leslie R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,297.85	11,570,517.69



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<b>10.1100.0.0.000</b>			<b>CASH WITH YAVAPAI COUNTY (CONTINUED)</b>						
2565	PR	1656029	01/23/24		30819	Hlavacek, Evan - Payroll Bi-Weekly-Direct Deposit 1/23/2024	\$-	\$2,341.95	\$11,568,175.74
2565	PR	1656058	01/23/24		30820	Hoobler, Cammi L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,436.55	11,566,739.19
2565	PR	1656086	01/23/24		30821	Horstman, Stephen W. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,385.78	11,563,353.41
2565	PR	1656111	01/23/24		30822	Huddleston, Michael B. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,963.07	11,560,390.34
2565	PR	1656139	01/23/24		30823	Hutchison, Ethan K. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,175.89	11,558,214.45
2565	PR	1656157	01/23/24		30824	Ingrao, Jory - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,825.35	11,556,389.10
2565	PR	1656191	01/23/24		30825	Isbell, Tienna B. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,895.98	11,554,493.12
2565	PR	1656222	01/23/24		30826	Jacobson, Terrence L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,970.36	11,551,522.76
2565	PR	1656249	01/23/24		30827	Jimenez, Valentin - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,582.45	11,547,940.31
2565	PR	1656274	01/23/24		30828	Johnson, Carrie A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,058.87	11,544,881.44
2565	PR	1656305	01/23/24		30829	Jones, Shaun D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,626.95	11,541,254.49
2565	PR	1656330	01/23/24		30830	Jordan, Tessa M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,028.06	11,540,226.43
2565	PR	1656358	01/23/24		30831	King, Jeremiah D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,737.41	11,537,489.02
2565	PR	1656388	01/23/24		30832	Kirk, Jaron J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,863.20	11,534,625.82
2565	PR	1656411	01/23/24		30833	Kohler, Travis W. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,368.05	11,532,257.77
2565	PR	1656440	01/23/24		30834	Kontz, Andrew M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,775.31	11,529,482.46
2565	PR	1656471	01/23/24		30835	Kontz, Michael V. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,134.03	11,527,348.43
2565	PR	1656492	01/23/24		30836	Krizo, Denise M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	963.63	11,526,384.80
2565	PR	1656516	01/23/24		30837	Kuykendall, Jeffery W. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,335.27	11,523,049.53
2565	PR	1656541	01/23/24		30838	Legge, David B. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,826.37	11,519,223.16
2565	PR	1656568	01/23/24		30839	Litchfield, Ronald K. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,064.10	11,517,159.06
2565	PR	1656592	01/23/24		30840	Lopeman, Keith A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,789.15	11,514,369.91
2565	PR	1656616	01/23/24		30841	Lopez, Nelson P. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,671.24	11,512,698.67
2565	PR	1656646	01/23/24		30842	Lund, Kyle L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,008.56	11,510,690.11
2565	PR	1656674	01/23/24		30843	Lynch, Peter J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,902.95	11,508,787.16

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
2565	PR	1656700	01/23/24		30844	Lys, Damian P. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	\$-	\$3,678.59	\$11,505,108.57
2565	PR	1656724	01/23/24		30845	Madden, James P. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,129.88	11,502,978.69
2565	PR	1656747	01/23/24		30846	Mauldin, Karen S. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,012.63	11,499,966.06
2565	PR	1656774	01/23/24		30847	Mauldin, Mark E. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,215.92	11,496,750.14
2565	PR	1656792	01/23/24		30848	Mazon, Joshua M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,195.85	11,494,554.29
2565	PR	1656822	01/23/24		30849	McCarthy, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,597.34	11,492,956.95
2565	PR	1656850	01/23/24		30850	McCarty, Daniel L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,776.16	11,490,180.79
2565	PR	1656881	01/23/24		30851	McFadden, Matthew C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,064.13	11,488,116.66
2565	PR	1656914	01/23/24		30852	McFadden, Michael J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,890.20	11,485,226.46
2565	PR	1656943	01/23/24		30853	McIntire, Jacob V. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,003.02	11,483,223.44
2565	PR	1656968	01/23/24		30854	Merrill, Eric R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,906.81	11,480,316.63
2565	PR	1657000	01/23/24		30855	Moore, Aaron J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,543.68	11,476,772.95
2565	PR	1657030	01/23/24		30856	Moore, Ryan T. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,807.83	11,474,965.12
2565	PR	1657060	01/23/24		30857	Muniz, Thomas E. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,541.32	11,472,423.80
2565	PR	1657084	01/23/24		30858	Murphey, Patricia D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,357.53	11,469,066.27
2565	PR	1657116	01/23/24		30859	Nall, William T. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,828.65	11,467,237.62
2565	PR	1657144	01/23/24		30860	Nelson, Michael J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,679.12	11,465,558.50
2565	PR	1657175	01/23/24		30861	Niemynski, Doug T. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,992.02	11,460,566.48
2565	PR	1657203	01/23/24		30862	Nolan, Jason K. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,412.02	11,458,154.46
2565	PR	1657228	01/23/24		30863	O'Neil, Kevin T. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,252.38	11,455,902.08
2565	PR	1657257	01/23/24		30864	Olson, Rick C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,166.91	11,451,735.17
2565	PR	1657283	01/23/24		30865	Overmyer, Titus C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,598.40	11,450,136.77
2565	PR	1657305	01/23/24		30866	Parra, Dustin A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,043.08	11,447,093.69
2565	PR	1657327	01/23/24		30867	Peckham, Christopher D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,254.31	11,444,839.38
2565	PR	1657356	01/23/24		30868	Pena, Christopher D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,989.47	11,441,849.91

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2565	PR	1657388	01/23/24		30869	Perez, Anthony R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	\$-	\$2,293.04	\$11,439,556.87
2565	PR	1657417	01/23/24		30870	Perkins, Shane M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,891.58	11,437,665.29
2565	PR	1657440	01/23/24		30871	Peterson, Brigham D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,049.26	11,436,616.03
2565	PR	1657468	01/23/24		30872	Poliakon, Brett M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,175.40	11,433,440.63
2565	PR	1657499	01/23/24		30873	Postula, Justin M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,146.49	11,429,294.14
2565	PR	1657525	01/23/24		30874	Postula, Karl A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,137.88	11,425,156.26
2565	PR	1657548	01/23/24		30875	Prange, Ross L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,146.14	11,422,010.12
2565	PR	1657579	01/23/24		30876	Proano, Damian X. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,924.51	11,420,085.61
2565	PR	1657607	01/23/24		30877	Pruitt, Robert E. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,961.90	11,417,123.71
2565	PR	1657635	01/23/24		30878	Rafters, William C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,300.20	11,414,823.51
2565	PR	1657661	01/23/24		30879	Redfern, Joshua L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,494.77	11,412,328.74
2565	PR	1657682	01/23/24		30880	Reed, Baylee R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,572.62	11,410,756.12
2565	PR	1657712	01/23/24		30881	Reeves, Katherine D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,188.83	11,409,567.29
2565	PR	1657739	01/23/24		30882	Rendl, Robert A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,409.11	11,405,158.18
2565	PR	1657768	01/23/24		30883	Reyes, Adam N. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,092.90	11,403,065.28
2565	PR	1657788	01/23/24		30884	Roberts, Jerry R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,239.30	11,400,825.98
2565	PR	1657818	01/23/24		30885	Rocha, Edgar O. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,452.95	11,399,373.03
2565	PR	1657846	01/23/24		30886	Roche, Benjamin H. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,115.64	11,397,257.39
2565	PR	1657871	01/23/24		30887	Rose, Cody S. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,604.54	11,393,652.85
2565	PR	1657896	01/23/24		30888	Roy, Stephanie L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,376.89	11,392,275.96
2565	PR	1657931	01/23/24		30889	Runo, Kyle E. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,110.70	11,389,165.26
2565	PR	1657961	01/23/24		30890	Ryan, Keith M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,587.26	11,387,578.00
2565	PR	1657986	01/23/24		30891	Scaife, Domenic J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,555.12	11,384,022.88
2565	PR	1658012	01/23/24		30892	Schiffmacher, Gerald - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,936.19	11,382,086.69
2565	PR	1658040	01/23/24		30893	Schuster Jr., Alan J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,182.03	11,379,904.66

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2565	PR	1658062	01/23/24		30894	Seets, James W. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	\$-	\$2,083.85	\$11,377,820.81
2565	PR	1658090	01/23/24		30895	Sheldon, Wesley K. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,283.83	11,375,536.98
2565	PR	1658113	01/23/24		30896	Sherman, Kylee N. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,010.15	11,374,526.83
2565	PR	1658135	01/23/24		30897	Siebe, Mason K. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,353.31	11,373,173.52
2565	PR	1658160	01/23/24		30898	Sims, Lacie J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,484.74	11,371,688.78
2565	PR	1658193	01/23/24		30899	Smith, Jacob A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,389.10	11,370,299.68
2565	PR	1658228	01/23/24		30900	Smith, Russell - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,525.88	11,365,773.80
2565	PR	1658256	01/23/24		30901	Smith, Travis L. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,402.91	11,362,370.89
2565	PR	1658283	01/23/24		30902	Smith, Kristopher A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,527.44	11,359,843.45
2565	PR	1658308	01/23/24		30903	Snyder, Timothy E. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,854.84	11,356,988.61
2565	PR	1658337	01/23/24		30904	Steinert, Jonathan R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,600.35	11,355,388.26
2565	PR	1658363	01/23/24		30905	Stewart, Jeff - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,146.42	11,353,241.84
2565	PR	1658393	01/23/24		30906	Stooks, Wallace C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,118.35	11,350,123.49
2565	PR	1658420	01/23/24		30907	Stretton, Garrett M. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,578.29	11,348,545.20
2565	PR	1658445	01/23/24		30908	Swanson, Luke C. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,618.84	11,346,926.36
2565	PR	1658479	01/23/24		30909	Tillich, Timothy A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,037.72	11,344,888.64
2565	PR	1658498	01/23/24		30910	Tirpak, Darrell J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,903.66	11,341,984.98
2565	PR	1658526	01/23/24		30911	Trask, Ryan A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	4,707.93	11,337,277.05
2565	PR	1658554	01/23/24		30912	Trujillo, Erik J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,017.79	11,335,259.26
2565	PR	1658581	01/23/24		30913	Turner, Kenneth R. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,006.61	11,333,252.65
2565	PR	1658603	01/23/24		30914	VanTuyl, Jonah D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,023.71	11,330,228.94
2565	PR	1658632	01/23/24		30915	Vanatta, Justin B. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,612.18	11,327,616.76
2565	PR	1658664	01/23/24		30916	Vargas, Nicholas A. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	1,452.21	11,326,164.55
2565	PR	1658692	01/23/24		30917	Wagner, Adam D. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	3,466.67	11,322,697.88
2565	PR	1658717	01/23/24		30918	Wittenberg, David J. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	-	2,676.93	11,320,020.95

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10.1100.0.0.000			CASH WITH YAVAPAI COUNTY (CONTINUED)						
2565	PR	1658746	01/23/24		30919	Zazueta, Robert P. - Payroll Bi-Weekly-Direct Deposit 1/23/2024	\$-	\$3,122.96	\$11,316,897.99
2577	GJ	1658926	01/31/24			To Correct Account Codes	-	63.66	11,316,834.33
2576	CR	1658922	01/31/24		031071	Purol, Ryan -	63.66	-	11,316,897.99
2572	CR	1658846	01/31/24		103989	Priority Ambulance -	12,776.41	-	11,329,674.40
2569	CR	1658756	01/31/24		104151	Priority Ambulance -	12,352.87	-	11,342,027.27
2569	CR	1658764	01/31/24		1048897	ARIZONA STATE FORESTRY -	3,085.80	-	11,345,113.07
2573	CR	1658872	01/31/24		1125	MISCELLANEOUS INCOME -	250.00	-	11,345,363.07
2569	CR	1658759	01/31/24		15614	CHRISTOPHER KOHLS FIRE DEPT -	60.23	-	11,345,423.30
2573	CR	1658878	01/31/24		16649	PLANS REVIEW -	458.00	-	11,345,881.30
2573	CR	1658876	01/31/24		16651	PLANS REVIEW -	458.00	-	11,346,339.30
2573	CR	1658875	01/31/24		16652	PLANS REVIEW -	125.00	-	11,346,464.30
2573	CR	1658877	01/31/24		16653	PLANS REVIEW -	125.00	-	11,346,589.30
2573	CR	1658879	01/31/24		16663	PLANS REVIEW -	125.00	-	11,346,714.30
2571	CR	1658839	01/31/24		16664	PLANS REVIEW -	458.00	-	11,347,172.30
2573	CR	1658880	01/31/24		16670	PLANS REVIEW -	125.00	-	11,347,297.30
2571	CR	1658840	01/31/24		16674	PLANS REVIEW -	458.00	-	11,347,755.30
2571	CR	1658838	01/31/24		16675	PLANS REVIEW -	458.00	-	11,348,213.30
2569	CR	1658761	01/31/24		211557071	COPPER CANYON FIRE & MEDICAL -	3,207.49	-	11,351,420.79
2569	CR	1658762	01/31/24		216	Turtchin, David & Mary -	163.22	-	11,351,584.01
2569	CR	1658765	01/31/24		2303	CPR CLASS -	600.00	-	11,352,184.01
2573	CR	1658874	01/31/24		2419542712	RECORDS REQUEST -	22.00	-	11,352,206.01
2569	CR	1658755	01/31/24		321815	Town of Prescott Valley -	1,024.87	-	11,353,230.88
2570	CR	1658825	01/31/24		4000	Chase, Rick -	125.45	-	11,353,356.33
2573	CR	1658883	01/31/24		4001809	Securis Insurance Pool -	1,585.88	-	11,354,942.21
2573	CR	1658873	01/31/24		4001826	Securis Insurance Pool -	2,261.57	-	11,357,203.78
2569	CR	1658766	01/31/24		510612793	MOORE, SCOTT -	14.68	-	11,357,218.46
2569	CR	1658767	01/31/24		510612818	POLACEK, JEFF -	1,609.25	-	11,358,827.71
2569	CR	1658754	01/31/24		5232	Williamson Valley Fire -	1,020.00	-	11,359,847.71
2569	CR	1658763	01/31/24		532602	CITY OF PRESCOTT FIRE DEPT. -	430.65	-	11,360,278.36
2570	CR	1658821	01/31/24		61100	DeJoria, Dana -	150.00	-	11,360,428.36
2570	CR	1658822	01/31/24		61100	Smith, Andrea -	86.70	-	11,360,515.06
2570	CR	1658823	01/31/24		61100	Viscardi, Karen -	150.50	-	11,360,665.56
2570	CR	1658824	01/31/24		71302657	RUNO, KYLE -	31.23	-	11,360,696.79
2572	CR	1658847	01/31/24		78840	PAYSON FIRE DEPARTMENT -	363.40	-	11,361,060.19
2569	CR	1658760	01/31/24		8300019273	HELLS GATE FIRE DEPARTMENT -	133.70	-	11,361,193.89
2569	CR	1658758	01/31/24		834000314	Blue Ridge Fire -	707.79	-	11,361,901.68
2573	CR	1658881	01/31/24		9910009895	7710 Insurance Company -	1,399.02	-	11,363,300.70
2571	CR	1658836	01/31/24		9910012730	7710 Insurance Company -	1,399.02	-	11,364,699.72
2573	CR	1658882	01/31/24		9910017187	7710 Insurance Company -	1,399.02	-	11,366,098.74
2571	CR	1658837	01/31/24		9910021817	7710 Insurance Company -	1,399.02	-	11,367,497.76
2569	CR	1658757	01/31/24		9915.25	YAVAPAI CO SHERIFF'S OFFICE -	9,915.25	-	11,377,413.01
2566	GJ	1658747	01/31/24		Cash With Yav Cty	Fire Authority Funding	2,798,261.44	-	14,175,674.45
2579	GJ	1658929	01/31/24		Cash With Yav Cty	American Express Rebate	2,730.02	-	14,178,404.47
2581	GJ	1658935	01/31/24		GF Cash With YC	Transfer of ARPA Funds to Capital Res	-	1,607,308.00	12,571,096.47
2580	GJ	1658931	01/31/24		Interest Revenue	GF Interest Revenue - January 2024	54,708.76	-	12,625,805.23

CAFMA-Central Arizona Fire and Medical  
GL Account Ledger - Detail By Period  
1/1/2024 through 1/31/2024

Batch	Journal	Entry #	Date	Job	Document	Description	Debits	Credits	Balance
CASH WITH YAVAPAI COUNTY TOTALS:							\$3,966,379.12	\$4,984,032.99	\$12,625,805.23
TOTAL OF LEDGER:							\$3,966,379.12	\$4,984,032.99	\$12,625,805.23

CAFMA-Central Arizona Fire and Medical  
GL Trial Balance Worksheet  
For The Period of 1/1/2024 through 1/31/2024

Account	Description	Balances				Adjustments
		Beginning	Debits	Credits	Ending	
10.1100.0.0.000	Cash with Yavapai County	\$13,643,459.10	\$3,966,379.12	\$4,984,032.99	\$12,625,805.23	
TOTALS:		\$13,643,459.10	\$3,966,379.12	\$4,984,032.99	\$12,625,805.23	

\* Inactive accounts are marked and appear in grey.

**PSPRS Contingency Reserve Fund FY 23-24**



Document Reference : 3250c7f3-314f-4640-8a8f-891eec497591  
Document Title : CAFMA January 2024 Bank Reconciliation  
Document Region : Northern Virginia  
Sender Name : Karen Mauldin  
Sender Email : kmauldin@cazfire.gov  
Total Document Pages : 72  
Secondary Security : Not Required  
Participants

- 1. Chief Barnes (lbarnes@cazfire.gov)
- 2. Chief Freitag (sfreitag@cazfire.gov)

CC

- 1. sdixson@cazfire.gov
- 2. dkrizo@cazfire.gov

Document History

Timestamp	Description
02/12/2024 18:56PM EST	Sender downloaded document.
02/12/2024 19:03PM EST	Document sent by Karen Mauldin (kmauldin@cazfire.gov).
02/12/2024 19:03PM EST	Email sent to Chief Barnes (lbarnes@cazfire.gov).
02/12/2024 19:03PM EST	Email sent to Karen Mauldin (kmauldin@cazfire.gov).
02/12/2024 19:04PM EST	Document viewed by Chief Barnes (lbarnes@cazfire.gov). 24.117.179.98 Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/121.0.0.0 Safari/537.36
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02/12/2024 19:05PM EST	Chief Barnes (lbarnes@cazfire.gov) has agreed to terms of service and to do business electronically with Karen Mauldin (kmauldin@cazfire.gov). 24.117.179.98 Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/121.0.0.0 Safari/537.36
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02/12/2024 19:05PM EST	Email sent to Chief Freitag (sfreitag@cazfire.gov).
02/12/2024 19:09PM EST	Document viewed by Chief Freitag (sfreitag@cazfire.gov). 69.53.212.6 Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/121.0.0.0 Safari/537.36
02/12/2024 19:09PM EST	Document viewed by Chief Freitag (sfreitag@cazfire.gov). 69.53.212.6 Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/121.0.0.0 Safari/537.36
02/12/2024 19:10PM EST	Chief Freitag (sfreitag@cazfire.gov) has agreed to terms of service and to do business electronically with Karen Mauldin (kmauldin@cazfire.gov). 69.53.212.6 Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like Gecko) Chrome/121.0.0.0 Safari/537.36
02/12/2024 19:10PM EST	Signed by Chief Freitag (sfreitag@cazfire.gov). 69.53.212.6 Mozilla/5.0 (Windows NT 10.0; Win64; x64) AppleWebKit/537.36 (KHTML, like

## Document History

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02/12/2024 19:10PM EST	Document copy sent to sdixson@cazfire.gov.
02/12/2024 19:10PM EST	Document copy sent to Chief Freitag (sfreitag@cazfire.gov).
02/12/2024 19:10PM EST	Document copy sent to Chief Barnes (lbarnes@cazfire.gov).
02/12/2024 19:10PM EST	Document copy sent to dkrizo@cazfire.gov.

## SAMPLE

### Central Arizona Fire and Medical Authority

#### FIRE PROTECTION SERVICES AGREEMENT

This Fire Protection Agreement is made effective \_\_\_\_\_, between the Central Arizona Fire and Medical Authority, a political subdivision of the State of Arizona, hereinafter referred to as "AGENCY" and \_\_\_\_\_, hereinafter referred to as the "Applicant." The property under consideration is described as:

Street Address:

Mailing Address:

Contact Phone Number:

Yavapai County Assessor's Parcel Number:

IT IS THEREFORE MUTUALLY UNDERSTOOD AND AGREED AS FOLLOWS:

1) Purpose. AGENCY shall provide fire protection and limited emergency medical services under the terms of this Agreement.

2) Duration and Renewal. The effective term of this Agreement shall be from \_\_\_\_\_ through **June 30, 2019**. The provisions of this Agreement shall renew automatically on July 1 of each year for consecutive one-year terms, unless either party pursues termination of the Agreement pursuant to Paragraph 11.

3) Services Provided. Fire Suppression, Emergency Rescue, and limited Emergency Medical Services (collectively "Emergency Services") will be provided under this Agreement. Unless the Incident Commander (senior AGENCY Officer present) requests additional help, AGENCY shall provide a standard response as determined by AGENCY dispatch protocols on each emergency call from the Applicant, subject to conditions below.

It is intended that the Emergency Services provided under this Agreement shall be made available to the individuals residing at the property described in the Preamble above (the "Property") or invitees of said residents (collectively, "Service Recipients") in conjunction with the above-referenced Property irrespective of whether the Property is owner-occupied or leased. While the Applicant shall be responsible for all fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipient for the services provided under this Agreement, according to the fee schedule adopted by AGENCY, as amended from time to time. Said billing shall be in addition to the service fee charged under this Agreement.

In providing services under this Agreement, AGENCY reserves the right to involve such other jurisdictions and EMS or suppression service providers as it deems necessary, consistent with its then current protocol. No assurances are made as to

whether, or to what extent, any such third party providers will respond. Applicant and Service Recipients may be responsible for any additional charges assessed by such other service providers.

Applicant herein acknowledges that AGENCY alone will determine its response to any given incident and that AGENCY alone will determine the number of units and personnel responding to such incident. Applicant further acknowledges that such response is subject to, among others and without limitation, any unforeseen circumstance, a major fire, other accidents, conflicting concurrent calls, reduction in force, road closure, poor road conditions, acts of God, or other situations in which there is a shortage of manpower or equipment. Applicant understands that the response time will likely be extended beyond that which might be regularly expected elsewhere within the jurisdictional boundaries of AGENCY by reason of the distance to and isolation of the Applicant's Property, the limited manpower available, access limitations, road conditions, and the other calls within AGENCY that may take priority, and Applicant hereby consents to the same. In addition, Applicant acknowledges and agrees that AGENCY's response and effectiveness may be limited by a lack of adequate water supply.

Applicant acknowledges and agrees that AGENCY may, in its sole discretion, give priority to other emergency calls either within AGENCY's jurisdictional boundaries or outside AGENCY boundaries, potentially causing a delay in response time. Further, Applicant acknowledges and agrees that AGENCY may, in conjunction with any call to the Property, respond with insufficient equipment or manpower on occasion, either by reason of limited manpower, equipment availability, resource allocation, or by reason of the limited information having been made available to AGENCY in conjunction with the determination of the appropriate response.

Applicant hereby acknowledges that no assurances are given or warranties made as to the response time or service level that will be offered, and agrees to hold the AGENCY harmless from and indemnify AGENCY for any and all damages which might be incurred by Applicant, Service Recipient, to Applicant's Property or to any third party's property or person, including that of any Service Recipient, by reason of extended response times, reduced equipment or manpower response, the decision to involve other service providers, failure to involve other jurisdictions or service providers, AGENCY's decision to allocate resources elsewhere either inside or outside of AGENCY's jurisdictional boundaries, the allocation of manpower or equipment, or other operational decisions which might result in delay or additional loss of life or property.

Further, Applicant acknowledges and agrees that AGENCY shall not be liable for the negligent act or omission of any third party service provider. Applicant also agrees that AGENCY is under no obligation to transport any Service Recipient. Applicant acknowledges that AGENCY does not hold a Certificate of Necessity and does NOT provide ambulance or non-emergency transport services, and that transport services are typically provided through a third party. Applicant, Service Recipient, or both, shall be solely responsible for any and all expenses associated with any transport services utilized by either.

4) Response Time. AGENCY shall make reasonable efforts to respond to Applicant's emergency calls in a manner consistent with then-current agency protocol, subject to the terms and conditions set forth in this Agreement. Applicant hereby acknowledges that response times are subject to variations due to existing weather conditions, road conditions, travel distance, traffic conditions, property identification, conflicting responses, equipment and manpower availability or allocation, and access to Applicant's Property. Applicant acknowledges that because of the substantial distance involved, the minimum response time likely to be experienced by Applicant may exceed that of other recipients within the jurisdictional boundaries of AGENCY, and that no assurances are given by the AGENCY as to what ISO rating might apply to the Applicant's Property.

5) Routing Information. Applicant agrees that it shall provide AGENCY with current routing information to Applicant's Property in a form acceptable to AGENCY Fire Chief, and will endeavor to inform all occupants of subject Property of the proper procedures to follow in case of fire.

6) Access. Applicant hereby specifically acknowledges that standard access roads sufficient to allow AGENCY fire equipment to reach the scenes of emergency calls are a significant factor in AGENCY's ability to respond to emergency calls within a reasonable and expeditious time. If access roadways are not maintained by other public service agencies, the responsibility of providing and maintaining adequate access rests solely with Applicant. Applicant hereby agrees to hold AGENCY harmless from and to fully indemnify AGENCY for any liability or damages arising from any delay which might occur by reason of limited, inadequate or poorly maintained access, inadequate address or access description, or failure of Applicant or the Property to comply with applicable fire codes, building codes, zoning codes or recommendations or requirements made by any agency or AGENCY.

Applicant hereby grants to AGENCY the right of ingress and egress and to enter upon Applicant's Property for purposes of conducting inspections to determine accessibility, and to observe any other matters which may affect AGENCY's ability to provide services under this Agreement. Nothing herein shall be construed as requiring AGENCY to make any such inspection, or to require that AGENCY report to the Property owner in regard to any accessibility issues.

7) Compensation; Calculation; Payment. As consideration for AGENCY's provision of Emergency Services under this Agreement, Applicant shall pay to AGENCY a sum (the "Service Fee") equal to the amount which would be paid if the Applicant's Property was located in and taxable by the respective fire district (either the Central Yavapai Fire District or the Chino Valley Fire District) which would otherwise contract to provide such services to Applicant at that fire district's then current tax rate, any applicable bond debt servicing rates, plus an administrative fee equal to \$50.00 as modified from time to time. The Service Fee shall be owed to AGENCY by Applicant even if there is no current county tax assessed on the Property: by reason of the fact that the property is considered to be non-taxable; because no net assessed value has

been established; or for any other reason. In that event, for the purpose of calculating the Service Fee to be paid by the Applicant, 10% of the full cash value as indicated by the county assessor's office may be used as the assessed value, or if the full cash value is not available, the value of the property shall be established by way of appraisal conducted by a duly-licensed real estate appraiser provided by and solely at the cost of Applicant.

If the property is appraised, the assessed value will be 10% of the appraisal. The then current fire district tax rate shall be applied to said property value, plus any then-applicable bond debt service rates and an administrative fee equal to \$50.00. If for some reason the current assessed value information is unavailable, then the Service Fee under this contract, as renewed, will be equal to the Service Fee charged for the immediately preceding service year, plus 10%, until such time as the current property value information becomes available, at which time the fee for the then-current year shall be recalculated and an adjustment to the Service Fee made.

Payment shall be due when this Agreement is signed; alternatively, payment arrangements may be approved in the sole discretion of AGENCY for quarterly payments with the first payment being due and payable simultaneous with the execution of this Agreement and thereafter on the first day of each subsequent quarter. Any payment not received within 30 days of the due date will be considered in default and may result in the termination of this Agreement. For the initial term of the Agreement, the parties agree that the fee shall be \$«F17», but that such fee may be prorated (based on 12 months).

In the event of termination of this Agreement due to non-payment by Applicant of the agreed Service Fee within 30 days of due date, Applicant must reapply for Emergency Services pursuant to a new Agreement. In such event, the only option for payment under such new Agreement shall be for payment of all monies due in full at the time of execution of the new Agreement; other payment arrangements will only be considered upon renewal of the Agreement after completion of the initial term of the new Agreement.

The Service Fee paid to AGENCY by Applicant pursuant to this Agreement shall be considered earned by AGENCY when paid, and shall not be conditioned upon or modified by reason of the number of responses made by AGENCY to the Applicant's property during the term of this Agreement. While Applicant shall be responsible for all Service Fees assessed under this Agreement, AGENCY also reserves the right to invoice any actual Service Recipients for the services provided under this Agreement according to the then-current fee schedule adopted by AGENCY, as amended from time to time. Said invoice shall be in addition to any Service Fee due under the terms of this Agreement.

8) Insurance. Applicant shall provide AGENCY with a current certificate of liability and hazard insurance, together with the name and address of insurance agent, name of insurance company providing coverage, and insurance policy number.

9) Waiver and Disclaimer of Liability. Applicant agrees that AGENCY shall not be liable for any consequential damages to Applicant or any Service Recipient, including but not limited to any lost income or profits suffered by Applicant or any Service Recipient. In consideration of AGENCY's agreement to provide services under the terms of this Agreement, Applicant agrees to hold AGENCY harmless and hereby releases AGENCY from and indemnifies AGENCY for any and all claims, demands, liability and causes of action that may arise as a result of AGENCY providing the services described herein. Applicant specifically agrees to hold AGENCY harmless from, in addition to the foregoing, any claims, demands, liability or causes of action which might arise out of AGENCY's inability to provide, or any delay or limits in providing services, due in whole or in part to the conditions spelled out in Sections 3, 4, 5, and 6 of this Agreement.

10) No Third-Party Beneficiaries. This Agreement will be for the benefit of the parties named herein only and shall not be construed as having been entered into for the benefit of any third party.

11) No Warranties. Nothing herein shall be construed as a warranty by AGENCY against damages, whether to real property or personal property, which may result by way of fire, injury to a person, by accident or any other emergency occurring on Applicant's Property.

12) Limitation of Damages. In the event of breach or non-performance by AGENCY, Applicant's sole remedy shall be limited to the termination of this Agreement and refund of any unearned fees for that current contract year, the parties hereto having agreed that said fees are a reasonable amount of damages. This limitation of damages shall bind, without limitation, Service Recipients, family members, legal representatives, assigns and successors in interest of the Applicant. The waiver, hold harmless and indemnification provisions of this Agreement are for the benefit of AGENCY and shall survive the termination of this Agreement.

13) Termination. Either party may terminate this Agreement by thirty (30) days' written notice of termination delivered to the other party at these addresses:

For AGENCY:

Central Arizona Fire and Medical Authority  
8603 E. Eastridge Drive  
Prescott Valley, AZ 86314

For Applicant:

\_\_\_\_\_  
\_\_\_\_\_

In the event of termination of this Agreement after the Applicant has paid the required payment due for that term, AGENCY shall return funds to the Applicant prorated on a per day basis for the period after the date of termination.

In the event Applicant sells the subject property or otherwise disposes of the same, this Agreement will terminate immediately upon notification from the Applicant of same; provided, however, that the indemnification requirements imposed on Applicant under this Agreement for incidents occurring during the term of this Agreement shall survive the termination hereof. Nothing herein shall prevent AGENCY from negotiating a new emergency services Agreement with the new owner of the subject property.

14) Cancellation Due to Conflict. AGENCY may cancel this Agreement pursuant to the mandates of A.R.S. §38-511.

15) Severability. If any provision of this Agreement shall be held to be unconstitutional, invalid, or unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

16) Fire Code Compliance. Applicant hereby specifically acknowledges that all operations and activities, as well as new construction, and remodel of structures when applicable, will be in compliance with AGENCY's adopted Fire Code.

The undersigned warrants to AGENCY that the Applicant has the power to enter into this Agreement and that all necessary acts have been taken to enter into this Agreement.

APPLICANT

By \_\_\_\_\_  
Date

CENTRAL ARIZONA FIRE & MEDICAL  
AUTHORITY

\_\_\_\_\_  
Board Chair Date

ATTEST:

By \_\_\_\_\_  
Date

\_\_\_\_\_  
Board Clerk Date



**INTERGOVERNMENTAL AGREEMENT FOR  
FIRE APPARATUS MAINTENANCE AND REPAIRS  
BETWEEN CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY  
AND ASH FORK FIRE DEPARTMENT**

**PREAMBLE**

This Agreement, effective the 26th day of February, 2024, by and between the CENTRAL ARIZONA FIRE AND MEDICAL AUTHORITY, a political subdivision of the State of Arizona ("Authority") and the Ash Fork Fire Department, a political subdivision of the State of Arizona (the "Referring Agency").

**RECITALS**

WHEREAS, the Referring Agency and Authority are empowered pursuant to A.R.S. §11-952 and A.R.S. §48-805 to enter into this Agreement for purposes of carrying out their mutual responsibilities; and

WHEREAS, the Referring Agency and Authority wish to cooperate with each other in order to more effectively and economically provide maintenance and repairs for fire apparatus and related equipment (collectively, "Apparatus") consistent with the terms and conditions set forth herein.

NOW THEREFORE, in consideration of mutual promises and covenants contained herein, the parties agree as follows:

**COVENANTS**

**SECTION 1. - SCOPE OF WORK AND COMPENSATION**

**Authority's responsibilities and obligations**

1. For the term of this Agreement, the Authority shall provide full maintenance and repair services for the Referring Agency's Apparatus, as needed on a 24-hour basis, seven days per week, consistent with the manufacturer's recommended maintenance schedules, and subject to the Authority's established repair schedule and prior maintenance or repair commitments. (Fleet records management is not included as part of this Agreement. Referring Agency will be responsible for advising the Authority when a repair or maintenance is needed.)
2. The Authority, at its fleet maintenance facility, will perform routine preventative maintenance and major repairs for Referring Agency's Apparatus, as requested by the Referring Agency.
3. The Authority may provide emergency maintenance services at an alternate facility, when necessary and appropriate as determined by the Referring Agency's Fire Chief and as approved by the Authority's Fire Chief.

4. In providing maintenance services for the Referring Agency's Apparatus, the Authority, in its sole discretion, may obtain maintenance assistance from an outside source, and may subcontract for maintenance or repairs ("Outside Contractor".)
5. The Authority shall maintain records on all repairs made to the Referring Agency's Apparatus and shall provide the Referring Agency with a quarterly report of all repairs made.
6. The Authority may submit an invoice to the Referring Agency on a monthly or quarterly basis reflecting the compensation owed to the Authority.
7. The Authority agrees that the priority given to the Referring Agency's out of service front line Apparatus for emergency repairs shall be comparable to the priorities given to other apparatus being serviced by the Authority on an emergency basis. In addition, non-emergency repairs shall be assigned the appropriate priority at the discretion of the Fleet Service Manager, taking into consideration all other maintenance and repair commitments.

#### **Referring Agency's responsibilities and obligations**

1. The Referring Agency shall both deliver and pick up from the Authority's fleet maintenance facility all Apparatus except as provided for in Section 1, Paragraph 3 above.
2. Compensation to be paid to the Authority shall be as follows:
  - a. The Referring Agency agrees to pay a base labor rate of \$106.75 per hour for all vehicles. These rates apply to maintenance services performed between the hours of 7:00 am and 6:00 pm, Monday through Friday.
  - b. The Referring Agency agrees to pay a labor rate of 1.5 times the base labor rate set forth in Paragraph 2(a) above for maintenance performed on weekends, holidays, and for services performed outside the weekday hours stated above.
  - c. In addition to the hourly labor rate stated in Paragraphs 2(a) and 2(b) above, the Referring Agency agrees to pay for all parts and materials utilized in any repair performed by the Authority pursuant to this Agreement. The cost for such parts and materials shall be the Authority's cost, plus a ten percent (10%) handling fee.
  - d. The Referring Agency agrees to pay for any fees and costs incurred in the event the Authority obtains maintenance assistance from an Outside Contractor. The fee to be paid by the Referring Agency for such outside maintenance assistance shall be the Authority's cost, plus a ten percent (10%) handling fee.
  - e. The labor rates will be jointly reviewed annually on April 1st, and any adjustment resulting therefrom shall be effective July 1 of each fiscal year (i.e. commencing July 1, 2017, and annually thereafter). If no review is had, or adjustment agreed to, the rate shall be the rate then in effect, plus six percent (6%).

- f. The Referring Agency agrees that the minimum charge for any service rendered under this Agreement will be for one hour.
3. The Referring Agency agrees to pay the Authority within 30 days of receiving an invoice from the Authority.
4. The Referring Agency agrees to establish and provide to the Authority a list of personnel who are authorized to approve maintenance repairs and work to be done, and shall be solely responsible for training said personnel and maintaining their expertise and competence.
5. So long as the Authority reasonably relied on the work authorization given to it, the parties agree that the Authority shall be paid pursuant to its rates as set forth in Paragraph 2 above.

## **SECTION 2. - GENERAL PROVISIONS**

Nothing contained in this Agreement shall create any partnership or joint venture between the parties. Each party shall at all times be independent of each other and shall not at any time purport to act as an employee or agent of any other party.

The Authority shall be excused for delay or failure to perform its obligations under this Agreement, in whole or part, when and to the extent that such delay or failure is a result of scheduling conflicts or causes beyond the reasonable control of the Authority. Such causes include, without limitation, acts of God, acts of the public enemy, acts of the federal or state government, fire, floods, epidemics, quarantine restrictions or embargo. In addition, the Authority shall not be responsible for delays caused by the acts or omissions of an Outside Contractor.

## **SECTION 3. - SEVERABILITY**

If any provision of this Agreement shall be held to be unenforceable, it shall be deemed severable; however, the remainder of the Agreement shall not be affected and shall remain in full force and effect.

## **SECTION 4. - DURATION OF AGREEMENT**

This Agreement shall become effective upon the effective adoption and execution of this Agreement by both parties and, where required, the recordation of the same (the "Effective Date"), and shall automatically renew itself from year to year thereafter for five years unless otherwise terminated pursuant to Section 6 below.

## **SECTION 5. - LIABILITY INSURANCE**

Each party shall maintain, during the life of this Agreement, a policy of liability insurance in the amount of not less than \$1,000,000.00 per occurrence with aggregate liability coverage of not less than \$3,000,000.00.

The Referring Agency shall maintain property damage insurance at limits sufficient to cover the value of the apparatus delivered for service and covering any and all damage which may

occur to the Referring Agency's Apparatus while being or awaiting repair or service, or located on the property of the Authority, including any damage by reason of vandalism.

Referring Agency acknowledges that the Authority may, from time to time, cause work to be done by an outside source ("Outside Contractor.") In conjunction therewith, the Referring Agency agrees that the Authority shall not be liable for any damage incurred by reason of the conduct of any Outside Contractor and agrees to hold the Authority harmless from all costs, damages, or liability to the Referring Agency's Apparatus if caused by the conduct, or negligent act or omission of an Outside Contractor, including any claim for negligent supervision. Nothing herein shall prevent the Referring Agency from pursuing a claim against any Outside Contractor providing services under this Agreement.

Each party shall provide the other with a current certificate of insurance demonstrating the above upon the execution of this Agreement.

#### **SECTION 6. - TERMINATION**

This Agreement will terminate upon written notice should the governing body of either party fail to allocate funds for its continued implementation. Should termination occur due to said non-allocation, the non-allocating party shall give ninety (90) days written notice to the other party prior to said termination. The Authority shall be entitled to payment for services incurred up to the effective date of said notice.

In addition, either party may terminate their participation in this Agreement, for any reason, effective one hundred eighty (180) days from the giving of written notice to the other party at the following addresses:

Central Arizona Fire and Medical Authority  
Attn: Fire Chief  
8603 E. Eastridge Drive  
Prescott Valley, Arizona 86314

Ash Fork Fire Department  
Attn: FIRE CHIEF  
P.O. Box 377  
ASH FORK, AZ 86320

Either party may cancel this Agreement, pursuant to the requirements of A.R.S. §38-511.

#### **SECTION 7. - IMMIGRATION; LEGAL ARIZONA WORKERS ACT COMPLIANCE.**

Both parties are governmental entities that are required to comply with A.R.S. §41-4401. The parties hereby warrant that they will, at all times during the terms of this Agreement, comply with all federal immigration laws applicable to the employment of their respective employees, the requirements of A.R.S. §41-4401, and with the e-verification requirements of A.R.S. §23-214(A) (together the "State and Federal Immigration Laws"). Both parties further agree to ensure that each subcontractor that performs any work under this Agreement likewise complies with the State and Federal Immigration Laws.

A breach of a warranty regarding compliance with the State and Federal Immigration Laws shall be deemed a material breach of the Agreement and the parties who breach may be subject to penalties up to and including termination of the Agreement.

Each governmental entity retains the legal right to inspect the papers of any contractor or subcontractor working under the terms of the Agreement to ensure that the other party is complying with the warranties regarding compliance with the State and Federal Immigration Laws.

#### **SECTION 8. – SCRUTINIZED BUSINESS OPERATIONS**

To the extent required by law, the parties agree to meet the requirements of A.R.S. §35-393, including the certification that each does not have scrutinized business operations in Iran.

#### **SECTION 9. - CONSEQUENTIAL DAMAGES; CONTRIBUTION; THIRD PARTIES**

The Authority shall not be liable for any consequential damages associated with the maintenance or repair of vehicles pursuant to this Agreement.

Nothing herein shall be construed to waive any claim for contribution or allocation of fault as it relates to claims arising from the negligent action or omission of the other party.

This Agreement shall not be construed as a third-party beneficiary contract and shall be intended to benefit only the parties named specifically herein.

Authority has not been provided information as to how the vehicle or equipment being serviced under this Agreement are to be used and gives no warranties and makes no assurances as to the reliability or use of the parts installed by the Authority pursuant to this Agreement. In conjunction therewith, the Authority DISCLAIMS ALL WARRANTIES, EXPRESS OR IMPLIED, INCLUDING ANY WARRANTIES OF FITNESS FOR A PARTICULAR PURPOSE, OR WARRANTIES OF MERCHANTABILITY.

#### **SECTION 10. - WORKERS' COMPENSATION COVERAGE**

All employees of a party to this Agreement, who works under the jurisdiction or control of, or who works within the jurisdictional boundaries of another party pursuant to this particular Agreement, shall be deemed to be an employee of the party who is his or her primary employer, as provided in A.R.S. §23-1022(D), and the primary employer/party of such an employee shall be solely liable for payment of workers' compensation benefits for the purposes of this section. Each party herein shall comply with the provisions of A.R.S. §23-1022(E) by posting the public notice required. In conjunction herewith, it is recognized that the Fleet Service Manager is an employee of the Authority for the purposes of employment and benefit law.

#### **SECTION 11. - NON-DISCRIMINATION**

The parties will not discriminate on the grounds of race, color, national origin, religion, sex, disability or familial status in the selection and retention of subcontractors, including procurement of materials and leases of equipment. The parties will not participate either directly or indirectly in the discrimination prohibited by or pursuant to Title VI of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1973, Section 109 of the Housing and Community Development Act of 1974, the Age Discrimination Act of 1975, and Executive Order 2000-4. The

parties agree to comply with Arizona Governor's Executive Order 2009-09 – "Prohibition of Discrimination in Contracts, Non-Discrimination in Employment by Government Cooperators and Sub Contractors, Superseding Executive Order 99-4 and Amending Executive Order 75-5". Further, the parties will not participate either directly or indirectly in the discrimination prohibited by the Genetic Nondiscrimination Act of 2008.

#### **SECTION 12. - WAIVER OF JURY TRIAL; ATTORNEYS' FEES**

The parties hereto expressly covenant and agree that in the event of a dispute arising from this Agreement, each of the parties hereto waives any right to a trial by jury. In the event of litigation, the parties agree to submit to a trial before the Court. The parties hereto further expressly covenant and agree that in the event of a dispute, mediation, arbitration, or litigation arising from this IGA, each party shall bear its own attorneys' fees and costs, and neither shall be entitled to an award of attorneys' fees.

This Agreement is intended to replace and supersede any prior agreements and amendments in their entirety, entered into between the parties relating to fire apparatus maintenance and repairs.

#### **SECTION 13. - BINDING EFFECT**

This Agreement shall be binding upon the parties and any successor in interest hereto, including subsequent boards, as elected, unless terminated as otherwise set forth herein.

#### **SECTION 14. NO JOINT VENTURE.**

Employees of one Agency shall not become employees of the other Agency by virtue of this Agreement. No Agency may represent itself as a representative of the other. No Agency shall incur any obligation or make any commitment on behalf of the other. Nothing in this Agreement shall be construed to create any partnership or joint agency relationship between the Agencies.

#### **SECTION 15. - GOVERNING LAW**

This Agreement shall be interpreted in accordance with the substantive and procedural laws of the State of Arizona and shall be deemed made and entered into in Yavapai County, Arizona. Any dispute arising hereunder shall be submitted for resolution in Yavapai County, Arizona.

This Agreement shall not affect the legal liability of the Authority or the Referring Agency by imposing any standard of care different from the standard of care otherwise existing in Arizona.

#### **SECTION 16.- NO WAIVER**

No action or failure to act by the Referring Agency or the Authority constitutes a waiver of any right or duty under this Agreement, nor does the action or failure to act constitute approval of or acquiescence in a breach of the Agreement, unless all of the parties hereto memorialize the waiver or approval in writing and sign it.

**SECTION 17. - AUTHORITY**

The Authority and the Referring Agency each warrant and represent to the other that upon execution hereof, this Agreement shall be the legal, valid, and binding obligation of each of them, enforceable against them in accordance with its terms. The individuals signing the Agreement warrant and represent that they are duly authorized to sign this Agreement on behalf of the respective Authority and the Referring Agency.

**IN WITNESS WHEREOF**, the parties enter into this Agreement on the date set forth below.

**APPROVALS**

CENTRAL ARIZONA FIRE AND  
MEDICAL AUTHORITY

ASH FORK FIRE DEPARTMENT

\_\_\_\_\_  
Chair/Fire Board

\_\_\_\_\_  
Date

 2-20-24  
\_\_\_\_\_  
Chair/Fire Board

\_\_\_\_\_  
Date

\_\_\_\_\_  
Clerk/Fire Board

\_\_\_\_\_  
Date

 2/20/24  
\_\_\_\_\_  
Clerk/Fire Board

\_\_\_\_\_  
Date

\_\_\_\_\_  
Fire Chief

\_\_\_\_\_  
Date

 2/21/24  
\_\_\_\_\_  
Fire Chief

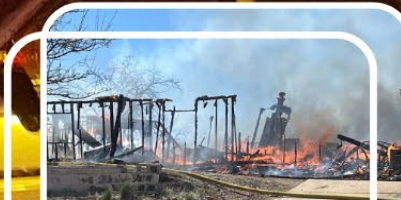
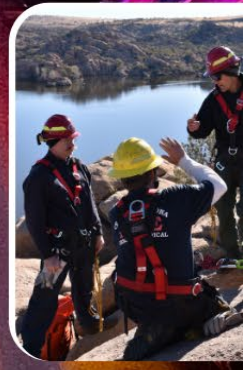
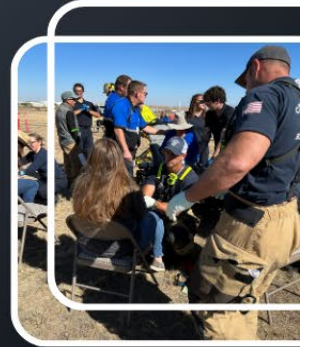
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Date



# STRATEGIC PLAN

2024-2027

Central Arizona Fire and  
Medical Authority





# Strategic Plan 2024-2027

## Central Arizona Fire and Medical Authority

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## Welcome

The personnel and staff of the Central Arizona Fire and Medical Authority (CAFMA) take pride in presenting our 2024-2027 Strategic Plan. This plan adheres to our core values and reinforces our commitment to ongoing development and sound fiscal principles.

We took a different approach to updating our strategic plan this time by hiring Advance Strategies to assist in the development. As an organization, we believe we have matured to a point where a more detailed look into our day-to-day operations, future financial position, recruitment and retention, as well as our current and future infrastructure needs was warranted. In addition, we were looking for a way to better engage with both our internal and external stakeholders.

Through months of facilitated online engagement with our personnel and in-person engagement with elected officials and community members, we were able to identify strategic initiatives that fit the needs of the organization and the communities we serve. We were also able to identify some of the wicked problems that we face moving forward. Wicked problems are those we're aware of, but have very little ability to address, e.g., attainable housing in our area and inflation.

This strategic plan along with our Central Arizona Fire and Medical Compass, a document that outlines our overall philosophy, serve as our guide as we work towards a sustainable, progressive, and proactive emergency services organization.

We are committed to reviewing the plan on a regular basis and refining as necessary. It is our commitment to everyone we serve to model fiscal policies that ensure the long-term sustainability of the organization, while providing for our members and remaining responsible to our taxpayers. We will continue to work with partners from around the state to address state level issues and work collaboratively to find innovative solutions.

Sincerely,

*Scott A. Freitag*  
Fire Chief

## Organizational Background

The Central Arizona Fire and Medical Authority was formed by contractual agreement between the Central Yavapai Fire District and the Chino Valley Fire District under ARS 48.805.01. The boards signed the contract on October 15, 2015, with a full integration date of July 1, 2016. Both organizations recognized that recovery from the economic downturn, especially with the passage of legislation that significantly impacted our ability to recover, dictated that we look for an alternate way to operate. The goal was to establish something that provided efficiency, sustainability, and stayed true to our core fiscal principals.

Our process began in 2013 when staff from both agencies discussed ways that the two organizations could work more closely together. After months of research, a Joint Management Agreement (JMA) was signed in June of 2014 with a start date of July 18, 2014. Under the JMA the organizations shared one Fire Chief and utilized all staff above Battalion Chief to operate both organizations. While this system provided efficiencies and saved money, staff felt more could be accomplished if we were to become one organization.

In the State of Arizona, there are three ways to combine fire service agencies. They include merger, consolidation, and the formation of a Joint Powers Authority/Fire Authority. The first two require the organizations to have the same mill rate. Unfortunately, the difference in rate between the two was simply too big a gap to bridge. This left only one option – a Fire Authority.

A Fire Authority is formed via a contractual relationship between two existing entities under Arizona State Statutes. The individual entities continue to exist; however, they no longer maintain employees. All employees, real properties, and monies are transferred to the newly formed ‘Authority.’ In the State of Arizona, Fire Authorities do not have taxing authority, election authority, or bonding authority; those items remain with the individual entities. The residents of the original Districts still elect board members as they have in the past. Those board members set the tax rate and make any decisions related to bonding.

The Fire Authority board is formed by dually elected members of the two individual agencies. Under our contract, Central Yavapai’s Board appoints two members from their elected body to the Fire Authority board, and Chino’s does the same. The four appointed members then select the fifth member from the remaining elected officials from either Chino or Central.

The formation of the Fire Authority has accomplished our original goals. We have saved money for our taxpayers, helped to contain/control future costs, and provided operational efficiencies.

## Organizational Overview

CAFMA staffs eleven full-time and two reserve stations covering 369 square miles of Yavapai County. We are nestled between the Bradshaw and Mingus Mountain ranges with elevations from 4300 feet near the head of the Verde River to 6500 feet in Highland Pines. Our coverage area encompasses approximately 106,500 residents between the communities of Chino Valley, Prescott Valley, Dewey-Humboldt, and unincorporated Yavapai County.

The organization is divided into four sections with a total of 172 personnel as of 2023. It is projected that we will have over 200 positions by 2026:

### - Operations

- Structure Fire Suppression
- EMS
- Training
- Public Service
- Wildland Fire Suppression
- Special Operations

### - Administration

- Human Resources
- Finance
- General Administration

### - Planning & Logistics

- Fleet Maintenance
- Technical Services (Network, Radio Communications, GIS)
- Facilities Maintenance
- Warehouse
- Fire Prevention
- Community Relations

## Mission Vision Values Development

The successful blending of two organizations into one requires a common mission, vision, and set of core values. The importance of this step in the process cannot be Overstated, so it was crucial that the Mission, Vision, and Values Committee consist of a cross section of personnel from both organizations and the newly formed Central Arizona Fire and Medical Authority Board of Directors. The first meeting of the group was held on November 10, 2015.

At the first meeting, it was decided that we would divide into three separate groups. The first group would work on a mission, the second a vision, and the third a core set of values. Our intent was to create a succinct and memorable representation that captured the essence of our organization. Each sub-group was directed to meet and report back at the November 23, 2014, meeting. On the 23<sup>rd</sup>, the Mission, Vision, and Values Committee presented their drafts. The group unanimously agreed to the Mission Statement and the pneumonic for the values. The values group was then tasked with clarifying the definition for each of the values and present what they developed at the next scheduled meeting.

On December 14, 2015, the Committee met again and agreed to the completed values. The vision group then presented what they had developed. After additional discussion and revision by the group, our new vision was approved. An email was sent District-wide the afternoon of the 14<sup>th</sup> containing our newly developed and approved Mission, Vision, and Values.

The Committee also discussed the development of a document that is now known as the Central Arizona Fire and Medical Compass. The purpose of the Compass is to define our organizational philosophy more thoroughly as summarized in our Mission, Vision, and Values (MVV). Once completed, the Compass and the MVV were approved through the Agency's Policy Committee and subsequently approved by the Board of Directors.

In May of 2016, a copy of the Compass was distributed District-wide to all employees.

**The MVV were reviewed during the 2023 strategic plan update, and it was determined that they remain aligned with the organization as written.**

## Mission Vision and Values

### Mission:

Protecting life and property through prevention and response

### Vision:

To be a progressive Fire Service leader in Arizona through leadership, cooperation, and innovation

### Values:

We strive to serve our internal and external customers with **PRIDE**.

**P**rofessional – We will adhere to the highest standards of our profession and adopt best practices.

**R**espect – We believe in the basic dignity of every individual and all members of the community and organization.

**I**ntegrity – We are honest and accountable.

**D**edication – We are committed to quality, reliable and respectful service delivery.

**E**xcellence – We will demonstrate high level of knowledge and skill in all aspects of our profession.

## Wicked Problems Identified

There are a couple of issues that were identified during our strategic planning process that we would categorize as ‘wicked problems.’ Wicked problems are those that individuals and organizations must be aware of, however the solutions for these problems are out of their control.

The first of these for CAFMA is alternative fire district funding. We recognize that the current funding model for fire districts in Arizona is unsustainable and while we can seek grant funding to assist with initial hiring of personnel, or purchase of equipment, those funding sources are not long-term solutions.

Solving our funding model issue is not a CAFMA-specific issue, rather it’s a statewide issue that will take a statewide legislative effort to solve. We will continue to work with our partners across Arizona as well as our elected officials to effect change; however, there are no measurable objectives that can be added to our strategic plan regarding alternative funding sources.

We are not ignoring the problem, rather we are acknowledging that the funding issue exists, but that the solution will not be CAFMA centric.

The second concern is attainable housing. We live in an area that has experienced a marked increase in housing costs driven by demand and the free market. CAFMA is not in the position to purchase homes, apartments, or any other real estate that is not directly related to our day-to-day operations, e.g., fire stations, etc.

While we cannot solve the housing market challenges our employees face, we can continue to work with our partners at Northern Arizona University on the attainable housing study, with Yavapai College for access to attainable housing options they are working to create, and with local developers/investors working to develop attainable housing options.

We hope that the efforts listed above will yield grant and/or other funding opportunities, as well as some level of housing assistance. Some of these initiatives may be privately funded, while others may take some form of legislative effort; to that end, we will remain engaged and continue to advocate for viable solutions.

While this is a CAFMA concern, it’s not an issue for which we can develop strategic objectives with measurable outcomes.

## Analysis

### **Future Expansion:**

We are seeing growth and a corresponding increase in call volume in our area. Between 2016 and 2021, our call volume increased 36% without a corresponding increase in our response resources. While the call volume has leveled over the last couple years, we believe that it will increase again as the housing market picks up over the next 18-24 months. Growth includes a significant number of single-family homes/master-planned communities as well as an increase in multi-family projects. There is some expansion of retail businesses; however, we are not seeing an increase in regard to larger business and industry.

A number of the new projects are larger than we have seen in the past, including a six-story building with a parking garage that is a mix of commercial and residential. We also have three new hotels and several multi-story apartment complexes that will be breaking ground in the next year. These buildings will impact our response model. CAFMA has the needed equipment in place, and we're currently working on a three-year staffing plan that will allow us to better utilize our specialized apparatus. In addition, our training division has developed a training plan for mid-rise buildings that complements the training already in place.

Our rental market remains 98%-99% leased. As mentioned above, there are some large multi-family projects underway that will add some additional capacity. One of the biggest issues we face in our area is the cost of living, specifically the cost of housing. Housing prices are now a significant recruitment and retention factor for many employers in our area.

As was outlined in our previous strategic plan, the lack of spec buildings in our area has an impact on the decision of businesses and industry to move to the region. We continue to communicate with developers and economic development departments to stay in tune with their plans for our jurisdiction.

### **Emergency Response/Call Volume:**

We recognize that it is unlikely we will see a significant enough increase in call volume in Battalion 6's area (Chino, Paulden, and unincorporated Yavapai County) to warrant an additional fire station in the next five to eight years. While we are not realizing increased call volume enough to warrant additional equipment in our existing stations, we maintain a close watch on growth and our data so we can make informed decisions early as to future resource needs.

In Battalion 3 (Prescott Valley, Dewey-Humboldt, unincorporated Yavapai County), we have seen growth enough to warrant at least one new station with the possibility of a second. We have just purchased a property at Santa Fe Loop and Glassford Hill Road that will likely be where our next station is built. In addition, there is significant growth on the east side of Prescott Valley in the Fain Road and Highway 69 corridor. There is a significant sized master-planned community project that is proposed for Lakeshore and Fain Road. If that project moves forward, we have the commitment from the developer to provide



2.5 acres for a public safety building. This will include a fire station and a law enforcement sub-station. That agency will need to seek approval of general obligation (GO) bonds to fund the construction of the new stations as well as other infrastructure. We plan to seek a GO bond in three to five years.

Part of our three-year staffing plan is to hire 23-25 new firefighters, which would allow us to add an 11<sup>th</sup> 24-hour unit, one to two alternative response units (ARU), and move to a four-person minimum staffing model at two stations. Given the hiring challenges in our area, we expect it could take up to four years to staff the positions approved in the three-year plan. While this dynamic contrasts with historical Fire Service norms, it aligns with the contemporary realities of the current landscape.

The 11<sup>th</sup> 24-hour unit will be in place before we secure funding for the new station. In the intervening time, we plan to run an existing station dual company until the new station can be constructed.

Based on what we see, as of the development of this document, we believe that the Glassford Hill and Santa Fe Loop site will be the location of our next station. Our data and mapping indicate that the location provides excellent access into Granville as well as the Jasper development. There is development on the east side of Glassford Hill Road behind the new station site and the Town of Prescott Valley has indicated that Santa Fe Loop will be extended to intersect with Viewpoint Road. This new road access allows for a better flow of emergency traffic and will improve response times. Additionally, we've been advised that a developer is looking to purchase a large parcel from Arizona State Land along the route with plans to add another multi-thousand-unit master-planned community.

The lack of east/west roads connecting the major north/south roads – Viewpoint, Pronghorn and Coyote Springs – remain a challenge. We have brought the need to the attention of Town of Prescott Valley officials as well as Yavapai County officials. The biggest problem they face is gaining easements through private properties to connect north and south with east and west.

To determine need, future analysis will be completed utilizing the Center for Public Safety Excellence (CPSE) model – time, distance, and critical tasks, as well as our GIS mapping programs. This will be outlined in our Standard of Cover as developed for Accreditation. The Agency will continue to consider the use of 40-hour units where appropriate to cover peak call volume, as well as to address increased 911 traffic for EMS-related calls.

#### **Emergency Medical Response:**

CAFMA provides emergency medical services (EMS) via Advanced Life Support fire engines. We staff a minimum of one paramedic and two emergency medical technicians (EMT) per unit. Emergency transportation services in our area are primarily provided by Priority Yavapai Ambulance with backup from American Medical Response (AMR), dba Lifeline Ambulance. Emergency medical calls remain close to 68% of our overall call volume.

Priority Yavapai is a new transport agency in our area, beginning operations in July of 2022. CAFMA was instrumental in obtaining the additional service to improve the overall quality of EMS transport for those that live in or visit our area.

CAFMA finished our certificate of necessity (CON) hearing in December of 2023. The purpose of the hearing was to complete the substantive review process for our ambulance transport license. We expect to know by July or August of 2024 whether a CON will be issued to the Agency. If we are successful, CAFMA will hire for and place two ambulances in service by the end of 2024.

As an agency, CAFMA plans to work in concert with Priority Yavapai to ensure our constituents receive the best quality care and transport.

### **Funding:**

Arizona Fire Districts face unique funding challenges.

FACT: The primary source of funding for Fire Districts is property taxes.

FACT: From 2016 - 2022 call volume increased by 36% without a corresponding increase in resources.

FACT: Development doesn't pay for needed fire service infrastructure, yet there's an increased demand for services.

FACT: In 2020, a new fire engine cost around \$650,000. In 2023, it's up to \$1.2 million.

### **ONE SOURCE OF FUNDING**

Property taxes are the single primary source of funding for Fire Districts in the State of Arizona, which presents its own set of challenges:

- Fire Districts across Arizona are seeing an increase in call volume. CAFMA has seen a 36% rise in call volume within the last five years, but without a corresponding increase in resources.
- Fire Districts are responsible for increased coverage as soon as a shovel touches the ground in construction, but Districts typically don't see revenue until two years after project completion.
- State regulations prevent Fire Districts from receiving impact fees.
- Development doesn't pay for development.
- Prop 117 (2012) limited revenue that Fire Districts can receive from property taxes.

### **PROP 117**

Proposition 117 (2012) limits Fire District revenue from property taxes:

- Fire Districts were moved from the Full Cash Value of a property to the Limited Property Value.
- The Limited Property Value is limited to a 5% increase per year.
- The 2023 Net Assessed Value remains below the Net Assessed Value of 2008.

## RISING COSTS

Fire districts are not immune to rising costs, so just as you've experienced a hike in the price of household items – and just about everything else – so have fire districts! Presented below are a just a few instances illustrating the rising costs in our area:

- 2020 Turnouts + Boots \$3205 – 2023 Turnouts + Boots \$4010
- 2020 Cardiac Monitor \$30,000 – 2023 Cardiac Monitor \$36,000
- 2020 Fire Engine \$650,000 – 2023 Same Fire Engine \$1.2 million
- 2020 Fire Station Remodel \$600,000 – 2023 Fire Station Remodel \$1.8 million

## CAFMA'S PLAN

CAFMA has researched, strategized, and put into motion a three-year plan to meet these funding challenges head-on, while doing our best to limit the burden on our taxpayers.

- An increase in staffing where necessary, applying for SAFER Grants to assist with hiring new firefighter positions.
- Develop a Cadet Program that will benefit youth in our community while at the same time creating a local pipeline of potential applicants.
- Partner with Priority Ambulance on a plan for Alternative Response Units (ARU).
- Continue to research and advocate for alternative funding sources for Fire Districts.

The agency was able to refinance the PSPRS pension debt in September of 2021 using certificates of participation (COPs). This has helped the agency by decreasing our annual pension costs and will save the taxpayers approximately \$21 million over the life of the loan.

### **Succession Planning:**

CAFMA holds our personnel in the highest regard and understands that they are the future. To ensure a sustainable organization that provides opportunity for our employees, we invest heavily in their development. Succession plans are in place for all positions within the organization. It remains our commitment to review and revise these plans on a regular basis.

We continue to work towards personal and professional development for our personnel by offering access to training across Arizona as well as throughout the United States. It is our goal to maintain a global perspective regarding fire service issues both in operations and non-operations. This means we must consider models and training not only within our industry, but outside our industry as well.

Our goals and objectives as part of this plan includes the development of three different internal leadership programs as well as the establishment of an ongoing development plan for senior level officers.

It is our intent to create the future leaders of our organization internally thereby lessening the need to seek candidates for managerial positions from outside sources.

## Measuring Progress

We plan to use a stoplight to indicate the status of each of our measurable objectives. Below is a basic explanation of what each color means:

### Green Light:

The objective is moving forward and is on track to be completed as scheduled.

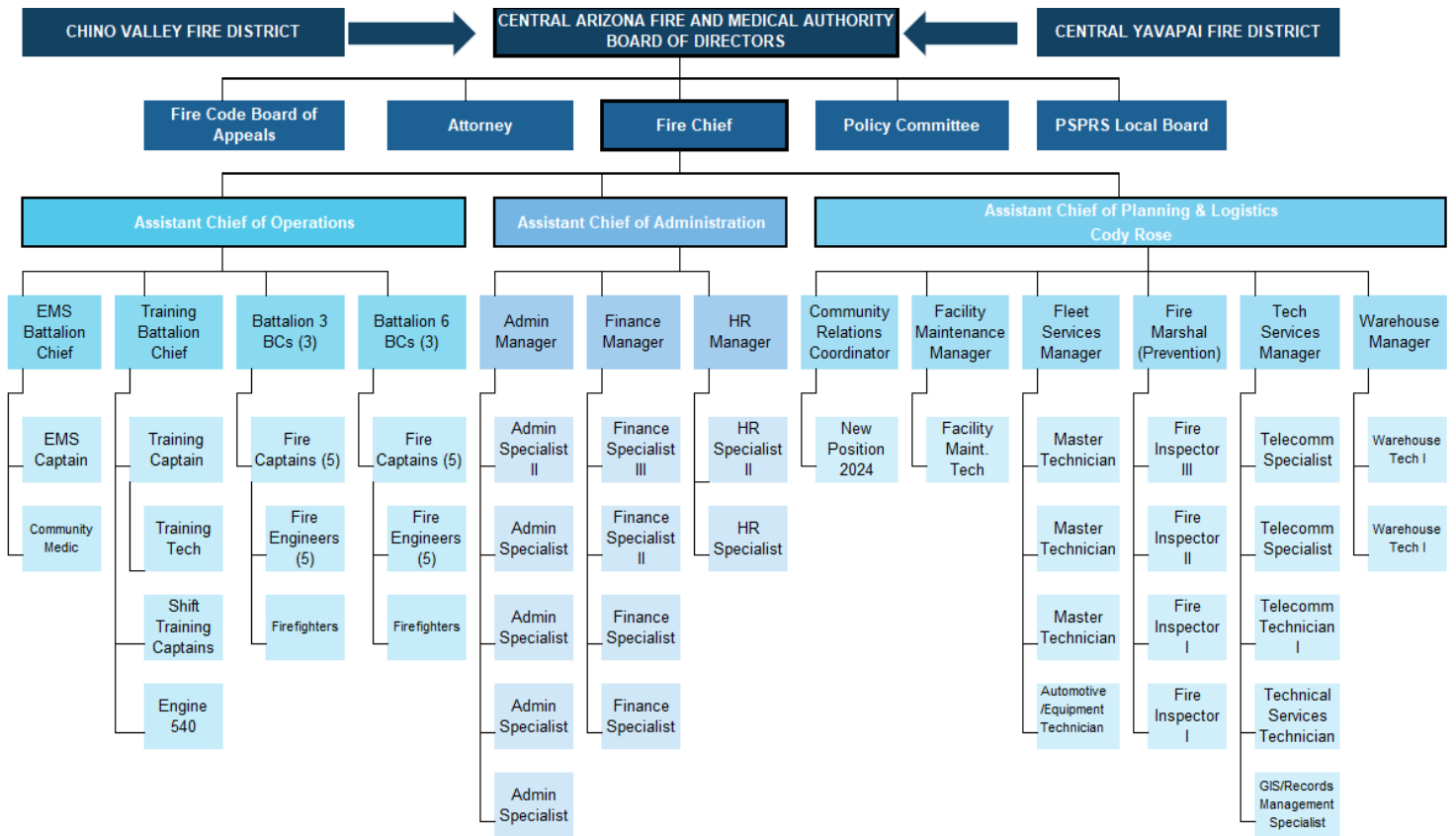
### Yellow Light:

The objective is moving, but at a pace slower than we had anticipated. This is not a negative, as any number of objectives can and will be influenced by outside sources beyond our control. If an objective is yellow, we need to understand why. Is it an internal resource issue? Is an outside force slowing the project? If yes, is there anything that we can do to remove any barriers? Is it because the objective is reliant on another objective to be completed first? What is the progress of that objective?

### Red Light:

The objective is not progressing at all. This may not be a negative, as any number of objectives can and will be influenced by outside sources beyond our control. If an objective is red, we need to understand why. Is it an internal resource issue? Is an outside force slowing the project? If yes, is there anything that we can do to remove any barriers? Is it because the objective is reliant on another objective to be completed first? What is the progress of that objective?

## Appendix A – Organizational Chart



## **Appendix B – Capital Replacement Plan**

## Appendix C – Goals and Objectives



## 1.0 Health, Safety and Wellness

**GOAL STATEMENT (Health, Safety and Wellness):** The health, safety, and wellness (HSW) of our CAFMA team members should always be our number one priority. It represents the commitment of our leadership and our community to the people that serve the organization. The reputation of our commitment to HSW will be a factor in attracting and retaining our workforce, maintaining a strong safety record, supporting our culture, affecting our operational execution and the overall level of job satisfaction for our teams. The goals are simple: the safest possible working environment and the support for the physical/mental/behavioral wellness of our teams.

No.	General Support Initiatives (not prioritized)
1.	Improve employee access to health screenings
2.	Enhance cancer mitigation efforts
3.	Expand our mental and behavioral health program/efforts

No.	Specific Actions	Target Completion Date
<b>1.1</b>	<b>Continue Clean-Cab concept for existing apparatus</b>	<b>June 30, 2027</b>
1.1a	<ul style="list-style-type: none"><li>Identify which of our current fleet can be retrofitted</li></ul>	February 28, 2024
1.1b	<ul style="list-style-type: none"><li>Determine what needs to be done to each apparatus and the estimated cost</li></ul>	February 28, 2024
1.1c	<ul style="list-style-type: none"><li>Retrofit apparatus beginning in FY 24/25</li></ul>	June 30, 2026
<b>1.2</b>	<b>Continue Clean-Bay concept</b>	<b>June 30, 2024</b>
1.2a	<ul style="list-style-type: none"><li>Identify which stations have adequate engine bay ventilation, and which stations need upgrades</li></ul>	June 30, 2024
1.2b	<ul style="list-style-type: none"><li>Determine where newer engines should be assigned for the purpose of decreasing exposure to diesel exhaust</li></ul>	June 30, 2024
<b>1.3</b>	<b>Make option for mental health check-ups along with annual physicals available to all CAFMA employees</b>	<b>June 30, 2024</b>

No.	Specific Actions	Target Completion Date
<b>1.4</b>	<b>Refine resilience training in the recruit academy to include more family interaction</b>	<b>October 31, 2023</b>
<b>1.5</b>	<b>Provide cancer screening for all firefighters starting at age 40, and all other employees based on age, gender, and job description</b>	<b>July 01, 2027</b>
1.5a	<ul style="list-style-type: none"> <li>Determine associated costs</li> </ul>	December 31, 2024
1.5b	<ul style="list-style-type: none"> <li>Develop 3 to 5-year rotation list</li> </ul>	December 31, 2026
<b>1.6</b>	<b>Add Wellness Officer position</b>	<b>October 31, 2024</b>
<b>1.7</b>	<b>Research alternative work schedules for 56-hour employees that meet the following criteria:</b> <ul style="list-style-type: none"> <li>Includes reducing the average hours worked</li> <li>Considers work-life well-being, including all aspects of our member's health (mental/behavioral, cardiac, cancer, sleep deprivation)</li> <li>Does not compromise the safety of our members.</li> <li>Maintains our ability to work with our local, regional, and state partners</li> </ul>	<b>December 31, 2024</b>

## 2.0 Community Engagement

**GOAL STATEMENT (Community Engagement):** Community engagement includes all forms of communication to the public regarding who we are, what we do, and what they can do to be an active part of our risk identification and mitigation efforts, resulting in a well informed and engaged community. Our fundamental goal for FY24-FY26 is to increase our level of community engagement.

No.	General Support Initiatives (not prioritized)
1.	Expand current Community Relations staffing plan to enhance the capabilities of the Division
2.	Increase website engagement
3.	Develop and implement a Public Information Officer (PIO) program
4.	Increase interaction between CAFMA and the community through public education programs

No.	Specific Actions	Target Completion Date
<b>2.1</b>	<b>Add two (2) budgeted positions, and one (1) unpaid position</b>	<b>June 30, 2025</b>
2.1a	<ul style="list-style-type: none"><li>Add a Community Relations Intern, and/or</li></ul>	January 31, 2024
2.1b	<ul style="list-style-type: none"><li>Add a Community Relations Specialist</li></ul>	June 30, 2024
2.1c	<ul style="list-style-type: none"><li>Add a Public Education Specialist</li></ul>	June 30, 2025
<b>2.2</b>	<b>Redesign the website</b>	<b>June 30, 2025</b>
2.2a	<ul style="list-style-type: none"><li>Identify qualified website design vendors</li></ul>	June 30, 2024
2.2b	<ul style="list-style-type: none"><li>Vendors provide demonstration; presentation for board approval and selection of vendor</li></ul>	October 31, 2024
2.2c	<ul style="list-style-type: none"><li>Vendor completes draft design</li></ul>	May 31, 2025
2.2d	<ul style="list-style-type: none"><li>Website approved and goes live</li></ul>	June 30, 2025
<b>2.3</b>	<b>Develop PIO program</b>	<b>June 30, 2026</b>
2.3a	<ul style="list-style-type: none"><li>Review and update related policies and SOGs</li></ul>	February 28, 2024

No.	Specific Actions	Target Completion Date
2.3b	<ul style="list-style-type: none"> <li>Determine training requirements</li> </ul>	February 28, 2024
2.3c	<ul style="list-style-type: none"> <li>Recruit members</li> </ul>	Ongoing until program is full
2.3d	<ul style="list-style-type: none"> <li>Members attend required training</li> </ul>	June 30, 2026
2.3e	<ul style="list-style-type: none"> <li>Issue press release identifying PIO group</li> </ul>	June 30, 2026
<b>2.4</b>	<b>Add two (2) new pub-ed programs</b>	<b>June 30, 2026</b>
2.4a	<ul style="list-style-type: none"> <li>Car Seat program</li> </ul>	June 30, 2025
2.4b	<ul style="list-style-type: none"> <li>Senior citizens</li> </ul>	June 30, 2026

### 3.0 Recruiting and Retention

**GOAL STATEMENT (Recruiting and Retention):** Everything we do depends on our ability to attract and retain the best people that are passionate about our work, committed to our values and culture, and skilled in the work they do. Our focus in FY24-FY26 is a strategic recruiting approach to identify those candidates for operations and non-operations positions that match our culture and community and have a clear interest in growing their skills and impact for CAFMA. We also need to place a similar focus to better identify the factors that will retain our current/future workforce. Our ability to improve our recruiting and retention will be a strategic advantage for CAFMA in a growing region and a highly competitive labor environment.

No.	General Support Initiatives (not prioritized)
1.	Improve our compensation packages
2.	Expand our presence in local school systems
3.	Enhance services within our Training Division

No.	Specific Actions	Target Completion Date
3.1	<b>Conduct wage and benefit survey with external vendor</b>	<b>February 28, 2024</b>
3.2	<b>Assemble a database of wage and benefit information related to benefits, pay, etc. that can be updated and access by all</b>	<b>December 31, 2024</b>
3.3	<b>Add Training Captain position</b>	<b>October 31, 2025</b>
3.3a	<ul style="list-style-type: none"><li>Develop job description with focus on creating, implementing, and maintaining a cadet program; internships; Fire Ops 101 for kids; and fostering relationships with area high schools</li></ul>	<b>December 31, 2024</b>

## 4.0 Staffing, Stations, and Facilities Expansion

**GOAL STATEMENT (Staffing, Stations, and Facilities Expansion):** CAFMA is servicing a fast-growing geographic region with expansion in housing, roadways, business, industry, tourism and events. This growth creates a potential for increased community risk incidents in our communities and our wildlands. Our focus in FY24-FY26 is the development of a strategic staffing, station, facilities and operations plan to accelerate our growth to match the growth of the community. It will be necessarily paced by funding and investment capacity but needs to be a clear blueprint of our operational support of the region.

No.	General Support Initiatives (not prioritized)
1.	Identify and address facility needs for the next 3-5 years
2.	Improve our vertical response capabilities
3.	Identify and address staffing needs for the next 3-5 years

No.	Specific Actions	Target Completion Date
4.1	<b>Develop facilities expansion plan for next 3-5 years to include facilities remodels, new station locations, facilities, training, fleet, and warehouse</b>	<b>October 31, 2025</b>
4.2	<b>Identify and seek funding for facility remodels and new facilities</b>	<b>July 1, 2027</b>
4.3	<b>Renumber facilities/stations and vehicles in conjunction with area partners</b>	<b>July 1, 2027</b>
4.4	<b>Staff 100' aerial apparatus to address the increase in mid-rise and high-rise/low-rise buildings</b>	<b>September 30, 2026</b>
4.5	<b>Add 23 new firefighter positions</b>	<b>September 30, 2026</b>
4.5a	<ul style="list-style-type: none"><li>7 new firefighter positions</li></ul>	September 30, 2023
4.5b	<ul style="list-style-type: none"><li>8 new firefighter positions</li></ul>	September 30, 2024
4.5c	<ul style="list-style-type: none"><li>8 new firefighter positions</li></ul>	September 30, 2025
4.6	<b>Implement one (1) ARU (Alternative Response Unit)</b>	<b>June 30, 2024</b>

No.	Specific Actions	Target Completion Date
4.8	<b>Increase staffing in non-OPS divisions, per staffing plan</b>	<b>June 30, 2026</b>
	<ul style="list-style-type: none"> <li>2 positions in Tech Services</li> </ul>	June 30, 2024
	<ul style="list-style-type: none"> <li>1 position in Finance</li> </ul>	June 30, 2024
	<ul style="list-style-type: none"> <li>1 position in Facilities</li> </ul>	June 30, 2025
	<ul style="list-style-type: none"> <li>1 position in the Warehouse</li> </ul>	June 30, 2025
	<ul style="list-style-type: none"> <li>1 position in Finance</li> </ul>	June 30, 2025
	<ul style="list-style-type: none"> <li>1 position in Community Relations</li> </ul>	June 30, 2026
	<ul style="list-style-type: none"> <li>1 position in HR</li> </ul>	June 30, 2026
	<ul style="list-style-type: none"> <li>1 position in Admin</li> </ul>	June 30, 2026

## 5.0 Training and Leadership Development

**GOAL STATEMENT (Training and Leadership Development):** This strategic focus area is aligned to support several other areas: Health, Safety and Wellness, Strategic Recruiting and Retention and the Acceleration of Staffing/Station/Facilities Expansion. Our goal here is to create a culture of continuous training where we are upgrading skills and competencies across the organization while at the same time identifying and developing our next generation of leaders in CAFMA. All CAFMA team members should feel that they have advancement opportunities in the organization, and CAFMA should have a clear organizational plan for succession and leadership development at all levels.

No.	General Support Initiatives (not prioritized)
1.	Increase opportunities for professional development
2.	Enhance internal leadership development programs
3.	Address increase in mid-rise buildings and our vertical response ability

No.	Specific Actions	Target Completion Date
<b>5.1</b>	<b>Develop agency-wide leader programs in three (3) different stages</b>	<b>June 30, 2027</b>
5.1a	<ul style="list-style-type: none"><li>Stage 1: Introduction to leadership concepts</li></ul>	December 31, 2024
5.1b	<ul style="list-style-type: none"><li>Stage 2: Program preparing personnel for a first-level supervisory position</li></ul>	December 31, 2025
5.1c	<ul style="list-style-type: none"><li>Stage 3: Program preparing personnel for a senior leadership position</li></ul>	June 30, 2026
<b>5.2</b>	<b>Identify ongoing professional development and credentialing requirements for senior staff</b>	<b>December 31, 2024</b>
<b>5.3</b>	<b>Define and develop internal CAFMA mentoring program</b>	<b>June 30, 2026</b>
<b>5.4</b>	<b>Review succession plans for all divisions; modify as needed with end-goal of creating/identifying opportunities for advancement</b>	<b>October 31, 2024</b>
<b>5.5</b>	<b>Develop and implement new mid-rise training programs</b>	<b>June 30, 2025</b>



## 6.0 Accreditation

**GOAL STATEMENT (Accreditation):** CAFMA will pursue and complete fire service accreditation through the Center for Public Safety Excellence by August 2025 (that's the commission hearing for the Spring 2025 cycle)

No.	General Support Initiatives
1.	Adopt Community Risk Assessment and Standards of Cover
2.	Complete draft self-assessment manual
3.	Become candidate agency for accreditation

No.	Specific Actions	Target Completion Date
6.1	Develop a project team and assign category managers for all categories in the FESSAM	December 31, 2023
6.2	Perform core competency gap analysis	December 31, 2023
6.3	Develop and post joint RFP for Community Risk Assessment/Standards of Cover (CRA/SOC) consultant	December 31, 2023
6.4	Develop a consistent program appraisal template and complete the first draft appraisal for all programs	December 31, 2023
6.5	Complete first draft of all core competencies in self-assessment manual (SAM) for performance indicators NOT dependent on response time	March 31, 2024
6.6	Select vendor for CRA/SOC cooperatively with PFD	March 31, 2024
6.7	Attend Excellence Conference	March 31, 2024
6.8	Finish any remaining core competency gaps in SAM	June 30, 2024
6.9	Consultant compiles CRA/SOC with data through June 2024 for PFD	September 30, 2024
6.10	Complete full first draft of SAM	December 31, 2024
6.11	Build reference library to support SAM	December 31, 2024

<b>No.</b>	<b>Specific Actions</b>	<b>Target Completion Date</b>
<b>6.12</b>	<b>Finalize CRA/SOC document design</b>	<b>December 31, 2024</b>
<b>6.13</b>	<b>Update Strategic Plan</b>	<b>December 31, 2024</b>
<b>6.14</b>	<b>Consultant completes CRA/SOC with data through December 2024 for CAFMA</b>	<b>March 31, 2025</b>
<b>6.15</b>	<b>Complete annual appraisal for all programs</b>	<b>March 31, 2025</b>
<b>6.16</b>	<b>Attend Excellence Conference (PFD Hearing)</b>	<b>March 31, 2025</b>
<b>6.17</b>	<b>Present finalized CRA/SOC and updated Strategic Plan to Board for approval and adoption</b>	<b>February 28, 2025</b>
<b>6.18</b>	<b>Upload all documents to CPSE</b>	<b>March 31, 2025</b>
<b>6.19</b>	<b>Site visit</b>	<b>June 30, 2025</b>
<b>6.20</b>	<b>Commission hearing</b>	<b>August 31, 2025</b>

## 7.0 Enhancing Operational Support Systems

**GOAL STATEMENT (Enhancing Operational Support Systems):** Our ability to provide the needed response services to the community is dependent on effective operational support systems and technologies--HR/personnel, communications, dispatch, resource management, maintenance, etc. Our focus in FY24-FY26 is to prepare for future growth and call volume by reviewing and assessing all key operational support systems and creating a prioritization matrix for upgrade and enhancements of systems for improved performance, functionality, scale, usability and security. This systems focus should position us to support the anticipated growth of the region for the decade ahead.

No.	General Support Initiatives (not prioritized)
1.	Improve agency cybersecurity awareness and posture
2.	Enhance radio communications; improve coverage in densely populated areas
3.	Improve agency technology initiatives
4.	Increase collaboration and long-term capabilities, and improve communication protocols across Yavapai County
5.	Increase network capability, security, and reliability
6.	Enhance Wildland mitigation and educational efforts

No.	Specific Actions	Target Completion Date
7.1	<b>Establish team of multi-agency fire and law enforcement stakeholders</b>	<b>March 31, 2024</b>
7.2	<b>Formalize agreements for collaboration efforts with Arizona Department of Public Safety (DPS)</b>	<b>June 1, 2024</b>
7.3	<b>Implement a Technology and Telecommunications Committee</b>	<b>January 1, 2024</b>
7.4	<b>Develop, implement, and test</b> Business Continuity and Disaster Recovery Plan	<b>April 30, 2024</b>
7.5	<b>Expand Command 11 coverage</b>	<b>December 31, 2024</b>
7.6	<b>Build out an additional Command repeated channel</b>	<b>January 31, 2026</b>
7.7	<b>Procurement of new technology and replacement of aging infrastructure</b>	<b>January 1, 2025</b>
7.7a	<ul style="list-style-type: none"><li>Enterprise Resource Planning platform (ERP)</li></ul>	

<b>7.8</b>	<b>Implement Risk Management platform</b>	<b>April 1, 2025</b>
7.8a	<ul style="list-style-type: none"> <li>Document identified assets, threats, and vulnerabilities</li> </ul>	
7.8b	<ul style="list-style-type: none"> <li>Track and analyze risk mitigation</li> </ul>	
<b>7.9</b>	<b>Review the wildfire commission report and Western Fire Chief's Association recommendations</b>	<b>December 31, 2026</b>
<b>7.10</b>	<b>Work with state associations and DFFM to determine strategic direction regarding wildfire mitigation efforts within our jurisdiction</b>	<b>July 1, 2027</b>
<b>7.11</b>	<b>Develop Fire Adaptive Community educational program</b>	<b>July 1, 2027</b>